



Community

NEO COMMUNITY

**INDEPENDENTLY EXAMINED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JANUARY 2022**

Charity Number: 1182608

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JANUARY 2022**

TRUSTEES

Judi Blacow JP (Chair)
Danny Hart
Sheena McDermott
Elaine Owen
Alison Hodgson (resigned 1 October 2021)
Matthew Davies
Janet Heath (appointed 1 April 2021)
Alan Woods (appointed 1 April 2021)
Lindsey Edwards (appointed 1 April 2021)
Anne Parsons (appointed 1 April 2021)

REGISTERED OFFICE

Beaconsfield Community House, Rock Ferry, Merseyside CH42 3YN

CHARITY NUMBER

1182608

BANKERS

Lloyds Bank Plc
Metro Bank

INDEPENDENT EXAMINER

Matthew Brown
Adding Value Consultancy Ltd
Studio 6, Bluecoat Chambers
Liverpool
L1 3BX

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

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**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

TRUSTEES' REPORT

The trustees present their report and accounts for the year ended 31 January 2022.

ORGANISATION AND LEGAL STATUS

NEO Community became a Charitable Incorporated Organisation (CIO) on 22 March 2019. As such, the charity does not have a share capital. The organisation was established under a foundation model constitution, which established the charity's objects, governance and powers. The Trustees approve the policies for the charity. The Board of Trustees meets at least quarterly and in between as required. Management of the charity is overseen by the board of Trustees and delegated to the CEO and her staff.

OBJECTIVES AND ACTIVITIES

NEO Community is committed to promoting the growth of self-sustaining, resilient communities. NEO is at the forefront of reducing food waste and food insecurity through awareness, education, and food provision.

Through the provision of services and activities, the charity works with communities where hardship and deprivation are evident. Working with people regardless of faith, ethnic or social background, the charity provides support and a range of community services including the provision of affordable healthy food.

To support the CIOs objectives, a selection of the services provided from Beaconsfield Community House are listed below:

- Community food and supplies market
- Community cafe
- Lunch club
- Wellbeing services
- Crisis support
- Healthy food education
- Kids club
- School holiday services
- Bingo

NEO continues to work collaboratively with other service providers, helping to provide wrap around support to service users.

NEO also offers an external catering service, proceeds from which help to sustain the charity.

APPOINTMENT OF TRUSTEES

The names of the trustees are shown on page 1 of these accounts. No remuneration is paid to any trustee for their services as a trustee, nor did any trustee have a material interest in any of the charity's contracts during the year.

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

TRUSTEES' REPORT

Trustees are selected based upon professional skills to complement those of existing board members. Induction involves attending board meetings prior to appointment, meeting the management team and the Board and receiving copies of policies, business plans and accounts. Training is continually assessed and implemented by facilitators as required.

The Charity Trustees manage the affairs of the CIO and may for that purpose exercise all the powers of the CIO. It is the duty of each charity Trustee:

- a) to exercise his or her powers and to perform his or her functions in his or her capacity as a trustee of the CIO in the way he or she decides in good faith would be most likely to further the purposes of the CIO; and
- b) to exercise, in the performance of those functions, such care and skill as is reasonable in the circumstances having regard in particular to:
 - i) any special knowledge or experience that he or she has or holds himself or herself out as having and,
 - ii) if he or she acts as a charity Trustee of the CIO in the course of a business or profession, to any special knowledge or experience that it is reasonable to expect of a person acting in the course of that kind of business or profession.

Trustees are appointed for a specified timeframe, as indicated on their signed agreement form, after which they may retire, step down, or, if they wish, continue to service the charity, be nominated and elected anew.

TRUSTEE INDUCTION AND TRAINING

Existing Trustees have participated in training and capacity building in order to ensure that they understand their legal obligations. Trustees are provided with a comprehensive induction pack along with peer support and mentoring. Trustees are encouraged to attend appropriate internal/external training events where these will facilitate understanding of their role.

Training offered during the year included:

- Trustee online briefings provided by the Charity Commission
- Charity governance training
- Continued programme of presentations and information papers at the Board

PUBLIC BENEFIT

The Trustees have paid due regard to the Charity Commission guidance on public benefit in deciding what activities the charity should undertake. This report highlights some of the 2021-2022 achievements.

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

TRUSTEES' REPORT

REMUNERATION OF KEY MANAGEMENT PERSONNEL

The remuneration of key management personnel is determined by the board of trustees. The trustees consider the seniority of the post, the expertise and experience of the post holder, the local market conditions and sector market conditions for remuneration, and benchmarking information from similar organisations in determining the remuneration of key management personnel.

The trustees would like to thank the entire NEO Staff Team along with our dedicated team of volunteers and supporters.

VOLUNTEERS

NEO's team of volunteers (core team of around 25 regular volunteers) are reflective of the diverse make-up of the community. All undergo relevant background/safeguarding checks, and all complete NEO's induction process on starting. This provides all the necessary organisational background; Basic First Aid; Safeguarding; GDPR etc. along with how to access practical support and guidance for themselves and for others.

95% of our volunteers have now completed their food hygiene and allergens training. All volunteers take an active part in team meetings and are encouraged to give feedback and share knowledge. Time is set-aside during meetings to discuss volunteer issues and development plans are available for those keen to progress.

RISK MANAGEMENT

The Trustees actively review the major risks, which the charity faces, on a regular basis. The Trustees believe that maintaining the unrestricted reserves and combined with the annual review of the controls over key financial systems, provide sufficient resources in the event of adverse conditions. The Trustees have also examined other operational and business risks which the organisation face and confirm that established systems are in place to mitigate these risks.

REVIEW OF THE ACHIEVEMENTS AND PERFORMANCE FOR THE YEAR

The Covid pandemic has continued to affect us all, particularly during the initial part of this year. This resulted in the continuance of our mobile provision, crisis support and limited social supermarket opening times until we were able to safely re-open Beaconsfield Community House to the public again in April 2021.

Despite these limitations, our profile has continued to grow along with our reputation as being the "go to" charity for most humanitarian needs and crisis support.

We have continued to build effective partnerships allowing us to deliver cook at home boxes and schools holiday food provision, providing families with take away staple food ingredients to cook in the home environment.

**NEO COMMUNITY
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TRUSTEES' REPORT

Crisis hampers, cleaning packs and emergency hot food provision has supported 2221 households, with 7733 individuals directly supported by NEO Community. This work is in addition to the similar services provided by NEO on behalf of Wirral Borough Council in COVID support.

Throughout the year we have continued to provide additional support, fun and laughter during the school holidays for example:

Easter activities

Summer residential course

Pumpkin carving and Halloween parties

Christmas parties with children's gifts, entertainment and visits from Santa

We have continued with our programme of refurbishments to both the building and the community garden this year.

Awards and Recognition

- Accredited a Safe Space Suicide training venue
- We are extremely proud to have been presented with the prestigious Queens Award for Voluntary Service. This award recognises the extraordinary contribution and efforts of the entire NEO Community Team.
- Winners of Liverpool Echo Charity Organisation of the Year
- Our community garden has been awarded "Outstanding" from the Royal Horticultural Society

School Partnerships:

NEO's initial successful partnership with Woodlands School has now spread, with social supermarkets now running in 7 local junior schools, with a growing waiting list of new schools eager to participate. The popularity of the scheme has resulted in paid employment for one of our former volunteers.

We have:

- Continued our training programme for staff and volunteers
- Set up shops and provided stock
- Completed signage for all schools currently involved
- Created partnership plaques
- Recruited a school partnership coordinator

We remain grateful to our funders at Tudor Trust for their support

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

TRUSTEES' REPORT

Funders:

Many thanks to all the amazing organisations that have supported us again this year – Steve Morgan Foundation in particular. We have also received significant support from The National Lottery, Awards for All, Wirral Borough Council, The Tudor Trust and our fantastic Ambassador supporters at GovData.

Neo 50 Partnership

NEO offers a partnership opportunity for businesses and individuals to pledge money each month to help underpin the work that NEO does, creating stability for the projects and the team.

Membership has continued to grow slowly, due mainly to the impact of COVID on many local businesses.

Based on £100 per month basic membership we now have the equivalent of 27 partners. We welcome Marine Turbo as our most recent Neo 50 member.

FUTURE PLANS

Plans for 2022/2023 include:

- Applying for accredited NCVO Quality Standard for Investing in Volunteers (This has been delayed due to the COVID pandemic).
- Continuing with the programme to increase the number of schools in our Schools Partnership, along with relevant training and stock provision.
- Continuation of building improvements
- Developing our warehouse space

GOING CONCERN

The financial statements have been prepared on a going concern basis. The trustees have considered the level of funds held and the expected level of income and expenditure for the twelve months from authorising these financial statements. The trustees assess the charity to be a going concern based on review of financial performance of the current financial year to date, the management accounts forecast for the remainder of financial year, the rolling cash flow forecast, and future funding commitments.

FINANCIAL REVIEW

Total incoming resources for the year ended 31 January 2022 were £948,528 (2021: £813,580) and total resources expended were £938,359 (2021: £721,333). The net incoming resources for the year were £10,169 (2021: £92,247).

The charity incurred a surplus on the unrestricted fund of £10,169 (2021: £92,247). Total funds on the Balance Sheet at the end of the year are £116,672 (2021: £106,503), this being made up of unrestricted funds of £116,672 (2021: £106,503) and restricted funds of £nil (2021: £nil). Taking into account £47,086 (2021: £52,926) committed to fixed assets, this leaves the charity with free reserves of £69,586 (2021: £53,577).

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

TRUSTEES' REPORT

RESERVES POLICY

It is the Charity's policy to hold free reserves in its unrestricted funds to establish an appropriate level of working capital and to protect the future operations of the Charity from the effects of any unforeseen variations in its income streams as part of policy of good financial management practice.

The Trustees have set a reserves policy which requires free reserves to be maintained at a level which can ensure that NEO Community's core charitable objectives can continue to be delivered even during a period of unforeseen difficulty.

The calculation of the required level of reserves is an integral part of the organisation's planning, budget and forecast cycle. It takes into account:

- The resources required to manage and adjust staffing levels across the charity
- The resources required to fulfil existing contracts, leases and other obligations and commitments.

Based on these principles, the required target level of free reserves at 31 March 2022 has been calculated as £90,000.

Business plans are regularly reviewed by management to ensure efficient use of resources, successful delivery of activities and sustainability. The charity will continue to build up its free reserves over time to meet the required target level.

TRUSTEES RESPONSIBILITIES IN RELATION TO THE FINANCIAL STATEMENTS

The Trustees are required by law to prepare annual charity accounts for each financial year which give a true and fair view of the financial activities of the charity and of its financial position at the end of that year. In preparing those financial statements, the Trustees are required to:

- a) select suitable accounting policies and apply them consistently
- b) Make judgements and estimates that are reasonable and prudent
- c) Prepare the financial statements on a going concern basis unless it is inappropriate to assume that the charity will continue to operate.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

APPROVAL

This report was approved by the Board of Trustees on 16th November 2022.



Judi Blacow
Chairperson

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

**INDEPENDENT EXAMINER'S STATEMENT
FOR THE YEAR ENDED 31 JANUARY 2022**

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES

I report to the trustees on our examination of the accounts for the year ended 31st January 2022.

Responsibilities and basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act'). The trustees consider that an audit is not required for this year under section 144(2) of the Act and that an independent examination is needed.

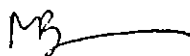
I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Matthew Brown, CPFA
Adding Value Consultancy Ltd
Accountants and Financial Management Consultants

Date: 17th November 2022

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted funds	2022 Total	2021 Total
	£	£	£	£
Income from generated funds:				
Donations and legacies	45,860	-	45,860	11,424
Other Trading activities	20,825	-	20,825	12,398
Income from Investments	10	-	10	1
Income from Charitable Activities	810,472	71,361	881,833	789,757
Total Income	877,167	71,361	948,528	813,580
Expenditure:				
Expenditure on Charitable activities	857,894	71,361	929,255	719,836
Expenditure on Trading activities	9,104	-	9,104	1,497
Total Expenditure	866,998	71,361	938,359	721,333
 Net Income/(Expenditure)	 10,169	 -	 10,169	 92,247
 Net Income/(expenditure) for the year	 10,169	 -	 10,169	 92,247
Total funds brought forward	106,503	-	106,503	14,266
Net funds carried forward	116,672	-	116,672	106,503

All income and expenditure relate to continuing operations.

The Statement of Financial Activities includes all gains and losses recognised during the year.

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

BALANCE SHEET AT 31 JANUARY 2022

	Notes	2022 £	2021 £
FIXED ASSETS			
Tangible Fixed Assets	3	47,086	52,926
CURRENT ASSETS			
Debtors (amounts falling due within one year)	4	172,251	23,449
Cash at bank and in hand		<u>149,722</u>	<u>55,888</u>
		321,973	79,337
CREDITORS: Amounts falling due within one year	5	<u>(252,387)</u>	<u>(25,760)</u>
NET CURRENT LIABILITIES		69,586	53,577
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>116,672</u>	<u>106,503</u>
RESERVES			
Unrestricted funds	6	116,672	106,503
Restricted funds	7	<u>-</u>	<u>-</u>
		<u>116,672</u>	<u>106,503</u>

For the year ending 31 January 2022 the company was entitled to exemption under section 477 of the Companies Act relating to small companies. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006. The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the board of trustees on 16th November 2022 and signed on their behalf:



Judi Blacow
Chairperson

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

NOTES TO THE ACCOUNTS

1. ACCOUNTING POLICIES

1a. Basis of Accounting

The accounts have been prepared under the historical cost convention.
The accounts have been prepared in accordance with FRS102 - The Financial Reporting Standard applicable in the UK and Republic of Ireland and the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

1b. Incoming Resources

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

1c. Resources Expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

1d. Allocation and Apportionment of Costs

All costs relate to the single activity of the charitable company and are recognized accordingly.

1e. Fund Accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1f. Depreciation

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives.

Equipment straight line 25%

1g. Pension Costs

The company operates a defined contribution pension scheme. The pension charge represents the amounts payable by the company to the fund in respect of the year.

1h. Turnover

Turnover represents the invoiced value of goods and services supplied by the company, net of value added tax, and includes donations and grants.

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

NOTES TO THE ACCOUNTS

1. ACCOUNTING POLICIES (continued)

1i. Leasing Commitments

Rentals payable under operating leases are charged to the income and expenditure account on a straight-line basis over the term of the lease. Incentives received to enter into a lease agreement are recognised in the profit and loss account over the shorter of the lease term and the period to the net lease review.

1j. Policy for Basis of Accounts Preparation

At the time of preparing the accounts the Trustees have reasonable expectation that the charity has adequate resources to continue in operational existence in the foreseeable future. The Trustees therefore continue to operate the going concern basis of accounting in the preparation of accounts.

1k. Policy for Creditors and Provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are generally recognised at their settlement amount.

1l. Policy for Cash and Bank

Cash at Bank and Cash in Hand includes cash and short-term liquid deposits.

1m. Policy for Debtors

Trade and other debtors are recognised at the settlement amount. Prepayments are valued at the amount prepaid after taking accounting of any discount due.

1n. Policy for Tax Status

The Charity is a registered Charity and claims exemption from corporation tax.

1o. Policy for Income Recognition

Items of income are recognised and included in the accounts when all the following are met: (1) The charity has entitlement to the funds; (2) Any performance conditions attached to the income have been met or are fully within the control of the charity; (3) There is sufficient certainty that receipt of the income is considered probable and (4) The amount can be measured reliably.

1p. Policy for Financial Instruments

The charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

NOTES TO THE ACCOUNTS

2. DIRECTORS AND EMPLOYEES

No trustee received any remuneration for their services as a trustee (2021: nil).

Employee costs for the year were as follows:

	2022	2021
	£	£
Salaries and wages	192,991	126,926
Social Security Costs	7,796	9,223
Pension Costs	2,773	2,094
	<u>203,560</u>	<u>138,243</u>

	2022	2021
The average number of employees during the year was:	14	8

There were no employees who received employee benefits of more than £60,000 in the year.

3. TANGIBLE FIXED ASSETS

	Equipment
	£
Cost 31 January 2021	57,912
Additions in year	11,452
Cost 31 January 2022	<u>69,364</u>

Depreciation 31 January 2021	4,986
Charge for the year	17,292
Depreciation 31 January 2022	<u>22,278</u>

Net Book Value 31 January 2021	<u>52,926</u>
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Net Book Value 31 January 2022	<u>47,086</u>
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**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

NOTES TO THE ACCOUNTS

4. DEBTORS

	2022 £	2021 £
Amounts falling due within one year:		
Prepayments	1,321	8,600
Accrued Income and Other debtors	170,930	14,849
	<u>172,251</u>	<u>23,449</u>

5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022 £	2021 £
Accruals	2,551	15,660
Deferred Income	249,836	10,100
	<u>252,387</u>	<u>25,760</u>

6. UNRESTRICTED FUNDS

	Brought forward £	Incoming resources £	Outgoing resources £	Carried forward £
General Fund	106,503	877,167	(866,998)	116,672

7. RESTRICTED FUNDS

	Brought forward £	Incoming resources £	Outgoing resources £	Carried forward £
Steve Morgan Foundation	-	25,361	(25,361)	-
Tudor Trust	-	41,000	(41,000)	-
School for Social Entrepreneurs	-	5,000	(5,000)	-
	<u>-</u>	<u>71,361</u>	<u>(71,361)</u>	<u>-</u>

8. RELATED PARTY TRANSACTIONS

Fees of £1479 were paid to a company where one of the trustees is a director (2021: Nil) for the provision of professional services.

There were no other transactions to report as related party transactions.

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2022**

NOTES TO THE ACCOUNTS

9. ANALYSIS OF INCOMING RESOURCES

	2022 £		2021 £	
Income from Charitable Activities				
Steve Morgan Foundation	25,361		138,791	
Tudor Trust	41,000		45,800	
School for Social Entrepreneurs	5,000		20,667	
	<u>71,361</u>		<u>205,258</u>	
Social Supermarket	20,294		20,862	
Wirral 50	23,900		33,118	
Feeding Britain	-		27,064	
Wirral Borough Council Covid Grants	350,690	-	354,831	
Wirral Borough Council Household Support & crisis grants	109,836	+	-	
CJRS furlough grant	7,145	+	7,930	
Covid Grant	-		21,960	
Gautby Food	5,827		43,332	
Edsential	184,531		56,838	
Wirral Borough Council Hamper Support	13,162	-	-	
Wirral Borough Council HAF support schools	27,783	-	-	
Kickstart	19,744	+	-	
Shaftsbury Youth Club grant	5,000		-	
Independent Food Covid Grant	200		-	
Other Hamper Support	27,861		-	
Arnold Clark grant	1,000		-	
Enterprise Car Rental grant	13,500		-	
Unrestricted Funding	0		9,500	
Consultancy	-		9,065	
	<u>810,472</u>		<u>584,500</u>	
Income from Trading Activities				
Room Hire and Rent	7,383		6,163	
Catering	1,793		6,234	
Other	11,648		-	
	<u>20,825</u>		<u>12,396</u>	
Income from Donations and legacies				
Voluntary income and donations	45,860		11,424	
	<u>45,860</u>		<u>11,424</u>	
Income from Investments				
Bank interest	10		1	
	<u>10</u>		<u>1</u>	
	<u>948,628</u>		<u>813,580</u>	

**NEO COMMUNITY
ACCOUNTS FOR THE YEAR ENDED 31ST JANUARY 2021**

NOTES TO THE ACCOUNTS

10. ANALYSIS OF OUTGOING RESOURCES

	2022	2021
	£	£
Catering and café	21,996	50,880
Social Supermarket	8,996	277,792
Activities for Young People	11,809	13,580
Holiday activities	118,675	-
Kids club	4,673	55,757
Christmas hampers	-	1,920
Activities for Adults	8,985	1,248
FareShare	5,735	-
Crisis and hamper support	364,445	-
Staff and management costs	218,210	142,024
Premises, office costs and insurance	76,371	93,025
Rent	9,487	19,100
Marketing & consultancy	4,192	3,386
Transport costs	19,107	17,667
Training	11,605	1,976
Trips and residentials & hospitality	19,020	7,127
Volunteer expenses	14,157	28,007
Depreciation of equipment	17,292	4,987
Bank charges, legal and accountancy costs	3,604	2,858
	<hr/>	<hr/>
Total resources expended	938,359	721,333