



H4All CIO

Trustees' report and financial statements
For the year ended 31 March 2022



Contents

For the year ended 31 March 2022

Reference and administrative information	1
Trustees' annual report	2
– Aims and objectives	
– Context and background	
– Strategic objectives	
– Activities	
– Achievements and performance	
– Beneficiaries and stakeholders	
– Financial review	
– Reserves policy and going concern	
– Principle risks and uncertainties.....	
– Fundraising	
– Plans for the future	
– Structure, governance and management	
Independent auditor's report	18
Statement of financial activities	22
Balance sheet	23
Statement of cash flows	24
Notes to the financial statements	25

Reference and administrative information

For the year ended 31 March 2022

Charity number 1182593

Country of registration England & Wales

Registered office and operational address c/o: Harlington Hospice Association
Lansdown House
St Peter's Way
Harlington
Middlesex
UB3 5AB

Trustees Trustees who served during the year were:

Non-Executive:

Roger Calverley
Hardeep Jhutti
Margaret Roberts
Jonathan Say
Komal Raja (resigned May 2022)

Executive:

Julian Lloyd
Steven Curry
Sally Chandler
Vanessa Bonner
Angela Stangoe (resigned November 2021)
Benn Keaveney (appointed November 2021)

Bankers CAF Bank Ltd
25 Kings Hill Avenue
West Malling
Kent, ME19 4JQ

Solicitors IBB Solicitors
Capital Court, 30 Windsor Street
Uxbridge, UB8 1AB

Auditor Sayer Vincent LLP
Chartered Accountants and Statutory Auditor
Invicta House
108-114 Golden Lane
London, EC1Y 0TL

Trustees' annual report

The Trustees present their report and the audited financial statements for the year ended 31 March 2022.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the charity's trust deed and the Statement of Recommended Practice – Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

Aims and objectives

1) Our vision

At H4All we aspire to creating environments where residents have access to responsive, fully integrated quality support and advice that helps them to stay independent and to take control of their lives.

2) Our mission

As five voluntary sector organisations working together and with others, we will combine our specialist skills and knowledge to improve the health and wellbeing of the residents of the London Borough of Hillingdon and beyond as opportunities arise.

3) Value statement

We are committed to the creation of successful, sustainable environments where people thrive. H4All combines the expertise of its member organisations – and works with others – to ensure that residents benefit from quality, holistic services that are value for money and that aim to reduce demand for primary care and social services.

4) Key messages:

- a) **Promoting integration:** We will promote good health and wellbeing through coordinated advice, support and information. Our integrated services will be needs-responsive and designed based on residents' 'lived experiences'.
- b) **Innovating and reflecting:** We are creative and understand what improves life. Through regular reflection we will ensure continuous improvement and develop alternative models of care and support.
- c) **Collaborative advantage:** We will bring scope, scale and value to new and emerging models of care. We will work closely with the CCG and Hillingdon Health and Care Partnership to

reduce – or significantly delay – demand for health and care services and will work to capitalise on the detailed and extensive understanding of population health needs that is held by the wider third sector.

- d) **Scalability and leadership:** We will provide third sector leadership across NW London and beyond to share our learning and to find collective solutions to the challenges faced by statutory health and care services.

Context and background

H4All is a formal joint venture company, developed by five Hillingdon-based charities: Harlington Hospice, Carers Trust Hillingdon, Age UK Hillingdon, Harrow & Brent, Disablement Association Hillingdon (DASH) and Hillingdon Mind. H4All has been operational since September 2015, originally as a Community Interest Company (CIC) and, since March 2019, as a Charitable Incorporated Organisation (CIO). H4All has a growing local, regional and national reputation as a thought-leader in the transformation of health and care services.

In 2021–22, Hillingdon Mind was replaced on the Board by a collaborative of three Mind organisations – West London Minds, who also represent original member, Hillingdon Mind. This move supports H4All's aspirations to expand activity into NW London to better engage with the new NW London Integrated Care System (ICS). See: Page 9: Activities 4) 3ST (Third Sector Together) NWL:

Locally, our Community Health and Community Development teams take a three-pronged approach to improving health and wellbeing:

- a) **Health promotion and prevention:** firstly, our work promotes health and the prevention of illness and disease through health coaching, education and encouragement to make healthier lifestyle choices. The H4All Community Health team and the five sovereign charities collectively offer a broad range of advice, exercise and wellbeing services for residents of all ages and abilities. Residents are offered a full lifestyle check (triage) and a bespoke package of services is 'prescribed' for them, as well as receiving personalised support from a Wellbeing Support Officer as appropriate.
- b) **Tackling the wider determinants of health:** H4All takes an holistic – or whole-person – approach, which addresses social issues, thereby tackling the wider determinants of health, as well as providing health coaching, which helps people to better understand and manage their long-term conditions. Through this active case management, the service offers a credible alternative to clinical referral for General Practitioners and other clinicians.
- c) **Working with the wider third sector:** we are working with other charities to capitalise on the knowledge that is held by the third sector and to use this to inform the design, purchase and delivery of health services. Rather than trying to support people through long-established and often inflexible health services, we are working as one of the four partners

of the Hillingdon Health and Care Partnership (HHCP) to align health services against the needs of the communities they serve. We are also funded to develop the capacity and knowledge of the sector to facilitate its engagement with new and emerging NHS and primary care structures and since Covid, we have had a concerted focus on sector recovery.

Additionally, the sovereign charities have developed shared services and consistently explore ways to improve joint-working that result in cost-savings and the driving of resources to the frontline. We will continue to explore new ways of saving money and of sharing resources wherever possible.

H4All continues to review the opportunities provided by their ownership of Key House. Development stalled somewhat in 2020–21 because of the pandemic and resultant restrictions, but the team is now considering how they can maximise the opportunity for the good of the wider third sector in Hillingdon.

Strategic objectives

Of necessity H4All works to an emergent strategy and our success to date has resulted in no small way because of our ability to respond rapidly to new opportunities. We are agile and innovative and do not want to lose this creativity and energy by being too rigid or detailed in our developmental plans. However, trustees are also clear that we need to avoid 'mission-drift' so we have settled on the following six high level and aspirational objectives, which we believe will provide an operational framework with which to 'sense-check' our work:

- a) To be the interface between statutory commissioners and the wider third sector and make best use of – and grow – social capital in Hillingdon.
- b) To design, deliver and grow health and wellbeing services as a means to reducing pressures on the NHS in Hillingdon and beyond.
- c) To develop the Health and Wellbeing Alliance, engage the broader third sector with the new and emerging neighbourhood structures, encourage collaboration and develop a population health model used by commissioners.
- d) To continue to develop our partnerships with stakeholders in the health and care economy in Hillingdon, across NW London and beyond, and to be recognised as expert thought-leaders in the developing relationship between statutory and third sector services.
- e) To continue to explore opportunities to save or share costs, thus ensuring that we maximise the amount of resources invested in the front line, including the development of Key House as a vibrant and well-used community resource that supports third sector organisations in Hillingdon to grow and thrive.

Trustees' annual report

For the year ended 31 March 2022

- f) To develop a series of products, in particular scalable and saleable models of working, that can generate income for H4All and engage the NWL ICS with these opportunities.

Cross-cutting objective: To improve our digital connectivity in three ways: as five charities working together; as a leader for the wider third sector with a future need to collate disparate health data, and how we connect with NHS and GP systems.

This report looks at what the charity has achieved against these objectives in the reporting period. The trustees also review the aims, objectives and activities of the charity each year. There is activity to develop a further objective for 2022–23, which is the development of H4All as the contracting vehicle for 3ST NWL. This is currently being debated at H4All Board meetings and all sovereign charity Boards and legal advice is being sought.

The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, the trustees have considered how planned activities will contribute to the aims and objectives that have been set.

Activities

The charity's main activities and achievements in 2021–22 are detailed below:

1) Community development:

All community development activity continues. In year, the **Volunteer Hub** has registered 202 volunteers and placed 70 of them to date. 16 new organisations sought volunteers and 35 new volunteering roles were created. www.h4all.org.uk/volunteer-hub

Membership of the **Hillingdon Health and Wellbeing Alliance** (HHWA) has nearly doubled in size and now has 69 member organisations. Alliance meetings continued throughout the year on zoom and members have co-produced the sector training programme organised by the team.

In addition to 'business as usual', the team is developing – or has instigated with new funding – the following projects:

a) Community Champions programme

The Community Development team has had new funding to develop this established programme in in partnership with the London Borough of Hillingdon. Initially developed to support Covid and vaccination programme messaging into the heart of communities, Community Champions have been refunded to improve vaccine uptake, as well as, in the longer term, to deliver key health messages into the heart of the communities we serve.

Trustees' annual report

For the year ended 31 March 2022

38 volunteer Community Champions to date have been recruited from the heart of the many diverse communities across the borough. They have received a range of training to enable them to support the communities of which they are a prominent member, initially delivering vaccine uptake messages and tackling misinformation about the vaccine. The programme will be retained and developed to support more general health messages and links closely with H4All's My Health Hillingdon health education programme.

b) Help for Hillingdon

Started in November 2021 via funding from the Greater London Authority, Help for Hillingdon is a programme that offers advice in community settings through a partnership convened and managed by H4All. The partners are Bell Farm Christian Centre, Hillingdon Citizens Advice Bureau and DASH, one of the sovereign charities. Advice is being delivered predominantly in special schools and food banks. To date the programme has reached 273 residents and has secured over £250k in benefits and financial entitlements. The partnership has also secured £1.5k Catalyst Samaritan Grant to bolster a hardship fund for residents in need.

c) Compassionate Hillingdon

Started in January 2022, Compassionate Hillingdon is a volunteer befriending scheme supporting adult Hillingdon residents who meet certain vulnerability criteria. Potential service users are people who are nearing the end of their life, those living with a long – term or chronic health conditions and those who are lonely or socially isolated. The pilot project has targets to recruit 30 Compassionate 'friends' and support 90 clients in the year-long pilot. The programme only started in January and the team has been able to move over some of the care-calling volunteers who supported residents during the lockdown.

Therefore in the first quarter of delivery 34 volunteer Compassionate friends have been recruited (against the annual target of 30) and (104 vulnerable residents are being supported against the annual target of 90).

d) Lung Health screening programme

Started in November 2021, the programme targets smokers and ex-smokers aged 55–74 years, and is delivered in partnership with Royal Marsden Partners and Age UK HHB. It has the following objectives:

- Residents take ownership of their lung health
- 50% of the identified cohort engages with the screening programme
- Early detection of lung cancer

To 31 March 2022, 35% of the target cohort of over 11k residents were engaged after just two quarters of delivery against an interim target of 25% and 47% of those attending initial screening interviews have been referred for a CT scan.

2) Community Health Services:

a) Wellbeing Service

H4All has continued to deliver its core Wellbeing Service. The service was extended a couple of years ago from over-65s to all people over the age of 18 years who are: living with one or more long-term conditions; at risk of deteriorating health or showing signs of frailty; not engaged in managing their condition(s); and/or who are socially isolated or lonely.

The service aims to delay or reduce the need for costly health services and promote more appropriate use of these services. It provides:

- Residents with the tools, strategies and understanding to better manage their long-term conditions and make better informed choices about their future health, wellbeing and quality of life.
- A seamless link to the extensive health and wellbeing 'offer' in the third sector, which is preventative in nature. This is particularly appropriate for people who are lonely or isolated or whom, through the GP risk stratification process, are identified as being unstable or at risk of deterioration.
- A credible alternative to clinical referral for primary and secondary care staff.

b) High-intensity user (HIU) service

A non-clinical service that works intensively with the top 50 users of emergency health services, H4All staff are actively addressing the many social and psychological issues that cause individuals to over-use A&E and 999 services. This cohort accounts for £7 million of the annual health and care spend so by providing alternative sources of support, H4All is reducing their usage of, and dependence on, more costly frontline services. In total 58 clients received intensive, long-term holistic support from the team.

The HIU service has received many accolades, most recently being awarded the Health Service Journal 'Urgent and Emergency Initiative of the Year' award in 2021, beating off stiff competition from the many large NHS Trusts and Foundations that entered. H4All was the only third sector organisation to win an award. The award triggered a visit from the Prime Minister, Boris Johnson, and has subsequently led to a nomination for a Parliamentary award – outcome expected in 2022–23.

c) Active case management – Care Connection teams (CCTs)

A service provided the next cohort of around 4,000 high consumers of health services with H4All Wellbeing Support Assistants working as part of the borough's multi-agency Care Connection teams. This group of the population account for around 50% of the annual health spend and, through close and careful active management, H4All is also promoting more appropriate use of these resources. In year 640 residents also received intensive support from the team.

d) Oaktree Safely Home

A new project, this supported discharge programme is delivered by H4All and Age UK H,H,B, with the aim of making sure hospital discharges are safely-managed. 55 residents have accessed the service to date and the team ensure that care packages are reinstated, aids and adaptations are in place, welfare benefits are claimed or reinstated and that all relevant family members or support services are notified and engaged with the discharge.

e) My Health Hillingdon

The MyHealth programme is an education and empowerment programme designed to give patients the knowledge, skills and confidence to take control of their health. It is delivered in partnership with Hillingdon Primary Care Confederation CIC.

The overall aim of the programme is to engage, educate and empower those living with long term conditions and other health issues, both physically and mentally to enable them to better self-care, self-manage and navigate services by increasing knowledge, skills, and confidence. The philosophy of the programme is to ensure that the residents of Hillingdon can access high quality, evidence-based care in a setting appropriate to their needs by transforming the way care is delivered by co-producing the programme with service users and carers, providers, the local authority and community and voluntary sector groups.

All workshops delivered through the MyHealth programme are completely free of charge and facilitated by a health professional. Our current list of workshops include:

- Type 2 Diabetes (Qismet Accredited)
- Pre-Diabetes (Qismet Accredited)
- Menopause
- Diet & Nutrition for Weight Loss
- Diet & Nutrition for Diabetes
- Hypertension & Cholesterol
- Pediatric Asthma
- COPD

3) Management of Key House:

H4All continues to manage Key House, a Community Resource Centre in Yiewsley. Whilst significantly impacted by the lockdown, we still manage the tenancies of the other charities that are based on the site and have restarted to plan for improving the building as a vibrant resource for the local community.

A public consultation and Open Day event was held in late 2021 to establish what the priorities were for both the local community and the many charities that operate within Hillingdon.

4) 3ST (Third Sector Together) NWL:

In response to the changing patterns of health commissioning, H4All has taken a leadership role at a NW London regional level to develop their collaborative model of working across the third sector in the eight boroughs of NW London. Working with a broad range of partners from the London boroughs of Harrow, Brent, Ealing, Hounslow, Kensington and Chelsea, Hammersmith and Fulham and Westminster, under H4All's leadership, 3ST NWL was born. www.3stnwl.org.uk

H4All and its partners have worked collectively in order to:

- Protect the hard-won influence H4All enjoys in Hillingdon via their seat on the local Integrated Care Partnership (ICP), Hillingdon Health and Care Partners (HHCP) and that other partners have in other boroughs
- Provide a strategic commissioning link between the third sector and the health and care system
- Operate as part of the integrated health and care system as equal delivery partners, collaboratively providing quality health and care support to the 2.4 million residents of NW London
- Use their extensive combined skills and experience to design services that: promote population health; improve residents' self-management of long-term conditions; address health inequalities; promote more effective usage of health and care services, and; contribute to system transformation through the design of innovative services that address some of the challenges faced by the system.

To this end, H4All has been a leading partner in the development of 3ST NWL. 3ST NWL is now recognised by the NWL ICS as the third sector representative body, with seats on the Partnership Board and nine Portfolio Boards. 3ST has also developed a three-tier working model that is inclusive of all voluntary groups and organisations that are operational in any of the eight boroughs of NW London, effectively providing a gateway to the sector and the ability to ensure that resources can be directed where they will be most effective, including at the heart of the region's diverse communities.

Achievements and performance

As per H4All's vision and mission, the work that the organisation has undertaken in the year is making a significant contribution to the development of environments where residents have access to responsive and quality support and advice that helps them to stay independent and to take control of their lives.

1: Clients accessing Community Health Services

Service:	Apr – Jun 2021 (Q1)	Jul – Sep 2021 (Q2)	Oct – Dec 2021 (Q3)	Jan – Mar 2022 (Q4)	Total Q1 – Q4
Wellbeing Service					
Number of new clients	167	190	185	160	702
Number of returning clients (original referral was not in this quarter)	45	87	80	62	274
Total Wellbeing Clients	212	277	265	222	976
CCT Service					
Number of new clients	179	146	84	86	495
Number of returning clients (original referral was not in this quarter)	63	52	9	21	145
Total CCT clients	242	198	93	107	640
HIU Service					
Number of new clients	4	2	5	4	15
Number of returning clients (original referral was not in this quarter)	–	–	–	–	43
Total HIU clients	47	49	44	55	58
Oaktree Safely Home					
Number of new clients	14	8	4	5	31
Number of returning clients (original referral was not in this quarter)	–	10	9	5	24
Total Oaktree clients	14	18	13	10	55
Total – new clients	364	346	278	255	1243
Total – all clients	515	542	415	394	1866
Total number of contacts:	28,450				

2) Community development

Service:	Numbers engaged 2021/22:
Community Champions	38 volunteers
Compassionate Hillingdon (started January 2022)	104 residents 34 volunteers
Health and Wellbeing Alliance	69 member organisations
Help4Hillingdon (started Nov 21)	273 residents
Lung Health Engagement programme (started Nov 21)	150 residents supported
Volunteer Hub	202 volunteers registered with H4All 16 new organisations sought volunteers 35 new roles were created 70 volunteers were successfully placed

Beneficiaries and stakeholders

H4All's beneficiaries and stakeholders include:

- a) All residents in the London Borough of Hillingdon that meet the service specifications. They can self-refer to H4All services or be referred by a health professional.
- b) The five sovereign charities: Age UK Hillingdon Harrow and Brent, Disablement Association Hillingdon (DASH), Harlington Hospice, Carers Trust Hillingdon and West London Minds.
- c) Hillingdon CCG, HHCP (Hillingdon Health and Care Partnership) and the GP Confederation Hillingdon CIC.

Trustees' annual report

For the year ended 31 March 2022

- d) The London Borough of Hillingdon. The council is regularly updated on developments within H4All and has been very supportive of the work H4All has undertaken to improve closer working across the 3rd sector.
- e) The wider third sector in Hillingdon through the Health and Wellbeing Alliance and the many small groups that access the central support function.
- f) NHS England, NW London Integrated Care System (ICS) and the broad range of third sector organisations working collaboratively with H4All in NW London. Ultimately, beneficiaries will include the residents of NW London.

Consultation

H4All secures regular feedback on its services from stakeholders through a link on their website: <http://www.H4All.org.uk/community-engagement>

The sovereign organisations of H4All all have well-established programmes of consultation and all services that they deliver are designed based on the needs of their core user groups. Many hold regular forums and public events to ensure that residents can influence priorities, service development and new investment. H4All also convenes a regular meeting of the Hillingdon Health and Wellbeing Alliance to ensure that the wider third sector is engaged with collaborative work. H4All and the sovereign charities support the Council and the CCG with a broad range of resident engagement and consultation activities each year.

Financial review

H4All has continued to grow its services and therefore its turnover. The growth reflects the confidence of health Commissioners at both NHS and Primary Care Network level in partnership working with a proven third sector organisation. The specific programmes, as noted above, are –

- The Wellbeing Service in Hillingdon, our flagship programme that has been running since 2016, funded by the North West London ICB;
- The High Intensity User service commenced in January 2019, funded by North West London ICB via the Hillingdon Healthcare Programme (HHCP) with an additional resource for an extra member of staff given in year;
- Active Case Management service commenced in the autumn of 2019, another programme funded via North West London ICB;
- Hospital services programmes in Hillingdon for over 65-year olds, run by Age UK Hillingdon, Harrow and Brent, which include a Take Home & Settle service, Falls Prevention and support to older patients in the Accident & Emergency department of The Hillingdon Hospital

Trustees' annual report

For the year ended 31 March 2022

- My Health Hillingdon, delivered in partnership with the GP Confederation, funded by North West London ICB
- New investment in a series of Community Health Services: Lung Health screening, Compassionate Hillingdon, Community Champions and Help for Hillingdon.

The work to develop the third sector community in Hillingdon was funded by grants from the City Bridge Trust, London Borough of Hillingdon and the LHC Community fund.

H4All owns and manages Key House, taking responsibility for providing low cost rental space for local community organisations and ensuring the upkeep of the building. Operational and financial shared services staff are employed by the partner charities and seconded to H4All. Hospital services staff are employed by and work in Age UK Hillingdon, Harrow and Brent.

H4All's income during the year ended 31 March 2022 was £1,734,684 an increase of 14% compared to 2021. The surplus generated more than tripled to £188,300.

Reserves grew to £2,461,200, and are analysed as:

Restricted reserves comprising the Key House building in West Drayton	£2,001,113
Other restricted reserves	£43,147
Total restricted reserves	£2,044,260
Free reserves	£416,940
Total reserves	£2,461,200

Reserves policy and going concern

H4All's Reserves policy is under review given the changes that are being made to include the larger operational area of the eight boroughs of NW London. H4All's articles have been changed with the Charity Commission to provide flexibility for possible future operational changes.

Currently the minimum level of the Operating Reserve is determined by key expenses to the organisation to ensure Trustees can meet all liabilities in the event that key funded services need to be wound down. These are:

- Statutory redundancy costs for employed staff, and for seconded staff for the period for which they have been seconded to H4All. Redundancy costs for time that seconded staff worked for their parent organisation prior to their work with H4All will be met by the parent organisation.

Trustees' annual report

For the year ended 31 March 2022

- Cashflow reserves, where the payment of contract or grant income can be delayed by up to two months. This does not include recharged costs to H4All partners, who accept delays in payment under these circumstances.
- Repair and maintenance costs for Key House: H4All has the responsibility for ensuring that Key House remains a valuable asset for developing the third sector in Hillingdon.

The calculation to meet these conditions has resulted in a required Operating Reserve of £250,000. The Board expect to meet their Reserve ambition for the foreseeable future.

At 31 March 2022, H4All's unrestricted reserves were £416,940, which is higher than the Board's required minimum operating reserve. The Board believes that is appropriate for H4All to carry higher reserves than the minimum set by the policy as the charity faces a period of uncertainty and high inflation.

H4All has contractually guaranteed revenues covering most of the next 12 months at previous year's levels with inflation linked rises. It is also expanding services and seeking infrastructure funding from North West London ICB to support the development of 3ST NWL.

H4All management has produced financial projections assessing the impact on H4All's reserves if:

1. A major contract is lost
2. Wage inflation continues to rise

Our projections indicate that H4All has adequate reserves to overcome these threats. After reviewing the projections, the trustees have concluded that H4All CIO can continue to trade as a going concern.

Principal risks and uncertainties

The trustees regularly review key risks and mitigation policies which are reviewed at board meetings. Priorities are to manage a balanced budget and prudently expand services in line with the strategic plan.

Internal processes are constantly reviewed with the objective of increasing overall efficiency. H4All income for 22/23 is underpinned by multi-year contracts and inflation linked renewals, although contracts are all under review due to the changing face of commissioning. The acquisition of Key House has significantly strengthened the charities position. As a result, the board sees no material uncertainties in the coming 12 months.

Fundraising

H4All does not engage in any material fundraising activities. All its income comes from NHS related contracts, Local Authority funding or grant applications from a range of Charitable Trusts and Foundations.

Plans for the future

H4All is currently well established as a key partner in the Hillingdon Health and Care Partnership (HHCP) and in all emerging structures for the NWL ICS, with 3ST seats on the ICS Board and all subsequent structures.

H4All, leveraging experience and knowledge successfully gained from the HHCP partnership is keen to become a lead partner in this new system and has already placed key personnel onto the relevant boards. The aim is to both protect the hard-won influence that they have achieved in local structures and to ensure that 3ST, the Third Sector collaborative, becomes an equal delivery partner in the new system and is involved in services design and sector recovery.

Structure, governance and management

The organisation first registered as a Community Interest Company (CIC) on 25 September 2015. It changed its status to Charitable Incorporated Organisation (CIO) and registered with the Charity Commission on 22 March 2019. The charity is constituted under a Joint Venture Agreement dated 31 May 2016.

a) Appointment of trustees

All the Trustees of the charity are appointed as per the Joint Venture Agreement and the Board consists of at least one Trustee representative for each of the five sovereign charities. They are elected by the Board of the sovereign charity. There are also five Executive trustees, which are the five Charity Chief Executives from the sovereign charities.

All trustees give their time voluntarily and receive no benefits from the charity. Any expenses reclaimed from the charity are set out in note 6 to the accounts.

b) Trustee induction and training

All new trustees have access to an induction and any training they might need and have the opportunity to spend time with the current Chair to discuss the current status of the Board and organisation.

c) Related parties and relationships with other organisations

Trustees' annual report

For the year ended 31 March 2022

Trustee representatives from each of the five partner charities have a duty to report back on H4All activity to sovereign Boards but also carry a delegated responsibility to make decisions affecting H4All on behalf of the charity that elected them.

Where there is a requirement in the Joint Venture Agreement for all five partner charities to make decisions, both the Trustee representative and Executive Trustee will ensure that the sovereign Board is able to make an informed decision on the matter in hand.

Mr Roger Calverley is also a trustee for Age UK, Hillingdon, Harrow and Brent.

Ms Hardeep Jhutti is also a trustee for Carers Trust Hillingdon.

Ms Margaret Roberts is also a trustee for Harlington Hospice.

Mr Jonathan Say is also a trustee for DASH.

The appointment of a trustee representative for the West London Mind collaborative is currently underway.

All trustees who represent other charities work on an arm's length basis.

d) Remuneration policy for key management personnel

H4All does not directly employ management personnel. Its senior management team (SMT) comprises individuals from Age UK Hillingdon, Harrow & Brent, Harlington Hospice, DASH, West London Mind and Carers Trust Hillingdon. As such any new appointments to the SMT would reflect policies of these charities which would include a combination of internal and external benchmarking through sites such as Charity Jobs, Indeed, and external HR advisors.

e) Statement of responsibilities of the trustees

Law applicable to charities in England and Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the charity's financial activities during the period and of its financial position at the end of the period. In preparing financial statements giving a true and fair view, the trustees should follow best practice and:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in the Charities SORP.
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements.

Trustees' annual report

For the year ended 31 March 2022

- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011.

They are also responsible for safeguarding the assets of the charity hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

f) Auditor

Sayer Vincent LLP was re-appointed as the charity's auditor during the year and has expressed its willingness to continue in that capacity.

The trustees' annual report has been approved by the trustees and signed on their behalf by:

Sally Chandler
Trustee

9 December 2022

Independent auditor's report

To the members of

H4All CIO

Opinion

We have audited the financial statements of H4All CIO (the 'charity') for the year ended 31 March 2022 which comprise the statement of financial activities, balance sheet, statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charity's affairs as at 31 March 2022 and of its incoming resources and application of resources, for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Charities Act 2011

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on H4All CIO's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Independent auditor's report

To the members of

H4All CIO

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- The information given in the trustees' annual report is inconsistent in any material respect with the financial statements;
- Sufficient accounting records have not been kept; or
- The financial statements are not in agreement with the accounting records and returns; or
- We have not received all the information and explanations we require for our audit

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Independent auditor's report

To the members of

H4All CIO

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
 - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
 - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.
- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or

Independent auditor's report

To the members of

H4All CIO

non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's trustees as a body, in accordance with section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

DATE 15 December 2022

Sayer Vincent LLP, Statutory Auditor

Invicta House, 108-114 Golden Lane, LONDON, EC1Y 0TL

Sayer Vincent LLP is eligible to act as auditor in terms of section 1212 of the Companies Act 2006

Statement of financial activities

For the year ended 31 March 2022

	Note	Unrestricted £	Restricted £	2022 Total £	Unrestricted £	Restricted £	2021 Total £
Income from:							
Charitable activities							
Health & Wellbeing Services	2	1,473,175	–	1,473,175	1,270,711	–	1,270,711
3rd Sector development (Hillingdon)	2	54,606	163,229	217,835	39,100	174,700	213,800
Key House trading	2	35,570	–	35,570	34,459	–	34,459
Other trading activities		4,661	–	4,661	2,602	–	2,602
Voluntary income		264	3,179	3,443	–	–	–
Total income		1,568,276	166,408	1,734,684	1,346,872	174,700	1,521,572
Expenditure on:							
Charitable activities							
Health & Wellbeing Services	3	1,265,630	428	1,266,058	1,175,209	–	1,175,209
3rd Sector development (Hillingdon)	3	1,484	192,560	194,044	43,170	164,335	207,505
Key House trading	3	53,320	32,962	86,282	47,271	32,962	80,233
Total expenditure		1,320,434	225,950	1,546,384	1,265,649	197,297	1,462,946
Net movement in funds	4	247,842	(59,542)	188,300	81,223	(22,597)	58,626
Reconciliation of funds:							
Total funds brought forward		169,098	2,103,802	2,272,900	87,875	2,126,399	2,214,274
Total funds carried forward		416,940	2,044,260	2,461,200	169,098	2,103,802	2,272,900

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 15a to the financial statements.

Balance sheet

As at 31 March 2022

	Note	£	2022 £	£	2021 £
Fixed assets:					
Tangible assets	9		2,003,544		2,039,027
			<u>2,003,544</u>		<u>2,039,027</u>
Current assets:					
Debtors	10	1,022,262		304,159	
Cash at bank and in hand		415,579		419,574	
		<u>1,437,841</u>		<u>723,733</u>	
Liabilities:					
Creditors: amounts falling due within one year	11	(980,185)		(489,860)	
				<u></u>	
Net current assets			<u>457,656</u>		<u>233,873</u>
Total net assets			<u><u>2,461,200</u></u>		<u><u>2,272,900</u></u>
The funds of the charity:	14a				
Restricted income funds			2,044,260		2,103,802
Unrestricted income funds:					
General funds		416,940		169,098	
		<u></u>		<u></u>	
Total unrestricted funds			<u>416,940</u>		<u>169,098</u>
Total charity funds			<u><u>2,461,200</u></u>		<u><u>2,272,900</u></u>

Approved by the trustees on 9 December 2022 and signed on their behalf by

Sally Chandler
Trustee

Statement of cash flows

For the year ended 31 March 2022

	Note	2022 £	£	2021 £	£
Cash flows from operating activities					
Net income for the reporting period (as per the statement of financial activities)		188,300		58,626	
Depreciation charges		35,483		38,886	
(Increase) in debtors		(718,103)		(235,900)	
Increase in creditors		490,325		320,083	
Net cash provided by / (used in) operating activities			(3,995)		181,695
Cash flows from investing activities:					
Purchase of fixed assets		–		–	
Net cash (used in) investing activities			(3,995)		–
Change in cash and cash equivalents in the year			(3,995)		181,695
Cash and cash equivalents at the beginning of the year			419,574		237,879
Cash and cash equivalents at the end of the year			415,579		419,574

Analysis of cash and cash equivalents and of net debt

	At 1 April 2021 £	Cash flows £	Other non- cash changes £	At 31 March 2022 £
Cash at bank and in hand	419,574	(3,995)	–	415,579
Total cash and cash equivalents	419,574	(3,995)	–	415,579

Notes to the financial statements

For the year ended 31 March 2022

1 Accounting policies

a) Statutory information

H4All is a charitable incorporated organisation registered with the Charity Commission for England and Wales.

The registered office address is Lansdowne House, Saint Peters Way, Harlington, Middlesex UB3 5AB and the principal place of business is Key House, 106 High St, Yiewsley, West Drayton UB7 7BQ.

b) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) – (Charities SORP FRS 102), The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

In applying the financial reporting framework, the trustees have made a number of subjective judgements, for example in respect of significant accounting estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The nature of the estimation means the actual outcomes could differ from those estimates. Any significant estimates and judgements affecting these financial statements are detailed within the relevant accounting policy below.

c) Public benefit entity

The charity meets the definition of a public benefit entity under FRS 102.

d) Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

e) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

f) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs of delivering services undertaken to further the purposes of the charity and their associated support costs
- Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Notes to the financial statements

For the year ended 31 March 2022

1 Accounting policies (continued)**h) Allocation of support costs**

Resources expended are allocated to the particular activity where the cost relates directly to that activity. The cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned on the basis of staff time attributable to each activity, as follows:

● Health & Wellbeing Services	84%
● 3rd Sector Development (Hillingdon)	15%
● Key House trading	1%

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

i) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

j) Tangible fixed assets

Items of equipment are capitalised where the purchase price exceeds £1,000. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The building value of £2,100,000 includes land valued at £451,870. Land is not depreciated. The building (Key House) is accounted for at historical cost less depreciation over 50 years.

The depreciation rates in use are as follows:

● Building assets	50 years
● Computer assets	4 years
● Fixtures and Fittings	4 years

k) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

l) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

m) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

n) Pensions

There are no H4All members of staff eligible for auto-enrolment and no staff member has voluntarily opted in. Seconded staff are opted in to their sovereign charity's pension scheme.

Notes to the financial statements

For the year ended 31 March 2022

2 Income from charitable activities

	Unrestricted £	Restricted £	2022 Total £	Unrestricted £	Restricted £	2021 Total £
Hillingdon Health and Care Partners	436,390	-	436,390	378,417	-	378,417
NHS North West London CCG	846,299	-	846,299	728,696	-	728,696
Primary Care Trusts Hounslow	160,070	-	160,070	143,594	-	143,594
The Confederation, Hillingdon CIC	6,668	-	6,668	20,004	-	20,004
Greater London Authority	23,748	-	23,748	-	-	-
Sub-total for Health & Wellbeing Services	1,473,175	-	1,473,175	1,270,711	-	1,270,711
City Bridge Trust	-	112,200	112,200	-	112,200	112,200
London Borough of Hillingdon	54,606	40,000	94,606	39,100	30,000	69,100
LHC London Community	-	-	-	-	7,500	7,500
NHS Hillingdon Clinical Commission Group	-	-	-	-	25,000	25,000
CNOOC	-	11,029	11,029	-	-	-
Sub-total for 3rd Sector development	54,606	163,229	217,835	39,100	174,700	213,800
Rental income	35,570	-	35,570	34,459	-	34,459
Sub-total for Key House Trading	35,570	-	35,570	34,459	-	34,459
Total income from charitable activities	1,563,351	163,229	1,726,580	1,344,270	174,700	1,518,970

Notes to the financial statements

For the year ended 31 March 2022

3a Analysis of expenditure (current year)

	Charitable activities						
	Health & Wellbeing Services £	3rd Sector Development £	Key House Trading £	Governance costs £	Support costs £	2022 Total £	2021 Total £
Staff costs (Note 5)	762,669	124,426	20,992	–	22,583	930,670	867,619
Age UK HHB Hospital Services	301,478	–	–	–	–	301,478	319,744
Other staff costs	59,800	11,450	581	–	1,590	73,421	64,873
Office costs	8,261	1,109	29,833	–	6,797	46,000	30,510
Other costs	5,154	100	251	610	1,139	7,254	19,811
Direct project costs	63,056	34,230	–	–	–	97,286	74,792
Advertising and Marketing	2,285	–	–	–	42	2,327	142
Audit & Accountancy	–	–	–	13,587	–	13,587	9,894
Bank Fees	–	–	–	–	514	514	364
Consulting	2,200	9,750	–	1,131	–	13,081	19,571
Depreciation	–	–	34,043	–	1,440	35,483	38,869
IT Software & Support	12,217	4,240	–	–	4,433	20,890	12,747
Insurance	–	–	–	–	4,393	4,393	4,012
	1,217,120	185,305	85,700	15,328	42,931	1,546,384	1,462,946
Support costs	36,062	6,440	429	–	(42,931)	–	
Governance costs	12,876	2,299	153	(15,328)	–	–	
Total expenditure 2022	1,266,058	194,044	86,282	–	–	1,546,384	
Total expenditure 2021	1,228,032	201,710	49,704	–	–		1,462,946

Notes to the financial statements

For the year ended 31 March 2022

3b Analysis of expenditure (prior year)

	Charitable activities					
	Health & Wellbeing Services £	3rd Sector Development £	Key House Trading £	Governance costs £	Support costs £	2021 Total £
Staff costs (Note 6)	693,453	120,794	24,999	–	28,373	867,619
Age UK HHB Hospital Services	319,744	–	–	–	–	319,744
Other staff costs	55,443	6,257	993	–	2,181	64,873
Office costs	690	–	19,250	–	10,570	30,510
Other costs	695	7	–	–	19,108	19,811
Direct project costs	23,747	51,045	–	–	–	74,792
Advertising and Marketing	–	142	–	–	–	142
Audit & Accountancy	–	–	–	9,894	–	9,894
Bank Fees	–	–	–	–	364	364
Consulting	–	14,400	–	5,171	–	19,571
Depreciation	–	–	34,043	–	4,827	38,869
IT Software & Support	1,784	636	–	–	10,326	12,747
Insurance	–	–	–	–	4,012	4,012
	1,095,557	193,281	79,284	15,065	79,760	1,462,946
Support costs	66,998	11,964	798	–	(79,760)	–
Governance costs	12,654	2,260	151	(15,065)	–	–
Total expenditure 2021	1,175,209	207,505	80,233		–	1,462,946

Notes to the financial statements

For the year ended 31 March 2022

4 Net movement in funds

This is stated after charging / (crediting):

	2022 £	2021 £
Depreciation	35,483	38,886
Auditor's remuneration (excluding VAT):		
Audit	7,900	7,500
	<u>7,900</u>	<u>7,500</u>

5 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2022 £	2021 £
Salaries and wages	4,306	7,574
Social Security costs	472	877
Seconded staff costs	925,892	859,168
	<u>930,670</u>	<u>867,619</u>

No employee earned more than £60,000 during the year (2021: nil).

The total employee benefits (including pension contributions and employer's national insurance) of the key management personnel were £119,101 (2021: £94,865).

The charity trustees were neither paid nor received any other benefits from employment with the charity in the year (2021: £nil). No charity trustee received payment for professional or other services supplied to the charity (2021: £nil).

Trustees' expenses represents the payment or reimbursement of travel and subsistence costs totalling £0 (2021: £0).

6 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was 37 (2021: 36).

7 Related party transactions

There are no related party transactions to disclose for 2022 (2021: none).

All trustees of H4All CIO represent other charities which are partnered with H4All CIO. Please see the full list of trustees on page 1 of this report. H4All CIO has transacted with these organisations during the year on an arms length basis.

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

Notes to the financial statements

For the year ended 31 March 2022

8 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

9 Tangible fixed assets

	Freehold property £	Fixtures and fittings £	Computer equipment £	Total £
Cost or valuation				
At the start of the year	2,100,000	8,094	15,533	2,123,627
Additions in year	–	–	–	–
Disposals in year	–	–	–	–
At the end of the year	2,100,000	8,094	15,533	2,123,627
Depreciation				
At the start of the year	65,925	3,638	15,037	84,600
Charge for the year	32,963	2,024	496	35,483
Eliminated on disposal	–	–	–	–
At the end of the year	98,888	5,662	15,533	120,083
Net book value				
At the end of the year	2,001,112	2,432	–	2,003,544
At the start of the year	2,034,075	4,456	496	2,039,027

Land valued at £451,870 is included within freehold property and not depreciated.

All of the above assets are used for charitable purposes.

10 Debtors

	2022 £	2021 £
Trade debtors	–	900
Other debtors	1,016,439	230,144
Prepayments	5,823	12,489
Accrued Income	–	60,626
	1,022,262	304,159

11 Creditors: amounts falling due within one year

	2022 £	2021 £
Trade creditors	34,588	384,519
Accruals	47,846	70,104
Other creditors	574,647	–
Deferred income (note 12)	323,104	35,237
	980,185	489,860

Notes to the financial statements

For the year ended 31 March 2022

12 Deferred income

Deferred income comprises of income received in advance of delivery.

	2022 £	2021 £
Balance at the beginning of the year	35,237	39,208
Amount released to income in the year	(35,237)	(39,208)
Amount deferred in the year	323,104	35,237
Balance at the end of the year	<u>323,104</u>	<u>35,237</u>

13a Analysis of net assets between funds (current year)

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	2,431	–	2,001,113	2,003,544
Net current assets	414,509	–	43,147	457,656
Net assets at 31 March 2022	<u>416,940</u>	<u>–</u>	<u>2,044,260</u>	<u>2,461,200</u>

13b Analysis of net assets between funds (prior year)

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	4,952	–	2,034,075	2,039,027
Net current assets	164,146	–	69,727	136,361
Net assets at 31 March 2021	<u>169,098</u>	<u>–</u>	<u>2,103,802</u>	<u>2,272,900</u>

Notes to the financial statements

For the year ended 31 March 2022

14a Movements in funds (current year)

	At 1 April 2021 £	Income & gains £	Expenditure & losses £	Transfers £	At 31 March 2022 £
Restricted funds:					
3rd Sector Development					
London Borough of Hillingdon	8,627	40,000	(48,627)	–	–
City Bridge Trust	–	112,200	(112,200)	–	–
LHC Community Benefit Fund	10,500	–	(10,500)	–	–
NHS NW London CCG	50,600	–	(10,204)	–	40,396
CNOOC	–	11,029	(11,029)	–	–
Donations	–	3,179	(428)	–	2,751
Key House					
Key House	2,034,075	–	(32,962)	–	2,001,113
Total restricted funds	2,103,802	166,408	(225,950)	–	2,044,260
General funds	169,098	1,568,276	(1,320,434)	–	416,940
Total unrestricted funds	169,098	1,568,276	(1,320,434)	–	416,940
Total funds	2,272,900	1,734,684	(1,546,384)	–	2,461,200

The narrative to explain the purpose of each fund is given at the foot of the note below.

14b Movements in funds (prior year)

	At 31 March 2020 £	Income & gains £	Expenditure & losses £	Transfers £	At 31 March 2021 £
Restricted funds:					
3rd Sector Development					
City Bridge Trust	4,362	112,200	(116,562)	–	–
London Borough of Hillingdon	–	30,000	(21,373)	–	8,627
LHC Community Benefit Fund	15,000	7,500	(12,000)	–	10,500
NHS NW London CCG	40,000	25,000	(14,400)	–	50,600
Key House					
Key House	2,067,037	–	(32,962)	–	2,034,075
Total restricted funds	2,126,399	174,700	(197,297)	–	2,103,802
General funds	87,875	1,363,372	(1,282,149)	–	169,098
Total unrestricted funds	87,875	1,363,372	(1,282,149)	–	169,098
Total funds	2,214,274	1,538,072	(1,479,446)	–	2,272,900

14 Movements in funds (continued)

Purposes of restricted funds

3rd Sector Development

- **City Bridge Trust**
To further develop the collaboration of 3rd sector Health & Wellbeing partners in Hillingdon, improving support for local residents.
- **China National Offshore Oil Corporation (CNOOC)**
To support contact with local residents during the pandemic
- **London Borough of Hillingdon**
To provide Dementia Befriending programme in Hillingdon.
- **LHC Community Benefit Fund**
To support the development of small 3rd sector organisations.
- **NHS NW London CCG (was NHS Hillingdon CCG)**
To scope the role of the Health & Wellbeing 3rd sector providers across North West London.

Voluntary donations

Restricted for supporting local residents suffering economic hardship

Key House

Acquisition of a Hillingdon property that provides low cost accommodation for 3rd sector organisations, for the benefit of Hillingdon residents.