

# BETTER COMMUNITIES BRADFORD

England & Wales · Charity number 1181634

## Details

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**Other names** GREENMOOR BIG LOCAL CIO

**Status** Registered

**Legal form** CIO

**Registered** 2019-01-18

**Register** [View on the Charity Commission register](#)

## Contact

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Bradford  
BD7 2LP

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## Activities

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**Objects:** 1)TO DEVELOP THE CAPACITY AND SKILLS OF THE PEOPLE OF THE LIDGET GREEN AND SCHOLEMOOR AREAS OF THE CITY BRADFORD CITY (KNOWN AS GREEN MOOR)IN SUCH A WAY THAT THEY ARE BETTER ABLE TO IDENTIFY, AND HELP MEET, THEIR NEEDS AND TO PARTICIPATE MORE FULLY IN SOCIETY.2) THE PROMOTION FOR THE BENEFIT OF THE PUBLIC OF URBAN REGENERATION IN AREAS OF SOCIAL AND ECONOMIC DEPRIVATION (AND IN PARTICULAR IN LIDGET GREEN AND SCHOLEMOOR AREAS OF THE CITY OF BRADFORD ) BY ALL OR ANY OF THE FOLLOWING MEANS:(A) THE ADVANCEMENT OF EDUCATION, TRAINING OR RETRAINING, PARTICULARLY AMONG UNEMPLOYED PEOPLE, AND PROVIDING UNEMPLOYED PEOPLE WITH WORK EXPERIENCE:(B) THE PROVISION OF FINANCIAL ASSISTANCE, TECHNICAL ASSISTANCE OR BUSINESS ADVICE OR CONSULTANCY IN ORDER TO PROVIDE TRAINING AND EMPLOYMENT OPPORTUNITIES FOR UNEMPLOYED PEOPLE IN CASES OF FINANCIAL OR OTHER CHARITABLE NEED THROUGH HELP: (I) IN SETTING UP THEIR OWN BUSINESS, OR (II) TO EXISTING BUSINESSES:(C) THE PROVISION OF RECREATIONAL FACILITIES FOR THE PUBLIC AT LARGE OR THOSE WHO BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABLEMENT, FINANCIAL HARDSHIP OR SOCIAL AND ECONOMIC CIRCUMSTANCES, HAVE NEED OF SUCH FACILITIES:(D) THE PROTECTION OR CONSERVATION OF THE ENVIRONMENT:(E) THE PROVISION OF PUBLIC HEALTH FACILITIES AND CHILDCARE:(F) SUCH OTHER MEANS AS MAY FROM TIME TO TIME BE DETERMINED SUBJECT TO THE PRIOR WRITTEN CONSENT OF THE CHARITY COMMISSIONERS FOR ENGLAND AND WALES.

**Activities:** Our mission is to uplift the Bradford community, particularly in socially, economically, and educationally disadvantaged areas, by enhancing the availability of essential services, facilities, and knowledge for residents. As a grassroots, women-led charity, we are dedicated to empowering BAME women by expanding their access to vital resources and opportunities.

## Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information, Acts As An Umbrella Or Resource Body, Other Charitable Activities
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, Economic/community Development/employment, Human Rights/religious Or Racial Harmony/equality Or Diversity
- **Who:** Children/young People, Elderly/old People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, Other Defined Groups, The General Public/mankind

## Geography

- **Area of benefit:** THE LIDGET GREEN AND SCHOLEMOOR AREAS OF THE CITY BRADFORD CITY (KNOWN AS GREEN MOOR)
- Throughout England

## Finances

Period end	Income	Expenditure	Assets	Employees
2025-06-30	£340,003	£269,601	-	-
2024-06-30	£153,173	£141,606	-	-
2023-06-30	£120,459	£84,499	-	-
2022-06-30	£36,825	£68,894	-	-
2021-06-30	£97,235	£75,697	-	-

## Trustees

Name	Role	Appointed
<b>Shabina Kausar</b>	Chair	2024-09-26
Jamaal Hussain Naushahi		2025-07-24
Mohammad Shoaib Ramzan		2025-07-11
Muhammad Touseef		2024-07-01
Nour El Houda Doudai		2024-02-01
Simra Akmal		2024-04-19

**BETTER COMMUNITIES BRADFORD**

England & Wales - Charity number 1181634

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# Accounts

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# Better Communities Bradford

## Annual Report and Financial Statements

For the year ended 30 June 2025

<b>£340,003</b> Total Income	<b>£269,601</b> Total Expenditure	<b>£110,791</b> Cash at Bank	<b>£75,827</b> Restricted Funds c/f	<b>£34,963</b> Unrestricted Reserves
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# Trustees' Report

For the year ended 30 June 2025

## Reference and Administrative Details

Item	Details
Charity name	Better Communities Bradford
Charity number	1181634
Registered in	England and Wales
Principal address	40 Lidget Place, Bradford, BD7 2LP
Bankers	Barclays Bank UK PLC, 1 Churchill Place, London, E14 5HP

## Trustees

Name	Role	Appointed
Shabina Kausar	Chair	appointed 26 September 2024
Muhammad Touseef	Trustee	appointed 1 July 2024
Simra Akmal	Trustee	appointed 19 April 2024
Nour El Houda Doudai	Trustee	appointed 1 February 2024
Mohammad Shoaib Ramzan	Trustee	appointed 11 July 2025
Jamaal Hussain Naushahi	Trustee	appointed 24 July 2025

No trustee held any other trusteeships during the year.

Mohammad Shoaib Ramzan and Jamaal Hussain Naushahi were appointed after the year-end and did not serve as trustees during the financial year covered by these accounts.



**Better Communities Bradford**

## Structure, Governance and Management

Better Communities Bradford is a Charitable Incorporated Organisation (CIO), established on 18 January 2019 and governed by a constitution. The charity is controlled by its trustee board, which is responsible for setting strategy, ensuring good governance, and overseeing the delivery of charitable activities. Trustees are appointed by the board at duly convened meetings in accordance with the constitution. The board meets regularly and safeguarding is a standing agenda item at all meetings.

## Objectives and Activities

The charity's objects are:

- To develop the capacity and skills of the people of Bradford, particularly in the City Ward, Lidget Green, Scholemoor and Great Horton areas, enabling them to better identify and meet their needs and participate more fully in society.
- To promote urban regeneration in areas of social and economic deprivation, including through the advancement of education, training and retraining; the provision of financial, technical or business support; the provision of recreational facilities; the provision of public health facilities and childcare; and other charitable means as approved by the Charity Commission.

In setting objectives and planning activities, the trustees have had due regard to the Charity Commission's guidance on public benefit.

## Public Benefit Statement

The trustees confirm that the activities undertaken during the year were carried out in furtherance of the charity's objects and provided clear public benefit. Services were targeted at individuals and communities experiencing social, economic and health inequalities, with particular emphasis on women, young people, and minoritised communities.

## Achievements and Performance

During the year ended 30 June 2025, Better Communities Bradford experienced a further period of growth in both scale and reach. The charity delivered a wide range of community-based services focused on mental health, wellbeing, education, physical activity, and community cohesion. Key programmes delivered during the year included:

Programme	Description
Empowered Minds	Funded by the National Lottery Community Fund (Reaching Communities). Providing sewing classes and counselling support for women, alongside permitted management and therapy costs.
Project UNITY	Funded by the National Lottery Community Fund (Reaching Communities) and the Sir Halley Stewart Trust. Delivering community-led education, dialogue and support to address anti-Muslim prejudice.
Mental Health and Wellbeing Services for Women	Supported by The Henry Smith Charity, Sir Halley Stewart Trust, Brelms Trust, and Smallwood Trust.
RISE Bradford	Funded through Awards for All (National Lottery). Supporting young people through mentoring and development activities.
Physical Activity and Wellbeing	Supported by Sport England.
Men's Mental Health Support	Supported by the Garfield Weston Foundation.
Core and Unrestricted Programme Support	Supported by Lloyds Bank.

Across all projects, delivery included therapeutic services, mentoring, wellbeing activities, research, and community engagement. Where services were delivered by Better Communities Bradford staff, restricted funding was transferred internally to unrestricted funds in line with funder agreements to recover eligible staff and delivery costs. The trustees are satisfied that the charity has continued to respond effectively to community need while maintaining high standards of safeguarding, governance and financial oversight.

## Financial Review

Total Income <b>£340,003.25</b>	Restricted Income <b>£314,543.25</b>	Unrestricted Income <b>£25,460.00</b>
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The charity's total income for the year amounted to £340,003.25, comprising £25,460 of unrestricted income and £314,543.25 of restricted income. At 30 June 2025, restricted funds carried forward totalled £75,827.48, representing funding held for ongoing projects to be delivered in future periods in accordance with funder requirements.

Unrestricted reserves at the year-end amounted to £34,963.25. Cash held at bank at 30 June 2025 was £110,790.73. Income transferred from restricted to unrestricted funds during the year totalled £34,963.25, reflecting recovery of staff and delivery costs incurred by the charity in delivering restricted projects. Core costs were met in part through eligible cost recovery from restricted projects, in line with funder agreements.

## Reserves Policy

The trustees have reviewed the charity's reserves position in line with Charity Commission guidance. The charity's policy is to hold free unrestricted reserves equivalent to approximately six months of core operating costs, including statutory redundancy and notice period commitments. At 30 June 2025, unrestricted reserves represented approximately three months of core operating costs. The trustees consider this to be a reasonable and improving position and will continue to work towards the charity's longer-term reserves target while prioritising service delivery.

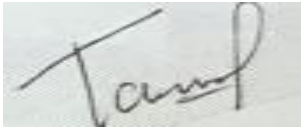
## Plans for Future Periods

The trustees will continue to focus on consolidating delivery, strengthening sustainability, and deepening impact within existing communities. Key priorities include:

- Securing multi-year funding to ensure continuity of services
- Embedding cost recovery and overhead contributions across projects
- Maintaining robust safeguarding, governance and financial controls
- Strengthening partnerships with funders, statutory bodies and community organisations

## Statement of Trustees' Responsibilities

The trustees are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Approved by the Board of Trustees on	Signed
25 February 2026	
Name: Muhammad Touseef   Position: Trustee	

Statement of Financial Activities (SoFA)

For the year ended 30 June 2025 (accruals basis in accordance with FRS 102 and the Charities SORP)

**Income**

Analysis Ledger	Unrestricted (£)	Restricted (£)	Total (£)
Grant received	25,000.00	314,543.25	339,543.25
Consultants and service providers (income)	300.00	—	300.00
Minibus (income)	160.00	—	160.00
<b>Total Income</b>	<b>25,460.00</b>	<b>314,543.25</b>	<b>340,003.25</b>

**Expenditure**

Analysis Ledger	Unrestricted (£)	Restricted (£)	Total (£)
Accountants	1,432.00	—	1,432.00
Consultants and service providers	10,261.60	5,919.00	16,180.60
Donations given	30.00	—	30.00
Equipment expensed	9,221.87	3,830.30	13,052.17
IT and software	1,469.34	—	1,469.34
Insurance	2,530.86	412.48	2,943.34
Marketing and advertising	—	147.42	147.42
Motor expenses	11,339.71	—	11,339.71
Other staff costs	4,690.44	412.48	5,102.92
Payroll and subcontractors	53,541.15	92,292.23	145,833.38
Premises / venue hire	4,500.00	15,900.00	20,400.00
Repairs and maintenance	52.03	—	52.03
Subscriptions	510.00	—	510.00
Telephone and internet	182.70	3,493.10	3,675.80
Travel	1,396.14	607.63	2,003.77
Venue costs	5,500.00	25,770.00	31,270.00
Printing and stationery	15.00	65.98	80.98
<b>Total Expenditure</b>	<b>109,642.84</b>	<b>159,958.52</b>	<b>269,601.36</b>

**Net Income / (Expenditure) before Transfers**

	Unrestricted (£)	Restricted (£)	Total (£)
Net income before transfers	(84,182.84)	154,584.73	70,401.89

### Transfers between Funds

	Unrestricted (£)	Restricted (£)	Total (£)
Transfers between funds	34,963.25	(34,963.25)	—

### Net Movement in Funds

	Unrestricted (£)	Restricted (£)	Total (£)
Net movement in funds	(49,219.59)	119,621.48	70,401.89

### Fund Balances

	Unrestricted (£)	Restricted (£)	Total (£)
Brought forward 1 July 2024	9,952.00	43,746.00	53,698.00
Carried forward 30 June 2025	34,963.25	75,827.48	110,790.73

Balance Sheet

As of 30 June 2025

Cash Funds

	2025 Unrestricted (£)	2025 Restricted (£)	2025 Total (£)	2024 Total (£)
Cash at bank	34,963.25	75,827.48	110,790.73	53,698.00
Total cash funds	34,963.25	75,827.48	110,790.73	53,698.00

Debtors and Prepayments

	2025 (£)
Prepayments	—
Total debtors and prepayments	—

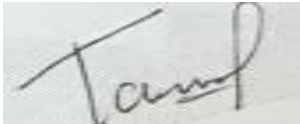
Liabilities

	2025 (£)
Accruals	—
Total liabilities	—

Net Assets at 30 June 2025

**£110,790.73**

The financial statements were approved by the board of trustees on 25 February 2026.

Signed: 

Name: Muhammad Touseef

Position: Trustee

# Notes to the Accounts

For the year ended 30 June 2025

## 1. Accounting Policies

### Basis of Accounting

These accounts have been prepared on an accruals basis in accordance with FRS 102 and the Charities SORP.

### Unrestricted Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

### Restricted Funds

Restricted funds are subject to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

### Taxation

As a charity, the organisation benefits from rates relief and is generally exempt from income tax and capital gains tax but not from VAT. Irrecoverable VAT is included in the cost of those items to which it relates. There have been no changes to the accounting policies since the previous year.

### Motor Expenses

Motor expenses relate to vehicle and transport costs incurred in supporting programme delivery, including community transport where applicable.

## 2. Grants and Donations

Funder	Unrestricted (£)	Restricted (£)	Total (£)
Lloyds Bank	25,000.00	—	25,000.00
Awards for All — RISE Bradford	—	19,550.00	19,550.00
Brelms Trust	—	6,000.00	6,000.00
Garfield Weston Foundation	—	15,000.00	15,000.00
The Henry Smith Charity	—	64,100.00	64,100.00
Reaching Communities — Empowered Minds (NLCF)	—	126,953.25	126,953.25
Reaching Communities — Project UNITY (NLCF)	—	35,790.00	35,790.00
Smallwood Trust	—	10,000.00	10,000.00
Sir Halley Stewart Trust	—	22,250.00	22,250.00
Sport England	—	14,900.00	14,900.00
<b>Total</b>	<b>25,000.00</b>	<b>314,543.25</b>	<b>339,543.25</b>

Note: The grant total above (£339,543.25) excludes £460 of other unrestricted income (consultancy income £300 and minibus income £160), giving total receipts of £340,003.25.

Restricted grants include funding used to deliver services both by external providers and by BCB-employed staff. Where services were delivered internally, associated staff costs were recovered through transfers to unrestricted funds in line with funder agreements.

### 3. Restricted and Unrestricted Funds

#### 3a. Opening Restricted Reserves Position

At the start of the 2024–2025 financial year, Better Communities Bradford held restricted reserves of £43,746, representing funds held for specific projects and activities in accordance with funder requirements. These balances were carried forward from the year ended 30 June 2024 and are consistent with the charity's published accounts for that period.

During the year, restricted income was received and applied in line with funder agreements. Expenditure charged to restricted funds relates directly to project delivery, including therapeutic services, mentoring, wellbeing activities, research, and community engagement. Where services were delivered by internal Better Communities Bradford staff, the relevant proportion of restricted income was transferred internally to unrestricted funds to meet salary and delivery costs. These transfers represent internal reallocations of funding and do not involve movements of cash.

#### 3b. Restricted Funds Detail

Restricted Fund	Bal b/f (£)	Income (£)	Expenditure (£)	Transfers (£)	Bal c/f (£)
Albert Hunt Trust	9,460.00	—	(9,400.00)	—	60.00
Awards for All: Dads and Lads *	1,639.00	—	(2,700.00)	—	—
Awards for All: RISE Bradford	—	19,550.00	(4,000.00)	(3,150.00)	12,400.00
Brelms Trust	2,563.00	6,000.00	(6,148.23)	—	2,414.77
Garfield Weston Foundation	570.00	15,000.00	—	—	15,570.00
The Henry Smith Charity	24,967.00	64,100.00	(68,742.10)	—	20,324.90
Reaching Communities: Empowered Minds	2,822.00	126,953.25	(100,919.15)	(26,923.25)	1,932.85
Reaching Communities: Project UNITY	—	35,790.00	(27,331.62)	—	8,458.38
Sir Halley Stewart Trust	—	22,250.00	(8,500.00)	(2,250.00)	11,500.00
Smallwood Trust	—	10,000.00	(10,000.00)	—	—
Sport England	1,725.00	14,900.00	(9,757.32)	(2,640.00)	4,227.68
<b>Total</b>	<b>43,746.00</b>	<b>314,543.25</b>	<b>(243,498.42)</b>	<b>(34,963.25)</b>	<b>75,827.48</b>

\* Awards for All — Dads and Lads shows an in-year overspend of £1,061 met from unrestricted funds. The balance is carried forward at nil.

Transfers represent internal reallocations of restricted income to unrestricted funds to recover eligible staff and delivery costs in line with funder agreements. Negative figures denote transfers out of restricted funds.

## Notes to the Accounts (continued)

### 3c. Purpose of Restrictions

Funder	Purpose of Restriction
Albert Hunt Trust	Mental health therapy
Awards for All — RISE Bradford	Young people mentoring and support
Brelms Trust	Community-based activities and services for women
Garfield Weston Foundation	Men's mental health support
The Henry Smith Charity	Delivery of mental health therapy and sewing classes for women
Reaching Communities — Empowered Minds (NLCF)	Provision of sewing classes and counselling for women, including permitted management and therapy costs
Reaching Communities — Project UNITY (NLCF)	Community-led work addressing anti-Muslim prejudice through education, dialogue, and support
Smallwood Trust	Support for women facing hardship through therapeutic and wellbeing services
Sir Halley Stewart Trust	Project FAITH — anti-Muslim prejudice, mental health and wellbeing support, including permitted contributions towards core costs
Sport England	Physical activity, wellbeing, and health programmes

### 3d. Restricted Funds Carried Forward at 30 June 2025

Fund	Balance c/f (£)	Notes
Albert Hunt Trust	60.00	Remaining to be applied to similar work in the following period.
Awards for All — RISE Bradford	12,400.00	
Brelms Trust	2,414.77	
Garfield Weston Foundation	15,570.00	
The Henry Smith Charity	20,324.90	
Reaching Communities — Empowered Minds	1,932.85	
Reaching Communities — Project UNITY	8,458.38	
Sir Halley Stewart Trust	11,500.00	
Sport England	4,227.68	
<b>Total restricted funds c/f</b>	<b>75,827.48</b>	

The following restricted funds were fully expended during the year and are carried forward at nil: Awards for All — Dads and Lads; Smallwood Trust.

### 3e. Unrestricted Funds Summary

At 30 June 2025, unrestricted reserves totalled £34,963.25, consistent with the Statement of Financial Activities and balance sheet. These funds comprise unrestricted income received during the year together with income transferred internally from restricted funds to recover eligible staff and delivery costs in line with funder agreements.

Cash at bank at the year-end amounted to £110,790.73.

Unrestricted reserves represent approximately three months of core operating costs. The trustees consider this a reasonable and improving position.

### 4. Related Party Transactions

Name	Nature of Transaction	Amount (£)
Ahminah Momoniat	Payment for services as a subcontractor. Ms Momoniat resigned as a trustee on 17 October 2025 and is no longer affiliated with the charity. The payment was made in accordance with the requirements of the Charities Act 2011.	1,440.00
Nour El Houda Doudai	Reimbursement of travel expenses incurred in carrying out trustee duties.	57.60

No other trustees received remuneration or benefits during the year.



**Amanah**  
Chartered Certified Accountants



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56 Green Lane, Birmingham, B9 5DB



## Better Communities Bradford

### Independent examiner's report to the trustees of Better Communities Bradford Charitable Incorporated Organisation ('the CIO')

I report to the charity trustees on my examination of the accounts of the CIO for the year ended 30th June 2025.

#### Responsibilities and basis of report

As the charity trustees of the CIO, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the CIO's accounts as carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

#### Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the CIO as required by section 130 of the Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the applicable requirements of the Charities (Accounts and Reports) Regulations 2008.

I have no concerns, nor have I encountered any other matters during the examination that warrant attention in this report to ensure a proper understanding of the accounts.

Signed: .....

Name: Talib Mustafa FCCA

Date: ...25/03/2026.....

#### Amanah Accountants

56 Green Lane  
Birmingham  
B9 5DB

This reply is given solely for the purposes of the reference without any responsibility to you on the part of Amanah Accountants, its employees or agents, but it is not to relieve you from any other enquiry or the performance of any other duty. Amanah Accountants does not accept liability in connection with any information that your organization may rely on it the content of this letter as the accounts and other financial information has been prepared from information and explanations obtained from client.

**BETTER COMMUNITIES BRADFORD**

England & Wales - Charity number 1181634

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# Accounts

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**BCB**

Better Communities  
Bradford



# 5<sup>TH</sup> YEAR ANNUAL REPORT 2023 - 2024

“Celebrating five years of resilience, growth,  
and impact in Bradford’s communities.”



# A Message from our CEO

Dear Friends,

As I reflect on the past year, I am overwhelmed with gratitude and pride in what we have achieved together. At Better Communities Bradford (BCB), our mission to empower individuals and strengthen our community has never felt more meaningful. This year has been a testament to the resilience of our community and the incredible impact we can achieve when we work together. One of our proudest accomplishments has been the growth of the Empowered Minds Project. This initiative brings together sewing classes, employment empowerment, education, and mental health counselling to provide women with the tools they need to thrive. By combining practical skills with therapeutic support, the project has helped participants gain confidence, build employability, and improve their overall wellbeing. It is a shining example of how holistic, person-centred approaches can create lasting change.



Another highlight has been the Young Women in Society Project, which engaged young women in conversations about societal and cultural expectations, self-esteem, and career aspirations. These workshops fostered resilience and empowerment, setting the stage for future initiatives that will continue to support young women in reaching their full potential.

Our new Anti-Muslim Hate Workshops have also played a critical role in our work this year. By raising awareness, challenging stereotypes, and equipping participants with practical tools, these workshops have inspired action against Islamophobia and laid the groundwork for the ambitious Project FAITH – Fighting Against Islamophobia – Together for Hope. This initiative will expand our reach across Yorkshire, fostering interfaith understanding and social cohesion.

Additionally, our English Classes have continued to provide vital support for members of our community, helping women gain confidence in their communication skills and unlocking opportunities for employment and further education. These classes not only enhance language skills but also serve as a gateway for participants to connect with wider society and build meaningful relationships.

Another high impact project has been the Women's Nutrition and Fitness Project. Combining walking and exercise classes with nutritional education, this initiative has seen remarkable success in providing the knowledge to improve physical health, promoting mental wellbeing, and fostering social connections. By integrating fitness with practical knowledge, we've empowered women to take control of their health and lead more active lives.

While we have celebrated many successes, the growing demand for our services highlights the ongoing need for organisations like ours. We remain committed to rising to this challenge, expanding our reach, and finding new ways to support those who need us most.

None of this would be possible without the generosity of our funders, including the Albert Hunt Trust, The Brelm's Trust, National Lottery Community Fund, Henry Smith Foundation, Morrisons Foundation, Sports England, and Garfield Weston, whose support enables us to deliver these life-changing projects.

To the people we serve, members of the community, our local schools, partner community organisations and our funders, your collaboration and support has been invaluable. And to our dedicated staff, project leaders trustees, and volunteers – you are the heart and soul of BCB.

As we look to the future, I am filled with hope and determination. Together, we will continue to create opportunities, inspire change, and build a community where everyone can flourish. Thank you for your unwavering support and for being part of this journey.

Warm regards,

**Abbas Najib**

CEO, Better Communities Bradford

# A Message from the Chair of Trustees

Dear Friends,

As I reflect on the past year, I am overwhelmed with gratitude and pride in what we have achieved together. At Better Communities Bradford (BCB), our mission to empower individuals and strengthen our community has never felt more meaningful. This year has been a testament to the resilience of our community and the incredible impact we can achieve when we work together. One of our proudest accomplishments has been the growth of the Empowered Minds Project. This initiative brings together sewing classes, employment empowerment, education, and mental health counselling to provide women with the tools they need to thrive. By combining practical skills with therapeutic support, the project has helped participants gain confidence, build employability, and improve their overall wellbeing. It is a shining example of how holistic, person-centred approaches can create lasting change.



What stands out to me is how well BCB balances delivery with reflection. The projects captured in this report - from trauma-informed mental health support to interfaith dialogue and women's empowerment - are grounded in real evidence, designed through active listening, and implemented by people with lived experience of the issues they're tackling. This is not just good community work - it is sector-leading practice.

As a board, we are particularly proud of the way our team has responded to emerging needs. Whether it's addressing anti-Muslim hate, bridging the digital divide, or enabling women from diaspora communities to build independent livelihoods, BCB has remained agile and principled. These are not short-term fixes. They are long-term commitments to justice, dignity, and inclusion.

We are grateful to our funders and partners whose trust allows us to take this ambitious and responsive approach. Your support makes it possible to offer services that are free at the point of need, high in quality, and culturally sensitive. You've backed not only programmes, but also infrastructure - governance, safeguarding, evaluation, and professional development - which are essential for any organisation aiming to create sustainable change.

To all of you reading this - our funders, stakeholders, and community partners - thank you for standing with us. Your investment is not just appreciated; it is respected. We remain committed to delivering value, transparency, and social impact in everything we do.

**Ahminah Momoniat**

Chair of Trustees

Better Communities Bradford

# About us: Our Mission & Vision



Our Mission is to uplift the Bradford community, particularly in socially, economically, and educationally disadvantaged areas, by enhancing the availability of essential services, facilities, and knowledge for residents. As a grassroots, women-led charity, we are dedicated to empowering BAME women by expanding their access to vital resources and opportunities.

Our Vision is a thriving Bradford community where everyone, regardless of their background, has access to opportunities, is free from prejudice, and can lead fulfilling lives.

# About us: Our Structure

Better Communities Bradford (BCB) is a Charitable Incorporated Organisation (CIO), providing a legal foundation that allows us to operate as an independent entity with confidence and accountability. This structure enables effective resource management, staff employment, and impactful project delivery, ensuring we can meet the community's needs sustainably and focus on fostering positive change in Bradford.

BCB is led by five trustees, four women and one man, whose backgrounds reflect the diversity of the communities we serve. Recently, new trustees joined the board, bringing fresh ideas and energy while maintaining continuity. This balance allows us to adapt to emerging challenges while staying committed to our mission.

Our trustees meet quarterly to oversee strategy and progress. Additionally, our Community Leadership Council, comprising former trustees, community leaders, and stakeholders, enhances governance by offering valuable insights and strengthening our connection to the community. Together, these structures ensure BCB remains dynamic, inclusive, and responsive to evolving needs.

## About us: Our Values

**Inclusivity:** We embrace diversity and create spaces where everyone feels valued.

**Empowerment:** We equip individuals with the tools and confidence to transform their lives.

**Collaboration:** We believe in the power of partnerships to amplify impact.

**Integrity:** We are transparent, accountable, and dedicated to our mission.

**Compassion:** We approach our work with empathy and understanding



# About us: Our History

Better Communities Bradford (BCB) was established in 2019 as a grassroots, women-led charity dedicated to uplifting communities in socially and economically disadvantaged areas of Bradford. Over the years, BCB has grown into a trusted organisation, delivering innovative projects that address the unique challenges faced by residents, especially those from BAME backgrounds.

From tackling Social Isolation to providing Mental Health Therapy, our journey has been driven by the needs of the community, ensuring that our programs evolve to meet emerging challenges and opportunities.



# About us: Key Focus Areas

## **Empowering Women, particularly from the South Asian Diaspora and Immigrant communities:**

Providing access to skills development, employment empowerment, and mental health services. Creating safe spaces for women to grow, connect, and thrive.

## **Tackling Anti-Muslim Hate:**

Delivering workshops and campaigns to raise awareness and challenge systemic discrimination. Supporting those affected through trauma-informed care and advocacy.

## **Promoting Community Cohesion:**

Organising interfaith dialogues, cultural exchanges, and inclusive events. Building bridges between diverse groups to foster understanding and solidarity.

## **Advancing Education and Skills:**

Offering English and Digital Literacy classes, vocational training, and mentoring programs to unlock opportunities for individuals.

## **Improving Health and Wellbeing:**

Delivering nutrition and fitness programs that combine physical activity with education. Providing mental health counselling tailored to the unique needs of the community.



ILLUSTRATION BY DONGYUN LEE

# Year in Numbers

300+

Over 300 women empowered through tailored programs including sewing classes, discussion panels, English language courses, and fitness workshops.

188

188 participants engaged in group therapy sessions, fostering resilience and community support.

2000+

Over 2000 therapy hours delivered providing critical mental health support to individuals and families.

Of all participants in the mental health elements, 84% have reported an improvement in their mental health, 92% feel less isolated, 94% report increased awareness of the services available to them.

750

750 hours of sewing classes provided, equipping women with practical skills for employment and creativity.

50+

50 plus young women empowered through the Young Women in Society project, helping them navigate societal challenges and build confidence.

100+

Over 100 participants educated in Anti-Muslim Hate Workshops, fostering awareness and challenging systemic Islamophobia.

Ongoing research with the local community involving hundreds of community members and stakeholders

# Key Projects

## Free Sewing Classes: Unlocking Creativity & Economic Potential Supported by National Lottery Community Fund and Henry Smith Foundation

At Better Communities Bradford (BCB), we take immense pride in offering free sewing classes for BAME women, with 90% of our participants identifying as from and Immigrant, Diaspora, and/or Religious Minority. These are more than classes—they are a life-changing journey of empowerment, creativity, and self-expression. Women don't just learn to sew; they gain the tools to reshape their lives and futures.

Through hands-on learning, participants craft their own clothing, unleash their creative potential, and celebrate their rich cultural heritage by incorporating diverse textile traditions. Every stitch is a step towards self-confidence and a brighter tomorrow.



The ripple effect of these classes is extraordinary. They are a gateway to economic independence, helping women pave the way to meaningful careers. To date, 11 of our participants have already secured employment in tailoring or established themselves as self-employed business owners. These success stories stand as a testament to the transformative power of this program.

To elevate employability even further, we proudly offer the opportunity to gain a Level 3 Award in Education and Training (PTLLS). This formal qualification not only enhances their skills but also opens doors to new career pathways, making these women leaders in their own right.

Together, with the support of the National Lottery Community Fund and the Henry Smith Foundation, we are building a future where women are empowered to stitch their way to success – one thread at a time.

# Key Projects

## Free Mental Health Therapy: Breaking Barriers and Supporting Well-Being

**Supported by National Lottery Community Fund, Henry Smith Foundation, Morrisons Foundation and Albert Hunt Trust for Men**

BCB is unwavering in its dedication to supporting the mental health of our community. Our free mental health therapy sessions provide a lifeline to those navigating societal pressures and the stigma often associated with mental health issues. These sessions not only promote emotional well-being but also contribute to destigmatising mental health discussions within our communities.

Therapy sessions are 50 minutes long, with clients typically attending 6, 9, or 12 sessions based on their individual needs, usually on a weekly basis. Referrals are flexible—clients can self-refer, be introduced through acquaintances, or be referred by partner organisations, including GP clinics and local schools.

We actively promote this service through our projects, marketing efforts, and collaborations with stakeholders, ensuring accessible mental health support for those who need it most.



# Key Projects

## Young Women in Society: Safe Spaces for Growth and Empowerment

### Supported by Brelm's Trust

The Young Women in Society Project empowered over 50 young BAME women in Bradford through interactive workshops and discussion panels. Led by qualified therapists, the sessions addressed vital topics such as family expectations, career aspirations, self-esteem, reproductive rights, and balancing cultural and religious values.

This 3 year project creates a safe space for participants to challenge societal norms, build confidence, and develop practical strategies to navigate social and familial pressures. Its success sparked strong community demand, paving the way for initiatives like Project FAITH – Fighting Against Islamophobia Together for Hope, which tackles anti-Muslim hate in the UK.

Funded by the Brelms Trust, this transformative project showcases BCB's commitment to driving meaningful change through community research, engagement, and empowerment.



# Key Projects

## Free Nutrition and Fitness Sessions: Energising Lives and Building Healthier Communities

### Supported by Sport England

At Better Communities Bradford (BCB), we believe that physical fitness and nutritional knowledge are cornerstones of a vibrant, healthy life. Our Nutrition and Fitness Sessions are designed to empower participants with the tools, knowledge, and motivation to make lasting changes for their well-being.

These sessions are transformative, combining expert-led fitness activities such as walking and dance with practical lessons in nutrition.

Each two-hour session blends movement with mindfulness, fostering a holistic approach to health. This unique project supports the building of habits that promote both physical and mental well-being.

The impact of these sessions is profound. Beyond the health benefits, they create a space for community connection and mutual support, breaking down barriers and empowering participants to prioritise their health in a supportive, judgment-free environment.

With the generous support of Sport England, we are not just running a program; we are inspiring a movement towards healthier, happier communities.



# Key Projects

## Free English Classes for BAME Women: Building Confidence Through Language

**Delivered in Partnership with Spencer Park Association for Residents. Supported by National Lottery Community Fund**

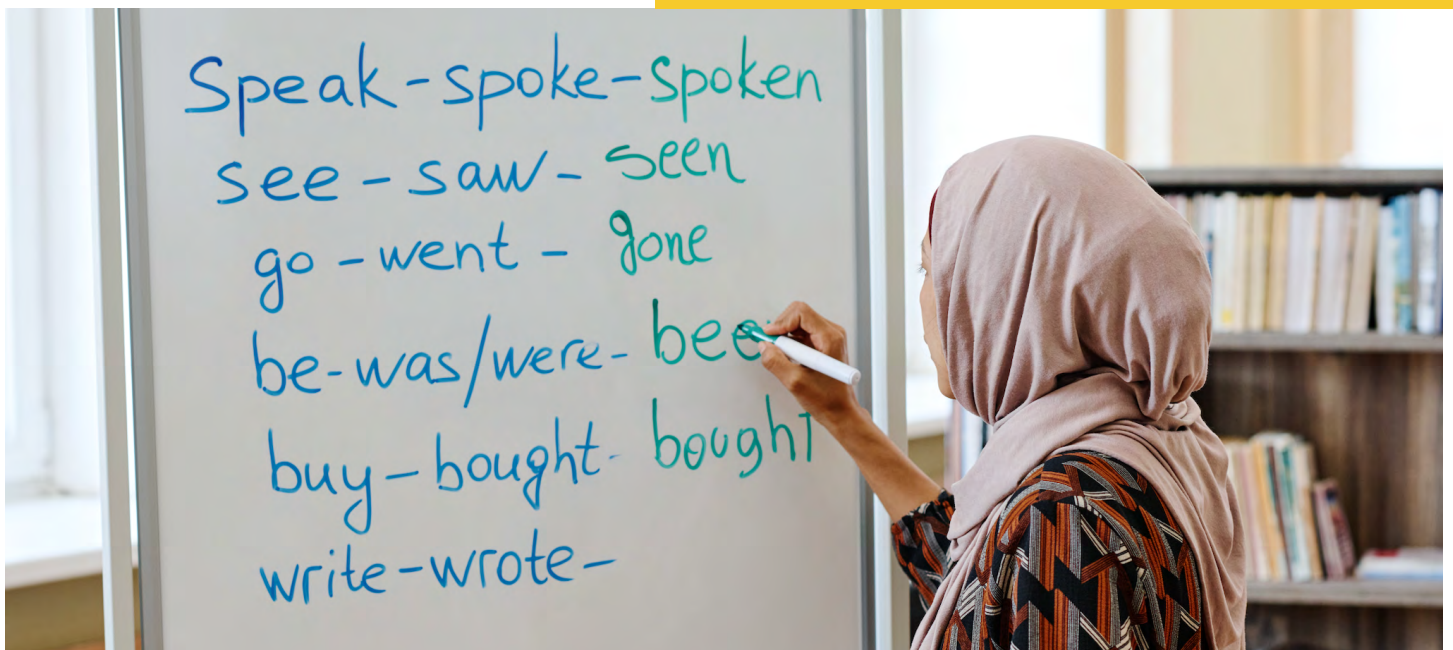
At BCB, we understand the transformative power of language. Our English classes are tailored to meet the unique needs of BAME women, enabling them to improve their communication skills, access better job opportunities, and engage more actively in their communities.

Proficiency in English empowers women to advocate for their rights, navigate daily challenges, and embrace opportunities for personal and professional growth.

## IT Learning Classes for BAME Women: Navigating the Digital World

In today's digital age, IT skills are essential for success. Our IT learning classes equip BAME women with the tools they need to thrive in a technology-driven world.

By gaining digital literacy, participants can confidently access information, utilise educational resources, and pursue opportunities in the ever-evolving digital landscape. This initiative empowers women to bridge the digital divide and enhance their participation in a rapidly advancing society.



# Key Projects

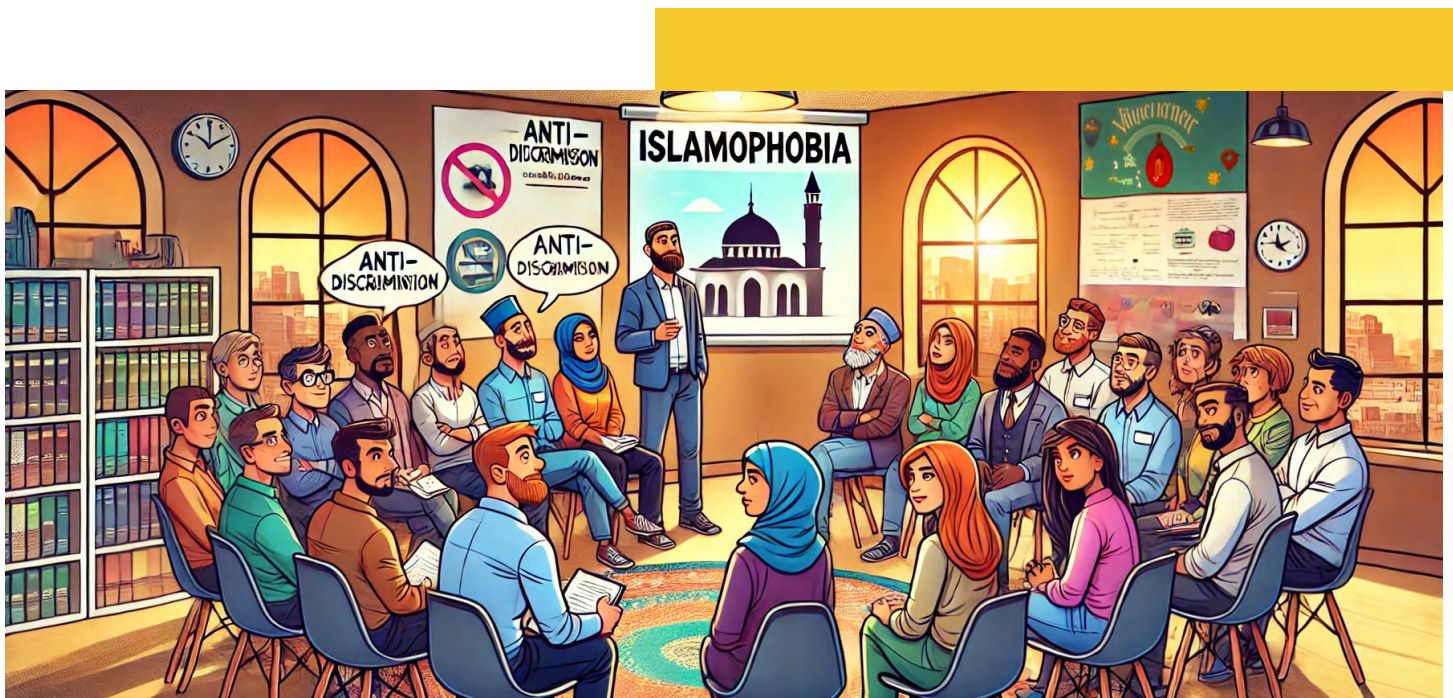
## Anti-Muslim Hate Workshops

The Anti-Muslim Hate Workshops are a proactive initiative tackling the growing issue of anti-Muslim hate in the UK through education, awareness, and cross-community engagement. Designed to foster understanding and challenge biases, these workshops create space for long-term dialogue among diverse groups while addressing the root causes of discrimination. Delivered by a skilled team, including qualified psychotherapists, the sessions incorporate trauma-informed mental health support for those impacted by anti-Muslim hate.

Participants have responded positively, noting significant growth in their awareness and confidence. Many reported gaining a deeper understanding of Islamophobia's impact on mental health and community cohesion, as well as the urgent need for collective action.

Personal testimonies and case studies have proven especially effective in breaking down stereotypes and fostering empathy. Attendees have developed practical skills to identify and challenge Islamophobia within their organizations and communities, with 90% stating they feel more confident addressing discriminatory practices.

These workshops have also become a catalyst for collaboration, bringing together stakeholders to work on joint initiatives to combat anti-Muslim hate at communal levels. The success of these sessions has directly influenced the development of Project FAITH – Fighting Against Islamophobia Together for Hope, a broader initiative aimed at expanding these efforts across Yorkshire. By integrating interfaith dialogue, mental health support, and advocacy, this ambitious program seeks to create lasting change in tackling systemic Islamophobia.



# Case Studies

## Participant Stories

### Aliyah: From Isolation to Empowerment

Aliyah, a single mother of two, struggled with social isolation and low confidence after moving to Bradford. She joined the Empowered Minds Project seeking a safe space to learn and grow.

Through the sewing classes, Aliyah not only gained practical skills but also found a supportive community of women who understood her challenges. With the help of our employment empowerment sessions, she learned how to market her creations and has since started a small home based business selling handmade clothing.

Aliyah also benefited from the mental health counselling offered as part of the project, which helped her process her struggles and regain confidence.

“This project didn’t just teach me skills; it gave me a new sense of purpose. I feel stronger and ready to face whatever comes next.”

– Aliyah



# Case Studies

## Participant Stories

### **Sara: Redefining Her Future**

Sara, a 21-year-old participant in the Young Women in Society Project, was forced to give up her aspirations for higher education. The project's workshops helped Sara explore topics like cultural expectations, self-esteem, and career aspirations in a safe and supportive environment.

Guided by a therapist, Sara found the courage to discuss her ambitions with her family. She is now pursuing a degree as a Nurse and remains an advocate for young women balancing cultural and personal goals.

“The workshops helped me find my voice. I realised it's okay to want more for myself while still respecting my culture and faith values.”

– Sara



# Case Studies

## Participant Stories

### The Ahmed Family and the Local Church: Standing Against Islamophobia

The Ahmed family experienced an Islamophobic incident in their neighbourhood, which left them feeling vulnerable and disconnected from their community. BCB held an Islamophobia workshop with the family, residents and local church goers.

Through the workshops, participants learned how to report hate incidents and received emotional support to process the incidents, and the workshops had a huge impact on the multi- cultural community to increase their cross-cultural understanding which led to increased tolerance and appreciation. Inspired by their experience, the Ahmeds and their non-Muslim neighbours joined a local advocacy group and have since helped other families navigate similar challenges.

“We felt heard and supported. The workshops provided a voice for us and a genuine learning opportunity for our non-Muslim neighbours.

– The Ahmed Family



# Acknowledgements

We are deeply grateful to everyone who has contributed to our journey this year. Your unwavering support, dedication, and trust have been the foundation of our success.

## To Our Staff and Volunteers

Your commitment and passion have been instrumental in delivering our projects and creating meaningful change in the community. From working tirelessly on the ground to ensuring smooth operations behind the scenes, your efforts have not gone unnoticed.

## To Our Mentors and Guides

A heartfelt thank you to Mazhar Ellahi, who has provided an invaluable mentoring role, offering guidance and support that have been pivotal in shaping our path forward.

We also extend our gratitude to Chris and Bryony from Up for Yorkshire for their strategic guidance and support in driving our growth. Your insights, guidance and encouragement have been truly transformative.

## To Our Trustees and Community Leaders

We want to acknowledge Waheed, Shieraz and Yasmin, who have recently stepped down as trustees. Their leadership and dedication have left a lasting impact on our work, and we are thrilled that they continue to lead the Community Leadership Panel, ensuring that the voices of our residents remain central to our mission.

## To Our Project Leaders

We extend our heartfelt appreciation to our dedicated project leaders, whose vision, expertise, and leadership have driven the success of our initiatives. Your ability to inspire teams, navigate challenges, and deliver impactful results has been nothing short of remarkable. Through your hard work and unwavering commitment, you have not only brought our projects to life but also created meaningful change in the lives of those we serve. Your passion and determination continue to be the cornerstone of our mission, and we are proud to have you leading the way. Thank you for your invaluable contributions.

# Acknowledgements

## To Our Funders and Donors

We extend our heartfelt thanks to our generous funders, donors, and partners. Your financial support and trust in our mission empower us to make a lasting impact. We are proud to work with organizations and individuals who share our vision for a brighter future.

## To Our Stakeholders and Partners

A special thank you to the local schools, mosques, community groups, and healthcare providers who collaborated with us this year. Together, we have been able to expand our reach and enhance the quality of our services.

## To Our Community and Beneficiaries

We are humbled by the trust you place in us to support your journey. Your resilience and active participation inspire us to work harder every day. This report is a testament to your stories, achievements, and courage.

## In Gratitude

We look forward to continuing this journey together and invite everyone, old friends and new to join us as we build an even stronger, more inclusive community.

Thank you for being an essential part of our story.

# Financial Summary

## Financial Summary for 2023/24

In the financial year ending 30<sup>th</sup> June 2024, Better Communities Bradford (BCB) demonstrated strong financial stewardship, leveraging funding from a range of generous supporters to expand its reach and deliver impactful services. The charity received total income of £153,173, primarily from grants and donations.

This income represents a 27% increase compared to the previous year (£120,459), enabling BCB to scale its activities and deepen its impact on the communities it serves.

BCB's total expenditure for the year was £141,606.

At year-end, BCB held cash reserves of £53,698, of which £43,746 were restricted for specific projects. The trustees have implemented a reserves policy to build unrestricted funds to cover six months of operating costs, ensuring financial sustainability. Current unrestricted reserves stand at £9,952, and efforts are underway to increase this balance.

BCB's robust financial position reflects its ability to effectively manage resources while continuing to deliver transformative initiatives, including mental health support, skills development, and anti-Islamophobia workshops, in partnership with its diverse funders.

# Looking Ahead

## Fundraising and Financial Sustainability

Our fundraising strategy will prioritise delivering high-quality work that demonstrates measurable impact, ensuring our projects remain credible and valuable to the communities we serve. We are committed to building and maintaining trusting relationships with our funders by fostering transparency, accountability, and open communication.

By showcasing the effectiveness of our programs through clear reporting and regular updates, we aim to strengthen funders' confidence in our ability to drive meaningful change. Additionally, we will focus on diversifying our longer-term funding sources, applying for grants that align with our mission, and cultivating long-term partnerships with donors who share our vision.

Our goal is not only to secure financial support but also to create lasting connections with funders, positioning Better Communities Bradford as a trusted, high-impact organisation that delivers sustainable results.

## Strategic Growth and Infrastructure

**Capacity Building:** Enhancing the skills of our team and volunteers through professional development opportunities, ensuring we continue to deliver high-quality services.

**Partnerships:** Deepening collaborations with local schools, regional community groups, healthcare providers, and other organisations to amplify our impact.

**Infrastructure Development:** Exploring ways to expand our physical and digital infrastructure, making our services more accessible to all.

Looking ahead, we remain committed to listening to the voices of our community, responding to their needs, and striving to create a future where everyone can flourish.

# Governance and Team

## Names and roles of board members, trustees, and leadership.

Name	Role	Date of Appointment
Ahminah Momoniat	Chair of Trustees	01/02/2023
Shabina Kausar	Trustee	26/09/2024
Muhammad Touseef	Trustee	01/07/2024
Simra Akmal	Trustee	19/04/2024
Nour El Houda Doudai	Trustee	01/02/2024

## BCB's organisational governance structure.

At the heart of Better Communities Bradford (BCB) is the Board of Trustees, who provide strategic oversight and governance, working in close partnership with the Chief Executive Officer (CEO) to steer the organisation towards its mission. The trustees ensure accountability, financial sustainability, and alignment with BCB's long-term goals while empowering the CEO to oversee day-to-day operations and implement strategic initiatives effectively.

A cornerstone of BCB's structure is the Community Leadership Council (CLC), which brings together Project Leaders, former Trustees, and local community representatives to provide critical insights and guidance. The CLC ensures that BCB's work remains deeply rooted in the needs and priorities of the communities it serves. Their input informs project planning, delivery, and evaluation, creating a direct connection between grassroots voices and organisational decisions.

Supporting this leadership is a dedicated core team of project leads, administrative staff, and specialists, who manage and deliver programs in collaboration with a vibrant network of volunteers. Together, this cohesive structure enables BCB to deliver impactful, community-driven change across Bradford.



# BCB

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Better Communities  
Bradford

**BETTER COMMUNITIES BRADFORD**

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# Better Communities Bradford

Charity number 1181634

## Annual Report and Financial Statements for the year ended 30 June 2024



# BCB

Better Communities  
Bradford

WYCAS

COMMUNITY ACCOUNTING  
WEST YORKSHIRE

# **Better Communities Bradford**

## **Annual Report and Financial Statements for the year ended 30 June 2024**

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Notes to the accounts	8 to 10

**Prepared by West Yorkshire Community Accountancy Service CIO**

# **Better Communities Bradford**

## **Trustees' report for the year ended 30 June 2024**

### **Reference and administrative details of the charity, its trustees and advisors**

The trustees during the financial year and up to and including the date the report was approved were:

<b>Name</b>	<b>Position</b>	<b>Dates</b>
Ahminah Momoniat		Appointed 1 February 2024
Nour El Houda Doudai		Appointed 19 April 2024
Simra Akmal		Appointed 1 July 2024
Muhammad Touseef		Appointed 26 September 2024
Shabina Kausar		Appointed 1 March 2024
Tehreem Abbas		Resigned 1 July 2024
Shieraz Bashir		Resigned 13 September 2023
Yasmin Patel		Resigned 13 September 2023
Waheed Ahmed		Resigned 18 March 2024

**Charity number** 1181634 Registered in England and Wales

<b>Registered and principal address</b>	<b>Bankers</b>
40 Lidget Place	Barclays Bank UK PLC
Bradford	1 Churchill Place
BD7 2LP	London
	E14 5HP

### **Independent examiner**

E J Beverley FCCA

### **West Yorkshire Community Accountancy Service CIO**

Stringer House  
34 Lupton Street  
Leeds  
LS10 2QW

### **Structure, governance and management**

The charity is a Charitable Incorporated Organisation (CIO) association formed on 18 January 2019 and is governed by a constitution.

### **Method of recruitment and appointment of trustees**

The trustees of the charity are appointed by the trustees at a duly convened meeting.

# **Better Communities Bradford**

## **Trustees' report (continued) for the year ended 30 June 2024**

### **Objectives and activities**

#### **The charity's objects**

- 1) To develop the capacity and skills of the people of Bradford, City Ward and Lidget Green, Scholemoor and Great Horton areas of the city Bradford city in such a way that they are better able to identify, and help meet, their needs and to participate more fully in society.
- 2) The promotion for the benefit of the public of urban regeneration in areas of social and economic deprivation (and in particular in Lidget Green and Great Horton areas of the city of Bradford) by all or any of the following means:
  - (a) the advancement of education, training or retraining, particularly among unemployed people from the South Asian Community and Muslim women.
  - (b) the provision of financial assistance, technical assistance or business advice or consultancy in order to provide training and employment opportunities for unemployed people in cases of financial or other charitable need through help: (i) in setting up their own business, or (ii) to existing businesses:
  - (c) the provision of recreational facilities for the public at large or those who by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances, have need of such facilities:
  - (d) the provision of public health facilities and childcare:
  - (e) such other means as may from time to time be determined subject to the prior written consent of the Charity Commissioners for England and Wales.”

#### **The charity's main activities**

Our mission is to uplift the Bradford community, particularly in socially, economically, and educationally disadvantaged areas, by enhancing the availability of essential services, facilities, and knowledge for residents. As a grassroots, women-led charity, we are dedicated to empowering BAME women by expanding their access to vital resources and opportunities.

#### **Public benefit statement**

In setting our objectives and planning our activities our Trustees have given serious consideration to the Charity Commission's general guidance on public benefit.

#### **Achievements and performance**

As trustees of Better Communities Bradford (BCB), we are honoured to reflect on a year of significant growth and impact. Guided by our mission to empower individuals and strengthen communities, we are immensely proud of the transformative work carried out by BCB in 2023-2024.

This year has been a testament to BCB's unwavering commitment to addressing the pressing needs of our community. From providing free mental health therapy and English classes to equipping women with vital skills through sewing and IT programs, BCB has delivered innovative projects that change lives. The Empowered Minds Project and the Young Women in Society Project have been particular highlights, showcasing holistic approaches to empowerment and fostering resilience among participants.

BCB's proactive stance against systemic Islamophobia through Anti-Muslim Hate Workshops has also been a cornerstone of its work this year. These sessions have inspired cross-community engagement and laid the foundation for the ambitious Project FAITH – Fighting Against Islamophobia Together for Hope, which will extend BCB's impact across Yorkshire.

The numbers speak for themselves: over 300 women supported, 2000 therapy hours delivered, and 94% of participants reporting increased awareness of available services. These achievements are not just statistics; they represent real lives transformed and communities strengthened.

# **Better Communities Bradford**

## **Trustees' report (continued) for the year ended 30 June 2024**

### **Achievements and performance (continued)**

As trustees, we also celebrate BCB's commitment to excellence in governance and sustainability. With a diverse and dynamic board, complemented by a Community Leadership Board, BCB has demonstrated its ability to adapt to challenges while staying grounded in its mission.

We extend our heartfelt gratitude to our dedicated staff, volunteers, funders, and community partners. Together, we have created opportunities, inspired change, and built a foundation for future success.

Looking ahead, we remain deeply committed to supporting BCB's vision of a thriving Bradford community. With your continued support, we are confident in BCB's ability to achieve even greater impact in the years to come.

Warm regards,  
The Trustees of Better Communities Bradford

### **Financial review**

The net receipts for the year were £11,567, including net receipts of £3,952 on unrestricted funds and net receipts of £7,615 on restricted funds after transfers.

### **Reserves policy**

The charity's free cash reserves, at the year end were £9,952.

As per Charity Commission Guidance, the Board of Trustees have considered the reserve requirements of the charity. The trustees have established a policy whereby unrestricted funds neither committed nor invested in fixed assets (free unrestricted reserves) should equate to six months of total expenditure plus statutory redundancy and notice period costs, the charity are working towards holding reserves of this level.

To date the charity has concentrated on making strategic investments in service delivery and community outreach but is now transitioning to a more sustainable funding model. We are applying for overhead contributions and have introduced a cost-recovery system, charging projects for services delivered. These measures will help us optimise resource allocation, maintain service quality, and secure long-term financial sustainability.

Approved by the board of trustees on 19/01/2025

Muhammad Touseef (Trustee)

# **Better Communities Bradford**

## **Independent examiner's report to the trustees of Better Communities Bradford**

I report to the charity trustees on my examination of the accounts of the CIO for the year ended 30 June 2024, which are set out on pages 6 to 10.

### **Responsibilities and basis of report**

As the charity trustees of the CIO you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the CIO's accounts as carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

### **Independent examiner's statement - matter of concern identified**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 130 of the Charities Act;
- 2 the accounts do not accord with those records.

In carrying out my examination I noted that in relation to payments made to trustees for providing services to the charity all the conditions required by Sections 185 of the Charities Act had been met apart from Condition C - there were only two trustees of the charity at the point in time when an agreement was put in place to pay a trustee for providing services to the charity. This meant that the number of paid trustees were not a minority in relation to the total number of trustees on the Board at that time. Further trustees were appointed approximately 2 months after the agreement was put in place.

I confirm there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

E J Beverley FCCA

24/01/2025

**West Yorkshire Community Accountancy Service CIO**

Stringer House  
34 Lupton Street  
Leeds  
LS10 2QW

**Better Communities Bradford**  
**Receipts and payments account**  
**for the year ended 30 June 2024**

	Notes	2024	2024	2024	2023
		Unrestricted	Restricted	Total	Total
		funds	funds	funds	funds
		£	£	£	£
<b>Receipts</b>					
Grants and donations	(2)	-	151,673	151,673	120,459
Other income		1,500	-	1,500	-
<b>Total receipts</b>		<u>1,500</u>	<u>151,673</u>	<u>153,173</u>	<u>120,459</u>
<b>Payments</b>					
Salaries NI and pensions		13,820	6,250	20,070	15,857
Payroll costs		371	-	371	-
Insurance		1,914	-	1,914	2,190
IT and software		124	1,007	1,131	680
Marketing and advertising		762	5,602	6,364	1,240
Printing and stationery		64	-	64	1,178
Telephones and internet		773	195	968	40
Consultants and service providers		3,598	-	3,598	9,385
Accountancy and IE		1,272	-	1,272	3,675
Training		350	1,888	2,238	5,580
Subcontractors and sessional staff		1,473	55,792	57,265	18,515
Equipment		-	11,604	11,604	4,350
Motor expenses		-	3,754	3,754	1,605
Travel		448	548	996	1,758
Venue costs		-	20,850	20,850	15,950
Refreshments		1,994	5,798	7,792	-
Sundry expenses		1,355	-	1,355	496
Unknown transfer		-	-	-	7,279
<b>Total payments</b>		<u>28,318</u>	<u>113,288</u>	<u>141,606</u>	<u>89,778</u>
<b>Net receipts / (payments)</b>		<u>(26,818)</u>	<u>38,385</u>	<u>11,567</u>	<u>30,681</u>
<b>Transfers between funds</b>		<u>30,770</u>	<u>(30,770)</u>	<u>-</u>	<u>-</u>
<b>Net movement in funds</b>		<u>3,952</u>	<u>7,615</u>	<u>11,567</u>	<u>30,681</u>
<b>Fund balances brought forward</b>		<u>6,000</u>	<u>36,131</u>	<u>42,131</u>	<u>11,450</u>
<b>Fund balances carried forward</b>	(3)	<u>9,952</u>	<u>43,746</u>	<u>53,698</u>	<u>42,131</u>

**Better Communities Bradford**  
**Statement of assets and liabilities**  
**as at 30 June 2024**

	2024	2024	2024	2023
	Unrestricted	Restricted	Total	Total
	£	£	£	£
<b>Cash funds</b>				
Cash at bank	9,952	43,746	53,698	42,131
<b>Total cash funds</b>	<u>9,952</u>	<u>43,746</u>	<u>53,698</u>	<u>42,131</u>

<b>Debtors and prepayments</b>	2024
	£
Prepayments	1,358
	<u>1,358</u>

<b>Liabilities</b>	2024
	£
Accruals	1,332
	<u>1,332</u>

The financial statements were approved by the board of trustees on 19/01/2025

Muhammad Touseef (Trustee)

# **Better Communities Bradford**

## **Notes to the accounts**

### **for the year ended 30 June 2024**

#### **1 Accounting policies**

##### **Basis of accounting**

The trustees have taken advantage of section 133 of the Charities Act 2011 and have prepared the accounts on a receipts and payments basis.

There has been no change to the accounting policies since last year.

No changes have been made to the accounts for previous years.

##### **Taxation**

As a charity the organisation benefits from rates relief and is generally exempt from income tax and capital gains tax but not from VAT. Irrecoverable VAT is included in the cost of those items to which it relates.

##### **Fund accounting**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

Further explanation of the nature and purpose of each fund is included in the notes to the accounts.

**Better Communities Bradford**  
**Notes to the accounts continued**  
**for the year ended 30 June 2024**

2 Grants and donations	2024	2024	2024	2023
	Unrestricted funds	Restricted funds	Total funds	Total funds
	£	£	£	£
The National Lottery Community Fund	-	65,073	65,073	-
Brelms Trust	-	6,000	6,000	-
The Henry Smith Charity	-	62,600	62,600	-
Sports England	-	7,500	7,500	-
Morrisons Foundation	-	6,500	6,500	-
The Albert Hunt Trust	-	4,000	4,000	-
Other donations	-	-	-	120,459
	<u>-</u>	<u>151,673</u>	<u>151,673</u>	<u>120,459</u>

3 Restricted funds	Balance b/f	Incoming	Outgoing	Transfers	Balance c/f
	£	£	£	£	£
Brelms Trust and Trumark	3,931	-	3,931	-	-
Awards4All Big sewing 2022	2,500	-	2,500	-	-
Digital exclusion	1,884	-	1,884	-	-
Reaching Communities pilot	12,402	-	12,402	-	-
Garfield Weston	5,000	-	4,430	-	570
Awards4All Dads and Lads	-	9,850	5,011	(3,200)	1,639
Brelms Trust	-	6,000	3,437	-	2,563
Reaching Communities Pilot (2)	-	23,850	20,350	(3,500)	-
The Henry Smith Charity	-	62,600	29,763	(7,870)	24,967
Sports England	-	7,500	5,775	-	1,725
Morrisons Foundation	-	6,500	20	(1,020)	5,460
Reaching Communities	-	31,373	13,371	(15,180)	2,822
The Albert Hunt Trust	-	4,000	-	-	4,000
Launch Event	2,177	-	2,177	-	-
Big Local sustainability	6,250	-	6,250	-	-
Minibus	1,987	-	1,987	-	-
	<u>36,131</u>	<u>151,673</u>	<u>113,288</u>	<u>(30,770)</u>	<u>43,746</u>

**Fund name**

**Purpose of restriction**

Brelms Trust and Trumark	Young Women in Society project
Awards4All Big sewing 2022	Providing sewing classes and counselling for women
Digital exclusion	To provide equipment
Reaching Communities pilot	Towards the Sewing the Seeds of Love project
Garfield Weston	Towards English Classes
Awards4All Dads and Lads	Counselling and Mediation and Activity sessions for Men and Boys. The transfer relates to marketing costs and therapist fees.
Brelms Trust	Facilitating Discussion Panels for Young Women from ethnic minority communities
Reaching Communities Pilot (2)	Towards the Sewing the Seeds of Love project. The transfer relates to management and evaluation fees.
The Henry Smith Charity	Providing sewing classes and counselling for women. The transfer relates to management and evaluation fees and therapist fees.
Sports England	Providing sewing classes and counselling for women
Morrisons Foundation	Providing Mental Health Support Services for Men. The transfer relates to therapist fees.
Reaching Communities	Empowering minds project providing sewing classes and counselling for women. The transfer relates to management fees and therapist fees.
The Albert Hunt Trust	Providing Mental Health Support Services for Men

continued overleaf

**Better Communities Bradford**  
**Notes to the accounts continued**  
**for the year ended 30 June 2024**

**3 Restricted funds (continued)**

<b>Fund name</b>	<b>Purpose of restriction</b>
Launch Event	Towards a launch event.
Big Local sustainability	Towards making the charity sustainable
Minibus	Towards minibus costs

**4 Related party transactions**

**Trustee expenses**

No trustee received any expenses during this year or the previous year.

**Trustee expenses**

During the year 1 trustee were paid a total of £48 in respect of travel.

**Trustee remuneration and benefits**

During the year 2 trustees were paid on a freelance basis as tutors.

The legal authority for the payments is via a provision within the charity's governing document.

<b>Name of trustee or related party</b>	<b>Relationship to charity</b>	<b>Description of transaction</b>	2024 £	2023 £
Ahminah Momoniat	Trustee	Payment as sub contract tutor	3,070	-
Yasmin Patel	Trustee	Payment as sub contract therapist	3,093	-
			<u>6,163</u>	<u>-</u>

# **Better Communities Bradford**

## **Independent examiner's report to the trustees of Better Communities Bradford**

I report to the charity trustees on my examination of the accounts of the CIO for the year ended 30 June 2024, which are set out on pages 6 to 10.

### **Responsibilities and basis of report**

As the charity trustees of the CIO you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the CIO's accounts as carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

### **Independent examiner's statement - matter of concern identified**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 130 of the Charities Act;
- 2 the accounts do not accord with those records.

In carrying out my examination I noted that in relation to payments made to trustees for providing services to the charity all the conditions required by Sections 185 of the Charities Act had been met apart from Condition C - there were only two trustees of the charity at the point in time when an agreement was put in place to pay a trustee for providing services to the charity. This meant that the number of paid trustees were not a minority in relation to the total number of trustees on the Board at that time. Further trustees were appointed approximately 2 months after the agreement was put in place.

I confirm there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

*E J Beverley*

Signed: .....

Name: E J Beverley FCCA

24/01/2025

### **West Yorkshire Community Accountancy Service CIO**

Stringer House  
34 Lupton Street  
Leeds  
LS10 2QW

**BETTER COMMUNITIES BRADFORD**

England & Wales - Charity number 1181634

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# Accounts

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**BETTER COMMUNITIES BRADFORD**

**ACCOUNTS FOR THE YEAR ENDED**

**30-Jun-23**

**BETTER COMMUNITIES BRADFORD  
PROJECTED FINANCIL STATEMENTS  
YEAR ENDED 30 JUNE 2023  
TRUSTEES REPORT**

The trustees present their report and the projected financial statements for the year ended 30 June 2023

Chairman (Unpaid) Tehrem Abbas  
Trustees (Unpaid) Shieraz Bashir  
Trustees (Unpaid) Tayyiba Jarral  
Trustees (Unpaid) Nour El Houda  
Trustees (Unpaid) Ahminah Momoniat

**Principal Activity**

To Develop the capacity and skills of the people of the Lidget Green and Schlemoor areas of the city of Bradford  
Ares in term of meeting their education helping the community by providing them basic  
Facilities, establishing small hospitals where doctors and health programs are not available and  
Work for disable people.

**Trustees Responsibilities**

The Charities Acts require the Board of Trustees to prepare financial statements for each  
Financial year which give a true and fair view of the state of affairs of the charity as at the end of  
The financial year and of the surplus of deficit of the charity. In preparing those financial  
Statements the board is required to:

- Select suitable accounting policies and then apply them consistently.
- Make judgments and estimates that are reasonable and prudent and prepare the financial
- Statements on going concern basis unless it is inappropriate to presume that the
- Charity will continue in business
- State whether applicable accounting standards and statements of recommended practice
- Have been followed, subject to any material departures and explained in financial statements.

The trustees are also responsible for maintaining adequate accounting records which disclose with reasonable  
that the financial statements comply with regulations made under the Charities Act. They are also responsible  
The Trustees are also responsible for the contents of the trustees report.

Approved by the Trustees on 09 April 2024

By order of the Committee

Chairman Tehrem Abbas .....  
Trustees Shieraz Bashir .....  
Trustees Tayyiba Jarral .....  
Trustees Nour El Houda .....  
Trustees Ahminah Momoniat .....

## BETTER COMMUNITIES BRADFORD

CIO Registered Number 1181634

### Trustees Report and Accounts for the year ended 30 June 2023

	2023	2023	2023	2023
	Restricted	Designated	Unrestricted	Total
	£	£	£	£
<b>INCOMING RESOURCES</b>				
Grants and Donations	£114,459.00	£0.00	£6,000.00	£120,459.00
Charitable Trading	£0.00	£0.00	£0.00	£0.00
Interest Received	£0.00	£0.00	£0.00	£0.00
<b>TOTAL INCOMING RESOURCES</b>	<b>£114,459.00</b>	<b>£0.00</b>	<b>£6,000.00</b>	<b>£120,459.00</b>
<b>RESOURCES EXPENDED</b>				
Direct Charitable Expenditure	£2,000.00	£0.00	£0.00	£2,000.00
Administration and Advisory Services	£82,499.00	£0.00	£0.00	£82,499.00
<b>TOTAL RESOURCES EXPENDED</b>	<b>£84,499.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£84,499.00</b>
<b>SURPLUS/(DEFICIT) FOR THE YEAR</b>	<b>£29,960.00</b>		<b>£6,000.00</b>	<b>£35,960.00</b>
<b>TRANSFER</b>	<b>£5,279.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£5,279.00</b>
<b>BALANCE BROUGHT FORWARD</b>	<b>£11,450.00</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£11,450.00</b>
	<b>£36,131.00</b>	<b>£0.00</b>	<b>£6,000.00</b>	<b>£42,131.00</b>
<b>CARRIED FORWARD</b>	<b>£36,131.00</b>	<b>£0.00</b>	<b>£6,000.00</b>	<b>£42,131.00</b>

# BETTER COMMUNITIES BRADFORD

CIO Registered Number 1181634

Trustees Report and Accounts for the year ended 30 June 2023

2023

£

## FIXED ASSETS

### CURRENT ASSETS

Amounts Due and Prepayments

£0.00

Cash at Bank and in Hand

£42,131.00

£42,131.00

### CREDITORS

Amounts falling due within one year

£600.00

### NET CURRENT ASSETS

£41,531.00

### TOTAL ASSETS LESS LIABILITIES

£41,531.00

### CHARITY FUNDS

Funds

£41,531.00

### TOTAL CHARITY FUNDS

£41,531.00

Accounts approved by Trustees:

Chairman Tehrem Abbas .....

# BETTER COMMUNITIES BRADFORD

CIO Registered Number 1181634

## Trustees Report and Accounts for the year ended 30 June 2023

### 1.ACCOUNTING POLICIES

#### Basis

The accounts have been prepared under the historical cost convention and in accordance with:

- Accounting by Charities - Statement of Recommended Practice (SORP 2005);
- and with Financial reporting standards for Smaller Enterprises (FRSSE);
- and with the Charities Act 2011

The Charitable Incorporated Organisation (CIO) 1153607 was registered on August 30th 2013, to take forward the work of the Unincorporated Association registered number 1181634. Assets, liabilities and funds of the two charities are combined. This is further explained in the introduction to the Trustees Annual Report.

#### Change in basis of accounting

Employees are shown as average number of full time equivalents for the year. Previously number of employees at the end of year was shown. The comparative has been updated accordingly.

#### Incoming resources

Incoming resources are recognised on a receivable basis

#### Expenditure and liabilities

Liabilities are recognised on an accruals basis

#### Fixed Assets and Depreciation

Fixtures and fittings are depreciated at 20% of written down value

The minibus has been depreciated at 35% of written down value

### 2.GRANTS AND DONATIONS RECEIVABLE

	2023
	£
Donations	£120,459.00
Other Donations	£0.00
	<u>£120,459.00</u>

### 3.INCOME FROM CHARITABLE TRADING (UNRESTRICTED)

	£
	<u>£0.00</u>

# BETTER COMMUNITIES BRADFORD

CIO Registered Number 1181634

Trustees Report and Accounts for the year ended 30 June 2023

## DIRECT CHARITABLE EXPENDITURE

	2023 Restricted £	2023 Designated £
<b>Day Centre Cost</b>		
Payroll	£0.00	£0.00
	<u>£0.00</u>	<u>£0.00</u>
<b>Community Service Costs</b>		
Payroll	£14,893.00	£14,893.00
	<u>£14,893.00</u>	<u>£14,893.00</u>

## ADMINISTRATION AND ADVISORY SERVICES (UNRESTRICTED)

	2023 £	2023 £
Travel	£1,758.00	£1,758.00
Tools/Equip	£4,350.00	£4,350.00
Sports/Activities	£520.00	£520.00
Consultant Fee	£9,385.00	£9,385.00
Postage	£14.00	£14.00
Pension/Nest	£964.00	£964.00
Vanue cost/Rent	£15,950.00	£15,950.00
IT/Software	£680.00	£680.00
Training/Recruitment	£5,580.00	£5,580.00
Accountancy Fee	£3,675.00	£3,675.00
Insurance	£2,190.00	£2,190.00
Advertisement	£1,240.00	£1,240.00
Misc	£421.00	£421.00
Printing	£1,164.00	£1,164.00
Sub Contractor	£17,995.00	£17,995.00
Telephone	£40.00	£40.00
Repair/Maint	£75.00	£75.00
Motor Expense	£1,605.00	£1,605.00
	<u>£82,499.00</u>	<u>£82,499.00</u>

## EMPLOYEES

The average number of full time equivalent employees for the year was:-

Administration	£0.00	£0.00
Community Services	£0.00	£0.00
Total	<u>£0.00</u>	<u>£0.00</u>

Note- All staff are employee, no agency staff have been employed

## CREDITORS

Amounts falling due within one year:-

Accountancy Fee	£600.00
Accruals	<u>£600.00</u>

# BETTER COMMUNITIES BRADFORD

CIO Registered Number 1181634

Trustees Report and Accounts for the year ended 30 June 2023

## ANALYSIS OF NET ASSETS BETWEEN FUNDS

	FIXED ASSETS	NET CURRENT ASSETS	TOTAL
	£	£	£
Funds(bank)	0	42131 1	42131
	<u>0</u>	<u>42132</u>	<u>42132</u>

## RESTRICTED FUNDS

£

Balance as at 30 June 2023

36132

## DESIGNATED FUNDS

£

Balance as at 30 June 2023

0

0

0

## UNRESTRICTED FUNDS

6000

0

0

6000

Balance as at 30 June 2023

## FUTURE COMMITMENTS

The trustees have no material future commitments as at 30 June 2023 other than those shown in the accounts.

**BETTER COMMUNITIES BRADFORD**

England & Wales - Charity number 1181634

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# Accounts

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BETTER COMMUNITIES BRADFORD

ACCOUNTS FOR THE YEAR ENDED

30-Jun-22

**BETTER COMMUNITIES BRADFORD  
FINANCIAL STATEMENTS  
YEAR ENDED 30 June 2022  
TRUSTEES REPORT**

The trustees present their report and the projected financial statements for the year ended 31 MARCH 2022

Chairman (Unpaid) Waheed Ahmed  
Trustee (Unpaid) Shieraz Bashir  
Trustee (Unpaid) Tayyiba Jarral  
Trustee (Unpaid) Yasmin Patel

**Principal Activity**

TO DEVELOP THE CAPACITY AND SKILLS OF THE PEOPLE OF THE LIDGET GREEN AND SCHOLEMOOR AREAS OF THE CITY BRADFORD CITY (KNOWN AS GREEN MOOR) IN SUCH A WAY THAT THEY ARE BETTER ABLE TO

**Trustees Responsibilities**

The Charities Acts require the Board of Trustees to prepare financial statements for each Financial year which give a true and fair view of the state of affairs of the charity as at the end of The financial year and of the surplus or deficit of the charity. In preparing those financial Statements the board is required to:

- Select suitable accounting policies and then apply them consistently.
- Make judgments and estimates that are reasonable and prudent and prepare the financial
- Statements on going concern basis unless it is inappropriate to presume that the
- Charity will continue in business
- State whether applicable accounting standards and statements of recommended practice
- Have been followed, subject to any material departures and explained in financial statements.

The trustees are also responsible for maintaining adequate accounting records which disclose with reasonable accuracy at any time the financial position of the charities and enable them to ensure that the financial statements comply with regulations made under the Charities Act. The Trustees are also responsible for the contents of the trustees report.

Approved by the Trustees on 27 April 2023

By order of the Committee

Waheed Ahmed (Chair) .....  
Shieraz Bashir .....  
Tayyiba Jarral .....  
Yasmin Patel .....

## BETTER COMMUNITIES BRADFORD

CIO Registered Number 1181634

### Trustees Report and Accounts for the year ended 30 June 2022

	2022	2022	2022	2022
	Restricted	Designated	Unrestricted	Total
	£	£	£	£
<b>INCOMING RESOURCES</b>				
Grants and Donations	£0.00	£0.00	£36,825.00	£36,825.00
Charitable Trading	£0.00	£0.00	£0.00	£0.00
Hmrc Grants	£0.00	£0.00	£0.00	£0.00
<b>TOTAL INCOMING RESOURCES</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£36,825.00</b>	<b>£36,825.00</b>
<b>RESOURCES EXPENDED</b>				
Direct Charitable Expenditure	£0.00	£0.00	£43,166.00	£43,166.00
Administration and Advisory Services	£0.00	£0.00	£25,728.00	£25,728.00
<b>TOTAL RESOURCES EXPENDED</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£68,894.00</b>	<b>£68,894.00</b>
<b>SURPLUS/(DEFICIT) FOR THE YEAR</b>				
<b>TRANSFER</b>	£0.00	£0.00	£0.00	£0.00
<b>BALANCE BROUGHT FORWARD</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£43,519.00</b>	<b>£43,519.00</b>
<b>CARRIED FORWARD</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£11,450.00</b>	<b>£11,450.00</b>

# BETTER COMMUNITIES BRADFORD

CIO Registered Number 1181634

Trustees Report and Accounts for the year ended 30 June 2022

2022

£

## FIXED ASSETS

### CURRENT ASSETS

Amounts Due and Prepayments	£0.00
Cash at Bank and in Hand	£11,450.00
Debtors	£0.00
	<u>£11,450.00</u>

### CREDITORS

Amounts falling due within one year	£600.00
-------------------------------------	---------

### NET CURRENT ASSETS

£10,850.00

### TOTAL ASSETS LESS LIABILITIES

£10,850.00

### CHARITY FUNDS

Funds	£10,850.00
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### TOTAL CHARITY FUNDS

£10,850.00

#### Accounts approved by Trustees:

Waheed Ahmed (Chair)	.....	.....
Shieraz Bashir	.....	
Tayyiba Jarral	.....	
Yasmin Patel	.....	

# BETTER COMMUNITIES BRADFORD

CIO Registered Number 1181634

## Trustees Report and Accounts for the year ended 30 June 2022

### 1.ACCOUNTING POLICIES

#### Basis

The accounts have been prepared under the historical cost convention and in accordance with:

- Accounting by Charities - Statement of Recommended Practice (SORP 2005);
- and with Financial reporting standards for Smaller Enterprises (FRSSE);
- and with the Charities Act 2011

The Charitable Incorporated Organisation (CIO) 1176713 was registered on 17th January 2018, to take forward the work of the Unincorporated Association. This is further explained in the introduction to the Trustees Annual Report.

#### Change in basis of accounting

Employees are shown as average number of full time equivalents for the year. Previously number of employees at the end of year was shown. The comparative has been updated accordingly.

#### Incoming resources

Incoming resources are recognised on a receivable basis

#### Expenditure and liabilities

Liabilities are recognised on an accruals basis

#### Fixed Assets and Depreciation

Fixtures and fittings are depreciated at 20% of written down value

The minibus has been depreciated at 35% of written down value

### 2.GRANTS AND DONATIONS RECEIVABLE

	2022
	£
Donations	£36,825.00
Grants	£0.00
Other Donations	£0.00
	<u>£36,825.00</u>

### 3.INCOME FROM CHARITABLE TRADING (UNRESTRICTED)

£0.00

# BETTER COMMUNITIES BRADFORD

CIO Registered Number 1181634

Trustees Report and Accounts for the year ended 30 June 2022

## DIRECT CHARITABLE EXPENDITURE

	2022	2022
	Restricted	Designated
	£	£
<b>Day Centre Cost</b>		
Payroll	£0.00	£0.00
Meals for clients	£0.00	£0.00
Other and Depreciation	£0.00	£0.00
Refurbishment	£0.00	£0.00
	<u>£0.00</u>	<u>£0.00</u>

## Community Service Costs

Payroll	0	£22,546.00
Rent/Utilities/other	0	£2,700.00
Pension	0	£1,043.00
Project Delivery/Event	0	£34,136.00
		<u>£60,425.00</u>

## ADMINISTRATION AND ADVISORY SERVICES (UNRESTRICTED)

	2022	2022
	£	£
Telephone	£0.00	£29.00
Insurance	£0.00	£503.00
Audit Fee	£0.00	£555.00
Consultancy	£0.00	£1,800.00
Other	£0.00	£1,953.00
	<u>£0.00</u>	<u>£4,840.00</u>

## EMPLOYEES

The average number of full time equivalent employees for the year was:-

Traviel	£0.00	£3,029.00
Administration	£0.00	£0.00
Community Services	£0.00	£0.00
Total	<u>£0.00</u>	<u>£3,029.00</u>

Note- All staff are employee, no agency staff have been employed

## CREDITORS

Amounts falling due within one year:-

Paye/wages	0.00
Accountancy Fee	600.00
Utilities	0.00
	<u>£600.00</u>

# BETTER COMMUNITIES BRADFORD

CIO Registered Number 1181634

Trustees Report and Accounts for the year ended 30 June 2022

## ANALYSIS OF NET ASSETS BETWEEN FUNDS

	FIXED ASSETS	NET CURRENT ASSETS	TOTAL
	£	£	
Funds(bank)	0	11450.00	11450.00
	<u>£0</u>	<u>11450.00</u>	<u>11450.00</u>
<b>RESTRICTED FUNDS</b>		£	
Balance as at 30 June 2021		43519	<u>43519</u>
<b>DESIGNATED FUNDS</b>		£	
Balance as at 30 June 2022		11450	<u>11450</u>
<b>UNRESTRICTED FUNDS</b>			0.00
			0.00
			0.00
Balance as at 30 June 2022	<u>£0</u>		<u>11450.00</u>

## FUTURE COMMITMENTS

The trustees have no material future commitments as at 30 June 2022 other than those shown in the accounts.

**BETTER COMMUNITIES BRADFORD**

England & Wales - Charity number 1181634

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# Accounts

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# **Better Communities Bradford**

Charity number 1181634

## **Annual Report and Financial Statements for the year ended 30 June 2021**



**Better Communities Bradford**



West Yorkshire Community Accounting Service

# **Better Communities Bradford**

## **Annual Report and Financial Statements for the year ended 30 June 2021**

<b>Contents</b>	<b>Page</b>
Trustees' report	2 to 4
Examiner's report	5
Receipts and payments account	6
Statement of assets and liabilities	7
Notes to the accounts	8 to 10

**Prepared by West Yorkshire Community Accounting Service**

# **Better Communities Bradford**

## **Trustees' report for the year ended 30 June 2021**

### **Reference and administrative details of the charity, its trustees and advisors**

The trustees during the financial year and up to and including the date the report was approved were:

<b>Name</b>	<b>Position</b>	<b>Dates</b>
Zafar Afsar	Chair	Resigned July 2020
Waheed Ahmed	Chair	
Shieraz Bashir	Treasurer	
Tayyiba Jarral		
Yasmin Patel		Appointed December 2020

### **Charity number**

The charity was registered with the Charity Commission for England and Wales, number 1181634, on 18 January 2019.

### **Principal address**

40 Lidget Place  
Bradford  
BD7 2LP

### **Bankers**

Barclays Bank plc  
10 Market Street  
Bradford  
BD1 1EG

### **Independent examiner**

Helen Galvin FCCA

### **West Yorkshire Community Accounting Service**

Stringer House  
34 Lupton Street  
Leeds  
LS10 2QW

### **Structure, governance and management**

The charity is a Charitable Incorporated Organisation (CIO) Foundation formed on 18 January 2019 and is governed by a constitution as amended on 9 October 2019.

### **Method of recruitment and appointment of trustees**

Apart from the first trustees, every trustee must be appointed for a term of three years by a resolution passed at a properly convened meeting of the charity trustees.

# **Better Communities Bradford**

## **Trustees' report (continued) for the year ended 30 June 2021**

### **Objectives and activities**

#### **The charity's objects**

To develop the capacity and skills of the people of the Lidget Green and Scholemoor areas of the city Bradford city (known as Green Moor) in such a way that they are better able to identify, and help meet, their needs and to participate more fully in society.

The promotion for the benefit of the public of urban regeneration in areas of social and economic deprivation (and in particular in Lidget Green and Scholemoor areas of the city of Bradford ) by all or any of the following means:

- the advancement of education, training or retraining, particularly among unemployed people, and providing unemployed people with work experience:

- the provision of financial assistance, technical assistance or business advice or consultancy in order to provide training and employment opportunities for unemployed people in cases of financial or other charitable need through help:

  - in setting up their own business, or

  - to existing businesses:

- the provision of recreational facilities for the public at large or those who by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances, have need of such facilities:

- the protection or conservation of the environment:

- the provision of public health facilities and childcare:

- such other means as may from time to time be determined subject to the prior written consent of the Charity Commissioners for England and Wales.

#### **The charity's main activities**

We aim to improve the socially, criminally, economically, educationally and environmentally disadvantaged area of Bradford by increasing the provisions and knowledge available to residents in terms of Health, Economic betterment, Crime Prevention, Environmental Improvement and Community cohesion. We aim to do this by working in partnership with residents and other organisations.

#### **Public benefit statement**

In setting our objectives and planning our activities our Trustees have given serious consideration to the Charity Commission's general guidance on public benefit.

#### **Achievements and performance**

During our second year we have continued to build on the success of our first years' achievements.

We have secured funding for a second year of sewing classes aimed at BAME women with the objective of reducing their social isolation and improving their skills and even employability.

We have secured funds for and are delivering a cancer support project for BAME and socially isolated women and their families who have been impacted by cancer.

We continue to undertake community engagement research projects to understand what the priorities of the community are.

A comprehensive Covid-19 awareness project has been delivered for the BAME communities of Lidget Green with excellent stakeholder participation, in particular with the local primary schools.

Perhaps most significantly we have secured the Local Trusted Organisation role with the Big Local Trust initiative and are supporting GreenMoor Big Local in their delivery of resident led community projects which include building community assets, delivering social events, financially supporting local organisations and many more.

# **Better Communities Bradford**

## **Trustees' report (continued) for the year ended 30 June 2021**

### **Financial review**

The net receipts for the year after transfers were £26,667, including net receipts of £6,389 on unrestricted funds and net receipts of £20,278 on restricted funds.

### **Reserves policy**

The charity's free reserves, excluding fixed assets, at the year end were £21,468.

The trustees have established a policy whereby unrestricted funds neither committed nor invested in fixed assets (free unrestricted reserves) should equate to six months of total expenditure plus statutory redundancy and notice period costs. This is to enable the smooth running of the charity and to allow for an orderly winding up if the charity has to close.

Based on forecast expenditure that would equate to a £24,000 reserve target which we hope to attain in the next financial year.

### **Covid-19 and going concern**

The Covid pandemic has affected BCB by requiring us to put our expected projects on hold and to pursue Covid related projects and funding. Thankfully we have not been financially overly burdened by Covid at this stage however it has required us to develop a dynamic project delivery approach which focusses on a sphere of community engagement we did not anticipate.

The trustees have reassessed the charity's ability to continue for at least 12 months from the date that the accounts are approved and conclude that no material uncertainties exist that cast significant doubt on the charity's ability to meet its liabilities as they fall due

Signed on behalf of the board of trustees on 27/1/2022

Waheed Ahmed (Trustee)

## **Better Communities Bradford**

### **Independent examiner's report to the trustees of Better Communities Bradford Charitable Incorporated Organisation ('the CIO')**

I report to the charity trustees on my examination of the accounts of the CIO for the year ended 30 June 2021, which are set out on pages 6 to 10.

#### **Responsibilities and basis of report**

As the charity trustees of the CIO you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the CIO's accounts as carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

#### **Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the CIO as required by section 130 of the Act; or
- 2 the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed:  Name: Helen Galvin FCCA

27/1/2022

#### **West Yorkshire Community Accounting Service**

Stringer House  
34 Lupton Street  
Leeds  
LS10 2QW

**Better Communities Bradford**  
**Receipts and payments account**  
**for the year ended 30 June 2021**

	Notes	2021 Unrestricted funds £	2021 Restricted funds £	2021 Total funds £	2020 Total funds £
<b>Receipts</b>					
Grants	(2)	-	97,235	97,235	47,354
Contract income		37,012	-	37,012	-
Other income		-	-	-	1,120
<b>Total receipts</b>		<b>37,012</b>	<b>97,235</b>	<b>134,247</b>	<b>48,474</b>
<b>Payments</b>					
Salaries, NI and pensions	(3)	20,300	-	20,300	14,070
Payroll charges		481	-	481	143
Grants to voluntary organisations		-	43,964	43,964	-
Minibus purchase and expenses		-	12,943	12,943	-
Rent and room hire		-	1,320	1,320	1,125
Materials and resources		162	-	162	11
Printing, postage and stationery		277	300	577	606
Phone and internet		43	-	43	45
Advertising and publicity		1,331	333	1,664	168
Freelance tutors		2	7,314	7,316	2,875
Insurance		501	1,124	1,625	455
Furniture		35	-	35	2,171
Office equipment		2,558	-	2,558	2,283
Activities equipment		618	8,356	8,974	2,382
Cleaning and sundries		300	-	300	31
Food and refreshments		23	-	23	188
Repairs and maintenance		-	-	-	62
IT, software and support		1,777	43	1,820	96
Training and conferences		1,316	-	1,316	100
Fundraising costs		-	-	-	300
Other activity costs		5	-	5	233
Bookkeeping and accountancy		1,770	-	1,770	-
Travel		18	-	18	-
Website		104	-	104	-
Volunteer costs		262	-	262	-
<b>Total payments</b>		<b>31,883</b>	<b>75,697</b>	<b>107,580</b>	<b>27,344</b>
<b>Net receipts</b>		<b>5,129</b>	<b>21,538</b>	<b>26,667</b>	<b>21,130</b>
Transfers between funds		1,260	(1,260)	-	-
<b>Net movement in funds after transfers</b>		<b>6,389</b>	<b>20,278</b>	<b>26,667</b>	<b>21,130</b>
<b>Fund balances brought forward</b>		<b>15,079</b>	<b>6,051</b>	<b>21,130</b>	<b>-</b>
<b>Fund balances carried forward</b>	(4)	<b>21,468</b>	<b>26,329</b>	<b>47,797</b>	<b>21,130</b>

**Better Communities Bradford**  
**Statement of assets and liabilities**  
**as at 30 June 2021**

	2021	2021	2021	2020
	Unrestricted	Restricted	Total	Total
	£	£	£	£
<b>Cash funds</b>				
Cash at bank	17,190	26,329	43,519	14,913
Balance held at payroll company	4,131	-	4,131	6,200
Cash in hand	147	-	147	17
<b>Total cash funds</b>	<u>21,468</u>	<u>26,329</u>	<u>47,797</u>	<u>21,130</u>

**Assets retained for the charity's own use**

Furniture  
 Minibus  
 Office equipment  
 Various activity equipment

**Liabilities**

Independent examination	£
Pension	480
	<u>80</u>
	<u>560</u>

**Approval of the accounts**

The financial statements were approved by the board of trustees on 27/1/2022

Waheed Ahmed (Trustee)

# **Better Communities Bradford**

## **Notes to the accounts**

### **for the year ended 30 June 2021**

#### **1 Accounting policies**

##### **Basis of accounting**

The trustees have taken advantage of section 133 of the Charities Act 2011 and have prepared the accounts on a receipts and payments basis.

There has been no change to the accounting policies since last year.

No changes have been made to the accounts for the previous period.

##### **Taxation**

As a charity the organisation benefits from rates relief and is generally exempt from income tax and capital gains tax but not from VAT. Irrecoverable VAT is included in the cost of those items to which it relates.

##### **Fund accounting**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

Further explanation of the nature and purpose of each fund is included in the notes to the accounts.

**Better Communities Bradford**  
**Notes to the accounts continued**  
**for the year ended 30 June 2021**

<b>2 Grants</b>	2021 Unrestricted funds £	2021 Restricted funds £	2021 Total funds £	2020 Total funds £
Greenmoor Big Local (GBL)	-	72,860	72,860	35,000
The National Lottery	-	19,890	19,890	9,954
City of Bradford Met. District Council (CBMDC)	-	500	500	2,000
Neighbourly Community Fund	-	-	-	400
Sovereign Health Care	-	3,685	3,685	-
VCS Alliance	-	300	300	-
	<u>-</u>	<u>97,235</u>	<u>97,235</u>	<u>47,354</u>

<b>3 Staff costs and numbers</b>	2021 £	2020 £
Gross salaries	20,037	13,871
Social security costs	856	-
Employment allowance	(856)	-
Pensions	263	199
	<u>20,300</u>	<u>14,070</u>

The average number employees during the year was 1.7, being an average of 0.9 full time equivalent (2020: 1,0.6 FTE).

<b>Defined contribution pension scheme</b>	2021 £	2020 £
Costs of the scheme to the charity for the year	263	199
Amount of any contributions outstanding at the year end	80	51

<b>4 Restricted funds</b>	Balance b/f £	Incoming £	Outgoing £	Transfers £	Balance c/f £
The National Lottery (1)	5,877	9,950	6,059	-	9,768
BMDC sewing grant	59	-	59	-	-
Neighbourly Community Fund	115	-	-	-	115
The National Lottery (2)	-	9,940	8,242	(1,260)	438
Sovereign Health Care	-	3,685	-	-	3,685
VCS Alliance	-	300	300	-	-
CBMDC	-	500	500	-	-
GBL (1)	-	16,925	15,882	-	1,043
GBL (2)	-	625	26	-	599
GBL (3)	-	15,000	15,000	-	-
GBL (4)	-	18,900	14,387	-	4,513
GBL (5)	-	6,500	3,583	-	2,917
GBL (6)	-	12,910	11,660	-	1,250
GBL (7)	-	2,000	-	-	2,000
	<u>6,051</u>	<u>97,235</u>	<u>75,697</u>	<u>(1,260)</u>	<u>26,329</u>

**Better Communities Bradford**  
**Notes to the accounts continued**  
**for the year ended 30 June 2021**

**4 Restricted funds continued**

<b>Fund name</b>	<b>Purpose of restriction</b>
The National Lottery (1)	Funding towards sewing classes for BAME socially excluded women
BMDC sewing grant	Funding towards sewing classes
Neighbourly Community Fund	Funding towards an online poetry competition for young people.
The National Lottery (2)	Funding towards responding to Covid-19
	The transfer is in relation to management charges as agreed with the funder
Sovereign Health Care	Funding towards support and wellbeing classes for female cancer patients
VCS Alliance	Funding towards a plan to increase the uptake of Covid vaccinations
CBMDC	For field clean up works
GBL (1)	For communications and engagement between Big local residents and Greenmoor
GBL (2)	To address social isolation and build knowledge, skills and confidence in using technology in the older generations
GBL (3)	For activities that promote health and wellbeing
GBL (4)	For a minibus and running costs to be used by residents and local organisations
GBL (5)	Small grants programme for local organisations that help achieve Greenmoor objectives with an element of sustainability
GBL (6)	To support young people to gain skills, qualifications and expertise to run their own projects and become community ambassadors and leaders
GBL (7)	To raise aspirations of young women

**5 Related party transactions**

**Trustee expenses**

No trustee received any expenses during this year or the previous period.

**Trustee remuneration and benefits**

No trustee received any remuneration or benefit during this or the previous period.