

THE CLINK CAFE CHARITY

England & Wales · Charity number 1180942

Details

Status Registered

Legal form CIO

Registered 2018-11-30

Register [View on the Charity Commission register](#)

Contact

Address Units 1 & 2 Bessemer Park
250 Milkwood Road
London
SE24 0HG

Phone 0203 148 7703

Email everingrose@thelinkcharity.org

Activities

Objects: (A) THE TRAINING, CARE, RESETTLEMENT AND REHABILITATION OF OFFENDERS, AND THOSE AT RISK OF OFFENDING, AND THEIR FAMILIES AND DEPENDENTS. (B) TO PROVIDE, PROMOTE, SUPPORT OR ORGANISE THE TRAINING OF OFFENDERS, AND THOSE AT RISK OF OFFENDING, AND TO ASSIST THEM IN FINDING EMPLOYMENT AND ACCOMMODATION AND TO REHABILITATE THEMSELVES.(C) TO FURTHER PROMOTE THE STUDY OF AND RESEARCH INTO ALL ASPECTS AND METHODS OF THE PREVENTION OF CRIME, SOCIAL EXCLUSION AND DELINQUENCY AND TO OBTAIN AND MAKE RECORDS OF AND DISSEMINATE INFORMATION CONCERNING THE SAME.(D) TO PROMOTE, SUPPORT OR CARRY ON EITHER ALONE OR IN COOPERATION WITH ANY OTHER BODY, AUTHORITY OR PERSON ANY PROJECT OR SCHEME IN CONNECTION WITH ANY METHODS OF THE PREVENTION OF CRIME AND SOCIAL EXCLUSION AND TO PROVIDE MONEY FOR SUCH PURPOSES WHETHER BY LOAN OR OTHERWISE.

Activities: The organisation operates cafes and other activities for the purpose of providing practical experience and training to offenders and the homeless. It current operates in one location in Manchester.

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** Education/training, Economic/community Development/employment
- **Who:** Other Defined Groups

Geography

- Manchester City

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31		£0	£0	-
2023-12-31		£0	£0	-
2022-12-31		£0	£0	-
2021-12-31		£0	£425	-
2020-12-31	£110,502	£161,600		-

Trustees

Name	Role	Appointed
Bojana Ignjatovic		2023-10-26
KEVIN MCGRATH		2023-02-23

THE CLINK CAFE CHARITY

England & Wales - Charity number 1180942

Accounts

THE CLINK CAFÉ CHARITY

Charitable incorporated organisation

Registered Charity Number 1180942

Registered Company Number CE015766 (England and Wales)

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

**THE CLINK CAFÉ CHARITY CIO
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

Contents	Pages
Trustees, officers and advisers	2
Report of the trustees	3 - 7
Statement of financial activities and income and expenditure account	8
Balance sheet	9
Notes to the financial statements	10 - 16

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2024**

Trustees

B Ignjatovic (appointed 26th October 2023)

K McGrath

F Scott (resigned 17 September 2024)

Register Office to 8 July 2024

His Majesty's Prison High Down

High Down Lane

Sutton

Surrey

SM2 5PJ

Registered Office 8 July 2024

Units 1 & 2

Bessemer Park

250 Milkwood Road

London

SE24

Company Secretary

J Sanderson (appointed 15 November 2024)

D Whitworth (resigned 14 November 2024)

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2024**

CHAIRMAN'S STATEMENT

In December 2020, the Trustees took the hard decision to permanently close The Clink Café, located in the heart of Manchester's city centre in Canada House on Chepstow Street.

Through The Clink Charity, we remain fully committed to supporting our Clink Café graduates in the community who have trained with us.

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2024**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Clink Café Charity is controlled by its governing document and is established as a Charitable Incorporated Organisation (CIO) under the Charities Act 2011. The sole member of the charity is The Clink Charity, a registered charity limited by guarantee.

Organisational structure

Trustee Board

As explained above the Clink Café Charity is a wholly owned subsidiary of The Clink Charity and its trustees report to the trustees of the parent Charity. The charitable group is governed by a Board of Trustees Chaired by Finlay Scott until 15 July followed by Bojana Ignjatovic who replaces him as chair.

The Clink Charity Board of Trustees (“The Board”) meets at least 4 times each year to set and oversee the delivery of the group’s objectives. The Board has a clear and well-understood governance role, approving the strategy, annual budgets and reviewing the management accounts and cash flows on a quarterly basis. The Trustees ensure that risk is well understood and managed, and that the charity is operating legally and in full compliance with our charitable objectives, ethos and values.

The Board appoints and delegates the delivery of the strategy and management of the operation of the charity and its subsidiaries to the CEO, who in turn appoints and manages the ELT. The ELT comprises the CEO, the Director for Training and Qualifications, the Director of Operations, and the Director of Clink Events. The ELT meets bi-monthly to review in detail all aspects of the operations including the training, support and mentoring of the beneficiaries of the Charity, as well as safeguarding, health and safety.

There are three sub-committees of the Board of Trustees:

- **Audit and Risk Committee** - this meets with the external auditors twice yearly, once to review the systems and internal controls on financial and governance issues and make any recommendations to the Trustee Board, with a second meeting to review the draft Annual Report and Accounts prior to sending to the Board for approval and signing. It has a further two internal meetings per year.
- **Finance & General-Purpose Committee** – This meets quarterly to assess whether the organisation’s financial and commercial affairs are sound and in accordance with company and charity governance and law including public benefit tests, review the implementation of the financial and commercial strategy on behalf of the Board of Trustees, and provide recommendations to the Board. It also holds responsibility for reviewing staff remuneration.
- **People Committee** – this reviews the delivery of our mission, our HR policies and our safeguarding policies. It meets three times per year.

The Clink Café Charity is governed by its own Board of Trustees, also chaired by Bojana Ignjatovic, with one other Trustee drawn from The Clink Charity’s Board of Trustees. During this period when the CIO is dormant The Clink Café Board of Trustees meets at least once each year to approve the Café’s draft Annual Report and Accounts.

Trustee training and induction

Trustees have been carefully selected from business, education, legal, financial, media, property and building experience. Upon appointment, Trustees are given a copy of the Charity Commission document “The Essential Trustee – What you need to know” and asked to read it. They also spend time with the Chairman, CEO and SMT to familiarise themselves with the operations of the Charity and the Restaurants to ensure that they understand the aims and the objectives of the Charity are achieved.

THE CLINK CAFÉ CHARITY CIO REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2024

Risk management

The Trustee Board is responsible for the oversight of the risks faced by the Charity. The Trustee Board and Audit and Risk Committee regularly review the Charity's risk position, internal controls assessment and compliance with relevant statutory and finance regulations. Based on the Charities Commission's Guidance "Charity Reserves: building resilience" the Charity has a risk-management process designed to identify the major risks that could impact on the aims in the Charity's Strategic Plan. This process identifies the major risks the Charity faces, the likelihood of occurrence, the significance of the risk, and any mitigating controls that are in place. It also seeks to identify any actions and resources required to manage these risks further.

Principal risks and uncertainties

In 2021 the Board of Trustees of The Clink Café considered its future potential to independently achieve its core objectives and financial viability within a reasonable time scale. Given the on-going impact of the coronavirus pandemic on city-centre footfall and working patterns, the Café Trustees concluded that the risks and costs of continuing to operate the Café as an independent charitable enterprise were too great and consequently decided not to reopen the Clink Café at Canada House in Manchester after it had closed during the pandemic in 2020.

Safeguarding

The Safeguarding Policy is updated annually and reviewed by a Safeguarding Committee of colleagues from across the organisation and a Trustee. All staff complete safeguarding training as part of their induction as a new starter, and staff with additional responsibilities for managing safeguarding will complete level 2 or level 3 training as appropriate. Additional training is available for those members of staff working with high risk groups, for example those now working with the 16-25 age group in Clink Café. The Clink operates an open culture where safeguarding is routinely discussed across all aspects of our work and is a standing item for discussion at all Trustee Board Meetings.

Health and Safety

Fire, health & safety, food hygiene and allergen awareness are at the core of what we do and we have engaged an external company to audit our process and procedures at all our premises on an annual basis. In addition, local Environmental Health Officers inspect our premises and currently we have 5-star ratings across all locations. Our staff are trained in Emergency First Aiders in the workplace and obtain the following qualifications: Health and Safety (Level 2 or 3), Food Hygiene (Level 2, 3 or 4) and Allergens Awareness (Level 2 or 3)..

OBJECTIVES AND ACTIVITIES

Significant activities

To ensure the success of the programme, The Clink Charity developed a five-step integrated model that could be applied across more prisons across the country and to further expand The Clink restaurant concept. The model is used at The Clink Café. The five-step model focuses on Recruitment, Training, Supporting, Employment and Mentoring. This model has dramatically reduced the reoffending rates of those who have been part of the training programme.

The Clink Charity's fulltime support workers work closely with each of the prisoners in training. Upon release they help graduates find employment and they mentor for 6 to 12 months, to help them reintegrate back into society.

Public benefit statement

The Trustees confirm that they have given due consideration to Charity Commission published guidance on the operation of the Public Benefit requirement in relation to the activities of the charitable company.

Financial Review

The café closed at the end of 2020 and has remained dormant since that time.

Reserves Policy

The café itself does not hold reserves as all reserves are held by the parent charity.

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2024**

Fund Raising methods and processes

The Clink Charity has always depended on the generosity and support of various grant giving trusts, foundations, companies and philanthropic individuals to build and fund the projects.

No external fund raisers are used.

The work of The Clink Charity not only changes lives of the Clink graduates but also their families and friends, as well as making society a safer place and ultimately saving tax-payers' money.

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2024**

Statement of Trustees' responsibilities.

The trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with law applicable to charities in England and Wales and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Charity law requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charity and of its income and expenditure for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will remain in business

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Report) Regulations 2008 and the provisions of the trust deed.

They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In as far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any of any relevant audit information and to establish that the auditor is aware of that information.

On behalf of the Board



Bojana Ignjatovic – Trustee

Date: 6 August 2025

THE CLINK CAFÉ CHARITY CIO

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2024

	Note	Unrestricted Funds £	Restricted Funds £	Total 2024 £	Total 2023 £
Income and Endowments From					
Charitable activities	2	-	-	-	
Total		-	-	-	
Expenditure On:					
Charitable activities	3		-		
Total	3		-		
Net (expenditure)/income for the year from charitable activities					
				-	
Exceptional income : Loan from parent undertaking write back	11	-	-	-	
Exceptional income : Loan from group undertaking write back	11			-	
Net Income for the year					
				-	
Reconciliation of funds					
Total Funds brought forward			-		
Total Funds carried forward	9	-	-	-	

All amounts derive from discontinuing activities as the trustees have decided to close operations at the cafe for the foreseeable future.

The Charitable Incorporated Organisation has no recognised gains or losses other than the net income for the year.

The accompanying notes form part of these financial statements.

THE CLINK CAFÉ CHARITY CIO

BALANCE SHEET
AS AT 31 DECEMBER 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible Assets	6	-	
		<u>-</u>	<u></u>
Current assets			
Stock		-	
Debtors Cash at bank	7	-	-
		<u>-</u>	<u></u>
Creditors: amounts falling due within one year	8	-	
		<u>-</u>	<u></u>
Net current (liabilities)/assets		-	
		<u>-</u>	<u></u>
Net Liabilities		-	
		<u>-</u>	<u></u>
Funds			
Unrestricted funds	9	-	
Restricted funds	9	-	-
		<u>-</u>	<u></u>
Total Charity funds		<u>-</u>	<u></u>

These financial statements have been prepared in accordance with the special provisions applicable to companies subject to the smaller companies' regime.

On behalf of the Board



Bojana Ignjatovic (Trustee)

Date: 6 August 2025

The accompanying notes form part of these financial statements.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

1 ACCOUNTING POLICIES

Accounting Convention

The financial statements are prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The charity is a public benefit entity for the purpose of FRS102 and therefore the charity's financial statements have been prepared in accordance with Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (the FRS 102 Charities SORP) and the Charities Act 2011.

The financial statements have been prepared on a going concern basis which assumes the charity will continue in operational existence for the foreseeable future. As reported in the Trustees' Annual Report, the trustees took the decision to close the operation of the Clink Cafe in December 2020 and these activities have been reported as discontinued activities in the Statement of Financial Activities. However the trustees are actively pursuing other projects for the charity and the parent charity has confirmed that it will continue to support the charity to enable it to settle its debts as they fall due for at least 12 months from approval of these financial statements whilst it does this.

Accordingly the trustees have continued to prepare the financial statements on a going concern basis.

Income

All income is included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is at the following annual rates to write off each asset over its estimated useful life:

Plant and machinery	10%	per annum
Fixtures and fittings	10%	per annum
Motor vehicles	10%	per annum
Computer equipment	20%	per annum

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Taxation

The charity is exempt from corporation tax on its charitable activities.

THE CLINK CAFÉ CHARITY CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

1 ACCOUNTING POLICIES (Continued)

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Critical accounting estimates and areas of judgement

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements.

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

2 INCOME FROM CHARITABLE ACTIVITIES

	2024 £	2023 £
Café Sales income	-	-
Retail Sales Income	-	-
Subscriptions received	-	-
Support Grant Income	-	-
Government JRS Grant Income	-	-
	<u>-</u>	<u>-</u>

3 ANALYSIS OF EXPENDITURE

	Staff costs (note 5) £	Direct costs £	Support costs £	Total 2024 £	Total 2023 £
Charitable activities:					
Café operations	-	-	-	-	-
Total expenditure 2024	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total expenditure 2023	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

4 SUPPORT COST ANALYSIS

	Staff costs (note 5) £	Goverance costs (note 4a) £	Other Support costs £	Total 2024 £	Total 2023 £
HQ Staff costs	-	-	-	-	-
Directors Remuneration costs	-	-	-	-	-
Other staff related costs	-	-	-	-	-
Training costs	-	-	-	-	-
Travel and subsistence	-	-	-	-	-
Service charges	-	-	-	-	-
Recruitment expenses	-	-	-	-	-
Audit and accountancy costs	-	-	-	-	-
Legal and professional costs	-	-	-	-	-
Insurance	-	-	-	-	-
Communications	-	-	-	-	-
Repairs, renewals and maintenance	-	-	-	-	-
Computer & software costs	-	-	-	-	-
Loan interest	-	-	-	-	-
Disposal of fixed assets	-	-	-	-	-
Depreciation	-	-	-	-	-
Sundry expenses	-	-	-	-	-
Total support costs 2024	-	-	-	-	-
Total support costs 2023	-	-	-	-	-

4a GOVERNANCE COSTS

	2024 £	2023 £
Trustees expenses	-	-
Auditors remuneration	-	-
Legal fees	-	-
	-	-

There was no audit in respect of the year end 31st December 2024 the auditors received remuneration of £NIL in 2023) relating to audit fees and £NIL (2023) relating to non-audit fees including accounts preparation (excluding VAT); associated auditors remuneration relating to The Clink Cafe Charity.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 31 DECEMBER 2024

5 STAFF COSTS

	2024	2023
	£	£
Wages and Salaries	-	
Social Security contributions	-	
Pension contributions	-	
	<u>-</u>	<u></u>
	<u><u>-</u></u>	<u><u></u></u>

Staff costs have been analysed within expenditure as below:

Charitable activities - Direct costs	-	
Charitable activities - support costs	-	
	<u>-</u>	<u></u>
	<u><u>-</u></u>	<u><u></u></u>

The average number of employees in the year was 0 (2023: 0) There were no employees whose emoluments exceeded £60k

No Trustees were paid any remuneration or reimbursed expenses during the current or previous year.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 31 DECEMBER 2024

6 TANGIBLE FIXED ASSETS

	Plant & Machinery £	Fixtures & Fittings £	Total £
Cost			
At 1 January 2024	-	-	-
Additions		-	-
Transferred to group undertaking		-	-
Disposals		-	-
At 31 December 2024	<u>-</u>	<u>-</u>	<u>-</u>
Depreciation			
At 1 January 2024	-	-	-
Charge for year	-	-	-
Transferred to group undertaking	-	-	-
Disposals	-	-	-
At 31 December 2024	<u>-</u>	<u>-</u>	<u>-</u>
Net Book Value			
At 31 December 2024	<u>-</u>	<u>-</u>	<u>-</u>
At 31 December 2023	<u>-</u>	<u>-</u>	<u>-</u>

7 DEBTORS

	2024 £	2023 £
Trade debtors	-	-
Prepayments VAT receivable	-	-
	<u>-</u>	<u>-</u>

8 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024 £	2023 £
Trade creditors	-	-
Due to Parent undertaking	-	-
Due to group undertakings	-	-
Accruals	-	-
Other creditors	-	-
	<u>-</u>	<u>-</u>

3 THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

9 RECONCILIATION OF MOVEMENTS IN TOTAL FUNDS

	1 January 2024 £	Income £	Expenditure £	Transfers £	31 December 2024 £
General funds		-		-	-
Total Unrestricted funds	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

COMPARATIVE INFORMATION: RECONCILIATION OF MOVEMENTS IN TOTAL FUNDS YEAR ENDED 31 DECEMBER 2023

	1 January 2023 £	Income £	Expenditure £	Transfers £	31 December 2023 £
General funds				-	
Total Unrestricted funds	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

10 ANALYSIS OF NET ASSETS BY FUND

<u>as at 31 December 2024</u>	Fixed Assets £	Current Assets £	Current Liabilities £	2024 Total £
General fund	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

<u>as at 31 December 2023</u>	Fixed Assets £	Current Assets £	Current Liabilities £	2023 Total £
General fund	-			
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

11 RELATED PARTY TRANSACTIONS

None in 2024 or 2023.

12 ULTIMATE PARENT

The charity's ultimate parent company is The Clink Charity, a company limited by guarantee (England and Wales) and registered charity (Company Number: 07157540 Registered Charity Number: 1134581).

The charity has taken advantage of the exemption available to exclude details of transactions with its ultimate parent, The Clink Charity on the basis that relevant details are included in publicly available consolidated financial statements prepared by that entity which are available from the charitable company's registered office.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024

13 COMPARATIVE INFORMATION: STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING
INCOME AND EXPENDITURE ACCOUNT) FOR YEAR ENDED 31 DECEMBER 2023)

	Note	Unrestricted Funds £	Restricted Funds £	Total 2023 £
Income and Endowments From				
Charitable activities	2		-	
Total		_____	_____	_____
Expenditure On:				
Charitable activities	3		-	
Total	3	_____	_____	_____
Net (expenditure)/income for the year from charitable activities		_____	_____	_____
Exceptional income : Loan from parent undertaking write back	11		-	
Net Income for the year		_____	_____	_____
Reconciliation of funds:				
Total Funds brought forward			-	
Total Funds carried forward	9	=====	=====	=====

THE CLINK CAFE CHARITY

England & Wales - Charity number 1180942

Accounts

THE CLINK CAFÉ CHARITY

Charitable incorporated organisation

Registered Charity Number 1180942

Registered Company Number CE015766 (England and Wales)

**FINANCIAL STATEMENTS
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**THE CLINK CAFÉ CHARITY CIO
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**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2023**

Trustees

B Ignjatovic (from 26th October 2023)
K McGrath
F Scott

**Registered Office to
8th July 2024**

c/o HMP High Down
High Down Lane
Sutton
Surrey
SM2 5PJ

**Registered Office
from 8th July 2024**

Units 1 & 2
Bessemer Park
250 Milkwood Road
London SE24 0HG

Company Secretary

D Whitworth

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2023**

CHAIRMAN'S STATEMENT

In December 2020, the Trustees took the hard decision to permanently close The Clink Café, located in the heart of Manchester's city centre in Canada House on Chepstow Street.

Through The Clink Charity, we remain fully committed to supporting our Clink Café graduates in the community who have trained with us.

THE CLINK CAFÉ CHARITY CIO REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

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Trustee Board

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The Clink Charity Board of Trustees ("The Board") meets at least 4 times each year to set and oversee the delivery of the group's objectives. The Board has a clear and well-understood governance role, approving the strategy, annual budgets and reviewing the management accounts and cash flows on a quarterly basis. The Trustees ensure that risk is well understood and managed, and that the charity is operating legally and in full compliance with our charitable objectives, ethos and values.

The Board appoints and delegates the delivery of the strategy and management of the operation of the charity and its subsidiaries to the CEO, who in turn appoints and manages SMT. SMT comprises the CEO, the Finance Director, the Operations Director and the Support and Mentoring Director. The SMT meets monthly to review in detail all aspects of the operations including the training, support and mentoring of the beneficiaries of the Charity, as well as safeguarding, health and safety.

There are two additional Trustees committees that meet regularly:

- **Audit and Risk Committee** – this meets with the external auditors twice yearly; once to review the systems and internal controls on financial and governance issues and make any recommendations to the Trustee Board with a second meeting to review the draft Annual Report and Accounts prior to sending to the Board for approval and signing.
- **Remuneration Committee** – this reviews and recommends to the Trustee Board staff remuneration, including the salaries of the SMT. The Committee takes into account the responsibilities of the role and the need to set competitive salaries against what is affordable for the organisation.

The Clink Café Charity is governed by its own Board of Trustees, also chaired by Finlay Scott, with one other Trustee drawn from The Clink Charity's Board of Trustees. During this period when the CIO is dormant The Clink Café Board of Trustees meets at least once each year to approve the Café's draft Annual Report and Accounts.

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Trustees have been carefully selected from business, education, legal, financial, media, property and building experience. Upon appointment, Trustees are given a copy of the Charity Commission document "The Essential Trustee – What you need to know" and asked to read it. They also spend time with the Chairman, CEO and SMT to familiarise themselves with the operations of the Charity and the Restaurants to ensure that they understand the aims and the objectives of the Charity are achieved.

Risk management

The Trustee Board is responsible for the oversight of the risks faced by the Charity. The Trustee Board and Audit and Risk Committee regularly review the Charity's risk position, internal controls assessment and compliance with relevant statutory and finance regulations. Based on the Charities Commission's Guidance "Charity Reserves: building resilience" the Charity has a risk-management process designed to identify the major risks that could impact on the aims in the Charity's Strategic Plan. This process identifies the major risks the Charity faces, the likelihood of occurrence, the significance of the risk, and

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2023**

any mitigating controls that are in place. It also seeks to identify any actions and resources required to manage these risks further.

Principal risks and uncertainties

In 2021 the Board of Trustees of The Clink Café considered its future potential to independently achieve its core objectives and financial viability within a reasonable time scale. Given the on-going impact of the coronavirus pandemic on city-centre footfall and working patterns, the Café Trustees concluded that the risks and costs of continuing to operate the Café as an independent charitable enterprise were too great and consequently decided not to reopen the Clink Café at Canada House in Manchester after it had closed during the pandemic in 2020.

Safeguarding

We now have full compliance from site and operational level right through the organisation right up to a DSO on the board of trustees.

Health and Safety

Fire, health & safety, food hygiene and allergen awareness are at the core of what we do and we have engaged an external company to audit our process and procedures at all our premises on an annual basis. In addition, local Environmental Health Officers inspect our premises.

OBJECTIVES AND ACTIVITIES

Significant activities

To ensure the success of the programme, The Clink Charity developed a five-step integrated model that could be applied across more prisons across the country and to further expand The Clink restaurant concept. The model is used at The Clink Café.

The five-step model focuses on Recruitment, Training, Supporting, Employment and Mentoring. This model has dramatically reduced the reoffending rates of those who have been part of the training programme.

The Clink Charity's support workers worked with and supported the café trainees, helping them find employment and mentoring them this support will continue for as long as it is needed.

Public benefit statement

The Trustees confirm that they have given due consideration to Charity Commission published guidance on the operation of the Public Benefit requirement in relation to the activities of the charitable company.

Financial Review

The café closed at the end of 2020 and has remained dormant since that time.

Reserves Policy

The café itself does not hold reserves as all reserves are held by the parent charity.

Fund Raising methods and processes

The Clink Charity has always depended on the generosity and support of various grant giving trusts, foundations, companies and philanthropic individuals to build and fund the projects.

No external fund raisers are used.

The work of The Clink Charity not only changes lives of the Clink graduates but also their families and friends, as well as making society a safer place and ultimately saving tax-payers money.

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2023**

Statement of Trustees' responsibilities.

The trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with law applicable to charities in England and Wales and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Charity law requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charity and of its income and expenditure for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will remain in business

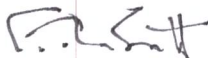
The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Report) Regulations 2008 and the provisions of the trust deed.

They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In as far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that that they ought to have taken to make themselves aware of any of any relevant audit information and to establish that the auditor is aware of that information.

On behalf of the Board



Finlay Scott – Trustee

Date: 14th August 2024

THE CLINK CAFÉ CHARITY CIO

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2023

	Note	Unrestricted Funds £	Restricted Funds £	Total 2023 £	Total 2022 £
Income and Endowments From					
Charitable activities	2	-	-	-	
Total		-	-	-	
Expenditure On:					
Charitable activities	3		-		
Total	3		-		
Net (expenditure)/income for the year from charitable activities					
				-	
Exceptional income : Loan from parent undertaking write back	11	-	-	-	
Exceptional income : Loan from group undertaking write back	11			-	
Net Income for the year				-	
Reconciliation of funds					
Total Funds brought forward			-		
Total Funds carried forward	9	-	-	-	

All amounts derive from discontinuing activities as the trustees have decided to close operations at the cafe for the foreseeable future.

The charitable Incorporated organisation has no recognised gains or losses other than the net income for the year.

The accompanying notes form part of these financial statements.

THE CLINK CAFÉ CHARITY CIO
BALANCE SHEET
AS AT 31 DECEMBER 2023

	Note	2023 £	2022 £
Fixed assets			
Tangible Assets	6	-	
		<u>-</u>	<u></u>
Current assets			
Stock		-	
Debtors Cash at bank	7	-	-
		<u>-</u>	<u></u>
Creditors: amounts falling due within one year	8	-	
		<u>-</u>	<u></u>
Net current (liabilities)/assets		-	
		<u>-</u>	<u></u>
Net Liabilities		-	
		<u>-</u>	<u></u>
Funds			
Unrestricted funds	9	-	
Restricted funds	9	-	-
		<u>-</u>	<u></u>
Total Charity funds		-	
		<u>-</u>	<u></u>

These financial statements have been prepared in accordance with the special provisions applicable to companies subject to the smaller companies' regime.

On behalf of the Board



Finlay Scott (Trustee) Date:

The accompanying notes form part of these financial statements.

1 ACCOUNTING POLICIES

Accounting Convention

The financial statements are prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The charity is a public benefit entity for the purpose of FRS 102 and therefore the charity's financial statements have been prepared in accordance with Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (the FRS 102 Charities SORP) and the Charities Act 2011.

The financial statements have been prepared on a going concern basis which assumes the charity will continue in operational existence for the foreseeable future. As reported in the Trustees' Annual Report, the trustees took the decision to close the operation of the Clink Cafe in December 2020 and these activities have been reported as discontinued activities in the Statement of Financial Activities. However the trustees are actively pursuing other projects for the charity and the parent charity has confirmed that it will continue to support the charity to enable it to settle its debts as they fall due for at least 12 months from approval of these financial statements whilst it does this.

Accordingly the trustees have continued to prepare the financial statements on a going concern basis.

Income

All income is included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is at the following annual rates to write off each asset over its estimated useful life:

Plant and machinery	10%	per annum
Fixtures and fittings	10%	per annum
Motor vehicles	10%	per annum
Computer equipment	20%	per annum

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Taxation

The charity is exempt from corporation tax on its charitable activities.

THE CLINK CAFÉ CHARITY CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

1 ACCOUNTING POLICIES (Continued)

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Critical accounting estimates and areas of judgement

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements.

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

2 INCOME FROM CHARITABLE ACTIVITIES

	2023 £	2022 £
Café Sales income	-	
Retail Sales Income	-	
Subscriptions received	-	
Support Grant Income	-	
Government JRS Grant Income	-	
	<u>-</u>	<u>-</u>

3 ANALYSIS OF EXPENDITURE

	Staff costs (note 5) £	Direct costs £	Support costs £	Total 2023 £	Total 2022
Charitable activities:					
Café operations	-	-			
Total expenditure 2023	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total expenditure 2022	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

4 SUPPORT COST ANALYSIS

	Staff costs (note 5) £	Governance costs (note 4a) £	Other Support costs £	Total 2023 £	Total 2022 £
HQ Staff costs	-	-	-	-	-
Directors Remuneration costs	-	-	-	-	-
Other staff related costs	-	-	-	-	-
Training costs	-	-	-	-	-
Travel and subsistence	-	-	-	-	-
Service charges	-	-	-	-	-
Recruitment expenses	-	-	-	-	-
Audit and accountancy costs	-	-	-	-	-
Legal and professional costs	-	-	-	-	-
Insurance	-	-	-	-	-
Communications	-	-	-	-	-
Repairs, renewals and maintenance	-	-	-	-	-
Computer & software costs	-	-	-	-	-
Loan interest	-	-	-	-	-
Disposal of fixed assets	-	-	-	-	-
Depreciation	-	-	-	-	-
Sundry expenses	-	-	-	-	-
Total support costs 2023	-	-	-	-	-
Total support costs 2022	-	-	-	-	-

4a GOVERNANCE COSTS

	2023 £	2022 £
Trustees expenses	-	-
Auditors remuneration	-	-
Legal fees	-	-
	-	-

There was no audit in respect of the year end 31st December 2023 (the auditors received remuneration of £NIL in 2022) relating to audit fees and £NIL (2022) relating to non-audit fees including accounts preparation (excluding VAT); associated auditors remuneration relating to The Clink Cafe Charity.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 31 DECEMBER 2023

5 STAFF COSTS

	2023	2022
	£	£
Wages and Salaries	-	-
Social Security contributions	-	-
Pension contributions	-	-
	<u>-</u>	<u>-</u>
	<u><u>-</u></u>	<u><u>-</u></u>

Staff costs have been analysed within expenditure as below:

Charitable activities - Direct costs	-	-
Charitable activities - support costs	-	-
	<u>-</u>	<u>-</u>
	<u><u>-</u></u>	<u><u>-</u></u>

The average number of employees in the year was 0 (2022: 0) There were no employees whose emoluments exceeded £60k

No Trustees were paid any remuneration or reimbursed expenses during the current or previous year.

3 THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

9 RECONCILIATION OF MOVEMENTS IN TOTAL FUNDS

	1 January 2023 £	Income £	Expenditure £	Transfers £	31 December 2023 £
General funds		-		-	-
Total Unrestricted funds		-		-	-

COMPARATIVE INFORMATION: RECONCILIATION OF MOVEMENTS IN TOTAL FUNDS YEAR ENDED 31 DECEMBER 2022

	1 January 2022 £	Income £	Expenditure £	Transfers £	31 December 2022 £
General funds				-	
Total Unrestricted funds				-	

10 ANALYSIS OF NET ASSETS BY FUND

as at 31 December 2023	Fixed Assets £	Current Assets £	Current Liabilities £	2023 Total £
General fund	-	-	-	-
	-	-	-	-

as at 31 December 2022	Fixed Assets £	Current Assets £	Current Liabilities £	2022 Total £
General fund	-			
		-		

11 RELATED PARTY TRANSACTIONS

None in 2023 or 2022.

12 ULTIMATE PARENT

The charity's ultimate parent company is The Clink Charity, a company limited by guarantee (England and Wales) and registered charity (Company Number: 07157540 Registered Charity Number: 1134581).

The charity has taken advantage of the exemption available to exclude details of transactions with its ultimate parent, The Clink Charity on the basis that relevant details are included in publicly available consolidated financial statements prepared by that entity which are available from the charitable company's registered office.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

13 COMPARATIVE INFORMATION: STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING
INCOME AND EXPENDITURE ACCOUNT) FOR YEAR ENDED 31 DECEMBER 2022)

	Note	Unrestricted Funds £	Restricted Funds £	Total 2021 £
Income and Endowments From				
Charitable activities	2		-	
Total				
Expenditure On:				
Charitable activities	3		-	
Total	3			
Net (expenditure)/income for the year from charitable activities				
Exceptional income : Loan from parent undertaking write back	11		-	
Net Income for the year				
Reconciliation of funds:				
Total Funds brought forward			-	
Total Funds carried forward	9			

THE CLINK CAFE CHARITY

England & Wales - Charity number 1180942

Accounts

THE CLINK CAFÉ CHARITY

Charitable incorporated organisation

Registered Charity Number 1180942

Registered Company Number CE015766 (England and Wales)

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

**THE CLINK CAFÉ CHARITY CIO
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

Contents	Pages
Trustees, officers and advisers	2
Report of the trustees	3 - 8
Statement of financial activities and income and expenditure account	9
Balance sheet	14
Notes to the financial statements	15 - 21

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2022**

Trustees

K McGrath
F Scott

Registered Office

c/o HMP High Down
High Down Lane
Sutton
Surrey
SM2 5PJ

Company Secretary

D Whitworth

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2022**

CHAIRMAN'S STATEMENT

In December 2020, the Trustees took the hard decision to permanently close The Clink Café, located in the heart of Manchester's city centre in Canada House on Chepstow Street.

Through The Clink Charity, we remain fully committed to supporting our Clink Café graduates in the community who have trained with us.

THE CLINK CAFÉ CHARITY CIO REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Clink Café Charity is controlled by its governing document and is established as a Charitable Incorporated Organisation (CIO) under the Charities Act 2011. The sole member of the charity is The Clink Charity, a registered charity limited by guarantee.

Organisational structure

Trustee Board

As explained above the Clink Café Charity is a wholly owned subsidiary of The Clink Charity and its trustees report to the trustees of the parent Charity. The charitable group is governed by a Board of Trustees Chaired by Finlay Scott.

The Clink Charity Board of Trustees (“The Board”) meets at least 4 times each year to set and oversee the delivery of the group’s objectives. The Board has a clear and well-understood governance role, approving the strategy, annual budgets and reviewing the management accounts and cash flows on a quarterly basis. The Trustees ensure that risk is well understood and managed, and that the charity is operating legally and in full compliance with our charitable objectives, ethos and values.

The Board appoints and delegates the delivery of the strategy and management of the operation of the charity and its subsidiaries to the CEO, who in turn appoints and manages SMT. SMT comprises the CEO, the Finance Director, the Operations Director and the Support and Mentoring Director. The SMT meets monthly to review in detail all aspects of the operations including the training, support and mentoring of the beneficiaries of the Charity, as well as safeguarding, health and safety.

There are two additional Trustees committees that meet regularly:

- **Audit and Risk Committee** – this meets with the external auditors twice yearly; once to review the systems and internal controls on financial and governance issues and make any recommendations to the Trustee Board with a second meeting to review the draft Annual Report and Accounts prior to sending to the Board for approval and signing.
- **Remuneration Committee** – this reviews and recommends to the Trustee Board staff remuneration, including the salaries of the SMT. The Committee takes into account the responsibilities of the role and the need to set competitive salaries against what is affordable for the organisation.

The Clink Café Charity is governed by its own Board of Trustees, also chaired by Finlay Scott, with one other Trustee drawn from The Clink Charity’s Board of Trustees. During this period when the CIO is dormant The Clink Café Board of Trustees meets at least once each year to approve the Café’s draft Annual Report and Accounts.

Trustee training and induction

Trustees have been carefully selected from business, education, legal, financial, media, property and building experience. Upon appointment, Trustees are given a copy of the Charity Commission document “The Essential Trustee – What you need to know” and asked to read it. They also spend time with the Chairman, CEO and SMT to familiarise themselves with the operations of the Charity and the Restaurants to ensure that they understand the aims and the objectives of the Charity are achieved.

Risk management

The Trustee Board is responsible for the oversight of the risks faced by the Charity. The Trustee Board and Audit and Risk Committee regularly review the Charity’s risk position, internal controls assessment and compliance with relevant statutory and finance regulations. Based on the Charities Commission’s Guidance “Charity Reserves: building resilience” the Charity has a risk-management process designed to identify the major risks that could impact on the aims in the Charity’s Strategic Plan. This process identifies the major risks the Charity faces, the likelihood of occurrence, the significance of the risk, and any mitigating controls that are in place. It also seeks to identify any actions and resources required to manage these risks

THE CLINK CAFÉ CHARITY CIO REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2022

further.

Principal risks and uncertainties

In 2021 the Board of Trustees of The Clink Café considered its future potential to independently achieve its core objectives and financial viability within a reasonable time scale. Given the on-going impact of the coronavirus pandemic on city-centre footfall and working patterns, the Café Trustees concluded that the risks and costs of continuing to operate the Café as an independent charitable enterprise were too great and consequently decided to close the Clink Café at Canada House in Manchester in December 2020.

Safeguarding

We now have full compliance from site and operational level right through the organisation right up to a DSO on the board of trustees.

Health and Safety

Fire, health & safety, food hygiene and allergen awareness are at the core of what we do and we have engaged an external company to audit our process and procedures at all our premises on an annual basis. In addition, local Environmental Health Officers inspect our premises.

OBJECTIVES AND ACTIVITIES

Significant activities

To ensure the success of the programme, The Clink Charity developed a five-step integrated model that could be applied across more prisons across the country and to further expand The Clink restaurant concept. The model is used at The Clink Café.

The five-step model focuses on Recruitment, Training, Supporting, Employment and Mentoring. This model has dramatically reduced the reoffending rates of those who have been part of the training programme.

The Clink Charity's support workers worked with and supported the café trainees, helping them find employment and mentoring them this support will continue for as long as it is needed.

Public benefit statement

The Trustees confirm that they have given due consideration to Charity Commission published guidance on the operation of the Public Benefit requirement in relation to the activities of the charitable company.

Financial Review

The café closed at the end of 2020 and has remained dormant since that time.

Reserves Policy

The café itself does not hold reserves as all reserves are held by the parent charity.

Fund Raising methods and processes

The Clink Charity has always depended on the generosity and support of various grant giving trusts, foundations, companies and philanthropic individuals to build and fund the projects.

No external fund raisers are used.

The work of The Clink Charity not only changes lives of the Clink graduates but also their families and friends, as well as making society a safer place and ultimately saving tax-payers money.

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2022**

Statement of Trustees' responsibilities.

The trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with law applicable to charities in England and Wales and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Charity law requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charity and of its income and expenditure for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will remain in business

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Report) Regulations 2008 and the provisions of the trust deed.

They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In as far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that that they ought to have taken to make themselves aware of any of any relevant audit information and to establish that the auditor is aware of that information.

On behalf of the Board



Finlay Scott – Trustee

Date:

26.10.23

THE CLINK CAFÉ CHARITY CIO

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	Unrestricted Funds £	Restricted Funds £	Total 2022 £	Total 2021 £
Income and Endowments From					
Charitable activities	2	-	-	-	
Total		<u>-</u>	<u>-</u>	<u>-</u>	
Expenditure On:					
Charitable activities	3		-		425
Total	3	<u></u>	<u>-</u>	<u></u>	<u>425</u>
Net (expenditure)/income for the year from charitable activities		<u></u>	<u></u>	<u>-</u>	<u>(425)</u>
Exceptional income : Loan from parent undertaking write back	11	-	-	-	
Exceptional income : Loan from group undertaking write back	11			-	5,230
Net Income for the year		<u></u>	<u></u>	<u>-</u>	<u>5,230</u>
Reconciliation of funds:					
Total Funds brought forward			-		(4,285)
Total Funds carried forward	9	<u>-</u>	<u>-</u>	<u>-</u>	<u></u>

All amounts derive from discontinuing activities as the trustees have decided to close operations at the cafe for the foreseeable future.

The charitable Incorporated organisation has no recognised gains or losses other than the net income for the year.

The accompanying notes form part of these financial statements.

THE CLINK CAFÉ CHARITY CIO

BALANCE SHEET
AS AT 31 DECEMBER 2022

	Note	2022 £	2021 £
Fixed assets			
Tangible Assets	6	-	
		<hr/>	<hr/>
		-	
		<hr/>	<hr/>
Current assets			
Stock		-	
Debtors Cash at bank	7	-	-
		-	
		<hr/>	<hr/>
		-	
Creditors: amounts falling due within one year	8	-	
		<hr/>	<hr/>
Net current (liabilities)/assets		-	
		<hr/>	<hr/>
Net Liabilities		-	
		<hr/>	<hr/>
		<hr/>	<hr/>
Funds			
Unrestricted funds	9	-	
Restricted funds	9	-	-
		-	
		<hr/>	<hr/>
Total Charity funds		-	
		<hr/>	<hr/>
		<hr/>	<hr/>

These financial statements have been prepared in accordance with the special provisions applicable to companies subject to the smaller companies' regime.

On behalf of the Board

Finlay Scott (Trustee) Date:

The accompanying notes form part of these financial statements.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

1 ACCOUNTING POLICIES

Accounting Convention

The financial statements are prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The charity is a public benefit entity for the purpose of FRS102 and therefore the charity's financial statements have been prepared in accordance with Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic or Ireland (the FRS 102 Charities SORP) and the Charities Act 2011.

The financial statements have been prepared on a going concern basis which assumes the charity will continue in operational existence for the foreseeable future. As reported in the Trustees' Annual Report, the trustees took the decision to close the operation of the Clink Cafe in December 2020 and these activities have been reported as discontinued activities in the Statement of Financial Activities. However the trustees are actively pursuing other projects for the charity and the parent charity has confirmed that it will continue to support the charity to enable it to settle its debts as they fall due for at least 12 months from approval of these financial statements whilst it does this.

Accordingly the trustees have continued to prepare the financial statements on a going concern basis.

Income

All income is included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is at the following annual rates to write off each asset over its estimated useful life:

Plant and machinery	10%	per annum
Fixtures and fittings	10%	per annum
Motor vehicles	10%	per annum
Computer equipment	20%	per annum

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Taxation

The charity is exempt from corporation tax on its charitable activities.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

1 ACCOUNTING POLICIES (Continued)

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Critical accounting estimates and areas of judgement

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements.

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

2 INCOME FROM CHARITABLE ACTIVITIES

	2022 £	2021 £
Café Sales income	-	
Retail Sales Income	-	
Subscriptions received	-	
Support Grant Income	-	
Government JRS Grant Income	-	
	<u>-</u>	<u>-</u>

3 ANALYSIS OF EXPENDITURE

	Staff costs (note 5) £	Direct costs £	Support costs £	Total 2022 £	Total 2021 £
Charitable activities:					
Café operations	-	-			425
Total expenditure 2022	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>425</u>
Total expenditure 2021	<u>-</u>	<u>-</u>	<u>425</u>	<u>425</u>	

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022

4 SUPPORT COST ANALYSIS

	Staff costs (note 5) £	Governance costs (note 4a) £	Other Support costs £	Total 2022 £	Total 2021 £
HQ Staff costs	-	-	-	-	
Directors Remuneration costs	-	-	-	-	
Other staff related costs	-	-	-	-	
Training costs	-	-	-	-	
Travel and subsistence	-	-	-	-	
Service charges	-	-	-	-	
Recruitment expenses	-	-	-	-	
Audit and accountancy costs	-	-	-	-	
Legal and professional costs	-	-	-	-	
Insurance	-	-	-	-	185
Communications	-	-	-	-	
Repairs, renewals and maintenance	-	-	-	-	
Computer & software costs	-	-	-	-	
Loan interest	-	-	-	-	-
Disposal of fixed assets	-	-	-	-	
Depreciation	-	-	-	-	
Sundry expenses	-	-	-	-	240
Total support costs 2022	-	-	-	-	240
Total support costs 2021			425	425	

4a GOVERNANCE COSTS

	2022 £	2021 £
Trustees expenses	-	-
Auditors remuneration	-	-
Legal fees	-	-
	-	-

There was no audit in respect of the year end 31st December 2022 the auditors received remuneration of £NIL in 2021) relating to audit fees and £NIL (2021) relating to non-audit fees including accounts preparation (excluding VAT); associated auditors remuneration relating to The Clink Cafe Charity.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 31 DECEMBER 2022

5 STAFF COSTS

	2022	2021
	£	£
Wages and Salaries	-	
Social Security contributions	-	
Pension contributions	-	
	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>

Staff costs have been analysed within expenditure as below:

Charitable activities - Direct costs	-	
Charitable activities - support costs	-	
	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>

The average number of employees in the year was 0 (2021: 0) There were no employees whose emoluments exceeded £60k

No Trustees were paid any remuneration or reimbursed expenses during the current or previous year.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE
YEAR ENDED 31 DECEMBER 2022

6 TANGIBLE FIXED ASSETS

	Plant & Machinery £	Fixtures & Fittings £	Total £
Cost			
At 1 January 2022	-	-	-
Additions		-	-
Transferred to group undertaking		-	-
Disposals		-	-
At 31 December 2022	<u>-</u>	<u>-</u>	<u>-</u>
Depreciation			
At 1 January 2022	-	-	-
Charge for year	-	-	-
Transferred to group undertaking	-	-	-
Disposals	-	-	-
At 31 December 2022	<u>-</u>	<u>-</u>	<u>-</u>
Net Book Value			
At 31 December 2022	<u>-</u>	<u>-</u>	<u>-</u>
At 31 December 2021	<u>-</u>	<u>-</u>	<u>-</u>

7 DEBTORS

	2022 £	-2021 £
Trade debtors	-	-
Prepayments VAT receivable	-	-
	<u>-</u>	<u>-</u>

8 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022 £	2021 £
Trade creditors	-	-
Due to Parent underaking Due to group undertakings Accruals	-	-
Other creditors	-	-
	<u>-</u>	<u>-</u>

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022

9 RECONCILIATION OF MOVEMENTS IN TOTAL FUNDS

	1 January 2022 £	Income £	Expenditure £	Transfers £	31 December 2022 £
General funds		-		-	-
Total Unrestricted funds	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

COMPARATIVE INFORMATION: RECONCILIATION OF MOVEMENTS IN TOTAL FUNDS YEAR ENDED 31 DECEMBER 2021

	1 January 2021 £	Income £	Expenditure £	Transfers £	31 December 2021 £
General funds	(4,805)		4,805	-	
Total Unrestricted funds	<u>(4,805)</u>	<u> </u>	<u>4,805</u>	<u> </u>	<u> </u>

10 ANALYSIS OF NET ASSETS BY FUND

<u>as at 31 December 2022</u>	Fixed Assets £	Current Assets £	Current Liabilities £	2022 Total £
General fund	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

<u>as at 31 December 2021</u>	Fixed Assets £	Current Assets £	Current Liabilities £	2021 Total £
General fund	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

11 RELATED PARTY TRANSACTIONS

None in 2022 or 2021.

12 ULTIMATE PARENT

The charity's ultimate parent company is The Clink Charity, a company limited by guarantee (England and Wales) and registered charity (Company Number: 07157540 Registered Charity Number: 1134581).

The charity has taken advantage of the exemption available to exclude details of transactions with its ultimate parent, The Clink Charity on the basis that relevant details are included in publically available consolidated financial statements prepared by that entity which are available from the charitable company's registered office.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022

13 COMPARATIVE INFORMATION: STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR YEAR ENDED 31 DECEMBER 2021)

	Note	Unrestricted Funds £	Restricted Funds £	Total 2020 £
Income and Endowments From				
Charitable activities	2		-	
Total		<u> </u>	<u> </u>	<u> </u>
Expenditure On:				
Charitable activities	3		-	
Total	3	<u> </u>	<u> </u>	<u> </u>
Net (expenditure)/income for the year from charitable activities		<u> </u>	<u> </u>	<u> </u>
Exceptional income : Loan from parent undertaking write back	11		-	
Net Income for the year		<u> </u>	<u> </u>	<u> </u>
Reconciliation of funds:				
Total Funds brought forward			-	
Total Funds carried forward	9	<u> </u>	<u> </u>	<u> </u>

THE CLINK CAFE CHARITY

England & Wales - Charity number 1180942

Accounts

Registered Charity Number 1180942
Registered Company Number CE015766 (England and Wales)

THE CLINK CAFÉ CHARITY
Charitable incorporated organisation

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021

**THE CLINK CAFÉ CHARITY CIO
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

Contents	Pages
Trustees, officers and advisers	2
Report of the trustees	3 - 6
Report of the auditors	7 - 10
Statement of financial activities and income and expenditure account	11
Balance sheet	12
Notes to the financial statements	13 - 19

**THE CLINK CAFÉ CHARITY CIO
TRUSTEES, OFFICERS AND ADVISERS
FOR THE YEAR ENDED 31 DECEMBER 2021**

Trustees

S Harrison	(resigned 31 August 2021)
K McGrath	
W Middleton	(resigned 31 August 2021)
F Scott	
D Walker	(resigned 31 August 2021)

Registered Office

No. 1 London Bridge
London
SE1 9BG

Chief Executive

C Moore

Company Secretary

D Whitworth

Bankers Coutts & Co
440 Strand
London
WC2R 0QS

Solicitors Howard Kennedy LLP
No 1 London Bridge
London
SE 1 9BG

Auditors Moore Kingston Smith LLP
9 Appold Street
London
EC2A 2AP

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021**

CHAIRMAN'S STATEMENT

In December 2020, the Trustees took the hard decision to permanently close The Clink Café, located in the heart of Manchester's city centre in Canada House on Chepstow Street.

Through The Clink Charity, we remain fully committed to supporting our Clink Café graduates who have trained with us in the community.

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Clink Café Charity is controlled by its governing document and is established as a Charitable Incorporated Organisation (CIO) under the Charities Act 2011. The sole member of the charity is The Clink Charity, a registered charity limited by guarantee.

Organisational structure

Trustee Board

As explained above the Clink Café Charity is a wholly owned subsidiary of The Clink Charity and its trustees report to the trustees of the parent Charity. The charitable group is governed by a Board of Trustees Chaired by Finlay Scott which supervises the senior management team (SMT) and staff headed up by the Chief Executive Officer, Christopher Moore.

The Clink Charity Board of Trustees meets at least 4 times each year to set and oversee the delivery of the group's objectives. The Board has a clear and well-understood governance role, approving the strategy, annual budgets and reviewing the management accounts and cash flows on a quarterly basis. The Trustees ensure that risk is well understood and managed, and that the charity is operating legally and in full compliance with our charitable objectives, ethos and values.

The Board appoints and delegates the delivery of the strategy and management of the operation of the charity and its subsidiaries to the CEO, who in turn appoints and manages SMT. SMT comprises the CEO, the Finance Director, the Operations Director and the Support and Mentoring Director. The SMT meets monthly to review in detail all aspects of the operations including the training, support and mentoring of the beneficiaries of the Charity, as well as safeguarding, health and safety.

There are two additional Trustees committees that meet regularly:

- **Audit and Risk Committee** – this meets with the external auditors twice yearly; once to review the systems and internal controls on financial and governance issues and make any recommendations to the Trustee Board with a second meeting to review the draft Annual Report and Accounts prior to sending to the Board for approval and signing.
- **Remuneration Committee** – this reviews and recommends to the Trustee Board staff remuneration, including the salaries of the SMT. The Committee takes into account the responsibilities of the role and the need to set competitive salaries against what is affordable for the organisation.

The Clink Café Charity is governed by its own Board of Trustees, also chaired by Finlay Scott, with one other Trustee drawn from The Clink Charity's Board of Trustees and all other Trustees appointed independently. The Clink Café Board of Trustees meets at least 3 times each year to set and oversee the delivery of the Café's objectives, to review operational performance and to approve the Café's draft Annual Report and Accounts.

Trustee training and induction

Trustees have been carefully selected from business, education, legal, financial, media, property and building experience. Upon appointment, Trustees are given a copy of the Charity Commission document "The Essential Trustee – What you need to know" and asked to read it. They also spend time with the Chairman, CEO and SMT to familiarise themselves with the operations of the Charity and the Restaurants to ensure that they understand the aims and the objectives of the Charity are achieved. Additionally, the independent Clink Café Trustees are drawn from Manchester and the wider North West, adding local knowledge to their decision-making.

Risk management

The Trustee Board is responsible for the oversight of the risks faced by the Charity. The Trustee Board and Audit and Risk Committee regularly review the Charity's risk position, internal controls assessment and compliance with relevant statutory and finance regulations. Based on the Charities Commission's Guidance "Charity Reserves: building resilience" the Charity has a risk-management process designed to identify the major risks

THE CLINK CAFÉ CHARITY CIO REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

that could impact on the aims in the Charity's Strategic Plan. This process identifies the major risks the Charity faces, the likelihood of occurrence, the significance of the risk, and any mitigating controls that are in place. It also seeks to identify any actions and resources required to manage these risks further.

The Clink Café Trustees Board regularly review the major risks and mitigations identified that are relevant to the operation of the Café, ensuring that effective controls are in place and giving assurance that the correct risks and mitigations have been identified.

Principal risks and uncertainties

The coronavirus pandemic resulted in the trustees of The Clink Charity reassessing the work of the charity and its finances which included reviews of income and expenditure forecasts and projected cash flows. As part of this process, the Trustees of the Clink Charity considered the viability of all operations. It was agreed that funding for The Clink Café, had been a considerable drain on the Charity's overall resources, and thus deemed unsustainable. This was an extremely difficult decision to arrive at, as The Café had expanded The Clink's training from within a prison environment to working with homeless clients in the heart of Manchester. However, based on the café's performance since opening, it was decided that The Clink Charity should focus on its core activities in a stable economic environment.

In the light of this decision, the Board of The Clink Café Charity considered its future potential to independently achieve its core objectives and financial viability within a reasonable time scale. Given the impact of the coronavirus pandemic on city-centre footfall and working patterns, the Café Trustees concluded that the risks and costs of continuing to operate the Café as an independent charitable enterprise were too great and consequently decided to close the Clink Café at Canada House in Manchester in December 2020.

Safeguarding

During 2021 all existing and new staff underwent online training and will be reviewed as we once we are out of the pandemic and external training becomes available again. We now have full compliance from site and operational level right through the organisation right up to a DSO on the board of trustees

Health and Safety

Fire, health & safety, food hygiene and allergen awareness are at the core of what we do and we have engaged an external company to audit our process and procedures at all our premises on an annual basis. In addition, local Environmental Health Officers inspect our premises and the Café holds a 5 star rating. Our staff are trained in Emergency First Aiders in the workplace, and also obtain the following qualifications: Health and Safety (Level 2 or 3), Food Hygiene (Level 2, 3 or 4) and Allergens Awareness (Level 2).

OBJECTIVES AND ACTIVITIES

Significant activities

To ensure the success of the programme, The Clink Charity developed a five-step integrated model that could be applied across more prisons across the country and to further expand The Clink restaurant concept. The model is used at The Clink Café.

The five-step model focuses on Recruitment, Training, Supporting, Employment and Mentoring. This model has dramatically reduced the reoffending rates of those who have been part of the training programme.

Public benefit statement

The Trustees confirm that they have given due consideration to Charity Commission published guidance on the operation of the Public Benefit requirement in relation to the activities of the charitable company.

Financial Review

Due to closure of the café from 23rd March 2020, income from sales fell dramatically from £110,502 in 2020 to £Nil in 2021. The end of year results showed a deficit of £425 (2020 deficit of £51,098) before exceptional write back of group related loans of £5,230 (2020: £93,387). The Clink Charity wrote off the loans that had arisen due to the subsidiary delivering the charity's objectives.

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2021**

Reserves Policy

At the end of 2021 The Clink Café Charity had a net asset position of £Nil (2020: net current liabilities of £4,805). The café itself does not hold reserves as all reserves are held by the parent charity.

Fund Raising methods and processes

No external fund raisers are used.

The Charity has always depended on the generosity and support of various grant giving trusts, foundations, companies and philanthropic individuals to build and fund the projects.

The work of the charity not only changes lives of the Clink graduates but also their families and friends, as well as making society a safer place and ultimately saving tax-payers money.

Statement of Trustees' responsibilities.

The trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with law applicable to charities in England and Wales and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Charity law requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charity and of its income and expenditure for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will remain in business

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Report) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In as far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any of any relevant audit information and to establish that the auditor is aware of that information.

On behalf of the Board


Kevin McGrath (Sep 27, 2022 15:39 GMT+1)

27/09/2022

K McGrath – Trustee

Date:

**THE CLINK CAFÉ CHARITY CIO
INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 31 DECEMBER 2021**

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF THE CLINK CAFÉ CHARITY CIO

Opinion

We have audited the financial statements of The Clink Café Charity CIO for the year ended 31 December 2021 which comprise the Statement of Financial Activities (including the Summary Income and Expenditure Account), the Balance Sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2021, and of its incoming resources and application of resources, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion

**THE CLINK CAFÉ CHARITY CIO
INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 31 DECEMBER 2021**

on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we required for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed

**THE CLINK CAFÉ CHARITY CIO
INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 31 DECEMBER 2021**

risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are [the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**THE CLINK CAFÉ CHARITY CIO
INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 31 DECEMBER 2021**

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Moore Kingston Smith LLP

28 September 2022

Statutory auditor

9 Appold Street
London
EC2A 2AP

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

THE CLINK CAFE CHARITY CIO

**STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2021**

	Note	Unrestricted Funds £	Restricted Funds £	Total 2021 £	Total 2020 £
Income and Endowments From					
Charitable activities	2	-	-	-	110,502
Total		-	-	-	110,502
Expenditure On:					
Charitable activities	3	425	-	425	161,600
Total	3	425	-	425	161,600
Net (expenditure)/income for the year from charitable activities		(425)	-	(425)	(51,098)
Exceptional income : Loan from parent undertaking write back	2a	-	-	-	93,387
Exceptional income : Loan from group undertaking write back	2a	5,230	-	5,230	-
Net Income for the year		4,805	-	4,805	42,289
Reconciliation of funds:					
Total Funds brought forward		(4,805)	-	(4,805)	(47,094)
Total Funds carried forward	9	-	-	-	(4,805)

All amounts derive from discontinuing activities as the trustees decided to close operations at the cafe for the foreseeable future.

The charitable Incorporated organisation has no recognised gains or losses other than the net income for the year.

The accompanying notes form part of these financial statements.

THE CLINK CAFÉ CHARITY CIO

**BALANCE SHEET
AS AT 31 DECEMBER 2020**

		2021 £	2020 £
Fixed assets			
Tangible Assets	6	-	54,995
		<u>-</u>	<u>54,995</u>
Current assets			
Stock		-	3,392
Debtors	7	-	2,139
Cash at bank		-	-
		<u>-</u>	<u>5,531</u>
Creditors: amounts falling due within one year	8	<u>-</u>	<u>107,620</u>
Net current assets / (liabilities)		-	(102,089)
		<u>-</u>	<u>(102,089)</u>
Net Liabilities		<u>-</u>	<u>(47,094)</u>
Funds			
Unrestricted funds	9	-	(4,805)
Restricted funds	9	-	-
		<u>-</u>	<u>-</u>
Total Charity funds		<u>-</u>	<u>(4,805)</u>

These financial statements have been prepared in accordance with the special provisions applicable to companies subject to the smaller companies' regime.

On behalf of the Board


Kevin McGrath (Sep 27, 2022 15:39 GMT+1)

27/09/2022

K McGrath (Trustee)

Date:

The accompanying notes form part of these financial statements.

THE CLINK CAFÉ CHARITY CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

1 ACCOUNTING POLICIES

Accounting Convention

The financial statements are prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The charity is a public benefit entity for the purpose of FRS102 and therefore the charity's financial statements have been prepared in accordance with Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (the FRS 102 Charities SORP) and the Charities Act 2011.

The financial statements have been prepared on a going concern basis which assumes the charity will continue in operational existence for the foreseeable future. As reported in the Trustees' Annual Report, the trustees took the decision to close the operation of the Clink Cafe in December 2020 and these activities have been reported as discontinued activities in the Statement of Financial Activities. However the trustees are actively pursuing other projects for the charity and the parent charity has confirmed that it will continue to support the charity to enable it to settle its debts as they fall due for at least 12 months from approval of these financial statements whilst it does this. Accordingly the trustees have continued to prepare the financial statements on a going concern basis.

Income

All income is included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is at the following annual rates to write off each asset over its estimated useful life:

Plant and machinery	10%	per annum
Fixtures and fittings	10%	per annum
Motor vehicles	10%	per annum
Computer equipment	20%	per annum

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Taxation

The charity is exempt from corporation tax on its charitable activities.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

1 ACCOUNTING POLICIES (Continued)

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Critical accounting estimates and areas of judgement

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements.

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

2 INCOME FROM CHARITABLE ACTIVITIES

	2021 £	2020 £
Café Sales income	-	24,702
Retail Sales Income	-	41
Subscriptions received	-	275
Support Grant Income	-	50,107
Government JRS Grant Income	-	35,377
	<u>-</u>	<u>110,502</u>

- 2a During the prior year the trustees of the parent undertaking The Clink Charity, agreed to waive the amounts owed by the charity on the basis that the purposes of the loans had been achieved in the interests of the charity. Accordingly, the amount of £93,387 had been written back in prior year financial statements.

No amounts from parent undertaking The Clink Charity were waived during year to 31 December 2021, however, the Directors of fellow group undertaking The Clink Restaurant Company Ltd, agreed to waived amounts owing to the company and accordingly the amount of £5,230 has been written back in the year.

3 ANALYSIS OF EXPENDITURE

	Staff costs (note 5) £	Direct costs £	Support costs £	Total 2021 £	Total 2020 £
Charitable activities:					
Café operations	-	-	425	425	161,600
Total expenditure 2021	<u>-</u>	<u>-</u>	<u>425</u>	<u>425</u>	<u>161,600</u>
Total expenditure 2020	<u>60,211</u>	<u>12,999</u>	<u>88,390</u>	<u>161,600</u>	

4 SUPPORT COST ANALYSIS

	Staff costs (note 5) £	Governance costs (note 4a) £	Other Support costs £	Total 2021 £	Total 2020 £
HQ Staff costs	-	-	-	-	12,378
Directors Remuneration costs	-	-	-	-	339
Other staff related costs	-	-	-	-	350
Training costs	-	-	-	-	494
Travel and subsistence	-	-	-	-	527
Service charges	-	-	-	-	10,628
Recruitment expenses	-	-	-	-	1,160
Audit and accountancy costs	-	-	-	-	5,755
Legal and professional costs	-	-	-	-	959
Insurance	-	-	-	-	2,281
Communications	-	-	-	-	1,149
Repairs, renewals and maintenance	-	-	-	-	528
Computer & software costs	-	-	-	-	172
Loan interest	-	-	-	-	-
Disposal of fixed assets	-	-	-	-	45,278
Depreciation	-	-	-	-	-
Bank charges	-	-	425	425	484
Sundry expenses	-	-	-	-	5,908
Total support costs 2021	<u>-</u>	<u>-</u>	<u>425</u>	<u>425</u>	<u>88,390</u>
Total support costs 2020	<u>16,840</u>	<u>5,616</u>	<u>40,622</u>	<u>63,078</u>	

THE CLINK CAFE CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

4a GOVERNANCE COSTS

	2021 £	2020 £
Trustees expenses	-	-
Auditors remuneration	-	5,755
Legal fees	-	-
	<u>-</u>	<u>5,755</u>

Auditors received remuneration of £NIL (2020:£4,200) relating to audit fees and £NIL (2020:£1,575) relating to non-audit fees including accounts preparation (excluding VAT); associated auditors remuneration relating to The Clink Cafe Charity for the year to 31 December 2021 of £1,260 have been borne and paid by fellow group undertaking The Clink Restaurant Company Ltd.

5 STAFF COSTS

	2021 £	2020 £
Wages and Salaries	-	65,143
Social Security contributions	-	4,874
Pension contributions	-	2,911
	<u>-</u>	<u>72,928</u>

Staff costs have been analysed within expenditure as below:

Charitable activities - Direct costs	-	60,211
Charitable activities - support costs	-	12,717
	<u>-</u>	<u>72,928</u>

The average number of employees in the year was 0 (2020: 3)

There were no employees whose emoluments exceeded £60k

No Trustees were paid any remuneration or reimbursed expenses during the current or previous year.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

6 TANGIBLE FIXED ASSETS

	Plant & Machinery £	Fixtures & Fittings £	Total £
Cost			
At 1 January 2021	-	-	-
Additions		-	-
Transferred to group undertaking		-	-
Disposals		-	-
At 31 December 2021	<u>-</u>	<u>-</u>	<u>-</u>
Depreciation			
At 1 January 2021	-	-	-
Charge for year	-	-	-
Transferred to group undertaking	-	-	-
Disposals	-	-	-
At 31 December 2021	<u>-</u>	<u>-</u>	<u>-</u>
Net Book Value			
At 31 December 2021	<u>-</u>	<u>-</u>	<u>-</u>
At 31 December 2020	<u>-</u>	<u>-</u>	<u>-</u>

7 DEBTORS

	2021 £	-2021 £
Trade debtors	-	-
Prepayments	-	-
VAT receivable	-	821
	<u>-</u>	<u>-</u>

8 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Trade creditors	-	708
Due to Parent underaking	-	-
Due to group undertakings	-	-
Accruals	-	6,860
Other creditors	-	443
	<u>-</u>	<u>8,011</u>

THE CLINK CAFE CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

9 RECONCILIATION OF MOVEMENTS IN TOTAL FUNDS

	1 January 2021 £	Income £	Expenditure £	Transfers £	31 December 2021 £
General funds	(4,805)	-	4,805	-	-
Total Unrestricted funds	(4,805)	-	4,805	-	-

COMPARATIVE INFORMATION: RECONCILIATION OF MOVEMENTS IN TOTAL FUNDS YEAR ENDED 31 DECEMBER 2020

	1 January 2020 £	Income £	Expenditure £	Transfers £	31 December 2020 £
General funds	(47,094)	110,502	(68,213)	-	(4,805)
Total Unrestricted funds	(47,094)	110,502	(68,213)	-	(4,805)

10 ANALYSIS OF NET ASSETS BY FUND

<u>as at 31 December 2021</u>	Fixed Assets £	Current Assets £	Current Liabilities £	2021 Total £
General fund	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>as at 31 December 2020</u>	Fixed Assets £	Current Assets £	Current Liabilities £	2020 Total £
General fund	-	3,206	(8,011)	(4,805)
	<u>-</u>	<u>3,206</u>	<u>(8,011)</u>	<u>(4,805)</u>

11 RELATED PARTY TRANSACTIONS

During the year Interest of £NIL (2020: £NIL) was charged on the loan balance owed to fellow group undertaking The Clink Restaurant Company Ltd. As at balance sheet date amounts payable to The Clink Restaurant Company Limited totalled £NIL (2020: £NIL).

12 ULTIMATE PARENT

The charity's ultimate parent company is The Clink Charity, a company limited by guarantee (England and Wales) and registered charity (Company Number: 07157540 Registered Charity Number: 1134581).

The charity has taken advantage of the exemption available to exclude details of transactions with its ultimate parent, The Clink Charity on the basis that relevant details are included in publically available consolidated financial statements prepared by that entity which are available from the charitable company's registered office.

THE CLINK CAFE CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

13 COMPARATIVE INFORMATION: STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR YEAR ENDED 31 DECEMBER 2020)

	Note	Unrestricted Funds £	Restricted Funds £	Total 2020 £
Income and Endowments From				
Charitable activities	2	110,502	-	110,502
Total		110,502	-	110,502
Expenditure On:				
Charitable activities	3	161,600	-	161,600
Total	3	161,600	-	161,600
Net (expenditure)/income for the year from charitable activities		(51,098)	-	(51,098)
Exceptional income : Loan from parent undertaking write back	11	93,387	-	93,387
Net Income for the year		42,289	-	42,289
Reconciliation of funds:				
Total Funds brought forward		(47,094)	-	(47,094)
Total Funds carried forward	9	(4,805)	-	(4,805)

THE CLINK CAFE CHARITY

England & Wales - Charity number 1180942

Accounts

THE CLINK CAFÉ CHARITY

Charitable incorporated organisation

Registered Charity Number 1180942

Registered Company Number CE015766 (England and Wales)

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

**THE CLINK CAFÉ CHARITY CIO
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

Contents	Pages
Trustees, officers and advisers	2
Report of the trustees	3 - 8
Report of the auditors	9 - 12
Statement of financial activities and income and expenditure account	13
Balance sheet	14
Notes to the financial statements	15 - 21

**THE CLINK CAFÉ CHARITY CIO
TRUSTEES, OFFICERS AND ADVISERS
FOR THE YEAR ENDED 31 DECEMBER 2020**

Trustees

S Harrison
K McGrath
W Middleton
F Scott
D Walker

Registered Office

No. 1 London Bridge
London
SE1 9BG

Chief Executive

C Moore

Company Secretary

D Whitworth

Bankers

Coutts & Co
440 Strand
London
WC2R 0QS

Solicitors

Howard Kennedy LLP
No 1 London Bridge
London
SE 1 9BG

Auditors

Moore Kingston Smith LLP
Devonshire House
60 Goswell Road
London
EC1M 7AD

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2020**

CHAIRMAN'S STATEMENT

Reoffending remains one of the most pressing challenges facing society today. The financial impact upon the UK economy is estimated as £18.1 billion per year and being a major factor in increasing the chasm in society between the haves and have nots. The Clink delivers an integrated training and support program that dramatically reduces re-offending by producing excellent outcomes across our training restaurants, kitchens, gardens and events projects. Reducing crime and improving all of our lives is at the heart of what The Clink does. By transforming the lives of our students (Clink graduates), it not only benefits them but also their families and society as a whole and encouraging meaningful employment.

The COVID-19 pandemic of 2020 created challenges worldwide. The Clink Café, both as a subsidiary of The Clink Charity and in its own right as a trading operation and training centre, was severely impacted by the pandemic. In compliance with Government regulations, the Café closed and all training ceased in the Café on 23rd March 2020. The Café remained closed for the remainder of the year and the Trustees took the difficult decision to permanently close The Clink Café at Canada House in Manchester in December 2020.

However, our work in the community with our graduates continued, by supporting them throughout the year, not only by being in regular contact but also providing vital financial support to those who needed it. This work continues to be delivered by The Clink Charity.

I would like to thank our very generous funders made up of grant maintaining trusts and philanthropic individuals who have continued to support us during the past year.

I am very pleased with and proud of the Senior Management Team and staff who have responded in an excellent manner in these uncertain times, showing flexibility, innovation and resilience. I would particularly like to thank our Chief Executive, Christopher Moore, and Finance Director, Deborah Whitworth, for their hard work, dedication and support this past year. They have had a very challenging time and have shown tremendous resilience and leadership in this difficult year.

The Clink Café has demonstrated what can be achieved when society collectively engages to help those who want and deserve a second chance. That important work will continue with The Clink Charity.

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2020**

CHIEF EXECUTIVE'S REPORT

In December 2020, the Trustees took the hard decision to permanently close The Clink Café, located in the heart of Manchester's city centre in Canada House on Chepstow Street.

The Café was staffed by Clink graduates and homeless clients from local charities. Initially closed in March 2020 due to Government-imposed restrictions, the Café did not re-open for the remainder of the year. The daily head count of people working in Canada House fell from 400 to around 10 and footfall in central Manchester was decimated as commuters and visitors stayed at home. With no prospect of this situation improving for some time, it became obvious that the Café was unsustainable beyond 2020 without incurring huge costs. We are grateful to the landlords of Canada House for their support throughout our tenancy and for their magnanimity in allowing us to relinquish the Café without penalty.

Through The Clink Charity, we remain fully committed to supporting our Clink Café graduates in the community who have trained with us.

I would like to thank Finlay Scott and the Trustees for their continuing support, guidance and dedication towards our work of reducing reoffending and also our very generous funders. Thank you

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2020**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Clink Café Charity is controlled by its governing document and is established as a Charitable Incorporated Organisation (CIO) under the Charities Act 2011. The sole member of the charity is The Clink Charity, a registered charity limited by guarantee.

Organisational structure

Trustee Board

As explained above the Clink Café Charity is a wholly owned subsidiary of The Clink Charity and its trustees report to the trustees of the parent Charity. The charitable group is governed by a Board of Trustees Chaired by Finlay Scott which supervises the senior management team (SMT) and staff headed up by the Chief Executive Officer, Christopher Moore.

The Clink Charity Board of Trustees meets at least 4 times each year to set and oversee the delivery of the group's objectives. The Board has a clear and well-understood governance role, approving the strategy, annual budgets and reviewing the management accounts and cash flows on a quarterly basis. The Trustees ensure that risk is well understood and managed, and that the charity is operating legally and in full compliance with our charitable objectives, ethos and values.

The Board appoints and delegates the delivery of the strategy and management of the operation of the charity and its subsidiaries to the CEO, who in turn appoints and manages SMT. SMT comprises the CEO, the Finance Director, the Operations Director and the Support and Mentoring Director. The SMT meets monthly to review in detail all aspects of the operations including the training, support and mentoring of the beneficiaries of the Charity, as well as safeguarding, health and safety.

There are two additional Trustees committees that meet regularly:

- **Audit and Risk Committee** – this meets with the external auditors twice yearly; once to review the systems and internal controls on financial and governance issues and make any recommendations to the Trustee Board with a second meeting to review the draft Annual Report and Accounts prior to sending to the Board for approval and signing.
- **Remuneration Committee** – this reviews and recommends to the Trustee Board staff remuneration, including the salaries of the SMT. The Committee takes into account the responsibilities of the role and the need to set competitive salaries against what is affordable for the organisation.

The Clink Café Charity is governed by its own Board of Trustees, also chaired by Finlay Scott, with one other Trustee drawn from The Clink Charity's Board of Trustees and all other Trustees appointed independently. The Clink Café Board of Trustees meets at least 3 times each year to set and oversee the delivery of the Café's objectives, to review operational performance and to approve the Café's draft Annual Report and Accounts.

Trustee training and induction

Trustees have been carefully selected from business, education, legal, financial, media, property and building experience. Upon appointment, Trustees are given a copy of the Charity Commission document "The Essential Trustee – What you need to know" and asked to read it. They also spend time with the Chairman, CEO and SMT to familiarise themselves with the operations of the Charity and the Restaurants to ensure that they understand the aims and the objectives of the Charity are achieved. Additionally, the independent Clink Café Trustees are drawn from Manchester and the wider North West, adding local knowledge to their decision-making.

Risk management

The Trustee Board is responsible for the oversight of the risks faced by the Charity. The Trustee Board and Audit and Risk Committee regularly review the Charity's risk position, internal controls assessment and compliance with relevant statutory and finance regulations. Based on the Charities Commission's Guidance "Charity Reserves: building resilience" the Charity has a risk-management process designed to identify the major risks that could impact on the aims in the Charity's Strategic Plan. This process identifies the major risks the Charity

THE CLINK CAFÉ CHARITY CIO REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2020

faces, the likelihood of occurrence, the significance of the risk, and any mitigating controls that are in place. It also seeks to identify any actions and resources required to manage these risks further.

The Clink Café Trustees Board regularly review the major risks and mitigations identified that are relevant to the operation of the Café, ensuring that effective controls are in place and giving assurance that the correct risks and mitigations have been identified.

Principal risks and uncertainties

From the beginning of the coronavirus pandemic, the Clink Charity Board of Trustees met more regularly to review how the charity was affected by the events as they developed. This gave the trustees the opportunity to consider the effects of the COVID-19 outbreak on the work of the charity and its finances. These reviews covered income and expenditure forecasts and cash flows. As part of this process, the Trustees considered the viability of all operations. It was agreed that funding for The Clink Café, which had been a considerable drain on the Charity's resources, was unsustainable. This was an extremely difficult decision to arrive at, as The Café had expanded The Clink's training from within a prison environment to working with homeless clients in the heart of Manchester. However, based on the café's performance since opening, it was decided that The Clink Charity should focus on its core activities until in a more stable economic environment.

In the light of this decision, the Board of Trustees of The Clink Café considered its future potential to independently achieve its core objectives and financial viability within a reasonable time scale. Given the on-going impact of the coronavirus pandemic on city-centre footfall and working patterns, the Café Trustees concluded that the risks and costs of continuing to operate the Café as an independent charitable enterprise were too great and consequently decided to close the Clink Café at Canada House in Manchester in December 2020.

Safeguarding

An external consultant delivered Safeguarding Training to all site based and community facing staff as well as full training for our newly appointed Designated Safeguarding Lead and site based Designated Safeguarding Officers in 2019. We have revised and distributed new Safeguarding and Whistleblowing Policies. Plans for refresher training later in the year for all existing and new staff will be reviewed once we are out of the pandemic and external training becomes available again. We now have full compliance from site and operational level right through the organisation right up to a DSO on the board of trustees.

Health and Safety

Fire, health & safety, food hygiene and allergen awareness are at the core of what we do and we have engaged an external company to audit our process and procedures at all our premises on an annual basis. In addition, local Environmental Health Officers inspect our premises and the Café holds a 5 star rating. Our staff are trained in Emergency First Aiders in the workplace, and also obtain the following qualifications: Health and Safety (Level 2 or 3), Food Hygiene (Level 2, 3 or 4) and Allergens Awareness (Level 2).

OBJECTIVES AND ACTIVITIES

Significant activities

To ensure the success of the programme, The Clink Charity developed a five-step integrated model that could be applied across more prisons across the country and to further expand The Clink restaurant concept. The model is used at The Clink Café.

The five-step model focuses on Recruitment, Training, Supporting, Employment and Mentoring. This model has dramatically reduced the reoffending rates of those who have been part of the training programme. During 2020 the Clink Café CIO employed 3 fulltime employees

The Clink Charity's support workers work closely with each of the café trainees helping them find employment and mentoring them weekly for 6 to 12 months, this support will continue for as long as it is needed.

Public benefit statement

The Trustees confirm that they have given due consideration to Charity Commission published guidance on the operation of the Public Benefit requirement in relation to the activities of the charitable company.

**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2020**

Financial Review

Due to closure of the café from 23rd March 2020, income from sales fell dramatically from £106,330 in 2019 to £24,947 in 2020. The end of year results showed a surplus of £42,291 (2019 deficit of £47,094). This surplus arose due to the support given to The Clink Café Charity by its parent charity and the second tranche of a grant from The Savoy Education Trust. In addition, The Clink Charity wrote off the loans that had arisen due to the subsidiary delivering the parent's objectives.

We were very grateful to our generous supporters who continued to donate to support our work so that during the pandemic we were able to continue to assist all our beneficiaries. During the pandemic these funds were used to help the beneficiaries with their day-to-day needs, including help with finding and paying for accommodation, uniform and day-to-day living expenses.

We are also extremely grateful that we were able to furlough the 3 café members of staff under the Job Retention Scheme and to the date of closure we received £35,377 from the furlough scheme. However, we did have to make some very hard decisions and after redeploying one member of staff within the group we also had to make a member of staff redundant.

Reserves Policy

At the end of 2020 The Clink Café Charity had a net current liabilities position of £4,805 (2019: £47,094). The café itself does not hold reserves as all reserves are held by the parent charity.

Fund Raising methods and processes

The Charity has always depended on the generosity and support of various grant giving trusts, foundations, companies and philanthropic individuals to build and fund the projects.

No external fund raisers are used. We are extremely grateful to The Savoy Education Trust for their continuing support for the work of The Clink Café Charity with a grant of £30,000.

Throughout the year we have worked with Savoy Education Trust to ensure that they have all the information they require to monitor the impact that their donation has achieved, providing them with the information that is required under their grant giving due diligence procedures. As a result of this close relationship and following the closure of The Clink Café, the Trust has agreed to convert the balance of the grant remaining towards funding the registration and certificates of trainees across all other Clink Charity projects.

The work of the charity not only changes lives of the Clink graduates but also their families and friends, as well as making society a safer place and ultimately saving tax-payers money.

Statement of Trustees' responsibilities.

The trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with law applicable to charities in England and Wales and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Charity law requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charity and of its income and expenditure for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will remain in business

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Report) Regulations 2008 and the provisions of the trust deed.

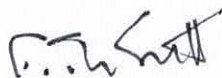
**THE CLINK CAFÉ CHARITY CIO
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2020**

They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In as far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that that they ought to have taken to make themselves aware of any of any relevant audit information and to establish that the auditor is aware of that information.

On behalf of the Board



Finlay Scott – Trustee

Date: 22/6/2024

**THE CLINK CAFÉ CHARITY CIO
INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 31 DECEMBER 2020**

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF THE CLINK CAFÉ CHARITY CIO

Opinion

We have audited the financial statements of The Clink Café Charity CIO for the year ended 31 December 2020 which comprise the Statement of Financial Activities (including the Summary Income and Expenditure Account), the Balance Sheet and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2020, and of its incoming resources and application of resources, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of matter

We draw attention to note 1 of the financial statements which describes the impact of coronavirus on the charitable incorporated organisation's activities. Our opinion is not modified in respect of this matter.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**THE CLINK CAFÉ CHARITY CIO
INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 31 DECEMBER 2020**

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we required for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

**THE CLINK CAFÉ CHARITY CIO
INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 31 DECEMBER 2020**

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are [the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**THE CLINK CAFÉ CHARITY CIO
INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 31 DECEMBER 2020**

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Moore Kingston Smith LLP

Statutory auditor

21 July 2021

Devonshire House
60 Goswell Road
London
EC1M 7AD

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

THE CLINK CAFE CHARITY CIO**STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2020**

	Note	Unrestricted Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
Income and Endowments From					
Charitable activities	2	110,502	-	110,502	149,819
Total		110,502	-	110,502	149,819
Expenditure On:					
Charitable activities	3	161,600	-	161,600	196,913
Total	3	161,600	-	161,600	196,913
Net (expenditure)/income for the year from charitable activities		(51,098)	-	(51,098)	(47,094)
Exceptional income : Loan from parent undertaking write back	11	93,387	-	93,387	-
Net Income for the year		42,289	-	42,289	(47,094)
Reconciliation of funds:					
Total Funds brought forward		(47,094)	-	(47,094)	-
Total Funds carried forward	9	(4,805)	-	(4,805)	(47,094)

All amounts derive from discontinuing activities as the trustees have decided to close operations at the cafe for the foreseeable future.

The charitable Incorporated organisation has no recognised gains or losses other than the net income for the year.

The accompanying notes form part of these financial statements.

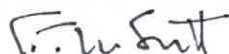
THE CLINK CAFE CHARITY CIO

**BALANCE SHEET
AS AT 31 DECEMBER 2020**

		2020 £	2019 £
Fixed assets			
Tangible Assets	6	-	54,995
		<u>-</u>	<u>54,995</u>
Current assets			
Stock		-	3,392
Debtors	7	821	2,139
Cash at bank		2,385	-
		<u>3,206</u>	<u>5,531</u>
Creditors: amounts falling due within one year	8	<u>8,011</u>	<u>107,620</u>
Net current (liabilities)/assets		(4,805)	(102,089)
Net Liabilities		<u>(4,805)</u>	<u>(47,094)</u>
Funds			
Unrestricted funds	9	(4,805)	(47,094)
Restricted funds	9	-	-
Total Charity funds		<u>(4,805)</u>	<u>(47,094)</u>

These financial statements have been prepared in accordance with the special provisions applicable to companies subject to the smaller companies' regime.

On behalf of the Board



Finlay Scott (Trustee)

Date: 22/6/2021

The accompanying notes form part of these financial statements.

THE CLINK CAFE CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

1 ACCOUNTING POLICIES

Accounting Convention

The financial statements are prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The charity is a public benefit entity for the purpose of FRS102 and therefore the charity's financial statements have been prepared in accordance with Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic or Ireland (the FRS 102 Charities SORP) and the Charities Act 2011.

The financial statements have been prepared on a going concern basis which assumes the charity will continue in operational existence for the foreseeable future. As reported in the Trustees' Annual Report, the trustees took the decision to close the operation of the Clink Cafe in December 2020 and these activities have been reported as discontinued activities in the Statement of Financial Activities. However the trustees are actively pursuing other projects for the charity and the parent charity has confirmed that it will continue to support the charity to enable it to settle its debts as they fall due for at least 12 months from approval of these financial statements whilst it does this. Accordingly the trustees have continued to prepare the financial statements on a going concern basis.

Income

All income is included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is at the following annual rates to write off each asset over its estimated useful life:

Plant and machinery	10%	per annum
Fixtures and fittings	10%	per annum
Motor vehicles	10%	per annum
Computer equipment	20%	per annum

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Taxation

The charity is exempt from corporation tax on its charitable activities.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

1 ACCOUNTING POLICIES (Continued)

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Critical accounting estimates and areas of judgement

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements.

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

2 INCOME FROM CHARITABLE ACTIVITIES

	2020 £	2019 £
Café Sales income	24,702	105,894
Retail Sales Income	41	436
Subscriptions received	275	-
Support Grant Income	50,107	43,489
Government JRS Grant Income	35,377	-
	<u>110,502</u>	<u>149,819</u>

3 ANALYSIS OF EXPENDITURE

	Staff costs (note 5) £	Direct costs £	Support costs £	Total 2020 £	Total 2019 £
Charitable activities:					
Café operations	60,211	12,999	88,390	161,600	196,913
Total expenditure 2020	<u>60,211</u>	<u>12,999</u>	<u>88,390</u>	<u>161,600</u>	<u>196,913</u>
Total expenditure 2019	<u>94,020</u>	<u>39,815</u>	<u>63,078</u>	<u>196,913</u>	

4 SUPPORT COST ANALYSIS

	Staff costs (note 5) £	Governance costs (note 4a) £	Other Support costs £	Total 2020 £	Total 2019 £
HQ Staff costs	12,378	-	-	12,378	16,470
Directors Remuneration costs	339	-	-	339	370
Other staff related costs	-	-	350	350	2,675
Training costs	-	-	494	494	989
Travel and subsistence	-	-	527	527	3,891
Service charges	-	-	10,628	10,628	5,711
Recruitment expenses	-	-	1,160	1,160	19
Audit and accountancy costs	-	5,755	-	5,755	5,616
Legal and professional costs	-	-	959	959	669
Insurance	-	-	2,281	2,281	776
Communications	-	-	1,149	1,149	2,266
Repairs, renewals and maintenance	-	-	528	528	4,203
Computer & software costs	-	-	172	172	1,359
Loan interest	-	-	-	-	3,017
Disposal of fixed assets	-	-	45,278	45,278	-
Depreciation	-	-	-	-	5,654
Sundry expenses	-	-	6,392	6,392	9,393
Total support costs 2020	<u>12,717</u>	<u>5,755</u>	<u>69,918</u>	<u>88,390</u>	<u>63,078</u>
Total support costs 2019	<u>16,840</u>	<u>5,616</u>	<u>40,622</u>	<u>63,078</u>	

4a GOVERNANCE COSTS

	2020 £	2019 £
Trustees expenses	-	-
Auditors remuneration	5,755	5,616
Legal fees	-	-
	<u>5,755</u>	<u>5,616</u>

Auditors remuneration of £4,200 (2019:£3,750) relating to audit fees and £1,575 (2019:£930) relating to non-audit fees including accounts preparation (excluding VAT)

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

5 STAFF COSTS

	2020 £	2019 £
Wages and Salaries	65,143	100,154
Social Security contributions	4,874	8,283
Pension contributions	2,911	2,423
	<u>72,928</u>	<u>110,860</u>

Staff costs have been analysed within expenditure as below:

Charitable activities - Direct costs	60,211	94,020
Charitable activities - support costs	12,717	16,840
	<u>72,928</u>	<u>110,860</u>

The average number of employees in the year was 3 (2019: 4)

There were no employees whose emoluments exceeded £60k

No Trustees were paid any remuneration or reimbursed expenses during the current or previous year.

THE CLINK CAFE CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

6 TANGIBLE FIXED ASSETS

	Plant & Machinery £	Fixtures & Fittings £	Total £
Cost			
At 1 January 2020	52,444	15,008	67,452
Additions	519	-	519
Transferred to group undertaking	(12,795)	-	(12,795)
Disposals	(40,168)	(15,008)	(55,176)
At 31 December 2020	<u>-</u>	<u>-</u>	<u>-</u>
Depreciation			
At 1 January 2020	10,442	2,015	12,457
Charge for year	-	-	-
Transferred to group undertaking	(2,559)	-	(2,559)
Disposals	(7,883)	(2,015)	(9,898)
At 31 December 2020	<u>-</u>	<u>-</u>	<u>-</u>
Net Book Value			
At 31 December 2020	<u>-</u>	<u>-</u>	<u>-</u>
At 31 December 2019	<u>42,002</u>	<u>12,993</u>	<u>54,995</u>

7 DEBTORS

	2020 £	2019 £
Trade debtors	-	-
Prepayments	-	2,139
VAT receivable	821	-
	<u>821</u>	<u>2,139</u>

8 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020 £	2019 £
Trade creditors	708	-
Due to Parent underaking	-	100,060
Due to group undertakings	-	1,944
Accruals	6,860	5,616
Other creditors	443	-
	<u>8,011</u>	<u>107,620</u>

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

9 RECONCILIATION OF MOVEMENTS IN TOTAL FUNDS

	1 January 2020 £	Income £	Expenditure £	Transfers £	31 December 2020 £
General funds	(47,094)	110,502	(68,213)	-	(4,805)
Total Unrestricted funds	(47,094)	110,502	(68,213)	-	(4,805)

COMPARATIVE INFORMATION: RECONCILIATION OF MOVEMENTS IN TOTAL FUNDS YEAR ENDED 31 DECEMBER 2019

	1 January 2019 £	Income £	Expenditure £	Transfers £	31 December 2019 £
General funds	-	149,819	(196,913)	-	(47,094)
Total Unrestricted funds	-	149,819	(196,913)	-	(47,094)

10 ANALYSIS OF NET ASSETS BY FUND

<u>as at 31 December 2020</u>	Fixed Assets £	Current Assets £	Current Liabilities £	2020 Total £
General fund	-	3,206	(8,011)	(4,805)
	-	3,206	(8,011)	(4,805)

<u>as at 31 December 2019</u>	Fixed Assets £	Current Assets £	Current Liabilities £	2019 Total £
General fund	54,995	5,531	(107,620)	(47,094)
	54,995	5,531	(107,620)	(47,094)

11 RELATED PARTY TRANSACTIONS

During the year the trustees of the parent undertaking Clink Charity, agreed to waive the amounts owed by the Clink Cafe Charity on the basis that the purposes of the loans had been achieved in the interests of the charity. Accordingly, the amount of £93,387 has been written back in these financial statements as exceptional income

During the year Interest of £NIL (2019: £105) was charged on the loan balance owed to fellow group undertaking The Clink Restaurant Company Ltd. As at balance sheet date amounts payable to The Clink Restaurant Company Limited totalled £NIL (2019: £1,836).

12 ULTIMATE PARENT

The charity's ultimate parent company is The Clink Charity, a company limited by guarantee (England and Wales) and registered charity (Company Number: 07157540 Registered Charity Number: 1134581).

The charity has taken advantage of the exemption available to exclude details of transactions with its ultimate parent, The Clink Charity on the basis that relevant details are included in publically available consolidated financial statements prepared by that entity which are available from the charitable company's registered office.

THE CLINK CAFÉ CHARITY CIO

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

13 COMPARATIVE INFORMATION: STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR YEAR ENDED 31 DECEMBER 2019)

	Note	Unrestricted Funds £	Restricted Funds £	Total 2019 £
Income and Endowments From				
Charitable activities	2	149,819	-	149,819
Total		149,819	-	149,819
Expenditure On:				
Charitable activities	3	196,913	-	196,913
Total	3	196,913	-	196,913
Net (expenditure)/income for the year		(47,094)	-	(47,094)
Transfers between funds		-	-	-
Net movements in funds		(47,094)	-	(47,094)
Reconciliation of funds:				
Total Funds brought forward		-	-	-
Total Funds carried forward	9	(47,094)	-	(47,094)