

**CANDY'S HOUND RESCUE INTERNATIONAL  
(Formerly known as Candy Cane Rescue)  
Charitable Incorporated Organisation**

**UNAUDITED**

**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2021**

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## CANDY'S HOUND RESCUE INTERNATIONAL

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## CANDY'S HOUND RESCUE INTERNATIONAL

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### REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2021

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<b>Trustees</b>	David Gibson Maura Berrini, Chair Jenna Ann Harris Karen Hassan Susan Cotton
<b>Charity registered number</b>	1179928
<b>Registered office</b>	910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
<b>Independent examiner</b>	MHA MacIntyre Hudson Chartered Accountants 910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
<b>Bankers</b>	Lloyds Bank plc. 25 Gresham Street London EC2V 7HN

# Trustees' Annual Report

for

## Candy's Hound Rescue International

Charity Registration Nr: 1179928

For The Period 1 January 2021 to 31 December 2021

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

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## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 1. Structure, Governance and Management

#### a) Charity Constitution

Candy's Hound Rescue International (CHRI), formerly Candy Cane Rescue, was founded in 2017 by Kerry Lawrence and registered as a Charitable Incorporated Organisation (CIO) on 14 September 2018, registration number 1179928, with a registered address of 910 The Crescent, Colchester Business Park, Colchester, Essex, CO4 9YQ.

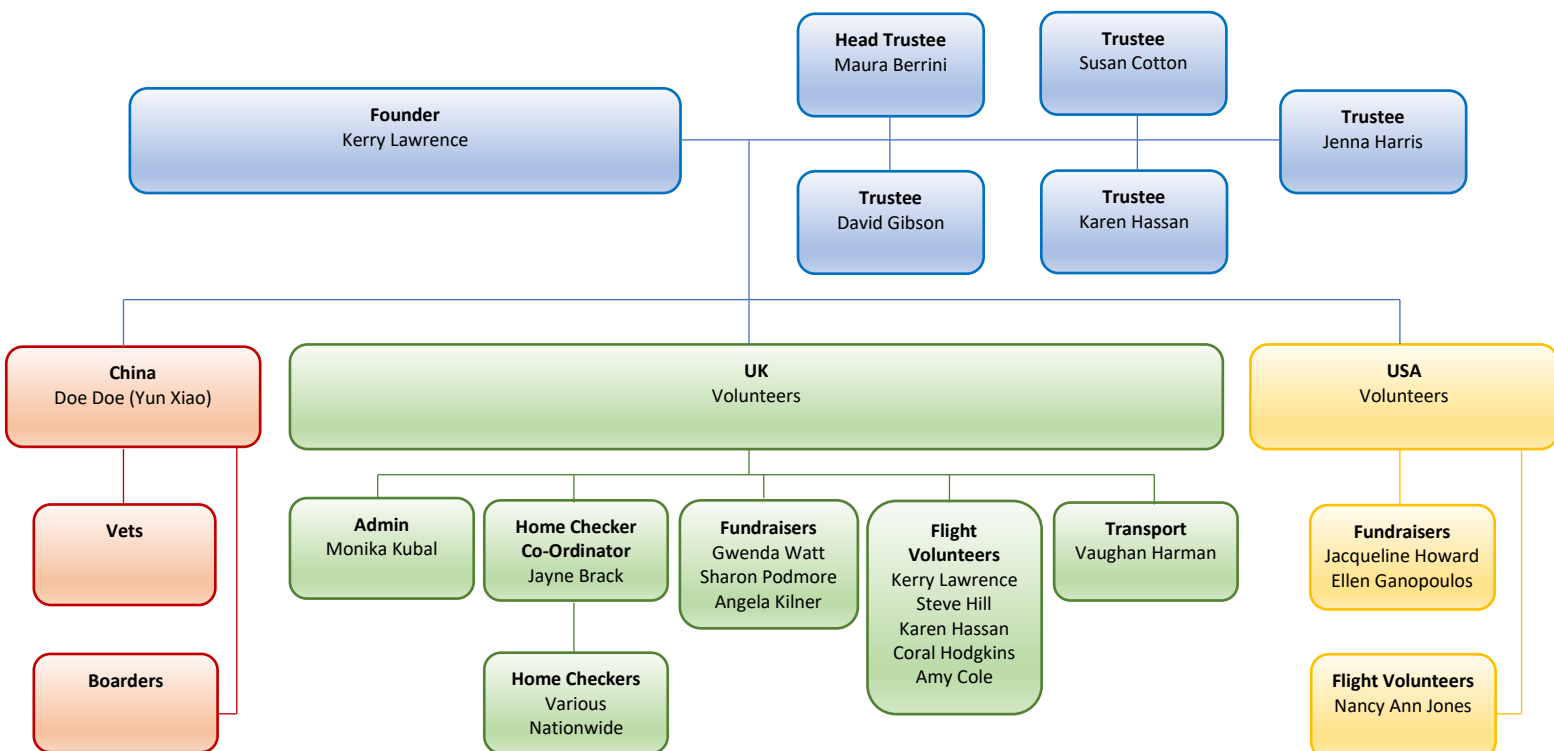
The objectives of the CIO, as per its Constitution, are to promote humane behaviour towards and rescue dogs (primarily Greyhounds) from the meat trade in China by providing appropriate care, protection, treatment and security for dogs which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage, in particular by providing rescue homes or other facilities for the reception, care and treatment of such dogs.

Expansion of the charity has demanded a few rescues (less than 5% of total) from other regions including the Vietnamese and South Korean meat markets, galgos from Spain and some hounds from Cyprus, Romania and Russia.

Once Candy Cane Rescue have committed to rescuing a dog they travel to the nearest vet for treatment, health checks and vaccinations. Once healthy enough they then go into boarding with one of our boarding partners in China with the aim of getting them to Beijing as soon as possible. Once vaccinated the quarantine starts which is 3 months for the UK and 30 days for the US.

We work with rescue partners in the US and the UK which take the dogs on arrival and rehome them once assessed and ready.

#### b) Organisational Structure



## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 1. Structure, Governance and Management (continued)

#### b) Organisational Structure (continued)

To help deliver the objectives of the charity, we work with the following rescue partner organisations:

##### United Kingdom

###### East Midlands Dog Rescue

Pingle Farm  
Seine Lane  
Enderby  
Leicestershire, LE19 4PD

Contact: Sandy McClusky & Lynne Simpson

###### Ravens Rescue

47 Birds Meadow  
Pensnett  
Brierley Hill, DY5 4TD

Contact: Sarah Price

###### Homes for Hounds

24 Butts Hill Crescent  
Bugbrooke  
Northants, NN7 3QP

##### United States of America

###### Motor City Greyhound Rescue

PO Box 14721  
Detroit  
Michigan, 48214

Contact: Jennifer Valdez & Amy Klettner

###### Greyhound Friends of New Jersey

PO Box 4416  
Cherry Hill  
New Jersey, 08034-0669

Contact: Maria Lutz & Linda Lyman

###### National Borzoi Rescue Foundation

PO Box 231  
Dix  
Illinois, 62830

Contact: Ann Marie Wiseman & Barbara Lord

###### Michigan Greyhound Connection

PO Box 725384  
Berkley  
Michigan, 48072-5384

Contact: Susan Bilsky & Ken Mitchell

###### Texas Italian Greyhound Rescue

Hollywood Feed  
1415 E. Renner Road  
Richardson  
Texas, 75082

Contact: Robin Toula

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 1. Structure, Governance and Management (continued)

#### 'b) Organisational Structure (continued)

##### United States of America (Continued)

**Minnesota Greyhound Rescue**  
9159 Dalton Court  
Inver Grove Heights  
Minnesota, 55076

Contact: Jen Komatsu & Lloyd Komatsu

**Fast Friends Greyhound Adoption**  
14 West Swanzeay Road  
Swanzy  
New Hampshire, 03446

Contact: Sharron Thomas & Amy Roy

##### Spain

**Galgos Del Sol**  
Sierra Del Molar, No 2  
San Javier  
Murcia, 30730

Contact: Tina Solera

##### China

**Plush Bears Shelter**  
Miaoyin Miaoshan Nursing Garden  
Golden Tiger Village  
Erlong Township  
Taonan City  
Baicheng City  
Jilin Province

Contact: Lian Xiaodan

#### c) Charity Advisors

Candy Cane Rescue advisors are as follows:

##### Accountant

MHA Macintyre Hudson  
910 The Crescent  
Colchester Business Park  
Colchester  
Essex  
CO4 9YQ



## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 1. Structure, Governance and Management (continued)

#### d) Trustees

In the 12 months up to 31 December 2021 Georgina Keenan resigned as a Trustee as she could not commit to the time required to adequately support the charity due to personal work commitments.

##### *Appointment of Trustees*

The procedure to appoint Trustees is as follows:

- Identify skills, knowledge and skillsets required and agree number of trustees required
- Create shortlist of proposed trustees (no minimum or maximum number)
- Candidate to discuss the role with the trustees
- Carry out background checks on potential trustee to ensure meets guidelines set out in the Constitution
- Current trustees to vote based on a majority. Where a split decision is arrived due to an even number of trustees the Chair Trustee will have the deciding vote. All voting to be documented in writing.
- Introduce new trustee to Chair, Treasurer and volunteers and provide a copy of the Constitution and the latest Trustee Annual Report and statement of accounts.

##### *Decision Making*

All decisions made by the trustees must be made either in person or electronically by email; the trustees are responsible for all decisions within the charity although have delegated the following roles to volunteers:

- Drafting of policies for operational matters such as dog walking and home checking.
- Administrative matters and social media posts
- Fundraising activities and strategy

All trustees decisions are undertaken on a majority vote basis; if there are an even number of trustees the Chair Trustee will have the deciding vote. All decision making is to be documented in writing.

Where a trustee is unable to fulfil their tasks, refuses to or repeatedly does not respond to the other trustees in a timely manner within a period of three months, without reasonable excuse, then the other trustees may raise the matter with the trustee in question and seek a resolution which may require that his or her office be vacated.

##### *Arrangements for Setting Pay and Remuneration of Key Management*

When setting the remuneration of the key staff the trustees benchmark against data provided in the Harris Hill Annual Salary Report. An annual review of all salaries is made to ensure that the remuneration provided is fair and reflects the responsibility and role involved.

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 2. Objectives and Activities

#### a) The Aims of Candy's Hound Rescue International

The aim of the charity was originally to rescue as many dogs as possible from the Chinese meat market, initially in batches of 10, and being the only greyhound rescue in China there is significant supply. The charity, and its network of Partners, has grown exponentially, at a rate faster than anticipated, with rescues expanding beyond China to other Asian countries plus some European countries, although the Chinese operations continue to account for 95% of its operations.

Greyhounds are exported from Britain, Ireland and Australia by breeders and owners to race in China and are kept in the most awful conditions with no animal welfare laws. When they have outlived their usefulness many end up in the meat trade to be beaten, hung, boiled or skinned alive.

When the charity's namesake 'Candy' was killed by another dog in a rescue centre, just the day before she was due to fly to the UK to be rehomed, founder Kerry Lawrence decided she needed to have more control over their recovery and care and established Candy Cane Rescue, now called Candy's Hound Rescue International (CHRI).

In addition to the rescue, the charity is committed to providing the best veterinary care to help improve survival rates and also provide a support network for the dogs both whilst in the charity's care and also once they have been rehomed in places which can provide commitment and nurturing as required. The charity takes pride in ensuring that all dogs will realise a life that they had only been able to dream of before and educating fosters, adopters and the wider public on how to understand and care for the hounds.

These dogs are often traumatised and have suffered unimaginable abuse. They have never been shown love, are not toilet trained, have never walked on a lead, have never gone up stairs and do not understand day to day noises such as televisions and hoovers.

Hounds are also unique from other dogs; they have very little body fat, just one layer, and this makes it difficult for them to regulate their body temperatures. They feel the cold and also overheat when the weather gets warmer. Coats need to be worn when it is cold or wet cooling coats in the summer.

Hounds love their comfort; sadly the rescue hounds have come from situations where they have never had a bed and will quite often have poor coats due to how they have been living.

To mitigate stress for the dogs as much as possible Candy's Hound Rescue aim to improve the speed of re-homing, subject to quarantine rule restrictions; due to the reduced time to quarantine dogs for transfer to the US where possible most dogs will be rehomed in the US rather than the UK.

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 2. Objectives and Activities (continued)

#### b) The Process - Journey From Rescue to Forever Home

##### *Rescue*

The charity rescues dogs from meat markets, breeders, trucks, shelters, underground racetracks, ex police working dogs, strays or any other situations that a dog needs help from and although CHRI accommodates all dog breeds, sighthounds are always rescued first.

Many of the dogs are sourced through local activists in China that request for help rescuing the dogs and are purchased at the slaughter houses and meat markets, with the price set according to weight; for smaller dogs (eg whippets) it's around £50 and a full size greyhound is £100.

##### *Transfer to Safe Holding Shelter / Vets*

As soon as dogs are put under CHRI they are sent to a safe holding shelter or to vets for care, depending where the dog is, and bloods are taken.

##### *Health Check Ups*

The dog travels to a vet as soon as possible where they will undergo a routine health check-up, vaccinations, spay/neuter, dental and any other treatment they need. Some of the hounds have injuries, skin problems, broken bones. Whatever their health problems CHRI will ensure that they are treated for their needs.

##### Routine health check-up includes

- Blood test
- Canine parvovirus Ag test
- Canine distemper Ag test
- Canine coronavirus Ag test
- Stool test (check for internal parasites)
- CDV/CPV/CCV antibodies test
- Physical examination

##### Vaccinations include

- Nobiva kennel cough vaccine x 1
- Vanguard plus 5/CV-L x 2
- Rabies vaccine
- Deworming

##### Spay/castration and dental care includes

- Pre operation examination
- Spay surgery for females
- Castration surgery for males
- Dental prophylaxis

All of this takes a minimum of 21 days boarding at the vets, sometimes longer if they have more serious health problems or injuries.

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 2. Objectives and Activities

#### b) The Process - Journey From Rescue to Forever Home (continued)

##### *Transfer to Boarding in China*

Once dogs have completed treatment and been given a clean bill of health, they then go into boarding and continue their quarantine:

Dogs travelling to UK	3 months quarantine
Dogs travelling to US	30 days quarantine

Once discharged from the vets care the dogs are matched with rescues that are best placed to continue their care and where to be repatriated, either UK, Europe or US. Whilst in China the dogs are trained to walk on a lead and are assessed as much as possible with people, children, other animals (such as cats), and around food and toys.

##### *Transfer Abroad*

- Flights booked for dogs ready to travel and also flight volunteers.
- Paperwork completed for dogs travelling.
- Day before travel dogs have vet check up to ensure they are fit and healthy to travel
- Dogs travel to Beijing airport where they meet flight volunteers who have travelled from the UK / US to China to escort the dogs back.
- Dogs being transferred to the UK fly to Paris CDG where met by transport who will continue journey to UK via Calais where they go through pet reception and have their paperwork, microchip and health certificate checked.
- Travel through Eurotunnel to Folkestone where they make their way to Kerry Elliman, then to their foster homes, to be vet checked and assessed until ready to be rehomed in the UK. For the dogs that go from China to the US the US rescues will arrange flight volunteers.
- The dogs are assessed for behavioural characteristics and suitability for different families and environments before full adoption.

Sadly, not all the dogs that are rescued make it to their forever homes due to illness or injuries that cannot be treated. This is one of the hardest parts of our rescue. However, we take comfort from knowing they have passed away finally experiencing love and kindness, something most of them have never experienced in their lifetime.

#### c) Strategies to Achieve Aims of Charity

At the start of 2021 we had identified a significant number of points to address to improve both the operational efficiency and income generation of the charity:

- Update Charity Constitution to reflect activities of the charity
- Re-branding of the charity to immediately reflect both the purpose of the charity and it's international breadth of activities.
- Increase network of Partner rescues
- Standardise method of communication
- Create centralised document storage system in cloud
- Increase options and improve quality of merchandise
- Increase management accounting role of external accountant

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 2. Objectives and Activities (continued)

#### c) Strategies to Achieve Aims of Charity (continued)

- Seek grant funding through either Petplan, Marchig Animal Welfare Trust or Dog Trust International
- Employ fundraising consultant to drive campaigns
- Create Head Fundraiser role (trustee or volunteer) to liaise with fundraising consultant and drive marketing
- Agree use of logos on marketing materials and merchandise
- Review all marketing material
- Redevelop website
- Develop further database of all dogs in Candy Cane rescue and analyse further 'costs per dogs'
- Identify new Patrons for the charity
- Apply for Gift Aid certification
- Release funds incorrectly withheld by Facebook
- Create CRM system and interaction with accounts software and social platforms

#### d) Benchmark Criteria to Measure Success

The main criteria, in pre-pandemic years, used to assess the success of the charity's activities were the number of dogs rescued, brought back to full health and rehomed.

The benchmark criteria for 2021 changed due to the continued pandemic in both China and Europe and therefore focused on caring for the dogs long term at the vets and shelters until the pandemic restrictions were fully lifted, and being able to fund the increased costs associated with this without the ability to carry out normal fundraising activities.

Simultaneously, success for the year can also be measured by the improvements to the operational structure of the charity which will have long term benefits to the charity in the future.

#### e) Volunteers

CHRI, like any charity, prospers from its network of volunteers, both in the UK, China and through its partner rescues in the US and Europe.

Roles of volunteers in CHRI can vary from walking the dogs, carrying out fundraising activities, administration roles, updating social media, fostering, doing homechecks to verify suitability of a potential home for a dog and helping set out policies and guidelines. The time involved for each individual volunteer can differ depending on their role and location; a summary of the main volunteer roles is set out below:

##### *Administration*

In this digital and connected age, most individuals use the Internet as their preferred method of sourcing information. Therefore the role of the administrator is vital in ensuring that the Candy Cane website remains as relevant and up-to-date as possible.

The primary duties of the administrator are updating the web page with the latest news and events concerning the charity. This is to keep people informed about the work performed in China including the many rescue missions.

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 2. Objectives and Activities (continued)

#### e) Volunteers (continued)

##### *Administration (continued)*

The page is regularly updated with full details of any dogs available for adoption, charting their journey from rescue through to final adoption. Details of the dogs are presented in order to best match a prospective adopter with the correct dog.

The charity organises many fund-raising events both in the UK and abroad. Details of these events are published on the web page. Anyone looking at the page can easily work out what events are taking place, where they are and how to take part and / or donate.

In addition articles are published on the raising of charitable funds and their distribution.

Other duties of the administrator pertain to the organising of events such as street, shop collections, working closely and liaising with Local Authorities. This is to ensure that all relevant permits are obtained and any regulations adhered to. Risk assessments are performed to ensure the safety of volunteers, any dogs involved and the general public as a whole.

##### *Flight Volunteer*

The role of the flight volunteer is to escort the rescue dogs safely from the location they are in, to new destination. i.e. Beijing to UK and responsibilities and duties include the following:

- Ensure visa and passport are valid and in date to travel
- Arrange bookings for outward, return flights and accommodation, liaising with UK and Chinese volunteers to ensure dogs are ready to travel and can get on the flight
- Fly out to destination
- Liaise with Chinese volunteers
- Meet dogs and volunteers at airport where travelling from
- Ensure all paperwork and documents correct including health certificates, vet checks and travel documents.
- Check microchips match passports
- For dogs travelling in hold - Ensure crates are clean and comfortable for travel, water bottles are filled and secure and dogs are not wearing collars.
- For dogs travelling in cabin – ensure dogs are comfortable and secure in carry bags
- On arriving at destination, collect dogs travelling in hold and crates at oversized baggage
- Meet onwards transportation team and get dogs out of airport.
- Ensure all dogs have water available and taken to toilet and allow to stretch legs
- Ensure comfortable and safe for onward travel in van
- Exercise, feed, and water

##### *Dog Walking*

In addition to providing exercise the role of the dog walker is to provide the dogs with an opportunity to socialise safely in an environment that is strange to them (new Country, house) and to allow the volunteers to assess the behaviour of the dogs, both when on their own and with other dogs, with the aim to assess their needs and ensure that their adoption profiles are accurate to enable them to be matched with the right family.

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 2. Objectives and Activities (continued)

#### e) Volunteers (continued)

##### *Dog Walking*

In agreeing to help walk Candy Cane Rescue dogs whether as a volunteer dog walker or a foster family the following points are essential:

- Dog walkers must listen to the advice of the rescue and how a specific dog must be walked and must adhere to that advice
- Provide feedback to the charity and foster homes about the dog's interaction with other dogs, people, children, traffic and animals.
- Volunteers to be aware that when walking a rescue dog that they are also representing the rescue and must walk the dog in an appropriate manner so as not to bring concern or disrepute to the rescue
- Should there be any incidents where another dog attacks a rescue dog on a walk that the dog is taken straight to a vets and that the rescue is informed immediately.

##### *Home Checker Co-Ordinator*

The home checker co-ordinator must liaise with all home checkers nationwide and ensure a prompt and effective service and thereby reduce the time the dogs are waiting for their forever homes. The role of the home checker co-ordinator includes the following:

To carry out the home check role the following needs to take place:

- Contact potential adopters/ foster families
- Explain the process of a home check, what is required, and explain guidelines that must be adhered to
- Source a home checker to visit a potential foster and adopter home
- Review completed home checker reports and make recommendation including any changes, improvements

Once a home check appointment has been made the home checker is to visit the property, check for any potential concerns, complete the home checker questionnaire and return the completed document to the home checker co-ordinator. No recommendations to the potential adopting or foster family should be made during the property visit.

Subject to a successful home check the home checker will arrange a follow up visit 6-8 weeks after homing to check on the welfare of the dog and report back to the rescue on the findings including any concerns, if any.

This voluntary role is vital to ensure that we give our dogs and their new owners the best chance of success.

#### f) Grant Funding

Due to the ongoing pandemic throughout 2020 and 2021 opportunities to apply for grant funding have been restricted with most grants available only for charities with different characteristics to CHRI.

We will keep abreast of grant opportunities that may arise in the future.

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 3. Achievements, Performance, Risks

#### a) Achievements

The period to 31 December 2021 was extremely challenging for the charity due to the continued lockdown restrictions in place with China throughout the whole period, funding difficulties and operational obstacles that had to be overcome in relation to Covid-19.

##### *Number of Dogs Cared For*

Over a couple of hundred dogs have been under the care of the charity during the year and despite logistical challenges 74 dogs were able to be repatriated to new homes in the UK, Canada and US.

##### *Fundraising Consultant & Charity Re-Branding*

Significant time and effort was spent over a six month period sourcing external consultants and companies to help develop CHRI and then brainstorming, discussing and subsequently implementing recommendations and actions which would benefit CHRI both in the short and long term.

A fundraising campaign over 6-12 months was created, going hand in hand with the rebranding of the charity, new logo and the redevelopment of the website with improved functionality.

Specific actions included, but were not restricted to:

- Identifying priority audiences between regular giving, mid level proposition, corporate proposition, sponsorship proposition
- Set out time and costs for each call to action together with 12 month plan
- Set KPIs and targets, confirm budgets and source resource for activity
- Add Justgiving widget into website on donate page
- Improve usability and functionality of website to increase ease of fundraising
- Redevelop website, update copy and content on website so more succinct
- Applying new branding and logo to merchandise
- Creation of links on online shop, adoption packs and newsletter for monthly donations



## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 3. Achievements, Performance, Risks (continued)

#### a) Achievements (continued)

##### *Organisational and Operational Developments*

Significant progress and achievements were made during the year to improve both the organisational and operational performance of the charity and included, but were not limited to, the following:

- Creation of Microsoft 365 sharepoint for the logging of all charity related documents within a structured filing framework
- Creation of new Microsoft email accounts, from Google mail, linked to Microsoft 365, for all users and centralised electronic calendar
- Formalised changes to the charity constitution with the Charity Commission
- Creation of new internal templates such as meeting agendas
- Development of merchandise database
- Development of dog database
- Resolving of financial matters related to overseas activities such as VAT
- Release of funds withheld incorrectly by Facebook
- Clear definition of roles and responsibilities within the charity
- Reconciliation of all veterinary costs within China for 2020/21 against individual invoices
- Design development of new apparel for the online shop and adding of new merchandise such as hoodies, notebooks, wrapping paper, jute bags
- Extension of role of accountant to prepare payroll, monthly management accountant reports and to reconcile all payments and receipts with Xero
- Creation of periodic newsletter
- Creation of CRM system to automatically link to the charity bank account, Xero, paypal and other fundraising platforms
- Registered charity for Gift Aid; payments are owed to charity for up to the previous 4 years. Creation of the CRM system and subsequent personal data inputted will automatically link and calculate the amount of Gift Aid due and generate periodic payments from HMRC to CHRI.
- Improved facilities for UK dog kennels with installation of air conditioning units
- Defined spending limits for operational dog expenses such as food, crates, collars, leads, toys
- Introduction of mandatory, rather than voluntary, vet checks on all dogs prior to rehoming. The adoption fee will reflect this.
- Creation of whistleblowing policy
- Implementation of the new volunteer policy
- Creation of new accident / incident / RIDDOR policies
- Creation of new risk and issues log
- Creation of new death in service policy
- Increased use of social media platforms

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 3. Achievements, Performance, Risks (continued)

#### b) Performance

CHRI, despite operational activities being restricted within China due to Covid lockdowns, the charity has successfully been able to rehome 74 dogs.

Additionally, due to strategic decisions made with regards to fundraising the income for the charity has increased by over 30% compared to year ending 31 December 2020.

#### c) Principal Risks

During the accounting period we have identified a number of risks to Candy Cane which need to be addressed in the next period. The risks identified are as follows:

##### *Covid-19*

Clearly Covid-19 has had a significant on the charity's ability to rescue, care for and repatriate dogs and a continued risk of Covid-19 are new variants which add to the uncertainty surrounding travel, health concerns and logistics of moving dogs. Restrictions to Chinese borders will also impact on the ability to develop further relationships with organisations, veterinary practices and volunteers within China.

##### *Succession Planning*

Succession planning is a risk to the charity, notably the reliance on a small number of individuals within China. Without the ability to travel to China and develop these relationships further the risk will remain and how quickly this can be addressed will largely be determined by the continued pandemic. Direct links also need to be created between the UK operation and the veterinary practices in China to improve auditable channels for all correspondence such as invoicing. This can only be addressed once China opens up the borders with overseas travellers.

##### *Illnesses and Diseases of Dogs*

Many of the dogs rescued are in very poor health and they have never been vaccinated. Although CHRI keeps them at trusted vets until they are well, strong and fully vaccinated for travel, there is always a risk of underlying conditions which have not been picked up until they reach the UK or US, largely due to the fact the veterinary care in China is less equipped than in the West.

##### *Discrediting by Pro-Racing Communities*

Over the years Kerry Lawrence has been discredited for her tireless work in raising awareness of the plight of ex-racing dogs being sent to China from the UK. This campaigning, which is not carried out through CHRI, has led to false accusations of theft and being a liar, and although all incidents are reported to the police, continued social media posts spreading false information could be harmful to the charity and influence decisions of donors and adoptors, by association.

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 4. Financial Review and Reserves Policy

The total income generated during 2021 was as follows:

Unrestricted Funds	£567,721
Restricted Funds	£50
<b>Total Funds</b>	<b>£567,771</b>

Total expenditure for the year was £543,361 creating an operational profit of £24,410 for the year.

CHRI does not hold any investments or real estate assets. There are currently deficit reserves in place but as a charity our policy for reserves going forward is to ensure that we have two month's worth of cash in the bank to cover immediate operational costs such as salaries, tax liabilities and consultant costs.

The total funds held as at 31 December 2021:

Unrestricted Funds	(£88,403)
Restricted Funds	£12,331
<b>Total Funds</b>	<b>(£76,072)</b>

Whilst there is a deficit, the measures undertaken during the year have decreased the deficit by 25% compared to the previous year and we expect this deficit to decrease year on year.

The Financial Statement for period ending 31 December 2021 can be viewed at the end of this report.

### 5. Fundraising

All fundraising to date has been carried out by volunteers or members of the charity including birthday fundraisers through Facebook, other Facebook donation posts specific to stories and dog rescues, volunteers carrying out sponsored events and also raising money through raffles, auctions, Greyt Unite events and the sale of CHRI merchandise.

Due to operational obstacles not all the planned fundraising activities were undertaken during the year but the increased income compared to the previous year demonstrates the effectiveness of the strategic measures taken.

## Trustees Report for the year ended 31<sup>st</sup> December 2021 (continued)

### 6. Plans for Future Periods


The charity's prime concern in 2022 is the continued welfare of the dogs currently in boarding and to repatriate them as soon as possible once conditions allow, and to wipe out the current financial deficit. The continued Covid restrictions in China make it difficult to operate and be as effective as operations pre Covid. To help achieve continued success in the future we have identified a number of matters to address in 2022:

- Continued data input for CRM system and links to Gift Aid reclaim
- Focus activities on existing dogs welfare whilst China lockdowns still in place
- Create charity reserves
- Create fundraising campaign and events programme
- Further develop merchandise offering
- Improve use of social media, notably LinkedIn
- Develop further database of all dogs in Candy Cane rescue and analyse further 'costs per dogs'
- Identify new Patrons for the charity
- Improve communication channels between UK and China vets and boarding accommodation
- Improve auditable process for China invoicing

### 7. Public Benefit

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties. The public benefit of the charity's activities are outlined under 'Objectives and Activities' above. All activities have been undertaken to further the charity's purpose as per its Constitution.

Approved and signed on behalf of the Charity trustees:

  
Maura Berrini  
Chair

Date: **26 September 2022**

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## CANDY'S HOUND RESCUE INTERNATIONAL

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### INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

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#### Independent examiner's report to the Trustees of Candy's Hound Rescue International ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 31 December 2021.

#### Responsibilities and basis of report

As the Trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### Independent examiner's statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

Your attention is drawn to the fact that the Charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed:



Cara Miller ACCA

Dated: 30/09/2022

910 The Crescent, Colchester Business Park, Colchester, Essex, CO4 9YQ

# CANDY'S HOUND RESCUE INTERNATIONAL

## STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
<b>Income from:</b>					
Donations	3	562,894	50	562,944	417,581
Charitable activities	4	2,926	-	2,926	3,240
Other trading activities	5	1,901	-	1,901	4,231
<b>Total income</b>		<b>567,721</b>	<b>50</b>	<b>567,771</b>	<b>425,052</b>
<b>Expenditure on:</b>					
Charitable activities	6	536,510	6,851	543,361	510,496
<b>Total expenditure</b>		<b>536,510</b>	<b>6,851</b>	<b>543,361</b>	<b>510,496</b>
<b>Net movement in funds</b>		<b>31,211</b>	<b>(6,801)</b>	<b>24,410</b>	<b>(85,444)</b>
<b>Reconciliation of funds:</b>					
Total funds brought forward		(119,614)	19,132	(100,482)	(15,038)
Net movement in funds		31,211	(6,801)	24,410	(85,444)
<b>Total funds carried forward</b>		<b>(88,403)</b>	<b>12,331</b>	<b>(76,072)</b>	<b>(100,482)</b>

The Statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The notes on pages 23 to 34 form part of these financial statements.

# CANDY'S HOUND RESCUE INTERNATIONAL

## BALANCE SHEET AS AT 31 DECEMBER 2021

	Note	2021 £	2020 £
<b>Fixed assets</b>			
Tangible assets	10	910	1,214
		<u>910</u>	<u>1,214</u>
<b>Current assets</b>			
Debtors	11	4,664	16,589
Cash at bank and in hand		58,922	34,361
		<u>63,586</u>	<u>50,950</u>
Creditors: amounts falling due within one year	12	(140,568)	(152,646)
<b>Net current liabilities</b>		<u>(76,982)</u>	<u>(101,696)</u>
<b>Total net assets</b>		<u><u>(76,072)</u></u>	<u><u>(100,482)</u></u>
<b>Charity funds</b>			
Restricted funds	13	12,331	19,132
Unrestricted funds	13	(88,403)	(119,614)
<b>Total funds</b>		<u><u>(76,072)</u></u>	<u><u>(100,482)</u></u>

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



**Maura Berrini**

Chair

Date: **26 September 2022**

The notes on pages 23 to 34 form part of these financial statements.

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**CANDY'S HOUND RESCUE INTERNATIONAL**

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**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 DECEMBER 2021**

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	<b>Note</b>	<b>2021 £</b>	<b>2020 £</b>
<b>Cash flows from operating activities</b>			
Net cash used in operating activities	15	<b>24,561</b>	<b>31,447</b>
		<hr/>	<hr/>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets	10	-	<b>(1,518)</b>
		<hr/>	<hr/>
<b>Net cash provided by/(used in) investing activities</b>		<b>-</b>	<b>(1,518)</b>
		<hr/>	<hr/>
<b>Change in cash and cash equivalents in the year</b>		<b>24,561</b>	<b>29,929</b>
Cash and cash equivalents at the beginning of the year		<b>34,361</b>	<b>4,432</b>
		<hr/>	<hr/>
<b>Cash and cash equivalents at the end of the year</b>	16	<b>58,922</b>	<b>34,361</b>
		<hr/> <hr/>	<hr/> <hr/>

The notes on pages 23 to 34 form part of these financial statements



**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021**

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**1. General information**

Candy's Hound Rescue International is a Charitable Incorporated Organisation ("CIO") and is registered with the Charity Commission (Charity Registered Number 1179928) and Registrar of Companies (Company Registered Number CE015123) in England and Wales. The address of the registered office is given in the Charity information on page 1 of these financial statements. The nature of the Charity's operations and principal activities are detailed in the Trustees Report.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Candy's Hound Rescue International meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

**2.2 Going concern**

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist, including when considering the impact of COVID-19. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the Charity to be able to continue as a going concern.

**2.3 Income**

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021

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**2. Accounting policies (continued)**

**2.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

**2.5 Tangible fixed assets and depreciation**

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Fixtures and fittings	-	20% Straight-line
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**2.6 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**2.7 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.8 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021

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**2. Accounting policies (continued)**

**2.9 Financial instruments**

The Charity only holds basic Financial Instruments. The financial assets and financial liabilities of the Charity are as follows:

Debtors - trade and other debtors (including accrued income) are basic financial instruments and are debt instruments measured at amortised cost as detailed in Note 11.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Liabilities – accruals and other creditors will be classified as financial instruments, and are measured at amortised cost as detailed in Note 12.

**2.10 Pensions**

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

**2.11 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**2.12 Critical accounting estimates**

In the application of the Charity's accounting policies, which are described above, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure beyond the accounting policies listed above.

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CANDY'S HOUND RESCUE INTERNATIONAL

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021

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3. Income from donations

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Donations	562,894	50	562,944	417,581
<i>Total 2020</i>	381,495	36,086	417,581	

4. Income from charitable activities

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Homing fees	2,926	2,926	3,240
<i>Total 2020</i>	3,240	3,240	

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**CANDY'S HOUND RESCUE INTERNATIONAL**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021**

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**5. Income from other trading activities**

	<b>Unrestricted funds 2021 £</b>	<b>Total funds 2021 £</b>	<i>Total funds 2020 £</i>
Merchandise sold	1,901	<b>1,901</b>	4,231
	<hr/>	<hr/>	<hr/>
<i>Total 2020</i>	<hr/> 4,231 <hr/>	<hr/> 4,231 <hr/>	

**6. Analysis of expenditure by activities**

	<b>Activities undertaken directly 2021 £</b>	<b>Support costs 2021 £</b>	<b>Total funds 2021 £</b>	<i>Total funds 2020 £</i>
Charitable activities	515,245	28,116	<b>543,361</b>	510,496
	<hr/>	<hr/>	<hr/>	<hr/>
<i>Total 2020</i>	<hr/> 492,152 <hr/>	<hr/> 18,344 <hr/>	<hr/> 510,496 <hr/>	

**CANDY'S HOUND RESCUE INTERNATIONAL**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021**

**6. Analysis of expenditure by activities (continued)**

**Analysis of direct costs**

	<b>Charitable activities 2021 £</b>	<b>Total funds 2021 £</b>	<i>Total funds 2020 £</i>
Staff costs	36,548	<b>36,548</b>	26,866
Cost of Goods Sold	837	<b>837</b>	21
Fundraising costs	10,220	<b>10,220</b>	-
Cleaning	240	<b>240</b>	205
Consulting	7,388	<b>7,388</b>	16,507
Repairs & Maintenance	1,479	<b>1,479</b>	-
Vet fees	294,112	<b>294,112</b>	335,358
Dog expenses	20,622	<b>20,622</b>	10,084
Dog transport	133,415	<b>133,415</b>	25,763
Purchase of dogs	-	-	9,200
Rent, rates and utilities	6,547	<b>6,547</b>	16,581
Travel	3,837	<b>3,837</b>	51,567
	<u>515,245</u>	<u><b>515,245</b></u>	<u>492,152</u>

**Analysis of support costs**

	<b>Charitable activities 2021 £</b>	<b>Total funds 2021 £</b>	<i>Total funds 2020 £</i>
Depreciation	304	<b>304</b>	304
Advertising & marketing	1,152	<b>1,152</b>	1,574
Bank fees	7,292	<b>7,292</b>	3,926
Insurance	931	<b>931</b>	463
Printing, Stationery & Postage	1,012	<b>1,012</b>	312
IT Software and consumables	362	<b>362</b>	500
Telephone & Internet	1,006	<b>1,006</b>	1,053
Governance costs	8,863	<b>8,863</b>	8,928
Foreign exchange movements	6,386	<b>6,386</b>	219
Sundry	808	<b>808</b>	1,065
	<u>28,116</u>	<u><b>28,116</b></u>	<u>18,344</u>

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**CANDY'S HOUND RESCUE INTERNATIONAL**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021**

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**6. Analysis of expenditure by activities (continued)****Analysis of support costs (continued)**

All governance costs incurred in the current and prior year relate to independent examiners remuneration, as detailed in Note 7.

**7. Independent examiner's remuneration**

	2021 £	2020 £
Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts	4,200	4,200
Under-provision of prior year examination accrual	-	700
Bookkeeping fees	2,880	1,080
Other services	1,560	2,805
Payroll services	223	143
	<u>          </u>	<u>          </u>

**8. Staff costs**

	2021 £	2020 £
Wages and salaries	35,052	25,625
Contribution to defined contribution pension schemes	1,496	1,241
	<u>36,548</u>	<u>26,866</u>

The average number of persons employed by the Charity during the year was as follows:

	2021 No.	2020 No.
Employees	1	1
	<u>          </u>	<u>          </u>

No employee received remuneration amounting to more than £60,000 in either period.

# CANDY'S HOUND RESCUE INTERNATIONAL

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 9. Trustees' remuneration and expenses

The Trustees are considered to be the Key Management Personnel of the Charity. During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the year ended 31 December 2021, no Trustee expenses have been incurred (2020 - £NIL).

### 10. Tangible fixed assets

	Fixtures and fittings £
<b>Cost or valuation</b>	
At 1 January 2021	1,518
At 31 December 2021	1,518
<b>Depreciation</b>	
At 1 January 2021	304
Charge for the year	304
At 31 December 2021	608
<b>Net book value</b>	
At 31 December 2021	910
At 31 December 2020	1,214

### 11. Debtors

	2021 £	2020 £
<b>Due within one year</b>		
Taxation and other social security	4,664	3,157
Prepayments and accrued income	-	13,432
	4,664	16,589



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CANDY'S HOUND RESCUE INTERNATIONAL

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021

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12. Creditors: Amounts falling due within one year

	2021 £	2020 £
Other loans	26,000	35,000
Other creditors	-	1,064
Accruals	114,568	116,582
	<u>140,568</u>	<u>152,646</u>

During the year, one of the Trustees, Maura Berrini, provided a short-term loan to the Charity, the balance of which was £16,000 at the year-end. The loan is unsecured, interest-free and repayable within one year.

Another short-term loan of £10,000 was also made to the Charity in the year by a supporter. This loan is also unsecured, interest-free and repayable within one year.

**CANDY'S HOUND RESCUE INTERNATIONAL**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021**

**13. Statement of funds**

**Statement of funds - current year**

	Balance at 1 January 2021 £	Income £	Expenditure £	Balance at 31 December 2021 £
<b>Unrestricted funds</b>				
General funds	(119,614)	567,721	(536,510)	(88,403)
<b>Restricted funds</b>				
Dog shelter	19,132	50	(6,851)	12,331
<b>Total of funds</b>	<b>(100,482)</b>	<b>567,771</b>	<b>(543,361)</b>	<b>(76,072)</b>

The Dog Shelter restricted fund represents donations received to fund the purchase, refurbishment and running of a dog shelter in China.

**Statement of funds - prior period**

	Balance at 1 January 2020 £	Income £	Expenditure £	Balance at 31 December 2020 £
<b>Unrestricted funds</b>				
General funds	(15,038)	388,966	(493,542)	(119,614)
<b>Restricted funds</b>				
Dog shelter	-	36,086	(16,954)	19,132
<b>Total of funds</b>	<b>(15,038)</b>	<b>425,052</b>	<b>(510,496)</b>	<b>(100,482)</b>

**CANDY'S HOUND RESCUE INTERNATIONAL**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2021**

**14. Analysis of net assets between funds**

**Analysis of net assets between funds - current year**

	<b>Unrestricted funds 2021 £</b>	<b>Restricted funds 2021 £</b>	<b>Total funds 2021 £</b>
Tangible fixed assets	-	910	<b>910</b>
Current assets	52,165	11,421	<b>63,586</b>
Creditors due within one year	(140,568)	-	<b>(140,568)</b>
<b>Total</b>	<b>(88,403)</b>	<b>12,331</b>	<b>(76,072)</b>

**Analysis of net assets between funds - prior year**

	<i>Unrestricted funds 2020 £</i>	<i>Restricted funds 2020 £</i>	<i>Total funds 2020 £</i>
Tangible fixed assets	-	1,214	<i>1,214</i>
Current assets	33,032	17,918	<i>50,950</i>
Creditors due within one year	(152,646)	-	<i>(152,646)</i>
<b>Total</b>	<b>(119,614)</b>	<b>19,132</b>	<b>(100,482)</b>

**15. Reconciliation of net movement in funds to net cash flow from operating activities**

	<b>2021 £</b>	<b>2020 £</b>
Net income/expenditure for the year (as per Statement of Financial Activities)	<b>24,410</b>	<i>(85,444)</i>
<b>Adjustments for:</b>		
Depreciation charges	<b>304</b>	<i>304</i>
Decrease/(increase) in debtors	<b>13,432</b>	<i>(16,589)</i>
Increase/(decrease) in creditors	<b>(13,585)</b>	<i>133,176</i>
<b>Net cash provided by operating activities</b>	<b>24,561</b>	<i>31,447</i>

# CANDY'S HOUND RESCUE INTERNATIONAL

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 16. Analysis of cash and cash equivalents

	2021 £	2020 £
Cash in hand	58,922	34,361
<b>Total cash and cash equivalents</b>	<b>58,922</b>	<b>34,361</b>

### 17. Analysis of changes in net debt

	At 1 January 2021 £	Cash flows £	At 31 December 2021 £
Cash at bank and in hand	34,361	24,561	58,922
Debt due within 1 year	(35,000)	9,000	(26,000)
	<b>(639)</b>	<b>33,561</b>	<b>32,922</b>

### 18. Related party transactions

During the year, one of the Trustees, Maura Berrini, provided a short-term loan of £16,000 to the Charity. The loan is interest-free and repayable within one year. At the year-end £16,000 has been recognised as an outstanding liability.

During the prior year, a loan of £25,000 was made to the Charity by the Trustee, Maura Berrini. This loan was interest-free and was repaid in full in the current year.

During the year, unrestricted donations totalling £3,033 were made by the Trustees to the Charity.

There were no other related party transactions in either period.