

Candy's Hound Rescue International

England & Wales · Charity number 1179928

Details

Other names	CANDY CANE RESCUE
Status	Registered
Legal form	CIO
Registered	2018-09-14
Register	View on the Charity Commission register

Contact

Address	C/O MHA MacIntyre Hudson 910 The Crescent Colchester Business Park Colchester C04 9YQ
Phone	07572296780
Email	rescue@candyshoundrescue.org
Website	www.candyshoundrescue.org

Activities

Objects: To promote humane behaviour towards dogs, in particular but not exclusively greyhounds and dogs rescued from the dog meat trade, by providing and supporting appropriate care, protection, treatment and security for dogs in need by reason of sickness, maltreatment, neglect, poor circumstances or ill usage, including through the establishment and maintenance of rescue homes, shelters and other facilities for their reception, care and treatment; To advance the education of the public in all matters relating to animal welfare and the prevention of cruelty and suffering among dogs; and To prevent or relieve the suffering of dogs, in particular but not exclusively greyhounds used in racing or exported to countries with poor or non-existent animal welfare protections, by promoting and supporting improved standards of animal welfare and working for the prevention of exploitation, neglect, abuse or unnecessary slaughter of such dogs.

Activities: Candy Cane Rescue aims to provide a safe environment in which greyhounds and other breeds rescued from China and from other regions with no/poor welfare laws can be cared for. After rescue, the dogs are brought to local vets and when their health allows they travel to the UK/US to their forever, loving homes.

Classification

- **How:** Provides Other Finance, Provides Advocacy/advice/information
- **What:** Animals

Geography

- China
- Cyprus
- Romania
- South Korea
- Spain
- United States
- Vietnam
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£693,141	£666,456	£-14,109	2
2023-12-31	£363,008	£347,926	-	-
2022-12-31	£390,122	£369,926	-	-
2021-12-31	£567,771	£543,361	£-76,072	1
2020-12-31	£425,052	£510,496	-	-

Trustees

Name	Role	Appointed
Benjamin Gothard		2024-03-15
David Gibson		2019-12-01
Elizabeth-Anne Cooper		2026-01-23

Candy's Hound Rescue International

England & Wales - Charity number 1179928

Accounts

**CANDY'S HOUND RESCUE INTERNATIONAL
(Formerly known as Candy Cane Rescue)
Charitable Incorporated Organisation**

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2024

CANDY'S HOUND RESCUE INTERNATIONAL

CONTENTS

	Page
Reference and administrative details of the Charity, its Trustees and advisers	1
Trustees' report	2 - 15
Independent examiner's report	16 - 17
Statement of financial activities	18
Balance sheet	19
Notes to the financial statements	20 - 29

CANDY'S HOUND RESCUE INTERNATIONAL

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 DECEMBER 2024**

Trustees	David Gibson Maura Berrini, Chair Benjamin Gothard Georgina Keenan
Charity registered number	1179928
Registered office	910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
Independent examiner	MHA Chartered Accountants 910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
Bankers	Lloyds Bank plc. 25 Gresham Street London EC2V 7HN



Contents

1. Structure, Governance and Management
 - a. Charity Constitution
 - b. Organisational Structure
 - c. Charity Advisors
 - d. Trustees

2. Objectives and Activities
 - a. The Aims of Candy Cane
 - b. The Process – Journey From Rescue to Forever Home
 - c. Strategies to Achieve Aims of Charity
 - d. Benchmark Criteria to Measure Success
 - e. Volunteers
 - f. Grant Funding

3. Achievements, Performance, Risks
 - a. Achievements
 - b. Principal Risks

4. Financial Review

5. Fundraising

6. Plans for Future Periods

7. Public Benefit

Financial Statements for Year Ended 31 December 2024



1. Structure, Governance and Management

a) Charity Constitution

Candy’s Hound Rescue International (CHRI), formerly Candy Cane Rescue, was founded in 2017 by Kerry Lawrence and registered as a Charitable Incorporated Organisation (CIO) on 14 September 2018, registration number 1179928, with a registered address of 910 The Crescent, Colchester Business Park, Colchester, Essex, CO4 9YQ.

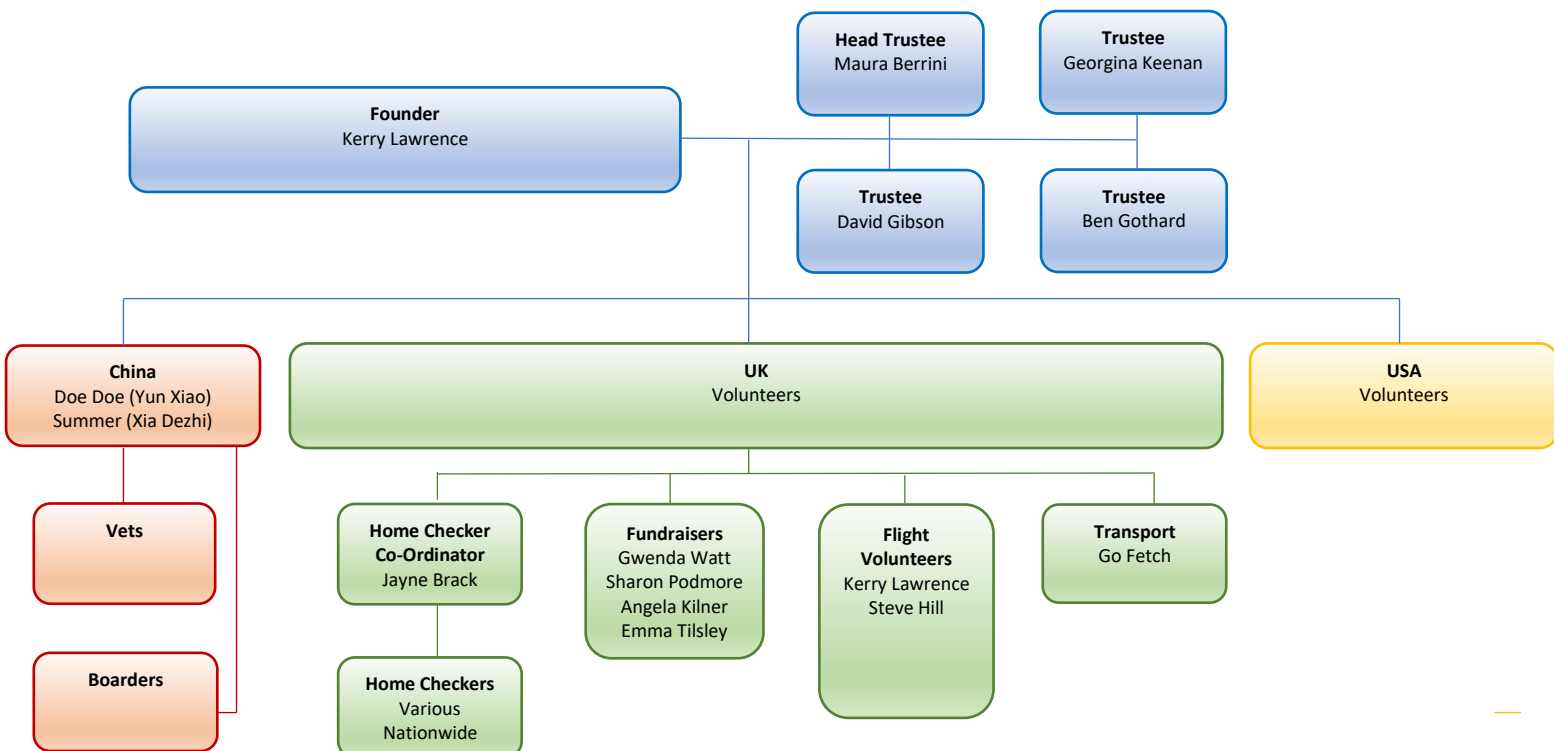
The objectives of the CIO, as per it’s constitution, are to promote humane behaviour towards and rescue dogs (primarily Greyhounds) from the meat trade in China by providing appropriate care, protection, treatment and security for dogs which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage, in particular, by providing rescue homes or other facilities for the reception, care and treatment of such dogs.

Expansion of the charity has demanded a few rescues (less than 5% of total) from other regions including the Vietnamese and South Korean meat markets, galgos from Spain and some hounds from Cyprus, Romania and Russia.

Once Candy’s Hound Rescue have committed to rescuing a dog they travel to the nearest vet for treatment, health checks and vaccinations. Once healthy enough they then go into boarding with one of our boarding partners in China with the aim of getting them to Beijing as soon as possible. Once vaccinated the quarantine starts which is 3 months for the UK and 30 days for the US.

We work with rescue partners in the US and the UK which take the dogs on arrival and rehome them once assessed and ready.

b) Organisational Structure





1. Structure, Governance and Management (continued)

b) Organisational Structure (continued)

To help deliver the objectives of the charity we work with the following rescue partner organisations:

United Kingdom

East Midlands Dog Rescue

Pingle Farm
Seine Lane
Enderby
Leicestershire, LE19 4PD

Contact: Sandy McClusky & Lynne Simpson

Ravens Rescue

47 Birds Meadow
Pensnett
Brierley Hill, DY5 4TD

Contact: Sarah Price

Homes for Hounds

24 Butts Hill Crescent
Bugbrooke
Northants, NN7 3QP

Green Acres Animal Rescue

Ebbs Acres Farm
Talbenny
Haverfordwest
SA62 3XA

Contact: Mikey Lawlor

All Animal and Rehome

59 Grovelands Way
Grays
Essex
RM17 5YQ

Contact: Sarah Collins

United States of America

Motor City Greyhound Rescue

PO Box 14721
Detroit
Michigan, 48214

Contact: Jennifer Valdez & Amy Klettner
Covers Canada

Greyhound Friends of New Jersey

PO Box 4416
Cherry Hill
New Jersey, 08034-0669

Contact: Maria Lutz & Linda Lyman

National Borzoi Rescue Foundation

PO Box 231
Dix
Illinois, 62830

Contact: Ann Marie Wiseman & Barbara Lord



1. Structure, Governance and Management (continued)

b) Organisational Structure (continued)

United States of America (Continued)

Michigan Greyhound Connection
PO Box 725384
Berkley
Michigan, 48072-5384

Contact: Susan Bilsky & Ken Mitchell

Texas Italian Greyhound Rescue
Hollywood Feed
1415 E. Renner Road
Richardson
Texas, 75082

Contact: Robin Toula

Minnesota Greyhound Rescue
9159 Dalton Court
Inver Grove Heights
Minnesota, 55076

Contact: Jen Komatsu & Lloyd Komatsu

Fast Friends Greyhound Adoption
14 West Swanzey Road
Swanzey
New Hampshire, 03446

Contact: Sharron Thomas & Amy Roy

Harbin SHS Animal Rescue
4231 Balboa Avenue
1462
San Diego
California, 92117

Spain

Galgos Del Sol
Sierra Del Molar, No 2
San Javier
Murcia, 30730

Contact: Tina Solera

China

Plush Bears Shelter
Miaoyin Miaoshan Nursing Garden
Golden Tiger Village
Erlong Township
Taonan City
Baicheng City
Jilin Province

Contact: Lian Xiaodan



1. Structure, Governance and Management (continued)

c) Charity Advisors

Candy's Hound Rescue advisors are as follows:

Accountant	MHA 910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
-------------------	---

d) Trustees

Appointment of Trustees

The procedure to appoint Trustees is as follows:

- Identify skills, knowledge and skillsets required and agree number of trustees required
- Create shortlist of proposed trustees (no minimum or maximum number)
- Candidate to discuss the role with the trustees
- Carry out background checks on potential trustee to ensure meets guidelines set out in the Constitution
- Introduce new trustee to Chair, Treasurer and volunteers and provide a copy of the Constitution and the latest Trustee Annual Report and statement of accounts.

Decision Making

All decisions made by the trustees must be made either in person or electronically by email; the trustees are responsible for all decisions within the charity although have delegated the following roles to volunteers:

- Drafting of policies for operational matters such as dog walking and home checking.
- Administrative matters and social media posts
- Fundraising activities and strategy

All trustees decisions are undertaken on a majority vote basis; if there are an even number of trustees the Chair Trustee will have the deciding vote. All decision making is to be documented in writing.

Where a trustee is unable to fulfil their tasks, refuses to or repeatedly does not respond to the other trustees in a timely manner within a period of three months, without reasonable excuse, then the other trustees may raise the matter with the trustee in question and seek a resolution which may require that his or her office be vacated.

Arrangements for Setting Pay and Remuneration of Key Management

When setting the remuneration of the key staff the trustees benchmark against data provided in the Harris Hill Annual Salary Report. An annual review of all salaries is undertaken to ensure that the remuneration provided is fair and reflects the responsibility and role involved.



2. Objectives and Activities

a) The Aims of Candy's Hound Rescue International (CHRI)

The aim of the charity was originally to rescue as many dogs as possible from the Chinese meat market, initially in batches of 10, and being the only greyhound rescue in China there is significant supply. The charity, and its network of Partners, has grown exponentially, at a rate faster than anticipated, with rescues expanding beyond China to other Asian countries plus some European countries, although the Chinese operations continue to account for 95% of its operations.

Greyhounds are exported from Britain, Ireland and Australia by breeders and owners to race in China and are kept in the most awful conditions with no animal welfare laws. When they have outlived their usefulness many end up in the meat trade to be beaten, hung, boiled or skinned alive.

When the charity's namesake 'Candy' was killed by another dog in a rescue centre, just the day before she was due to fly to the UK to be rehomed, founder Kerry Lawrence decided she needed to have more control over their recovery and care and established Candy Cane Rescue, now called Candy's Hound Rescue International (CHRI).

In addition to the rescue, the charity is committed to providing the best veterinary care to help improve survival rates and also provide a support network for the dogs both whilst in the charity's care and also once they have been rehomed in places which can provide commitment and nurturing as required. The charity takes pride in ensuring that all dogs will realise a life that they had only been able to dream of before and educating fosters, adopters and the wider public on how to understand and care for the hounds.

These dogs are often traumatised and have suffered unimaginable abuse. They have never been shown love, are not toilet trained, have never walked on a lead, have never gone up stairs and do not understand day to day noises such as televisions and hoovers.

Hounds are also unique from other dogs; they have very little body fat, just one layer, and this makes it difficult for them to regulate their body temperatures. They feel the cold and also overheat when the weather gets warmer. Coats need to be worn when it is cold or wet cooling coats in the summer.

Hounds love their comfort; sadly the rescue hounds have come from situations where they have never had a bed and will quite often have poor coats due to how they have been living.

To mitigate stress for the dogs as much as possible Candy's Hound Rescue aim to improve the speed of re-homing, subject to quarantine rule restrictions; due to the reduced time to quarantine dogs for transfer to the US where possible most dogs will be rehomed in the US rather than the UK.



2. Objectives and Activities (continued)

a) The Process - Journey From Rescue to Forever Home

Rescue

The charity rescues dogs from meat markets, breeders, trucks, shelters, underground racetracks, ex police working dogs, strays or any other situations that a dog needs help from and although CHRI accommodates all dog breeds sighthounds are always rescued first.

Many of the dogs are sourced through local activists in China that request for help rescuing the dogs and are purchased at the slaughter houses and meat markets, with the price set according to weight; for smaller dogs (eg whippets) it's around £50 and a full size greyhound is £100.

Transfer to Safe Holding Shelter / Vets

As soon as dogs are put under CHRI they are sent to a safe holding shelter or to vets for care, depending where the dog is, and bloods are taken.

Health Check Ups

The dog travels to a vet as soon as possible where they will undergo a routine health check-up, vaccinations, spay/neuter, dental and any other treatment they need. Some of the hounds have injuries, skin problems, broken bones. Whatever their health problems CHRI will ensure that they are treated for their needs.

Routine health check-up includes

- Blood test
- Canine parvovirus Ag test
- Canine distemper Ag test
- Canine coronavirus Ag test
- Stool test (check for internal parasites)
- CDV/CPV/CCV antibodies test
- Physical examination

Vaccinations include

- Nobiva kennel cough vaccine x 1
- Vanguard plus 5/CV-L x 2
- Rabies vaccine
- Deworming

Spay/castration and dental care includes

- Pre operation examination
- Spay surgery for females
- Castration surgery for males
- Dental prophylaxis

All of this takes a minimum of 21 days boarding at the vets, sometimes longer if they have more serious health problems or injuries.



2. Objectives and Activities

b) The Process - Journey From Rescue to Forever Home (continued)

Transfer to Boarding in China

Once dogs have completed treatment and been given a clean bill of health, they then go into boarding and continue their quarantine:

Dogs travelling to UK	3 months quarantine
Dogs travelling to US	30 days quarantine

Once discharged from the vets care the dogs are matched with rescues that are best placed to continue their care and where to be repatriated, either UK, Europe or US. Whilst in China the dogs are trained to walk on a lead and are assessed as much as possible with people, children, other animals (such as cats), and around food and toys.

Transfer Abroad

- Flights booked for dogs ready to travel and also flight volunteers.
- Paperwork completed for dogs travelling.
- Day before travel dogs have vet check up to ensure they are fit and healthy to travel
- Dogs travel to Beijing airport where they meet flight volunteers who have travelled from the UK / US to China to escort the dogs back.
- Dogs being transferred to the UK via France or Spain where met by transport who will continue journey to UK.
- Travel through Eurotunnel to Folkestone where they make their way to Kerry Lawrence, then to their foster homes, to be vet checked and assessed until ready to be rehomed in the UK. For the dogs that go from China to the US the US rescues will arrange flight volunteers
- The dogs are assessed for behavioural characteristics and suitability for different families and environments before full adoption.

Sadly, not all the dogs that are rescued make it to their forever homes due to illness or injuries that cannot be treated. This is one of the hardest parts of our rescue. However, we take comfort from knowing they have passed away finally experiencing love and kindness, something most of them have never experienced in their lifetime.

c) Strategies to Achieve Aims of Charity

At the start of 2024 we had identified a significant number of points to address to improve both the operational efficiency and income generation of the charity:

- Continued data input for CRM system and links to Gift Aid reclaim
- Use and improve new kennel facilities
- Save more dogs locally in China
- Find new charity volunteers
- Source cheaper travel agent within China to move the dogs and arrange all paperwork
- Employ additional staff in China
- Further improve charity compliance and procedures
- Develop further database of all dogs in Candy's Hound Rescue and analyse further 'costs per dogs'
- Source new vets in China to work with the new kennel facility



2. Objectives and Activities (continued)

d) Benchmark Criteria to Measure Success

The main criteria to assess the success of the charity's activities is the number of dogs rescued, brought back to full health and rehomed. Throughout 2024 however the focus was solely on rehoming all 310 dogs under the charity's long term care.

e) Volunteers

CHRI, like any charity, prospers from its network of volunteers, both in the UK, China and through its partner rescues in the US and Europe.

Roles of volunteers in CHRI can vary from walking the dogs, carrying out fundraising activities, administration roles, updating social media, fostering, doing homechecks to verify suitability of a potential home for a dog and helping set out policies and guidelines. The time involved for each individual volunteer can differ depending on their role and location.

Flight Volunteer

The role of the flight volunteer is to escort the rescue dogs safely from the location they are in, to new destination. i.e. Beijing to UK and responsibilities and duties include the following:

- Ensure visa and passport are valid and in date to travel
- Arrange bookings for outward, return flights and accommodation, liaising with UK and Chinese volunteers to ensure dogs are ready to travel and can get on the flight
- Fly out to destination
- Liaise with Chinese volunteers
- Meet dogs and volunteers at airport where travelling from
- Check microchips match passports
- For dogs travelling in hold - Ensure crates are clean and comfortable for travel, water bottles are filled and secure and dogs are not wearing collars.
- For dogs travelling in cabin – ensure dogs are comfortable and secure in carry bags
- On arriving at destination, collect dogs travelling in hold and crates at oversized baggage
- Meet onwards transportation team and get dogs out of airport.
- Ensure all dogs have water available and taken to toilet and allow to stretch legs
- Ensure comfortable and safe for onward travel in van
- Exercise, feed, and water



2. Objectives and Activities (continued)

e) Volunteers (continued)

Dog Walking

In addition to providing exercise the role of the dog walker is to provide the dogs with an opportunity to socialise safely in an environment that is strange to them (new Country, house) and to allow the volunteers to assess the behaviour of the dogs, both when on their own and with other dogs, with the aim to assess their needs and ensure that their adoption profiles are accurate to enable them to be matched with the right family.

In agreeing to help walk Candy's Hound Rescue dogs whether as a volunteer dog walker or a foster family the following points are essential:

- Dog walkers must listen to the advice of the rescue and how a specific dog must be walked and must adhere to that advice
- Volunteers to be aware that when walking a rescue dog that they are also representing the rescue and must walk the dog in an appropriate manner so as not to bring concern or disrepute to the rescue
- Should there be any incidents where another dog attacks a rescue dog on a walk that the dog is taken straight to a vets and that the rescue is informed immediately.

Home Checker Co-Ordinator

The home checker co-ordinator must liase with all home checkers nationwide and ensure a prompt and effective service and thereby reduce the time the dogs are waiting for their forever homes. The role of the home checker co-ordinator includes the following:

To carry out the home check role the following needs to take place:

- Contact potential adopters/ foster families
- Explain the process of a home check, what is required, and explain guidelines that must be adhered to
- Source a home checker to visit a potential foster and adopter home
- Review completed home checker reports and make recommendation including any changes, improvements

Once a home check appointment has been made the home checker is to visit the property, check for any potential concerns, complete the home checker questionnaire and return the completed document to the home checker co-ordinator. No recommendations to the potential adopting or foster family should be made during the property visit.

Subject to a successful home check the home checker will arrange a follow up visit 6-8 weeks after homing to check on the welfare of the dog and report back to the rescue on the findings including any concerns, if any.

This voluntary role is vital to ensure that we give our dogs and their new owners the best chance of success.

f) Grant Funding

No grant applications were made in 2024 but we will keep abreast of grant opportunities that may arise in the future.



3. Achievements, Performance, Risks

a) Achievements

A significant number of achievements and developments were made during the 12 months to 31 December 2024, summarised as follows:

- Developed and formalised improved administration procedures within the UK
- Rehomed 310 dogs to US & UK
- Changed strategy of moving dogs to further enhance their welfare during travel
- Identified new legacy donors
- Created linkedin account to raise awareness of charity to businesses
- Removed all legacy vet bills in China
- Increased salary of Chinese kennel worker to reflect dedication and service to charity
- Increased and improved social media platforms, focussing on flights of dogs
- Call for action added to all social media posts to enable donations to be made
- Created Instagram business account and link to FB
- Created Tik tok page
- Improved visibility of legacy button on website
- Updated GDPR processes
- Gift Aid now automated
- Casual worker employed to assist Kerry Lawrence
- Sourced new improved, leased kennels in China and moved all dogs, benefitting from particularly from larger outdoor running spaces, overnight accommodation for volunteers, improved security and a new grooming room
- Reallocated responsibilities for social media posts to improve content and regularity
- Sourced 2 new additional staff in China
- Reallocated finance and accounting roles within charity to assist with regulatory compliance
- Increased control on costs in China with direct invoicing to UK from China vets
- Funding raised for the new kennel premises through Go Funding and private donors

Number of Dogs Cared For

310 dogs were under of the care of the charity in China in January 2024 and all of them were successfully repatriated to new homes in the UK and US during the year.

b) Principal Risks

During the accounting period we have identified a number of risks to CHRI which need to be addressed in the next period. The risks identified are as follows:

Operational Costs in China

The need to both reduce the costs to the charity of caring for the dogs and repatriating them was prioritized through sourcing new premises, new contacts, new travel agents, improved procedures and new volunteers.



3. Achievements, Performance, Risks (continued)

b) Principal Risks (continued)

Succession Planning

Succession planning is a risk to the charity, notably the reliance on a small number of individuals within China. Direct links needed to be created between the UK operation and the veterinary practices in China to improve auditable channels for all correspondence such as invoicing.

In addition it was identified increased presence in China was required by Kerry Lawrence to ensure the activities of the charity were being successfully implemented as planned.

Discrediting by Pro-Racing Communities

Over the years Kerry Lawrence has been discredited for her tireless work in raising awareness of the plight of ex-racing dogs being sent to China from the UK. This campaigning, which is not carried out through CHRI, has led to false accusations of theft and being a liar, and although all incidents are reported to the police, continued social media posts spreading false information could be harmful to the charity and influence decisions of donors and adoptors, by association.



4. Financial Review & Reserves Policy

The total income generated during 2024 was as follows:

Unrestricted Funds	£693,141
Restricted Funds	£0
Total Funds	£693,141

Total expenditure for the year was £666,456 creating an operational profit of £26,685 for the year.

CHRI does not hold any investments or real estate assets. There are currently no reserves in place but as a charity our policy for reserves going forward is to ensure that we have two month's worth of cash in the bank to cover immediate operational costs such as salaries, tax liabilities and consultant costs.

The total funds held as at 31 December 2024:

Unrestricted Funds	(£14,109)
Restricted Funds	£0
Total Funds	(£14,109)

Income has increased by over 89% compared to the 12 months to 31 December 2023.

The Financial Statement for period ending 31 December 2024 can be viewed at the end of this report.

5. Fundraising

All fundraising to date has been carried out by volunteers or members of the charity including Go Fund me, birthday fundraisers through Facebook, legacy donations, other Facebook donation posts specific to stories and dog rescues, volunteers carrying out sponsored events and also raising money through raffles, auctions, Greyt Unite events and the sale of CHRI merchandise.



6. Plans for Future Periods

The charity's prime concern in 2024 was the rehoming of all the dogs in the care of the charity which was accomplished. To help achieve continued success in the future we have identified a number of matters to address in 2025:

- Source new travel agent within China and reduce costs of caring for and repatriating dogs
- Create charity reserves
- Source new flight volunteers
- Develop further fundraising campaign and events programme, both in-person and on social media
- Restart rescuing dogs from within China
- Continue to improve the kennel facilities in China
- Continue to reduce risks to the charity such as succession planning and control of costs

7. Public Benefit

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties. The public benefit of the charity's activities are outlined under 'Objectives and Activities' above. All activities have been undertaken to further the charity's purpose as per its Constitution.

Approved by order of the members of the board of Trustees and signed on their behalf by:

Maura Berrini

Maura Berrini

Chair

Date: October 24, 2025

CANDY'S HOUND RESCUE INTERNATIONAL

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2024

Independent examiner's report to the Trustees of Candy's Hound Rescue International ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 31 December 2024.

Responsibilities and basis of report

As the Trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

Your attention is drawn to the fact that the Charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

CANDY'S HOUND RESCUE INTERNATIONAL

**INDEPENDENT EXAMINER'S REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2024**

Signed: *Cara Miller*

Dated: October 24, 2025

Cara Miller ACCA

MHA

Chartered Accountants
910 The Crescent
Colchester Business Park
Colchester
Essex
CO4 9YQ

MHA is the trading name of MHA Audit Services LLP, a limited liability partnership in England and Wales registered number OC455542).

CANDY'S HOUND RESCUE INTERNATIONAL

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2024**

	Note	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income from:				
Donations	3	693,141	693,141	363,008
Total income		693,141	693,141	363,008
Expenditure on:				
Charitable activities	4	666,456	666,456	347,926
Total expenditure		666,456	666,456	347,926
Net movement in funds		26,685	26,685	15,082
Reconciliation of funds:				
Total funds brought forward	11	(40,794)	(40,794)	(55,876)
Net movement in funds	11	26,685	26,685	15,082
Total funds carried forward		(14,109)	(14,109)	(40,794)

The Statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The notes on pages 20 to 29 form part of these financial statements.

CANDY'S HOUND RESCUE INTERNATIONAL

**BALANCE SHEET
AS AT 31 DECEMBER 2024**

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	8	-	302
		-	302
Current assets			
Debtors	9	-	2,854
Cash at bank and in hand		6,876	12,387
		6,876	15,241
Current liabilities			
Creditors: amounts falling due within one year	10	(20,985)	(56,337)
Net current liabilities		(14,109)	(41,096)
Total net liabilities		(14,109)	(40,794)
Charity funds			
Restricted funds	11	-	-
Unrestricted funds	11	(14,109)	(40,794)
Total funds		(14,109)	(40,794)

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Maura Berrini

.....
Maura Berrini
Chair

Date: October 24, 2025

The notes on pages 20 to 29 form part of these financial statements.

CANDY'S HOUND RESCUE INTERNATIONAL

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

1. General information

Candy's Hound Rescue International is a Charitable Incorporated Organisation ("CIO") and is registered with the Charity Commission (Charity Registered Number 1179928) and Registrar of Companies (Company Registered Number CE015123) in England and Wales. The address of the registered office is given in the Charity information on page 1 of these financial statements. The nature of the Charity's operations and principal activities are detailed in the Trustees Report.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Candy's Hound Rescue International meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

2.2 Going concern

The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The Trustees acknowledge there is a deficit on general funds and have been working with their creditors to ensure that the Charity is able to continue its activities while meeting its liabilities in an orderly manner. The Trustees are pleased to report a surplus of income over expenditure in the year and forecast a similar surplus for future years which will eliminate this deficit. As a result of these matters, the Trustees consider the financial statements should be prepared on a going concern basis.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

2. Accounting policies (continued)**2.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.5 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Fixtures and fittings	-	20% Straight-line
-----------------------	---	-------------------

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

CANDY'S HOUND RESCUE INTERNATIONAL

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only holds basic Financial Instruments. The financial assets and financial liabilities of the Charity are as follows:

Debtors - trade and other debtors (including accrued income) are basic financial instruments and are debt instruments measured at amortised cost as detailed in Note 9.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Liabilities – accruals and other creditors will be classified as financial instruments, and are measured at amortised cost as detailed in Note 10.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

2.12 Critical accounting estimates

In the application of the Charity's accounting policies, which are described above, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure beyond the accounting policies listed above.

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

3. Income from donations

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Donations	693,141	693,141	363,008

4. Analysis of expenditure by activities

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Charitable activities	643,858	22,598	666,456	347,926
<i>Total 2023</i>	<i>330,043</i>	<i>17,883</i>	<i>347,926</i>	

Analysis of direct costs

	Charitable activities 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Staff costs	54,039	54,039	49,275
Fundraising costs	5,880	5,880	2,226
Cleaning	38	38	67
Repairs and maintenance	544	544	5,000
Vet fees	401,573	401,573	186,489
Dog expenses	134,175	134,175	77,111
Dog transport	24,953	24,953	8,820
Travel	22,656	22,656	1,055
	643,858	643,858	330,043

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

4. Analysis of expenditure by activities (continued)
Analysis of support costs

	Charitable activities 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Depreciation	302	302	304
Advertising and marketing	387	387	1,327
Bank fees	3,633	3,633	3,553
Insurance	463	463	185
Printing, stationery and postage	3,449	3,449	580
IT Software and consumables	1,339	1,339	1,361
Telephone and Internet	1,917	1,917	1,326
Governance costs	6,548	6,548	11,402
Foreign exchange movements	-	-	(4,209)
Sundry	4,560	4,560	2,054
	<u>22,598</u>	<u>22,598</u>	<u>17,883</u>

Included within Governance costs is independent examiners remuneration of £4,800 (2023: £4,500) as detailed in Note 5, and other accountancy fees of £1,748 (2023: £6,902).

5. Independent examiner's remuneration

	2024 £	<i>2023 £</i>
Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts	4,800	4,500
Bookkeeping fees	<u>1,748</u>	<u>6,902</u>

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

6. Staff costs

	2024	<i>2023</i>
	£	£
Wages and salaries	52,088	<i>47,324</i>
Contribution to defined contribution pension schemes	1,951	<i>1,951</i>
	54,039	<i>49,275</i>

The average number of persons employed by the Charity during the year was as follows:

	2024	<i>2023</i>
	No.	No.
Employees	2	<i>2</i>

No employee received remuneration amounting to more than £60,000 in either year.

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

7. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 December 2024, no Trustee expenses have been incurred (2023 - £NIL).

8. Tangible fixed assets

	Fixtures and fittings £
Cost or valuation	
At 1 January 2024	1,518
At 31 December 2024	<u>1,518</u>
Depreciation	
At 1 January 2024	1,216
Charge for the year	302
At 31 December 2024	<u>1,518</u>
Net book value	
At 31 December 2024	<u>-</u>
At 31 December 2023	<u>302</u>

9. Debtors

	2024 £	2023 £
Due within one year		
Taxation and other social security	-	2,854
	<u>-</u>	<u>2,854</u>

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

10. Creditors: Amounts falling due within one year

	2024	<i>2023</i>
	£	£
Other loans	2,000	<i>9,400</i>
Trade creditors	2,710	<i>4,800</i>
Other taxation and social security	707	<i>-</i>
Other creditors	3,228	<i>-</i>
Accruals	12,340	<i>42,137</i>
	20,985	<i>56,337</i>

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

11. Statement of funds
Statement of funds - current year

	Balance at 1 January 2024 £	Income £	Expenditure £	Balance at 31 December 2024 £
Unrestricted funds				
General funds	<u>(40,794)</u>	<u>693,141</u>	<u>(666,456)</u>	<u>(14,109)</u>

The Dog Shelter restricted fund represents donations received to fund the purchase, refurbishment and running of a dog shelter in China.

During the year, it became apparent that the dog shelter in China was no longer viable, and the Trustees obtained permission from the Charities Commission to utilise the funds raised for similar dog related purposes, on expenditure such as boarding, vets bills etc.

Statement of funds - prior period

	<i>Balance at 1 January 2023 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 December 2023 £</i>
Unrestricted funds					
General funds	<u>(67,903)</u>	<u>363,008</u>	<u>(347,622)</u>	<u>11,723</u>	<u>(40,794)</u>
Restricted funds					
Dog shelter	<u>12,027</u>	<u>-</u>	<u>(304)</u>	<u>(11,723)</u>	<u>-</u>
Total of funds	<u><u>(55,876)</u></u>	<u><u>363,008</u></u>	<u><u>(347,926)</u></u>	<u><u>-</u></u>	<u><u>(40,794)</u></u>

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2024**

12. Analysis of net assets between funds
Analysis of net assets between funds - current period

	Unrestricted funds 2024 £	Total funds 2024 £
Current assets	6,876	6,876
Creditors due within one year	(20,985)	(20,985)
Total	<u>(14,109)</u>	<u>(14,109)</u>

Analysis of net assets between funds - prior period

	<i>Unrestricted funds 2023 £</i>	<i>Total funds 2023 £</i>
Tangible fixed assets	302	302
Current assets	15,241	15,241
Creditors due within one year	(56,337)	(56,337)
Total	<u>(40,794)</u>	<u>(40,794)</u>

13. Related party transactions

During the year, one of the Trustees, Maura Berrini, provided a short-term loan of £5,000 (2023: £10,000) to the Charity. The loan is unsecured, interest-free and repayable within one year. At the year end £2,000 (2023: £8,000) has been recognised as an outstanding liability.

Another short-term loan of £3,000 was also made to the Charity in the prior year by a close family member of a trustee. The balance of the loan at the year-end was £Nil (2023: £1,400). The loan was also unsecured, interest-free and repayable within one year.

There were no other related party transactions in either period.

Candy's Hound Rescue International

England & Wales - Charity number 1179928

Accounts

**CANDY'S HOUND RESCUE INTERNATIONAL
(Formerly known as Candy Cane Rescue)
Charitable Incorporated Organisation**

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2023

CANDY'S HOUND RESCUE INTERNATIONAL

CONTENTS

	Page
Reference and administrative details of the Charity, its Trustees and advisers	1
Trustees' report	2 - 15
Independent examiner's report	16
Statement of financial activities	17
Balance sheet	18
Notes to the financial statements	19 - 28

CANDY'S HOUND RESCUE INTERNATIONAL

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 DECEMBER 2023**

Trustees	David Gibson Maura Berrini, Chair Karen Hassan Susan Cotton
Charity registered number	1179928
Principal office	910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
Independent examiner	MHA Chartered Accountants 910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
Bankers	Lloyds Bank plc. 25 Gresham Street London EC2V 7HN

Contents

1. Structure, Governance and Management
 - a. Charity Constitution
 - b. Organisational Structure
 - c. Charity Advisors
 - d. Trustees
2. Objectives and Activities
 - a. The Aims of Candy Cane
 - b. The Process – Journey From Rescue to Forever Home
 - c. Strategies to Achieve Aims of Charity
 - d. Benchmark Criteria to Measure Success
 - e. Volunteers
 - f. Grant Funding
3. Achievements, Performance, Risks
 - a. Achievements
 - b. Performance
 - c. Risks
4. Financial Review
5. Fundraising
6. Plans for Future Periods
7. Public Benefit

Financial Statements for Year Ended 31 December 2023

1. Structure, Governance and Management

a) Charity Constitution

Candy's Hound Rescue International (CHRI), formerly Candy Cane Rescue, was founded in 2017 by Kerry Lawrence and registered as a Charitable Incorporated Organisation (CIO) on 14 September 2018, registration number 1179928, with a registered address of 910 The Crescent, Colchester Business Park, Colchester, Essex, CO4 9YQ.

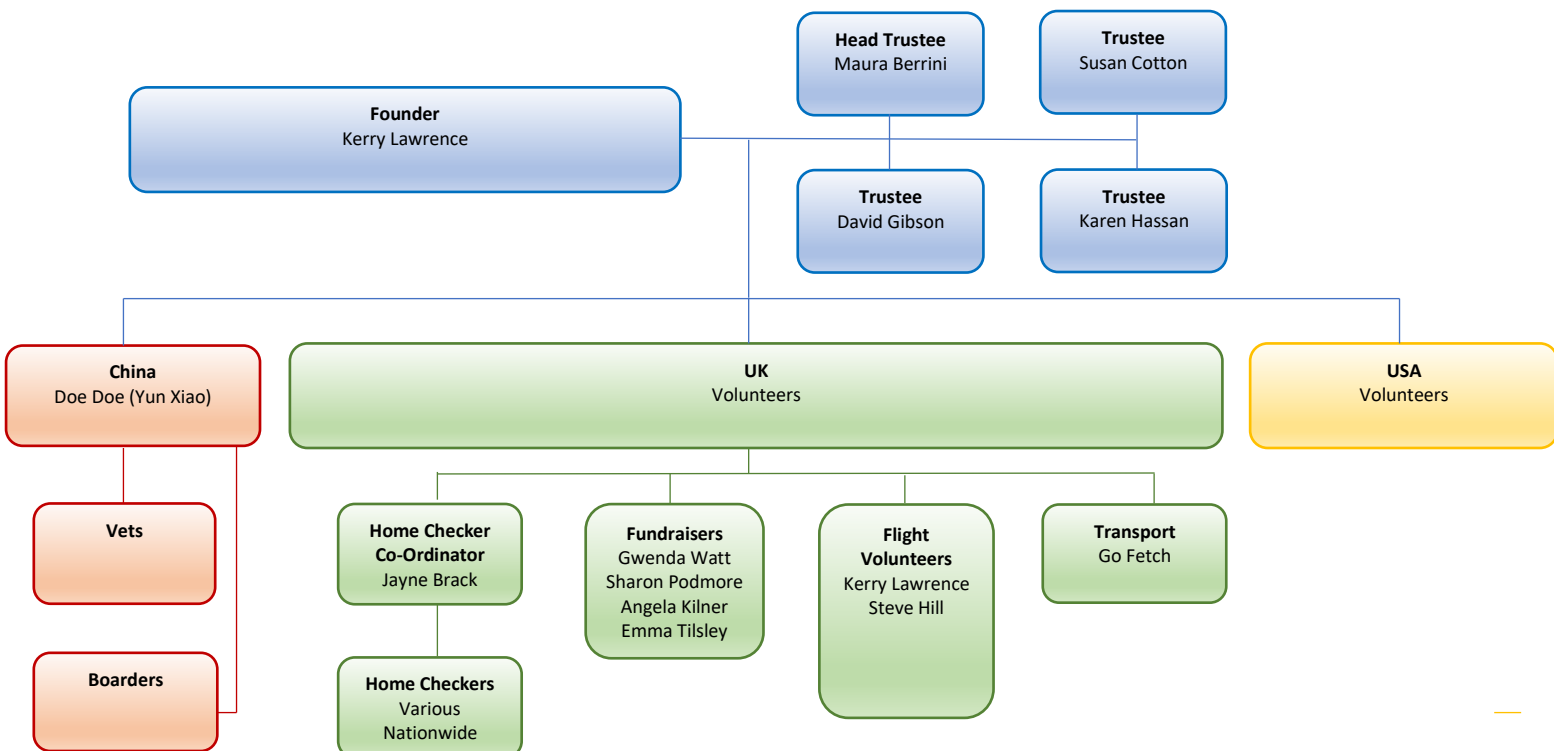
The objectives of the CIO, as per its' constitution, are to promote humane behaviour towards and rescue dogs (primarily Greyhounds) from the meat trade in China by providing appropriate care, protection, treatment and security for dogs which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage, in particular, by providing rescue homes or other facilities for the reception, care and treatment of such dogs.

Expansion of the charity has demanded a few rescues (less than 5% of total) from other regions including the Vietnamese and South Korean meat markets, galgos from Spain and some hounds from Cyprus, Romania and Russia.

Once Candy's Hound Rescue have committed to rescuing a dog they travel to the nearest vet for treatment, health checks and vaccinations. Once healthy enough they then go into boarding with one of our boarding partners in China with the aim of getting them to Beijing as soon as possible. Once vaccinated the quarantine starts which is 3 months for the UK and 30 days for the US.

We work with rescue partners in the US and the UK which take the dogs on arrival and rehome them once assessed and ready.

b) Organisational Structure



1. Structure, Governance and Management (continued)

b) Organisational Structure (continued)

To help deliver the objectives of the charity we work with the following rescue partner organisations:

United Kingdom

East Midlands Dog Rescue Contact: Sandy McClusky & Lynne Simpson
 Pingle Farm
 Seine Lane
 Enderby
 Leicestershire, LE19 4PD

Ravens Rescue Contact: Sarah Price
 47 Birds Meadow
 Pensnett
 Brierley Hill, DY5 4TD

Homes for Hounds
 24 Butts Hill Crescent
 Bugbrooke
 Northants, NN7 3QP

Green Acres Animal Rescue Contact: Mikey Lawlor
 Ebbs Acres Farm
 Talbenny
 Haverfordwest
 SA62 3XA

United States of America

Motor City Greyhound Rescue Contact: Jennifer Valdez & Amy Klettner
 PO Box 14721
 Detroit
 Michigan, 48214
 Covers Canada

Greyhound Friends of New Jersey Contact: Maria Lutz & Linda Lyman
 PO Box 4416
 Cherry Hill
 New Jersey, 08034-0669

National Borzoi Rescue Foundation Contact: Ann Marie Wiseman & Barbara Lord
 PO Box 231
 Dix
 Illinois, 62830

Michigan Greyhound Connection Contact: Susan Bilsky & Ken Mitchell
 PO Box 725384
 Berkley
 Michigan, 48072-5384

1. Structure, Governance and Management (continued)

b) Organisational Structure (continued)

United States of America (Continued)

Texas Italian Greyhound Rescue

Hollywood Feed
1415 E. Renner Road
Richardson
Texas, 75082

Contact: Robin Toula

Minnesota Greyhound Rescue

9159 Dalton Court
Inver Grove Heights
Minnesota, 55076

Contact: Jen Komatsu & Lloyd Komatsu

Fast Friends Greyhound Adoption

14 West Swanzey Road
Swanzey
New Hampshire, 03446

Contact: Sharron Thomas & Amy Roy

Canada

Greyhounds Pets NL (GPNL)

Bowring Park
305 Waterford Bridge Road
St John's
Newfoundland and Labrador
Newfoundland

Contact: Kim Powell

Spain

Galgos Del Sol

Sierra Del Molar, No 2
San Javier
Murcia, 30730

Contact: Tina Solera

China

Plush Bears Shelter

Miaoyin Miaoshan Nursing Garden
Golden Tiger Village
Erlong Township
Taonan City
Baicheng City
Jilin Province

Contact: Lian Xiaodan

c) Charity Advisors

Candy's Hound Rescue advisors are as follows:

Accountant

MHA
910 The Crescent
Colchester Business Park
Colchester
Essex
CO4 9YQ

1. Structure, Governance and Management (continued)

d) Trustees

Appointment of Trustees

The procedure to appoint Trustees is as follows:

- Identify skills, knowledge and skillsets required and agree number of trustees required
- Create shortlist of proposed trustees (no minimum or maximum number)
- Candidate to discuss the role with the trustees
- Carry out background checks on potential trustee to ensure meets guidelines set out in the Constitution
- Introduce new trustee to Chair, Treasurer and volunteers and provide a copy of the Constitution and the latest Trustee Annual Report and statement of accounts.

Decision Making

All decisions made by the trustees must be made either in person or electronically by email; the trustees are responsible for all decisions within the charity although have delegated the following roles to volunteers:

- Drafting of policies for operational matters such as dog walking and home checking.
- Administrative matters and social media posts
- Fundraising activities and strategy

All trustees decisions are undertaken on a majority vote basis; if there are an even number of trustees the Chair Trustee will have the deciding vote. All decision making is to be documented in writing.

Where a trustee is unable to fulfil their tasks, refuses to or repeatedly does not respond to the other trustees in a timely manner within a period of three months, without reasonable excuse, then the other trustees may raise the matter with the trustee in question and seek a resolution which may require that his or her office be vacated.

Arrangements for Setting Pay and Remuneration of Key Management

When setting the remuneration of the key staff the trustees benchmark against data provided in the Harris Hill Annual Salary Report. An annual review of all salaries is undertaken to ensure that the remuneration provided is fair and reflects the responsibility and role involved.

2. Objectives and Activities

a) The Aims of Candy's Hound Rescue International (CHRI)

The aim of the charity was originally to rescue as many dogs as possible from the Chinese meat market, initially in batches of 10, and being the only greyhound rescue in China there is significant supply. The charity, and its network of Partners, has grown exponentially, at a rate faster than anticipated, with rescues expanding beyond China to other Asian countries plus some European countries, although the Chinese operations continue to account for 95% of its operations.

Greyhounds are exported from Britain, Ireland and Australia by breeders and owners to race in China and are kept in the most awful conditions with no animal welfare laws. When they have outlived their usefulness many end up in the meat trade to be beaten, hung, boiled or skinned alive.

When the charity's namesake 'Candy' was killed by another dog in a rescue centre, just the day before she was due to fly to the UK to be rehomed, founder Kerry Lawrence decided she needed to have more control over their recovery and care and established Candy Cane Rescue, now called Candy's Hound Rescue International (CHRI).

In addition to the rescue, the charity is committed to providing the best veterinary care to help improve survival rates and also provide a support network for the dogs both whilst in the charity's care and also once they have been rehomed in places which can provide commitment and nurturing as required. The charity takes pride in ensuring that all dogs will realise a life that they had only been able to dream of before and educating fosters, adopters and the wider public on how to understand and care for the hounds.

These dogs are often traumatised and have suffered unimaginable abuse. They have never been shown love, are not toilet trained, have never walked on a lead, have never gone up stairs and do not understand day to day noises such as televisions and hoovers.

Hounds are also unique from other dogs; they have very little body fat, just one layer, and this makes it difficult for them to regulate their body temperatures. They feel the cold and also overheat when the weather gets warmer. Coats need to be worn when it is cold or wet cooling coats in the summer.

Hounds love their comfort; sadly the rescue hounds have come from situations where they have never had a bed and will quite often have poor coats due to how they have been living.

To mitigate stress for the dogs as much as possible Candy's Hound Rescue aim to improve the speed of re-homing, subject to quarantine rule restrictions; due to the reduced time to quarantine dogs for transfer to the US where possible most dogs will be rehomed in the US rather than the UK.

2. Objectives and Activities (continued)

a) The Process - Journey From Rescue to Forever Home

Rescue

The charity rescues dogs from meat markets, breeders, trucks, shelters, underground racetracks, ex police working dogs, strays or any other situations that a dog needs help from and although CHRI accommodates all dog breeds sighthounds are always rescued first.

Many of the dogs are sourced through local activists in China that request for help rescuing the dogs and are purchased at the slaughter houses and meat markets, with the price set according to weight; for smaller dogs (e.g. whippets) it's around £50 and a full size greyhound is £100.

Transfer to Safe Holding Shelter / Vets

As soon as dogs are put under CHRI they are sent to a safe holding shelter or to vets for care, depending where the dog is, and bloods are taken.

Health Check Ups

The dog travels to a vet as soon as possible where they will undergo a routine health check-up, vaccinations, spay/neuter, dental and any other treatment they need. Some of the hounds have injuries, skin problems, broken bones. Whatever their health problems CHRI will ensure that they are treated for their needs.

Routine health check-up includes

- Blood test
- Canine parvovirus Ag test
- Canine distemper Ag test
- Canine coronavirus Ag test
- Stool test (check for internal parasites)
- CDV/CPV/CCV antibodies test
- Physical examination

Vaccinations include

- Nobiva kennel cough vaccine x 1
- Vanguard plus 5/CV-L x 2
- Rabies vaccine
- Deworming

Spay/castration and dental care includes

- Pre operation examination
- Spay surgery for females
- Castration surgery for males
- Dental prophylaxis

All of this takes a minimum of 21 days boarding at the vets, sometimes longer if they have more serious health problems or injuries.

2. Objectives and Activities

b) The Process - Journey From Rescue to Forever Home (continued)

Transfer to Boarding in China

Once dogs have completed treatment and been given a clean bill of health, they then go into boarding and continue their quarantine:

Dogs travelling to UK	3 months quarantine
Dogs travelling to US	30 days quarantine

Once discharged from the vets care the dogs are matched with rescues that are best placed to continue their care and where to be repatriated, either UK, Europe or US. Whilst in China the dogs are trained to walk on a lead and are assessed as much as possible with people, children, other animals (such as cats), and around food and toys.

Transfer Abroad

- Flights booked for dogs ready to travel and also flight volunteers.
- Paperwork completed for dogs travelling.
- Day before travel dogs have vet check up to ensure they are fit and healthy to travel
- Dogs travel to Beijing airport where they meet flight volunteers who have travelled from the UK / US to China to escort the dogs back.
- Dogs being transferred to the UK fly to Paris CDG where met by transport who will continue journey to UK via Calais where they go through pet reception and have their paperwork, microchip and health certificate checked.
- Travel through Eurotunnel to Folkestone where they make their way to Kerry Elliman, then to their foster homes, to be vet checked and assessed until ready to be rehomed in the UK. For the dogs that go from China to the US the US rescues will arrange flight volunteers
- The dogs are assessed for behavioural characteristics and suitability for different families and environments before full adoption.

Sadly, not all the dogs that are rescued make it to their forever homes due to illness or injuries that cannot be treated. This is one of the hardest parts of our rescue. However, we take comfort from knowing they have passed away finally experiencing love and kindness, something most of them have never experienced in their lifetime.

c) Strategies to Achieve Aims of Charity

At the start of 2023 we had identified a significant number of points to address to improve both the operational efficiency and income generation of the charity:

- Continued data input for CRM system and links to Gift Aid reclaim
- Focus activities on existing dogs welfare and moving dogs out of China
- Create fundraising campaign and events programme
- Further develop merchandise offering
- Develop further database of all dogs in Candy's Hound Rescue and analyse further 'costs per dogs'
- Identify new Patrons for the charity
- Improve communication channels between UK and China vets and boarding accommodation
- Improve auditable process for China invoicing

2. Objectives and Activities (continued)

d) Benchmark Criteria to Measure Success

The main criteria, in pre-pandemic years, used to assess the success of the charity's activities were the number of dogs rescued, brought back to full health and rehomed. Now lockdown restrictions have finally been lifted in China we can now start to measure success against this criteria. Throughout most of 2023 however the focus was on caring for those dogs under the care of the charity.

e) Volunteers

CHRI, like any charity, prospers from its network of volunteers, both in the UK, China and through its partner rescues in the US and Europe.

Roles of volunteers in CHRI can vary from walking the dogs, carrying out fundraising activities, administration roles, updating social media, fostering, doing homechecks to verify suitability of a potential home for a dog and helping set out policies and guidelines. The time involved for each individual volunteer can differ depending on their role and location.

Flight Volunteer

The role of the flight volunteer is to escort the rescue dogs safely from the location they are in, to new destination. i.e. Beijing to UK and responsibilities and duties include the following:

- Ensure visa and passport are valid and in date to travel
- Arrange bookings for outward, return flights and accommodation, liaising with UK and Chinese volunteers to ensure dogs are ready to travel and can get on the flight
- Fly out to destination
- Liaise with Chinese volunteers
- Meet dogs and volunteers at airport where travelling from
- Check microchips match passports
- For dogs travelling in hold - Ensure crates are clean and comfortable for travel, water bottles are filled and secure and dogs are not wearing collars.
- For dogs travelling in cabin – ensure dogs are comfortable and secure in carry bags
- On arriving at destination, collect dogs travelling in hold and crates at oversized baggage
- Meet onwards transportation team and get dogs out of airport.
- Ensure all dogs have water available and taken to toilet and allow to stretch legs
- Ensure comfortable and safe for onward travel in van
- Exercise, feed, and water

2. Objectives and Activities (continued)

e) Volunteers (continued)

Dog Walking

In addition to providing exercise the role of the dog walker is to provide the dogs with an opportunity to socialise safely in an environment that is strange to them (new Country, house) and to allow the volunteers to assess the behaviour of the dogs, both when on their own and with other dogs, with the aim to assess their needs and ensure that their adoption profiles are accurate to enable them to be matched with the right family.

In agreeing to help walk Candy's Hound Rescue dogs whether as a volunteer dog walker or a foster family the following points are essential:

- Dog walkers must listen to the advice of the rescue and how a specific dog must be walked and must adhere to that advice
- Volunteers to be aware that when walking a rescue dog that they are also representing the rescue and must walk the dog in an appropriate manner so as not to bring concern or disrepute to the rescue
- Should there be any incidents where another dog attacks a rescue dog on a walk that the dog is taken straight to a vets and that the rescue is informed immediately.

Home Checker Co-Ordinator

The home checker co-ordinator must liaise with all home checkers nationwide and ensure a prompt and effective service and thereby reduce the time the dogs are waiting for their forever homes. The role of the home checker co-ordinator includes the following:

To carry out the home check role the following needs to take place:

- Contact potential adopters/ foster families
- Explain the process of a home check, what is required, and explain guidelines that must be adhered to
- Source a home checker to visit a potential foster and adopter home
- Review completed home checker reports and make recommendation including any changes, improvements

Once a home check appointment has been made the home checker is to visit the property, check for any potential concerns, complete the home checker questionnaire and return the completed document to the home checker co-ordinator. No recommendations to the potential adopting or foster family should be made during the property visit.

Subject to a successful home check the home checker will arrange a follow up visit 6-8 weeks after homing to check on the welfare of the dog and report back to the rescue on the findings including any concerns, if any.

This voluntary role is vital to ensure that we give our dogs and their new owners the best chance of success.

f) Grant Funding

No grant applications were made in 2023 but we will keep abreast of grant opportunities that may arise in the future.

3. Achievements, Performance, Risks

a) Achievements

The period to 31 December 2023 was extremely challenging for the charity due to lockdown restrictions in China only recently being lifted and having to care for and treat the dogs which have not been able to be rehomed during the pandemic.

This is in addition to difficulties in fundraising due to other external factors such as the cost of living crisis.

Number of Dogs Cared For

384 dogs were under of the care of the charity in China in January 2023 and due to logistical challenges and restrictions only 20 dogs were able to be repatriated to new homes in the UK and US.

Organisational and Operational Developments

Progress and achievements were made during the year to improve both the organisational and operational performance of the charity and included, but were not limited to, the following:

- Continued data input for CRM system and links to Gift Aid reclaim
- Continued development of dog database
- Continued care of record number of dogs being treated in China
- Appointment of new Patron for the charity, actor Dan Richardson
- Continued reduction in debt within charity, a consequence of Covid-19
- Improvements with process for China invoicing
- Resolving of 'donate' button issue on social media posts

3. Achievements, Performance, Risks (continued)

b) Performance

A record number of dogs were cared for by the charity in 2023 with 20 dogs being successfully rehomed.

c) Principal Risks

During the accounting period we have identified a number of risks to CHRI which need to be addressed in the next period. The risks identified are as follows:

Operational Costs in China

Clearly Covid-19 has had a significant on the charity's ability to rescue, care for and repatriate dogs; a consequence of this is that more dogs than ever have remained in care in China forcing up operational costs at a time when fundraising was extremely difficult

Succession Planning

Succession planning is a risk to the charity, notably the reliance on a small number of individuals within China. Without the ability to travel to China and develop these relationships further the risk will remain and how quickly this can be addressed will largely be determined by the continued pandemic. Direct links also need to be created between the UK operation and the veterinary practices in China to improve auditable channels for all correspondence such as invoicing. This can only be addressed once China opens up the borders with overseas travellers.

Illnesses and Diseases of Dogs

Many of the dogs rescued are in very poor health and they have never been vaccinated. Although CHRI keeps them at trusted vets until they are well, strong and fully vaccinated for travel, there is always a risk of underlying conditions which have not been picked up until they reach the UK or US, largely due to the fact the veterinary care in China is less equipped than in the West.

Discrediting by Pro-Racing Communities

Over the years Kerry Lawrence has been discredited for her tireless work in raising awareness of the plight of ex-racing dogs being sent to China from the UK. This campaigning, which is not carried out through CHRI, has led to false accusations of theft and being a liar, and although all incidents are reported to the police, continued social media posts spreading false information could be harmful to the charity and influence decisions of donors and adopters, by association.

4. Financial Review & Reserves Policy

The total income generated during 2023 was as follows:

Unrestricted Funds	£363,008
Restricted Funds	£0
Total Funds	£363,008

Total expenditure for the year was £349,300 creating an operational profit of £16,708 for the year.

CHRI does not hold any investments or real estate assets. There are currently no reserves in place but as a charity our policy for reserves going forward is to ensure that we have two month's worth of cash in the bank to cover immediate operational costs such as salaries, tax liabilities and consultant costs.

The total funds held as at 31 December 2023:

Unrestricted Funds	(£40,794)
Restricted Funds	£0
Total Funds	(£40,794)

Whilst income has dropped 7% compared to 2022 we have managed to reduce the debt within the charity. There still remains a deficit but measures implemented in 2022 and continued during 2023 have reduced this by 27% compared to the previous period and we expect this deficit to decrease year on year.

The Financial Statement for period ending 31 December 2023 can be viewed at the end of this report.

5. Fundraising

All fundraising to date has been carried out by volunteers or members of the charity including birthday fundraisers through Facebook, other Facebook donation posts specific to stories and dog rescues, volunteers carrying out sponsored events and also raising money through raffles, auctions, Grey Unite events and the sale of CHRI merchandise.

6. Plans for Future Periods

The charity's prime concern in 2023 was the continued welfare of the dogs currently in boarding in China and to repatriate them as soon as possible once conditions allow, and to wipe out the current financial deficit such as historic vet bills in China. To help achieve continued success in the future we have identified a number of matters to address in 2024:

- Focus activities on repatriating dogs from China to the US and UK
- Continue to reduce debts within charity and operational costs in China
- Create charity reserves
- Create fundraising campaign and events programme
- Further develop merchandise offering
- Improve use of social media, notably LinkedIn and Instagram
- Develop further database of all dogs in Candy Cane rescue and analyse further 'costs per dogs'
- Improve communication channels between UK and China vets and boarding accommodation

7. Public Benefit

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties. The public benefit of the charity's activities are outlined under 'Objectives and Activities' above. All activities have been undertaken to further the charity's purpose as per its Constitution.

Approved by order of the members of the board of Trustees and signed on their behalf by:



Maura Berrini
Chair

Date: 31.10.2024

CANDY'S HOUND RESCUE INTERNATIONAL

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2023

Independent examiner's report to the Trustees of Candy's Hound Rescue International ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 31 December 2023.

Responsibilities and basis of report

As the Trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

Your attention is drawn to the fact that the Charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed:



Dated: 31 October 2024

Cara Miller ACCA

910 The Crescent, Colchester Business Park, Colchester, Essex, CO4 9YQ

CANDY'S HOUND RESCUE INTERNATIONAL

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2023**

	Note	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Income from:					
Donations	3	363,008	-	363,008	390,122
Total income		363,008	-	363,008	390,122
Expenditure on:					
Charitable activities	4	347,622	304	347,926	369,926
Total expenditure		347,622	304	347,926	369,926
Net income/(expenditure)		15,386	(304)	15,082	20,196
Transfers between funds	11	11,723	(11,723)	-	-
Net movement in funds		27,109	(12,027)	15,082	20,196
Reconciliation of funds:					
Total funds brought forward		(67,903)	12,027	(55,876)	(76,072)
Net movement in funds		27,109	(12,027)	15,082	20,196
Total funds carried forward		(40,794)	-	(40,794)	(55,876)

The Statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

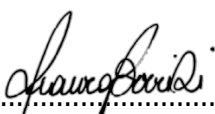
The notes on pages 19 to 28 form part of these financial statements.

CANDY'S HOUND RESCUE INTERNATIONAL

**BALANCE SHEET
AS AT 31 DECEMBER 2023**

	Note	2023 £	2022 £
Fixed assets			
Tangible assets	8	302	606
		<u>302</u>	<u>606</u>
Current assets			
Debtors	9	2,854	3,434
Cash at bank and in hand		12,387	16,730
		<u>15,241</u>	<u>20,164</u>
Creditors: amounts falling due within one year	10	(56,337)	(76,646)
Net current liabilities		<u>(41,096)</u>	<u>(56,482)</u>
Total net liabilities		<u>(40,794)</u>	<u>(55,876)</u>
Charity funds			
Restricted funds	11	-	12,027
Unrestricted funds	11	(40,794)	(67,903)
Total funds		<u>(40,794)</u>	<u>(55,876)</u>

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:


.....
Maura Berrini
Chair

Date: 31 October 2024

The notes on pages 19 to 28 form part of these financial statements.

CANDY'S HOUND RESCUE INTERNATIONAL

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

1. General information

Candy's Hound Rescue International is a Charitable Incorporated Organisation ("CIO") and is registered with the Charity Commission (Charity Registered Number 1179928) and Registrar of Companies (Company Registered Number CE015123) in England and Wales. The address of the registered office is given in the Charity information on page 1 of these financial statements. The nature of the Charity's operations and principal activities are detailed in the Trustees Report.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Candy's Hound Rescue International meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

2.2 Going concern

The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The Trustees acknowledge there is a deficit on general funds and have been working with their creditors to ensure that the Charity is able to continue its activities while meeting its liabilities in an orderly manner. The Trustees are pleased to report a surplus of income over expenditure in the year and forecast a similar surplus for future years which will eliminate this deficit. As a result of these matters, the Trustees consider the financial statements should be prepared on a going concern basis.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.5 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Fixtures and fittings	-	20% Straight-line
-----------------------	---	-------------------

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only holds basic Financial Instruments. The financial assets and financial liabilities of the Charity are as follows:

Debtors - trade and other debtors (including accrued income) are basic financial instruments and are debt instruments measured at amortised cost as detailed in Note 9.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Liabilities – accruals and other creditors will be classified as financial instruments, and are measured at amortised cost as detailed in Note 10.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

2.12 Critical accounting estimates

In the application of the Charity's accounting policies, which are described above, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure beyond the accounting policies listed above.

CANDY'S HOUND RESCUE INTERNATIONAL

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

3. Income from donations

	Unrestricted funds 2023 £	Total funds 2023 £	<i>Total funds 2022 £</i>
Donations	363,008	363,008	390,122

4. Analysis of expenditure by activities

	Activities undertaken directly 2023 £	Support costs 2023 £	Total funds 2023 £	<i>Total funds 2022 £</i>
Charitable activities	330,043	17,883	347,926	369,926
<i>Total 2022</i>	<u>340,759</u>	<u>29,167</u>	<u>369,926</u>	

Analysis of direct costs

	Charitable activities 2023 £	Total funds 2023 £	<i>Total funds 2022 £</i>
Staff costs	49,275	49,275	47,108
Fundraising costs	2,226	2,226	3,301
Cleaning	67	67	91
Repairs and maintenance	5,000	5,000	264
Vet fees	186,489	186,489	234,408
Dog expenses	77,111	77,111	32,587
Dog transport	8,820	8,820	10,637
Travel	1,055	1,055	12,363
	<u>330,043</u>	<u>330,043</u>	<u>340,759</u>

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

4. Analysis of expenditure by activities (continued)**Analysis of support costs**

	Charitable activities 2023 £	Total funds 2023 £	<i>Total funds 2022 £</i>
Depreciation	304	304	304
Advertising and marketing	1,327	1,327	-
Bank fees	3,553	3,553	4,444
Insurance	185	185	463
Printing, stationery and postage	580	580	1,399
IT Software and consumables	1,361	1,361	513
Telephone and Internet	1,326	1,326	1,067
Governance costs	11,402	11,402	16,960
Foreign exchange movements	(4,209)	(4,209)	3,079
Sundry	2,054	2,054	938
	<u>17,883</u>	<u>17,883</u>	<u>29,167</u>

Included within Governance costs is independent examiners remuneration of £4,500 (2022: £4,200) as detailed in Note 5, and other accountancy fees of £6,902 (2022: £10,560).

5. Independent examiner's remuneration

	2023 £	<i>2022 £</i>
Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts	4,500	4,200
Bookkeeping fees	6,902	9,840
Software training services	-	720
	<u>6,902</u>	<u>14,760</u>

CANDY'S HOUND RESCUE INTERNATIONAL

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

6. Staff costs

	2023	<i>2022</i>
	£	£
Wages and salaries	47,324	45,157
Contribution to defined contribution pension schemes	1,951	1,951
	<u>49,275</u>	<u>47,108</u>

The average number of persons employed by the Charity during the year was as follows:

	2023	<i>2022</i>
	No.	No.
Employees	2	2

No employee received remuneration amounting to more than £60,000 in either year.

CANDY'S HOUND RESCUE INTERNATIONAL

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

7. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 31 December 2023, no Trustee expenses have been incurred (2022 - £NIL).

8. Tangible fixed assets

	Fixtures and fittings £
Cost or valuation	
At 1 January 2023	1,518
At 31 December 2023	<u>1,518</u>
Depreciation	
At 1 January 2023	912
Charge for the year	304
At 31 December 2023	<u>1,216</u>
Net book value	
At 31 December 2023	<u>302</u>
At 31 December 2022	<u>606</u>

9. Debtors

	2023 £	2022 £
Due within one year		
Taxation and other social security	2,854	3,434
	<u>2,854</u>	<u>3,434</u>

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

10. Creditors: Amounts falling due within one year

	2023	<i>2022</i>
	£	£
Other loans	9,400	<i>11,000</i>
Trade creditors	4,800	<i>-</i>
Accruals	42,137	<i>65,646</i>
	56,337	<i>76,646</i>

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

11. Statement of funds**Statement of funds - current year**

	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 December 2023 £
Unrestricted funds					
General funds	<u>(67,903)</u>	<u>363,008</u>	<u>(347,622)</u>	<u>11,723</u>	<u>(40,794)</u>
Restricted funds					
Dog shelter	<u>12,027</u>	<u>-</u>	<u>(304)</u>	<u>(11,723)</u>	<u>-</u>
Total of funds	<u><u>(55,876)</u></u>	<u><u>363,008</u></u>	<u><u>(347,926)</u></u>	<u><u>-</u></u>	<u><u>(40,794)</u></u>

The Dog Shelter restricted fund represents donations received to fund the purchase, refurbishment and running of a dog shelter in China.

During the year, it became apparent that the dog shelter in China was no longer viable, and the Trustees obtained permission from the Charities Commission to utilise the funds raised for similar dog related purposes, on expenditure such as boarding, vets bills etc.

Statement of funds - prior period

	<i>Balance at 1 January 2022 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Balance at 31 December 2022 £</i>
Unrestricted funds				
General funds	<u>(88,403)</u>	<u>390,122</u>	<u>(369,622)</u>	<u>(67,903)</u>
Restricted funds				
Dog shelter	<u>12,331</u>	<u>-</u>	<u>(304)</u>	<u>12,027</u>
Total of funds	<u><u>(76,072)</u></u>	<u><u>390,122</u></u>	<u><u>(369,926)</u></u>	<u><u>(55,876)</u></u>

CANDY'S HOUND RESCUE INTERNATIONAL

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

12. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	302	302
Current assets	15,241	15,241
Creditors due within one year	(56,337)	(56,337)
Total	<u>(40,794)</u>	<u>(40,794)</u>

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2022 £</i>	<i>Restricted funds 2022 £</i>	<i>Total funds 2022 £</i>
Tangible fixed assets	-	606	606
Current assets	8,743	11,421	20,164
Creditors due within one year	(76,646)	-	(76,646)
Total	<u>(67,903)</u>	<u>12,027</u>	<u>(55,876)</u>

13. Related party transactions

During the year, one of the Trustees, Maura Berrini, provided a short-term loan of £10,000 to the Charity. The loan is interest-free and repayable within one year. At the 2023 year-end £8,000 (2022: £1,000) has been recognised as an outstanding liability. The loan is unsecured, interest-free and repayable within one year.

Another short-term loan of £3,000 was also made to the Charity in the year by a close family member of a trustee. The balance of the loan at the year-end was £1,400 (2022: £nil). The loan was also unsecured, interest-free and repayable within one year.

During the year, unrestricted donations totalling £nil (2022: £4,111) were made by the Trustees to the Charity.

There were no other related party transactions in either period.

Candy's Hound Rescue International

England & Wales - Charity number 1179928

Accounts

**CANDY'S HOUND RESCUE INTERNATIONAL
(Formerly known as Candy Cane Rescue)
Charitable Incorporated Organisation**

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

CANDY'S HOUND RESCUE INTERNATIONAL

CONTENTS

	Page
Reference and administrative details of the Charity, its Trustees and advisers	1
Trustees' report	2 - 15
Independent examiner's report	16
Statement of financial activities	17
Balance sheet	18
Notes to the financial statements	19 - 29

CANDY'S HOUND RESCUE INTERNATIONAL

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 DECEMBER 2022**

Trustees	David Gibson Maura Berrini, Chair Karen Hassan Susan Cotton
Charity registered number	1179928
Principal office	910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
Independent examiner	MHA Chartered Accountants 910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
Bankers	Lloyds Bank plc. 25 Gresham Street London EC2V 7HN

Contents

1. Structure, Governance and Management
 - a. Charity Constitution
 - b. Organisational Structure
 - c. Charity Advisors
 - d. Trustees

2. Objectives and Activities
 - a. The Aims of Candy Cane
 - b. The Process – Journey From Rescue to Forever Home
 - c. Strategies to Achieve Aims of Charity
 - d. Benchmark Criteria to Measure Success
 - e. Volunteers
 - f. Grant Funding

3. Achievements, Performance, Risks
 - a. Achievements
 - b. Performance
 - c. Risks

4. Financial Review

5. Fundraising

6. Plans for Future Periods

7. Public Benefit

Financial Statements for Year Ended 31 December 2022

1. Structure, Governance and Management

a) Charity Constitution

Candy's Hound Rescue International (CHRI), formerly Candy Cane Rescue, was founded in 2017 by Kerry Lawrence and registered as a Charitable Incorporated Organisation (CIO) on 14 September 2018, registration number 1179928, with a registered address of 910 The Crescent, Colchester Business Park, Colchester, Essex, CO4 9YQ.

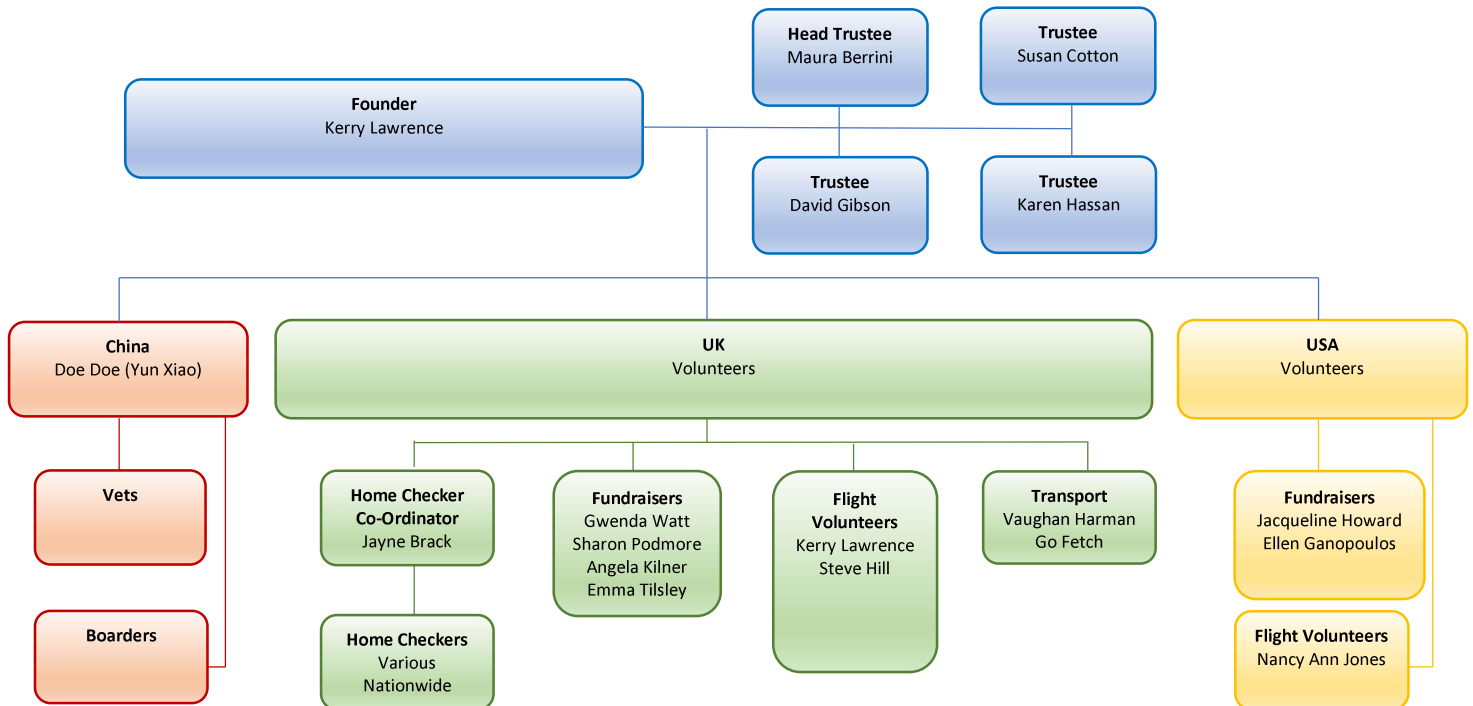
The objectives of the CIO, as per its constitution, are to promote humane behaviour towards and rescue dogs (primarily Greyhounds) from the meat trade in China by providing appropriate care, protection, treatment and security for dogs which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage, in particular, by providing rescue homes or other facilities for the reception, care and treatment of such dogs.

Expansion of the charity has demanded a few rescues (less than 5% of total) from other regions including the Vietnamese and South Korean meat markets, galgos from Spain and some hounds from Cyprus, Romania and Russia.

Once Candy's Hound Rescue have committed to rescuing a dog they travel to the nearest vet for treatment, health checks and vaccinations. Once healthy enough they then go into boarding with one of our boarding partners in China with the aim of getting them to Beijing as soon as possible. Once vaccinated the quarantine starts which is 3 months for the UK and 30 days for the US.

We work with rescue partners in the US and the UK which take the dogs on arrival and rehome them once assessed and ready.

b) Organisational Structure



1. Structure, Governance and Management (continued)

b) Organisational Structure (continued)

To help deliver the objectives of the charity we work with the following rescue partner organisations:

United Kingdom

East Midlands Dog Rescue
Pingle Farm
Seine Lane
Enderby
Leicestershire, LE19 4PD

Contact: Sandy McClusky & Lynne Simpson

Ravens Rescue
47 Birds Meadow
Pensnett
Brierley Hill, DY5 4TD

Contact: Sarah Price

Homes for Hounds
24 Butts Hill Crescent
Bugbrooke
Northants, NN7 3QP

Green Acres Animal Rescue
Ebbs Acres Farm
Talbenny
Haverfordwest
SA62 3XA

Contact: Mikey Lawlor

United States of America

Motor City Greyhound Rescue
PO Box 14721
Detroit
Michigan, 48214

Contact: Jennifer Valdez & Amy Klettner
Covers Canada

Greyhound Friends of New Jersey
PO Box 4416
Cherry Hill
New Jersey, 08034-0669

Contact: Maria Lutz & Linda Lyman

National Borzoi Rescue Foundation
PO Box 231
Dix
Illinois, 62830

Contact: Ann Marie Wiseman & Barbara Lord

Michigan Greyhound Connection
PO Box 725384
Berkley
Michigan, 48072-5384

Contact: Susan Bilsky & Ken Mitchell

1. Structure, Governance and Management (continued)

b) Organisational Structure (continued)

United States of America (Continued)

Texas Italian Greyhound Rescue Contact: Robin Toula
Hollywood Feed
1415 E. Renner Road
Richardson
Texas, 75082

Minnesota Greyhound Rescue Contact: Jen Komatsu & Lloyd Komatsu
9159 Dalton Court
Inver Grove Heights
Minnesota, 55076

Fast Friends Greyhound Adoption Contact: Sharron Thomas & Amy Roy
14 West Swanzey Road
Swanzey
New Hampshire, 03446

Canada

Greyhounds Pets NL (GPNL) Contact: Kim Powell
Bowring Park
305 Waterford Bridge Road
St John's
Newfoundland and Labrador
Newfoundland

Spain

Galgos Del Sol Contact: Tina Solera
Sierra Del Molar, No 2
San Javier
Murcia, 30730

China

Plush Bears Shelter Contact: Lian Xiaodan
Miaoyin Miaoshan Nursing Garden
Golden Tiger Village
Erlong Township
Taonan City
Baicheng City
Jilin Province

c) Charity Advisors

Candy's Hound Rescue advisors are as follows:

Accountant	MHA 910 The Crescent Colchester Business Park Colchester Essex, CO4 9YQ
-------------------	---

1. Structure, Governance and Management (continued)

d) Trustees

In the 12 months up to 31 December 2022 Jenna Harris resigned as a Trustee to take up an employed position within the charity as Administration Manager.

Appointment of Trustees

The procedure to appoint Trustees is as follows:

- Identify skills, knowledge and skillsets required and agree number of trustees required
- Create shortlist of proposed trustees (no minimum or maximum number)
- Candidate to discuss the role with the trustees
- Carry out background checks on potential trustee to ensure meets guidelines set out in the Constitution
- Introduce new trustee to Chair, Treasurer and volunteers and provide a copy of the Constitution and the latest Trustee Annual Report and statement of accounts.

Decision Making

All decisions made by the trustees must be made either in person or electronically by email; the trustees are responsible for all decisions within the charity although have delegated the following roles to volunteers:

- Drafting of policies for operational matters such as dog walking and home checking.
- Administrative matters and social media posts
- Fundraising activities and strategy

All trustees decisions are undertaken on a majority vote basis; if there are an even number of trustees the Chair Trustee will have the deciding vote. All decision making is to be documented in writing.

Where a trustee is unable to fulfil their tasks, refuses to or repeatedly does not respond to the other trustees in a timely manner within a period of three months, without reasonable excuse, then the other trustees may raise the matter with the trustee in question and seek a resolution which may require that his or her office be vacated.

Arrangements for Setting Pay and Remuneration of Key Management

When setting the remuneration of the key staff the trustees benchmark against data provided in the Harris Hill Annual Salary Report. An annual review of all salaries is undertaken to ensure that the remuneration provided is fair and reflects the responsibility and role involved.

2. Objectives and Activities

a) The Aims of Candy's Hound Rescue International (CHRI)

The aim of the charity was originally to rescue as many dogs as possible from the Chinese meat market, initially in batches of 10, and being the only greyhound rescue in China there is significant supply. The charity, and its network of Partners, has grown exponentially, at a rate faster than anticipated, with rescues expanding beyond China to other Asian countries plus some European countries, although the Chinese operations continue to account for 95% of its operations.

Greyhounds are exported from Britain, Ireland and Australia by breeders and owners to race in China and are kept in the most awful conditions with no animal welfare laws. When they have outlived their usefulness many end up in the meat trade to be beaten, hung, boiled or skinned alive.

When the charity's namesake 'Candy' was killed by another dog in a rescue centre, just the day before she was due to fly to the UK to be rehomed, founder Kerry Lawrence decided she needed to have more control over their recovery and care and established Candy Cane Rescue, now called Candy's Hound Rescue International (CHRI).

In addition to the rescue, the charity is committed to providing the best veterinary care to help improve survival rates and also provide a support network for the dogs both whilst in the charity's care and also once they have been rehomed in places which can provide commitment and nurturing as required. The charity takes pride in ensuring that all dogs will realise a life that they had only been able to dream of before and educating fosters, adopters and the wider public on how to understand and care for the hounds.

These dogs are often traumatised and have suffered unimaginable abuse. They have never been shown love, are not toilet trained, have never walked on a lead, have never gone up stairs and do not understand day to day noises such as televisions and hoovers.

Hounds are also unique from other dogs; they have very little body fat, just one layer, and this makes it difficult for them to regulate their body temperatures. They feel the cold and also overheat when the weather gets warmer. Coats need to be worn when it is cold or wet cooling coats in the summer.

Hounds love their comfort; sadly the rescue hounds have come from situations where they have never had a bed and will quite often have poor coats due to how they have been living.

To mitigate stress for the dogs as much as possible Candy's Hound Rescue aim to improve the speed of re-homing, subject to quarantine rule restrictions; due to the reduced time to quarantine dogs for transfer to the US where possible most dogs will be rehomed in the US rather than the UK.

2. Objectives and Activities (continued)

a) The Process - Journey From Rescue to Forever Home

Rescue

The charity rescues dogs from meat markets, breeders, trucks, shelters, underground racetracks, ex police working dogs, strays or any other situations that a dog needs help from and although CHRI accommodates all dog breeds sighthounds are always rescued first.

Many of the dogs are sourced through local activists in China that request for help rescuing the dogs and are purchased at the slaughter houses and meat markets, with the price set according to weight; for smaller dogs (eg whippets) it's around £50 and a full size greyhound is £100.

Transfer to Safe Holding Shelter / Vets

As soon as dogs are put under CHRI they are sent to a safe holding shelter or to vets for care, depending where the dog is, and bloods are taken.

Health Check Ups

The dog travels to a vet as soon as possible where they will undergo a routine health check-up, vaccinations, spay/neuter, dental and any other treatment they need. Some of the hounds have injuries, skin problems, broken bones. Whatever their health problems CHRI will ensure that they are treated for their needs.

Routine health check-up includes

- Blood test
- Canine parvovirus Ag test
- Canine distemper Ag test
- Canine coronavirus Ag test
- Stool test (check for internal parasites)
- CDV/CPV/CCV antibodies test
- Physical examination

Vaccinations include

- Nobiva kennel cough vaccine x 1
- Vanguard plus 5/CV-L x 2
- Rabies vaccine
- Deworming

Spay/castration and dental care includes

- Pre operation examination
- Spay surgery for females
- Castration surgery for males
- Dental prophylaxis

All of this takes a minimum of 21 days boarding at the vets, sometimes longer if they have more serious health problems or injuries.

2. Objectives and Activities

b) The Process - Journey From Rescue to Forever Home (continued)

Transfer to Boarding in China

Once dogs have completed treatment and been given a clean bill of health, they then go into boarding and continue their quarantine:

Dogs travelling to UK	3 months quarantine
Dogs travelling to US	30 days quarantine

Once discharged from the vets care the dogs are matched with rescues that are best placed to continue their care and where to be repatriated, either UK, Europe or US. Whilst in China the dogs are trained to walk on a lead and are assessed as much as possible with people, children, other animals (such as cats), and around food and toys.

Transfer Abroad

- Flights booked for dogs ready to travel and also flight volunteers.
- Paperwork completed for dogs travelling.
- Day before travel dogs have vet check up to ensure they are fit and healthy to travel
- Dogs travel to Beijing airport where they meet flight volunteers who have travelled from the UK / US to China to escort the dogs back.
- Dogs being transferred to the UK fly to Paris CDG where met by transport who will continue journey to UK via Calais where they go through pet reception and have their paperwork, microchip and health certificate checked.
- Travel through Eurotunnel to Folkestone where they make their way to Kerry Elliman, then to their foster homes, to be vet checked and assessed until ready to be rehomed in the UK. For the dogs that go from China to the US the US rescues will arrange flight volunteers
- The dogs are assessed for behavioural characteristics and suitability for different families and environments before full adoption.

Sadly, not all the dogs that are rescued make it to their forever homes due to illness or injuries that cannot be treated. This is one of the hardest parts of our rescue. However, we take comfort from knowing they have passed away finally experiencing love and kindness, something most of them have never experienced in their lifetime.

c) Strategies to Achieve Aims of Charity

At the start of 2022 we had identified a significant number of points to address to improve both the operational efficiency and income generation of the charity:

- Continued data input for CRM system and links to Gift Aid reclaim
- Focus activities on existing dogs welfare whilst China lockdowns still in place
- Create fundraising campaign and events programme
- Further develop merchandise offering
- Develop further database of all dogs in Candy's Hound Rescue and analyse further 'costs per dogs'
- Identify new Patrons for the charity
- Improve communication channels between UK and China vets and boarding accommodation
- Improve auditable process for China invoicing

2. Objectives and Activities (continued)

d) Benchmark Criteria to Measure Success

The main criteria, in pre-pandemic years, used to assess the success of the charity's activities were the number of dogs rescued, brought back to full health and rehomed.

The benchmark criteria for 2021 changed due to the continued pandemic in both China and Europe, which continued in China throughout 2022, and therefore focused on caring for the dogs long term at the vets and shelters until the pandemic restrictions were fully lifted, and being able to fund the increased costs associated with this without the ability to carry out normal fundraising activities.

e) Volunteers

CHRI, like any charity, prospers from its network of volunteers, both in the UK, China and through its partner rescues in the US and Europe.

Roles of volunteers in CHRI can vary from walking the dogs, carrying out fundraising activities, administration roles, updating social media, fostering, doing homechecks to verify suitability of a potential home for a dog and helping set out policies and guidelines. The time involved for each individual volunteer can differ depending on their role and location.

Flight Volunteer

The role of the flight volunteer is to escort the rescue dogs safely from the location they are in, to new destination. i.e. Beijing to UK and responsibilities and duties include the following:

- Ensure visa and passport are valid and in date to travel
- Arrange bookings for outward, return flights and accommodation, liaising with UK and Chinese volunteers to ensure dogs are ready to travel and can get on the flight
- Fly out to destination
- Liaise with Chinese volunteers
- Meet dogs and volunteers at airport where travelling from
- Check microchips match passports
- For dogs travelling in hold - Ensure crates are clean and comfortable for travel, water bottles are filled and secure and dogs are not wearing collars.
- For dogs travelling in cabin – ensure dogs are comfortable and secure in carry bags
- On arriving at destination, collect dogs travelling in hold and crates at oversized baggage
- Meet onwards transportation team and get dogs out of airport.
- Ensure all dogs have water available and taken to toilet and allow to stretch legs
- Ensure comfortable and safe for onward travel in van
- Exercise, feed, and water

2. Objectives and Activities (continued)

e) Volunteers (continued)

Dog Walking

In addition to providing exercise the role of the dog walker is to provide the dogs with an opportunity to socialise safely in an environment that is strange to them (new Country, house) and to allow the volunteers to assess the behaviour of the dogs, both when on their own and with other dogs, with the aim to assess their needs and ensure that their adoption profiles are accurate to enable them to be matched with the right family.

In agreeing to help walk Candy's Hound Rescue dogs whether as a volunteer dog walker or a foster family the following points are essential:

- Dog walkers must listen to the advice of the rescue and how a specific dog must be walked and must adhere to that advice
- Volunteers to be aware that when walking a rescue dog that they are also representing the rescue and must walk the dog in an appropriate manner so as not to bring concern or disrepute to the rescue
- Should there be any incidents where another dog attacks a rescue dog on a walk that the dog is taken straight to a vets and that the rescue is informed immediately.

Home Checker Co-Ordinator

The home checker co-ordinator must liaise with all home checkers nationwide and ensure a prompt and effective service and thereby reduce the time the dogs are waiting for their forever homes. The role of the home checker co-ordinator includes the following:

To carry out the home check role the following needs to take place:

- Contact potential adopters/ foster families
- Explain the process of a home check, what is required, and explain guidelines that must be adhered to
- Source a home checker to visit a potential foster and adopter home
- Review completed home checker reports and make recommendation including any changes, improvements

Once a home check appointment has been made the home checker is to visit the property, check for any potential concerns, complete the home checker questionnaire and return the completed document to the home checker co-ordinator. No recommendations to the potential adopting or foster family should be made during the property visit.

Subject to a successful home check the home checker will arrange a follow up visit 6-8 weeks after homing to check on the welfare of the dog and report back to the rescue on the findings including any concerns, if any.

This voluntary role is vital to ensure that we give our dogs and their new owners the best chance of success.

f) Grant Funding

No grant applications were made in 2022 but we will keep abreast of grant opportunities that may arise in the future.

3. Achievements, Performance, Risks

a) Achievements

The period to 31 December 2022 was extremely challenging for the charity due to the continued lockdown restrictions in place with China throughout the whole period, funding difficulties and operational obstacles that had to be overcome in relation to Covid-19.

Number of Dogs Cared For

310 dogs were under the care of the charity in China in 2022 and despite logistical challenges and restrictions 40 dogs were able to be repatriated to new homes in the UK and Canada.

Organisational and Operational Developments

Significant progress and achievements were made during the year to improve both the organisational and operational performance of the charity and included, but were not limited to, the following:

- Continued data input for CRM system and links to Gift Aid reclaim
- Achieved Gift Aid status
- Continued development of dog database
- Creation of adoption starter pack to include checks, tracker, leads, collars
- Re-boarding of dogs in China to alternative kennels and rescue centre accommodation following China Government's land grab
- Appointment of new Patron for the charity, artist Richard Skipworth
- Improved communication channels between UK and China vets and boarding accommodation
- Improve auditable process for China invoicing
- Sourcing of alternative logistics companies (Go Fetch Limited) within mainland Europe to enable more cost efficient repatriation of dogs from China

3. Achievements, Performance, Risks (continued)

b) Performance

CHRI, despite operational activities being restricted within China due to Covid lockdowns, has successfully been able to rehome 40 dogs.

c) Principal Risks

During the accounting period we have identified a number of risks to CHRI which need to be addressed in the next period. The risks identified are as follows:

Covid-19

Clearly Covid-19 has had a significant on the charity's ability to rescue, care for and repatriate dogs and a continued risk of Covid-19 are new variants which add to the uncertainty surrounding travel, health concerns and logistics of moving dogs. Restrictions to Chinese borders will also impact on the ability to develop further relationships with organisations, veterinary practices and volunteers within China.

Succession Planning

Succession planning is a risk to the charity, notably the reliance on a small number of individuals within China. Without the ability to travel to China and develop these relationships further the risk will remain and how quickly this can be addressed will largely be determined by the continued pandemic. Direct links also need to be created between the UK operation and the veterinary practices in China to improve auditable channels for all correspondence such as invoicing. This can only be addressed once China opens up the borders with overseas travellers.

Illnesses and Diseases of Dogs

Many of the dogs rescued are in very poor health and they have never been vaccinated. Although CHRI keeps them at trusted vets until they are well, strong and fully vaccinated for travel, there is always a risk of underlying conditions which have not been picked up until they reach the UK or US, largely due to the fact the veterinary care in China is less equipped than in the West.

Discrediting by Pro-Racing Communities

Over the years Kerry Lawrence has been discredited for her tireless work in raising awareness of the plight of ex-racing dogs being sent to China from the UK. This campaigning, which is not carried out through CHRI, has led to false accusations of theft and being a liar, and although all incidents are reported to the police, continued social media posts spreading false information could be harmful to the charity and influence decisions of donors and adoptors, by association.

4. Financial Review & Reserves Policy

The total income generated during 2022 was as follows:

Unrestricted Funds	£390,122
Restricted Funds	£0
Total Funds	£390,122

Total expenditure for the year was £369,926 creating an operational profit of £20,196 for the year.

CHRI does not hold any investments or real estate assets. There are currently no reserves in place but as a charity our policy for reserves going forward is to ensure that we have two month's worth of cash in the bank to cover immediate operational costs such as salaries, tax liabilities and consultant costs.

The total funds held as at 31 December 2022:

Unrestricted Funds	(£67,903)
Restricted Funds	£12,027
Total Funds	(£55,876)

Whilst income has dropped 31% compared to 2021 we have managed to reduce the debt within the charity. There still remains a deficit but measures undertaken during 2022 have reduced this by 25% compared to the previous period and we expect this deficit to decrease year on year.

The Financial Statement for period ending 31 December 2022 can be viewed at the end of this report.

5. Fundraising

All fundraising to date has been carried out by volunteers or members of the charity including birthday fundraisers through Facebook, other Facebook donation posts specific to stories and dog rescues, volunteers carrying out sponsored events and also raising money through raffles, auctions, Greyt Unite events and the sale of CHRI merchandise.

6. Plans for Future Periods

The charity's prime concern in 2022 was the continued welfare of the dogs currently in boarding in China and to repatriate them as soon as possible once conditions allow, and to wipe out the current financial deficit such as historic vet bills in China. To help achieve continued success in the future we have identified a number of matters to address in 2023:

- Focus activities on existing dogs welfare in China and repatriate to the US,, UK or Canada as and when the opportunity arises
- Create charity reserves
- Create fundraising campaign and events programme
- Further develop merchandise offering
- Improve use of social media, notably LinkedIn
- Develop further database of all dogs in Candy Cane rescue and analyse further 'costs per dogs'
- Improve communication channels between UK and China vets and boarding accommodation

7. Public Benefit

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties. The public benefit of the charity's activities are outlined under 'Objectives and Activities' above. All activities have been undertaken to further the charity's purpose as per its Constitution.

Approved and signed on behalf of the Trustees:


.....
Maura Berrini
Chair

Date: **31/10/2023**

CANDY'S HOUND RESCUE INTERNATIONAL

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2022

Independent examiner's report to the Trustees of Candy's Hound Rescue International ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 31 December 2022.

Responsibilities and basis of report

As the Trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

Your attention is drawn to the fact that the Charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: 

Dated: 31 October 2023

Cara Miller ACCA

910 The Crescent, Colchester Business Park, Colchester, Essex, CO4 9YQ

CANDY'S HOUND RESCUE INTERNATIONAL

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2022**

	Note	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Income from:					
Donations	3	390,122	-	390,122	562,944
Charitable activities	4	-	-	-	2,926
Other trading activities	5	-	-	-	1,901
		<u>390,122</u>	<u>-</u>	<u>390,122</u>	<u>567,771</u>
Total income					
Expenditure on:					
Charitable activities	6	369,622	304	369,926	543,361
		<u>369,622</u>	<u>304</u>	<u>369,926</u>	<u>543,361</u>
Total expenditure					
		<u>20,500</u>	<u>(304)</u>	<u>20,196</u>	<u>24,410</u>
Net movement in funds					
Reconciliation of funds:					
Total funds brought forward		(88,403)	12,331	(76,072)	(100,482)
Net movement in funds		20,500	(304)	20,196	24,410
		<u>(67,903)</u>	<u>12,027</u>	<u>(55,876)</u>	<u>(76,072)</u>
Total funds carried forward					

The Statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.


The notes on pages 19 to 29 form part of these financial statements.

CANDY'S HOUND RESCUE INTERNATIONAL

**BALANCE SHEET
AS AT 31 DECEMBER 2022**

	Note	2022 £	2021 £
Fixed assets			
Tangible assets	10	606	910
		<u>606</u>	<u>910</u>
Current assets			
Debtors	11	3,434	4,664
Cash at bank and in hand		16,730	58,922
		<u>20,164</u>	<u>63,586</u>
Creditors: amounts falling due within one year	12	(76,646)	(140,568)
		<u>(56,482)</u>	<u>(76,982)</u>
Net current liabilities		(56,482)	(76,982)
Total net assets		(55,876)	(76,072)
Charity funds			
Restricted funds	13	12,027	12,331
Unrestricted funds	13	(67,903)	(88,403)
		<u>(55,876)</u>	<u>(76,072)</u>
Total funds		(55,876)	(76,072)

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



Maura Berini
 Chair
 Date: 31/10/2023

The notes on pages 19 to 29 form part of these financial statements.

CANDY'S HOUND RESCUE INTERNATIONAL

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

1. General information

Candy's Hound Rescue International is a Charitable Incorporated Organisation ("CIO") and is registered with the Charity Commission (Charity Registered Number 1179928) and Registrar of Companies (Company Registered Number CE015123) in England and Wales. The address of the registered office is given in the Charity information on page 1 of these financial statements. The nature of the Charity's operations and principal activities are detailed in the Trustees Report.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Candy's Hound Rescue International meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

2.2 Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the Charity to be able to continue as a going concern.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.5 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Fixtures and fittings	-	20% Straight-line
-----------------------	---	-------------------

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only holds basic Financial Instruments. The financial assets and financial liabilities of the Charity are as follows:

Debtors - trade and other debtors (including accrued income) are basic financial instruments and are debt instruments measured at amortised cost as detailed in Note 11.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Liabilities – accruals and other creditors will be classified as financial instruments, and are measured at amortised cost as detailed in Note 12.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

2.12 Critical accounting estimates

In the application of the Charity's accounting policies, which are described above, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure beyond the accounting policies listed above.

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

3. Income from donations

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Donations	390,122	-	390,122	562,944
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
<i>Total 2021</i>	562,894	50	562,944	
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	

4. Income from charitable activities

	Unrestricted funds 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Homing fees	-	-	2,926
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
<i>Total 2021</i>	2,926	2,926	
	<hr/> <hr/>	<hr/> <hr/>	

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

5. Income from other trading activities

	Unrestricted funds 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Merchandise sold	-	-	1,901
<i>Total 2021</i>	1,901	1,901	

6. Analysis of expenditure by activities

	Activities undertaken directly 2022 £	Support costs 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Charitable activities	340,759	29,167	369,926	543,361
<i>Total 2021</i>	515,245	28,116	543,361	

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

6. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Charitable activities 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Staff costs	47,108	47,108	36,548
Cost of Goods Sold	-	-	837
Fundraising costs	3,301	3,301	10,220
Cleaning	91	91	240
Consulting	-	-	7,388
Repairs & Maintenance	264	264	1,479
Vet fees	234,408	234,408	294,112
Dog expenses	32,587	32,587	20,622
Dog transport	10,637	10,637	133,415
Rent, rates and utilities	-	-	6,547
Travel	12,363	12,363	3,837
	<u>340,759</u>	<u>340,759</u>	<u>515,245</u>

Analysis of support costs

	Charitable activities 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Depreciation	304	304	304
Advertising & marketing	-	-	1,152
Bank fees	4,444	4,444	7,292
Insurance	463	463	931
Printing, Stationery & Postage	1,399	1,399	1,012
IT Software and consumables	513	513	362
Telephone & Internet	1,067	1,067	1,006
Governance costs	16,960	16,960	8,863
Foreign exchange movements	3,079	3,079	6,386
Sundry	938	938	808
	<u>29,167</u>	<u>29,167</u>	<u>28,116</u>

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

6. Analysis of expenditure by activities (continued)

Analysis of support costs (continued)

Included within Governance costs is independent examiners remuneration of £14,760 (2021: £8,863) as detailed in Note 7, and other accountancy fees of £2,200 (2021: £Nil).

7. Independent examiner's remuneration

	2022	2021
	£	£
Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts	4,200	4,200
Other services:		
Bookkeeping fees	9,840	2,880
Software training services	-	1,560
Payroll services	720	223
	=====	=====

8. Staff costs

	2022	2021
	£	£
Wages and salaries	45,157	35,052
Contribution to defined contribution pension schemes	1,951	1,496
	=====	=====
	47,108	36,548
	=====	=====

The average number of persons employed by the Charity during the year was as follows:

	2022	2021
	No.	No.
Employees	2	1
	=====	=====

No employee received remuneration amounting to more than £60,000 in either period.

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

9. Trustees' remuneration and expenses

The Trustees are considered to be the Key Management Personnel of the Charity. During the year, no Trustees received any remuneration or other benefits (2021 - £NIL).

During the year ended 31 December 2022, no Trustee expenses have been incurred (2021 - £NIL).

10. Tangible fixed assets

	Fixtures and fittings £
Cost or valuation	
At 1 January 2022	1,518
At 31 December 2022	<u>1,518</u>
Depreciation	
At 1 January 2022	608
Charge for the year	304
At 31 December 2022	<u>912</u>
Net book value	
At 31 December 2022	<u>606</u>
At 31 December 2021	<u>910</u>

11. Debtors

	2022 £	2021 £
Due within one year		
Taxation and other social security	3,434	4,664
	<u>3,434</u>	<u>4,664</u>

CANDY'S HOUND RESCUE INTERNATIONAL

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022

12. Creditors: Amounts falling due within one year

	2022	2021
	£	£
Other loans	11,000	26,000
Accruals	65,646	114,568
	<u>76,646</u>	<u>140,568</u>

During the prior year, one of the Trustees, Maura Berrini, provided a short-term loan to the Charity, the balance of which was £1,000 at the year-end (2021: £16,000). The loan is unsecured, interest-free and repayable within one year.

Another short-term loan of £10,000 was also made to the Charity in the prior year by a supporter. This loan is also unsecured, interest-free and repayable within one year.

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

13. Statement of funds

Statement of funds - current year

	Balance at 1 January 2022 £	Income £	Expenditure £	Balance at 31 December 2022 £
Unrestricted funds				
General funds	(88,403)	390,122	(369,622)	(67,903)
Restricted funds				
Dog shelter	12,331	-	(304)	12,027
Total of funds	(76,072)	390,122	(369,926)	(55,876)

The Dog Shelter restricted fund represents donations received to fund the purchase, refurbishment and running of a dog shelter in China.

Statement of funds - prior period

	<i>Balance at 1 January 2021 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Balance at 31 December 2021 £</i>
Unrestricted funds				
General funds	(119,614)	567,721	(536,510)	(88,403)
Restricted funds				
Dog shelter	19,132	50	(6,851)	12,331
Total of funds	(100,482)	567,771	(543,361)	(76,072)

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

14. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	-	606	606
Current assets	8,743	11,421	20,164
Creditors due within one year	(76,646)	-	(76,646)
Total	<u>(67,903)</u>	<u>12,027</u>	<u>(55,876)</u>

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2021 £</i>	<i>Restricted funds 2021 £</i>	<i>Total funds 2021 £</i>
Tangible fixed assets	-	910	<i>910</i>
Current assets	52,165	11,421	<i>63,586</i>
Creditors due within one year	(140,568)	-	<i>(140,568)</i>
Total	<u>(88,403)</u>	<u>12,331</u>	<u><i>(76,072)</i></u>

15. Related party transactions

During the prior year, one of the Trustees, Maura Berrini, provided a short-term loan of £16,000 to the Charity. The loan is interest-free and repayable within one year. At the 2022 year-end £1,000 (2021: £16,000) has been recognised as an outstanding liability.

During the year, unrestricted donations totalling £4,111 (2021: £3,033) were made by the Trustees to the Charity.

There were no other related party transactions in either period.

Candy's Hound Rescue International

England & Wales - Charity number 1179928

Accounts

**CANDY'S HOUND RESCUE INTERNATIONAL
(Formerly known as Candy Cane Rescue)
Charitable Incorporated Organisation**

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021

CANDY'S HOUND RESCUE INTERNATIONAL

CONTENTS

	Page
Reference and administrative details of the Charity, its Trustees and advisers	1
Trustees' report	2 - 18
Independent examiner's report	19
Statement of financial activities	20
Balance sheet	21
Statement of cash flows	22
Notes to the financial statements	23 - 34

CANDY'S HOUND RESCUE INTERNATIONAL

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 DECEMBER 2021**

Trustees	David Gibson Maura Berrini, Chair Jenna Ann Harris Karen Hassan Susan Cotton
Charity registered number	1179928
Registered office	910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
Independent examiner	MHA MacIntyre Hudson Chartered Accountants 910 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
Bankers	Lloyds Bank plc. 25 Gresham Street London EC2V 7HN

Trustees' Annual Report

for

Candy's Hound Rescue International

Charity Registration Nr: 1179928

For The Period 1 January 2021 to 31 December 2021

Trustees Report for the year ended 31st December 2021 (continued)

Contents

1. Structure, Governance and Management
 - a. Charity Constitution
 - b. Organisational Structure
 - c. Charity Advisors
 - d. Trustees
2. Objectives and Activities
 - a. The Aims of Candy Cane
 - b. The Process – Journey From Rescue to Forever Home
 - c. Strategies to Achieve Aims of Charity
 - d. Benchmark Criteria to Measure Success
 - e. Volunteers
 - f. Grant Funding
3. Achievements, Performance, Risks
 - a. Achievements
 - b. Performance
 - c. Risks
4. Financial Review
5. Fundraising
6. Plans for Future Periods
7. Public Benefit

Financial Statements for Year Ended 31 December 2021

Trustees Report for the year ended 31st December 2021 (continued)

1. Structure, Governance and Management

a) Charity Constitution

Candy's Hound Rescue International (CHRI), formerly Candy Cane Rescue, was founded in 2017 by Kerry Lawrence and registered as a Charitable Incorporated Organisation (CIO) on 14 September 2018, registration number 1179928, with a registered address of 910 The Crescent, Colchester Business Park, Colchester, Essex, CO4 9YQ.

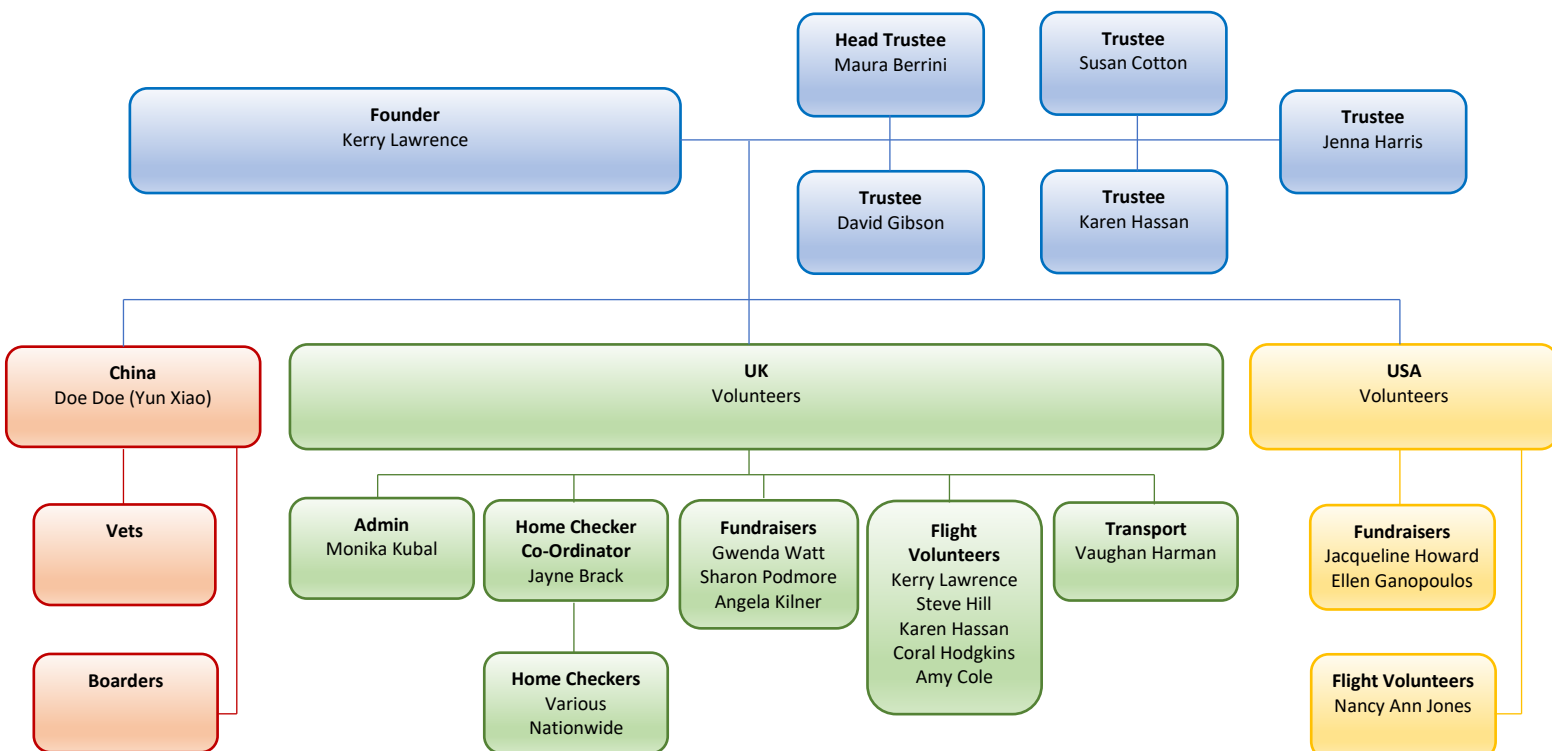
The objectives of the CIO, as per its Constitution, are to promote humane behaviour towards and rescue dogs (primarily Greyhounds) from the meat trade in China by providing appropriate care, protection, treatment and security for dogs which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage, in particular by providing rescue homes or other facilities for the reception, care and treatment of such dogs.

Expansion of the charity has demanded a few rescues (less than 5% of total) from other regions including the Vietnamese and South Korean meat markets, galgos from Spain and some hounds from Cyprus, Romania and Russia.

Once Candy Cane Rescue have committed to rescuing a dog they travel to the nearest vet for treatment, health checks and vaccinations. Once healthy enough they then go into boarding with one of our boarding partners in China with the aim of getting them to Beijing as soon as possible. Once vaccinated the quarantine starts which is 3 months for the UK and 30 days for the US.

We work with rescue partners in the US and the UK which take the dogs on arrival and rehome them once assessed and ready.

b) Organisational Structure



Trustees Report for the year ended 31st December 2021 (continued)

1. Structure, Governance and Management (continued)

b) Organisational Structure (continued)

To help deliver the objectives of the charity, we work with the following rescue partner organisations:

United Kingdom

East Midlands Dog Rescue

Pingle Farm
Seine Lane
Enderby
Leicestershire, LE19 4PD

Contact: Sandy McClusky & Lynne Simpson

Ravens Rescue

47 Birds Meadow
Pensnett
Brierley Hill, DY5 4TD

Contact: Sarah Price

Homes for Hounds

24 Butts Hill Crescent
Bugbrooke
Northants, NN7 3QP

United States of America

Motor City Greyhound Rescue

PO Box 14721
Detroit
Michigan, 48214

Contact: Jennifer Valdez & Amy Klettner

Greyhound Friends of New Jersey

PO Box 4416
Cherry Hill
New Jersey, 08034-0669

Contact: Maria Lutz & Linda Lyman

National Borzoi Rescue Foundation

PO Box 231
Dix
Illinois, 62830

Contact: Ann Marie Wiseman & Barbara Lord

Michigan Greyhound Connection

PO Box 725384
Berkley
Michigan, 48072-5384

Contact: Susan Bilsky & Ken Mitchell

Texas Italian Greyhound Rescue

Hollywood Feed
1415 E. Renner Road
Richardson
Texas, 75082

Contact: Robin Toula

Trustees Report for the year ended 31st December 2021 (continued)

1. Structure, Governance and Management (continued)

'b) Organisational Structure (continued)

United States of America (Continued)

Minnesota Greyhound Rescue
9159 Dalton Court
Inver Grove Heights
Minnesota, 55076

Contact: Jen Komatsu & Lloyd Komatsu

Fast Friends Greyhound Adoption
14 West Swanzey Road
Swanzey
New Hampshire, 03446

Contact: Sharron Thomas & Amy Roy

Spain

Galgos Del Sol
Sierra Del Molar, No 2
San Javier
Murcia, 30730

Contact: Tina Solera

China

Plush Bears Shelter
Miaoyin Miaoshan Nursing Garden
Golden Tiger Village
Erlong Township
Taonan City
Baicheng City
Jilin Province

Contact: Lian Xiaodan

c) Charity Advisors

Candy Cane Rescue advisors are as follows:

Accountant

MHA Macintyre Hudson
910 The Crescent
Colchester Business Park
Colchester
Essex
CO4 9YQ

Trustees Report for the year ended 31st December 2021 (continued)

1. Structure, Governance and Management (continued)

d) Trustees

In the 12 months up to 31 December 2021 Georgina Keenan resigned as a Trustee as she could not commit to the time required to adequately support the charity due to personal work commitments.

Appointment of Trustees

The procedure to appoint Trustees is as follows:

- Identify skills, knowledge and skillsets required and agree number of trustees required
- Create shortlist of proposed trustees (no minimum or maximum number)
- Candidate to discuss the role with the trustees
- Carry out background checks on potential trustee to ensure meets guidelines set out in the Constitution
- Current trustees to vote based on a majority. Where a split decision is arrived due to an even number of trustees the Chair Trustee will have the deciding vote. All voting to be documented in writing.
- Introduce new trustee to Chair, Treasurer and volunteers and provide a copy of the Constitution and the latest Trustee Annual Report and statement of accounts.

Decision Making

All decisions made by the trustees must be made either in person or electronically by email; the trustees are responsible for all decisions within the charity although have delegated the following roles to volunteers:

- Drafting of policies for operational matters such as dog walking and home checking.
- Administrative matters and social media posts
- Fundraising activities and strategy

All trustees decisions are undertaken on a majority vote basis; if there are an even number of trustees the Chair Trustee will have the deciding vote. All decision making is to be documented in writing.

Where a trustee is unable to fulfil their tasks, refuses to or repeatedly does not respond to the other trustees in a timely manner within a period of three months, without reasonable excuse, then the other trustees may raise the matter with the trustee in question and seek a resolution which may require that his or her office be vacated.

Arrangements for Setting Pay and Remuneration of Key Management

When setting the remuneration of the key staff the trustees benchmark against data provided in the Harris Hill Annual Salary Report. An annual review of all salaries is made to ensure that the remuneration provided is fair and reflects the responsibility and role involved.

Trustees Report for the year ended 31st December 2021 (continued)

2. Objectives and Activities

a) The Aims of Candy's Hound Rescue International

The aim of the charity was originally to rescue as many dogs as possible from the Chinese meat market, initially in batches of 10, and being the only greyhound rescue in China there is significant supply. The charity, and its network of Partners, has grown exponentially, at a rate faster than anticipated, with rescues expanding beyond China to other Asian countries plus some European countries, although the Chinese operations continue to account for 95% of its operations.

Greyhounds are exported from Britain, Ireland and Australia by breeders and owners to race in China and are kept in the most awful conditions with no animal welfare laws. When they have outlived their usefulness many end up in the meat trade to be beaten, hung, boiled or skinned alive.

When the charity's namesake 'Candy' was killed by another dog in a rescue centre, just the day before she was due to fly to the UK to be rehomed, founder Kerry Lawrence decided she needed to have more control over their recovery and care and established Candy Cane Rescue, now called Candy's Hound Rescue International (CHRI).

In addition to the rescue, the charity is committed to providing the best veterinary care to help improve survival rates and also provide a support network for the dogs both whilst in the charity's care and also once they have been rehomed in places which can provide commitment and nurturing as required. The charity takes pride in ensuring that all dogs will realise a life that they had only been able to dream of before and educating fosters, adopters and the wider public on how to understand and care for the hounds.

These dogs are often traumatised and have suffered unimaginable abuse. They have never been shown love, are not toilet trained, have never walked on a lead, have never gone up stairs and do not understand day to day noises such as televisions and hoovers.

Hounds are also unique from other dogs; they have very little body fat, just one layer, and this makes it difficult for them to regulate their body temperatures. They feel the cold and also overheat when the weather gets warmer. Coats need to be worn when it is cold or wet cooling coats in the summer.

Hounds love their comfort; sadly the rescue hounds have come from situations where they have never had a bed and will quite often have poor coats due to how they have been living.

To mitigate stress for the dogs as much as possible Candy's Hound Rescue aim to improve the speed of re-homing, subject to quarantine rule restrictions; due to the reduced time to quarantine dogs for transfer to the US where possible most dogs will be rehomed in the US rather than the UK.

Trustees Report for the year ended 31st December 2021 (continued)

2. Objectives and Activities (continued)

b) The Process - Journey From Rescue to Forever Home

Rescue

The charity rescues dogs from meat markets, breeders, trucks, shelters, underground racetracks, ex police working dogs, strays or any other situations that a dog needs help from and although CHRI accommodates all dog breeds, sighthounds are always rescued first.

Many of the dogs are sourced through local activists in China that request for help rescuing the dogs and are purchased at the slaughter houses and meat markets, with the price set according to weight; for smaller dogs (eg whippets) it's around £50 and a full size greyhound is £100.

Transfer to Safe Holding Shelter / Vets

As soon as dogs are put under CHRI they are sent to a safe holding shelter or to vets for care, depending where the dog is, and bloods are taken.

Health Check Ups

The dog travels to a vet as soon as possible where they will undergo a routine health check-up, vaccinations, spay/neuter, dental and any other treatment they need. Some of the hounds have injuries, skin problems, broken bones. Whatever their health problems CHRI will ensure that they are treated for their needs.

Routine health check-up includes

- Blood test
- Canine parvovirus Ag test
- Canine distemper Ag test
- Canine coronavirus Ag test
- Stool test (check for internal parasites)
- CDV/CPV/CCV antibodies test
- Physical examination

Vaccinations include

- Nobiva kennel cough vaccine x 1
- Vanguard plus 5/CV-L x 2
- Rabies vaccine
- Deworming

Spay/castration and dental care includes

- Pre operation examination
- Spay surgery for females
- Castration surgery for males
- Dental prophylaxis

All of this takes a minimum of 21 days boarding at the vets, sometimes longer if they have more serious health problems or injuries.

Trustees Report for the year ended 31st December 2021 (continued)

2. Objectives and Activities

b) The Process - Journey From Rescue to Forever Home (continued)

Transfer to Boarding in China

Once dogs have completed treatment and been given a clean bill of health, they then go into boarding and continue their quarantine:

Dogs travelling to UK	3 months quarantine
Dogs travelling to US	30 days quarantine

Once discharged from the vets care the dogs are matched with rescues that are best placed to continue their care and where to be repatriated, either UK, Europe or US. Whilst in China the dogs are trained to walk on a lead and are assessed as much as possible with people, children, other animals (such as cats), and around food and toys.

Transfer Abroad

- Flights booked for dogs ready to travel and also flight volunteers.
- Paperwork completed for dogs travelling.
- Day before travel dogs have vet check up to ensure they are fit and healthy to travel
- Dogs travel to Beijing airport where they meet flight volunteers who have travelled from the UK / US to China to escort the dogs back.
- Dogs being transferred to the UK fly to Paris CDG where met by transport who will continue journey to UK via Calais where they go through pet reception and have their paperwork, microchip and health certificate checked.
- Travel through Eurotunnel to Folkestone where they make their way to Kerry Elliman, then to their foster homes, to be vet checked and assessed until ready to be rehomed in the UK. For the dogs that go from China to the US the US rescues will arrange flight volunteers.
- The dogs are assessed for behavioural characteristics and suitability for different families and environments before full adoption.

Sadly, not all the dogs that are rescued make it to their forever homes due to illness or injuries that cannot be treated. This is one of the hardest parts of our rescue. However, we take comfort from knowing they have passed away finally experiencing love and kindness, something most of them have never experienced in their lifetime.

c) Strategies to Achieve Aims of Charity

At the start of 2021 we had identified a significant number of points to address to improve both the operational efficiency and income generation of the charity:

- Update Charity Constitution to reflect activities of the charity
- Re-branding of the charity to immediately reflect both the purpose of the charity and it's international breadth of activities.
- Increase network of Partner rescues
- Standardise method of communication
- Create centralised document storage system in cloud
- Increase options and improve quality of merchandise
- Increase management accounting role of external accountant

Trustees Report for the year ended 31st December 2021 (continued)

2. Objectives and Activities (continued)

c) Strategies to Achieve Aims of Charity (continued)

- Seek grant funding through either Petplan, Marchig Animal Welfare Trust or Dog Trust International
- Employ fundraising consultant to drive campaigns
- Create Head Fundraiser role (trustee or volunteer) to liaise with fundraising consultant and drive marketing
- Agree use of logos on marketing materials and merchandise
- Review all marketing material
- Redevelop website
- Develop further database of all dogs in Candy Cane rescue and analyse further 'costs per dogs'
- Identify new Patrons for the charity
- Apply for Gift Aid certification
- Release funds incorrectly withheld by Facebook
- Create CRM system and interaction with accounts software and social platforms

d) Benchmark Criteria to Measure Success

The main criteria, in pre-pandemic years, used to assess the success of the charity's activities were the number of dogs rescued, brought back to full health and rehomed.

The benchmark criteria for 2021 changed due to the continued pandemic in both China and Europe and therefore focused on caring for the dogs long term at the vets and shelters until the pandemic restrictions were fully lifted, and being able to fund the increased costs associated with this without the ability to carry out normal fundraising activities.

Simultaneously, success for the year can also be measured by the improvements to the operational structure of the charity which will have long term benefits to the charity in the future.

e) Volunteers

CHRI, like any charity, prospers from its network of volunteers, both in the UK, China and through its partner rescues in the US and Europe.

Roles of volunteers in CHRI can vary from walking the dogs, carrying out fundraising activities, administration roles, updating social media, fostering, doing homechecks to verify suitability of a potential home for a dog and helping set out policies and guidelines. The time involved for each individual volunteer can differ depending on their role and location; a summary of the main volunteer roles is set out below:

Administration

In this digital and connected age, most individuals use the Internet as their preferred method of sourcing information. Therefore the role of the administrator is vital in ensuring that the Candy Cane website remains as relevant and up-to-date as possible.

The primary duties of the administrator are updating the web page with the latest news and events concerning the charity. This is to keep people informed about the work performed in China including the many rescue missions.

Trustees Report for the year ended 31st December 2021 (continued)

2. Objectives and Activities (continued)

e) Volunteers (continued)

Administration (continued)

The page is regularly updated with full details of any dogs available for adoption, charting their journey from rescue through to final adoption. Details of the dogs are presented in order to best match a prospective adopter with the correct dog.

The charity organises many fund-raising events both in the UK and abroad. Details of these events are published on the web page. Anyone looking at the page can easily work out what events are taking place, where they are and how to take part and / or donate.

In addition articles are published on the raising of charitable funds and their distribution.

Other duties of the administrator pertain to the organising of events such as street, shop collections, working closely and liaising with Local Authorities. This is to ensure that all relevant permits are obtained and any regulations adhered to. Risk assessments are performed to ensure the safety of volunteers, any dogs involved and the general public as a whole.

Flight Volunteer

The role of the flight volunteer is to escort the rescue dogs safely from the location they are in, to new destination. i.e. Beijing to UK and responsibilities and duties include the following:

- Ensure visa and passport are valid and in date to travel
- Arrange bookings for outward, return flights and accommodation, liaising with UK and Chinese volunteers to ensure dogs are ready to travel and can get on the flight
- Fly out to destination
- Liaise with Chinese volunteers
- Meet dogs and volunteers at airport where travelling from
- Ensure all paperwork and documents correct including health certificates, vet checks and travel documents.
- Check microchips match passports
- For dogs travelling in hold - Ensure crates are clean and comfortable for travel, water bottles are filled and secure and dogs are not wearing collars.
- For dogs travelling in cabin – ensure dogs are comfortable and secure in carry bags
- On arriving at destination, collect dogs travelling in hold and crates at oversized baggage
- Meet onwards transportation team and get dogs out of airport.
- Ensure all dogs have water available and taken to toilet and allow to stretch legs
- Ensure comfortable and safe for onward travel in van
- Exercise, feed, and water

Dog Walking

In addition to providing exercise the role of the dog walker is to provide the dogs with an opportunity to socialise safely in an environment that is strange to them (new Country, house) and to allow the volunteers to assess the behaviour of the dogs, both when on their own and with other dogs, with the aim to assess their needs and ensure that their adoption profiles are accurate to enable them to be matched with the right family.

Trustees Report for the year ended 31st December 2021 (continued)

2. Objectives and Activities (continued)

e) Volunteers (continued)

Dog Walking

In agreeing to help walk Candy Cane Rescue dogs whether as a volunteer dog walker or a foster family the following points are essential:

- Dog walkers must listen to the advice of the rescue and how a specific dog must be walked and must adhere to that advice
- Provide feedback to the charity and foster homes about the dog's interaction with other dogs, people, children, traffic and animals.
- Volunteers to be aware that when walking a rescue dog that they are also representing the rescue and must walk the dog in an appropriate manner so as not to bring concern or disrepute to the rescue
- Should there be any incidents where another dog attacks a rescue dog on a walk that the dog is taken straight to a vets and that the rescue is informed immediately.

Home Checker Co-Ordinator

The home checker co-ordinator must liaise with all home checkers nationwide and ensure a prompt and effective service and thereby reduce the time the dogs are waiting for their forever homes. The role of the home checker co-ordinator includes the following:

To carry out the home check role the following needs to take place:

- Contact potential adopters/ foster families
- Explain the process of a home check, what is required, and explain guidelines that must be adhered to
- Source a home checker to visit a potential foster and adopter home
- Review completed home checker reports and make recommendation including any changes, improvements

Once a home check appointment has been made the home checker is to visit the property, check for any potential concerns, complete the home checker questionnaire and return the completed document to the home checker co-ordinator. No recommendations to the potential adopting or foster family should be made during the property visit.

Subject to a successful home check the home checker will arrange a follow up visit 6-8 weeks after homing to check on the welfare of the dog and report back to the rescue on the findings including any concerns, if any.

This voluntary role is vital to ensure that we give our dogs and their new owners the best chance of success.

f) Grant Funding

Due to the ongoing pandemic throughout 2020 and 2021 opportunities to apply for grant funding have been restricted with most grants available only for charities with different characteristics to CHRI.

We will keep abreast of grant opportunities that may arise in the future.

Trustees Report for the year ended 31st December 2021 (continued)

3. Achievements, Performance, Risks

a) Achievements

The period to 31 December 2021 was extremely challenging for the charity due to the continued lockdown restrictions in place with China throughout the whole period, funding difficulties and operational obstacles that had to be overcome in relation to Covid-19.

Number of Dogs Cared For

Over a couple of hundred dogs have been under the care of the charity during the year and despite logistical challenges 74 dogs were able to be repatriated to new homes in the UK, Canada and US.

Fundraising Consultant & Charity Re-Branding

Significant time and effort was spent over a six month period sourcing external consultants and companies to help develop CHRI and then brainstorming, discussing and subsequently implementing recommendations and actions which would benefit CHRI both in the short and long term.

A fundraising campaign over 6-12 months was created, going hand in hand with the rebranding of the charity, new logo and the redevelopment of the website with improved functionality.

Specific actions included, but were not restricted to:

- Identifying priority audiences between regular giving, mid level proposition, corporate proposition, sponsorship proposition
- Set out time and costs for each call to action together with 12 month plan
- Set KPIs and targets, confirm budgets and source resource for activity
- Add Justgiving widget into website on donate page
- Improve usability and functionality of website to increase ease of fundraising
- Redevelop website, update copy and content on website so more succinct
- Applying new branding and logo to merchandise
- Creation of links on online shop, adoption packs and newsletter for monthly donations

Trustees Report for the year ended 31st December 2021 (continued)

3. Achievements, Performance, Risks (continued)

a) Achievements (continued)

Organisational and Operational Developments

Significant progress and achievements were made during the year to improve both the organisational and operational performance of the charity and included, but were not limited to, the following:

- Creation of Microsoft 365 sharepoint for the logging of all charity related documents within a structured filing framework
- Creation of new Microsoft email accounts, from Google mail, linked to Microsoft 365, for all users and centralised electronic calendar
- Formalised changes to the charity constitution with the Charity Commission
- Creation of new internal templates such as meeting agendas
- Development of merchandise database
- Development of dog database
- Resolving of financial matters related to overseas activities such as VAT
- Release of funds withheld incorrectly by Facebook
- Clear definition of roles and responsibilities within the charity
- Reconciliation of all veterinary costs within China for 2020/21 against individual invoices
- Design development of new apparel for the online shop and adding of new merchandise such as hoodies, notebooks, wrapping paper, jute bags
- Extension of role of accountant to prepare payroll, monthly management accountant reports and to reconcile all payments and receipts with Xero
- Creation of periodic newsletter
- Creation of CRM system to automatically link to the charity bank account, Xero, paypal and other fundraising platforms
- Registered charity for Gift Aid; payments are owed to charity for up to the previous 4 years. Creation of the CRM system and subsequent personal data inputted will automatically link and calculate the amount of Gift Aid due and generate periodic payments from HMRC to CHRI.
- Improved facilities for UK dog kennels with installation of air conditioning units
- Defined spending limits for operational dog expenses such as food, crates, collars, leads, toys
- Introduction of mandatory, rather than voluntary, vet checks on all dogs prior to rehoming. The adoption fee will reflect this.
- Creation of whistleblowing policy
- Implementation of the new volunteer policy
- Creation of new accident / incident / RIDDOR policies
- Creation of new risk and issues log
- Creation of new death in service policy
- Increased use of social media platforms

Trustees Report for the year ended 31st December 2021 (continued)

3. Achievements, Performance, Risks (continued)

b) Performance

CHRI, despite operational activities being restricted within China due to Covid lockdowns, the charity has successfully been able to rehome 74 dogs.

Additionally, due to strategic decisions made with regards to fundraising the income for the charity has increased by over 30% compared to year ending 31 December 2020.

c) Principal Risks

During the accounting period we have identified a number of risks to Candy Cane which need to be addressed in the next period. The risks identified are as follows:

Covid-19

Clearly Covid-19 has had a significant on the charity's ability to rescue, care for and repatriate dogs and a continued risk of Covid-19 are new variants which add to the uncertainty surrounding travel, health concerns and logistics of moving dogs. Restrictions to Chinese borders will also impact on the ability to develop further relationships with organisations, veterinary practices and volunteers within China.

Succession Planning

Succession planning is a risk to the charity, notably the reliance on a small number of individuals within China. Without the ability to travel to China and develop these relationships further the risk will remain and how quickly this can be addressed will largely be determined by the continued pandemic. Direct links also need to be created between the UK operation and the veterinary practices in China to improve auditable channels for all correspondence such as invoicing. This can only be addressed once China opens up the borders with overseas travellers.

Illnesses and Diseases of Dogs

Many of the dogs rescued are in very poor health and they have never been vaccinated. Although CHRI keeps them at trusted vets until they are well, strong and fully vaccinated for travel, there is always a risk of underlying conditions which have not been picked up until they reach the UK or US, largely due to the fact the veterinary care in China is less equipped than in the West.

Discrediting by Pro-Racing Communities

Over the years Kerry Lawrence has been discredited for her tireless work in raising awareness of the plight of ex-racing dogs being sent to China from the UK. This campaigning, which is not carried out through CHRI, has led to false accusations of theft and being a liar, and although all incidents are reported to the police, continued social media posts spreading false information could be harmful to the charity and influence decisions of donors and adoptors, by association.

Trustees Report for the year ended 31st December 2021 (continued)

4. Financial Review and Reserves Policy

The total income generated during 2021 was as follows:

Unrestricted Funds	£567,721
Restricted Funds	£50
Total Funds	£567,771

Total expenditure for the year was £543,361 creating an operational profit of £24,410 for the year.

CHRI does not hold any investments or real estate assets. There are currently deficit reserves in place but as a charity our policy for reserves going forward is to ensure that we have two month's worth of cash in the bank to cover immediate operational costs such as salaries, tax liabilities and consultant costs.

The total funds held as at 31 December 2021:

Unrestricted Funds	(£88,403)
Restricted Funds	£12,331
Total Funds	(£76,072)

Whilst there is a deficit, the measures undertaken during the year have decreased the deficit by 25% compared to the previous year and we expect this deficit to decrease year on year.

The Financial Statement for period ending 31 December 2021 can be viewed at the end of this report.

5. Fundraising

All fundraising to date has been carried out by volunteers or members of the charity including birthday fundraisers through Facebook, other Facebook donation posts specific to stories and dog rescues, volunteers carrying out sponsored events and also raising money through raffles, auctions, Greyt Unite events and the sale of CHRI merchandise.

Due to operational obstacles not all the planned fundraising activities were undertaken during the year but the increased income compared to the previous year demonstrates the effectiveness of the strategic measures taken.

Trustees Report for the year ended 31st December 2021 (continued)

6. Plans for Future Periods


The charity's prime concern in 2022 is the continued welfare of the dogs currently in boarding and to repatriate them as soon as possible once conditions allow, and to wipe out the current financial deficit. The continued Covid restrictions in China make it difficult to operate and be as effective as operations pre Covid. To help achieve continued success in the future we have identified a number of matters to address in 2022:

- Continued data input for CRM system and links to Gift Aid reclaim
- Focus activities on existing dogs welfare whilst China lockdowns still in place
- Create charity reserves
- Create fundraising campaign and events programme
- Further develop merchandise offering
- Improve use of social media, notably LinkedIn
- Develop further database of all dogs in Candy Cane rescue and analyse further 'costs per dogs'
- Identify new Patrons for the charity
- Improve communication channels between UK and China vets and boarding accommodation
- Improve auditable process for China invoicing

7. Public Benefit

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties. The public benefit of the charity's activities are outlined under 'Objectives and Activities' above. All activities have been undertaken to further the charity's purpose as per its Constitution.

Approved and signed on behalf of the Charity trustees:



.....
Maura Berrini
Chair

Date: **26 September 2022**

CANDY'S HOUND RESCUE INTERNATIONAL

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2021

Independent examiner's report to the Trustees of Candy's Hound Rescue International ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 31 December 2021.

Responsibilities and basis of report

As the Trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

Your attention is drawn to the fact that the Charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed:



Cara Miller ACCA

Dated: 30/09/2022

910 The Crescent, Colchester Business Park, Colchester, Essex, CO4 9YQ

CANDY'S HOUND RESCUE INTERNATIONAL

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2021**

	Note	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Income from:					
Donations	3	562,894	50	562,944	417,581
Charitable activities	4	2,926	-	2,926	3,240
Other trading activities	5	1,901	-	1,901	4,231
		<u>567,721</u>	<u>50</u>	<u>567,771</u>	<u>425,052</u>
Total income					
Expenditure on:					
Charitable activities	6	536,510	6,851	543,361	510,496
		<u>536,510</u>	<u>6,851</u>	<u>543,361</u>	<u>510,496</u>
Total expenditure					
		<u>31,211</u>	<u>(6,801)</u>	<u>24,410</u>	<u>(85,444)</u>
Net movement in funds					
Reconciliation of funds:					
Total funds brought forward		(119,614)	19,132	(100,482)	(15,038)
Net movement in funds		31,211	(6,801)	24,410	(85,444)
		<u>(88,403)</u>	<u>12,331</u>	<u>(76,072)</u>	<u>(100,482)</u>
Total funds carried forward					

The Statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The notes on pages 23 to 34 form part of these financial statements.

CANDY'S HOUND RESCUE INTERNATIONAL

**BALANCE SHEET
AS AT 31 DECEMBER 2021**

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	10	910	1,214
		910	1,214
Current assets			
Debtors	11	4,664	16,589
Cash at bank and in hand		58,922	34,361
		63,586	50,950
Creditors: amounts falling due within one year	12	(140,568)	(152,646)
Net current liabilities		(76,982)	(101,696)
Total net assets		(76,072)	(100,482)
Charity funds			
Restricted funds	13	12,331	19,132
Unrestricted funds	13	(88,403)	(119,614)
Total funds		(76,072)	(100,482)

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

.....
Maura Berrini

Maura Berrini

Chair

Date: **26 September 2022**

The notes on pages 23 to 34 form part of these financial statements.

CANDY'S HOUND RESCUE INTERNATIONAL

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2021**

	Note	2021 £	2020 £
Cash flows from operating activities			
Net cash used in operating activities	15	24,561	31,447
		<hr/>	<hr/>
Cash flows from investing activities			
Purchase of tangible fixed assets	10	-	(1,518)
		<hr/>	<hr/>
Net cash provided by/(used in) investing activities		-	(1,518)
		<hr/>	<hr/>
Change in cash and cash equivalents in the year		24,561	29,929
Cash and cash equivalents at the beginning of the year		34,361	4,432
		<hr/>	<hr/>
Cash and cash equivalents at the end of the year	16	58,922	34,361
		<hr/> <hr/>	<hr/> <hr/>

The notes on pages 23 to 34 form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

1. General information

Candy's Hound Rescue International is a Charitable Incorporated Organisation ("CIO") and is registered with the Charity Commission (Charity Registered Number 1179928) and Registrar of Companies (Company Registered Number CE015123) in England and Wales. The address of the registered office is given in the Charity information on page 1 of these financial statements. The nature of the Charity's operations and principal activities are detailed in the Trustees Report.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Candy's Hound Rescue International meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest pound.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

2.2 Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist, including when considering the impact of COVID-19. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the Charity to be able to continue as a going concern.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.5 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Fixtures and fittings	-	20% Straight-line
-----------------------	---	-------------------

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only holds basic Financial Instruments. The financial assets and financial liabilities of the Charity are as follows:

Debtors - trade and other debtors (including accrued income) are basic financial instruments and are debt instruments measured at amortised cost as detailed in Note 11.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Liabilities – accruals and other creditors will be classified as financial instruments, and are measured at amortised cost as detailed in Note 12.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

2.12 Critical accounting estimates

In the application of the Charity's accounting policies, which are described above, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure beyond the accounting policies listed above.

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

3. Income from donations

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Donations	562,894	50	562,944	417,581
	<hr/>	<hr/>	<hr/>	
<i>Total 2020</i>	381,495	36,086	417,581	
	<hr/>	<hr/>	<hr/>	

4. Income from charitable activities

	Unrestricted funds 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Homing fees	2,926	2,926	3,240
	<hr/>	<hr/>	<hr/>
<i>Total 2020</i>	3,240	3,240	
	<hr/>	<hr/>	

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

5. Income from other trading activities

	Unrestricted funds 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Merchandise sold	1,901	1,901	4,231
<i>Total 2020</i>	<i>4,231</i>	<i>4,231</i>	

6. Analysis of expenditure by activities

	Activities undertaken directly 2021 £	Support costs 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Charitable activities	515,245	28,116	543,361	510,496
<i>Total 2020</i>	<i>492,152</i>	<i>18,344</i>	<i>510,496</i>	

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

6. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Charitable activities 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Staff costs	36,548	36,548	26,866
Cost of Goods Sold	837	837	21
Fundraising costs	10,220	10,220	-
Cleaning	240	240	205
Consulting	7,388	7,388	16,507
Repairs & Maintenance	1,479	1,479	-
Vet fees	294,112	294,112	335,358
Dog expenses	20,622	20,622	10,084
Dog transport	133,415	133,415	25,763
Purchase of dogs	-	-	9,200
Rent, rates and utilities	6,547	6,547	16,581
Travel	3,837	3,837	51,567
	<u>515,245</u>	<u>515,245</u>	<u>492,152</u>

Analysis of support costs

	Charitable activities 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Depreciation	304	304	304
Advertising & marketing	1,152	1,152	1,574
Bank fees	7,292	7,292	3,926
Insurance	931	931	463
Printing, Stationery & Postage	1,012	1,012	312
IT Software and consumables	362	362	500
Telephone & Internet	1,006	1,006	1,053
Governance costs	8,863	8,863	8,928
Foreign exchange movements	6,386	6,386	219
Sundry	808	808	1,065
	<u>28,116</u>	<u>28,116</u>	<u>18,344</u>

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

6. Analysis of expenditure by activities (continued)

Analysis of support costs (continued)

All governance costs incurred in the current and prior year relate to independent examiners remuneration, as detailed in Note 7.

7. Independent examiner's remuneration

	2021	<i>2020</i>
	£	£
Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts	4,200	<i>4,200</i>
Under-provision of prior year examination accrual	-	<i>700</i>
Bookkeeping fees	2,880	<i>1,080</i>
Other services	1,560	<i>2,805</i>
Payroll services	223	<i>143</i>
	=====	<i>=====</i>

8. Staff costs

	2021	<i>2020</i>
	£	£
Wages and salaries	35,052	<i>25,625</i>
Contribution to defined contribution pension schemes	1,496	<i>1,241</i>
	=====	<i>=====</i>
	36,548	<i>26,866</i>
	=====	<i>=====</i>

The average number of persons employed by the Charity during the year was as follows:

	2021	<i>2020</i>
	No.	No.
Employees	1	<i>1</i>
	=====	<i>=====</i>

No employee received remuneration amounting to more than £60,000 in either period.

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

9. Trustees' remuneration and expenses

The Trustees are considered to be the Key Management Personnel of the Charity. During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the year ended 31 December 2021, no Trustee expenses have been incurred (2020 - £NIL).

10. Tangible fixed assets

	Fixtures and fittings £
Cost or valuation	
At 1 January 2021	1,518
At 31 December 2021	1,518
Depreciation	
At 1 January 2021	304
Charge for the year	304
At 31 December 2021	608
Net book value	
At 31 December 2021	910
<i>At 31 December 2020</i>	1,214

11. Debtors

	2021 £	2020 £
Due within one year		
Taxation and other social security	4,664	3,157
Prepayments and accrued income	-	13,432
	4,664	16,589

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

12. Creditors: Amounts falling due within one year

	2021	<i>2020</i>
	£	£
Other loans	26,000	<i>35,000</i>
Other creditors	-	<i>1,064</i>
Accruals	114,568	<i>116,582</i>
	140,568	<i>152,646</i>

During the year, one of the Trustees, Maura Berrini, provided a short-term loan to the Charity, the balance of which was £16,000 at the year-end. The loan is unsecured, interest-free and repayable within one year.

Another short-term loan of £10,000 was also made to the Charity in the year by a supporter. This loan is also unsecured, interest-free and repayable within one year.

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

13. Statement of funds

Statement of funds - current year

	Balance at 1 January 2021 £	Income £	Expenditure £	Balance at 31 December 2021 £
Unrestricted funds				
General funds	(119,614)	567,721	(536,510)	(88,403)
Restricted funds				
Dog shelter	19,132	50	(6,851)	12,331
Total of funds	(100,482)	567,771	(543,361)	(76,072)

The Dog Shelter restricted fund represents donations received to fund the purchase, refurbishment and running of a dog shelter in China.

Statement of funds - prior period

	<i>Balance at 1 January 2020 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Balance at 31 December 2020 £</i>
Unrestricted funds				
General funds	(15,038)	388,966	(493,542)	(119,614)
Restricted funds				
Dog shelter	-	36,086	(16,954)	19,132
Total of funds	(15,038)	425,052	(510,496)	(100,482)

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

14. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
Tangible fixed assets	-	910	910
Current assets	52,165	11,421	63,586
Creditors due within one year	(140,568)	-	(140,568)
Total	<u>(88,403)</u>	<u>12,331</u>	<u>(76,072)</u>

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2020 £</i>	<i>Restricted funds 2020 £</i>	<i>Total funds 2020 £</i>
Tangible fixed assets	-	1,214	1,214
Current assets	33,032	17,918	50,950
Creditors due within one year	(152,646)	-	(152,646)
Total	<u>(119,614)</u>	<u>19,132</u>	<u>(100,482)</u>

15. Reconciliation of net movement in funds to net cash flow from operating activities

	2021 £	2020 £
Net income/expenditure for the year (as per Statement of Financial Activities)	24,410	(85,444)
Adjustments for:		
Depreciation charges	304	304
Decrease/(increase) in debtors	13,432	(16,589)
Increase/(decrease) in creditors	(13,585)	133,176
Net cash provided by operating activities	<u>24,561</u>	<u>31,447</u>

CANDY'S HOUND RESCUE INTERNATIONAL

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

16. Analysis of cash and cash equivalents

	2021	<i>2020</i>
	£	£
Cash in hand	58,922	34,361
Total cash and cash equivalents	58,922	34,361

17. Analysis of changes in net debt

	At 1 January 2021	Cash flows	At 31 December 2021
	£	£	£
Cash at bank and in hand	34,361	24,561	58,922
Debt due within 1 year	(35,000)	9,000	(26,000)
	(639)	33,561	32,922

18. Related party transactions

During the year, one of the Trustees, Maura Berrini, provided a short-term loan of £16,000 to the Charity. The loan is interest-free and repayable within one year. At the year-end £16,000 has been recognised as an outstanding liability.

During the prior year, a loan of £25,000 was made to the Charity by the Trustee, Maura Berrini. This loan was interest-free and was repaid in full in the current year.

During the year, unrestricted donations totalling £3,033 were made by the Trustees to the Charity.

There were no other related party transactions in either period.

Candy's Hound Rescue International

England & Wales - Charity number 1179928

Accounts

CANDY CANE RESCUE
Charitable Incorporated Organisation

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

CANDY CANE RESCUE

CONTENTS

	Page
Reference and administrative details of the Charity, its Trustees and advisers	1
Trustees' report	2 - 20
Independent examiner's report	21
Statement of financial activities	22
Balance sheet	23
Notes to the financial statements	24 - 35

CANDY CANE RESCUE

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2020

Trustees	David Gibson Maura Berrini, Chair Jenna Ann Harris (appointed 13 January 2020) Karen Hassan (appointed 4 October 2020) Susan Cotton Georgina Keenan (appointed 13 January 2020, resigned 13 December 2020)
Charity registered number	1179928
Principal office	Boundary House 4 County Place Chelmsford CM2 0RE
Independent examiner	MHA MacIntyre Hudson Chartered Accountants Boundary House 4 County Place Chelmsford Essex CM2 0RE
Bankers	Lloyds Bank plc. 25 Gresham Street London EC2V 7HN



Trustees' Annual Report

for

Candy Cane Rescue

Charity Registration Nr: 1179928

For The Period 1 January 2020 to 31 December 2020



Contents

1. Structure, Governance and Management
 - a. Charity Constitution
 - b. Organisational Structure
 - c. Charity Advisors
 - d. Trustees

2. Objectives and Activities
 - a. The Aims of Candy Cane
 - b. The Process – Journey From Rescue to Forever Home
 - c. Strategies to Achieve Aims of Charity
 - d. Benchmark Criteria to Measure Success
 - e. Volunteers
 - f. Grant Funding

3. Achievements, Performance, Risks
 - a. Achievements
 - b. Performance
 - c. Risks

4. Financial Review

5. Fundraising

6. Plans for Future Periods

7. Public Benefit

Financial Statements for Year Ended 31 December 2020



1. Structure, Governance and Management

a) Charity Constitution

Candy Cane Rescue was founded in 2017 by Kerry Elliman and registered as a Charitable Incorporated Organisation (CIO) on 14 September 2018, registration number 1179928, with a registered address of Boundary House, 4 County Place, Chelmsford, CM2 0RE.

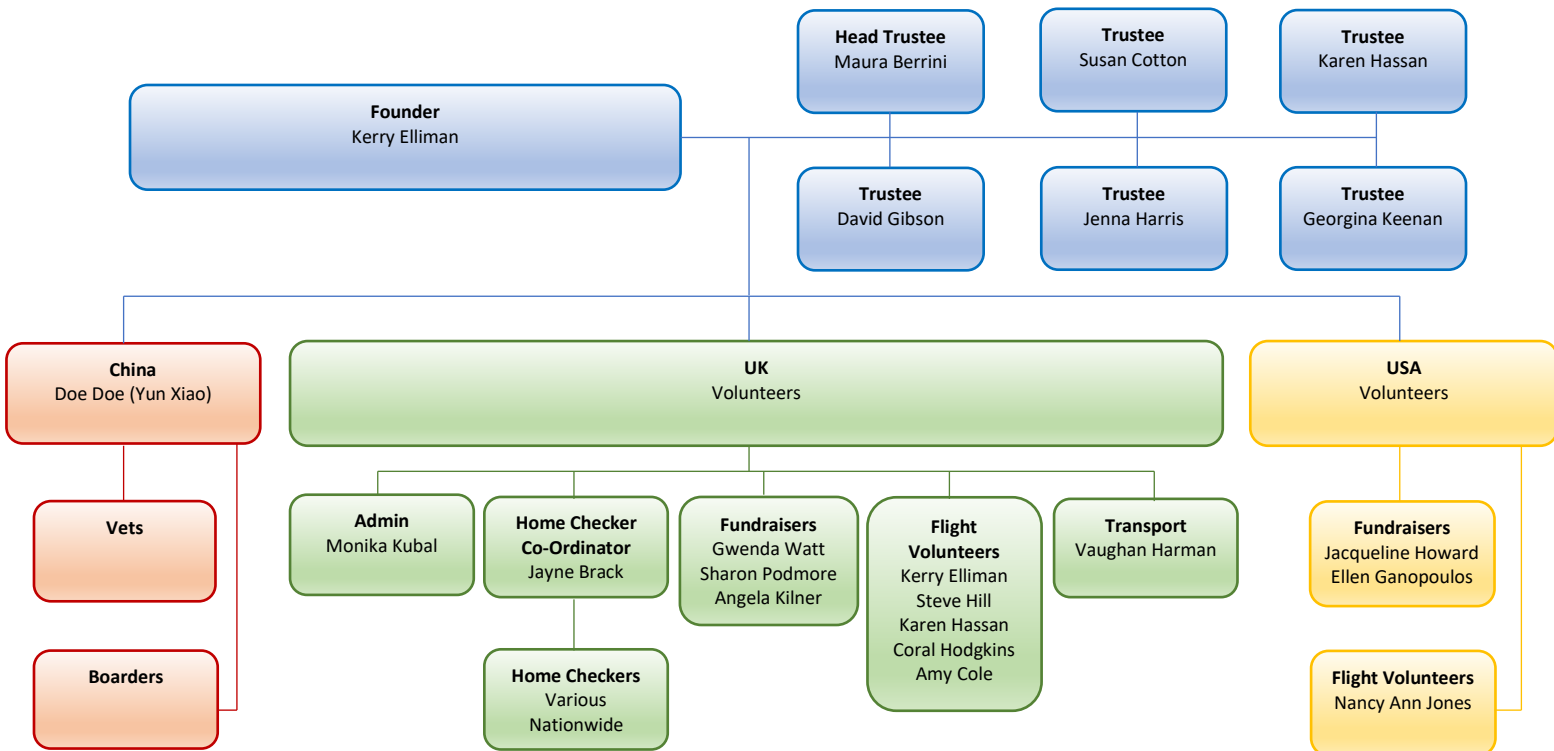
The objectives and purpose of the CIO, as per its Constitution, are to promote humane behaviour towards and rescue dogs (primarily Greyhounds) from the meat trade in China by providing appropriate care, protection, treatment and security for dogs which are in need of care and attention by reason of sickness, maltreatment, poor circumstances or ill usage, in particular, by providing rescue homes or other facilities for the reception, care and treatment of such dogs.

Expansion of the charity has demanded a few rescues (less than 5% of total) from other regions including the Vietnamese and South Korean meat markets, galgos from Spain and some hounds from Cyprus, Romania and Russia.

Once Candy Cane Rescue have committed to rescuing a dog they travel to the nearest vet for treatment, health checks and vaccinations. Once healthy enough they then go into boarding with one of our boarding partners in China with the aim of getting them to Beijing as soon as possible. Once vaccinated the quarantine starts which is 3 months for the UK and 30 days for the US.

We work with rescue partners in the US and the UK which take the dogs on arrival and rehome them once assessed and ready.

b) Organisational Structure





1. Structure, Governance and Management (continued)

b) Organisational Structure (continued)

To help deliver the objectives of Candy Cane we work with the following rescue partner organisations:

United Kingdom

East Midlands Dog Rescue

Pingle Farm
Seine Lane
Enderby
Leicestershire, LE19 4PD

Contact: Sandy McClusky & Lynne Simpson

Ravens Rescue

47 Birds Meadow
Pensnett
Brierley Hill, DY5 4TD

Contact: Sarah Price

Homes for Hounds

24 Butts Hill Crescent
Bugbrooke
Northants, NN7 3QP

United States of America

Motor City Greyhound Rescue

PO Box 14721
Detroit
Michigan, 48214

Contact: Jennifer Valdez & Amy Klettner

Greyhound Friends of New Jersey

PO Box 4416
Cherry Hill
New Jersey, 08034-0669

Contact: Maria Lutz & Linda Lyman

National Borzoi Rescue Foundation

PO Box 231
Dix
Illinois, 62830

Contact: Ann Marie Wiseman & Barbara Lord

Michigan Greyhound Connection

PO Box 725384
Berkley
Michigan, 48072-5384

Contact: Susan Bilsky & Ken Mitchell

Texas Italian Greyhound Rescue

Hollywood Feed
1415 E. Renner Road
Richardson
Texas, 75082

Contact: Robin Toula



1. Structure, Governance and Management (continued)

b) Organisational Structure (continued)

United States of America (Continued)

Minnesota Greyhound Rescue
9159 Dalton Court
Inver Grove Heights
Minnesota, 55076

Contact: Jen Komatsu & Lloyd Komatsu

Fast Friends Greyhound Adoption
14 West Swanzey Road
Swanzey
New Hampshire, 03446

Contact: Sharron Thomas & Amy Roy

Spain

Galgos Del Sol
Sierra Del Molar, No 2
San Javier
Murcia, 30730

Contact: Tina Solera

China

Plush Bears Shelter
Miaoyin Miaoshan Nursing Garden
Golden Tiger Village
Erlong Township
Taonan City
Baicheng City
Jilin Province

Contact: Lian Xiaodan

c) Charity Advisors

Candy Cane Rescue advisors are as follows:

Accountant

MHA Macintyre Hudson
Boundary House
4 County Place
Chelmsford
CM2 0RE

Contact: Cara Miller, Partner



1. Structure, Governance and Management (continued)

d) Trustees

In the 12 months up to 31 December 2020 there were three new additions to the Board of Trustees to strengthen the charity's ability to support the increasing demands placed on the organisation having charitable status, Jenna Harris, Georgina Keenan and Karen Hassan.

Appointment of Trustees

During 2020 a formal procedure was put in place to ensure that all recommendations for new trustees are provided in writing to all trustees, with explanation of the skills that they can provide and how they can benefit the charity. The procedure will be as follows:

- Identify skills, knowledge and skillsets required and agree number of trustees required
- Create shortlist of proposed trustees (no minimum or maximum number)
- Candidate to discuss the role with the trustees
- Carry out background checks on potential trustee to ensure meets guidelines set out in the Constitution
- Current trustees to vote based on a majority. Where a split decision is arrived due to an even number of trustees the Chair Trustee will have the deciding vote. All voting to be documented in writing.
- Introduce new trustee to Chair, Treasurer and volunteers and provide a copy of the Constitution and the latest Trustee Annual Report and statement of accounts.

Decision Making

All decisions made by the trustees must be made either in person or electronically by email; the trustees are responsible for all decisions within the charity although have delegated the following roles to volunteers:

- Drafting of policies for operational matters such as dog walking and home checking.
- Administrative matters and social media posts
- Fundraising activities and strategy (for 2020 and beyond it is planned for the Trustees to be involved in helping formulate a fundraising strategy)

All trustees decisions are undertaken on a majority vote basis; if there are an even number of trustees the Chair Trustee will have the deciding vote. All decision making is to be documented in writing.

Where a trustee is unable to fulfil their tasks, refuses to or repeatedly does not respond to the other trustees in a timely manner within a period of three months, without reasonable excuse, then the other trustees may raise the matter with the trustee in question and seek a resolution which may require that his or her office be vacated.

Arrangements for Setting Pay and Remuneration of Key Management

When setting the remuneration of the key staff the trustees benchmark against data provided in the Harris Hill Annual Salary Report. An annual review of all salaries is made to ensure that the remuneration provided is fair and reflects the responsibility and role involved.



2. Objectives and Activities

a) The Aims of Candy Cane

The aim of Candy Cane originally was to rescue as many dogs as possible from the Chinese meat market, initially in batches of 10, and being the only greyhound rescue in China there is significant supply. The charity, and its network of Partners, has grown exponentially, at a rate faster than anticipated, with rescues expanding beyond China to other Asian countries plus some European countries, although the Chinese operations continue to account for 95% of its operations.

Greyhounds are exported from Britain, Ireland and Australia by breeders and owners to race in China and are kept in the most awful conditions with no animal welfare laws. When they have outlived their usefulness many end up in the meat trade to be beaten, hung, boiled or skinned alive.

When Candy Cane Rescue's namesake 'Candy' was killed by another dog in a rescue centre, just the day before she was due to fly to the UK to be rehomed, founder Kerry Elliman decided she needed to have more control over their recovery and care and established Candy Cane Rescue.

In addition to the rescue, Candy Cane is committed to providing the best veterinary care to help improve survival rates and also provide a support network for the dogs both whilst in the charity's care and also once they have been rehomed in places which can provide commitment and nurturing as required. The charity takes pride in ensuring that all dogs will realise a life that they had only been able to dream of before and educating fosters, adopters and the wider public on how to understand and care for the hounds.

These dogs are often traumatised and have suffered unimaginable abuse. They have never been shown love, are not toilet trained, have never walked on a lead, have never gone up stairs and do not understand day to day noises such as televisions and hoovers.

Hounds are also unique from other dogs; they have very little body fat, just one layer, and this makes it difficult for them to regulate their body temperatures. They feel the cold and also overheat when the weather gets warmer. Coats need to be worn when it is cold or wet cooling coats in the summer.

Hounds love their comfort; sadly the Candy Cane Rescue hounds have come from situations where they have never had a bed and will quite often have poor coats due to how they have been living.

To mitigate stress for the dogs as much as possible Candy Cane aim to improve the speed of rehoming, subject to quarantine rule restrictions; due to the reduced time to quarantine dogs for transfer to the US where possible most dogs will be rehomed in the US rather than the UK.



2. Objectives and Activities (continued)

a) The Process - Journey From Rescue to Forever Home

Rescue

Candy Cane rescues dogs from meat markets, breeders, trucks, shelters, underground racetracks, ex police working dogs, strays or any other situations that a dog needs help from and although Candy Cane accommodates all dog breeds sighthounds are always rescued first.

Many of the dogs are sourced through local activists in China that request for help rescuing the dogs and are purchased at the slaughter houses and meat markets, with the price set according to weight; for smaller dogs (eg whippets) it's around £50 and a full size greyhound is £100.

Transfer to Safe Holding Shelter / Vets

As soon as dogs are put under Candy Cane Rescue they are sent to a safe holding shelter or to vets for care, depending where the dog is, and bloods are taken.

Health Check Ups

The dog travels to a vet as soon as possible where they will undergo a routine health check-up, vaccinations, spay/neuter, dental and any other treatment they need. Some of the hounds have injuries, skin problems, broken bones. Whatever their health problems Candy Cane Rescue will ensure that they are treated for their needs.

Routine health check-up includes

- Blood test
- Canine parvovirus Ag test
- Canine distemper Ag test
- Canine coronavirus Ag test
- Stool test (check for internal parasites)
- CDV/CPV/CCV antibodies test
- Physical examination

Vaccinations include

- Nobiva kennel cough vaccine x 1
- Vanguard plus 5/CV-L x 2
- Rabies vaccine
- Deworming

Spay/castration and dental care includes

- Pre operation examination
- Spay surgery for females
- Castration surgery for males
- Dental prophylaxis

All of this takes a minimum of 21 days boarding at the vets, sometimes longer if they have more serious health problems or injuries.



2. Objectives and Activities

b) The Process - Journey From Rescue to Forever Home (continued)

Transfer to Boarding in China

Once dogs have completed treatment and been given a clean bill of health, they then go into boarding and continue their quarantine:

Dogs travelling to UK	3 months quarantine
Dogs travelling to US	30 days quarantine

Once discharged from the vets care the dogs are matched with rescues that are best placed to continue their care and where to be repatriated, either UK, Europe or US. Whilst in China the dogs are trained to walk on a lead and are assessed as much as possible with people, children, other animals (such as cats), and around food and toys.

Transfer Abroad

- Flights booked for dogs ready to travel and also flight volunteers.
- Paperwork completed for dogs travelling.
- Day before travel dogs have vet check up to ensure they are fit and healthy to travel
- Dogs travel to Beijing airport where they meet flight volunteers who have travelled from the UK / US to China to escort the dogs back.
- Dogs being transferred to the UK fly to Paris CDG where met by transport who will continue journey to UK via Calais where they go through pet reception and have their paperwork, microchip and health certificate checked.
- Travel through Eurotunnel to Folkestone where they make their way to Kerry Elliman, then to their foster homes, to be vet checked and assessed until ready to be rehomed in the UK. For the dogs that go from China to the US the US rescues will arrange flight volunteers
- The dogs are assessed for behavioural characteristics and suitability for different families and environments before full adoption.

Sadly, not all the dogs that are rescued make it to their forever homes due to illness or injuries that cannot be treated. This is one of the hardest parts of our rescue. However, we take comfort from knowing they have passed away finally experiencing love and kindness, something most of them have never experienced in their lifetime.

c) Strategies to Achieve Aims of Charity

At the start of 2020 we had identified a significant number of points to address to improve both the operational efficiency and income generation of the charity:

- Update Charity Constitution to reflect activities of the charity
- Ensure all trustees are more engaged and correspond in a timely manner. Have clear defined roles
- Increase number of trustees and Identify skills required to support the charity, eg HR / legal
- Create succession planning to protect the charity from unforeseen, harmful changes
- Increase network of Partner rescues
- Standardise method of communication and create CRM system
- Create centralised document storage system in cloud
- Create own facility in China; budgeted £100,000 and provide regular updates



2. Objectives and Activities (continued)

c) Strategies to Achieve Aims of Charity (continued)

- Seek grant funding through either Petplan, Marchig Animal Welfare Trust or Dog Trust International
- Employ fundraising consultant
- Create Head Fundraiser role (trustee or volunteer) to liaise with fundraising consultant and drive marketing
- Expand network of volunteers in China
- Consider employment of staff in China to assist Doe Doe
- Create clear educative material for homecheckers
- Create a fundraising pack for fundraising volunteers
- Create a formal adoption and foster pack including helpful contacts, advice on caring for greyhounds, fundraising opportunities (eg Amazon Smile)
- Agree use of logos on marketing materials and merchandise
- Review all marketing material
- Promote more fundraising activities on social media
- Review website and possible improvements
- Employ driver in China to transport dogs
- Formalise procedures for flight volunteers
- Source site for a Candy Cane rescue centre in South of England
- Source a behaviouralist specialist through our Birmingham vets to support us with the “special cases”
- Co-ordinate marketing and fundraising activities thorough regular meetings
- Develop further database of all dogs in Candy Cane rescue and analyse further ‘costs per dogs’
- Identify new Patrons for the charity
- Create annual business plan ahead of forthcoming year, agree fundraising targets, target number of dogs to be rescued, and prioritise and diarise activities over 12 month period
- Investigate other ways to fly dogs out of China rather than just with flight volunteers
- Ensure all policies, guidelines and recommendations are up to date
- Apply for Gift Aid certification

In 2020 due to the Coronavirus pandemic many of these activities had to be put on hold due to unforeseen lockdowns and travel restrictions, inability to raise funds and the general uncertainty created by the ongoing pandemic and the ever changing rules and regulations that were required to be followed.

d) Benchmark Criteria to Measure Success

The main criteria, in pre-pandemic years, used to assess the success of the charity’s activities were the number of dogs rescued, brought back to full health and rehomed.

The benchmark criteria for 2020 changed due to the pandemic and focused on caring for the dogs long term at the vets and shelters until the pandemic restrictions were fully lifted, and being able to fund the increased costs associated with this without the ability to carry out normal fundraising activities.

Simultaneously, success for the year can also be measured by the improvements to the operational structure of the charity which will have long term benefits to the charity in the future.



2. Objectives and Activities (continued)

e) Volunteers

Candy Cane, like any charity, prospers from its network of volunteers, both in the UK, China and through its partner rescues in the US and Europe.

Roles of volunteers in Candy Cane can vary from walking the dogs, carrying out fundraising activities, administration roles, updating social media, fostering, doing homechecks to verify suitability of a potential home for a dog and helping set out policies and guidelines. The time involved for each individual volunteer can differ depending on their role and location; a summary of the main volunteer roles is set out below:

Administration

In this digital and connected age, most individuals use the Internet as their preferred method of sourcing information. Therefore the role of the administrator is vital in ensuring that the Candy Cane website remains as relevant and up-to-date as possible.

The primary duties of the administrator are updating the web page with the latest news and events concerning the charity. This is to keep people informed about the work performed in China including the many rescue missions.

The page is regularly updated with full details of any dogs available for adoption, charting their journey from rescue through to final adoption. Details of the dogs are presented in order to best match a prospective adopter with the correct dog.

The charity organises many fund-raising events both in the UK and abroad. Details of these events are published on the web page. Anyone looking at the page can easily work out what events are taking place, where they are and how to take part and / or donate.

In addition articles are published on the raising of charitable funds and their distribution.

Other duties of the administrator pertain to the organising of events such as street, shop collections, working closely and liaising with Local Authorities. This is to ensure that all relevant permits are obtained and any regulations adhered to. Risk assessments are performed to ensure the safety of volunteers, any dogs involved and the general public as a whole.

Flight Volunteer

The role of the flight volunteer is to escort the rescue dogs safely from the location they are in, to new destination. i.e. Beijing to UK and responsibilities and duties include the following:

- Ensure visa and passport are valid and in date to travel
- Arrange bookings for outward, return flights and accommodation, liaising with UK and Chinese volunteers to ensure dogs are ready to travel and can get on the flight
- Fly out to destination
- Liaise with Chinese volunteers
- Meet dogs and volunteers at airport where travelling from



2. Objectives and Activities (continued)

e) Volunteers (continued)

Flight Volunteer (continued)

The role of the flight volunteer is to escort the rescue dogs safely from China to the UK or the US and responsibilities and duties include the following:

- Ensure all paperwork and documents correct including health certificates, vet checks and travel documents.
- Check microchips match passports
- For dogs travelling in hold - Ensure crates are clean and comfortable for travel, water bottles are filled and secure and dogs are not wearing collars.
- For dogs travelling in cabin – ensure dogs are comfortable and secure in carry bags
- On arriving at destination, collect dogs travelling in hold and crates at oversized baggage
- Meet onwards transportation team and get dogs out of airport.
- Ensure all dogs have water available and taken to toilet and allow to stretch legs
- Ensure comfortable and safe for onward travel in van
- Exercise, feed, and water

Dog Walking

In addition to providing exercise the role of the dog walker is to provide the dogs with an opportunity to socialise safely in an environment that is strange to them (new Country, house) and to allow the volunteers to assess the behaviour of the dogs, both when on their own and with other dogs, with the aim to assess their needs and ensure that their adoption profiles are accurate to enable them to be matched with the right family.

In agreeing to help walk Candy Cane Rescue dogs whether as a volunteer dog walker or a foster family the following points are essential:

- Dog walkers must listen to the advice of the rescue and how a specific dog must be walked and must adhere to that advice
- Provide feedback to the charity and foster homes about the dog's interaction with other dogs, people, children, traffic and animals.
- Volunteers to be aware that when walking a Candy Cane Rescue dog that they are also representing the rescue and must walk the dog in an appropriate manner so as not to bring concern or disrepute to the rescue
- Should there be any incidents where another dog attacks a rescue dog on a walk that the dog is taken straight to a vets and that the rescue is informed immediately.

Home Checker Co-Ordinator

The home checker co-ordinator must liaise with all home checkers nationwide and ensure a prompt and effective service and thereby reduce the time the dogs are waiting for their forever homes. The role of the home checker co-ordinator includes the following:

To carry out the home check role the following needs to take place:

- Contact potential adopters/ foster families
- Explain the process of a home check, what is required, and explain guidelines that must be adhered to
- Source a home checker to visit a potential foster and adopter home
- Review completed home checker reports and make recommendation including any changes, improvements



2. Objectives and Activities (continued)

e) Volunteers (continued)

Home Checker

Once a home check appointment has been made the home checker is to visit the property, check for any potential concerns, complete the home checker questionnaire and return the completed document to the home checker co-ordinator. No recommendations to the potential adopting or foster family should be made during the property visit.

Subject to a successful home check the home checker will arrange a follow up visit 6-8 weeks after homing to check on the welfare of the dog and report back to the rescue on the findings including any concerns, if any.

This voluntary role is vital to ensure that we give our dogs and their new owners the best chance of success.

f) Grant Funding

Candy Cane do not currently benefit from any grant funding but it is something the charity will consider should an appropriate opportunity arise. Due to the ongoing pandemic throughout 2020 opportunities to apply for grant funding have been restricted with most grants available only for charities with different characteristics to Candy Cane Rescue.

We will keep abreast of grant opportunities that may arise in the future.



3. Achievements, Performance, Risks

a) Achievements

The period to 31 December 2020 was extremely challenging and frustrating for the charity due to unforeseen restrictions, funding difficulties and operational obstacles that had to be overcome in relation to Covid-19.

Number of Dogs Cared For

At the start of 2020 we had 246 dogs in care at our Chinese shelters but due to travel restrictions we could not repatriate the dogs. The dogs were instead cared for in our shelters, which in itself created significant additional costs for veterinary care and welfare costs, and during 2020 we had 274 dogs under our care at the highest capacity. A knock-on effect was that it was impossible to rescue more dogs as our shelters were at maximum capacity.

No dogs were able to be re-homed in the UK but we did successfully repatriate 21 dogs to the US at the end of the year, working together with our US partner organisations, despite significant operational and logistical obstacles that had to be overcome, such as being restricted to use of cargo flights.

Fundraising and Awareness

Numerous events, both fundraising and to raise awareness of the charity's plight, had to be cancelled, including a greyhound event in Philadelphia planned in April 2020 to cement and grow relationships with our US Partner organisations and their supporters.

Fundraising was extremely challenging during 2020, as with all charitable organisations, but despite this Candy Cane still managed to raise over £400k.

Various initiatives were commenced during the year including the following:

- Use of donation tools
- Development of merchandise using new designs. The income generated from the merchandise in the three months from October 2020 to December 2020 was tenfold that generated in the entire 2019
- Creation of Newsletter

Increased use though of social media platforms also enabled Candy Cane to maintain a presence and increase awareness of the aims of the charity to both existing and new followers.



3. Achievements, Performance, Risks (continued)

a) Achievements (continued)

Organisational and Operational Developments

Throughout 2020 steps were taken to improve the efficiency of the charity's operational matters with consideration given to the following:

- Research into CRM systems
- Exploring use of cloud platforms to improve data logging and documentation keeping
- Researching website improvement options to improve user experience
- Further development of charity policies
- Standardising correspondence channels within the charity for audit purposes
- Development of charity constitution to reflect changing charity requirements
- Improved guidelines and policies put in place including risk assessments
- Appointment of welfare officer to protect dogs in care including foster care and help to avoid unnecessary PTS
- Consideration and research into use of external fundraising consultants
- Improved adoption packs including awareness of fundraising via Amazon Smile
- Application process for Gift Aid commenced
- Dog and supporter member databases developed further

b) Performance

Candy Cane has performed as well as could be expected in such challenging conditions but has been running at a loss during 2020 largely due to increased boarding and veterinary fees in China and reduced fundraising activities. We would have liked to have repatriated more dogs than were possible but external factors prevented this from happening.

Although running at a loss in 2020 the financial position can be addressed in 2021 once restrictions relax and fundraising activities can recommence. Operational procedures implemented during 2020 will also help improve efficiencies within the charity.



3. Achievements, Performance, Risks (continued)

c) Risks

During the accounting period we have identified a number of risks to Candy Cane which need to be addressed in the next period. The risks identified are as follows:

Covid-19

Clearly Covid-19 has had a significant on the charity's ability to rescue, care for and repatriate dogs and a continued risk of Covid-19 are new variants which add to the uncertainty surrounding travel, health concerns and logistics of moving dogs. Restrictions to Chinese borders will also impact on the ability to develop further relationships with organisations, veterinary practices and volunteers within China.

Succession Planning

Succession planning is a risk to the charity, notably the reliance on a small number of individuals within China. Without the ability to travel to China and develop these relationships further the risk will remain and how quickly this can be addressed will largely be determined by the continued pandemic. Direct links also need to be created between the UK operation and the veterinary practices in China to improve auditable channels for all correspondence such as invoicing. This can only be addressed once China opens up the borders with overseas travellers.

Illnesses and Diseases of Dogs

Many of the dogs rescued are in very poor health and they have never been vaccinated. Although Candy Cane keeps them at trusted vets until they are well, strong and fully vaccinated for travel, there is always a risk of underlying conditions which have not been picked up until they reach the UK or US, largely due to the fact the veterinary care in China is less equipped than in the West.

Discrediting by Pro-Racing Communities

Over the years Kerry Elliman has been discredited for her tireless work in raising awareness of the plight of ex-racing dogs being sent to China from the UK. This campaigning, which is not carried out through Candy Cane, has led to false accusations of theft and being a liar, and although all incidents are reported to the police, including threats made to Kerry and her family on Christmas Day 2020, continued social media posts spreading false information could be harmful to the charity and influence decisions of donors and adoptors, by association.



4. Financial Review

The total income generated during 2020 was as follows:

Unrestricted Funds	£388,966
Restricted Funds	£36,086
Total Funds	£425,052

Total expenditure for the year was £510,496 creating an operational deficit of £85,444 for the year.

Reserves policy:

Candy Cane does not hold any investments or real estate assets. There are currently no reserves in place but as a charity our policy for reserves going forward is to ensure that we have two month's worth of cash in the bank to cover immediate operational costs such as salaries, tax liabilities and consultant costs.

The total funds held as at 31 December 2020:

Unrestricted Funds	(£119,614)
Restricted Funds	£19,132
Total Funds	(£100,482)

The charity is addressing the deficit on a number of levels:

1. Employment of external fundraising consultant.
 - a. Help broaden the reach and following of the charity
 - b. Create fundraising campaigns
 - c. Generate 12 month fundraising programme
 - d. Improve marketing efficiencies and processes
2. Expanding Merchandise Offering
3. Re-Branding of Charity
 - a. Help improve awareness of charity activities
 - b. More modern and flexible approach
 - c. Improve adaptability of logo across different forums
4. Improve Website
 - a. Improve ease of fundraising process
 - b. Cleaner and more user friendly platform
5. Improvement of Internal Operational Procedures
 - a. Improve direct links to China operations and suppliers
 - b. Improved data use and systems

The Financial Statement for period ending 31 December 2020 can be viewed at the end of this report.



5. Fundraising

All fundraising to date has been carried out by volunteers or members of the charity including birthday fundraisers through Facebook, other Facebook donation posts specific to stories and dog rescues, volunteers carrying out sponsored events and also raising money through raffles, auctions, Greyt Unite events and the sale of Candy Cane merchandise.

Plans have been put in place to appoint an external fundraising consultant in 2021 to drive and strategise campaigns.

Candy Cane receive enquiries from members wishing to raise money for the charity and so formal procedures including a fundraising pack have been developed to ensure that there is a consistent approach across the whole charity promoting the same, correct message including achievements and aims.



6. Plans for Future Periods

The charity's prime concern in 2021 is the continued welfare of the dogs currently in boarding and to repatriate them as soon as possible once conditions allow, and to wipe out the current financial deficit. To help achieve continued success in the future we have identified a number of matters to address in 2021:

- Strengthen trustee group and skillset
- Create succession planning to protect the charity from unforeseen, harmful changes
- Create CRM system and interaction with accounts software and social platforms
- Create centralised document storage system in cloud
- Source grant funding
- Employ fundraising consultant
- Create fundraising campaign and events programme
- Source other fundraising alternatives
- Consider re-branding of charity
- Further develop merchandise offering
- Development of website
- Improve channels and ease for donations to be made
- Develop additional marketing material
- Improve use of social media
- Develop further database of all dogs in Candy Cane rescue and analyse further 'costs per dogs'
- Identify new Patrons for the charity
- Appoint accountant to increase scope of accounting duties
- Achieve Gift Aid status
- Improve communication channels between UK and China vets and boarding accommodation
- Improve auditable process for China invoicing
- Formally allocate outstanding roles between Trustees
- Develop further databases to tailor to CRM and fundraising activities

7. Public Benefit

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties. The public benefit of the charity's activities are outlined under 'Objectives and Activities' above. All activities have been undertaken to further the charity's purpose as per its Constitution.

Approved and signed on behalf of the Charity trustees

Maura Berini

Chair

Date: 24th October 2021

CANDY CANE RESCUE

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

Independent examiner's report to the Trustees of Candy Cane Rescue ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 31 December 2020.

Responsibilities and basis of report

As the Trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

Your attention is drawn to the fact that the Charity has prepared the accounts in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

I understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed:

Dated:

Cara Miller ACCA

Boundary House, 4 County Place, Chelmsford, Essex, CM2 0RE

CANDY CANE RESCUE

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2020**

		Unrestricted funds	Restricted funds	Total funds	<i>Total funds Period ended 31 December 2019</i>
	31 December 2020	31 December 2020	31 December 2020	31 December 2020	31 December 2019
Note	£	£	£	£	£
Income from:					
Donations	3	381,495	36,086	417,581	505,548
Charitable activities	4	3,240	-	3,240	3,421
Other trading activities	5	4,231	-	4,231	-
		<u>388,966</u>	<u>36,086</u>	<u>425,052</u>	<u>508,969</u>
Expenditure on:					
Charitable activities	6	493,542	16,954	510,496	524,007
		<u>493,542</u>	<u>16,954</u>	<u>510,496</u>	<u>524,007</u>
Total expenditure		<u>493,542</u>	<u>16,954</u>	<u>510,496</u>	<u>524,007</u>
Net movement in funds		<u>(104,576)</u>	<u>19,132</u>	<u>(85,444)</u>	<u>(15,038)</u>
Reconciliation of funds:					
Total funds brought forward		(15,038)	-	(15,038)	-
Net movement in funds		(104,576)	19,132	(85,444)	(15,038)
Total funds carried forward		<u>(119,614)</u>	<u>19,132</u>	<u>(100,482)</u>	<u>(15,038)</u>

The Statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.


The notes on pages 24 to 35 form part of these financial statements.

CANDY CANE RESCUE

**BALANCE SHEET
AS AT 31 DECEMBER 2020**

	Note	2020 £	2019 £
Fixed assets			
Tangible assets	10	1,214	-
		1,214	-
Current assets			
Debtors	11	16,589	-
Cash at bank and in hand		34,361	4,432
		50,950	4,432
Creditors: amounts falling due within one year	12	(152,646)	(19,470)
Net current liabilities		(101,696)	(15,038)
Total net assets		(100,482)	(15,038)
Charity funds			
Restricted funds	13	19,132	-
Unrestricted funds	13	(119,614)	(15,038)
Total funds		(100,482)	(15,038)

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



Maura Berrini
 Chair
 Date: 21st October 2021

The notes on pages 24 to 35 form part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

1. General information

Candy Cane Rescue is a Charitable Incorporated Organisation ("CIO") and is registered with the Charity Commission (Charity Registered Number 1179928) and Registrar of Companies (Company Registered Number CE015123) in England and Wales. The address of the registered office is given in the Charity information on page 1 of these financial statements. The nature of the Charity's operations and principal activities are detailed in the Trustees Report.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Candy Cane Rescue meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest pound.

The comparative financial statements include the period from 14 September 2018 to 31 December 2019. As such, they are not directly comparable to the current year figures.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

2.2 Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist, including when considering the impact of COVID-19. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the Charity to be able to continue as a going concern.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.5 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Fixtures and fittings	-	20% Straight-line
-----------------------	---	-------------------

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only holds basic Financial Instruments. The financial assets and financial liabilities of the Charity are as follows:

Debtors - trade and other debtors (including accrued income) are basic financial instruments and are debt instruments measured at amortised cost as detailed in Note 11.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Liabilities – accruals and other creditors will be classified as financial instruments, and are measured at amortised cost as detailed in Note 12.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

2.12 Critical accounting estimates

In the application of the Charity's accounting policies, which are described above, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure beyond the accounting policies listed above.

CANDY CANE RESCUE

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

3. Income from donations

	Unrestricted funds	Restricted funds	Total funds	<i>Total funds Period ended 31 December 2019 £</i>
	31 December 2020 £	31 December 2020 £	31 December 2020 £	
Donations	381,495	36,086	417,581	505,548
<i>Total 2019</i>	<u>505,548</u>	<u>-</u>	<u>505,548</u>	

4. Income from charitable activities

	Unrestricted funds	Total funds	<i>Total funds Period ended 31 December 2019 £</i>
	31 December 2020 £	31 December 2020 £	
Easy Fundraising	-	-	1,171
Homing fees	3,240	3,240	2,250
	<u>3,240</u>	<u>3,240</u>	<u>3,421</u>
<i>Total 2019</i>	<u>3,421</u>	<u>3,421</u>	

CANDY CANE RESCUE

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

5. Income from other trading activities

	Unrestricted funds	Total funds	<i>Total funds Period ended 31 December 2019 £</i>
	31 December 2020 £	31 December 2020 £	
Merchandise sold	4,231	4,231	-

6. Analysis of expenditure by activities

	Activities undertaken directly	Support costs	Total funds	<i>As restated Total funds Period ended 31 December 2019 £</i>
	31 December 2020 £	31 December 2020 £	31 December 2020 £	
Charitable activities	492,152	18,344	510,496	524,007
<i>Total 2019 as restated</i>	<u>512,504</u>	<u>11,503</u>	<u>524,007</u>	

CANDY CANE RESCUE

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

6. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Charitable activities	Total funds	<i>As restated Total funds Period ended 31 December 2019 £</i>
	31 December 2020 £	31 December 2020 £	
Staff costs	26,866	26,866	-
Cost of Goods Sold	21	21	1,254
Fundraising costs	-	-	115
Cleaning	205	205	615
Consulting	16,507	16,507	20,668
Vet fees	335,358	335,358	272,617
Dog expenses	10,084	10,084	15,811
Dog transport	25,763	25,763	100,661
Purchase of dogs	9,200	9,200	72,886
Rent, rates and utilities	16,581	16,581	100
Travel	51,567	51,567	27,777
	<u>492,152</u>	<u>492,152</u>	<u>512,504</u>

CANDY CANE RESCUE

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

6. Analysis of expenditure by activities (continued)

Analysis of support costs

	Charitable activities	Total funds	<i>As restated Total funds Period ended 31 December 2019 £</i>
	31 December 2020 £	31 December 2020 £	
Depreciation	304	304	-
Advertising & marketing	1,574	1,574	145
Bank fees	3,926	3,926	3,189
Postage, freight & courier	305	305	113
Insurance	463	463	409
Printing & stationery	7	7	766
IT Software and consumables	500	500	531
Telephone & Internet	1,053	1,053	2,761
Governance costs	8,928	8,928	3,500
Currency transaction charges	219	219	89
Sundry	1,065	1,065	-
	<u>18,344</u>	<u>18,344</u>	<u>11,503</u>

All governance costs incurred in the current and prior year relate to independent examiners remuneration, as detailed in Note 7.

CANDY CANE RESCUE

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

7. Independent examiner's remuneration

	31 December 2020 £	<i>Period ended 31 December 2019 £</i>
Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts	4,200	3,500
Under-provision of prior year examination accrual	700	-
Fees payable to the Charity's independent examiner in respect of:		
Onboarding fees	1,080	-
Software training services	600	-
Payroll services	2,205	-
Software subscription services	143	-
	26,866	-

8. Staff costs

	31 December 2020 £	<i>Period ended 31 December 2019 £</i>
Wages and salaries	25,625	-
Contribution to defined contribution pension schemes	1,241	-
	26,866	-

The average number of persons employed by the Charity during the year was as follows:

	31 December 2020 No.	<i>Period ended 31 December 2019 No.</i>
Employees	1	-
	1	-

No employee received remuneration amounting to more than £60,000 in either period.

CANDY CANE RESCUE

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

9. Trustees' remuneration and expenses

The Trustees are considered to be the Key Management Personnel of the Charity. During the year, no Trustees received any remuneration or other benefits (2019 - £NIL).

During the year ended 31 December 2020, no Trustee expenses have been incurred (2019 - £NIL).

10. Tangible fixed assets

	Fixtures and fittings £
Cost or valuation	
Additions	1,518
At 31 December 2020	1,518
Depreciation	
Charge for the year	304
At 31 December 2020	304
Net book value	
At 31 December 2020	1,214
<i>At 31 December 2019</i>	-

11. Debtors

	2020 £	2019 £
Due within one year		
Taxation and other social security	3,157	-
Prepayments and accrued income	13,432	-
	16,589	-

CANDY CANE RESCUE

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

12. Creditors: Amounts falling due within one year

	2020	<i>2019</i>
	£	£
Other loans	35,000	<i>15,970</i>
Other creditors	1,064	<i>-</i>
Accruals	116,582	<i>3,500</i>
	152,646	<i>19,470</i>

During the year, one of the Trustees, Maura Berrini, provided a short-term loan of £25,000 to the Charity. The loan is unsecured, interest-free and repayable within one year.

Another short-term loan of £10,000 was also made to the Charity in the year by a supporter. This loan is also unsecured, interest-free and repayable within one year.

CANDY CANE RESCUE

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

13. Statement of funds

Statement of funds - current year

	Balance at 1 January 2020 £	Income £	Expenditure £	Balance at 31 December 2020 £
Unrestricted funds				
General funds	(15,038)	388,966	(493,542)	(119,614)
Restricted funds				
Dog shelter	-	36,086	(16,954)	19,132
Total of funds	(15,038)	425,052	(510,496)	(100,482)

The Dog Shelter restricted fund represents donations received to fund the purchase, refurbishment and running of a dog shelter in China.

Statement of funds - prior period

	<i>Income</i> £	<i>Expenditure</i> £	<i>Balance at</i> 31 December 2019 £
Unrestricted funds			
General funds	508,969	(524,007)	(15,038)

CANDY CANE RESCUE

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020**

14. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £
Tangible fixed assets	-	1,214	1,214
Current assets	33,032	17,918	50,950
Creditors due within one year	(152,646)	-	(152,646)
Total	<u>(119,614)</u>	<u>19,132</u>	<u>(100,482)</u>

Analysis of net assets between funds - prior period

	<i>Unrestricted funds 2019 £</i>	<i>Total funds 2019 £</i>
Current assets	4,432	4,432
Creditors due within one year	(19,470)	(19,470)
Total	<u>(15,038)</u>	<u>(15,038)</u>

15. Related party transactions

During the year, one of the Trustees, Maura Berrini, provided a short-term loan of £25,000 to the Charity. The loan is interest-free and repayable within one year. At the year-end £25,000 has been recognised as an outstanding liability.

There were no other related party transactions in either period.