

Registered number: 11491073  
Charity number: 1179626

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**JAPAN HOUSE LONDON TRUST**

**(A company limited by guarantee)**

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**ANNUAL TRUSTEES' REPORT**

**(INCLUDING THE STRATEGIC REPORT)**

**AND CONSOLIDATED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 MARCH 2024**

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CONTENTS

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	Pages
Trustees' report (including the strategic report)	1 - 7
Independent auditor's report	8 - 11
Consolidated statement of financial activities (incorporating income and expenditure account)	12
Consolidated balance sheet	13
Company balance sheet	14
Consolidated statement of cash flows	15
Notes to the financial statements	16 - 30

# JAPAN HOUSE LONDON TRUST

## ANNUAL TRUSTEES' REPORT (INCLUDING THE STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2024

The Trustees, who are also directors for the purposes of company law, present their report together with the audited Consolidated Financial Statements of Japan House London Trust ("JHLT" or "the Parent Company" or "the Trust" or "the Charitable Company") and its subsidiary undertakings, Japan H.L. Limited ("JHLL") and Japan H.L. Enterprises Limited ("JHLE") (collectively "the Group") for the year ended 31 March 2024.

The Trustees confirm that the Annual Trustees' Report (including the Strategic Report) and Consolidated Financial Statements of the Group and the Parent Company comply with the Charities Act 2011 and where relevant, the Charities Act 2022, the Companies Act 2006, the Trust's Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) ("Charities SORP FRS 102").

### REFERENCE AND ADMINISTRATIVE DETAILS FOR THE CHARITABLE COMPANY, ITS TRUSTEES AND ADVISERS

<b>Governing Instrument</b>	Memorandum and Articles of Association
<b>Members</b>	His Excellency Ambassador Hajime Hayashi Sir Alexander David Warren Ms Keshini Navaratnam Mrs Phillida A Purvis Rt Hon. Lord Christopher Francis Patten of Barnes (Resigned on 29 July 2024)
<b>Trustees (also the statutory Directors of the Charitable Company)</b>	His Excellency Ambassador Hajime Hayashi Ms Keshini Navaratnam Mrs Phillida A Purvis Sir Alexander David Warren Mr Satoru Yoshida Mr Yukinobu Nakano (Appointed on 24 October 2023) Mr Satoru Ichinokawa (Appointed on 27 March 2024) Lord William Arthur Waldegrave (Appointed on 30 July 2024) Mr Akihiko Takada (Resigned on 24 October 2023) Mr Takanori Sazaki (Resigned on 7 December 2023) Rt Hon. Lord Christopher Francis Patten of Barnes (Resigned on 29 July 2024)
<b>Executive Chairman</b>	His Excellency Ambassador Hajime Hayashi

## JAPAN HOUSE LONDON TRUST

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### ANNUAL TRUSTEES' REPORT (CONTINUED) (INCLUDING THE STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2024

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#### REFERENCE AND ADMINISTRATIVE DETAILS

#### FOR THE CHARITABLE COMPANY, ITS TRUSTEES AND ADVISERS (continued)

**Objects of Charitable  
Company**

The Objects of the Trust are for the public benefit: a) to advance the culture (both traditional and modern), institutions, people, history, and language of Japan, and also of Japan's intellectual, artistic, scientific and economic life; b) to promote cultural relationships between people in Japan and people in the United Kingdom; c) to promote learning and advance all forms of education relating to Japan; d) to promote research in any of the above; e) to publish the useful results of such research and f) the furtherance of such other exclusively charitable objects as the Trustees in their absolute discretion may determine.

**Solicitors**

Farrer & Co LLP  
66 Lincoln's Inn Fields  
London WC2A 3LH

**Bankers**

HSBC UK Bank Plc  
94 Kensington High Street  
London W8 4SH

**Auditor**

Rawlinson & Hunter Audit LLP  
Statutory Auditor  
Chartered Accountants  
Eighth Floor, 6 New Street Square,  
New Fetter Lane, London EC4A 3AQ

**Charitable Company  
Address & Registered office**

Japan House London  
101 – 111 Kensington High Street  
London W8 5SA

**Charity Registration Number**

1179626

**Company Registration Number**

11491073

## JAPAN HOUSE LONDON TRUST

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### ANNUAL TRUSTEES' REPORT (CONTINUED) (INCLUDING THE STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2024

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#### STRUCTURE, GOVERNANCE AND MANAGEMENT

The Charitable Company is a registered charity (charity number 1179626) limited by guarantee, whose principal object is to support charitable purposes in whatever manner the Trustees, in their absolute discretion, think fit.

The Trustees' overriding aim is: a) to advance the culture (both traditional and modern), institutions, people, history, and language of Japan, and also of Japan's intellectual, artistic, scientific and economic life; b) to promote cultural relationships between people in Japan and people in the United Kingdom; c) to promote learning and advance all forms of education relating to Japan; d) to promote research in any of the above; e) to publish the useful results of such research and f) the furtherance of such other exclusively charitable objects as the Trustees in their absolute discretion may determine.

On 17 June 2020, the subsidiary, Japan H.L. Limited ("JHLL"), acquired a 100% shareholding in a newly incorporated company, Japan H.L. Enterprises Limited ("JHLEL"), and on 30 September 2020, JHLEL acquired the business, assets and operations of The Shop at Japan House London from Salt and Welcome UK Limited. Salt and Welcome UK Limited was a tenant of JHLL.

JHLL is the principal service provider to the Japan House London Project on behalf of the Japanese Ministry of Foreign Affairs ("MOFA"). These services included, and continue to be:

- operating a safe and welcoming public venue; and
- enhancing the project through promotional activities and events.

The provision of the Japan House London Project on behalf of MOFA was through a direct funding arrangement with MOFA for the operation of the Japan House London Project. In March 2024, JHLL entered into a new contract with MOFA for the operation of the Project to March 2029.

#### Organisation

The Trustees of the Charitable Company meet to discuss overall strategy and to determine how best to direct its resources to meet its objectives. Japan House London Trust has an Executive Chairman who oversees the overall strategy and the charitable activities. The responsibilities of the Executive Chairman and the Trustees have been agreed and documented.

#### Appointment of Trustees

The appointment of Trustees is governed by the Articles of Association of the Charitable Company.

#### Trustee induction and training

New Trustees meet with the Executive Chairman and are made aware of their legal obligations under Charity Law and Company Law, the decision-making processes at the Charitable Company, its strategic aims and recent performance. On appointment the Trustees are asked to adopt the Code of Good Governance.

Trustees are involved in specific pieces of work in their areas of expertise and undertake visits to relevant events and activities organised by the Trust.

#### Related parties

Related parties' transactions are disclosed in the Note 22 in the Financial Statements.

## JAPAN HOUSE LONDON TRUST

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### ANNUAL TRUSTEES' REPORT (CONTINUED) (INCLUDING THE STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2024

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#### STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

##### Pay policy for senior staff

The Trustees comprise the key management personnel of the Trust who are in charge of directing, controlling, running and operating the Trust.

The Trustees give their time freely and received no remuneration during the year ended 31 March 2024 nor previous period. There are no staff other than the Trustees in the Trust. The number of staff in the Group is disclosed in Note 8.

##### Internal Controls

The Trustees have overall responsibility for ensuring that the Trust has appropriate systems of internal controls. They are also responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charitable Company and Group. The Trustees are also responsible for safeguarding the assets of the Charitable Company and Group and hence for taking reasonable steps towards the prevention and detection of fraud.

The system of internal controls is designed to provide reasonable, but not absolute, assurance against material misstatement or loss.

##### Governance and Risk Management

A risk assessment has been undertaken which comprises:

- an annual review of the risks the Trust and Group may face;
- the establishment of systems and procedures to mitigate those risks; and
- the implementation of procedures designed to minimise any potential impact on the Trust and Group should those risks materialise.

This continuing process will identify risk areas to which the Group is vulnerable and highlight any necessary safeguards that will need to be put in place.

The Trustees are of the opinion that an adequate risk management process is in place at the Group, whereby key risks facing the business are documented and reviewed. The Trustees, along with the Board of Directors in JHLL, monitor the progress of the Group by reference to certain financial and non-financial key performance indicators, for example, number of visitors to Japan House London.

Key risks for JHLL and hence for the Group are visitor numbers and exhibitions. The success of JHLL and the Group is largely dependent on visitor numbers and a strong public programme. The Group liaises closely with MOFA regarding expectations of forthcoming events and exhibitions. The level of visitors may also be affected by major events in London, such as security issues or disruption to international travel. The current performance environment of "high street" retail and other global factors which may affect JHLL and the Group are also closely monitored.

In addition, the Trustees have taken due consideration of Good Governance – A Code for the Voluntary and Community Sector, ensuring that the six main principles of this Code are adhered to. These are:

- Organisational purpose;
- Leadership;
- Integrity;
- Decision-making, risk and control;
- Board effectiveness;
- Equality, diversity and inclusion; and
- Openness and accountability.

The Trustees recognise that good governance plays an essential part in securing the future of the Trust and confirm that the said main principles of this Code are followed by them in leading, directing and managing the Trust and Group.

## JAPAN HOUSE LONDON TRUST

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### ANNUAL TRUSTEES' REPORT (CONTINUED) (INCLUDING THE STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2024

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#### STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

##### Ongoing geopolitical conflicts and economic impacts

The ongoing geopolitical conflicts and economic impacts thereof have undoubtedly had an effect on UK companies in a wide ranging manner, potentially affecting their operational capability, liquidity and financial position.

The Trustees have considered the implications and have put in place business continuity plans that should allow the Charitable Company and the Group to continue in operation.

##### Financial key performance indicators

The results of the Group show total net income for the year of £913,610 (2023: £457,663) and total funds carried forward of £4,361,458 (2023: £3,447,848).

##### Fundraising

The Trustees have referred to the Code of Fundraising Practice ("the Code") which was developed by the fundraising community through the work of the Institute of Fundraising and Public Fundraising Association, and the Guidance on Charities and Fundraising issued by the Charity Commission ("CC20") and the Charities (Protection and Social Investment) Act 2016 ("the Act"). They confirm that the Code, CC20 and the Act have no impact on the Charitable Company as it does not engage in any public fundraising activities.

##### Policy on Reserves

The Trustees have established a reserves policy to ensure the financial stability of the Trust and its trading subsidiaries, recognising the Trust's reliance on income generated by the subsidiaries.

The policy sets a target to hold reserves equivalent to nine to twelve months' consolidated operating expenses.

The balance held as unrestricted funds as at 31 March 2024 of the Group was £4,361,458 (2023: £3,447,848). The net assets of the Trust are regarded as unrestricted and the available funds at 31 March 2024 will be spent in future periods in accordance with the Trust's charitable objects.

This level of reserves provides a financial buffer against unforeseen risks, income fluctuations, and operational needs, ensuring the sustainability of our charitable activities.

The reserves policy is reviewed annually to reflect changes in financial risks, income sources, and future plans.

#### STRATEGIC REPORT

##### OBJECTIVES, ACTIVITIES, FINANCIAL REVIEW AND FUTURE PLANS

The objectives of the Trust are such exclusively charitable purposes as the Trustees may in their absolute discretion determine but not limited to advancing the culture of Japan for the public benefit by making grants to organisations and charitable projects. The Trustees may use the income and the capital of the Charitable Company in promoting the objectives of the Trust.

During the year, JHLL presented exhibitions, demonstrations, talks and events in Japan House and online showcasing aspects of Japanese culture on behalf of the Trust. The Trust made grants to eight organisations to promote further education in Japanese language and culture during the year.

The Trustees have continued to develop and refine their strategies, policies and procedures to further the objectives of the Trust and keep these under constant review.

The results of the Group activities for the year are detailed on page 12.

## JAPAN HOUSE LONDON TRUST

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### ANNUAL TRUSTEES' REPORT (CONTINUED) (INCLUDING THE STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2024

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#### OBJECTIVES, ACTIVITIES, FINANCIAL REVIEW AND FUTURE PLANS (continued)

##### Plans for Future Periods

The Trustees do not propose to deviate from the current objectives and activities of the Trust.

The Trustees are actively considering proposals for funding of projects which will supplement and extend the work done by JHLL, identifying activities to foster relationships with appropriate organisations and give weight to future work beyond the Japan House London building.

##### STATEMENT OF PUBLIC BENEFIT

The Trustees are aware of the Charity Commission guidance on Public Benefit and confirm that they have complied with the duty in Section 4 of the Charities Act 2011 to have due regard to it. They consider the information in this annual report, about the Trust's aims, activities and achievements in the areas of interest that the Trust supports, demonstrates the benefit to its beneficiaries and through them to the public, which arise from those activities.

##### TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of Japan House London Trust for the purposes of company law) are responsible for preparing the Annual Trustees' Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charitable Company and the Group and of the incoming resources and application of resources, including the income and expenditure, of the Group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charitable Company and the Group will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Charitable Company and the Group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charitable Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the Charitable Company's and the Group's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included in the Charitable Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.



JAPAN HOUSE LONDON TRUST

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ANNUAL TRUSTEES' REPORT (CONTINUED)  
(INCLUDING THE STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2024

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Approved by the Trustees and signed on their behalf by



Satoru Yoshida (Dec 18, 2024 14:07 GMT)

Mr Satoru Yoshida  
Trustee

Date: **18 DEC 2024**

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INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF JAPAN HOUSE LONDON TRUST

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**OPINION**

We have audited the financial statements of Japan House London Trust ("the Charitable Company") and its subsidiaries ("the Group") for the year ended 31 March 2024 which comprise the Consolidated Statement of Financial Activities (incorporating Income and Expenditure Account), the Consolidated and Charitable Company Balance Sheets, the Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and the Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and the Charitable Company's affairs as at 31 March 2024 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and the Charitable Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**CONCLUSIONS RELATING TO GOING CONCERN**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group and Charitable Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

**OTHER INFORMATION**

The other information comprises the information included in the Annual Trustees' Report (including the Strategic Report) and the Consolidated Financial Statements, other than the Consolidated Financial Statements and our Auditor's report thereon. The Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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**INDEPENDENT AUDITOR'S REPORT**

**TO THE MEMBERS OF JAPAN HOUSE LONDON TRUST (CONTINUED)**

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**OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Annual Trustees' Report (incorporating the Strategic Report and the Directors' Report prepared for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Annual Trustees' Report (incorporating the Strategic Report and the Directors' Report) have been prepared in accordance with applicable legal requirements.

**MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION**

In the light of our knowledge and understanding of the Group and the Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Annual Trustees' Report (incorporating the Strategic Report and the Directors' Report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- the Charitable Company has not kept adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the Charitable Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**RESPONSIBILITIES OF TRUSTEES**

As explained more fully in the Trustees' Responsibilities Statement on page 6, the Trustees (who are also the directors of the Charitable Company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the Charitable Company or to cease operations, or have no realistic alternative but to do so.

**AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Our assessment of the susceptibility of the Charitable Company's and the Group's financial statements to material misstatement, including how fraud might occur, is considered to be low. This conclusion was reached after the consideration of the following:

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INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF JAPAN HOUSE LONDON TRUST (CONTINUED)

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**AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS (continued)**

- due to the relatively low volume of transactions we have high visibility to all the material transactions and adjustments;
- due to the relatively simple operational model of the Charitable Company and the Group there are comparatively few unexpected fluctuations in the reported results and balances and any such unexpected items would be specifically enquired into by us; and
- there are a number of individuals which comprise "management" and therefore there is no single individual who is likely to be able to override controls to effect a fraud.

We designed our audit procedures to respond to identified audit risks, including non-compliance with laws and regulations (irregularities) that are material to the financial statements. Some of the specific procedures performed to detect irregularities, including fraud, are detailed below:

- the review of control accounts and journal entries for large, unusual or unauthorised entries;
- discussions with management involved in the risk and compliance functions including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- analytical review of the detailed Statement of Financial Activities for variances that are either unexpected or considered not to be in accordance with our understanding of the Charitable Company during the year;
- obtaining and reviewing for completeness a list of entities and persons considered to be related parties (as defined by Financial Reporting Standard 102) and reviewing the ledgers of the Group for previously unreported related party transactions;
- reviewing correspondence and agreements between the Group and other parties, and discussions with management in relation to their compliance with the Charities SORP FRS 102;
- review of the Trustees' and directors' meeting minutes to identify unrecorded transactions;
- designing audit procedures to incorporate unpredictability around the nature, timing or extent of our testing;
- review of transactions and journals for any indication of fraud or management override; and
- assessing the appropriateness of the going concern basis with reference to the Charitable Company's and the Group's current performance and expectations for future periods.

Because of the inherent limitations of an audit and the audit procedures described above, there is an unavoidable risk that we will not have detected all irregularities, including some leading to material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remains a higher risk of non-detection of irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

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INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF JAPAN HOUSE LONDON TRUST (CONTINUED)

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**USE OF OUR REPORT**

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and its members as a body, for our audit work, for this report, or for the opinions we have formed.



Yueling Wei (Senior statutory auditor)  
for and on behalf of  
**Rawlinson & Hunter Audit LLP**  
Statutory Auditor  
Chartered Accountants

Eighth Floor  
6 New Street Square  
New Fetter Lane  
London EC4A 3AQ

Date:

18 December 2024

**JAPAN HOUSE LONDON TRUST**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES  
(INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 MARCH 2024**

		Unrestricted Funds	Total Funds	<i>Total Funds (All unrestricted) 2023 £</i>
	Note	2024 £	2024 £	
<b>INCOME FROM:</b>				
Other trading activities	3	11,132,992	11,132,992	9,959,991
<b>TOTAL INCOME</b>		<u>11,132,992</u>	<u>11,132,992</u>	<u>9,959,991</u>
<b>EXPENDITURE ON:</b>				
Cost of other trading activities	6	9,845,549	9,845,549	9,422,444
Charitable activities	4,6	119,283	119,283	40,350
<b>TOTAL EXPENDITURE</b>	6	<u>9,964,832</u>	<u>9,964,832</u>	<u>9,462,794</u>
<b>Net Income before Taxation</b>		1,168,160	1,168,160	497,197
<b>TAX CHARGE</b>	9	<u>(254,550)</u>	<u>(254,550)</u>	<u>(39,534)</u>
<b>NET INCOME BEFORE OTHER RECOGNISED GAINS AND LOSSES</b>		<u>913,610</u>	<u>913,610</u>	<u>457,663</u>
<b>NET MOVEMENT IN FUNDS</b>		<u>913,610</u>	<u>913,610</u>	<u>457,663</u>
<b>RECONCILIATION OF FUNDS:</b>				
Total funds brought forward		3,447,848	3,447,848	2,990,185
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u>4,361,458</u>	<u>4,361,458</u>	<u>3,447,848</u>

The Consolidated Statement of Financial Activities include all gains and losses recognized in the period.

All income and expenditure derived from continuing activities.


JAPAN HOUSE LONDON TRUST

**CONSOLIDATED BALANCE SHEET  
AT 31 MARCH 2024**

Registered number: 11491073  
Charity number: 1179626

			31 March 2024		31 March 2023
	Note	£	£	£	£
<b>FIXED ASSETS</b>					
Intangible assets	10,11	44,378		151,181	
Tangible assets	12	<u>215,261</u>		<u>200,727</u>	
			<b>259,639</b>		<b>351,908</b>
<b>CURRENT ASSETS</b>					
Stock	13	274,015		206,676	
Debtors	14	2,828,362		2,531,456	
Cash at bank and in hand	15	<u>6,914,616</u>		<u>7,874,464</u>	
		<b>10,016,993</b>		<b>10,612,596</b>	
<b>CREDITORS: amounts falling due within one year</b>	16	<u>(3,761,550)</u>		<u>(5,018,058)</u>	
<b>NET CURRENT ASSETS</b>			<b>6,255,443</b>		<b>5,594,538</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<b>6,515,082</b>		<b>5,946,446</b>
<b>CREDITORS: amounts falling due after more than one year</b>	17		<b>(1,301,410)</b>		<b>(1,550,000)</b>
<b>PROVISIONS FOR LIABILITIES</b>					
Other provisions	19		<u>(852,214)</u>		<u>(948,598)</u>
<b>NET ASSETS</b>			<b>4,361,458</b>		<b>3,447,848</b>
<b>CHARITY FUNDS</b>					
Unrestricted funds			<u>4,361,458</u>		<u>3,447,848</u>
<b>SHAREHOLDERS' AND CHARITY'S FUNDS</b>			<b>4,361,458</b>		<b>3,447,848</b>

The financial statements were approved by the Trustees and authorised for issue and signed on their behalf by:

  
Satoru Yoshida (Dec 18, 2024 14:07 GMT)

Mr Satoru Yoshida

Trustee

Date: **18 DEC 2024**

**JAPAN HOUSE LONDON TRUST**

**CHARITABLE COMPANY BALANCE SHEET  
AT 31 MARCH 2024**

Registered number: 11491073  
Charity number: 1179626

			31 March 2024		31 March 2023
	Note	£	£	£	£
<b>FIXED ASSETS</b>					
Investments	23		<u>1</u>		<u>1</u>
					1
<b>CURRENT ASSETS</b>					
Debtors	14	7,921		7,921	
Cash at bank and in hand	15	<u>851,167</u>		<u>831,363</u>	
		<b>859,088</b>		<b>839,284</b>	
<b>CURRENT LIABILITIES</b>					
Creditors - amounts falling due within one year	16	<u>(50,905)</u>		<u>(11,820)</u>	
<b>NET CURRENT ASSETS</b>			<u><b>808,183</b></u>		<u>827,464</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<b>808,184</b>		827,465
<b>TOTAL NET ASSETS</b>			<u><b>808,184</b></u>		<u>827,465</u>
<b>THE FUNDS OF THE CHARITABLE COMPANY</b>					
Unrestricted income fund			<b>808,184</b>		827,465
<b>TOTAL CHARITABLE COMPANY FUNDS</b>			<u><b>808,184</b></u>		<u>827,465</u>

The Charitable Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Financial Activities in these financial statements.

The financial statements were approved by the Trustees and authorised for issue and signed on their behalf by:

  
Satoru Yoshida (Dec 18, 2024 14:07 GMT)

Mr Satoru Yoshida

.....  
Trustee

Date: **18 DEC 2024**



**JAPAN HOUSE LONDON TRUST**

**CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 MARCH 2024**

		<b>2024</b>	<b>2023</b>
	<b>Note</b>	<b>£</b>	<b>£</b>
<b>CASH FLOW FROM OPERATING ACTIVITIES:</b>			
Net movement in funds		<b>913,610</b>	457,663
<b>ADJUSTMENT FOR:</b>			
Depreciation of tangible assets	12	59,308	46,573
Amortisation of intangible assets	10,11	106,802	106,802
Tax charge	9	254,550	39,534
Increase in stock	13	(67,339)	(33,407)
(Increase)/decrease in debtors	14	(299,970)	66,271
(Decrease)/increase in creditors	16,17	(1,741,367)	1,492,004
(Decrease)/increase in provisions	20	(96,384)	38,598
Tax paid		(15,216)	(145,591)
<b>NET CASH GENERATED FROM/(USED IN) OPERATING ACTIVITIES</b>		<u>(886,006)</u>	<u>2,068,447</u>
<b>CASH FLOW FROM INVESTING ACTIVITIES:</b>			
Purchases of fixed assets	12	(73,842)	(19,411)
<b>NET CASH USED IN INVESTING ACTIVITIES</b>		<u>(73,842)</u>	<u>(19,411)</u>
<b>CASH FLOW FROM FINANCING ACTIVITIES:</b>			
Decrease in other loans	16	-	(71,408)
<b>NET CASH USED IN FINANCING ACTIVITIES</b>		<u>-</u>	<u>(71,408)</u>
<b>CHANGE IN CASH AND CASH EQUIVALANTS IN THE YEAR</b>		(959,848)	1,977,628
Cash and cash equivalents brought forward		7,874,464	5,896,836
<b>CASH AND CASH EQUIVALENT CARRIED FORWARD</b>	15	<u>6,914,616</u>	<u>7,874,464</u>

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2024

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**1. GENERAL INFORMATION**

Japan House London Trust ("the Trust" or "the Parent Company" or "the Charitable Company") is a registered charity (charity number 1179626) limited by guarantee, whose principal object is to support charitable purposes in whatever manner the Trustees, in their absolute discretion, think fit. The address of the registered office is 101 – 111 Kensington High Street, London W8 5SA.

The Trustees' overriding aim is: a) to advance the culture (both traditional and modern), institutions, people, history, and language of Japan, and also of Japan's intellectual, artistic, scientific and economic life; b) to promote cultural relationships between people in Japan and people in the United Kingdom; c) to promote learning and advance all forms of education relating to Japan; d) to promote research in any of the above; e) to publish the useful results of such research and f) the furtherance of such other exclusively charitable objects as the Trustees in their absolute discretion may determine.

In the event of the Trust being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charitable Company.

**2. ACCOUNTING POLICIES**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), The Charities Act 2011 and, where relevant, the Charities Act 2022, and the Companies Act 2006.

The Trust meets the definition of a public benefit entity under FRS 102.

The Consolidated Statement of Financial Activities (SOFA) and the Consolidated Balance Sheet consolidate the financial statements of the Trust and its subsidiary undertakings ("the Group"). The results of the subsidiaries, Japan H.L. Limited ("JHLL") and Japan H.L. Enterprises Limited ("JHLE"), are consolidated on a line by line basis.

No separate SOFA has been presented for the Trust alone as permitted by section 408 of the Companies Act 2006.

The net income and expenditure for the year dealt within the accounts of the Parent Company was net expenditure of £19,281 (2023: net income of £59,649).

The financial statements are prepared in Sterling GBP which is the functional currency of the Charitable Company & its subsidiaries, JHLL and JHLE.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Group's accounting policies (see Note 2.22 below).

**Basis of consolidation**

The consolidated financial statements present the results of the Trust and its own subsidiaries as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full. The consolidated financial statements incorporate the results of business combinations relating to the subsidiaries using the purchase method. In the Consolidated Balance sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Financial Activities from the date on which control is obtained. They are deconsolidated from the date control ceases.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 MARCH 2024

**2. ACCOUNTING POLICIES (continued)**

**2.2 Going concern**

At the Balance Sheet date, the Group and the Parent Company had net assets of £4,361,458 (2023: £3,447,848) and £808,184 (2023: £827,465) respectively and cash balance of £6,914,616 (2023: £7,874,464) and £851,167 (2023: £831,363) respectively.

The ongoing geopolitical conflicts and economic impacts thereof have undoubtedly had an effect on UK companies in a wide ranging manner, potentially affecting their operational capability, liquidity and financial position. The directors have considered the implications and have put in place business continuity that have allowed the Group and the Parent Company to continue in operation.

The directors have also reviewed the Group's and the Parent Company's current and expected liabilities and cash outflows arising from its activity over the next twelve months. The directors are confident that the Group and the Parent Company will be able to meet its liabilities as they fall due for a period of at least twelve months from the date of signature of the financial statements.

The financial statements have been prepared on the going concern basis.

**2.3 Income from trading activities**

Revenue earned includes service revenue earned by charging a margin on costs reimbursed from the Japanese Ministry of Foreign Affairs ("MOFA"). In addition, JHLL has earned rent revenue related to concession agreements to use certain areas of the Japan House London premises. The Group has adopted the accounting policies below to account for this rent revenue:

- the area of the Japan House London premises occupied by tenants is distinguished into two categories, principal and agency, based on activities they conduct;
- rent revenue derived from the area acting as principal is recognised gross; and
- rent revenue derived from the area acting as agency is recognised net.

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Revenue earned also includes income from sale of goods by JHLE.

The following criteria must also be met before revenue is recognised:

**Revenue from sale of goods**

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Group has transferred the significant risks and rewards of ownership to the buyer;
- the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 MARCH 2024

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**2. ACCOUNTING POLICIES (continued)**

**2.3 *Income from trading activities (continued)***

***Rendering of services***

Revenue from a contract to provide services is recognised in the year in which the services are provided in accordance with the stage of completion of the contract, when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Group will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting year can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

**2.4 *Donation Income***

Income is recognised by the Trust once it has entitlement to the funds and it is probable that the funds will be received by the Trust and the monetary value of incoming resources can be measured with sufficient reliability.

Donated services and facilities are included at the value to the Trust where this can be quantified.

Donation income in the Trust is deferred when the donations are received in advance and specified by the donor as relating to specific accounting periods; or alternatively which are subject to conditions which are still to be met and which are outside the control of the Trust; or when it is uncertain whether the conditions can or will be met. These are deferred to the year to which they relate and released to incoming resources in that period.

**2.5 *Investment income***

Investment income represents interest receivable from bank deposits.

**2.6 *Cost of trading and charitable activities***

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to that category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

**2.7 *Status of funds***

Unrestricted funds are funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charitable Company.

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 MARCH 2024

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**2. ACCOUNTING POLICIES (continued)**

**2.8 Current and deferred taxation**

The tax expense for the year comprises current and deferred tax for the subsidiaries trading company. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Charitable Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Consolidated Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

The Trust is an exempt charity within the meaning of Schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a Trust for UK corporation tax purposes.

**2.9 Foreign currencies**

The Parent Company's and Group's functional and presentational currency is Sterling GBP. Monetary assets and liabilities denominated in foreign currencies are translated into Sterling at rates of exchange ruling at the Balance sheet date.

Transactions in foreign currencies are translated into Sterling GBP at the rate ruling on the date of the transaction.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Consolidated Statement of Financial Activities.

**2.10 Pensions**

The Group operates a defined contribution pension scheme for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in the Consolidated Statement of Financial Activities when they fall due. Amounts not paid are shown in accruals as a liability in the Consolidated Balance Sheet. The assets to the plan are held separately from the Group in independently administered funds.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 MARCH 2024

**2. ACCOUNTING POLICIES (continued)**

**2.11 Operating leases: JHLL as lessee**

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

**2.12 Intangible assets – website development**

Directly attributable website development costs incurred in the creation of the website are initially recognised at cost and amortised over its expected useful life of 5 years. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

**2.13 Intangible assets – goodwill**

Goodwill represents the difference between amounts paid for the cost of a business combination and the acquirer's interest in the fair value of the group's share of the identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Consolidated Statement of Financial Activities over its useful economic life of 5 years.

**2.14 Valuation of investments**

Investments in subsidiaries are measured at cost less accumulated impairment in the Parent Company's accounts.

**2.15 Tangible fixed assets and depreciation**

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

However, capitalisation is determined by what services are provided in each location. Where JHLL acts in a principal activity, fixed assets will be capitalised. In certain instances where leasehold improvements are reimbursed ultimately by MOFA and there is no economic benefit to JHLL and the Group, these assets are not capitalised on the Balance Sheet of JHLL and the Group.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Short-term leasehold improvement	- straight line basis over the initial term to the expected lease end date
Fixture and fittings	- 10% reducing balance method

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 MARCH 2024

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**2. ACCOUNTING POLICIES (continued)**

**2.16 Stock**

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each Balance Sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

**2.17 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**2.18 Cash and cash equivalent**

Cash represents cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.19 Creditors**

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

**2.20 Provisions for liabilities**

Provisions are made where an event has taken place that gives the Group a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the Group becomes aware of the obligation, and are measured at the best estimate at the Consolidated Statement of Financial Position date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Consolidated Statement of Financial Position.

**2.21 Financial instruments**

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2024**

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**2. ACCOUNTING POLICIES (continued)****2.21 Financial instruments (continued)**

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting year for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Consolidated Statement of Financial Activities.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the Consolidated and Parent Company Balance Sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

**2.22 Judgements in applying accounting policies and key sources of estimate uncertainty**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities at the Balance Sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means the actual outcomes could differ from those estimates. The following judgements have the most significant effect on the amounts recognised in the financial statements:

***Carrying value of intangible assets***

The Group reviews the carrying value of its intangible assets, which comprise goodwill and website development, at each reporting date to determine if there is any indication of impairment. Where an indication of impairment is identified the Group estimates the recoverable amount of the asset. This requires judgement by management with respect to certain external factors, including, but not limited, to technological and economic feasibility, and estimated economic life. See Notes 10 & 11 for the carrying value of the Group's intangible assets.

***Carrying value of stock***

The Group reviews the carrying value of its stock, at each reporting date to determine if there is any indication of impairment. Where an indication of impairment is identified the Group estimates the recoverable amount of the stock. This requires judgement by management with respect to certain external factors, including conditions of stock to determine whether any impairment provision is necessary. See Note 13 for the carrying value of the Group's stock.



**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2024**

**3. INCOME****Group*****Income from trading activities***

Income from trading activities is principally attributable to an agreement with the Japanese Ministry of Foreign Affairs ("MOFA"), rental income from concession agreements executed with restaurant and retail operators and sales in the Shop. All income arose in the United Kingdom.

An analysis of turnover by class of business is as follows:

	2024	2023
	£	£
Rental income on concession agreements	124,001	124,001
Japan House membership income	256,805	242,125
Income from arrangement with MOFA (note 22)	8,722,052	7,881,671
Other Income	296,917	261,934
Income from sales in the Shop	1,733,217	1,450,260
	<u>11,132,992</u>	<u>9,959,991</u>

**4. CHARITABLE ACTIVITIES****Parent Company**

	Unrestricted Funds 2024	Total Funds 2024	Total Funds 2023
	£	£	£
Grants made	94,798	94,798	29,000
Support costs – governance (Note 5)	24,485	24,485	11,350
	<u>119,283</u>	<u>119,283</u>	<u>40,350</u>

Charitable donations were made to the following charitable recipients:

	2024	2023
	£	£
Café Oto	3,000	
Delfina Foundation	17,600	-
Japan House London's touring sampuru	20,130	-
Studio Voltaire	12,568	-
The Victoria and Albert Museum	2,000	-
University of Oxford	7,000	-
Van Gogh House London & Gallery C.I.C.	15,600	-
Wysing Arts Centre	16,900	-
Grizedale Arts	-	4,000
Japan Society	-	25,000
Total Grants made	<u>94,798</u>	<u>11,350</u>

# JAPAN HOUSE LONDON TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

### 5. SUPPORT COSTS

#### Parent Company

	Total Funds 2024	Total Funds 2023
	£	£
Bank charges	60	60
Legal and professional related costs	847	2,468
Audit fee	23,578	8,822
Total (Note 4)	<u>24,485</u>	<u>11,350</u>

### 6. ANALYSIS OF EXPENDITURE BY EXPENDITURE TYPE

#### Group

	2024	2023
	£	£
Other trading activities	<u>9,845,549</u>	<u>9,422,444</u>
	<u>9,845,549</u>	<u>9,422,444</u>
Charitable Activities (Note 4)	<u>119,283</u>	<u>40,350</u>
<b>Total Expenditure</b>	<u><b>9,964,832</b></u>	<u><b>9,462,794</b></u>

Other trading activities relate to costs of goods sold, office rent & rates, depreciation and amortisation charges, staff costs, exhibition costs & other trading and compliance costs incurred by the Group and its subsidiaries.

### 7. AUDITORS' REMUNERATION

	2024	2023
	£	£
Fees payable to the Charitable Company's auditor and its subsidiaries in respect of Audit-related assurance services	<u>40,000</u>	<u>40,000</u>
	<u>40,000</u>	<u>40,000</u>

### 8. EMPLOYEES

The average monthly number of employees, including the directors, during the year was as follows:

	2024	2023
	89	71
Employees including directors who have employment contracts	<u>89</u>	<u>71</u>

Staff costs, including key management personnel, were as follows:

	2024	2023
	£	£
Wages and salaries	3,010,456	2,567,986
Social security costs	267,759	247,919
Cost of defined contribution scheme (Note 20)	98,989	70,534
	<u>3,377,204</u>	<u>2,886,349</u>

Included above is the remuneration of £357,161 (2023: £295,819) for the Group's key management.

No Trustees received any remuneration during either reporting period.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2024**

**9. TAXATION**

	Group Year ended 31.03.2024 £	Group Year ended 31.03.2023 £
<b>Corporation tax</b>		
Current tax charge on profits for the year	251,485	59,698
Adjustments in respect of previous periods	3,065	(20,164)
<b>Total current tax</b>	<b>254,550</b>	<b>39,534</b>
<b>Deferred tax asset</b>		
Adjustments in respect of previous periods	-	-
<b>Total deferred tax asset</b>	<b>-</b>	<b>-</b>
<b>Tax charge on profit on ordinary activities</b>	<b>254,550</b>	<b>39,534</b>

**Factors affecting tax charge for the year**

The tax assessed for the year is lower than (2023: *lower than*) the standard rate of corporation tax in the UK of 25% (2023: 19%) as set out below:

	Group Year ended 31.03.2024 £	Group Year ended 31.03.2023 £
Profit on ordinary activities before tax	1,168,160	497,197
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 25% (2023: 19%)	292,040	94,468
<b>Effects of:</b>		
Fixed asset differences	1,661	2,005
Expenses not deductible for tax purposes	18,891	14,718
Reversal of provision not allowed for tax	(24,096)	-
Charitable donations not tax deductible	29,915	7,737
Adjustment to tax charge in respect of previous period – current tax	3,065	(20,164)
Excess of capital allowance over depreciation	(66,926)	(59,894)
Unrelieved tax losses carried forward	-	664
<b>Total tax charge for the year</b>	<b>254,550</b>	<b>39,534</b>

**Factors that may affect future tax charges**

At 31 March 2024, Japan H.L. Limited had capital allowances in excess of depreciation available to offset against future profits of £633,000 (2023: £700,000). No deferred tax asset has been recognised in respect of these due to the uncertainty of suitable future profits against which the asset would be recoverable.

The Trust is a tax exempt charity.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 MARCH 2024

**10. INTANGIBLE FIXED ASSETS**

Group	Website development £
<b>Cost</b>	
At 1 April 2023	34,285
Additions	-
At 31 March 2024	<u>34,285</u>
<b>Amortisation</b>	
At 1 April 2023	8,572
Charge for the period	6,428
At 31 March 2024	<u>15,000</u>
<b>Net Book Value</b>	19,285
<b>At 31 March 2024</b>	<u>19,285</u>
<i>At 31 March 2023</i>	<u>25,713</u>

**11. INTANGIBLE FIXED ASSETS – GOODWILL****Group**

During the period to 31 March 2020, the Trust acquired 100% of Japan H.L. Limited resulting in goodwill of £501,869 which is amortised on a straight line basis over its useful economic life to June 2024. The amortisation is charged to the Consolidated Statement of Financial Activities.

	£
<b>Cost</b>	
At 1 April 2023	501,869
At 31 March 2024	<u>501,689</u>
<b>Amortisation</b>	
At 1 April 2023	376,402
Charge for the period	100,374
At 31 March 2023	<u>476,776</u>
<b>Net Book Value</b>	
<b>At 31 March 2024</b>	<u>25,093</u>
<i>At 31 March 2023</i>	<u>125,467</u>

**JAPAN HOUSE LONDON TRUST**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 MARCH 2024**

**12. TANGIBLE FIXED ASSETS**

**Group**

	Short-term leasehold improvements	Fixture and fittings	Total
	£	£	£
<b>Cost or valuation</b>			
At 1 April 2023	8,739,970	289,255	9,029,225
Additions	-	73,842	73,842
At 31 March 2024	8,739,970	363,097	9,103,067
<b>Depreciation</b>			
At 1 April 2023	8,739,970	88,528	8,828,498
Charge for the year	-	59,308	59,308
At 31 March 2024	8,739,970	147,836	8,887,806
<b>Net book value</b>			
At 31 March 2024	-	215,261	215,261
At 31 March 2023	-	200,727	200,727

**13. STOCK**

	Group		Parent Company	
	2024	2023	2024	2023
	£	£	£	£
Finished goods and goods for resale	274,015	206,676	-	-
	274,015	206,676	-	-

**14. DEBTORS**

Due after more than one year:

	Group		Parent Company	
	2024	2023	2024	2023
	£	£	£	£
Rent deposit (Note 21)	1,327,482	1,565,179	-	-
	1,327,482	1,565,179	-	-

Rent deposit includes interest receivable of £26,072 (2023: £15,179) as confirmed by the landlord at the year end. Following the new MOFA contract entered into in March 2024, the Company reviewed the position of the lease with the expectation the lease will be fulfilled to March 2027. Accordingly, the debtor has been discounted to present value as at 31 March 2024.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2024**

**14. DEBTORS (CONTINUED)**

Due within one year:

	<b>Group</b>		<b>Parent Company</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Trade debtors	61,693	99,654	-	-
Other debtors	15,724	33,383	7,921	7,921
Prepayments & Accrued income	1,084,864	539,886	-	-
Corporation tax	85,528	85,528	-	-
VAT repayable	253,071	207,826	-	-
	<u>1,500,880</u>	<u>966,277</u>	<u>7,921</u>	<u>7,921</u>
<b>Total Debtors</b>	<u>2,828,362</u>	<u>2,531,456</u>	<u>7,921</u>	<u>7,921</u>

**15. CASH AND CASH EQUIVALENTS**

	<b>Group</b>		<b>Parent Company</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Cash at bank	6,914,616	7,874,464	851,167	831,363
	<u>6,914,616</u>	<u>7,874,464</u>	<u>851,167</u>	<u>831,363</u>

**16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>Group</b>		<b>Parent Company</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Trade creditors	86,848	124,222	-	3,820
Corporation tax	251,485	15,216	-	-
Other creditors	2,281,348	4,519,757	-	-
Accruals	73,628	80,418	50,905	8,000
Other taxation and social security	66,456	53,369	-	-
Deferred Income	953,549	182,191	-	-
VAT payable	48,236	42,885	-	-
	<u>3,761,550</u>	<u>5,018,058</u>	<u>50,905</u>	<u>11,820</u>

Other creditors include £2,249,133 (2023: £4,498,231) due to MOFA.

**17. CREDITORS: AMOUNTS FALLING AFTER MORE THAN ONE YEAR**

	<b>Group</b>		<b>Parent Company</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Other creditors (Note 21)	1,301,410	1,550,000	-	-
	<u>1,301,410</u>	<u>1,550,000</u>	<u>-</u>	<u>-</u>

Other creditors relate to amounts repayable to MOFA.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2024**

**17. CREDITORS: AMOUNTS FALLING AFTER MORE THAN ONE YEAR (continued)**

Following the new MOFA agreement entered into in March 2024, the Group reviewed the position of the lease with the expectation the lease will be fulfilled to March 2027. The amount included within other creditors reflects the discounted value of the rental deposit, excluding interest, repayable to MOFA as at 31 March 2024.

**18. FINANCIAL INSTRUMENTS**

	<b>Group</b>		<b>Parent Company</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Financial assets</b>				
Financial assets measured at fair value through income and expenditure	<b>6,914,616</b>	<b>7,874,464</b>	<b>851,167</b>	<b>831,363</b>
Financial assets measured at amortised cost	<b>1,404,899</b>	<b>1,698,216</b>	<b>7,921</b>	<b>7,921</b>
	<b>8,319,515</b>	<b>9,572,680</b>	<b>859,088</b>	<b>839,284</b>
<b>Financial liabilities</b>				
Financial liabilities measured at amortised cost	<b>3,743,234</b>	<b>6,327,766</b>	<b>50,905</b>	<b>11,820</b>

Financial assets measured at fair value through income and expenditure comprise of cash and cash equivalents.

Financial assets measured at amortised cost comprise of trade debtors, rent deposits, other debtors and amounts owed by group undertakings.

Financial liabilities measured at amortised cost comprise of trade creditors, other creditors and accruals.

**19. PROVISIONS**

<b>Group</b>	<b>Provision for dilapidation</b>
	<b>£</b>
At 1 April 2023	<b>948,598</b>
Credited to Consolidated Statement of Financial Activities	<b>(96,384)</b>
<b>At 31 March 2024</b>	<b>852,214</b>

As part of its property leasing arrangements, the Group's subsidiary, Japan H.L. Limited ("JHLL") has an obligation to return some properties to their original condition (when JHLL conducted significant leasehold improvements) or repair damages which occur during the life of the lease. Based on a formal dilapidation report dated 12 June 2023, the directors have recorded a dilapidation provision. The provision is expected to be utilised in March 2027 (Note 21). The directors consider the provision in place at the year-end to be materially fairly stated.

**20. PENSION COMMITMENTS**

JHLL, the 100% owned subsidiary, operates a defined contribution pension scheme. The pension costs charge for the year to 31 March 2024 represents contributions payable by JHLL to the scheme and amounted to £98,989 (2023: £70,534) (Note 8). Contributions totalling £26,240 (2023: £19,784) were payable to the scheme at the reporting date and are included in creditors.

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 MARCH 2024**

**21. COMMITMENTS UNDER OPERATING LEASES**

At 31 March 2024 the Group had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	<b>Group</b>		<b>Parent Company</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Not later than 1 year	<b>1,706,371</b>	<b>1,670,747</b>	-	-
Later than 1 year but not later than 5 years	<b>3,412,741</b>	<b>5,012,240</b>	-	-
	<b><u>5,119,112</u></b>	<b><u>6,682,987</u></b>	<b><u>-</u></b>	<b><u>-</u></b>

JHLL paid a deposit of £1,550,000 to the landlord on 1 April 2017 in accordance with the terms of the lease. Its present value is included in Note 14.

The lease will expire on 30 March 2027 based on commitments at the year end. Subsequent to the year end, the directors have agreed an extension to the lease to March 2029.

**22. RELATED PARTY TRANSACTIONS**

No Trustees received any remuneration for the current or prior period.

The Trust and the Group are exempt from disclosing material related party transactions with companies that are wholly owned within the Group.

During the year Group received £8,722,052 (2023: £7,881,671) as income from MOFA. The Group owed £3,550,543 (2023: £6,048,231) to MOFA at the year end (Note 16 & Note 17).

**23. SUBSIDIARIES**

<b>Company Name</b>	<b>Country of incorporation</b>	<b>Class of shares</b>	<b>Holdings</b>	<b>Aggregate of share capital and reserves</b>	<b>Profit for the year ended 31 March 2024</b>
Japan H.L. Limited, parent of	UK (England & Wales)	Ordinary	100%	3,241,311	913,490
Japan H.L. Enterprises Limited	UK (England & Wales)	Ordinary	100%	286,972	119,777

**24. ULTIMATE CONTROLLING PARTY**

The ultimate controlling party are the Trustees.