

CHARITY REGISTRATION NUMBER: 1177568

**Vehicles For Change
Unaudited Financial Statements
31 December 2022**

WESTCOTTS (SW) LLP

Chartered accountants
Plym House
3 Longbridge Road
Marsh Mills
Plymouth
PL6 8LT

Vehicles For Change

Financial Statements

Period from 1 March 2022 to 31 December 2022

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Vehicles For Change

Trustees' Annual Report

Period from 1 March 2022 to 31 December 2022

The trustees present their report and the unaudited financial statements of the charity for the period ended 31 December 2022.

Reference and administrative details

Registered charity name Vehicles For Change

Charity registration number 1177568

Principal office Queensgate House
48 Queen Street
Exeter
EX4 3SR

The trustees	Z A C Kerr	(Resigned 29 March 2022)
	T Hooper	
	N Wilton	(Resigned 22 March 2022)
	R Reynolds	(Resigned 25 August 2022)
	J A W Goudswaard	
	F Ero	(Appointed 5 April 2022)
	S Tsangarides	(Appointed 25 August 2022)

Independent examiner Adam Croney ACA
Westcotts (SW) LLP
Plym House
3 Longbridge Road
Marsh Mills
Plymouth
PL6 8LT

The trustees' annual report was approved on 7/24/2023 and signed on behalf of the board of trustees by:

DocuSigned by:

BE7727F8A90B41C...
T Hooper
Trustee

Vehicles For Change

Trustees' Annual Report

Period from 1 March 2022 to 31 December 2022

Constitution

The charity is controlled by its Memorandum and Articles of Association and constitutes a Charitable Incorporated Organisation (CIO), limited by guarantee, as defined by the Charities Act 2006. The CIO was registered on 16 March 2018. The Charity is known under the name "Vehicles for Change" and during the reporting period was trading as "Mobiloo".

Directors and Trustees

The directors of the CIO ("the charity") are its trustees for the purpose of charity law and throughout this report are collectively referred to as "the trustees". Policies and procedures adopted for the induction and training of trustees are ongoing and incorporated indirectly into the regular trustee's meetings.

Objectives and Activities

The charity's objectives are the relief of those in need because of disability, in particular by the provision of hygienic, safe and dignified mobile facilities for toileting, changing, personal care, rest, recreation or other activities which meet the requirements of disabled individuals who are unable to get themselves from a wheelchair without assistance.

Vehicles for Change (VFC) was established to provide a specially-adapted mobile toilet facility, with hoist and changing bench, and attendant service so that everyone can be included to attend an event or venue. There are over a quarter of a million people in the UK for whom a standard accessible toilet does not meet their needs.

Achievements and Performance

This will be the charity's 4th year of trading. This reporting period is for only 10 months of operation since trustees decided to bring the accounts in line with a calendar year from the end of 2022. The prior reporting period was a full 12 months, March 2021 to February 2022.

Over the last period starting from March 2022 we have been through some major changes, and also numerous challenges. At VFC we think of challenges as opportunities and have met each as such, and for every hurdle we pass the rewards get greater. We have, throughout, continued to provide our life changing service to thousands of our beneficiaries, their families, friends and carers and take great pride in doing so, making events accessible for everyone as they should be.

We have proved ourselves to be resilient to the obstacles we have faced, to have grown, learned and become stronger as an organisation with a focus in this period of building on and restructuring all our processes, including human resources, our core hub team, our policies and governance. After the devastating effects on our impact as a charity due to COVID-19 we saw the green shoots of recovery begin to show, and our calendar of bookings rapidly filled out as the outdoor event industry dusted itself off from the past few years. In this 10 month period VFC attended a huge 1294 days of events, with an estimated 5176 individual users of our service. This represents our busiest summer season to date, and a 56% increase in event days compared to the previous reporting period (which was a full 12 months)

"Diana was superb, a really pleasant person. Toilets were easy to use, very clean and a godsend to people with disabilities. Thank you for your service"

VFC attends so many wonderful community events each year and takes great pride in doing so, some of our favourites in the period have been,

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The annual Pumpkin festival in Hebden bridge, Wheelchair adventure races, local theatre productions, numerous firework displays, our wonderful friends at Circus Star, Pride events up and down the UK, charity music concerts, numerous Christmas markets, Wildlife trust open days, IncludFEST, The Eastbourne Festival of accessible sport, The Regatta for the disabled Henley, as well as country shows, major sporting events, national celebrations, huge music festivals and everything else in between!

We have, like many charitable organisations, been impacted negatively by the economic climate in this period. Fuel, vehicle parts, vehicle storage, and driver accommodation costs soared throughout the year, making budgeting and forecasting very challenging. In July 2022 we had to introduce a small price increase and a fuel surcharge to help mitigate these rising costs and keep the service viable throughout this difficult period whilst keeping our discounted service for registered charities with a turnover less than £1m. Our clients have responded overall positively to these changes and understand the increases, which have affected the whole sector. Alongside this our Business Manager, Finance Officer, and Fleet Manager have worked tirelessly to keep costs to a minimum, continually finding efficiencies and keeping the charity on track, going above and beyond at every turn. We are eternally grateful to them for all their hard work. We also recognised the economic impact on our Driver/Attendants who received a wage increase at the start of year, with a clear and fair new policy introduced. To show our gratitude we also had our first ever team Thank-you Day at 4Lakes Water Ski School at the Ashton Keynes Water Park.



In addition to supporting our staff we undertook a full HR audit in March 2022, conducted by an external consultant to ensure the charity maintains excellent processes within our team. This was a really beneficial exercise and the charity has continued to work with the contractor on a retention basis which enables the hub team to have easy access to expert advice when required and act independently and confidently on any operational matters that may arise.

In June 2022 we welcomed the arrival of our newest vehicle to join the Fleet, "Hadley", who was immediately on the road, attending events, and positively changing hundreds of lives. Hadley was funded by a grant from the wonderful People's Postcode Lottery and we are so grateful for their continued support.



During the period the charity purchased a tow vehicle for the use of our caravan unit "Fi"; this enables us to provide for any unexpected occurrences within our fleet and make sure we fulfil our booking obligations. The charity also successfully recovered from Ireland an unpaid-for unit that had been recorded as sold under previous leadership; this was then sold to Boatmobility as a permanent fixture on their site to enable their beneficiaries to enjoy accessible sailing experiences.

We recognise that, as our fleet of vehicles is ageing, running costs are likely to increase; this is being closely monitored by our Fleet team and reported regularly to the Board. Parts for vehicles have been a challenge within the year, and the fleet has faced some unexpected and costly breakdowns and repairs. One vehicle, "Jose", needed the engine replacing after overheating in the summer heatwave, which was an unwelcome surprise. On this occasion our Business and Fleet Managers worked quickly to resolve the issue which only resulted in one booking not being fulfilled, out of a potential ten. The whole fleet is tested quarterly by independent mechanics to help identify and fix issues on vehicles before they arise, help prevent unexpected failures, and manage risk.

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We were also given notice to vacate our longstanding vehicle storage yard this year, as the area was being developed. We saw this as an opportunity and moved quickly to find a new and improved site, with more robust security, better waste disposal facilities and better access to the M4 corridor, which will provide fuel economies over time. The cost of storing our fleet has increased but the benefits of the new yard will help to balance this new expenditure.

Another challenge faced in the period, which was turned into an opportunity, was the failure of our IT booking system in July 2022. VFC had been using a bespoke booking system up to this time however, because of a scheduled software update by the contractor, the system was damaged beyond repair. This was a major blow at our busiest period of the year. In this case our contingency measures came into play and an interim system was quickly developed with the generous support of a volunteer. A new IT contractor was quickly sourced and a new improved IT system was developed, tested and implemented, all within a few short months. The new system is now operational and working well in its first phase of development and, when complete, will allow the charity much greater flexibility, greater efficiency, and access to data that has previously been labour-intensive to acquire. As part of this a new improved website has been developed and launched, and is seeing great results and feedback.

Whilst income from service delivery has been strong, fundraising for core operations has proven very difficult in the period, with very little in the way of grants or Trust money forthcoming. After the departure of the external fundraiser at the beginning of the period the Board decided to recruit a staff role to lead on Development, including fundraising. However, it has proved extremely difficult to retain an effective internal fundraiser with the appropriate experience and approach for the needs of VFC. This remains a high priority for the charity and the Board. We have learnt a lot from this period of donation stagnation, and are working actively to address this.

In November Trustees undertook a structure review of the core hub team. This was to formalise existing roles and responsibilities, to review job descriptions and salaries, help with staff retention and provide a strong foundation for moving forward. A clear and simple organisational chart was established and passed unanimously by the Board with support from those involved. Staff affected were consulted and interviewed about new job descriptions, with Trustees working closely with the Business Manager to effect positive change. In addition to this a number of policies related to human resources were reviewed and updated to reflect and support members of the team. Our general terms and conditions were also reviewed and updated in the period.

During the period significant work was undertaken to recruit and diversify the trustee Board, with two new trustees added to the Board with expertise in legal matters and business communications, project management, marketing and HR. (Note: An additional 3 trustees joined the Board in the months just after the reporting period, with experience in finance, charity leadership and governance and risk management.)

Risk management

The board of Trustees and senior management at VFC recognise the vital importance of risk management and as such use and maintain a risk register which is reviewed regularly, as well as any new risks being discussed and monitored at monthly trustee Board meetings. In addition to the risks previously monitored by the Board, a new potential risk to the use of the trading name of the charity surfaced in November 2022. A mitigation plan was developed and was in progress at the end of the period.

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Period from 1 March 2022 to 31 December 2022

Related Charities

There are no legally related charities. VFC has charity clients and funding bodies that it works alongside, to further its charitable aims. Decisions taken by the charity are autonomous of these organisations.

Financial Review

Total income received in the year was £495,536. Income from events was £462,417 a huge increase from 2021/22 of £164,691, clearly evidencing stabilising income post-COVID-19. This is despite an apprehensive marketplace and uncertainty of possible restrictions.

Vehicles for Change received donations in the year totalling £7,633, and grants totalling £7,440. The charity is profoundly grateful to every company and individual that gave financial support. Both donations and grant income have increased slightly since the last financial year. The Charity did employ an in-house Development Officer to try to increase the income but unfortunately this candidate did not work out. Fundraising remains a high priority for the charity moving forward.

We implemented a small (10.1%) increase to our charges in July 2022 and also implemented a mileage surcharge to cover our increased fuel costs that we can no longer absorb. We did, however, manage to keep our charity charges at the previous level, and only charge a 50% mileage surcharge to them.

Total expenditure in the reporting period was £482,926. This has resulted in a gain for the year of £12,610 – an amazing turnaround for the Charity given that the previous year had a negative net surplus. Total expenditure contains depreciation charges of £37,829 and a gain on disposal of £18,000. This disposal was from an asset recovered from Ireland, as mentioned above. The result is a much better financial position for the charity this year. The charity is moving in the right direction.

The charity is therefore recognising net liabilities at the year end of £86,125 (2022 £98,735).

Going concern

VFC continues to be a viable prospect and has proved itself to be resilient to the financial uncertainty of the past few years and the present climate. Securing outside funding in addition to income from service delivery continues to be a main priority for the Board; positive steps are being taken to find a solution, to enable growth, manage debt, sustain the fleet and implement new systems. However, from a purely operational model, without additional charitable funding, VFC continues to be a going concern. Pricing reviews are again needed as inflation impacts the sector and cost savings are being implemented at every level. Despite these challenges bookings remain strong, with new customers and repeat bookings lining up for our service.

Reserves Policy

The trustees have a responsibility to ensure the smooth running of the charity, and as such have sufficient cash in reserve to cover unexpected occurrences.

Our reserves policy is currently under review as the organisation continues to adapt and grow, it has come apparent that a seasonal model of reserves may better fit the seasonal operating costs of the organisation and the board of Trustees are currently reviewing this new model. Our current policy states that the charity has sufficient cash in hand to cover any unexpected costs or disruptions in service, which we are able to confirm.

Future Developments

VFC now has a strong Board of Trustees in place, with individuals with a broad base of skills and knowledge who are dedicated and enthusiastic to build on our success and drive the charity forward. As such a new strategic plan is being developed as it was recognised that the previous goals had

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Period from 1 March 2022 to 31 December 2022

changed as a result of the previous years' difficulties during the pandemic. Securing additional charitable funding is a massive focus and has been severely lacking for the past few years. We have learned from these years and securing a new strategic plan will help to secure these much-needed resources.

We are continuing to build ties with other charities within the sector, and now proudly display the nationally recognised "Changing Places" logo.

Structure, Governance and Management

The charity was registered as a Charitable Incorporated Organisation (CIO) on 16 March 2018 and started carrying out its charitable activities on 6 November 2018. The charity is managed by trustees who make strategic decisions and are legally responsible for the management of risks faced by the charity. New trustees are identified, and selected by the Board for the knowledge, skills and experience in relevant fields that they can bring to the charity. New trustees are required to firstly submit a written application with CV and then attend initial interviews with senior Trustees, provide references and pass a DBS check, after which an induction period begins. Trustees are encouraged to undertake ongoing training for their role, such as the specialist programme provided by the ICAEW. All of the Trustees give their time voluntarily and receive no benefits from the charity. The Charity strives to ensure the composition of the Board of Trustees is increasingly diverse and reflects the community it serves with lived experience of disability. Two new trustees joined VFC in the reporting period and searching for additional skills to join the Board remained active into the next period. The trustees at all times remain focused on the charity's aims and objectives as stated: *The relief of those in need because of disability, in particular by provision of hygienic, safe and dignified mobile facilities for toileting, changing, personal care, rest, recreation or other activities which meet the requirements of disabled individuals who are unable to get themselves from a wheelchair without assistance.*

Statement of Trustees' Responsibilities

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice, UKGAAP). The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the trustees are required to: (1) select suitable accounting policies and then apply them consistently; (2) observe the methods and principles in the Charities SORP 2018 (FRS102); (3) make judgements and estimates that are reasonable and prudent; (4) state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and (5) prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charity will continue in operation. The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charities (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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Independent Examiner's Report to the Trustees of Vehicles For Change

Period from 1 March 2022 to 31 December 2022

I report to the trustees on my examination of the financial statements of Vehicles For Change ('the charity') for the period ended 31 December 2022.

Responsibilities and basis of report

As the trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's financial statements carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales (ICAEW), which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Adam Croney ACA
Independent Examiner
Westcotts (SW) LLP
Plym House
3 Longbridge Road
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Plymouth
PL6 8LT

25 July 2023

Vehicles For Change

Statement of Financial Activities

Period from 1 March 2022 to 31 December 2022

		Period from 1 Mar 22 to 31 Dec 22			Year to 28 Feb 22
	Note	Unrestricted funds £	Restricted funds £	Total funds £	Total funds £
Income and endowments					
Donations and legacies	4	5,133	9,940	15,073	51,215
Charitable activities	5	460,437	1,980	462,417	297,726
Investment income	6	46	—	46	5
Other income	7	18,000	—	18,000	1,440
Total income		<u>483,616</u>	<u>11,920</u>	<u>495,536</u>	<u>350,386</u>
Expenditure					
Expenditure on raising funds:					
Costs of raising donations and legacies	8	121	—	121	18,050
Expenditure on charitable activities	9,10	474,511	8,294	482,805	358,237
Other expenditure	12	—	—	—	764
Total expenditure		<u>474,632</u>	<u>8,294</u>	<u>482,926</u>	<u>377,051</u>
Net income/(expenditure) and net movement in funds		<u>8,984</u>	<u>3,626</u>	<u>12,610</u>	<u>(26,665)</u>
Reconciliation of funds					
Total funds brought forward		(250,568)	151,833	(98,735)	(72,070)
Total funds carried forward		<u>(241,584)</u>	<u>155,459</u>	<u>(86,125)</u>	<u>(98,735)</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 11 to 19 form part of these financial statements.

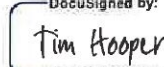
Vehicles For Change

Statement of Financial Position

31 December 2022

	Note	31 Dec 22 £	28 Feb 22 £
Fixed assets			
Tangible fixed assets	17	144,802	178,725
Current assets			
Debtors	18	95,336	156,276
Cash at bank and in hand		112,523	136,730
		<u>207,859</u>	<u>293,006</u>
Creditors: amounts falling due within one year	19	214,353	310,827
Net current liabilities		<u>(6,494)</u>	<u>(17,821)</u>
Total assets less current liabilities		138,308	160,904
Creditors: amounts falling due after more than one year	20	224,433	259,639
Net liabilities		<u>(86,125)</u>	<u>(98,735)</u>
Funds of the charity			
Restricted funds		155,459	151,833
Unrestricted funds		(241,584)	(250,568)
Total charity funds	22	<u>(86,125)</u>	<u>(98,735)</u>

These financial statements were approved by the board of trustees and authorised for issue on 7/24/2023, and are signed on behalf of the board by:

DocuSigned by:

 BE7727F8A90B41C...

T Hooper
Trustee

The notes on pages 11 to 19 form part of these financial statements.

Vehicles For Change

Statement of Cash Flows

Period from 1 March 2022 to 31 December 2022

	31 Dec 22 £	28 Feb 22 £
Cash flows from operating activities		
Net income/(expenditure)	12,610	(26,665)
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	37,829	20,412
Other interest receivable and similar income	(46)	(5)
Interest payable and similar charges	1,783	2,603
Loss on disposal of tangible fixed assets	—	764
Accrued expenses	485	600
<i>Changes in:</i>		
Trade and other debtors	59,626	(137,914)
Trade and other creditors	(104,978)	172,210
Cash generated from operations	7,309	32,005
Interest paid	(1,783)	(2,603)
Interest received	46	5
Net cash from operating activities	<u>5,572</u>	<u>29,407</u>
Cash flows from investing activities		
Purchase of tangible assets	(3,906)	(1,264)
Proceeds from sale of tangible assets	—	534
Net cash used in investing activities	<u>(3,906)</u>	<u>(730)</u>
Cash flows from financing activities		
Proceeds from borrowings	(25,873)	—
Net cash used in financing activities	<u>(25,873)</u>	<u>—</u>
Net (decrease)/increase in cash and cash equivalents	(24,207)	28,677
Cash and cash equivalents at beginning of period	136,730	108,053
Cash and cash equivalents at end of period	<u>112,523</u>	<u>136,730</u>

The notes on pages 11 to 19 form part of these financial statements.

Vehicles For Change

Notes to the Financial Statements

Period from 1 March 2022 to 31 December 2022

1. General information

The charity is a public benefit entity and a registered charity in England and Wales and is unincorporated. The address of the principal office is Queensgate House, 48 Queen Street, Exeter, EX4 3SR.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities measured at fair value through income or expenditure.

Going concern

At the year end, the charity recognises net liabilities of £86,125. The trustees have assessed the charities position both at and post year end using available information and forecasting and are committed that the charity can continue as a going concern. From the date that the financial statements are approved, the charity will continue as a going concern entity for at least 12 months, meeting their liabilities as they fall due. For that reason, the financial statements have been prepared on the going concern basis.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Vehicles For Change

Notes to the Financial Statements *(continued)*

Period from 1 March 2022 to 31 December 2022

Incoming resources

All income is included in the statement of financial activities when entitlement has passed to the charity, it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

Government Grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and the grants will be received.

Where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

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Notes to the Financial Statements *(continued)*

Period from 1 March 2022 to 31 December 2022

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Plant and machinery	- 25% straight line
Fixtures and fittings	- 25% straight line
Motor vehicles	- 25% reducing balance

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument. Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument. Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted. Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised. Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

Vehicles For Change

Notes to the Financial Statements *(continued)*

Period from 1 March 2022 to 31 December 2022

4. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 31 Dec 2022 £
Donations	5,133	2,500	7,633
Grants	-	7,440	7,440
	<u>5,133</u>	<u>9,940</u>	<u>15,073</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 28 Feb 2022 £
Donations	6,744	-	6,774
Grants	6,500	-	6,500
Government grants	37,941	-	37,941
	<u>51,215</u>	<u>-</u>	<u>51,215</u>

5. Charitable activities

	Unrestricted Funds £	Restricted Funds £	Total Funds 31 Dec 2022 £
Mobiloo hire	<u>460,437</u>	<u>1,980</u>	<u>462,417</u>

	Unrestricted Funds £	Total Funds 28 Feb 2022 £
Mobiloo hire	<u>297,726</u>	<u>297,726</u>

6. Investment income

	Unrestricted Funds £	Total Funds 31 Dec 2022 £	Unrestricted Funds £	Total Funds 28 Feb 2022 £
Other interest receivable	<u>46</u>	<u>46</u>	<u>5</u>	<u>5</u>

7. Other income

	Unrestricted Funds £	Total Funds 31 Dec 2022 £	Unrestricted Funds £	Total Funds 28 Feb 2022 £
Gain on disposal	18,000	18,000	-	-
Insurance income	-	-	1,440	1,440
	<u>18,000</u>	<u>18,000</u>	<u>1,440</u>	<u>1,440</u>

Vehicles For Change

Notes to the Financial Statements *(continued)*

Period from 1 March 2022 to 31 December 2022

8. Costs of raising donations and legacies

	Unrestricted Funds £	Total Funds 31 Dec 2022 £	Unrestricted Funds £	Total Funds 28 Feb 2022 £
Fundraising costs	121	121	18,050	18,050

9. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 31 Dec 2022 £
Charitable activities	466,459	8,294	474,753
Support costs	8,052	–	8,052
	<u>474,511</u>	<u>8,294</u>	<u>482,805</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 28 Feb 2022 £
Charitable activities	272,646	76,341	348,987
Support costs	9,250	–	9,250
	<u>281,896</u>	<u>76,341</u>	<u>358,237</u>

10. Expenditure on charitable activities by activity type

	Total funds 31 Dec 2022 £	Total funds 28 Feb 2022 £
Wages and salaries	254,042	197,298
Vehicle costs	133,756	85,235
Bank charges	137	99
Consulting	7,132	1,398
Depreciation	37,829	20,412
Printing, postage and stationery	1,934	420
Interest	1,783	2,603
Clothing and PPE	2,306	961
IT software and consumables	13,657	2,444
Rent	(6,572)	7,001
Staff training	1,040	501
Advertising	5,345	4,179
Travel – National	1,725	3,085
Telephone and internet	2,012	1,246
Vehicle storage	5,560	1,918
Cleaning	182	547
Insurance	12,404	19,382
General expenses	481	258
	<u>474,753</u>	<u>348,897</u>

Vehicles For Change

Notes to the Financial Statements *(continued)*

Period from 1 March 2022 to 31 December 2022

11. Analysis of support costs

	Total funds 31 Dec 2022	Total funds 28 Feb 2022
	£	£
Legal and professional	3,767	4,150
Accountancy	4,285	5,100
	<u>8,052</u>	<u>9,250</u>

12. Other expenditure

	Unrestricted Funds £	Total Funds 31 Dec 2022 £	Unrestricted Funds £	Total Funds 28 Feb 2022 £
Loss on disposal of tangible fixed assets held for charity's own use	—	—	764	764

13. Net income/(expenditure)

Net income/(expenditure) is stated after charging/(crediting):

	31 Dec 22 £	28 Feb 22 £
Depreciation of tangible fixed assets	37,829	20,412
(Gains)/loss on disposal of tangible fixed assets	(18,000)	764

14. Independent examination fees

	31 Dec 22 £	28 Feb 22 £
Fees payable to the independent examiner for:		
Independent examination of the financial statements	1,890	1,800
Other financial services	1,890	1,800
	<u>3,780</u>	<u>3,600</u>

15. Staff costs

	31 Dec 22 £	28 Feb 22 £
Wages and salaries	235,636	186,549
Employers National Insurance	15,046	8,583
Pension contributions	3,360	2,161
	<u>254,042</u>	<u>197,298</u>

The average head count of employees during the period was 16 (2022: 16).

No employee received employee benefits of more than £60,000 during the year (2022: Nil).

Vehicles For Change

Notes to the Financial Statements *(continued)*

Period from 1 March 2022 to 31 December 2022

16. Trustee remuneration and expenses

None of the trustees received any remuneration or reimbursement of expenses in respect of their duties as trustees in the reporting period.

17. Tangible fixed assets

	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Total £
Cost				
At 1 March 2022	474	1,954	337,000	339,428
Additions	—	1,573	2,333	3,906
At 31 December 2022	<u>474</u>	<u>3,527</u>	<u>339,333</u>	<u>343,334</u>
Depreciation				
At 1 March 2022	474	1,008	159,221	160,703
Charge for the period	—	354	37,475	37,829
At 31 December 2022	<u>474</u>	<u>1,362</u>	<u>196,696</u>	<u>198,532</u>
Carrying amount				
At 31 December 2022	<u>—</u>	<u>2,165</u>	<u>142,637</u>	<u>144,802</u>
At 28 February 2022	<u>—</u>	<u>946</u>	<u>177,779</u>	<u>178,725</u>

18. Debtors

	31 Dec 22 £	28 Feb 22 £
Trade debtors	82,468	141,676
Prepayments and accrued income	7,308	7,726
Other debtors	5,560	6,874
	<u>95,336</u>	<u>156,276</u>

19. Creditors: amounts falling due within one year

	31 Dec 22 £	28 Feb 22 £
Bank loans and overdrafts	122,000	112,667
Trade creditors	196	25,914
Accruals and deferred income	90,804	171,744
Pensions payable	1,353	502
	<u>214,353</u>	<u>310,827</u>

Vehicles For Change

Notes to the Financial Statements *(continued)*

Period from 1 March 2022 to 31 December 2022

20. Creditors: amounts falling due after more than one year

	31 Dec 22	28 Feb 22
	£	£
Bank loans and overdrafts	224,433	259,639

21. Deferred income

	31 Dec 22	28 Feb 22
	£	£
At 1 Mar 22	168,144	14,378
Amount released to income	(161,948)	(9,949)
Amount deferred in period	80,523	163,715
At 31 Dec 22	86,719	168,144

22. Analysis of charitable funds

Unrestricted funds

	At 1 Mar 2022	Income	Expenditure	Transfers	At 31 Dec 2022
	£	£	£	£	£
General funds	(250,568)	483,616	(474,632)	—	(241,584)

	At 1 Mar 2021	Income	Expenditure	Transfers	At 28 Feb 2022
	£	£	£	£	£
General funds	(261,470)	350,386	(299,460)	(40,024)	(250,568)

Restricted funds

	At 1 Mar 22	Income	Expenditure	Transfers	At 31 Dec 22
	£	£	£	£	£
Postcode Innovation Trust	151,833	1,980	—	—	153,813
St James Place	—	2,500	(854)	—	1,646
National Heritage Trust	—	4,940	(4,940)	—	—
Dragon Sales	—	2,500	(2,500)	—	—
	<u>151,833</u>	<u>11,920</u>	<u>(8,294)</u>	<u>—</u>	<u>155,459</u>

	At 1 Mar 21	Income	Expenditure	Transfers	At 28 Feb 22
	£	£	£	£	£
Barnwood Trust	3,976	—	—	(3,976)	—
Postcode Innovation Trust	57,984	—	13,849	80,000	151,833
The Clothworker Foundation	25,000	—	—	(25,000)	—
Childwick Trust	11,000	—	—	(11,000)	—
Department for Work and Pensions	8,180	—	(8,180)	—	—
London Community Response	38,800	—	(38,800)	—	—
National Heritage Lottery	44,460	—	(44,460)	—	—
	<u>189,400</u>	<u>—</u>	<u>(105,936)</u>	<u>40,024</u>	<u>151,833</u>

Vehicles For Change

Notes to the Financial Statements *(continued)*

Period from 1 March 2022 to 31 December 2022

23. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 31 Dec 2022 £
Tangible fixed assets	87,934	56,868	144,802
Current assets	109,268	98,591	207,859
Creditors less than 1 year	(214,353)	–	(214,353)
Creditors greater than 1 year	(224,433)	–	(224,433)
Net liabilities	(241,584)	155,459	(86,125)

	Unrestricted Funds £	Restricted Funds £	Total Funds 28 Feb 22 £
Tangible fixed assets	106,892	71,833	178,725
Current assets	213,006	80,000	293,006
Creditors less than 1 year	(310,827)	–	(310,827)
Creditors greater than 1 year	(259,639)	–	(259,639)
Net liabilities	(250,568)	151,833	(98,735)

24. Government grants

The charity received economic benefits in the form of grants from the government in response to the global COVID-19 pandemic. The charity received income totalling £0 (2022: £37,941) in relation to the Covid Job Retention Scheme.

25. Analysis of changes in net debt

	At 1 Mar 2022 £	Cash flows £	At 31 Dec 2022 £
Cash at bank and in hand	136,730	(24,207)	112,523
Debt due within one year	(310,827)	96,474	(214,353)
Debt due after one year	(259,639)	35,206	(224,433)
	(433,736)	107,473	(326,263)

26. Related parties

Vehicles for Change shared key management personnel with Accessible Vehicle Conversions CIC. James Brown, who left his role as Chief Executive Officer with the charity in October 2021, controls Accessible Vehicle Conversions CIC.

At the end of the reporting period, the charity owed Accessible Vehicle Conversions CIC £220,600 (2022: 242,306) for a loan regarding the sale of vehicles. Interest is charged on the loan at 4% per annum and there is a repayment plan in place.

27. Length of reporting period

As approved by the board of trustees, the charity has agreed to shorten the reporting period for these accounts. The reason is to move their accounting year process to a more appropriate time of the year in line with the seasonality of the organisation. As a result, comparatives may not be entirely comparable for this period only.