

THE ELMA FOUNDATION (UK)

England & Wales · Charity number 1176782

Details

Other names THE ELMA UK FOUNDATION

Status Registered

Legal form Charitable company

Company number [10986594](#)

Registered 2018-01-23

Register [View on the Charity Commission register](#)

Contact

Address Withers LLP
Third Floor
20 Old Bailey
London
EC4M 7AN

Phone 020 7597 6000

Activities

Objects: THE OBJECTS OF THE FOUNDATION ARE: THE RELIEF OF POVERTY, SUFFERING AND DISTRESS OF CHILDREN; THE ADVANCEMENT OF THE EDUCATION OF DISADVANTAGED CHILDREN AND YOUTH; THE IMPROVEMENT IN THE QUALITY OF LIFE AND NEEDS OF DISADVANTAGED CHILDREN AND THE FAMILIES AND HOUSEHOLDS THAT SUPPORT THEM; THE RELIEF OF SICKNESS OF CHILDREN; AND THE IMPROVEMENT OF HEALTH CARE, HEALTH CARE FACILITIES AND HEALTH CARE INFRASTRUCTURE PROVIDED THAT CHILDREN DERIVE THE PRIMARY BENEFIT FROM THE IMPROVEMENTS, FOR THE BENEFIT OF THE PUBLIC IN THE CONTINENT OF AFRICA AND IN THE UNITED KINGDOM.

Activities: The Charity is a grant-making charity, and it supports a range of charities which undertake activities and initiatives falling within the Charity's objects that improve the lives of children in Africa and the UK.

Classification

- **How:** Makes Grants To Organisations, Other Charitable Activities
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives, Disability, Other Charitable Purposes
- **Who:** Children/young People, The General Public/mankind

Geography

- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£3,877,431	£5,348,707	£3,977,950	0
2023-12-31	£7,088,829	£4,182,438	£5,449,226	0
2022-12-31	£11,664	£4,944,946	-	-
2021-12-31	£9,001,516	£9,918,124	£7,476,117	0
2020-12-31	£6,516,795	£3,378,074	£8,392,725	0

Trustees

Name	Role	Appointed
CLIVE CALDER		2017-09-28
ELAINE LI YI GRAHAM		2018-02-06
Lance Dale Roderick		2025-07-10
MARTIN LANCASTER		2017-09-28
RICHARD DOUGLAS		2017-09-28
ROBYN CALDER		2017-09-28

THE ELMA FOUNDATION (UK)

England & Wales - Charity number 1176782

Accounts

Company Registration No. 10986594
Registered Charity No. 1176782

The ELMA Foundation (UK)

Annual Report and Financial Statements

for the year ended 31 December 2024

The ELMA Foundation (UK)

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The ELMA Foundation (UK)

For the year ended 31 December 2024

LEGAL AND ADMINISTRATIVE INFORMATION

GOVERNING DOCUMENT

Memorandum and Articles of Association dated 17 October 2019

COMPANY NUMBER

10986594

CHARITY NUMBER

1176782

REGISTERED OFFICE

Third Floor, 20 Old Bailey,
London EC4M 7AN

TRUSTEES

C Calder
R Calder
R Douglas
E Graham
M Lancaster

BANKER

J.P. Morgan Private Bank
60 Victoria Embankment,
London EC4Y 0JP

SOLICITOR

Withers LLP
Third Floor, 20 Old Bailey,
London EC4M 7AN

AUDITOR

Deloitte LLP
1 New Street Square
London
EC4A 3HQ

The ELMA Foundation (UK)
For the year ended 31 December 2024

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report)

The ELMA Foundation (UK) (the "Charity") is a private company limited by guarantee, incorporated on 28 September 2017 and registered as a charity in England and Wales on 23 January 2018.

The Trustees present their annual report (including the Strategic Report) on the affairs of the charity, together with the audited financial statements and auditor's report for the year ended 31 December 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 in the accounts and comply with the Charity's memorandum and articles of association, the Companies Act 2006 and the Statement of Recommended Practice, "Accounting and Reporting by Charities", updated 1 January 2019 ("SORP").

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trustees, who are also directors of the charitable company, who served during the year and up to the date of this report, were:

C Calder
R Calder
R Douglas
E Graham
M Lancaster

The Trustees were appointed by the initial member on the basis of their skills and expertise and any further trustees will be appointed on a similar basis. The Trustees serve as resources to the Charity, sharing relevant expertise in grant-making and business management, directly supporting key aspects of operations. On appointment, new Trustees sign a trustee declaration statement committing them to giving their time and expertise. The Trustees' induction process includes being provided with an information pack containing the Charity's key governance, policy and financial documents, relevant Charity Commission guidance and details of the organisational structure of the Charity. They are also directed to the Charity Commission essential trustee guide. The Trustees give their time voluntarily and receive no remuneration or other benefits and are required to disclose all relevant interests and withdraw from decisions where a conflict of interest arises.

OBJECTIVES AND ACTIVITIES

The Charity has been established as a grant-making charity. The Charity supports a range of charities, predominantly those that are registered and based in the UK, which undertake activities and initiatives in Africa and the UK, which fall within the Charity's objects.

The objects of the Charity (the "Objects") are:

- (a) the relief of poverty, suffering and distress of children;
- (b) the advancement of the education of disadvantaged children and youth;
- (c) the improvement in the quality of life and needs of disadvantaged children and the families and households that support them;
- (d) the relief of sickness of children; and
- (e) the improvement of health care, health care facilities and health care infrastructure provided that children derive the primary benefit from the improvements

for the benefit of the public in the Continent of Africa and in the United Kingdom.

The grant-making activity of investing in organisations that improve the lives of children in Africa and in the United Kingdom is guided by portfolio-based strategies that mainly encompass the following focus areas:

- **Health workforce:** To increase the quality and quantity of health workforces for maternal, newborn, and child health
- **Maternal and newborn health:** To make pregnancy and delivery safe for more women, and ensure newborns receive appropriate care.

The ELMA Foundation (UK)
For the year ended 31 December 2024

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report)

- **Early childhood development:** To improve access to quality early childhood care and education.
- **AIDS-free:** To reduce number of new paediatric HIV infections.
- **Neglected tropical diseases:** To control, and where possible, eliminate neglected tropical diseases.
- **Adolescent girls and young women:** To promote safety, health and education of more girls and young women.

A further category, Special Opportunities, denotes grants that are directly in furtherance of the Objects of the Charity but where the purpose of the grant spans across a number of focus areas and/or do not fall within any specific focus area. The respective approaches, targeted geographical locations, measures of success and what success looks like are articulated in the Charity's investment framework (the "Investment Framework") that guides its philanthropy in these focus areas.

The Trustees consider the Investment Framework annually to ensure that the strategies continue to be fit for purpose in furtherance of the Objects.

PUBLIC BENEFIT

The Trustees have given due regard to the public benefit guidance published by the Charity Commission when reviewing the Charity's aims and objectives, planning future activities and setting the grant-making policy for the year. Despite receiving donation income, the Charity is not engaged in fundraising with the public, either directly or through third parties. Further details of grants made by the Charity and organisations supported can be found in note 5 of the financial statements.

MANAGEMENT AND GOVERNANCE ARRANGEMENTS

The Trustees delegate the implementation of their decisions and day-to-day management of the affairs of the Charity to one of the Trustees, who together with her administrative staff voluntarily contribute their time and resources to administer the Charity's activities. No donated service cost and income is recognised for these services and facilities provided, as it cannot be reliably measured.

The Trustees annually review the risks that the Charity faces. The principal risk is around the use of our grant funds. This is the risk that the activities undertaken by grant recipients are not in furtherance of the Objects of the Charity, are not in line with the approved use of grant funds and the grants are not made to reputable and impactful charities with programmes in Africa and the UK. This risk has been mitigated by ensuring that grants are made in accordance with the Investment Framework and the established grant-making policy. Additionally, the Trustees have appointed a grants advisory services provider to, in accordance with the Investment Framework, source potential funding programmes, conduct due diligence on the potential grant recipient prior to making grant recommendations to the Trustees. The grants advisory services provider monitors performance of grant recipients to ensure compliance with grant terms and conditions, achievement against specified performance criteria and specific outcomes.

CONNECTIONS TO A NON-CHARITY

The Trustees have applied the Charity Commission Guidance regarding connections to a non-charity and confirm that they have addressed the risks of any connection. They regularly monitor the connections to non-charities to ensure that the Charity's resources are not applied to advance any non-charitable interest. Below we have summarised our connection to non-charities:

- The ELMA Philanthropies Services (US) Inc. : Connections exist in the form as described in "Note 9 Related parties". Any potential connection risks are mitigated as described in the aforementioned note.

PROCEDURES AND POLICY FOR GRANT-MAKING

The Trustees are committed to ensuring that the Charity's funds are used for purposes that are exclusively charitable under the law of England and Wales and are used effectively and for public benefit. To that end, they have formulated a grant-making policy, which may be amended from time to time, to set out clear guidelines to be followed by the Trustees when

The ELMA Foundation (UK)
For the year ended 31 December 2024

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report)

considering any proposed grant. Most of the Trustees have extensive experience in grant-making within the sectors covered by the Objects and will apply such experience in the identification and selection of appropriate grant recipients for the Charity. The Charity does not consider unsolicited proposals for grant funding.

Multi-year grants are funded in multiple disbursements. The Charity's multi-year grant agreement permits, for example, a three-year programme to be contracted for the full three-year term of the programme, but subject to annual reviews for compliance to specified conditions, performance criteria, outputs and outcome.

For each new grant, a grant proposal, which includes the full programme budget and grant activities, is developed by the grant recipient. The Trustees collectively consider the grant and if approved, communicate their intention to grant up to the full grant term however only commit to fund the initial programme period (usually twelve months). The Trustees expense such disbursement, with each subsequent disbursement being subject to annual review for compliance with specified performance criteria and conditions for release of disbursement. During the annual review, the progress of the grant is assessed and if applicable, the subsequent year's work plan, budget, specified performance indicators, milestones and deliverables are agreed with the grant recipient and amended accordingly.

Further, failure to satisfactorily meet the grant conditions or if there are significant changes to any of the budgetary and other assumptions on which the Charity has relied in making the grant may result in the termination, suspension, adjusting the timing and/or amount of the grant, or alternate conditions being imposed thereon.

STRATEGIC REPORT

Achievements and performance

During the year the Trustees approved grant disbursements totalling £5,248,358 (2023: £4,086,574), of which £5,073,358 were follow-on disbursements from prior year awards (2023: £1,535,859) and £175,000 were for awards approved during the year (2023: £2,550,715).

Of the total grant disbursements, £1,333,333 (2023: £1,927,526) was made to the Royal Commonwealth Society for the Blind (a.k.a. "Sightsavers"). The Charity's 2024 disbursement part-funded continuing support for Sightsavers' Accelerate programme in assisting ten African countries overcome the hurdles of trachoma elimination, and mass drug administrations for onchocerciasis and lymphatic filariasis, to treat 51.2 million people in three African countries. Other grants made amounted to £3,915,025 (2023: £2,159,048). Of this, £2,500,000 was awarded to Camfed international ("Camfed") (2023: £1,000,000) as part funding towards Camfed's six-year endeavour to triple their impact and support five million girls on the path to graduation across five African countries. Further details of grants made by the Charity can be found in note 5 of the financial statements.

Financial review and reserves

The Charity neither seeks nor receives funding from the general public. The Charity received donations of £3,750,000 from one of the trustees during the year (2023: £7,000,000). The interest income on cash reserves was £127,431 (2023: £88,829). Charitable expenditure amounted to £5,348,707 (2023: £4,182,438), where grant funding accounted for 98.1% (2023: 97.7%) and direct and support costs (including governance costs) accounted for 1.9% (2023: 2.3%) of total charitable expenditure.

The Charity's reserves policy is to maintain, at the end of each accounting period, cash and cash equivalent reserves to cover one year's grant disbursements on active grants plus one year's budgeted operating expenditure. As at 31 December 2024, the Charity had unrestricted reserves of £3,977,950 (2023: £5,449,226), which was in excess of requirements of its reserves policy. Of the unrestricted reserves, cash and cash equivalent was £3,997,298 (2023: £5,461,612). As at 31 December 2024, forecast conditional disbursements that are subject to annual reviews during the year ending 31 December 2025 are at most £2,901,586 (2023: £5,073,358) and direct and support costs are not expected to exceed £105,000.

The ELMA Foundation (UK)
For the year ended 31 December 2024

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report)

FUTURE PLANS AND GOING CONCERN

The Charity intends to continue to support reputable and impactful charities whose ultimate beneficiaries are the children and young people in need in the continent of Africa and the UK, all in pursuance of its Objects, which are entirely charitable. It endeavours to further its Objects by pursuing the strategies outlined in the Investment Framework in the short to medium term. Activities for the upcoming year include monitoring and reviewing the existing grants and continuing to actively pursue grant-making opportunities in furtherance of its Objects.

As highlighted above, the Trustees believe that the Charity has adequate resources to continue its operations as a going concern and meet its commitments for at least the next 12 months from date of signing the financial statements based on the amount of unrestricted funds held at year end – see further details under financial review on page 4. The Charity is not engaged in fundraising with the public, either directly or through third parties and expects to receive donations to cover future grant commitments as they fall due. The Trustees recognise the challenging effects of the global economic events including the cost-of-living crisis and geo-political uncertainties and should there be an increase in grant-making activities, these will be supported by additional donations, ensuring the reserves policy is met.

AUDITOR

Deloitte LLP have expressed their willingness to continue in office and will remain as auditors unless a resolution is passed by the Charity changing this status.

The Trustees' Report, including the Strategic Report, was approved by the Board and signed on its behalf by:



Martin Lancaster
Trustee
6 May 2025

The ELMA Foundation (UK)
For the year ended 31 December 2024

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of The ELMA Foundation (UK) for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF The ELMA Foundation (UK)

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of The ELMA Foundation (UK) (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities (including income and expenditure account);
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 9.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF The ELMA Foundation (UK)

Other information

The other information comprises the information included in the Annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of Trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the charitable company's industry and its control environment, and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF The ELMA Foundation (UK)

We also enquired of management and the trustees about their own identification and assessment of the risks of irregularities, including those that are specific to the charitable company's business sector.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act, the Charities Act, tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty. These included the Charity Commission for England and Wales (Charity Commission) regulations.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the following area, and our procedures performed to address it are described below:

- accuracy and application of grants for charitable purposes - for a sample of grants we tested the payments to the approved application and the bank statements, as well as confirming that appropriate due diligence had been carried out on the recipient organisations.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management and external legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the strategic report and the directors' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF The ELMA Foundation (UK)

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report included within the trustees' report.

Matters on which we are required to report by exception

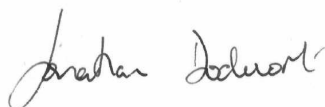
Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept by the charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Jonathan Dodworth (Senior statutory auditor)

For and on behalf of Deloitte LLP

Statutory Auditor

London, UK

6 May 2025

The ELMA Foundation (UK)

STATEMENT OF FINANCIAL ACTIVITIES
(including income and expenditure account)
Year ended 31 December 2024

		Unrestricted funds	
		2024	2023
		£	£
	Note		
INCOME FROM:			
Donations	3	3,750,000	7,000,000
Interest income	3	127,431	88,829
		3,877,431	7,088,829
TOTAL INCOME			
EXPENDITURE ON:			
Charitable activities	4	5,348,707	4,182,438
		5,348,707	4,182,438
TOTAL EXPENDITURE			
Net (expenditure) / income for the year being		(1,471,276)	2,906,391
NET MOVEMENT OF FUNDS			
RECONCILIATION OF FUNDS:			
Total funds brought forward		5,449,226	2,542,835
Net movement in funds for the year		(1,471,276)	2,906,391
Total funds carried forward		3,977,950	5,449,226

There were no other recognised gains or losses other than those listed above and the net income for the year. All income and expenditure derive from continuing activities.

The notes on pages 14 to 18 form part of these financial statements.

The ELMA Foundation (UK)

BALANCE SHEET
At 31 December 2024

	Note	2024 £	2023 £
CURRENT ASSETS			
Cash and cash equivalents		3,997,298	5,461,612
Prepayment and Accrued income		<u>12,206</u>	<u>18,265</u>
		4,009,504	5,479,877
CURRENT LIABILITIES			
Creditors: amounts falling due within one year	8	<u>31,554</u>	<u>30,651</u>
Total Assets less Current Liabilities being			
NET CURRENT ASSETS AND NET ASSETS		<u>3,977,950</u>	<u>5,449,226</u>
FUNDS			
Unrestricted funds		<u>3,977,950</u>	<u>5,449,226</u>
TOTAL FUNDS		<u>3,977,950</u>	<u>5,449,226</u>

The notes on pages 14 to 18 form part of these financial statements.

These financial statements of The ELMA Foundation (UK) registered number 10986594 were approved by the Board of Trustees and authorised for issue on 6 May 2025. They were signed on its behalf by:



Martin Lancaster
Trustee

The ELMA Foundation (UK)

CASH FLOW STATEMENT
Year ended 31 December 2024

	2024	2023
	£	£
Net cash (used in) / provided by operating activities	(1,464,314)	2,893,956
	<hr/>	<hr/>
Net (decrease) / increase in cash and cash equivalents in the period	(1,464,314)	2,893,956
Cash and cash equivalents at the beginning of the period	5,461,612	2,567,656
Cash and cash equivalents at the end of the period	<u>3,997,298</u>	<u>5,461,612</u>
Analysis of cash and cash equivalents		
Cash in hand	247,298	711,612
Cash equivalents	<u>3,750,000</u>	<u>4,750,000</u>
Total cash and cash equivalents	<u>3,997,298</u>	<u>5,461,612</u>
Reconciliation of net income / (expenditure) to net cash flow from operating activities	2024	2023
	£	£
Net (expenditure) / income for the year (as per the statement of financial activities)	(1,471,276)	2,906,391
Adjustments for:		
Increase in creditors	903	4,030
Decrease / (increase) in debtors	<u>6,059</u>	<u>(16,465)</u>
Net cash (used in) / provided by operating activities	<u>(1,464,314)</u>	<u>2,893,956</u>

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS **Year ended 31 December 2024**

1. COMPANY AND CHARITABLE STATUS

The ELMA Foundation (UK), (the “Charity”), Company Registration Number 10986594, was incorporated on 28 September 2017 in England and Wales as a company limited by guarantee not having a share capital. There is currently one Trustee who is also the member of the company. Each member has undertaken to contribute to the assets, in the event of winding up, a sum not exceeding £1. The registered office is given on page 1. The Charity is governed by the Memorandum and Articles of Association dated 17 October 2019 and is a Public Benefit Charity registered in England and Wales, Registered Charity Number 1176782.

2. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (updated 1 January 2019) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The functional and presentational currency is British Pounds Sterling (GBP).

Going concern

In accordance with its reserves policy, the Charity has cash and cash equivalent reserves to cover one year’s grants disbursements on existing commitments and budgeted operating expenditure. It is considered to have sufficient resources to meet its obligations as they fall due for at least 12 months from the date of signing these financial statements and despite the impact of global economic events including the cost-of-living crisis and geo-political uncertainties, there is no indication that the Charity would not be able to operate as a going concern. The Trustees, therefore, consider that the going concern assumption is an appropriate basis on which to prepare these financial statements.

Income

Income is recognised when there is an entitlement to the funds, it is probable that the income will be received and the amount can be measured accurately.

Expenditure

All expenditure is accounted for on an accrual basis. Expenditure includes attributable VAT, which cannot be recovered. Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure on charitable activities includes grant funding, direct and support costs.

Grant funding is expensed following execution of the grant award letter and notification to the grant recipient creating a valid expectation of receipt or when the specified performance criteria and conditions for release of payment have been met by the grant recipient.

Direct costs are costs of grant-making and monitoring.

Support costs include governance costs consisting of audit, legal and company secretarial fees.

Financial assets and liabilities

Financial assets and financial liabilities are recognised when the Charity becomes a party to the contractual provisions of the instrument. Financial assets which qualify as basic financial instruments as laid out in FRS 102 paragraph 11.8, including trade and other receivables and cash and bank balances. These are valued at amortised cost and assessed for impairment at the end of each reporting period.

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2024

The Foundation has basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value. Cash at bank and in hand relates entirely to cash held in the bank.

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid. Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are recognised at their settlement amount.

Tax

The ELMA Foundation (UK), as a registered charity, is exempt from Corporation Tax under the Corporation Tax Act 2010 (chapters 2 and 3 of part ii, section 466 onwards) or section 256 of the Taxation for Chargeable Gains Act 1992, to the extent surpluses are applied to its charitable purposes. The Charity is exempt from corporation tax as all its income is applied for charitable purposes.

Critical accounting judgements and key sources of estimation and uncertainty

In the application of the Charity's accounting policies, which are described in this note, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. There are no critical accounting judgements or key sources of estimation uncertainty at the reporting date.

3. ANALYSIS OF TOTAL INCOME

	2024	2023
	£	£
Donations	3,750,000	7,000,000
Interest income	127,431	88,829
Total	3,877,431	7,088,829

4. ANALYSIS OF CHARITABLE EXPENDITURE

	Grant funding	Direct costs	Support costs	2024
	£	£	£	£
Grants to organisations (see note 5)	5,248,358	-	-	5,248,358
Grants advisory service (see note 6, 9)	-	62,709	-	62,709
Legal and company secretarial services	-	-	2,254	2,254
Audit and tax	-	-	34,980	34,980
Miscellaneous cost	-	-	406	406
Total	5,248,358	62,709	37,640	5,348,707

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2024

4. ANALYSIS OF CHARITABLE EXPENDITURE (continued)

	Grant funding	Direct costs	Support costs	2023
	£	£	£	£
Grants to organisations (see note 5)	4,086,574	-	-	4,086,574
Grants advisory service (see note 6, 9)	-	64,183	-	64,183
Legal and company secretarial services	-	-	2,221	2,221
Audit	-	-	29,040	29,040
Miscellaneous cost	-	-	420	420
Total	4,086,574	64,183	31,681	4,182,438

None of the Trustees (or any persons connected with them) received any remuneration, benefits or reimbursement of expenses from the Charity during the year (2023: £Nil). There were no employees in the year (2023: None). The support costs in the year include the governance costs incurred, being audit, legal and company secretarial services. All support costs above support grant-making activities.

5. EXPENDITURE ON GRANTS

No grants were made to individuals. Grants have been made during the financial years to organisations within the following sectors:

Grants to organisations	Focus Areas	2024	2023
		£	£
CAMFED	Adolescent Girls and Young Women	2,500,000	1,000,000
Royal Commonwealth Society for the Blind (“Sightsavers”)	Neglected Tropical Diseases	1,333,333	1,927,526
Kids OR	Health Workforce	806,692	550,715
Lively Minds	Early Childhood Development	433,333	433,333
Sabre Education Ltd.	Early Childhood Development	175,000	175,000
Total		5,248,358	4,086,574

Multi-year grants are funded in multiple disbursements. The Charity only commits to, and expenses, one disbursement at a time, with each subsequent disbursement being subject to review for compliance with specified performance criteria and conditions for release of disbursement. If the specified performance criteria and conditions for release of disbursement are met, further funding of the subsequent disbursement is made.

The total grant disbursements relating to future years, not yet committed, amount to £13,521,672 (2023: £18,595,030) and are anticipated to be paid as follows, provided that the conditions for release of payments are fully met.

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2024

	£
2025	2,901,586
2026	2,790,474
2027	2,772,147
2028	2,557,465
2029	2,500,000
Total	13,521,672

The Charity expects to receive donations to cover future commitments as they fall due, ensuring that the reserves policy is met.

6. GRANTS ADVISORY SERVICE

The ELMA Philanthropies Services (US) Inc. ("Philanthropies") provides grants advisory service to the Charity to support its grant-making. Effective 1 January 2021, the Charity entered into a service agreement with Philanthropies for provision of grant advisory services for a fee of US\$80,000 per annum, payable in arrears, at USD20,000 per calendar quarter.

During the year, the Charity has received services for four consecutive calendar quarters commencing from Q1 2024, at US\$20,000 per quarter. The total charge for Philanthropies' service during the year was £62,709 (2023: £64,183 (US\$80,000)).

7. NET (EXPENSE) / INCOME FOR THE YEAR

	2024	2024
	£	£
Net (expense) / income is stated after:		
Auditor's remuneration:		
Fees payable to the Charity's auditor inclusive of VAT for the audit of the Charity's annual financial statements	30,240	29,040

8. CREDITORS

	2024	2023
	£	£
Amounts falling due within one year:		
Accrued expenses	31,554	30,651

9. RELATED PARTIES

Two of the five Trustees (2023: Two Trustees) of the Charity are on the Board of Directors of The ELMA Philanthropies Services (US) Inc. ("Philanthropies") and accordingly are considered to be related parties. Without exception, the conflicted Trustees recuse themselves from decisions pertaining to the appointment and retention of

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS **Year ended 31 December 2024**

Philanthropies for the provision of grants advisory service, and the setting of the fee for such grants advisory services. The Trustees are satisfied that appropriate procedures are in place to ensure that any potential conflicts of interest are appropriately managed and avoided. During the year, the Charity incurred expenditure of £62,709 (2023: £64,183) for services rendered from Philanthropies. Of this, the amount payable, included in accrued expenses as at 31 December 2024, was £15,980 (2023: £15,710).

THE ELMA FOUNDATION (UK)

England & Wales - Charity number 1176782

Accounts

Company Registration No. 10986594
Registered Charity No. 1176782

The ELMA Foundation (UK)

Annual Report and Financial Statements

for the year ended 31 December 2023

The ELMA Foundation (UK)

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The ELMA Foundation (UK)

For the year ended 31 December 2023

LEGAL AND ADMINISTRATIVE INFORMATION

GOVERNING DOCUMENT

Memorandum and articles of Association dated 17 October 2019

COMPANY NUMBER

10986594

CHARITY NUMBER

1176782

REGISTERED OFFICE

Third Floor, 20 Old Bailey,
London EC4M 7AN

TRUSTEES

C Calder
R Calder
R Douglas
E Graham
M Lancaster

BANKER

J.P. Morgan Private Bank
60 Victoria Embankment,
London EC4Y 0JP

SOLICITOR

Withers LLP
Third Floor, 20 Old Bailey,
London EC4M 7AN

AUDITOR

Deloitte LLP
1 New Street Square
London
EC4A 3HQ

**The ELMA Foundation (UK)
For the year ended 31 December 2023**

**TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report) (continued)**

The ELMA Foundation (UK) (the "Charity") is a private company limited by guarantee, incorporated on 28 September 2017 and registered as a charity in England and Wales on 23 January 2018.

The Trustees present their annual report (including the Strategic Report) on the affairs of the charity, together with the audited financial statements and auditor's report for the year ended 31 December 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 in the accounts and comply with the Charity's memorandum and articles of association, the Companies Act 2006 and the Statement of Recommended Practice, "Accounting and Reporting by Charities", updated 1 January 2019 ("SORP").

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trustees, who are also directors of the charitable company, who served during the year and up to the date of this report, were:

C Calder
R Calder
R Douglas
E Graham
M Lancaster

The Trustees were appointed by the initial member on the basis of their skills and expertise and any further trustees will be appointed on a similar basis. The Trustees serve as resources to the Charity, sharing relevant expertise in grant-making and business management, directly supporting key aspects of operations. On appointment, new Trustees sign a trustee declaration statement committing them to giving their time and expertise. The Trustees' induction process includes being provided with an information pack containing the Charity's key governance, policy and financial documents, relevant Charity Commission guidance and details of the organisational structure of the Charity. They are also directed to the Charity Commission essential trustee guide. The Trustees give their time voluntarily and receive no remuneration or other benefits and are required to disclose all relevant interests and withdraw from decisions where a conflict of interest arises.

OBJECTIVES AND ACTIVITIES

The Charity has been established as a grant-making charity. The Charity supports a range of charities, predominantly those that are registered and based in the UK, which undertake activities and initiatives in Africa and the UK, which fall within the Charity's objects.

The objects of the Charity (the "Objects") are:

- (a) the relief of poverty, suffering and distress of children;
- (b) the advancement of the education of disadvantaged children and youth;
- (c) the improvement in the quality of life and needs of disadvantaged children and the families and households that support them;
- (d) the relief of sickness of children; and
- (e) the improvement of health care, health care facilities and health care infrastructure provided that children derive the primary benefit from the improvements

for the benefit of the public in the Continent of Africa and in the United Kingdom.

The grant-making activity of investing in organisations that improve the lives of children in Africa and in the United Kingdom is guided by portfolio-based strategies that mainly encompass the following focus areas:

- **Health workforce:** To increase the quality and quantity of health workforces for maternal, newborn, and child health
- **Maternal and newborn health:** To make pregnancy and delivery safe for more women, and ensure newborns receive appropriate care.

The ELMA Foundation (UK)
For the year ended 31 December 2023

TRUSTEES' REPORT

(including the Strategic Report and incorporating the directors' report) (continued)

- **Early childhood development:** To improve access to quality early childhood care and education.
- **AIDS-free:** To reduce number of new paediatric HIV infections.
- **Neglected tropical diseases:** To control, and where possible, eliminate neglected tropical diseases.
- **Adolescent girls and young women:** To promote safety, health and education of more girls and young women.

A further category, Special Opportunities, denotes grants that are directly in furtherance of the Objects of the Charity but where the purpose of the grant spans across a number of focus areas and/or do not fall within any specific focus area. The respective approaches, targeted geographical locations, measures of success and what success looks like are articulated in the Charity's investment framework (the "Investment Framework") that guides its philanthropy in these focus areas.

The Trustees consider the Investment Framework annually to ensure that the strategies continue to be fit for purpose in furtherance of the Objects.

PUBLIC BENEFIT

The Trustees have given due regard to the public benefit guidance published by the Charity Commission when reviewing the Charity's aims and objectives, planning future activities and setting the grant-making policy for the year. Despite receiving donation income, the Charity is not engaged in fundraising with the public, either directly or through third parties. Further details of grants made by the Charity and organisations supported can be found in note 5 of the financial statements.

MANAGEMENT AND GOVERNANCE ARRANGEMENTS

The Trustees delegate the implementation of their decisions and day-to-day management of the affairs of the Charity to one of the Trustees, who together with her administrative staff voluntarily contribute their time and resources to administer the Charity's activities. No donated service cost and income is recognised for these services and facilities provided, as it cannot be reliably measured.

The Trustees annually review the risks that the Charity faces. The principal risk is around the use of our grant funds. This is the risk that the activities undertaken by grant recipients are not in furtherance of the Objects of the Charity, are not in line with the approved use of grant funds and the grants are not made to reputable and impactful charities with programmes in Africa and the UK. This risk has been mitigated by ensuring that grants are made in accordance with the Investment Framework and the established grant-making policy. Additionally, the Trustees have appointed a grants advisory services provider to, in accordance with the Investment Framework, source potential funding programmes, conduct due diligence on the potential grant recipient prior to making grant recommendations to the Trustees. The grants advisory services provider monitors performance of grant recipients to ensure compliance with grant terms and conditions, achievement against specified performance criteria and specific outcomes.

CONNECTIONS TO A NON-CHARITY

The Trustees have applied the Charity Commission Guidance regarding connections to a non-charity and confirm that they have addressed the risks of any connection. They regularly monitor the connections to non-charities to ensure that the Charity's resources are not applied to advance any non-charitable interest. Below we have summarised our connection to non-charities:

- The ELMA Philanthropies Services (US) Inc. : Connections exist in the form as described in "Note 9 Related parties". Any potential connection risks are mitigated as described in the aforementioned note.

PROCEDURES AND POLICY FOR GRANT-MAKING

The Trustees are committed to ensuring that the Charity's funds are used for purposes that are exclusively charitable under the law of England and Wales and are used effectively and for public benefit. To that end, they have formulated a grant-making policy, which may be amended from time to time, to set out clear guidelines to be followed by the Trustees when

The ELMA Foundation (UK)
For the year ended 31 December 2023

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report) (continued)

considering any proposed grant. Most of the Trustees have extensive experience in grant-making within the sectors covered by the Objects and will apply such experience in the identification and selection of appropriate grant recipients for the Charity. The Charity does not consider unsolicited proposals for grant funding.

Multi-year grants are funded in multiple disbursements. The Charity's multi-year grant agreement permits, for example, a three-year programme to be contracted for the full three-year term of the programme, but subject to annual reviews for compliance to specified conditions, performance criteria, outputs and outcome.

For each new grant, a grant proposal, which includes the full programme budget and grant activities, is developed by the grant recipient. The Trustees collectively consider the grant and if approved, communicate their intention to grant up to the full grant term however only commit to fund the initial programme period (usually twelve months). The Trustees expense such disbursement, with each subsequent disbursement being subject to annual review for compliance with specified performance criteria and conditions for release of disbursement. During the annual review, the progress of the grant is assessed and if applicable, the subsequent year's work plan, budget, specified performance indicators, milestones and deliverables are agreed with the grant recipient and amended accordingly.

Further, failure to satisfactorily meet the grant conditions or if there are significant changes to any of the budgetary and other assumptions on which the Charity has relied in making the grant may result in the termination, suspension, adjusting the timing and/or amount of the grant, or alternate conditions being imposed thereon.

STRATEGIC REPORT

Achievements and performance

During the year the Trustees approved grant disbursements totalling £4,086,574 (2022: £4,851,671), of which £1,535,859 were follow-on disbursements from prior year awards (2022: £4,393,337) and £2,550,715 were for awards approved during the year (2022: £458,334).

Of the total grant disbursements, £1,927,526 (2022: £3,743,337) was made to the Royal Commonwealth Society for the Blind (a.k.a. "Sightsavers"). The Charity's 2023 disbursement part-funded continuing support for Sightsavers' AcceleraTE programme in assisting ten African countries overcome the hurdles of trachoma elimination, and mass drug administrations for onchocerciasis and lymphatic filariasis, to treat 51.2 million people in three African countries. Other grants made amounted to £2,159,048 (2022: £1,108,334). Of this, £1,000,000 was awarded to Camfed international ("Camfed") (2022: £Nil) as part funding towards Camfed's six-year endeavour to triple their impact and support five million girls on the path to graduation across five African countries. Further details of grants made by the Charity can be found in note 5 of the financial statements.

Financial review and reserves

The Charity neither seeks nor receives funding from the general public. The Charity received donations of £7,000,000 during the year (2022: £Nil). The interest income on cash reserves was £88,829 (2022: £11,664). Charitable expenditure amounted to £4,182,438 (2022: £4,944,946), where grant funding accounted for 97.7% (2022: 98.1%) and direct and support costs (including governance costs) accounted for 2.3% (2022: 1.9%) of total charitable expenditure.

The Charity's reserves policy is to maintain, at the end of each accounting period, cash and cash equivalent reserves to cover one year's grant disbursements on active grants plus one year's budgeted operating expenditure. As at 31 December 2023, the Charity had unrestricted reserves of £5,449,226 (2022: £2,542,835), which was in excess of requirements of its reserves policy. Of the unrestricted reserves, cash and cash equivalent was £5,461,612 (2022: £2,567,656). As at 31 December 2023, forecast conditional disbursements that are subject to annual reviews during the year ending 31 December 2024 are at most £5,073,358 (2022: £1,535,859) and direct and support costs are not expected to exceed £105,000.

The ELMA Foundation (UK)
For the year ended 31 December 2023

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report) (continued)

FUTURE PLANS AND GOING CONCERN

The Charity intends to continue to support reputable and impactful charities whose ultimate beneficiaries are the children and young people in need in the continent of Africa and the UK, all in pursuance of its Objects, which are entirely charitable. It endeavours to further its Objects by pursuing the strategies outlined in the Investment Framework in the short to medium term. Activities for the upcoming year include monitoring and reviewing the existing grants and continuing to actively pursue grant-making opportunities in furtherance of its Objects.

As highlighted above, the Trustees believe that the Charity has adequate resources to continue its operations as a going concern and meet its commitments for at least the next 12 months from date of signing the financial statements based on the amount of unrestricted funds held at year end – see further details under financial review on page 4. The Charity is not engaged in fundraising with the public, either directly or through third parties and expects to receive donations to cover future grant commitments as they fall due. The Trustees recognise the challenging effects of the global economic events including the cost-of-living crisis and geo-political uncertainties and should there be an increase in grant-making activities, these will be supported by additional donations, ensuring the reserves policy is met.

AUDITOR

Deloitte LLP have expressed their willingness to continue in office and will remain as auditors unless a resolution is passed by the Charity changing this status.

The Trustees' Report, including the Strategic Report, was approved by the Board and signed on its behalf by:



Martin Lancaster
Trustee
30 April 2024

The ELMA Foundation (UK)
For the year ended 31 December 2023

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of The ELMA Foundation (UK) for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF The ELMA Foundation (UK)

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of The ELMA Foundation (UK) (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities (including income and expenditure account);
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 10.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF The ELMA Foundation (UK)

Other information

The other information comprises the information included in the Trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of Trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the charitable company's industry and its control environment, and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF The ELMA Foundation (UK)

We also enquired of management and the trustees about their own identification and assessment of the risks of irregularities, including those that are specific to the charitable company's business sector.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act, the Charities Act, tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty. These included the Charity Commission for England and Wales (Charity Commission) regulations.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the following area, and our procedures performed to address it are described below:

- accuracy and application of grants for charitable purposes - for a sample of grants we tested the payments to the approved application and the bank statements, as well as confirming that appropriate due diligence had been carried out on the recipient organisations.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management and external legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the strategic report and the directors' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF The ELMA Foundation (UK)

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report included within the trustees' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept by the charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Jonathan Dodworth (Senior statutory auditor)

For and on behalf of Deloitte LLP

Statutory Auditor

London, UK

30 April 2024

The ELMA Foundation (UK)

STATEMENT OF FINANCIAL ACTIVITIES
(including income and expenditure account)
Year ended 31 December 2023

		Unrestricted funds	
		2023	2022
		£	£
	Note		
INCOME FROM:			
Donations	3	7,000,000	-
Interest income	3	88,829	11,664
TOTAL INCOME		<u>7,088,829</u>	<u>11,664</u>
EXPENDITURE ON:			
Charitable activities	4	4,182,438	4,944,946
TOTAL EXPENDITURE		<u>4,182,438</u>	<u>4,944,946</u>
NET MOVEMENT IN FUNDS		<u>2,906,391</u>	<u>(4,933,282)</u>
RECONCILIATION OF FUNDS:			
Total funds brought forward		2,542,835	7,476,117
Net movement in funds for the year		<u>2,906,391</u>	<u>(4,933,282)</u>
Total funds carried forward		<u>5,449,226</u>	<u>2,542,835</u>

There were no other recognised gains or losses other than those listed above and the net income for the year. All income and expenditure derive from continuing activities.

The notes on pages 14 to 18 form part of these financial statements.

The ELMA Foundation (UK)

BALANCE SHEET
At 31 December 2023

	Note	2023 £	2022 £
CURRENT ASSETS			
Cash and cash equivalents		5,461,612	2,567,656
Prepayment and Accrued income		18,265	1,800
		<u>5,479,877</u>	<u>2,569,456</u>
CURRENT LIABILITIES			
Creditors: amounts falling due within one year	8,9	<u>30,651</u>	<u>26,621</u>
Total Assets less Current Liabilities being Net Current Assets and Net Assets		<u><u>5,449,226</u></u>	<u><u>2,542,835</u></u>
FUNDS			
Unrestricted funds		<u>5,449,226</u>	<u>2,542,835</u>
TOTAL FUNDS		<u><u>5,449,226</u></u>	<u><u>2,542,835</u></u>

The notes on pages 14 to 18 form part of these financial statements.

These financial statements of The ELMA Foundation (UK) registered number 10986594 were approved by the Board of Trustees and authorised for issue on 30 April 2024. They were signed on its behalf by:



Martin Lancaster
Trustee

The ELMA Foundation (UK)

CASH FLOW STATEMENT
Year ended 31 December 2023

	2023	2022
	£	£
Net cash provided by / (used in) operating activities	2,893,956	(4,940,604)
Cash flows from investing activities - interest received	<u>-</u>	<u>11,664</u>
Net increase / (decrease) in cash and cash equivalents in the period	2,893,956	(4,928,940)
Cash and cash equivalents at the beginning of the period	2,567,656	7,496,596
Cash and cash equivalents at the end of the period	<u><u>5,461,612</u></u>	<u><u>2,567,656</u></u>
Analysis of cash and cash equivalents		
Cash in hand	711,612	2,567,656
Cash equivalents	<u>4,750,000</u>	<u>-</u>
Total cash and cash equivalents	<u><u>5,461,612</u></u>	<u><u>2,567,656</u></u>
Reconciliation of net income / (expenditure) to net cash flow from operating activities	2023	2022
	£	£
Net income / (expenditure) for the year (as per the statement of financial activities)	2,906,391	(4,933,282)
Adjustments for:		
Increase in creditors	4,030	4,342
Increase in debtors	(16,465)	-
Investment income	<u>-</u>	<u>(11,664)</u>
Net cash provided by / (used in) operating activities	<u><u>2,893,956</u></u>	<u><u>(4,940,604)</u></u>

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2023

1. COMPANY AND CHARITABLE STATUS

The ELMA Foundation (UK), (the “Charity”), Company Registration Number 10986594, was incorporated on 28 September 2017 in England and Wales as a company limited by guarantee not having a share capital. It is a Public Benefit Charity and is registered in England and Wales, Registered Charity Number 1176782.

2. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (updated 1 January 2019) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The functional and presentational currency is British Pounds Sterling (GBP).

Going concern

In accordance with its reserves policy, the Charity has cash and cash equivalent reserves to cover one year’s grants disbursements on existing commitments and budgeted operating expenditure. It is considered to have sufficient resources to meet its obligations as they fall due for at least 12 months from the date of signing and despite the impact of global economic events including the cost-of-living crisis and geo-political uncertainties, there is no indication that the Charity would not be able to operate as a going concern. The Trustees, therefore, consider that the going concern assumption is an appropriate basis on which to prepare these financial statements.

Income

Income is recognised when there is an entitlement to the funds, it is probable that the income will be received and the amount can be measured accurately.

Expenditure

All expenditure is accounted for on an accrual basis. Expenditure includes attributable VAT, which cannot be recovered. Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure on charitable activities includes grant funding, direct and support costs.

Grant funding is expensed following execution of the grant award letter and notification to the grant recipient creating a valid expectation of receipt or when the specified performance criteria and conditions for release of payment have been met by the grant recipient.

Direct costs are costs of grant-making and monitoring.

Support costs include governance costs consisting of audit, legal and company secretarial fees.

Financial assets and liabilities

Financial assets and financial liabilities are recognised when the Charity becomes a party to the contractual provisions of the instrument. Financial assets which qualify as basic financial instruments as laid out in FRS 102 paragraph 11.8, including trade and other receivables and cash and bank balances. These are valued at amortised cost and assessed for impairment at the end of each reporting period.

The Foundation has basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value. Cash at bank and in hand relates entirely to cash held in the bank.

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2023

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid. Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are recognised at their settlement amount.

Tax

The ELMA Foundation (UK), as a registered charity, is exempt from Corporation Tax under the Corporation Tax Act 2010 (chapters 2 and 3 of part ii, section 466 onwards) or section 256 of the Taxation for Chargeable Gains Act 1992, to the extent surpluses are applied to its charitable purposes. The Charity is exempt from corporation tax as all its income is applied for charitable purposes.

Critical accounting judgements and key sources of estimation and uncertainty

In the application of the Charity's accounting policies, which are described in this note, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. There are no critical accounting judgements or key sources of estimation uncertainty at the reporting date.

3. ANALYSIS OF TOTAL INCOME

	2023	2022
	£	£
Donations	7,000,000	-
Interest income	88,829	11,664
Total	7,088,829	11,664

4. ANALYSIS OF CHARITABLE EXPENDITURE

	Grant funding	Direct costs	Support costs	2023
	£	£	£	£
Grants to organisations (see note 5)	4,086,574	-	-	4,086,574
Grants advisory service (see note 6, 9)	-	64,183	-	64,183
Legal and company secretarial services	-	-	2,221	2,221
Audit	-	-	29,040	29,040
Miscellaneous cost	-	-	420	420
Total	4,086,574	64,183	31,681	4,182,438

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2023

4. ANALYSIS OF CHARITABLE EXPENDITURE (continued)

	Grant funding	Direct costs	Support costs	2022
	£	£	£	£
Grants to organisations (see note 5)	4,851,671	-	-	4,851,671
Grants advisory service (see note 6, 9)	-	68,064	-	68,064
Legal and company secretarial services	-	-	4,956	4,956
Audit	-	-	19,800	19,800
Miscellaneous cost	-	-	455	455
Total	4,851,671	68,064	25,211	4,944,946

None of the Trustees (or any persons connected with them) received any remuneration, benefits or reimbursement of expenses from the Charity during the year (2022: £Nil). There were no employees in the year (2022: None). The support costs in the year include the governance costs incurred, being audit, legal and company secretarial services. All support costs above support grant-making activities.

5. EXPENDITURE ON GRANTS

No grants were made to individuals. Grants have been made during the financial years to organisations within the following sectors:

Grants to organisations	Focus Areas	2023	2022
		£	£
Royal Commonwealth Society for the Blind (“Sightsavers”)	Neglected Tropical Diseases	1,927,526	3,743,337
CAMFED	Adolescent Girls and Young Women	1,000,000	-
Kids OR	Health Workforce	550,715	-
Lively Minds	Early Childhood Development	433,333	133,334
Sabre Education Ltd.	Early Childhood Development	175,000	175,000
Clean Air Fund	Special Opportunities	-	650,000
Promoting Equality in African Schools	Special Opportunities	-	150,000
Total		4,086,574	4,851,671

Multi-year grants are funded in multiple disbursements. The Charity only commits to, and expenses, one disbursement at a time, with each subsequent disbursement being subject to review for compliance with specified performance

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2023

criteria and conditions for release of disbursement. If the specified performance criteria and conditions for release of disbursement are met, further funding of the subsequent disbursement is made.

The total grant disbursements relating to future years, not yet committed, amount to £18,595,030 (2022: £1,969,192) and are anticipated to be paid as follows, provided that the conditions for release of payments are fully met.

The Charity expects to receive donations to cover future commitments as they fall due, ensuring that the reserves policy is met.

	£
2024	5,073,358
2025	2,901,586
2026	2,790,474
2027	2,772,147
2028	2,557,465
2029	2,500,000
Total	18,595,030

6. GRANTS ADVISORY SERVICE

The ELMA Philanthropies Services (US) Inc. ("Philanthropies") provides grants advisory service to the Charity to support its grant-making. Effective 1 January 2021, the Charity entered into a service agreement with Philanthropies for provision of grant advisory services for a fee of US\$80,000 per annum, payable in arrears, at USD20,000 per calendar quarter.

During the year, the Charity has received services for four consecutive calendar quarters commencing from Q1 2023, at US\$20,000 per quarter. The total charge for Philanthropies' service during the year was £64,183 (2022: £68,064) (US\$80,000).

7. NET INCOME / (EXPENSE) FOR THE YEAR

	2023	2022
	£	£
Net income / (expense) is stated after:		
Auditor's remuneration:		
Fees payable to the Charity's auditor inclusive of VAT for the audit of the Charity's annual financial statements	29,040	19,800

8. CREDITORS

	2023	2022
	£	£
Amounts falling due within one year:		
Accrued expenses	30,651	26,621

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2023

9. RELATED PARTIES

Two of the five Trustees (2022: Two Trustees) of the Charity are on the Board of Directors of The ELMA Philanthropies Services (US) Inc. ("Philanthropies") and accordingly are considered to be related parties. Without exception, the conflicted Trustees recuse themselves from decisions pertaining to the appointment and retention of Philanthropies for the provision of grants advisory service, and the setting of the fee for such grants advisory services. The Trustees are satisfied that appropriate procedures are in place to ensure that any potential conflicts of interest are appropriately managed and avoided. During the year, the Charity incurred expenditure of £64,183 (2022: £68,064) for services rendered from Philanthropies. Of this, the amount payable, included in accrued expenses as at 31 December 2023, was £15,710 (2022: £16,552)

10. POST BALANCE SHEET EVENT

The Charity did not receive any donations during the post balance sheet period (2022: £3,000,000).

THE ELMA FOUNDATION (UK)

England & Wales - Charity number 1176782

Accounts

Company Registration No. 10986594
Registered Charity No. 1176782

The ELMA Foundation (UK)

Annual Report and Financial Statements

for the year ended 31 December 2021

The ELMA Foundation (UK)

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The ELMA Foundation (UK)

For the period ended 31 December 2021

LEGAL AND ADMINISTRATIVE INFORMATION

GOVERNING DOCUMENT

Memorandum and articles of Association dated 17 October 2019

COMPANY NUMBER

10986594

CHARITY NUMBER

1176782

REGISTERED OFFICE

Third Floor, 20 Old Bailey,
London EC4M 7AN

TRUSTEES

C Calder
R Calder
R Douglas
E Graham
M Lancaster

BANKER

J.P. Morgan Private Bank
60 Victoria Embankment,
London EC4Y 0JP

SOLICITOR

Withers LLP
Third Floor, 20 Old Bailey,
London EC4M 7AN

AUDITOR

Deloitte LLP
Hill House
1 Little New Street
London EC4A 3TR

The ELMA Foundation (UK)
For the period ended 31 December 2021

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report)

The ELMA Foundation (UK) (the "Charity") is a private company limited by guarantee, incorporated on 28 September 2017 and registered as a charity in England and Wales on 23 January 2018.

The Trustees present their annual report (including the Strategic Report) on the affairs of the charity, together with the audited financial statements and auditor's report for the year ended 31 December 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 in the accounts and comply with the Charity's memorandum and articles of association, the Companies Act 2006 and the Statement of Recommended Practice, "Accounting and Reporting by Charities", updated 1 January 2019 ("SORP").

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trustees, who are also directors of the charitable company, who served during the year and up to the date of this report, were:

C Calder
R Calder
R Douglas
E Graham
M Lancaster

The Trustees were appointed by the initial member and any further trustees will be appointed on a similar basis. On appointment, new Trustees sign a trustee declaration statement committing them to giving their time and expertise. The Trustees are provided with an information pack on the Charity and are directed to the Charity Commission essential trustee guide. The Trustees give their time voluntarily and receive no remuneration or other benefits and are required to disclose all relevant interests and withdraw from decisions where a conflict of interest arises.

OBJECTIVES AND ACTIVITIES

The Charity has been established as a grant-making charity. The Charity supports a range of charities, predominantly those that are registered and based in the UK, which undertake activities and initiatives in Africa and the UK, which fall within the Charity's objects.

The objects of the Charity (the "Objects") are:

- (a) the relief of poverty, suffering and distress of children;
- (b) the advancement of the education of disadvantaged children and youth;
- (c) the improvement in the quality of life and needs of disadvantaged children and the families and households that support them;
- (d) the relief of sickness of children; and
- (e) the improvement of health care, health care facilities and health care infrastructure provided that children derive the primary benefit from the improvements

for the benefit of the public in the Continent of Africa and in the United Kingdom.

The grant-making activity of investing in organisations that improve the lives of children in Africa and in the United Kingdom is guided by the Charity's portfolio-based strategies that target the following six focus areas:

- **Build the workforce supporting children:** To increase the quality and quantity of the workforce supporting children.
- **Survive to thrive:** To make pregnancy and delivery safe for more women, and ensure newborns receive appropriate care.

The ELMA Foundation (UK)
For the period ended 31 December 2021

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report) (continued)

- **Early childhood development (“ECD”):** To improve access to quality early childhood care and education.
- **AIDS-free:** To ensure that children and adolescents with HIV are identified, treated early and maintained on treatment.
- **Eliminate neglected tropical diseases:** To control, and where possible, eliminate neglected tropical diseases.
- **Private sector solutions:** To demonstrate how the private sector can expand coverage of quality health and education.

A further category, Special Opportunities, denotes grants that are directly in furtherance of the Objects of the Charity but where the purpose of the grant spans across a number of focus areas and/or do not fall within any specific focus area. The respective approaches, targeted geographical locations, measures of success and what success looks like are articulated in the Charity's investment framework (the “Investment Framework”) that guides its philanthropy in these focus areas.

The Trustees review the Investment Framework annually to ensure that the strategies continue to be fit for purpose in furtherance of the Objects.

PUBLIC BENEFIT

The Trustees have given due regard to the public benefit guidance published by the Charity Commission when reviewing the Charity's aims and objectives, planning future activities and setting the grant-making policy for the year. Despite receiving donation income, the Charity is not engaged in fundraising with the public, either directly or through third parties. Further details of grants made by the Charity and organisations supported can be found in note 5 of the financial statements.

MANAGEMENT AND GOVERNANCE ARRANGEMENTS

The Trustees delegate the implementation of their decisions and day-to-day management of the affairs of the Charity to one of the Trustees, who together with her administrative staff voluntarily contribute their time and resources to administer the Charity's activities.

The Trustees annually review the risks that the Charity faces. The main risk is around the use of our grant funds. This is the risk that the activities undertaken by grant recipients are not in furtherance of the Objects of the Charity, are not in line with the approved use of grant funds and the grants are not made to reputable and impactful charities with programmes in Africa and the UK. This risk has been mitigated by ensuring that grants are made in accordance with the Investment Framework and the established grant-making policy.

CONNECTIONS TO A NON-CHARITY

The Trustees have applied the Charity Commission Guidance regarding connections to a non-charity and confirm that they have addressed the risks of any connection. They regularly monitor the connections to non-charities to ensure that the Charity's resources are not applied to advance any non-charitable interest. Below we have summarised our connections to non-charities:

- The ELMA Philanthropies Services (US) Inc. : Connections exist in the form as described in “Note 9 Related parties”. Any potential connection risks are mitigated as described in the aforementioned note.
- Withers LLP: No connections or conflicts of interests.
- Deloitte: No connections or conflicts of interests.
- JP Morgan: No connections or conflicts of interests.

The ELMA Foundation (UK)
For the period ended 31 December 2021

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report) (continued)

PROCEDURE AND POLICY FOR GRANT-MAKING

The Trustees are committed to ensuring that the Charity's funds are used for purposes that are exclusively charitable under the law of England and Wales and are used effectively and for public benefit. To that end, they have formulated a grant-making policy, which may be amended from time to time, to set out clear guidelines to be followed by the Trustees when considering any proposed grant. The Charity does not consider unsolicited proposals for grant funding.

Most of the Trustees have extensive experience in grant-making within the sectors covered by the Objects and will apply such experience in the identification and selection of appropriate grant recipients for the Charity.

Additionally, the Trustees have appointed a grants advisory services provider to, in accordance with the Investment Framework, source potential funding programmes, to make funding recommendations to the Trustees as to possible grants and to monitor performance of grant recipients to ensure compliance with grant terms and conditions, achievement against specified performance criteria and specific outcomes.

Multi-year grants are funded in multiple disbursements. The Charity's multi-year grant agreement permits, for example, a three-year programme to be contracted for the full three-year term of the programme, but subject to annual reviews for compliance to specified conditions, performance criteria, outputs and outcome.

For each new grant, a grant proposal, which includes the full programme budget and grant activities, is developed by the grant recipient. The Trustees collectively consider the grant and if approved, communicate their intention to grant up to the full grant term however only commit to fund the initial programme period (usually twelve months). The Trustees expense such disbursement, with each subsequent disbursement being subject to annual review for compliance with specified performance criteria and conditions for release of disbursement. During the annual review, the progress of the grant is assessed and if applicable, the subsequent year's work plan, budget, specified performance indicators, milestones and deliverables are agreed with the grant recipient and amended accordingly.

Further, failure to satisfactorily meet the grant conditions or if there are significant changes to any of the budgetary and other assumptions on which the Charity has relied in making the grant may result in the termination, suspension, adjusting the timing and/or amount of the grant, or alternate conditions being imposed thereon.

STRATEGIC REPORT

Achievements and performance

During the year the Trustees approved grant disbursements totalling £9,839,299 (2020: £3,287,052). Of the total grant disbursement, £9,189,299 (2020: £1,620,769) was made to the Royal Commonwealth Society for the Blind (a.k.a. "Sightsavers"). Such funding included continuing support for their Accelerate programme in assisting ten African countries overcome the hurdles of trachoma elimination, and funding to support mass drug administrations for onchocerciasis and lymphatic filariasis to treat 51.2 million people in three African countries. Approximately half of such grant disbursement to Sightsavers was the Charity's response, jointly with other philanthropic funders, to the UK government funding cuts to Neglected Tropical Disease ("NTD") programmes. The Charity also disbursed £650,000 (2020: £1,106,283) within Special Opportunities. In 2021, the disbursement was made to Clean Air Fund ("CAF"), representing the second instalment to this charity as part of a pooled philanthropic fund to tackle the health emergency of outdoor air pollution particularly its effect on the health and development of children, globally, and in particular in the United Kingdom and Africa. No disbursements were made within Early Childhood Development and Private Sector Solutions (2020: £560,000). These grant disbursements are in line with the Investment Framework, which forms the Charity's objectives for the year. Further details of grants made by the Charity, the respective focus areas and organisations supported can be found in note 5 of the financial statements.

Financial review and reserves

The Charity neither seeks nor receives funding from the general public. The Charity received unrestricted donations of £9,000,000 (2020: £6,500,000) and interest income was £1,516 (2020: £16,795). Charitable expenditure amounted to £9,918,124 (2020: £3,378,074), where grant funding accounted for 99.2% (2020: 97.3%) and support costs (including governance costs) accounted for 0.7% (2020: 2.7%) of total charitable expenditure.

The ELMA Foundation (UK)
For the period ended 31 December 2021

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report) (continued)

The Charity's reserves policy is to maintain, at the end of each accounting period, cash and cash equivalent reserves to cover one year's grant disbursements on active grants plus one year's budgeted operating expenditure. As at 31 December 2021, the Charity had unrestricted reserves of £7,476,117 (2020: £8,392,725), which was in excess of requirements of its reserves policy. As at 31 December 2021, forecast conditional disbursements that are subject to annual reviews during the year ending 31 December 2022 are at most £2,718,154 (2020: £6,422,231) and direct and support costs are not expected to exceed £140,000.

FUTURE PLANS AND GOING CONCERN

The Charity intends to continue to support reputable and impactful charities whose ultimate beneficiaries are the children and young people in need in the continent of Africa and the UK, all in pursuance of its Objects, which are entirely charitable. It endeavours to further its Objects by pursuing the strategies outlined in the Investment Framework in the short to medium term. Activities for the upcoming year include monitoring and reviewing the existing grants and continuing to actively pursue grant-making opportunities that align with the Investment Framework.

The Trustees believe that the charity has adequate resources to continue its operations as a going concern and meet its commitments for at least the next 12 months from date of signing the financial statements based on the amount of unrestricted funds held at year end. The Charity is not engaged in fundraising with the public, either directly or through third parties and expects to receive donations to cover future grant commitments as they fall due, in line with its reserves policy. As a result, the Trustees do not anticipate that there will be any significant financial impact. The Trustees recognise the challenging effects of the global events and the COVID-19 pandemic and should there be an increase in grant-making activities, these will be supported by additional donations, ensuring the reserves policy is met.

AUDITOR

Deloitte LLP have expressed their willingness to continue in office and will remain as auditors unless a resolution is passed by the company changing this status.

The Trustees' Report was approved by the Board and signed on its behalf by:



Martin Lancaster
Trustee
13 April 2022

The ELMA Foundation (UK)
For the period ended 31 December 2021

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of The ELMA Foundation (UK) for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF The ELMA Foundation (UK)

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of The ELMA Foundation (UK) (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2021 and of incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities (including income and expenditure account);
- the balance sheet;
- the cash flow statement;
- the related notes 1 to 9.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF The ELMA Foundation (UK)

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF The ELMA Foundation (UK)

We considered the nature of the charitable company's industry and its control environment, and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act, the Charities Act and tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty. These included Charity Commission for England and Wales (Charity Commission) regulations.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the following area, and our specific procedures performed to address it are described below:

- application of grants for charitable purposes: we have addressed this risk by evaluating the design and implementation of the controls over the initial due diligence of potential grantees and the process for monitoring the activity of the grantees. We have substantively tested grant payments to the original approved application and bank statements, as well as confirming that the recipients were appropriately registered with the Charity Commission and that all due documents were received.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring with management including obtaining and reviewing supporting documentation concerning the entities policies and procedures relating to identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
- enquiring with management including obtaining and reviewing supporting documentation concerning the entities policies and procedures relating to detecting and responding to the risk of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
- enquiring of management and external legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF The ELMA Foundation (UK)

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the strategic report and the directors' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report included within the trustees' report.

Matters on which we are required to report by exception

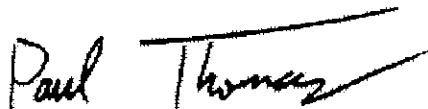
Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Paul Thomas D.Phil., M.Chem., ACA (Senior statutory auditor)

For and on behalf of Deloitte LLP

Statutory Auditor

Reading, UK

13 April 2022

The ELMA Foundation (UK)

STATEMENT OF FINANCIAL ACTIVITIES
(including income and expenditure account)
Year ended 31 December 2021

		Unrestricted funds	
		2021	2020
		£	£
	Note		
INCOME FROM:			
Donations	3	9,000,000	6,500,000
Interest income	3	1,516	16,795
TOTAL INCOME		9,001,516	6,516,795
EXPENDITURE ON:			
Charitable activities	4	9,918,124	3,378,074
TOTAL EXPENDITURE		9,918,124	3,378,074
NET MOVEMENT IN FUNDS		(916,608)	3,138,721
RECONCILIATION OF FUNDS:			
Total funds brought forward		8,392,725	5,254,004
Net movement in funds for the year		(916,608)	3,138,721
Total funds carried forward		7,476,117	8,392,725

There were no other recognised gains or losses other than those listed above and the net income for the year. All income and expenditure derive from continuing activities.

The notes on pages 14 to 18 form part of these financial statements.

The ELMA Foundation (UK)

BALANCE SHEET
At 31 December 2021

	Note	2021 £	2020 £
CURRENT ASSETS			
Cash at bank and in hand		7,496,596	8,424,235
Prepayment and Accrued income		<u>1,800</u>	<u>1,800</u>
		7,498,396	8,426,035
CURRENT LIABILITIES			
Creditors: amounts falling due within one year	8,9	<u>22,279</u>	<u>33,310</u>
Total Assets less Current Liabilities being Net Current Assets		<u>7,476,117</u>	<u>8,392,725</u>
NET ASSETS		<u><u>7,476,117</u></u>	<u><u>8,392,725</u></u>
FUNDS			
Unrestricted funds		<u>7,476,117</u>	<u>8,392,725</u>
TOTAL FUNDS		<u>7,476,117</u>	<u>8,392,725</u>

The notes on pages 14 to 18 form part of these financial statements.

These financial statements of The ELMA Foundation (UK) registered number 10986594 were approved by the Board of Trustees and authorised for issue on 13 April 2022. They were signed on its behalf by:



Martin Lancaster
Trustee

The ELMA Foundation (UK)

CASH FLOW STATEMENT
Period ended 31 December 2021

	2021	2020
	£	£
Net cash (used in)/provided by operating activities	(929,155)	3,119,885
Cash flows from investing activities - interest received	1,516	16,795
Net change in cash and cash equivalents in the period	<u>(927,639)</u>	<u>3,136,680</u>
Cash and cash equivalents at the beginning of the period	8,424,235	5,287,555
Cash and cash equivalents at the end of the period	<u>7,496,596</u>	<u>8,424,235</u>
Analysis of cash and cash equivalents		
Cash in hand	7,496,596	8,424,235
Cash equivalents	-	-
Total cash and cash equivalents	<u>7,496,596</u>	<u>8,424,235</u>
Reconciliation of net (expenditure) / income to net cash flow from operating activities	2021	2020
	£	£
Net (expenditure) / income for the year (as per the statement of financial activities)	(916,608)	3,138,721
Adjustments for:		
Decrease in creditors	(11,031)	(3,229)
Investment income	(1,516)	(16,795)
Decrease in debtors	-	1,188
Net cash (used in)/provided by operating activities	<u>(929,155)</u>	<u>3,119,885</u>

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2021

1. COMPANY AND CHARITABLE STATUS

The ELMA Foundation (UK), (the “Charity”), Company Registration Number 10986594, was incorporated on 28 September 2017 in England and Wales as a company limited by guarantee not having a share capital. It is a Public Benefit Charity and is registered in England and Wales, Registered Charity Number 1176782.

2. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (updated 1 January 2019) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The functional and presentational currency is British Pounds Sterling (GBP).

Going concern

In accordance with its reserves policy, the Charity has cash and cash equivalent reserves to cover one year’s grants disbursements on existing commitments and budgeted operating expenditure. It is considered to have sufficient resources to meet its obligations as they fall due for at least 12 months from the date of signing and despite the impact of COVID-19, there is no indication that the Charity would not be able to operate as a going concern for the foreseeable future. The Trustees, therefore, consider that the going concern assumption is an appropriate basis on which to prepare these financial statements.

Income

Income is recognised when there is an entitlement to the funds, it is probable that the income will be received and the amount can be measured accurately.

Expenditure

All expenditure is accounted for on an accrual basis. Expenditure includes attributable VAT, which cannot be recovered. Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure on charitable activities includes grant funding, direct and support costs.

Grant funding is expensed in the period following execution of the grant award agreement and/or when the specified performance criteria and conditions for release of payment have been met by the grant recipient.

Direct costs are costs of grant-making and monitoring.

Support costs include governance costs consisting of audit, legal and company secretarial fees.

Financial assets and liabilities

Financial assets and financial liabilities are recognised when the Charity becomes a party to the contractual provisions of the instrument. Financial assets which qualify as basic financial instruments as laid out in FRS 102 paragraph 11.8, including trade and other receivables and cash and bank balances. These are valued at amortised cost and assessed for impairment at the end of each reporting period.

The Foundation has basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value. Cash at bank and in hand relates entirely to cash held in the bank.

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2021

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid. Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are recognised at their settlement amount.

Tax

The ELMA Foundation (UK), as a registered charity, is exempt from Corporation Tax under the Corporation Tax Act 2010 (chapters 2 and 3 of part ii, section 466 onwards) or section 256 of the Taxation for Chargeable Gains Act 1992, to the extent surpluses are applied to its charitable purposes. The Charity is exempt from corporation tax as all its income is applied for charitable purposes.

Critical accounting judgements and key sources of estimation and uncertainty

In the application of the Charity's accounting policies, which are described in this note, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. There are no critical accounting judgements or key sources of estimation uncertainty at the reporting date.

3. ANALYSIS OF TOTAL INCOME

	2021 £	2020 £
Donations	9,000,000	6,500,000
Interest income	1,516	16,795
Total	9,001,516	6,516,795

4. ANALYSIS OF CHARITABLE EXPENDITURE

	Grant funding £	Direct costs £	Support costs £	2021 £
Grants to organisations (see note 5)	9,839,299	-	-	9,839,299
Grants advisory service (see note 6, 9)	-	58,833	-	58,833
Legal and company secretarial services	-	-	4,553	4,553
Audit and tax advice	-	-	15,000	15,000
Miscellaneous cost	-	-	439	439
Total	9,839,299	58,833	19,992	9,918,124

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2021

4. ANALYSIS OF CHARITABLE EXPENDITURE (continued)

	Grant funding	Direct costs	Support costs	2020
	£	£	£	£
Grants to organisations (see note 5)	3,287,052	-	-	3,287,052
Grants advisory service (see notes 6,9)	-	62,802	-	62,802
Legal and company secretarial services	-	-	4,775	4,775
Audit and tax advice	-	-	20,574	20,574
Miscellaneous cost	-	-	2,871	2,871
Total	3,287,052	62,802	28,220	3,378,074

None of the Trustees (or any persons connected with them) received any remuneration, benefits or reimbursement of expenses from the Charity during the year (2020: £Nil). There were no employees in the year (2020: None). The support costs in the year include the governance costs incurred, being audit, legal and company secretarial services. All support costs above support grant-making activities.

5. EXPENDITURE ON GRANTS

No grants were made to individuals. Grants have been made during the financial years to organisations within the following sectors:

Grants to organisations	Focus Areas	2021	2020
		£	£
Royal Commonwealth Society for the Blind ("Sightsavers")	Neglected Tropical Diseases	9,189,299	1,620,769
Clean Air Fund	Special Opportunities	650,000	650,000
CAMFED International	Special Opportunities	-	252,283
Promoting Equality in African Schools	Private Sector Solutions	-	250,000
Delta Philanthropies	Special Opportunities	-	204,000
Centre for Global Development Europe	Early Childhood Development	-	160,000
Lively Minds	Early Childhood Development	-	150,000
Total		9,839,299	3,287,052

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2021

5. EXPENDITURE ON GRANTS (continued)

Multi-year grants are funded in multiple disbursements. The Charity only commits to, and expenses, one disbursement at a time, with each subsequent disbursement being subject to review for compliance with specified performance criteria and conditions for release of disbursement. If the specified performance criteria and conditions for release of disbursement are met, further funding of the subsequent disbursement is made.

The total grant disbursements relating to future years, not yet committed, amount to £5,320,863 (2020: £10,584,709) and are anticipated to be paid as follows, provided that the conditions for release of payments are fully met. The Charity expects to receive donations to cover future commitments as they fall due, ensuring that the reserves policy is met.

	£
2022	2,718,154
2023	2,602,709
Total	<u>5,320,863</u>

6. GRANTS ADVISORY SERVICE

The ELMA Philanthropies Services (US) Inc. ("Philanthropies") provides grants advisory service to the Charity to support its grant-making. Effective 1 January 2021, the Charity entered into a service agreement with Philanthropies for provision of grant advisory services for a fee of US\$80,000 per annum, payable in arrears, rateable at USD20,000 per calendar quarter. Prior to 1 January 2021, Philanthropies was appointed on a commercial basis and on a rolling retainer, also at a fee of US\$20,000 per quarter.

During the year, the Charity has received services for four consecutive calendar quarters commencing from Q1 2021, at US\$20,000 per quarter. The total charge for Philanthropies' service during the year was £58,833 (2020: £62,802 (US\$80,000)).

7. NET INCOME FOR THE YEAR

	2021	2020
Net income is stated after:	£	£
Auditor's remuneration:		
Fees payable to the Charity's auditor for the audit of the Charity's annual financial statements	15,000	12,720
Fees payable to the Charity's auditor for taxation services	-	5,814

8. CREDITORS

	2021	2020
Amounts falling due within one year:	£	£
Accrued expenses	<u>22,279</u>	<u>33,310</u>

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 December 2021

9. RELATED PARTIES

Two of the five Trustees (2020: Two Trustees) of the Charity are on the Board of Directors of The ELMA Philanthropies Services (US) Inc. ("Philanthropies") and accordingly are considered to be related parties. Without exception, the conflicted Trustees recuse themselves from decisions pertaining to the appointment and retention of Philanthropies for the provision of grants advisory service, and the setting of the fee for such grants advisory services. The Trustees are satisfied that appropriate procedures are in place to ensure that any potential conflicts of interest are appropriately managed and avoided. During the year, the Charity incurred expenditure of £58,833 (2020: £62,802) for services rendered from Philanthropies, the amount payable as at 31 December 2021 was £14,779 (2020: £14,829).

THE ELMA FOUNDATION (UK)

England & Wales - Charity number 1176782

Accounts

Company Registration No. 10986594
Registered Charity No. 1176782

The ELMA Foundation (UK)

Annual Report and Financial Statements

for the year ended 31 December 2020

The ELMA Foundation (UK)

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The ELMA Foundation (UK)

For the period ended 31 December 2020

LEGAL AND ADMINISTRATIVE INFORMATION

GOVERNING DOCUMENT

Memorandum and articles of Association dated 17 October 2019

COMPANY NUMBER

10986594

CHARITY NUMBER

1176782

REGISTERED OFFICE

Third Floor, 20 Old Bailey,
London EC4M 7AN

TRUSTEES

C Calder
R Calder
R Douglas
E Graham
M Lancaster

BANKER

J.P. Morgan Private Bank
60 Victoria Embankment,
London EC4Y 0JP

SOLICITOR

Withers LLP
Third Floor, 20 Old Bailey,
London EC4M 7AN

AUDITOR

Deloitte LLP
Hill House
1 Little New Street
London EC4A 3TR

The ELMA Foundation (UK) **For the period ended 31 December 2020**

TRUSTEES' REPORT **(including the Strategic Report and incorporating the directors' report)**

The ELMA Foundation (UK) (the "Charity") is a private company limited by guarantee, incorporated on 28 September 2017 and registered as a charity in England and Wales on 23 January 2018.

The Trustees present their annual report (including the Strategic Report) on the affairs of the charity, together with the audited financial statements and auditor's report for the year ended 31 December 2020.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 in the accounts and comply with the Charity's memorandum and articles of association, the Companies Act 2006 and the Statement of Recommended Practice, "Accounting and Reporting by Charities", updated 1 January 2019 ("SORP").

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trustees, who are also directors of the charitable company, who served during the year and up to the date of this report, were:

C Calder
R Calder-Harawi
R Douglas
E Graham
M Lancaster

The Trustees were appointed by the initial member and any further trustees will be appointed on a similar basis. On appointment, new Trustees sign a trustee declaration statement committing them to giving their time and expertise. The Trustees are provided with an information pack on the Charity and are directed to the Charity Commission essential trustee guide. The Trustees give their time voluntarily and receive no remuneration or other benefits and are required to disclose all relevant interests and withdraw from decisions where a conflict of interest arises.

OBJECTIVES AND ACTIVITIES

The Charity has been established as a grant-making charity. The Charity supports a range of charities, predominantly those that are registered and based in the UK, which undertake activities and initiatives in Africa and the UK, which fall within the Charity's objects.

The objects of the Charity (the "Objects") are:

- (a) the relief of poverty, suffering and distress of children;
- (b) the advancement of the education of disadvantaged children and youth;
- (c) the improvement in the quality of life and needs of disadvantaged children and the families and households that support them;
- (d) the relief of sickness of children; and
- (e) the improvement of health care, health care facilities and health care infrastructure provided that children derive the primary benefit from the improvements

for the benefit of the public in the Continent of Africa and in the United Kingdom.

The grant-making activity of investing in organisations that improve the lives of children in Africa and in the United Kingdom is guided by the Charity's portfolio-based strategies that target the following six focus areas:

- **Build the workforce supporting children:** To increase the quality and quantity of the workforce supporting children.
- **Survive to thrive:** To make pregnancy and delivery safe for more women, and ensure newborns receive appropriate care.

The ELMA Foundation (UK)
For the period ended 31 December 2020

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report) (continued)

- **Early childhood development (“ECD”):** To improve access to quality early childhood care and education.
- **AIDS-free:** To ensure that children and adolescents with HIV are identified, treated early and maintained on treatment.
- **Eliminate neglected tropical diseases:** To control, and where possible, eliminate neglected tropical diseases.
- **Private sector solutions:** To demonstrate how the private sector can expand coverage of quality health and education.

A further category, Special Opportunities, denotes grants that are directly in furtherance of the Objects of the Charity but where the purpose of the grant spans across a number of focus areas and/or do not fall within any specific focus area. The respective approaches, targeted geographical locations, measures of success and what success looks like are articulated in the Charity's investment framework (the “Investment Framework”) that guides its philanthropy in these focus areas.

The Trustees review the Investment Framework annually to ensure that the strategies continue to be fit for purpose in furtherance of the Objects.

PUBLIC BENEFIT

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Charity's aims and objectives, planning future activities and setting the grant-making policy for the year. Despite receiving donation income, the Charity is not engaged in fundraising with the public, either directly or through third parties. Further details of grants made by the Charity and organisations supported can be found in note 5 of the financial statements.

MANAGEMENT AND GOVERNANCE ARRANGEMENTS

The Trustees delegate the implementation of their decisions and day-to-day management of the affairs of the Charity to one of the Trustees, who together with her administrative staff voluntarily contribute their time and resources to administer the Charity's activities.

The Trustees annually review the risks that the Charity faces. The main risk is around the use of our grant funds. This is the risk that the activities undertaken by grant recipients are not in furtherance of the Objects of the Charity, are not in line with the approved use of grant funds and the grants are not made to reputable and impactful charities with programmes in Africa and the UK. This risk has been mitigated by ensuring that grants are made in accordance with the Investment Framework and the established grant-making policy.

CONNECTIONS TO A NON-CHARITY

The Trustees have applied the Charity Commission Guidance regarding connections to a non-charity and confirm that they have addressed the risks of any connection. They regularly monitor the connections to non-charities to ensure that the Charity's resources are not applied to advance any non-charitable interest. Below we have summarised our connections to non-charities:

- The ELMA Philanthropies Services (US) Inc. : Connections exist in the form as described in “Note 9 Related parties”. Any potential connection risks are mitigated as described in the aforementioned note.
- Withers LLP: No connections or conflicts of interests.
- Deloitte: No connections or conflicts of interests.
- JP Morgan: No connections or conflicts of interests.

The ELMA Foundation (UK)
For the period ended 31 December 2020

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report) (continued)

PROCEDURE AND POLICY FOR GRANT-MAKING

The Trustees are committed to ensuring that the Charity's funds are used for purposes that are exclusively charitable under the law of England and Wales and are used effectively and for public benefit. To that end, they have formulated a grant-making policy, which may be amended from time to time, to set out clear guidelines to be followed by the Trustees when considering any proposed grant. The Charity does not consider unsolicited proposals for grant funding.

Most of the Trustees have extensive experience in grant-making within the sectors covered by the Objects and will apply such experience in the identification and selection of appropriate grant recipients for the Charity.

Additionally, the Trustees have appointed a grants advisory services provider to, in accordance with the Investment Framework, source potential funding programmes, to make funding recommendations to the Trustees as to possible grants and to monitor performance of grant recipients to ensure compliance with grant terms and conditions, achievement against specified performance criteria and specific outcomes.

Multi-year grants are funded in multiple disbursements. The Charity's multi-year grant agreement permits, for example, a three-year programme to be contracted for the full three-year term of the programme, but subject to annual reviews for compliance to specified conditions, performance criteria, outputs and outcome.

For each new grant, a grant proposal, which includes the full programme budget and grant activities, is developed by the grant recipient. The Trustees collectively consider the grant and if approved, communicate their intention to grant up to the full grant term however only commit to fund the initial programme period (usually twelve months). The Trustees expense such disbursement, with each subsequent disbursement being subject to annual review for compliance with specified performance criteria and conditions for release of disbursement. During the annual review, the progress of the grant is assessed and if applicable, the subsequent year's work plan, budget, specified performance indicators, milestones and deliverables are agreed with the grant recipient and amended accordingly.

Further, failure to satisfactorily meet the grant conditions or if there are significant changes to any of the budgetary and other assumptions on which the Charity has relied in making the grant may result in the termination, suspension, adjusting the timing and/or amount of the grant, or alternate conditions being imposed thereon.

STRATEGIC REPORT

Achievements and performance

During the year the Trustees approved grant disbursements totalling £3,287,052 (2019: £4,046,963 i.e. the net disbursement after offsetting return of unspent grant funds of £103,248). Of the total grant disbursement, £1,620,769 (2019: £3,871,522) was made within the Neglected Tropical Disease focus area, £1,106,283 (2019: £278,689) within Special Opportunities and a total of £560,000 (2019: £Nil) within Early Childhood Development and Private Sector Solutions. These grants are in line with the Investment Framework, which forms the Charity's objectives for the year. Further details of grants made by the Charity, the respective focus areas and organisations supported can be found in note 5 of the financial statements.

Financial review and reserves

The Charity neither seeks nor receives funding from the general public. Donations received were £6,500,000 (2019: £4,000,000) and interest income was £16,795 (2019: £20,116). Charitable expenditure amounted to £3,378,074 (2019: £4,154,934), where grant funding accounted for 97.3% (2019: 97.4%) and support costs (including governance costs) accounted for 2.7% (2019: 2.6%) of total charitable expenditure.

The Charity's reserves policy is to maintain, at the end of each accounting period, cash and cash equivalent reserves to cover one year's grant disbursements on active grants plus one year's budgeted operating expenditure. As at 31 December 2020, the Charity had unrestricted reserves of £8,392,725 (2019: £5,254,004), which was in excess of requirements of its reserves policy. As at 31 December 2020, forecast conditional disbursements that are subject to annual reviews during the year ending 31 December 2021 are at most £6,422,231 (2019: £4,008,283) and direct and support costs are not expected to exceed £360,000.

The ELMA Foundation (UK)
For the period ended 31 December 2020

TRUSTEES' REPORT
(including the Strategic Report and incorporating the directors' report) (continued)

FUTURE PLANS AND GOING CONCERN

The Charity intends to continue to support reputable and impactful charities whose ultimate beneficiaries are the children and young people in need in the continent of Africa and the UK, all in pursuance of its Objects, which are entirely charitable. It endeavours to further its Objects by pursuing the strategies outlined in the Investment Framework in the short to medium term.

Activities for the upcoming year include monitoring and reviewing the existing grants and continuing to actively pursue grant-making opportunities that align with the Investment Framework. The Trustees considered the potential impact of the COVID-19 virus on the Charity's ability to continue as a going concern for the period of at least 12 months from the date of signing. The Charity is not engaged in fundraising with the public, either directly or through third parties and expects to receive donations to cover future grant commitments as they fall due, in line with its reserves policy. As a result, the Trustees do not anticipate that there will be any significant financial impact. The Trustees recognise the challenging effects of COVID-19 and should there be an increase in grant-making activities, these will be supported by additional donations, ensuring the reserves policy is met.

AUDITOR

Deloitte LLP have expressed their willingness to continue in office and will remain as auditors unless a resolution is passed by the company changing this status.

The Trustees' Report was approved by the Board and signed on its behalf by:



Martin Lancaster
Trustee
31 March 2021

The ELMA Foundation (UK)
For the period ended 31 December 2020

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of The ELMA Foundation (UK) for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the Trustees to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF The ELMA Foundation (UK)

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of The ELMA Foundation (UK) (the 'charitable company'):

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2020 and of incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities (including income and expenditure account);
- the balance sheet;
- the cash flow statement;
- the related notes 1 to 9.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF The ELMA Foundation (UK)

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF The ELMA Foundation (UK)

We considered the nature of the charitable company's industry and its control environment, and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act, the Charities Act and tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

We presume a risk of material misstatement due to fraud in revenue recognition which is related to the completeness of donation income. To address this risk, we reviewed the Trustee minutes, and reviewed all bank statements in the period, and post year end statements up to the date of this report to test whether income had been appropriately included in the financial statements.

We identified a risk due to fraud related to the application of grants for charitable purposes. We have addressed this risk by evaluating the design and implementation of the controls over the initial due diligence of potential grantees and the process for monitoring the activity of the grantees including a review by management of the quarterly monitoring reports from The ELMA Philanthropies Services (U.S.) Inc as well as the reports received from grantees. We have substantively tested a sample of grant payments to the original approved application. In addition, we tested that the recipients were appropriately registered with the Charity Commission and that all due documents were received.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring with management including obtaining and reviewing supporting documentation concerning the entities policies and procedures relating to identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
- enquiring with management including obtaining and reviewing supporting documentation concerning the entities policies and procedures relating to detecting and responding to the risk of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
- enquiring of management and external legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance and reviewing correspondence with HMRC and the Charity Commission.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF The ELMA Foundation (UK)

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the strategic report and the directors' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report included within the trustees' report.

Matters on which we are required to report by exception


Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Nikki Loan FCA (Senior statutory auditor)

For and on behalf of Deloitte LLP

Statutory Auditor

London, UK

31 March 2021

The ELMA Foundation (UK)

STATEMENT OF FINANCIAL ACTIVITIES (including income and expenditure account) Year ended 31 December 2020

		Unrestricted funds	
	Note	2020	2019
		£	£
INCOME FROM:			
Donations	3	6,500,000	4,000,000
Interest income	3	16,795	20,116
TOTAL INCOME		<u>6,516,795</u>	<u>4,020,116</u>
EXPENDITURE ON:			
Charitable activities	4	3,378,074	4,154,934
TOTAL EXPENDITURE		<u>3,378,074</u>	<u>4,154,934</u>
NET MOVEMENT IN FUNDS		<u>3,138,721</u>	<u>(134,818)</u>
RECONCILIATION OF FUNDS:			
Total funds brought forward		5,254,004	5,388,822
Net movement in funds for the year		<u>3,138,721</u>	<u>(134,818)</u>
Total funds carried forward		<u>8,392,725</u>	<u>5,254,004</u>

There were no other recognised gains or losses other than those listed above and the net income for the year. All income and expenditure derives from continuing activities.

The notes on pages 14 to 18 form part of these financial statements.

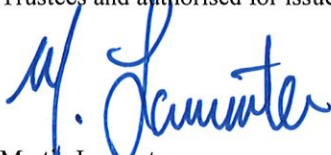
The ELMA Foundation (UK)

BALANCE SHEET
At 31 December 2020

	Note	2020 £	2019 £
CURRENT ASSETS			
Cash at bank and in hand		8,424,235	1,503,623
Short-term investments - Liquidity Fund		-	3,783,932
Prepayment and Accrued income		1,800	2,988
		<u>8,426,035</u>	<u>5,290,543</u>
CURRENT LIABILITIES			
Creditors: amounts falling due within one year	8	<u>33,310</u>	<u>36,539</u>
Total Assets less Current Liabilities being Net Current Assets		<u>8,392,725</u>	<u>5,254,004</u>
NET ASSETS		<u><u>8,392,725</u></u>	<u><u>5,254,004</u></u>
FUNDS			
Unrestricted funds		<u>8,392,725</u>	<u>5,254,004</u>
TOTAL FUNDS		<u><u>8,392,725</u></u>	<u><u>5,254,004</u></u>

The notes on pages 14 to 18 form part of these financial statements.

These financial statements of The ELMA Foundation (UK) registered number 10986594 were approved by the Board of Trustees and authorised for issue on 31 March 2021. They were signed on its behalf by:



Martin Lancaster
Trustee

The ELMA Foundation (UK)

CASHFLOW STATEMENT Period ended 31 December 2020

	2020	2019
	£	£
Net cash/(deficit) provided by operating activities	3,119,885	(152,064)
Cash flows from investing activities - interest received	16,795	20,116
Net change in cash and cash equivalents in the period	<u>3,136,680</u>	<u>(131,948)</u>
Cash and cash equivalents at the beginning of the period	5,287,555	5,419,503
Cash and cash equivalents at the end of the period	<u>8,424,235</u>	<u>5,287,555</u>
Analysis of cash and cash equivalents		
Cash in hand	8,424,235	1,503,623
Cash equivalents	-	3,783,932
Total cash and cash equivalents	<u>8,424,235</u>	<u>5,287,555</u>
Reconciliation of net income/(expenditure) to net cash flow from operating activities		
	2020	2019
	£	£
Net income/(expenditure) for the year (as per the statement of financial activities)	3,138,721	(134,818)
Adjustments for:		
(Decrease)/Increase in creditors	(3,229)	5,858
Investment income	(16,795)	(20,116)
Decrease/(Increase) in debtors	1,188	(2,988)
Net cash/(deficit) provided by operating activities	<u>3,119,885</u>	<u>(152,064)</u>

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2020

1. COMPANY AND CHARITABLE STATUS

The ELMA Foundation (UK), (the “Charity”), Company Registration Number 10986594, was incorporated on 28 September 2017 in England and Wales as a company limited by guarantee not having a share capital. It is a Public Benefit Charity and is registered in England and Wales, Registered Charity Number 1176782.

2. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (updated 1 January 2019) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The functional and presentational currency is British Pounds Sterling (GBP).

Going concern

In accordance with its reserves policy, the Charity has cash and cash equivalent reserves to cover one year’s grants disbursements on existing commitments and budgeted operating expenditure. It is considered to have sufficient resources to meet its obligations as they fall due for at least 12 months from the date of signing and despite the impact of COVID-19, there is no indication that the Charity would not be able to operate as a going concern for the foreseeable future. The Trustees, therefore, consider that the going concern assumption is an appropriate basis on which to prepare these financial statements.

Income

Income is recognised when there is an entitlement to the funds, it is probable that the income will be received and the amount can be measured accurately.

Expenditure

All expenditure is accounted for on an accrual basis. Expenditure includes attributable VAT, which cannot be recovered. Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure on charitable activities includes grant funding, direct and support costs.

Grant funding is expensed in the period following execution of the grant award agreement and/or when the specified performance criteria and conditions for release of payment have been met by the grant recipient.

Direct costs are costs of grant-making and monitoring.

Support costs include governance costs consisting of audit, legal and company secretarial fees.

Financial assets and liabilities

Financial assets and financial liabilities are recognised when the Charity becomes a party to the contractual provisions of the instrument. Financial assets which qualify as basic financial instruments as laid out in FRS 102 paragraph 11.8, including trade and other receivables and cash and bank balances. These are valued at amortised cost and assessed for impairment at the end of each reporting period.

Financial assets are derecognised when and only when (a) the contractual right to the cash flows from the financial asset expire or are settled, (b) the Charity transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or (c) the Charity, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2020

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Charity after deducting all of its liabilities. All financial assets and liabilities are initially measured at transaction price (including transaction costs) unless the arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument. Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

Tax

The ELMA Foundation (UK), as a registered charity, is exempt from Corporation Tax under the Corporation Tax Act 2010 (chapters 2 and 3 part ii, section 466 onwards) or section 256 of the Taxation for Chargeable Gains Act 1992, to the extent surpluses are applied to its charitable purposes. The Charity is exempt from tax as all its income is applied for charitable purposes.

Critical accounting judgements and key sources of estimation and uncertainty

In the application of the Charity's accounting policies, which are described in this note, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. There are no critical accounting judgements or key sources of estimation uncertainty at the reporting date.

3. ANALYSIS OF TOTAL INCOME

	2020 £	2019 £
Donations	6,500,000	4,000,000
Interest income	16,795	20,116
Total	6,516,795	4,020,116

4. ANALYSIS OF CHARITABLE EXPENDITURE

	Grant funding £	Direct costs £	Support costs £	2020 £
Grants to organisations (see note 5)	3,287,052	-	-	3,287,052
Grants advisory service (see note 6)	-	62,802	-	62,802
Legal and company secretarial services	-	-	4,775	4,775
Audit and tax advice	-	-	20,574	20,574
Miscellaneous cost	-	-	2,871	2,871
Total	3,287,052	62,802	28,220	3,378,074

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2020

4. ANALYSIS OF CHARITABLE EXPENDITURE (continued)

	Grant funding	Direct costs	Support costs	2019
	£	£	£	£
Grants to organisations (see note 5)	4,046,963	-	-	4,046,963
Grants advisory service (see note 6)	-	62,622	-	62,622
Legal and company secretarial services	-	-	25,409	25,409
Audit and tax advice	-	-	19,042	19,042
Miscellaneous cost	-	-	898	898
Total	4,046,963	62,622	45,349	4,154,934

None of the Trustees (or any persons connected with them) received any remuneration, benefits or reimbursement of expenses from the Charity during the year (2019: £Nil). There were no employees in the year (2019: None). The support costs in the year include the governance costs incurred, being audit, legal and company secretarial services. All support costs above support grant-making activities.

5. EXPENDITURE ON GRANTS

No grants were made to individuals. Grants have been made/(refunded) during the financial years to/(from) organisations within the following sectors:

Grants to organisations	Focus Areas	2020	2019
		£	£
Royal Commonwealth Society for the Blind	Neglected Tropical Diseases	1,620,769	3,871,522
Clean Air Fund	Special Opportunities	650,000	-
CAMFED International	Special Opportunities	252,283	3,871,522
Promoting Equality in African Schools	Private Sector Solutions	250,000	-
Delta Philanthropies	Special Opportunities	204,000	-
Centre for Global Development Europe	Early Childhood Development	160,000	-
Lively Minds	Early Childhood Development	150,000	-
Absolute Return for Kids (See Note below)	Private Sector Solutions	-	(103,248)
Total		3,287,052	4,046,963

Note: In accordance with the terms and conditions of the award, following expiration of the grant term, unspent grant funds of £103,248 were refunded by Absolute Return for Kids.

The ELMA Foundation (UK)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2020

5. EXPENDITURE ON GRANTS (continued)

Multi-year grants are funded in multiple disbursements. The Charity only commits to, and expenses one disbursement at a time, with each subsequent disbursement being subject to review for compliance with specified performance criteria and conditions for release of disbursement. If the specified performance criteria and conditions for release of disbursement are met, further funding of the subsequent disbursement is made.

The total grant disbursements relating to future years, not yet committed, amount to £10,584,709 (2019: £11,157,761) and are anticipated to be paid as follows, provided that the conditions for release of payments are fully met. The Charity expects to receive donations to cover future commitments as they fall due, ensuring that the reserves policy is met.

	£
2021	4,287,000
2022	3,695,000
2023	2,602,709
Total	10,584,709

6. GRANTS ADVISORY SERVICE

The ELMA Philanthropies Services (US) Inc. ("Philanthropies") provides grants advisory service to the Charity to support its grant-making. Philanthropies is appointed on a commercial basis and on a rolling retainer whereby the Charity would be entitled to terminate on three months' notice at the end of any calendar quarter.

During the year, the Charity has received services for four consecutive calendar quarters commencing from Q1 2020, at US\$20,000 per quarter. The total charge for Philanthropies' service during the year was £62,802 (2019: £62,622) (US\$80,000).

7. NET INCOME FOR THE YEAR

	2020	2019
Net income is stated after:	£	£
Auditor's remuneration:		
Fees payable to the Charity's auditor for the audit of the Charity's annual financial statements	12,720	12,360
Fees payable to the Charity's auditor for taxation services	5,814	6,682

8. CREDITORS

	2020	2019
Amounts falling due within one year:	£	£
Accrued expenses	33,310	36,539

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 December 2020

9. RELATED PARTIES

Two of the five Trustees of the Charity are on the Board of Directors of The ELMA Philanthropies Services (US) Inc. (“Philanthropies”) and accordingly are considered to be related parties. Without exception, the conflicted Trustees recuse themselves from decisions pertaining to the appointment and retention of Philanthropies for the provision of grants advisory service, and the setting of the quarterly fee for such grants advisory services. The Trustees are satisfied that appropriate procedures are in place to ensure that any potential conflicts of interest are appropriately managed and avoided. During the year, the Charity incurred expenditure of £62,802 (2019: £62,622) for services rendered from Philanthropies, the amount payable as at 31 December 2020 was £14,829 (2019: £15,086).