

**REPORT OF THE TRUSTEES AND**  
**UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021**  
**FOR**  
**NORTHAMPTON SAINTS FOUNDATION**

Cox & Co. (Accountancy) Limited  
Chartered Accountants  
The Granary  
High Street  
Turvey  
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Bedfordshire  
MK43 8DB

**NORTHAMPTON SAINTS FOUNDATION**

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**FOR THE YEAR ENDED 31 AUGUST 2021**

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## **NORTHAMPTON SAINTS FOUNDATION TRUSTEES' REPORT FOR THE PERIOD ENDED 31 AUGUST 2021**

The Trustees present their report along with the financial statements of the charity for the period 1 September 2020 to 31 August 2021.

### **Structure, governance and management**

#### **Structure**

Northampton Saints Foundation is a Limited Company limited by guarantee registered with Companies House under registration number 11007826 on 11 October 2017 and registered with the Charity Commission under charity number 1176345.

The charity was registered and began activities on 1 June 2019. The Limited Company status offers the charity the benefit of legal entity status and limited liability protection.

#### **Government and management**

The Trustees who have served during the period and since the period end are set out on page 1 of the Accounts. The Charity was formed with the support of Northampton Saints RFC Ltd and a given understanding of the benefit of the shared brand of Northampton Saints. During the year Northampton Saints Foundation has transitioned away from services provided by Northampton Saints RFC Ltd so that there is now independence between the organisations. Northampton Saints RFC Ltd continues to support the Northampton Saints Foundation with the provision of office and classroom space. The operating focus of the Trustees is to manage the activities of the Northampton Saints Foundation to work within its means, concentrating funds generated for specific purposes on specific delivery activities within areas of defined need.

#### **Recruitment and appointment of Trustees'**

The Board of Trustees has established the Foundation as a stable and consistent force for good within the community. The specified Objectives of the Foundation as stipulated by the Constitution dictate that the Trustees possess an empathy and understanding to the needs within the environment of the sports and education industry. As the Foundation develops the existing Board will review the knowledge and expertise within the Board and consider the need for further Trustee resources and individual expertise accordingly. To this point Sarah Mills has joined the Trustee Board as an independent Trustee, bringing with her a wealth of experience from the education sector. Simon Hammerschmidt resigned as an independent Trustee during the year. The Trustee Board continues to consist of three members appointed by Northampton Saints RFC Ltd and three independent Trustees.

#### **Trustees' induction and training**

On appointment all new Trustees will receive a Northampton Saints Foundation Trustee pack which will include Charity Commission guidance for Trustees, a copy of the Northampton Saints Constitution most recent board meeting minutes and latest financial statements. New Trustees will also receive a briefing presentation from the Chairman on the Foundation's existing and planned activities. Further to this each new Trustee will be associated with an existing Trustee to act as a mentor as needed.

**NORTHAMPTON SAINTS FOUNDATION**  
**TRUSTEES' REPORT FOR THE PERIOD ENDED 31 AUGUST 2020 CONTINUED**

**Objectives, activities and achievements**

The Northampton Saints Foundation uses the values of Northampton RFC and the power of sport to Inspire, Support and Educate young people and their communities.

To deliver this vision the Foundation continues to:

- Work with the NRFC family to showcase the club's values and heritage to drive positive change in communities across Northamptonshire and beyond.
- Deliver a range of programmes to create life changing opportunities for young people.
- Communicate the difference we make and celebrate the successes of the individuals and communities with which we work.
- Operate transparently, honestly and with strong governance to ensure the Foundation's impact is maximised.

The pandemic had an enormous impact on society as a whole. The work of the Foundation was brought into sharp focus, it being clear that the mental health of the school age population significantly declined.

The Foundation adopted covid 19 safe protocols and continued to support the students in our care. This meant that while some programmes remained face to face, a proportion of our activity moved to online platforms.

The activities are split in to three main areas, Social Inclusion, Education and Heritage.

**SOCIAL INCLUSION**

**Engage / Engage +**

The Engage programme that works with students aged between 10-16, Engage+ 16-19, who are struggling within mainstream education settings, to increase confidence and boost self-esteem. The programmes use practical-based activities to empower students to see the positives in everyday life. Engage works with the referrer to develop a positive progression pathway which is specific for each individual student to ensure we are meeting their full needs.

The programmes are delivered in a hub setting, so that the provision can be as local as possible and therefore consistently accessible for the student. During the year the number of hubs went from 2 to 4, and half a dozen further facilities have been identified for future expansion, with one already committed to open in the September 2021 term.

93% of the young people returned to education, showed an improvement in soft skills or remain on programmes.

**Aspire**

This programme has been designed to work with young people from vulnerable and disadvantaged backgrounds, to provide support predominantly over the school holiday. This continues the great work of the Engage programme and extends the support so that it



**NORTHAMPTON SAINTS FOUNDATION**  
**TRUSTEES' REPORT FOR THE PERIOD ENDED 31 AUGUST 2020 CONTINUED**

is all year round, not restricted to term time only. This year the Foundation was able to deliver the Aspire programme in conjunction with the government initiative, holiday activities and food programme.

### **HITZ**

A programme delivered on behalf of Premiership Rugby's 13 member clubs, uses rugby's core values to improve the personal, social and life skills to support 16 to 19 year olds back into education, training, apprenticeships and/or employment.

## **EDUCATION**

The education programmes have continued to centre around four main themes. While the programmes were either paused or heavily adapted during the pandemic, there has been a surge of growth in interest and take up during this financial year.

### **Values**

Values incorporates the core values of Northampton Saints Foundation and the sport of rugby throughout both classroom-based and practical multi-sport sessions. The programme offers a holistic approach to promote wellbeing – aiming to build character in its participants, improve their interaction and communication skills, and to encourage positive self and social behaviours.

### **Tackling Character**

Covering rugby's five core values of teamwork, respect, enjoyment, discipline and sportsmanship, Tackling Character aims to develop positive character traits through exciting classroom and practical activities.

### **Tackling Health**

Using rugby as a focus, Tackling Health aims to not only improve understanding of what constitutes healthy eating and a healthy diet in young people, but also aims to teach students about their own health and wellbeing.

### **Tackling Numeracy**

Covering and improving upon core skills from all areas of numeracy (number, shape space and measure, using and applying and data handling), the programme will prepare young people for their future by using themed content that connects with a variety of experiences.

The Foundation is growing its portfolio of education offer and plan a writing, sensory and history programme for the future.

## **HERITAGE**

The support of young people has been a deep-rooted part of Northampton RFC since it began in 1880.

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**TRUSTEES' REPORT FOR THE PERIOD ENDED 31 AUGUST 2020 CONTINUED**

The Mobbs project was completed in the year, with the final element being the delayed Mobbs Memorial Match, which postponed to 2022.

The activity in the Heritage part of the Foundation has been largely centred around how to preserve and protect the many items donated to Northampton RFC over the past decade.

Plans to undertake a new project were curtailed due to the pandemic and the focus of resources on supporting the vulnerable students within Northamptonshire and beyond. In the coming financial year there is a plan to employ a Heritage Lead, so that the great work securing the history of Northampton and Northampton RFC can continue.

**Financial review and results for the period**

The Statement of Financial Activities shows net income for the period of £193,305 (2020 £46,597) with reserves standing at £234,137 (2020 £40,832). 61% of the Foundation's income is derived from Fee paying courses, typically the Engage programme. This is priced to be a lowest cost provider in this sector, while ensuring there is sufficient funds for a very high quality service delivery. 31% of the Foundation's income is derived from Grants, which continues to provide a solid bedrock of funding for specific charitable activities. During the year the Foundation received £7,444 of Furlough payments. The trustees consider that there are adequate resources available to support the continuation of the charity.

**Public benefit**

In planning our activities for the year we kept in mind the Charity Commission guidance on public benefit at our trustees meeting.

**Reserves policy**

Total reserves at the period end were £234,137 (2020 £40,832), with unrestricted reserves totalling £101,859 (2020 £40,832). Reserves will be utilised within the designated programme field in which they were originally received accepting where that programme has been completed to satisfactory levels for the funding provider. Unrestricted funds as the Trustees agree may be utilised to assist the Foundation in covering general operational costs and further supporting needs within the spectrum of Foundation activities. The Trustees believe the level of reserves is adequate at the Foundation's current stage of development but seek to hold in the region of three months overhead on an ongoing basis.

**Future plans**

The Northampton Saints Foundation has demonstrated an ability to reach out and deliver a meaningful, positive intervention into the lives of 1000's of people in Northamptonshire identified as in need of support by various agencies, including the Police, social services and education settings. The pandemic demonstrated a significant increase in demand for the services provided, particularly in the inclusion area, the Trustees will support the desire and ambition to meet this demand through increased resource and premises where appropriate.

The Northampton Saints brand remains exciting and engaging and has allowed the Foundation a multitude of benefits across education, health, wellbeing and positive opportunity. The Northampton Saints Foundation has a desire and passion to build on this



**NORTHAMPTON SAINTS FOUNDATION**  
**TRUSTEES' REPORT FOR THE PERIOD ENDED 31 AUGUST 2020 CONTINUED**

impact year on year to see more and help more individuals and groups and we will be looking to continue to develop the resources within the Foundation and ensure those resources are directed as efficiently as possible towards targeted outcomes across our region. In reviewing the future plans of the Foundation, the Trustees will be looking for new partners both commercial and public to aid this development of resource directing said resources towards key areas of impact. The Trustees will continue to concentrate on the key objects of the Foundations constitution ensuring purpose of delivery remains to raise standards of education, improve health and wellbeing and tackle issues around social inclusion for the wider public benefit.

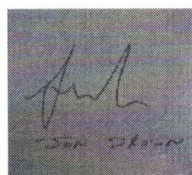
The Trustee's have received interest in creating a Player Benevolent Fund. It is considered that while this falls within the Foundation's charitable purpose, that funds should be raised specifically for this purpose and held as restricted funds and in a separate bank account. The administration of any Benevolent Fund will be separate from the Foundation and from Northampton RFC so that complete confidentiality can be observed in relation to requests for support.

The trustees are responsible for preparing the Trustees' Annual Return and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Policies). The law applicable to charities in England and Wales requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources of the charity for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent; state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) 2008 Regulations and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the trustees and signed on their behalf by:

A square box containing a handwritten signature in dark ink. The signature appears to be 'Jon Drown' written in a cursive style. Below the signature, the name 'Jon Drown' is printed in a small, sans-serif font.

-----  
Jon Drown - Chairman

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF**  
**NORTHAMPTON SAINTS FOUNDATION**

I report on the accounts of the company for the year ended 31 August 2021, which are set out on pages four to ten.

**Responsibilities and basis of report**

As the charity's trustees (and also the directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, I have examined your charity's accounts as required under section 145 of the Charities Act 2011 ('the Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

My role is to state whether any material matters have come to my attention giving me cause to believe:

1. that accounting records were not kept as required by section 386 of the Companies Act 2006; or
2. that the accounts do not accord with those records; or
3. that the accounts do not comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland; or
4. that there is further information needed for a proper understanding of the accounts.

**Independent examiner's statement**

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Chartered Association of Certified Accountants which is one of the listed bodies.

I have completed my examination and have no concerns in respect of the matters (1) to (4) listed above and, in connection with following the Directions of the Charity Commission I have found no matters that require drawing to your attention.

David A Cox BA FCCA FCA  
Chartered Association of Certified Accountants  
Cox & Co. (Accountancy) Limited  
Chartered Accountants  
The Granary  
High Street  
Turvey  
Bedford  
Bedfordshire  
MK43 8DB

Date: .....



**NORTHAMPTON SAINTS FOUNDATION**

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

	Notes	Unrestricted fund £	Restricted fund £	2021 Total funds £	2020 Total funds £
<b>INCOMING RESOURCES</b>					
<b>Incoming resources from generated funds</b>					
Voluntary income		506,198	215,440	721,638	404,538
Other incoming resources		7,444	-	7,444	-
<b>RESOURCES EXPENDED</b>					
<b>Charitable activities</b>					
Education		429,360	83,162	512,522	327,596
Other resources expended		23,255	-	23,255	30,345
Total resources expended		452,615	83,162	535,777	357,941
<b>NET INCOMING RESOURCES</b>					
		61,027	132,278	193,305	46,597
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		40,832	-	40,832	(5,765)
<b>TOTAL FUNDS CARRIED FORWARD</b>		101,859	132,278	234,137	40,832

The notes form part of these financial statements

**NORTHAMPTON SAINTS FOUNDATION**

**BALANCE SHEET**  
**AT 31 AUGUST 2021**

	Notes	Unrestricted fund £	Restricted fund £	2021 Total funds £	2020 Total funds £
<b>CURRENT ASSETS</b>					
Debtors	5	75,711	-	75,711	8,660
Cash at bank and in hand		108,585	132,278	240,863	169,985
		<u>184,296</u>	<u>132,278</u>	<u>316,574</u>	<u>178,645</u>
<b>CREDITORS</b>					
Amounts falling due within one year	6	(82,437)	-	(82,437)	(137,813)
		<u>101,859</u>	<u>132,278</u>	<u>234,137</u>	<u>40,832</u>
<b>NET CURRENT ASSETS</b>					
		<u>101,859</u>	<u>132,278</u>	<u>234,137</u>	<u>40,832</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
		<u>101,859</u>	<u>132,278</u>	<u>234,137</u>	<u>40,832</u>
<b>NET ASSETS</b>					
		<u>101,859</u>	<u>132,278</u>	<u>234,137</u>	<u>40,832</u>
<b>FUNDS</b>	7				
Unrestricted funds				101,859	40,832
Restricted funds				132,278	-
<b>TOTAL FUNDS</b>				<u>234,137</u>	<u>40,832</u>

The notes form part of these financial statements

**NORTHAMPTON SAINTS FOUNDATION**

**BALANCE SHEET - CONTINUED**  
**AT 31 AUGUST 2021**

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 August 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The financial statements were approved by the Board of Trustees on .....**30-05-2022**..... and were signed on its behalf by:



.....  
J Drown -Trustee





**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**1. ACCOUNTING POLICIES**

**Accounting convention**

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

**Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

**Resources expended**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Pension costs and other post-retirement benefits**

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

**2. NET INCOMING/(OUTGOING) RESOURCES**

Net resources are stated after charging/(crediting):

	2021	2020
	£	£
Other pension costs	<u>7,275</u>	<u>4,163</u>

**3. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 August 2021 nor for the year ended 31 August 2020.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 August 2021 nor for the year ended 31 August 2020.

**NORTHAMPTON SAINTS FOUNDATION**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**4. STAFF COSTS**

	2021	2020
	£	£
Wages and salaries	378,971	236,169
Social security costs	30,177	22,714
Other pension costs	7,275	4,163
	<u>416,423</u>	<u>263,046</u>

The average monthly number of employees during the year was as follows:

	2021	2020
Education, administration & management	<u>14</u>	<u>12</u>

The number of employees whose emoluments fell within the following bands was:

	2021	2020
£60,001 - £70,000	-	1
£70,001 - £80,000	1	-
	<u>1</u>	<u>1</u>

**5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2021	2020
	£	£
Trade debtors	56,523	6,060
Other debtors	19,188	2,600
	<u>75,711</u>	<u>8,660</u>

**6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2021	2020
	£	£
Trade creditors	26,258	5,010
Taxation and social security	3,298	17,885
Other creditors	52,881	114,918
	<u>82,437</u>	<u>137,813</u>

**7. MOVEMENT IN FUNDS**

	At 1.9.20	Net movement in funds	At 31.8.21
	£	£	£
<b>Unrestricted funds</b>			
General fund	40,832	61,027	101,859
<b>Restricted funds</b>			
Restricted Grants	-	132,278	132,278
<b>TOTAL FUNDS</b>	<u>40,832</u>	<u>193,305</u>	<u>234,137</u>

**NORTHAMPTON SAINTS FOUNDATION**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**7. MOVEMENT IN FUNDS - continued**

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	513,642	(452,615)	61,027
<b>Restricted funds</b>			
Restricted Grants	215,440	(83,162)	132,278
<b>TOTAL FUNDS</b>	<u>729,082</u>	<u>(535,777)</u>	<u>193,305</u>

**Comparatives for movement in funds**

	At 1.9.19 £	Net movement in funds £	At 31.8.20 £
<b>Unrestricted Funds</b>			
General fund	(5,765)	46,597	40,832
<b>TOTAL FUNDS</b>	<u>(5,765)</u>	<u>46,597</u>	<u>40,832</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	347,840	(301,243)	46,597
<b>Restricted funds</b>			
Restricted Grants	56,698	(56,698)	-
<b>TOTAL FUNDS</b>	<u>404,538</u>	<u>(357,941)</u>	<u>46,597</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.9.19 £	Net movement in funds £	At 31.8.21 £
<b>Unrestricted funds</b>			
General fund	(5,765)	107,624	101,859
<b>Restricted funds</b>			
Restricted Grants	-	132,278	132,278
<b>TOTAL FUNDS</b>	<u>(5,765)</u>	<u>239,902</u>	<u>234,137</u>



**NORTHAMPTON SAINTS FOUNDATION**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**7. MOVEMENT IN FUNDS - continued**

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	861,482	(753,858)	107,624
<b>Restricted funds</b>			
Restricted Grants	272,138	(139,860)	132,278
<b>TOTAL FUNDS</b>	<u>1,133,620</u>	<u>(893,718)</u>	<u>239,902</u>

**NORTHAMPTON SAINTS FOUNDATION**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

	2021 £	2020 £
<b>INCOMING RESOURCES</b>		
<b>Voluntary income</b>		
Gifts	-	-
Donations	45,682	25,251
Grants	224,898	65,449
Course fees & subscriptions	443,491	295,964
Matchday donations & raffles	7,567	17,874
	<hr/> 721,638	<hr/> 404,538
<b>Other incoming resources</b>		
Other income	7,444	-
	<hr/> 729,082	<hr/> 404,538
<b>Total incoming resources</b>		
<b>RESOURCES EXPENDED</b>		
<b>Charitable activities</b>		
Wages	378,971	236,169
Social security	30,177	22,714
Pensions	7,275	4,163
Sundries	3,404	-
Consumable stores & equipment	7,154	2,951
Holiday programmes costs	-	408
School hours programmes costs	22	1,072
Social inclusion, Engage, Hitz	24,648	12,702
Sponsor costs	4,474	1,000
Ad hoc items	1,814	2,348
HLF programme costs	1,122	22,391
Building maintenance	2,142	-
Team building expenses	751	-
Room hire	23,500	-
	<hr/> 485,454	<hr/> 305,918
<b>Other resources expended</b>		
Staff training & recruitment	5,239	814
Motor expenses	2,327	2,351
Travel, mileage & subsistence	11,498	11,504
Staff clothing & accessories	4,191	2,817
Matchday experience costs	-	1,470
Merchandise costs	-	1,008
Start-up costs	-	10,381
	<hr/> 23,255	<hr/> 30,345
<b>Support costs</b>		

This page does not form part of the statutory financial statements

**NORTHAMPTON SAINTS FOUNDATION**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

	2021	2020
	£	£
<b>Management</b>		
Telephone & internet	5,715	3,928
Printing, postage & stationery	6,460	5,361
Internal meeting catering	-	14
Professional services	2,649	3,210
Refreshments	-	8
	<hr/>	<hr/>
	14,824	12,521
<b>Finance</b>		
Bank charges	684	505
<b>Information technology</b>		
Computer maintenance, servicing & supplies	11,560	8,652
	<hr/>	<hr/>
<b>Total resources expended</b>	535,777	357,941
	<hr/>	<hr/>
<b>Net income</b>	193,305	46,597
	<hr/>	<hr/>