



# Jack Petchey Foundation

Report and financial statements

For the year ended 31 December 2022

Company number: 10872145

Charity number: 1176221

**Jack Petchey Foundation**  
**Contents**  
**For the year ended 31 December 2022**

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Reference and administrative information .....	1
Trustees' annual report .....	2
Objectives, activities, purpose and aims .....	2
Achievements and performance.....	4
Financial review .....	15
Reserves policy and going concern .....	15
Fundraising.....	16
Plans for the future.....	17
Statement of responsibilities of the trustees.....	18
Auditor .....	19
Independent auditor's report .....	20
Statement of financial activities (incorporating an income and expenditure account) .....	24
Balance sheet .....	25
Statement of cash flows .....	26
Notes to the financial statements .....	27

**Jack Petchey Foundation**  
**Reference and administrative information**  
**For the year ended 31 December 2022**

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**Company number** 10872145  
**Country of incorporation** United Kingdom

**Charity number** 1176221  
**Country of registration** England & Wales

**Registered office and operational address**  
 Dockmaster's House  
 1 Hertsmere Road  
 London  
 E14 8JJ

**Patrons**  
 Sir Jack Petchey CBE Founder Patron  
 Dame Helen Mirren DBE Patron  
 Tim Campbell MBE Patron

**Trustees**  
 Ron Mills Chair to 15/11/22, then Trustee  
 Ray Rantell  
 Matt Rantell Vice Chair to 15/11/22, then Chair  
 Sonia Sinclair  
 Lewis Hooper  
 Robert McArthur  
 Amanda Galanopoulos  
 Riana Morrison-Kirnon Appointed 22/02/2023

**Key management personnel**  
 Trudy Kilcullen MBE Chief Executive Officer to 28/2/22  
 Gemma Juma Deputy Chief Executive Officer to 28/2/22, then Chief Executive Officer from 1/3/22  
 Vicky Mirfin Director of Programmes & Partnerships from 1/3/22

**Bankers**  
 HSBC  
 7B, The Water Gardens  
 South Gate  
 Harlow  
 CM20 1AB

**Solicitors**  
 Charles Newman  
 Edwards Duthie Shamash Solicitors  
 Bank House, 269-275 Cranbrook Road  
 Ilford, Essex IG1 4TG

**Auditor**  
 Sayer Vincent LLP  
 Invicta House  
 108-114 Golden Lane  
 LONDON, EC1Y 0TL

The trustees present their report and the audited financial statements of the Jack Petchey Foundation (JPF) for the year ended 31 December 2022.

Reference and administrative information on page 3 form part of this report.

The financial statements comply with current statutory requirements, the memorandum and articles of association, the requirements of a directors' report as required under company law, and the Statement of Recommended Practice – Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

## About the Jack Petchey Foundation

Sir Jack Petchey set up the Jack Petchey Foundation in 1999 to inspire and motivate young people across London and Essex to do their best and reach their full potential. We do this by funding, supporting and delivering youth programmes in, with and for schools and youth organisations. Since its formation, JPF has invested over £160 million in young people.

A Trust Deed originally established JPF in 1999, and a corporate trustee company was set up in 2007. It was registered as a Charity in its current form on 11<sup>th</sup> December 2017 and is a company limited by guarantee, incorporated on 18<sup>th</sup> July 2017.

## Objectives, activities, purpose and aims

JPF's **vision** is of a world where young people have high aspirations; the opportunity to develop their potential; the chance to be architects of their own future; to play a full part in society, and to be valued and recognised for the positive things they achieve.

Our **mission** is to enable young people aged 11 – 25 years in London and Essex to achieve their potential by inspiring, investing in, developing and promoting activities that increase their personal, social, emotional and physical development.

JPF's **values** stem from the ideology, vision and values of its Patron, Sir Jack Petchey CBE, and his motto, *"If you think you can, you can!"*

JPF seeks to:

- *inspire* and raise the *aspirations* of young people
- affirm, reward and *celebrate achievement*
- *value young people* and those who work with them, *advocating their views* and putting *young people's voices* at the centre of our work
- develop young people's *confidence*, *motivating* them to take on new *challenges* and to *believe in themselves*
- be *positive* and promote a *positive* perspective on life
- be *inclusive*, working at the *grassroots* and building *communities*
- promote a culture of *'giving something back'*; and
- strive for *excellence* in our work

We achieve this through the following:

- programmes that we deliver to support, celebrate and motivate young people and the schools and youth organisations that work with them. These programmes include the Jack Petchey Achievement Award scheme and Achiever Network
- funding for schools and youth organisations to provide young people with opportunities (including thematic open grants, project grants and the Jack Petchey Internship Programme)
- developing Jack Petchey partnership programmes with others to provide young people with opportunities to develop new skills and achieve their potential (including *Jack Petchey's "Speak Out" Challenge!* with Speakers Trust and *Step into Dance* with the Royal Academy of Dance)
- work to enable young people to influence their environment and challenge the negative stereotypes of young people in society (including by producing research reports to amplify young people's opinions, support for a youth consultation panel and providing a platform for young people to write blogs, thought pieces and to meet with decision-makers)

The trustees review the charity's aims, objectives, and activities each year. This report looks at what the charity has achieved through its work in the reporting period. The trustees report the success of each key activity and the benefits the charity has brought to those groups of people that it is set up to help. The review also helps the trustees ensure that the charity's aims, objectives and activities remain focused on its stated purposes.

## Strategic and operational planning

Trustees approved a new three-year strategic plan for 2022–2024, focusing on delivering opportunities for young people in line with our vision and mission. 2022 was the first year of the new plan, which focuses on embedding and expanding our progress under the previous strategy.

Our five strategic priorities for 2022–2024 are:

1. **Invest** – we will invest in youth organisations and programmes that represent value for money and create inclusive and positive opportunities for young people to engage, excel and achieve.
2. **Instigate** – in response to young people's needs, we will identify gaps in current education or youth work practice and seek to instigate high-impact, high-profile programmes that give young people the opportunity to develop new skills and experiences to fulfil their potential in line with our mission and values.
3. **Inspire** – through public celebration and reward, we will inspire young people to achieve more. We will promote good news about young people in the media, highlight the positive things that young people achieve and challenge negative portrayals of youth in our society.
4. **Influence** – we seek to change the way that society sees, values and treats young people. We will work with those who work with young people, joining with them to strengthen the sector and to shape and influence youth policy. We will amplify youth voices, ensure young people's views are communicated and promote their leadership within society. In line with Sir Jack's motto, our work will focus on developing self-belief, positivity and 'giving something back'.

5. **Infrastructure** – we will strengthen our infrastructure and work as efficiently and effectively as possible to deliver our mission.

The various lockdowns and restrictions of COVID since March 2020 significantly impacted the schools, youth organisations and young people that we support and limited our ability to operate all of our programmes at scale. 2022 was the first year without any COVID-related restrictions, which allowed us to stabilise and grow our grant programmes, aiming to return to pre-pandemic activity levels.

Our drive to deliver and provide opportunities for young people led to us re-launching many of the programmes that had been suspended due to COVID, including the Individual Grants for Volunteering (IGfV) programme. In addition, we reviewed our Educational Visits Grant programme and increased the grant size in response to feedback from schools and youth organisations. In response to feedback from our Youth Consultation Panel, we joined Tiktok, which has enabled us to extend our reach with young people by using a platform which is current and accessible.

We continued to invest in our grant management and CMS systems to improve our efficiency and our grantees' experiences with applications & reporting. Our newly created Operations Team reviewed many of our internal financial and operating processes and policies supporting these functions over the year.

We made good progress in 2022 against each of our strategic aims, supporting organisations to re-engage with our full complement of small grant programmes and partner programmes to deliver the maximum possible benefit to young people across London and Essex.

## Achievements and Performance

The charity's main activities focus on providing opportunities for young people aged 11–25 across London and Essex to achieve their potential. Activities are undertaken to further JPF's charitable purposes for the public benefit.

In 2022, the principal charitable activity of the Jack Petchey Foundation was grant-making. We received 2,959 (2021: 2,573) requests for funding and were able to support 2,544 (2021: 2,227) of these to a total value of £8,030,906 (2021: £8,136,595).

The total value of grants awarded since JPF was formally established in September 1999 was over £160 million by the end of 2022.

Our main programmes in 2022 were:

### 1. Jack Petchey Achievement Award Scheme

The Achievement Award Scheme is our flagship programme and recognises the individual achievements of young people aged 11–25 across London and Essex. The board of trustees were delighted to announce a significant increase to investment in this programme for 2022, with

award winners receiving an increased grant of £300 (previously £250) to invest within their school or youth organisation to benefit other young people. Over the year, JPF paid particular attention to supporting lapsed organisations to re-engage with the programme, additionally recruiting new organisations.

Independent research conducted by Bean Research in 2022 found that the Achievement Award programme creates a long-term impact on award winners and their communities. There is an immediate impact on young people's self-confidence, self-belief, work ethic and ambition. Longer-term gains stem from the winners internalising and acting on the lessons and skills learned from the awards process. The recognition delivered by the awards motivates and inspires young people to further achievement, giving back to their communities and pursuing personal goals.

Through surveying the Jack Petchey Coordinators, who are our main point of contact in schools and youth organisations, Bean's research found that:

- 96% of coordinators agree that the Achievement Award Scheme inspires and motivates young people
- 92% say the scheme increases young people's confidence and self-belief
- 89% agree that Jack Petchey Foundation programmes encourage young people to contribute positively to society

In 2022, 56 (2021:45) new youth organisations/schools joined the programme, and there were 1,957 Achievement Award schemes operating (2021: 2,037). 11,569 Achievement Awards were made during the year (2021: 11,205). Independent research revealed that the programme was operating in 86% of schools in London, 96% in Essex and in 776 clubs across both areas.

The reduction in the total number of schemes, compared to the previous year, reflects the fact that many organisations were negatively affected by the pandemic and were unable to deliver the scheme, despite our flexible approach. Others permanently closed. However, we were pleased to increase the number of awards made compared to 2021 and to have welcomed new organisations onto the scheme.

The total value of Achievement Awards granted during the year was £3,470,700 (2021: £2,801,259).

We currently support 39 uniformed organisations on the scheme that operate 434 schemes. In 2022 they collectively recognised 2,216 award winners and 164 Leader Award Winners. The following uniformed organisations operated multiple schemes with a value of over £20,000:

Police Cadets Metropolitan	£116,100
Scouts Greater London South West	£32,400
Scouts Greater London North East	£37,800
Guides Greater London West	£35,100
Scouts Greater London North	£35,100
Air Cadets London Wing	£31,500

Guides Essex West	£36,100
Sea Cadets	£37,200
Scouts Greater London Middlesex West	£21,000
Fire Cadets London	£25,200
Army Cadet Greater London	£26,100

## 2. Jack Petchey Environmental Award

In the summer of 2022, we launched the Jack Petchey Environmental Award as a six-month pilot programme. This initiative was developed in response to our 2021 Environmental Survey. 3,896 young people responded, 47% of whom wanted funders to recognise the positive impacts that young people have on the environment. In 2022, we awarded 141 Environmental Awards to young people determined to build a greener future in London and Essex. 19 young people from our networks were involved in the judging and selection process and three award winners have gone on to create content for the JPF website/social media platforms.

Each Environmental Award Winner was eligible to apply for a grant of £300 to invest in an environmental project within their school or youth organisation. We made 43 Environmental Award Grants totalling £12,900. Funding was for initiatives including: materials for raised beds and vegetable gardens; reusable sports water bottles; a winter mental health garden; a bee house and save-the-bee packs; a school pond and much more.

JPF will embed the Environmental Awards and Grants as a permanent addition to our small grants programme offer from 2023.

## 3. Leader Awards

Organisations that run the Jack Petchey Achievement Award scheme are eligible to nominate leaders, including staff and volunteers, for an award to recognise their outstanding dedication and commitment to supporting young people. Leaders are invited to attend one of our Achievement Award ceremonies to receive a certificate and medallion.

In 2022, 749 Leader Awards were awarded (2021: 512) and JPF was delighted to recognise 200 leaders at live Achievement Award Scheme Celebration Events across London and Essex.

Independent research published in our 2021 21<sup>st</sup> Birthday impact report demonstrated that schools and youth clubs have more motivated leaders as a result of JPF's support.

## 4. Leader Award Grants

Every winner of a Leader Award is eligible to apply for a small grant of up to £1000 to enhance their organisation's work with young people.

In 2022, 491 applications were received (2021: 507), and 458 grants were approved (2021:475), totalling £432,351 (2021: £443,642).



In 2022, 43% of Leader Award Grants were used towards new equipment and resources, 18% towards a course or workshop and 7% to improve facilities. The remaining applications supported the purchase of new uniforms, day trips, events such as graduations, and overnight residential trips.

## **5. Educational Visits**

The Educational Visits programme supports schools and youth organisations operating the Achievement Award scheme with the cost of trips. Eligible organisations (not umbrella uniform organisations) can apply for two Educational Visits per calendar year. The grants can be used towards entrance and travel fees, enabling young people to enhance their learning experience outside the classroom and benefit from opportunities to visit museums, theatres, science exhibitions and more.

In the summer of 2022, we reviewed the Educational Visit programme and consulted coordinators about this grant programme. 89% of coordinators confirmed that the grant had a moderate to high impact on young people, with 74% stating that without the grant, the visit would not have been able to go ahead. Overall, coordinators were extremely positive about the programme. However, 62% said that the grant amount per person was insufficient and that the cap of 30 young people per trip was limiting the positive impact of the grants. In September 2022, Trustees agreed to double the maximum grant amount from £10 to £20 per head and to increase the maximum number of beneficiaries per application from 30 to 60 young people.

In 2022, we received 330 applications (2021: 61). We approved 268 grants, of which 151 were for schools and 117 for youth organisations (2021: 49). Total grant expenditure on the programme in 2022 was £122,566 (2021: £12,487) and 14,087 (2021: 2,702) young people benefitted from the programme.

## **6. Individual Grants for Volunteering (IGFV)**

These grants aim to encourage young people aged 14 – 25 across London and Essex to participate in volunteering projects in the UK and overseas.

The programme was temporarily closed from May 2020 due to COVID-related restrictions on travel. The programme re-opened in May 2022, with 48 applications received within the first 30 days, demonstrating that young people continue to seek opportunities to volunteer and make a difference to the lives of others.

In 2022, we supported more than 26 different organisations with young people participating in a wide range of projects, including mental health initiatives, water and sanitation projects, literacy and numeracy programmes, and conservation projects in places such as Uganda, Tanzania, Gambia, France, Nepal, Kenya and Fiji. The average grant awarded was £200.

In 2022, we received 212 new applications and approved 132 grants. Total grant expenditure on

the programme was £24,240 (2021: £0).

## 7. The Jack Petchey Internship Programme

The Jack Petchey Internship Programme is designed to give dynamic young people an opportunity to gain valuable paid work within the youth sector. JPF provides grants to organisations to employ a young intern, paid the London Living Wage and employed for 12 months. Each intern is eligible to apply for a training bursary of up to £1000 to enable them to develop their skills and knowledge in any work-related subject, six professional development workshops and every intern is allocated a skilled and experienced mentor to support them throughout the year.

In 2022, JPF received 80 training bursary applications from the interns of IP4 (who were employed by organisations receiving grants that were approved in December 2021) towards the cost of training, including financial coaching, digital marketing, youth work qualifications, life coaching, and British sign language. 77% of IP4 interns stated that the training bursary had a significant impact on their learning and development. Following completion of the year-long internship, ten interns have remained with the organisations and been offered permanent employment contracts, two interns are freelancing whilst considering other opportunities, and a further three interns have gained employment within the voluntary sector.

In December 2022, JPF approved its IP5 programme, with 30 young people successfully gaining a paid internship with a youth organisation (see the complete list of organisations below). We received 79 applications (2021:43) from youth organisations, of which 30 (2021:27) were approved with a total grant value of £543,000 (2021: £417,600) inclusive of a training bursary.

### Cohort 5

Active Communities Network	Kids Inspire
BIG KID Foundation	Kinetic Foundation
Canvey Island Youth Project	Laburnum Boat Club*
Capital Kids Cricket	Magpie Dance
Caxton Youth Organisation	Prospex
Circle Community	Reaching Higher
City Gateway	South London Refugee Association
Construction Youth Trust	Street Doctors Ltd
Crystal Palace Community Trust	The Maypole Project
Essex Boys and Girls Clubs	Theatre Peckham
Fitzrovia Youth in Action	Tower Hamlets Education Business Partnership
Frenford Youth Clubs	Tramshed
Ignite Youth	Vauxhall City Farm
Iheart Principles Limited (known as iheart)	World Heart Beat Music Academy
	XLP

We are extremely proud of our internship programme and of the graduates that have completed the programme. In April 2022, we appointed two former Jack Petchey Interns as JPF Grants Officers, following a competitive recruitment process.

## **8. Achiever Network**

2022 was a landmark year for our Achiever Network, a year-long learning and development programme for young people who have received Achievement Awards or are graduates of our partner programmes, Jack Petchey's Speak Out Challenge, Step into Dance, First Give or Panathlon. Each year, the cohort comprises a diverse group of young people aged 14–21 from across London and Essex, including those with additional needs. The programme consists of a residential and five training days to develop young people's self-esteem, communication techniques, leadership, stress management, presentation, speaking, influencing skills and revision techniques. Each young person is paired with a skilled mentor who supports the young person throughout the programme. As part of the programme, every young person volunteers within their community.

In 2022, we celebrated the 10th year of the Achiever Network with a celebration event at the Gherkin in London, organised by young people. We were delighted that 114 graduates from all ten cohorts attended, sharing their experiences, memories and achievements, with five young people delivering speeches. We plan to launch an alumni network in the coming year to ensure that we continue to engage and support AN graduates in the future.

In September 2022, 28 young people graduated from AN10, and we launched our 11<sup>th</sup> cohort with 34 participants.

Young people who have participated in the Achievers Network continued to have a connection to JPF in 2022, supporting interview panels for new employees, decision-making on JPF programmes, contributing to our campaigns and volunteering at our events. Graduates from the Achiever Network also have the opportunity to apply to become a member of our Youth Consultation Panel (YCP).

To date, 320 young people have been a part of the Achiever Network Programme and have completed over 34,510 hours of volunteering.

## **9. Partnership Programmes**

We work closely with our partners to deliver a range of outstanding programmes providing opportunities for young people in diverse areas, from singing to maths, engineering to gardening.

We increased a number of grants over the year to enable partners to provide additional services or sessions, including a significant expansion of the Jack Petchey Speak Out Challenge to reach whole year groups of year 10s. Panathlon resumed all of its in-person activity and continued with online delivery, which has increased Panathlon's reach and enabled many more young people to access disability sports programmes.

Following successful pilots, we significantly increased our support for some of our newer partnership programmes, such as Talk about the Future, Wallball UK, and WizeUp Financial Education.

In celebration of the festive atmosphere of summer 2022 (Platinum Jubilee, Commonwealth Games, London 2012 10th anniversary), JPF funded London Youth to deliver a sports programme called 'Jack Petchey Summer of Sport'. 475 young people attended this memorable occasion and participated in 25 different sports at the London Copperbox.

We partnered with London Youth and Essex Boy and Girls Clubs to offer the chance of an overnight residential in the great outdoors for young people from across London and Essex. 1,176 young people attended an overnight residential; for many young people, this was the first time they had stayed away from home overnight or been away with their peers.

In 2022, 111 organisations used our reignite grants to help engage young people in extra-curricular activities, reach more young people and provide opportunities across London and Essex. These grants have supported over 18,500 young people through taster sessions, extra holiday sessions and adaptations so that more young people engage with youth services after the disruptions caused to their lives by the pandemic.

We continued to support the Petchey Academy throughout this period with an allocation of up to £150,000 in funding.

The complete list of partnership grants made in 2022 is set out below:

Speakers Trust (Jack Petchey's Speak Out Challenge)	£851,659
Royal Academy of Dance (Step into Dance)	£513,205
London Youth (Sports programme and Residential)	£219,168
Table Tennis England	£198,344
First Give	£191,500
Panathlon	£118,079
Mayor's Fund for London (the Count on Us Maths Challenge)	£89,604
Talk The Talk (Talk about the Future)	£124,750
ReachOut	£75,000
Young Enterprise (Employability Masterclasses)	£41,588
Essex Boys and Girls Clubs (Respect Programme and Residential)	£178,808
UK Wallball	£93,260
Anthony Nolan	£46,500
The London Children's Flower Society	£45,600
Wize Up Financial Education	£42,050
Inclusion Ventures	£51,652

We convened 30 representatives from our partners for Partnership Networking Events in June and December 2022. This provided an opportunity for our partners to share best practices, learn from

each other and hear from the findings of our surveys and impact report. In addition, we invited guest speakers from our YCP and Achiever Network programme, who shared their experiences of these programmes and provided insight into the importance of youth voice and participation.

## 10. Recognition Grants

The Recognition Grant was a 'one off' JPF grant programme solely for youth organisations who had operated the Achievement Award Scheme to an exceptional standard and utilised all of the associated small grant programmes (LA, LAG and EDV) the previous year. £124,500 was awarded to 124 youth organisations in December 2022 to support their provision of activities and opportunities for young people.

## 11. Other major grants

The following grants were provided to support work with young people. We continued to provide funding for all schools in London and Essex towards the cost of School Planners for their students.

Penstripe	£ 54,375
Prime Skills – Portugal	£ 46,000
School Planner Company	£ 100,000

## 12. Jack Petchey Events

Celebration events are a significant part of JPF's work to inspire and motivate young people, celebrate their successes and raise their aspirations. We celebrate young people's achievements publicly at our Achievement Awards in front of their peers, parents, teachers, leaders, friends and dignitaries from the community. After delivering our Achievement Award celebration events virtually since March 2020, we were delighted to return to live events in 2022. Some challenges arose as theatres and other venues recovered from the pandemic's impacts and associated social restrictions. Over the course of the year, we delivered 39 uplifting in-person events as well as 79 virtual school events. We recognised 2,726 Achievement Award Winners at live events and 575 via digital events. In addition, we recognised 200 Leader Award Winners collectively. Our VIP Guest speakers at these events included Mayors, Queen's Representative Deputy Lieutenants and Directors of Children's Services. Over 200 young people provided entertainment, showcasing their talents.

The third cohort of the Jack Petchey Internship Programme graduated in March 2022 and attended an uplifting celebration ceremony at the Young Actors Theatre, Islington.

In July 2022, we supported our partner Speakers Trust in delivering the Jack Petchey Speak Out Challenge Grand Final at the Cambridge Theatre in the West End. 15 young people (out of more than 27,000 young people trained) delivered their speeches to an audience of approximately 500 people in front of a panel of VIP Judges. In addition, we worked alongside Mayor's Fund For London to deliver the Jack Petchey Foundation *Count on Us* Secondary Maths Challenge Final at City Hall, where 72 young people competed, representing 12 schools. And we celebrated 15 years

of the Step Into Dance programme with the Step Live Events held at the prestigious Cadogan Hall, bringing dancers from 28 schools or companies representing 15 boroughs. The event was a huge success, with performances showcasing various dance genres.

### 13. Youth Voice

JPF strongly focuses on ensuring that young people's voices and opinions are heard, understood and shared with youth providers, decision-makers and broader society. We are committed to ensuring that young people's views shape our programmes and opportunities.

In 2022, we continued to work closely with our Youth Consultation Panel of young people who have graduated from the Achievers Network programme and provide guidance to the Foundation across all aspects of its work. Their work included:

- Having a representative Youth Trustee on the Board of Trustees
- Ensuring that all JPF interview panels include at least one young person
- Involving young people in reviewing grant applications for partner programmes such as the Internship Programme and the Environment Awards
- Planning the AN 10<sup>th</sup> Anniversary Celebration
- Writing content for JPF's media output
- Recruitment and selection of new YCP members

In late 2021, JPF surveyed nearly 4,000 young people from London and Essex about their thoughts on environmental issues, environmental education in schools, and how young people can be better empowered to build a more sustainable future. The survey findings were analysed and disseminated in a report published in January 2022. These survey findings have informed JPF's work in 2022 and will continue to do so in 2023. Key outcomes were:

- More schools **do not have adequate green space** (43%) than do (31%), according to students. In direct response, we piloted the planting in the playground initiative in 2022, a programme which provides schools with planters, seeds and equipment to enable students to develop small areas of green space and make their playgrounds greener and more attractive.
- Young people would like **more school trips to engage with nature**. Their top recommendation was for schools to engage students (55% of young people prioritised this). We have reviewed the Educational Visit programme, increasing the number of young people that can benefit and doubling the grant amount per person.
- Young people told **what they would like funders to do for young people** and the environment, including recognising those helping the environment. The Environment Award was piloted in 2022 and will be launched as a permanent programme in autumn 2023.

### Forward to the Future Competition

The Forward to the Future competition invited young people from London and Essex to submit a creative piece exploring a vision of the world in 2117 – in 96 years. The competition was launched as part of Sir Jack Petchey's 96th birthday celebrations to show the changes he had seen in the world over his life so far and to get young people to think about what positive changes might lie

ahead in their future. The competition received 168 entries spanning art, music, video, writing and more, with the top three winners chosen by the Youth Consultation Panel (YCP). Each of the three finalists shared a grant totalling £1000 to spend on an art project. The competition culminated in 36 artists having their work curated by a member of the YCP and exhibited at the Poplar Union.

## Trustees and Governance

Matt Rantell, formerly Vice Chair of the Board of Trustees, was appointed Chair of Trustees in November 2022, when Ron Mills, formerly the Chair of the Board, stood down as Chair, but remained as a Trustee. Riana Morrison-Kirnon, a former double Achievement Award Winner (from her school and dance group), participant of the Step Into Dance programme and an Achiever Network alumni, was appointed to the Board as a Youth Trustee in February 2023 on a two-year term. Sonia Sinclair has been appointed by Trustees as the designated Board lead for safeguarding.

Our Trustees are: Robert McArthur, an employee of Petchey Holdings Limited; Ray Rantell and Ron Mills, who previously worked for the Petchey Businesses; Sonia Sinclair, a former Vice Principal of the Petchey Academy; Lewis Hooper and Riana Morrison-Kirnon, graduates of JPF's Achiever Network; and Matt Rantell, who is Sir Jack's grandson.

The existing trustees appoint new trustees based on their skills, experience and background to undertake responsibility for the charity's governance. The principal requirement is that Trustees are willing and able to deliver Sir Jack's legacy and share Sir Jack's vision that young people can achieve great things when given the right opportunities. The Board places great value on long service and on having Trustees with personal and family connections to Sir Jack Petchey.

The articles of association provide for a minimum of three trustees, and at each AGM one third of trustees must retire by rotation and may offer themselves for re-election. New trustees receive an induction from the Chief Executive Officer and access ongoing training on an ad-hoc basis, as required. Visits are arranged for trustees to see JPF's work in action. A buddy system is in place to pair new Trustees with longer-serving members of the Board. The trustees agree the broad strategy and focus of activity for JPF, including consideration of grant-making, oversight of finances, risk management, policies and performance. The day to day management of JPF is delegated to the Chief Executive Officer (Trudy Kilcullen to 28/2/22, Gemma Juma from 1/3/22) and the JPF staff team.

The Board have worked through all seven Charity Governance Code principles and review updates to the Code as they are made. Trustees are committed to diversity and inclusion within a Board of seven or eight Trustees. The Board has continued to implement recommendations from the Board growth and development plan, developed in 2020 with support from the Worshipful Company of Management Consultants. This has included succession planning and the appointment of Gemma Juma as the new CEO from 1<sup>st</sup> March 2022. The incoming Chair has developed a new reporting strategy with the CEO.

All trustees give their time voluntarily and receive no benefits from the charity. Any expenses reclaimed from the charity are set out in note 6 to the accounts.

## Remuneration of Senior Staff

In 2022, JPF adopted a new remuneration and reward policy and implemented a new salary scale. The policy was developed with support from a pro bono expert consultant from the Cranfield Trust, who reviewed JPF's remuneration and reward policy and practice with reference to voluntary sector salary surveys and benchmarking with other charities, including Charitable Trusts and Foundations. A Governance and Remuneration Committee of the Board meets four times yearly, with two Trustee members, including the Chair. The remuneration of senior staff is determined by this Committee.

## Risk Management

JPF maintains a Risk Register that addresses the risks the charity is exposed to. This is held under regular review in light of any changes in the external environment. The Register is updated and circulated before each quarterly Board meeting and is a standing item on the Board Agenda. Trustees are confident that the necessary systems are in place to manage identified risks.

The top overall risks identified by the Board relate to the negative consequences the COVID-19 pandemic had on our beneficiaries – young people in London and Essex and the organisations that support them – and the increased need for JPF's programmes and funding. The negative economic outlook, the current energy crisis, inflation and cost of living increases are detrimental to many of the organisations we fund, many of whom have indicated that salaries and overhead costs are a significant concern.

Trustees mitigate against these risks by ensuring JPF develops effective responses to economic and social challenges to ensure that youth organisations and programmes can support young people through such challenging times.

Sir Jack celebrated his 97<sup>th</sup> birthday in 2022. A small working group of former and current JPF staff, Trustees, colleagues and family members of Sir Jack have been working on a legacy project documenting his life, work and how the foundation was created. This project has captured the essence of Sir Jack's vision for the foundation and his values, which will continue to inform the foundation's work in the future.

The Trustees do not consider that any of the risks identified on our risk register pose a threat in the foreseeable future to JPF's ability to operate as a going concern. In 2023, we will remain vigilant about changes in the external environment that may affect our risk exposure.



## Financial Review

The Trustees of the Jack Petchey Foundation consider financial performance for the year to be satisfactory. There was a slightly increased expenditure in 2022 compared to 2021. The resumption of live, face-to-face events increased spending in this area.

The Trustees have only made commitments to grants that can be fulfilled and have not overburdened the charity. Total income in 2022 was £8,774,385 (2021: £7,605,672), and the total value of grants committed in 2022 was £8,030,906 (2021: £8,136,595). The value of grants that were cancelled in the year was £625,485 (2021: £792,882).

There is a restricted fund of £1,707,430 (2021: £1,684,218), received as a donation from Hollybase Ltd. to benefit the Santa Casa, Pirilampas and Gaviota orphanages in the district of Albufeira, Portugal. Note 14 of the accounts contains further information about this restricted fund.

Trustees have designated £82,701 from the general reserve for Jack Petchey Programmes that were approved in the financial year 2022 and 2021 but will be delivered in 2023. These include our flagship Achiever Network and the Internship Programme.

Trustees designated £345,461 from the general reserve in 2021 to complete Jack Petchey Programmes, including Internship programmes 3 & 4, Achiever Network 10, as well as Perfect Pitch and Glee Club Challenge. £94,384 was spent on these programmes in 2022.

The Trustees have written assurance from the Directors of Incorporated Holdings Limited and its subsidiaries (the primary funder of the Jack Petchey Foundation) that sufficient funds will be available to the charity to meet its commitments as they fall due, with continued funding at the present levels until at least 31<sup>st</sup> December 2024.

## Reserves Policy and Going Concern

The Jack Petchey Foundation exists as a Grant Making Trust. It is almost exclusively funded by donation income from Incorporated Holdings Limited (IHL) and its subsidiary companies. The vision is for this to be a lasting arrangement, and the detail of donations to the charity from IHL is agreed two years in advance.

As part of JPF's cash management strategy, regular meetings are held between the CEO of JPF and the Directors of Petchey Holdings Limited (PHL). JPF staff determine JPF's monthly cash flow requirements for the following 12 months and share this with PHL monthly. JPF Trustees review the cash flow at every meeting. As part of its commitments to JPF, a letter of intent has been provided to JPF by IHL, setting out funding for 2023 and 2024. The Jack Petchey Board of Trustees does not commit the charity beyond the funding promised by Incorporated Holdings Limited and its subsidiary companies.

The Jack Petchey Foundation Board of Trustees has taken into consideration the long history and strong relationship with IHL and its subsidiaries and their understanding of both cash reserves and

property investments within the control of IHL. The Board of Trustees is confident that IHL and its subsidiaries are able to and will provide all necessary funding required to support JPF and its activities for a period of at least 19 months from the date of approval of these financial statements. As such, the Board of Trustees continues to adopt the going concern basis of accounting in preparing the annual financial statements.

In the very unlikely event that the Jack Petchey Foundation were to need to cease its activities, sufficient notice would be given for an orderly and solvent wind-down of activities with due notice to all staff and beneficiaries.

Given JPF's relationship with IHL and focus on grant-making, the Trustees work to ensure sufficient cash, or IHL-confirmed support, to cover grant commitments outstanding at the year end. At the end of 2022, these grant commitments included in creditors were £2,878,835 and covered by sufficient cash balances. Additional funds were set aside as designated funds, at the balance sheet date, to support planned commitments. JPF's total free reserves held at the end of 2022 were £517,674, allowing the charity some further flexibility. However, as a result of the strong and close relationship with the funder and the nature of JPF's charitable purpose as a grant-maker, Trustees do not believe that it is necessary to hold reserves. The Board of Trustees will aim to minimise its level of free reserves and continue to hold its reserves policy under review. This will ensure it remains suitable for JPF's operating model and the risks it faces.

## Fundraising

The Jack Petchey Foundation does not undertake widespread fundraising from the general public and does not use professional fundraisers or commercial participators. We occasionally receive a very small number of unsolicited donations from members of the public in appreciation of our work. The day-to-day management of all income generation is delegated to the executive team, who are accountable to the Jack Petchey Foundation Board of Trustees.

The charity's income is not bound by any regulatory scheme, and the charity does not consider it necessary to comply with any voluntary code of practice relating to fundraising. We have received no complaints about any fundraising activities. Our terms of employment require staff to behave reasonably at all times. As we do not approach individuals to raise funds, we do not have specific requirements related to fundraising activities, nor do we consider it necessary to design specific procedures to monitor such activities.

## Public Benefit

The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and planning future activities. Trustees are confident that JPF operates for public benefit and fully consider how planned activities will contribute to the aims and objectives they have set to further JPF's charitable purposes.

## Plans for the future

We will aim to grow our activity to pre-pandemic levels and increase our budget to invest £10.5 million in programmes and activities that recognise and reward young people's achievements and support their education, employment, and mental and emotional wellbeing. We will continue to champion, support and enable young people to develop and will work to support and strengthen the youth work and education structures that impact on their lives. Throughout the new strategic period, we will be driven by our ambition to:

**Focus** our work on the things that matter most and have the greatest positive impact;  
**Sharpen** our existing programmes and approaches so that we are the best that we can be; and  
**Reach** more young people, schools and youth organisations than ever before.

Specific priority areas of work to deliver our strategic aims include:

1. Continued delivery of our **Jack Petchey Achievement Award Scheme**, supporting schools and youth organisations to participate successfully and run the scheme. Staff will inspire new secondary schools and youth organisations to join the scheme and provide additional support to those organisations where the scheme has lapsed. The aim is to **encourage all state secondary schools to participate** and increase the number of youth charities involved across London and Essex.
2. Deliver and expand our **Leader Award Grant** programme for leader award winners to apply for funds that provide additional opportunities for the young people they work with.
3. Deliver and expand our Individual Grants for **Volunteering** and Educational Visits grant programmes.
4. Continue to develop the **Jack Petchey Internship** programme, improving our monitoring and evaluation of its impact, strengthening the youth sector and its work with young people by providing paid employment and development opportunities for young interns starting their careers.
5. Continue to build on the work of **Jack Petchey's "Speak Out" Challenge!**, aiming to work with our partner, Speakers Trust, to train ever-more young people.
6. Support the popular and inclusive **Step into Dance** programme with the Royal Academy of Dance to offer training and performance opportunities to young people in mainstream and special schools.
7. Maintain our partnership with the **Panathlon Challenge** to ensure that more young people with disabilities can participate in competitive sports through in-person activities and digital delivery.
8. Continue our successful partnership with **Table Tennis England** to ensure young people can access training, tables and competitive opportunities across London and Essex.
9. Re-launch our **Perfect Pitch** and **Glee Club Challenges** to provide young people with these musical training and performance opportunities.
10. Support our **other partnership programmes**, including First Give, Wallball UK, and the Jack Petchey Count on us Maths Challenge to deliver opportunities for young people.
11. **Develop new programmes**, including mental health, music and STEM opportunities for young people, and ensure that we support young people in Pupil Referral Units.

12. Provide more opportunities for **young people to express their views** and be involved in our work.
13. Deliver a full programme of inspiring in-person celebration **events** and increasing the number of young people and leader award winners who attend them
14. Deliver and strengthen the Achievers Network, ensuring that young people continue to engage in opportunities such as volunteering and the youth consultation panel.
15. Ensure our back-office **systems**, hybrid working approach and digital tools and IT systems, including our bespoke grant-making and events database, are user-friendly and enable us to be a more efficient, effective and responsive grant-maker.
16. Develop our **impact reporting** to understand better and aggregate the difference our programmes and grant-making make to young people.
17. Deliver opportunities for our partners to connect virtually and in person to network and share best practices.

## Statement of responsibilities of the trustees

The trustees (who are also directors of the Jack Petchey Foundation for the purposes of company law) are responsible for preparing the trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

## Auditor

Sayer Vincent LLP was reappointed as the charitable company's auditor during the year and has expressed its willingness to continue in that capacity.

The directors' annual report has been prepared in accordance with the special provisions applicable to companies subject to the small companies' regime.

The trustees' annual report has been approved by the trustees on 17 May 2023 and signed on their behalf by:

Matt Rantell  
Chair of Trustees

## Opinion

We have audited the financial statements of Jack Petchey Foundation (the 'charitable company') for the year ended 31 December 2022 which comprise the statement of financial activities, balance sheet, statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 December 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on Jack Petchey Foundation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## **Other Information**

The other information comprises the information included in the trustees' annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The trustees' annual report has been prepared in accordance with applicable legal requirements.

## **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit; or
- The directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' annual report and from the requirement to prepare a strategic report.

## Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

## Capability of the audit in detecting irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, and the board of trustees, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
  - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
  - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the



## Independent auditor's report

### To the members of Jack Petchey Foundation

financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.

- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

## Use of our report

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Judith Miller (Senior statutory auditor)

Date 23 May 2023

for and on behalf of Sayer Vincent LLP, Statutory Auditor  
Invicta House, 108-114 Golden Lane, LONDON, EC1Y 0TL

Jack Petchey Foundation

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 December 2022

	Note	Unrestricted £	Restricted £	2022 Total £	Unrestricted £	Restricted £	2021 Total £
<b>Income from:</b>							
Donations	2	8,751,173	–	8,751,173	7,604,826	–	7,604,826
Investments		–	23,212	23,212	81	720	801
<b>Total income</b>		<u>8,751,173</u>	<u>23,212</u>	<u>8,774,385</u>	<u>7,604,907</u>	<u>720</u>	<u>7,605,627</u>
<b>Expenditure on:</b>							
Charitable activities							
Inspiring and motivating young people		8,945,949	–	8,945,949	8,476,359	73,775	8,550,134
<b>Total expenditure</b>	3	<u>8,945,949</u>	<u>–</u>	<u>8,945,949</u>	<u>8,476,359</u>	<u>73,775</u>	<u>8,550,134</u>
<b>Net movement in funds</b>		(194,776)	23,212	(171,564)	(871,452)	(73,055)	(944,507)
<b>Reconciliation of funds:</b>							
Total funds brought forward		800,194	1,684,218	2,484,412	1,671,646	1,757,273	3,428,919
<b>Total funds carried forward</b>		<u>605,418</u>	<u>1,707,430</u>	<u>2,312,848</u>	<u>800,194</u>	<u>1,684,218</u>	<u>2,484,412</u>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 14 to the financial statements.

Jack Petchey Foundation

Balance sheet

Company no. 10872145

As at 31 December 2022

	Note	£	2022 £	£	2021 £
<b>Fixed assets:</b>					
Tangible fixed assets	10		5,043		7,824
			<u>5,043</u>		<u>7,824</u>
<b>Current assets:</b>					
Debtors	11	89,898		72,062	
Cash at bank and in hand		5,161,889		5,542,559	
		<u>5,251,787</u>		<u>5,614,621</u>	
<b>Liabilities:</b>					
Creditors: amounts falling due within one year	12	(2,943,982)		(3,138,033)	
			<u>2,307,805</u>		<u>2,476,588</u>
<b>Net current assets</b>					
<b>Total net assets</b>	13		<u>2,312,848</u>		<u>2,484,412</u>
<b>The funds of the charity:</b>	14				
Restricted income funds			1,707,430		1,684,218
Unrestricted income funds:					
Designated funds		82,701		345,461	
General funds		522,717		454,733	
			<u>605,418</u>		<u>800,194</u>
<b>Total unrestricted funds</b>					
<b>Total charity funds</b>			<u>2,312,848</u>		<u>2,484,412</u>

Approved by the trustees on 17 May 2023 and signed on their behalf by

Matt Rantell  
Chair of Trustees

Jack Petchey Foundation

Statement of cash flows

For the year ended 31 December 2022

	2022 £	£	2021 £	£
<b>Cash flows from operating activities</b>				
Net expenditure for the reporting period (as per the statement of financial activities)	(171,564)		(944,507)	
Depreciation charges	2,781		3,811	
Dividends, interest and rent from investments	(23,212)		(801)	
Increase in debtors	(17,836)		(68)	
(Decrease)/increase in creditors	(194,051)		1,050,034	
<b>Net cash (used in)/provided by operating activities</b>		<b>(403,882)</b>		<b>108,469</b>
<b>Cash flows from investing activities:</b>				
Dividends, interest and rents from investments	23,212		801	
<b>Net cash provided by investing activities</b>		<b>23,212</b>		<b>801</b>
<b>Change in cash and cash equivalents in the year</b>		<b>(380,670)</b>		<b>109,270</b>
Cash and cash equivalents at the beginning of the year		5,542,559		5,433,289
<b>Cash and cash equivalents at the end of the year</b>		<b>5,161,889</b>		<b>5,542,559</b>

**1 Accounting policies**

**a) Statutory information**

Jack Petchey Foundation is a charitable company limited by guarantee and is incorporated in the United Kingdom.

The registered office address and principal place of business is Dockmaster's House, 1 Hertsmere Road, London, E14 8JJ.

**b) Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) – (Charities SORP FRS 102), The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

In applying the financial reporting framework, the trustees have made a number of subjective judgements, for example in respect of significant accounting estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The nature of the estimation means the actual outcomes could differ from those estimates. Any significant estimates and judgements affecting these financial statements are detailed within the relevant accounting policy below.

**c) Public benefit entity**

The charity meets the definition of a public benefit entity under FRS 102.

**d) Going concern**

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

Trustees have a letter of intent from IHL, JPF's long-standing donor, confirming funding to be provided to JPF for 2023 and 2024. Trustees have taken into consideration the long history and strong relationship with IHL and its subsidiaries and their understanding of cash reserves and property investments within the control of IHL to support Trustees' belief that JPF is a going concern. The Board of Trustees are happy that IHL and its subsidiaries are able to and will provide all necessary funding required to support the Foundation and its activities until at least 31 December 2024, with the vision for this arrangement to be long-lasting. The Chair of JPF has been provided with evidence that confirms that IHL has sufficient cash reserves to meet their commitment outlined in their letter of comfort.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

**e) Income**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

**1 Accounting policies (continued)**

**f) Donations of gifts, services and facilities**

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

**g) Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

**h) Fund accounting**

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

**i) Expenditure and irrecoverable VAT**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs of grant making and associated activities undertaken to further the purposes of the charity and their associated support costs
- Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

**j) Grants payable**

Grants payable are made to third parties in furtherance of the charity's objects. Single or multi-year grants are accounted for when either the recipient has a reasonable expectation that they will receive a grant and the trustees have agreed to pay the grant without condition, or the recipient has a reasonable expectation that they will receive a grant and that any condition attaching to the grant is outside of the control of the charity.

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

**k) Allocation of support costs**

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned on the following basis which are an estimate, based on staff time, of the amount attributable to each activity.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

**1 Accounting policies (continued)**

**l) Operating leases**

Rental charges are charged on a straight line basis over the term of the lease.

**m) Tangible fixed assets**

Items of equipment are capitalised where the purchase price exceeds £1,000. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use. Major components are treated as a separate asset where they have significantly different patterns of consumption of economic benefits and are depreciated separately over its useful life.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

- |                         |                   |
|-------------------------|-------------------|
| ● Fixtures and fittings | 10% straight line |
| ● Computer equipment    | 25% straight line |

**n) Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**o) Short term deposits**

Short term deposits includes cash balances that are invested in accounts with a maturity date of between 3 and 12 months.

**p) Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**q) Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

**r) Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**s) Pensions**

The Foundation operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Foundation in an independently administered fund. The pension cost charge represents contributions payable under the scheme by the Foundation to the fund. The Foundation has no liability under the scheme other than for the payment of those contributions.

**t) Accounting estimates and judgements**

There are no significant accounting estimates or judgements in the current or prior year.

Jack Petchey Foundation

Notes to the financial statements

For the year ended 31 December 2022

2 Income from donations

	Unrestricted £	Restricted £	2022 Total £	Unrestricted £	Restricted £	2021 Total £
Gifts	8,600,961	–	8,600,961	7,458,401	–	7,458,401
Donated services	150,212	–	150,212	146,425	–	146,425
	<u>8,751,173</u>	<u>–</u>	<u>8,751,173</u>	<u>7,604,826</u>	<u>–</u>	<u>7,604,826</u>

Donated services primarily comprises rent free accomodation.



3a Analysis of expenditure (current year)

	Inspiring and motivating young people £	Governance costs £	Support costs £	2022 Total £	2021 Total £
Staff costs (note 6)	773,062	572	–	773,634	721,199
Grant making (note 4)	7,405,421	–	–	7,405,421	7,343,713
Presentation events	151,579	–	–	151,579	47,364
Professional fees	–	13,320	38,000	51,320	13,290
Organisational costs	–	–	469,611	469,611	370,755
JPF Programmes	94,384	–	–	94,384	53,813
	<u>8,424,446</u>	<u>13,892</u>	<u>507,611</u>	<u>8,945,949</u>	<u>8,550,134</u>
Support costs	507,611	–	(507,611)	–	–
Governance costs	13,892	(13,892)	–	–	–
<b>Total expenditure 2022</b>	<u><b>8,945,949</b></u>	<u><b>–</b></u>	<u><b>–</b></u>	<u><b>8,945,949</b></u>	
<b>Total expenditure 2021</b>	<u><b>8,550,134</b></u>	<u><b>–</b></u>	<u><b>–</b></u>		<u><b>8,550,134</b></u>

With organisational costs are donated services of £150,212 (2021: £146,425).

3b Analysis of expenditure (prior year)

	Inspiring and motivating young people £	Governance costs £	Support costs £	2021 Total £
Staff costs (note 6)	683,542	37,657	–	721,199
Grant making (note 4)	7,343,713	–	–	7,343,713
Presentation events	47,364	–	–	47,364
Professional fees	–	13,290	–	13,290
Organisational costs	–	–	370,755	370,755
JPF Programmes	53,813	–	–	53,813
	<u>8,128,432</u>	<u>50,947</u>	<u>370,755</u>	<u>8,550,134</u>
Support costs	370,755	–	(370,755)	–
Governance costs	50,947	(50,947)	–	–
<b>Total expenditure 2021</b>	<u><b>8,550,134</b></u>	<u><b>–</b></u>	<u><b>–</b></u>	<u><b>8,550,134</b></u>

With organisational costs are donated services of £146,425.

Notes to the financial statements

For the year ended 31 December 2022

4 Grant making

	2022 £	2021 £
Grant commitments brought forward	3,076,466	2,020,985
Grants committed in the year	8,030,906	8,136,595
Grants cancelled in the year	(625,485)	(792,882)
Total net commitments in the year	7,405,421	7,343,713
Grants paid in the year	(7,603,052)	(6,288,232)
Grant commitments carried forward	2,878,835	3,076,466

A breakdown of the major grants with a total value in excess of £20,000 are on pages 6–11 of the Trustees' report, as well as grants made through our Internship Programmes.

Grants payable include £2,878,835 (2021: £3,076,466) for grants agreed prior to the year-end but to be paid in the next. Additional analysis and explanation of the grants made in the year is included within the Trustees' Report. There are no grants committed which do not represent a constructive obligation at the year-end.

5 Net income for the year

This is stated after charging / (crediting):

	2022 £	2021 £
Depreciation	2,781	3,811
Auditor's remuneration (excluding VAT):		
Audit	11,100	10,075
Unaccrual in prior year	–	1,000

**6 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel**

Staff costs were as follows:

	2022 £	2021 £
Salaries and wages	659,937	631,381
Social security costs	74,255	69,381
Employer's contribution to defined contribution pension schemes	38,870	20,437
	<u>773,062</u>	<u>721,199</u>

The following number of employees received employee benefits (excluding employer pension costs and employer's national insurance) during the year between:

	2022 No.	2021 No.
£70,000 – £79,999	-	2
£100,000 – £109,999	<u>1</u>	<u>-</u>

The total employee benefits (including pension contributions and employer's national insurance) of the key management personnel were £193,690 (2021: £188,284). Key management personnel of the charity comprises the trustees, who are unpaid, as well as the Chief Executive Officer and the Deputy Chief Executive.

The charity trustees were neither paid nor received any other benefits from employment with the charity in the year (2021: £nil). No charity trustee received payment for professional or other services supplied to the charity (2021: £nil).

Trustees' expenses represents the payment or reimbursement of travel and subsistence costs totalling £572 (2021: £94) incurred by one (2021: one) member relating to attendance at meetings of the trustees.

**7 Staff numbers**

The average number of employees (head count based on number of staff employed) during the year was 17 (2021: 15).

**8 Related party transactions**

During the year, there were grants payable to The Petchey Academy of £155,073 (2021: £67,402) with £139,083 (2021: £13,124) outstanding as a creditor at the year end. The charity is related to The Petchey Academy by virtue of shared trustees / senior management. Trudy Kilcullen MBE is an employee of Jack Petchey Foundation and is a Member of The Petchey Academy. Gemma Juma and Victoria Mirfin are employees of the Jack Petchey Foundation and Governors/Members of The Petchey Academy. Ron Mills is a Member of the Petchey Academy and a Trustee of JPF. The individuals concerned were not involved in the decision to make a grant.

Grants totalling £9,138 (2021: £9,750) were made to Barking and Dagenham Future Youth Zone with NIL (2021: NIL) outstanding as a creditor at the year end. The Foundation is related to Onside by virtue of a shared trustee – Matt Rantell is a Trustee of both JPF and Future Onside Youth Zone – Barking and Dagenham.

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

9 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

10 Tangible fixed assets

	Fixtures and fittings £	Computer equipment £	Total £
<b>Cost</b>			
At the start of the year	7,480	12,253	19,733
Additions in year	-	-	-
Disposals in year	-	-	-
At the end of the year	7,480	12,253	19,733
<b>Depreciation</b>			
At the start of the year	2,992	8,917	11,909
Charge for the year	748	2,033	2,781
Eliminated on disposal	-	-	-
At the end of the year	3,740	10,950	14,690
<b>Net book value</b>			
At the end of the year	3,740	1,303	5,043
At the start of the year	4,488	3,336	7,824

All of the above assets are used for charitable purposes.

11 Debtors

	2022 £	2021 £
Other debtors	89,898	72,062
	89,898	72,062

12 Creditors: amounts falling due within one year

	2022 £	2021 £
Taxation and social security	25,700	30,081
Grants payable	2,878,835	3,076,466
Accruals	39,447	31,486
	2,943,982	3,138,033

## 13a Analysis of net assets between funds (current year)

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	5,043	–	–	5,043
Net current assets	517,674	82,701	1,707,430	2,307,805
<b>Net assets at 31 December 2022</b>	<b>522,717</b>	<b>82,701</b>	<b>1,707,430</b>	<b>2,312,848</b>

## 13b Analysis of net assets between funds (prior year)

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	7,824	–	–	7,824
Net current assets	446,909	345,461	1,684,218	2,476,588
<b>Net assets at 31 December 2021</b>	<b>454,733</b>	<b>345,461</b>	<b>1,684,218</b>	<b>2,484,412</b>

## 14a Movements in funds (current year)

	At 1 January 2022 £	Income & gains £	Expenditure & losses £	Transfers £	At 31 December 2022 £
<b>Restricted funds:</b>					
Portugal Children's Home	1,684,218	23,212	–	–	1,707,430
<b>Total restricted funds</b>	<b>1,684,218</b>	<b>23,212</b>	<b>–</b>	<b>–</b>	<b>1,707,430</b>
<b>Unrestricted funds:</b>					
<b>Designated funds:</b>					
Jack Petchey Internship Programme	122,928	–	(89,785)	28,561	61,704
Jack Petchey Glee Club Challenge	123,860	–	(120,860)	–	3,000
Achievers Network	18,523	–	(18,523)	17,997	17,997
Jack Petchey Perfect Pitch	80,150	–	(80,150)	–	–
<b>Total designated funds</b>	<b>345,461</b>	<b>–</b>	<b>(309,318)</b>	<b>46,558</b>	<b>82,701</b>
<b>General funds</b>	<b>454,733</b>	<b>8,751,173</b>	<b>(8,636,631)</b>	<b>(46,558)</b>	<b>522,717</b>
<b>Total unrestricted funds</b>	<b>800,194</b>	<b>8,751,173</b>	<b>(8,945,949)</b>	<b>–</b>	<b>605,418</b>
<b>Total funds</b>	<b>2,484,412</b>	<b>8,774,385</b>	<b>(8,945,949)</b>	<b>–</b>	<b>2,312,848</b>

The narrative to explain the purpose of each fund is given at the foot of the note below.

## 14b Movements in funds (prior year)

	At 1 January 2021 £	Income & gains £	Expenditure & losses £	Transfers £	At 31 December 2021 £
<b>Restricted funds:</b>					
Portugal Children's Home	1,757,273	720	(73,775)	–	1,684,218
<b>Total restricted funds</b>	<b>1,757,273</b>	<b>720</b>	<b>(73,775)</b>	<b>–</b>	<b>1,684,218</b>
<b>Unrestricted funds:</b>					
<b>Designated funds:</b>					
Jack Petchey Internship Programme	951,300	–	(881,822)	53,450	122,928
Jack Petchey Glee Club Challenge	–	–	–	123,860	123,860
Achieve Network 10	–	–	–	18,523	18,523
Jack Petchey Perfect Pitch	–	–	–	80,150	80,150
<b>Total designated funds</b>	<b>951,300</b>	<b>–</b>	<b>(881,822)</b>	<b>275,983</b>	<b>345,461</b>
<b>General funds</b>	<b>720,346</b>	<b>7,604,907</b>	<b>(7,594,537)</b>	<b>(275,983)</b>	<b>454,733</b>
<b>Total unrestricted funds</b>	<b>1,671,646</b>	<b>7,604,907</b>	<b>(8,476,359)</b>	<b>–</b>	<b>800,194</b>
<b>Total funds</b>	<b>3,428,919</b>	<b>7,605,627</b>	<b>(8,550,134)</b>	<b>–</b>	<b>2,484,412</b>

## Purposes of restricted funds

**Portugal Children's Home** – In 2018, JPF received a restricted donation of £1.74m from Hollybase Ltd. to support the work of Santa Casa Albufeira, Portugal (Est 1498), providing care for children and young people who are in need. The JPF Board is working with Santa Casa Albufeira on appropriate development of their work at the Pirilampos Children's Home, with a view to a making a grant to support this.

## Purposes of designated funds

Trustees designated funds from 2022 for the Jack Petchey Internship Programmes 4 & 5 to provide grants and associated training and development for the two cohorts of interns. They additionally designated funds for the Jack Petchey Glee Club Challenge in 2023. Funds were designated for the Jack Petchey Achiever Network, whose young people are due to graduate from the programme in September 2023. Designated funds from 2021 were spent in 2022 on the Jack Petchey Internship Programmes 3 & 4, Glee Club Challenge and Achiever Network.

## 15 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £10.