

Registration No. 10978174 (England and Wales)  
Charity Registration No. 1175826

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Trustees' Report and Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

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<b>CONTENTS</b>	<b>Page Number</b>
Reference and administrative details of the charity, its trustees and advisors	2
Trustees' Report	3 - 9
Independent Examiner's Report	10
Statement of Financial Activities	11
Balance Sheet	12
Notes to the Financial Statements	13 - 23

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Reference and Administrative Details of the Company, its Trustees and Advisors**  
**For the year ended 31<sup>st</sup> August 2021**

Name and principal office

The full name of the charity is Red Balloon Learner Centre Cambridge.

The company is limited by guarantee and as such does not have any share capital.

Principal / Registered Office: Herbert House, 57 Warkworth Terrace, Cambridge, CB1 1EE

Company Registration Number: 10978174

Charity Registration Number: 1175826

The members of the Board of Trustees and Directors of the Charity during the period ended 31<sup>st</sup> August 2021 and at the date that the report and accounts were approved were:

Trustees and Directors

Mr Richard Howitt, Chair	(appointed 8 April 2021)
Ms Lauren Allin	
Mrs Lynne Harries	
Ms Lucy Johnstone	
Ms Ruth Loshak	(resigned 13 December 2021)
Dr Deborah Brown	
Ms Rebecca Porter	(resigned 20 November 2020)
Ms Oluwasayo Badejo	(resigned 24 March 2021)
Mrs Judith Haste	(appointed 17th November 2021)
Mr Ian Swain	(appointed 19th January 2022)
Mrs Janine Alli-Balogun	(appointed 24th January 2022)

Coordinator Ms Jessica Lechner

Bankers CAF Bank Limited  
25 Kings Hill Avenue  
Kings Hill, West Malling  
Kent ME19 4JQ

Independent Examiner Stuart Arrandale  
23-25 Gwydir Street  
Cambridge, CB1 2LG

**Red Balloon Learner Centre Cambridge  
(a company limited by guarantee)  
Trustees' Report  
For the year ended 31<sup>st</sup> August 2021**

**TRUSTEES' REPORT**

The Trustees present their report and financial statements of the charity for the year ended 31<sup>st</sup> August 2021. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS102) in preparing the annual report and financial statements of the charity.

**Structure, Governance and Management**

**Constitution**

The company is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 23<sup>rd</sup> September 2017.

The sole Member of the Company prior to 11th May 2021 was Red Balloon Learner Centre Group, Company Number 05385341.

From 11th May 2021, the Trustees adopted Membership Rules in accordance with Article 58 of the charity's Memorandum and Articles of Association and subsequently a number of individuals have been recruited to membership.

**Governance**

The Board of Trustees has the power to appoint new trustees by resolution at a special meeting. An open and transparent recruitment process is undertaken. People who come to the trustees' attention as having relevant experience, interest or expertise are asked if they would consider becoming a trustee, are interviewed by other trustees and, if it is considered appropriate, are introduced to all of the trustees. All trustees are subject to enhanced DBS checks and must provide a Declaration of Interests and confirm that they are 'fit' to serve as a charity trustee.

The Board aims to meet twice per term and holds an AGM in the Spring. At each meeting student progress is reviewed along with progress on the School Improvement Plan. Regular management accounts are also provided for each meeting.

**Objects of the Charity**

The objects of the charity are set out in the Articles of Association registered at Companies House on 23<sup>rd</sup> September 2017.

"To advance the education of children aged 7 to 19 at the Red Balloon Learner Centre, being students who are the victims of bullying, or by reason of other emotional trauma or illness, are for the time being are unable to attend mainstream schools, including, but not limited to, providing them with tuition and appropriate face-to-face and on-line support in a safe learning environment until they are ready to return to mainstream education or take up training or employment."



**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Trustees' Report (continued)**  
**For the year ended 31<sup>st</sup> August 2021**

We achieve our objects through the provision of an 'intensive care' full time education and support programme. Therapy and counselling are offered to students and families. Continuing use is made of volunteers to work with students. All volunteers have enhanced DBS checks.

**Management**

The trustees, in consultation with the Coordinator(s), make decisions about staffing, budgeting and performance reviews. Trustees, directors and consultants of Red Balloon Group with specialist knowledge may be consulted about employment and other human resource issues.

Trustees work to raise local awareness of the needs of children who have been so badly bullied or suffer from severe emotional trauma or mental health issues that they cannot attend mainstream school. The aim is to draw attention to the fact that such children should be provided with full time education.

**Achievements and performance of the charity**

The Trustees are satisfied with the performance of the charity during the year ended 31<sup>st</sup> August 2021.

The objectives of the charity are only achieved through the skill, hard work and dedication of the staff and volunteers at Red Balloon and as trustees we are indebted to the team. Achievement and performance at Red Balloon are measured by the increase in self-esteem and confidence of each of the students, their ability to hold their own in the wider world and their understanding of themselves and others, as well as through academic progress and results. This school year (2020/21) was a very exciting time of expansion for Red Balloon Learner Centre, Cambridge as despite the pandemic situation, we were able to open a new, second centre in Cambridge. In September 2020, we doubled our student capacity and had 34 on roll across two centres; Warkworth Terrace our original location and the new centre at Norfolk Street. The staffing group also increased in size significantly and many staff were also keen to expand their roles and work in both centres. The Norfolk Street location is an interim location until we can secure a permanent home for the new centre. The set up of the new centre took place in November 2020 and thanks to the work of staff and students and trustees from the very first day, the new centre very much had the homely feel of Red Balloon and the Red Balloon ethos. In addition, the generosity of the local community which donated many items towards the new centre made an incredibly valuable contribution.

The continuation of the global pandemic brought challenges, however we were able to adapt and find new ways of working where necessary. Since all of our students are considered vulnerable, our priority was to maintain as much normality to their school life as possible. In January 2021, the school was required to close for ten days, due to a staff member testing positive for Covid. During this time, staff worked online to continue teaching, learning and

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Trustees' Report (continued)**  
**For the year ended 31<sup>st</sup> August 2021**

wellbeing support for our students. Also due to Covid restrictions, for a part of the school year, the two centres were required to work as separate bubbles. Again staff and students adapted to make this situation work well which included working online for lessons between the two centres where necessary, to maintain the connection with staff and students.

During the year ended 31<sup>st</sup> August 2021, the charity supported thirty four students, including some who were part-time. Of these students, twenty were still with us at the start of the academic year 2021/22, twelve had moved on to further education and two were not in education, employment or training. We also supported some former students through our One Step Beyond programme (OSB).

We are strongly committed to offering a wide range of curriculum subjects to all students. These include English, Maths, Science, Humanities, Art, Music, Media, Drama, Languages (including British Sign Language), PE, ICT, Life Skills and Citizenship. We have introduced a range of new qualifications, including Unit Awards, LAMDA, ASDAN and project qualifications, to motivate and recognise those students who thrive in vocational and practical areas.

The current and future school development plans will continue to be based on a full review of our progress in all areas, particularly using the Independent Schools Association's own Self Evaluation Process

With the development of Readiness to Learn we have continued to be able to chart more accurately the emotional and social progress of individual students throughout the year as well as improving the way we input information from the different departments at school. We have a more thorough process of discussing the progress each student is making by linking it with their R2L, IEP, EHCP and therapeutic progress.

### **Exams**

In 2020-2021, nineteen students took a total of thirty-nine GCSE/iGCSE qualifications: thirteen of these students were from Warkworth Terrace (WT) and six from Norfolk Street (NS). Subjects were distributed as follows:

- **Maths: 15 students (11 WT/4 NS)**
- **English Language: 14 students (8 WT/6 NS)**
- **English Literature: 1 student (WT + 1 One Step Beyond [OSB]\*)**
- **Science: 4 students (3 WT - 1 Single Sci, 1 Biology, 1 Biology and Chemistry/1 NS - Biology). All of these were iGCSE qualifications.**
- **Art: 1 student (WT)**
- **MFL 3 students (2 WT - Japanese and Polish/1 NS - French)**

In addition, the following qualifications were undertaken:

- **8 students (and 2 OSB\*) achieved Project Awards (5 L1 and 3 L2)**
- **Two students (both NS) passed English Entry Level Certificate L3**
- **Three students (2WT/1NS) passed Science Entry Level Certificate L3**
-



**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Trustees' Report (continued)**  
**For the year ended 31<sup>st</sup> August 2021**

- **One student (WT) passed Science Entry Level Certificate L2**
- Two students passed English Functional Skills L1**
- **One student passed Maths Functional Skills L1**
- **Thirteen students (7 WT/6 NS) passed Maths Awards\*\***

\*One OSB student secured a 9-4 grade in English Lit and in History. One achieved a L2 PQ and one achieved a L1 PQ.

\*\*Maths Awards (Jan 21 unless stated otherwise):

Number and Measure 1: 1 (NS - June 21))

Number and Measure 2: 2 (WT/NS)

Algebra 2: 6 (2WT/4NS)

Statistics 1: 1 (2WT/1NS)

Statistics 2: 2 (WT)

In total, 25 students were involved in qualifications across both centres and OSB (14 WT, 8 NS, 3 OSB). This was a significant amount of qualifications for our students and we are very proud of our young learners for their undertaking of them.

Due to the cancellation of exams, students were awarded teacher assessed grades (TAGs), with the following exceptions, in which exams were sat: Functional Skills and Maths Awards.

In GCSEs, as last year, results were 100% as predicted. Due to the requirement to submit evidence in support of TAGs, teachers were put under an unprecedented amount of pressure, and all staff rose admirably to the challenge, both those directly involved in making assessments and those who supported them. Both centres were affected by the need to produce evidence, and it is a tribute to our staff that this was achieved without causing students too much undue stress. The final results were fair and properly evaluated and no issues were identified by the exam boards.

### **Activities, trips and excursions**

Red Balloon does not just care about academic results, and significant time, energy and expertise are given to ensuring that the students have a wider learning experience through regular activities and special events such as cooking, museum trips, board games, dog-walking, DIY, swimming, circle time, Life Skills sessions and day trips. These activities promote increased self-esteem, emotional regulation, enhanced social skills and a level of confidence that cannot always be developed in a classroom. We have continued with a programme of cultural events so that students can satisfy their curiosity and acquire an understanding and appreciation of cultural traditions. In addition, many of our students benefit from weekly therapy or counselling sessions. We also work collaboratively with other schools and local groups to develop partnerships across different organisations.

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Trustees' Report (continued)**  
**For the year ended 31<sup>st</sup> August 2021**

Trips, visits and excursions are very much part of the provision, however due to the pandemic situation there were some limits during the period. Despite this, we were still able to organise a visit to the National Horseracing Museum in Newmarket in October 2020, a trip to Hunstanton for Science during the summer term and local cultural trips around Cambridge. In addition to this we are grateful to The Leys School for funding a local day out at Go Ape for our students during the October 2020 half term.

The special relationship that Red Balloon has with schools and local authorities in Cambridgeshire and beyond, and organisations and individuals who provide many types of support (such as the Leys school), all contribute to providing the best possible education and care for those children that need our help.

**Staff Fundraising**

During the summer of 2021, both the Centre Coordinator, Jessica Lechner, and the Special Needs Coordinator, Tricia Bell, took on cycle ride challenges. Jess did a cycle travelling from Lands End to John O'Groats in two weeks. Tricia took part in a Red Balloon Ride. Both of these events helped to raise funds and awareness for the work of Red Balloon, Cambridge.

**Risk Analysis**

The Trustees have examined the major strategic and operational risks which the charity faces. The two main areas for concern are:

- Sourcing of funding for students
- Safeguarding of students

The trustees and the Coordinators have developed a fee pricing structure that reflects the varying support and educational needs of each student.

Safeguarding of students is of the highest priority. Ongoing staff training in Child Protection and Health & Safety is provided regularly and all trustees complete Level 1 Safeguarding when appointed. In addition, a full range of policies are regularly reviewed by staff and trustees together.

**Public Benefit**

The charity provides full-time education for children who self-exclude from school. There is no other purpose-made scheme to support the recovery of this group of children and to give them their 'life' back. Another important aspect of the work that the charity does is to offer support to the parents and carers of these children.

The Trustees have had regard to the Charity Commission guidance on public benefit.



**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Trustees' Report (continued)**  
**For the year ended 31<sup>st</sup> August 2021**

**Financial Review**

Total unrestricted income during the year was £925,443 (2020: £424,677). Of this, £876,953 (2020: £401,714) came from fees or bursaries. Total restricted donations and grants income in the year was £8,614 (2020: £34,879), see note 17 for details of these funds.

Total expenditure was £754,955 (2020: £443,636) and was incurred in the performance of the charitable activities of the company including staffing, rent, utilities and other general running costs. £745,122 (2020: £436,006) was spent from unrestricted funds and £9,833 (2020: £7,630) spent from restricted funds.

An unrestricted surplus of £180,923 (2020: £14,863) was recorded, bringing total unrestricted funds to £398,761 (2020: £217,838).

**Reserves Policy**

The Trustees have decided that unrestricted reserves should be equivalent to five months' worth of expenditure. At the level of expenditure for 2020/21, this should equal around £333k (2020: £182k). At 31 August 2021, unrestricted reserves defined as unrestricted funds less fixed assets was £355,208 (2020: £171,002).

**Investment Policy**

The trustees' policy on investment is to retain surplus funds in interest-bearing deposit accounts.

**Future Plans**

The success of the expansion to two centres during the school year 2020/21 has led to many future opportunities for continued development and close collaboration between the centres. We are engaged in finding a permanent home for the new centre currently at Norfolk Street. Now that we are able to support many more students, we are also reviewing and updating our Admissions processes.

Also in the current pipeline are some new developments in the area of therapeutic support for parents and staff. We already have an established Parent Support Group. We are now working on expanding this offering and also creating provision for parents to have individual support from a Family Therapist. To support staff wellbeing, we plan to introduce therapeutic group supervision sessions every half term.

Some members of the staff team are also preparing to offer the Duke of Edinburgh's Award in the near future.

**With Special Thanks**

We are notably grateful to all the organisations and individual donors who have generously supported the work that we do. Thanks goes to DG Marshall of Cambridge Trust and Marshall of Cambridge (Holdings) Ltd, Qualcomm, The Betty Lawes Foundation, The Leys School, Cambridge and The Leys School Community Fund, The National Lottery, The Patricia



**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Trustees' Report (continued)**

**For the year ended 31<sup>st</sup> August 2021**

Routledge Charitable Trust and The Pye Foundation. We are also very appreciative of continued support from a Children in Need Curiosity Grant towards Science activities and excursions.

We are also immensely grateful to the local community for their donations towards the set up of the new centre in autumn 2020. This includes Cuttsy+Cuttsy, David Syson Carpets, Househelp, Kitchensmiths Ltd and Snuggeries Ltd. With thanks to all the organisations and individuals who offered and gave incredible support to the project of setting up a new centre.

**Trustees' Responsibilities**

The Trustees (who are also directors of Red Balloon Learner Centre Cambridge) for the purposes of company law are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial period, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies' regime within Part 15 of the Companies Act 2006.

This report was approved by the Board on 18.05.22 and signed on its behalf by:



.....  
**Mr Richard Howitt – Trustee and Chair**

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Independent Examiner's report to the Trustees**  
**For the year ended 31<sup>st</sup> August 2021**

I report to the charity trustees on my examination of the accounts of the company for the year ended 31<sup>st</sup> August 2021, which are set out on pages 10 to 22.

**Responsibilities and basis of report**

As the charity's trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

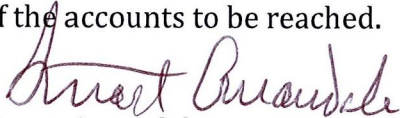
Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 (the '2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**Independent examiner's report**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- (1) accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
- (2) the accounts do not accord with those accounting records; or
- (3) the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- (4) the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Stuart Arrandale  
Chartered Accountant  
23-25 Gwydir Street  
Cambridge, CB1 2LG

DATE: 23 05 2022



**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Statement of Financial Activities**  
**For the year ended 31<sup>st</sup> August 2021**

	Notes	Year ended 31/8/2021 Restricted £'s	Year ended 31/8/2021 Unrestricted £'s	Year ended 31/8/2021 Total £'s	Year ended 31/8/2020 Total £'s
<b>INCOME FROM:</b>					
Donations and grants	2	8,614	41,335	49,949	54,114
Charitable activities	3	-	877,544	877,544	402,314
Investment income	4	-	15	15	146
Other	5	-	6,549	6,549	2,982
<b>Total income</b>		<b>8,614</b>	<b>925,443</b>	<b>934,057</b>	<b>459,556</b>
<b>EXPENDITURE ON:</b>					
Charitable activities	7	9,833	745,122	754,955	443,636
<b>Total expenditure</b>		<b>9,833</b>	<b>745,122</b>	<b>754,955</b>	<b>443,636</b>
<b>Net income/(expenditure) in the year</b>		<b>(1,219)</b>	<b>180,321</b>	<b>179,102</b>	<b>15,920</b>
Transfer between funds		(602)	602	-	-
<b>Net movement in funds</b>		<b>(1,821)</b>	<b>180,923</b>	<b>179,102</b>	<b>15,920</b>
<b>Reconciliation of funds:</b>					
Funds brought forward	17b	23,863	217,838	241,701	225,781
<b>Funds carried forward</b>	17a	<b>22,042</b>	<b>398,761</b>	<b>420,803</b>	<b>241,701</b>

All amounts relate to continuing activities of the company.

The Statement of Financial Activities includes all gains and losses recognised in the period.

The notes to the accounts are shown on pages 13 to 23.

**Red Balloon Learner Centre – Cambridge**  
**(a company limited by guarantee)**

**Balance Sheet**

**As at 31<sup>st</sup> August 2021**

	Notes	As at 31 <sup>st</sup> Aug 2021 £'s	As at 31 <sup>st</sup> Aug 2020 £'s
<b>FIXED ASSETS</b>			
Tangible fixed assets	13	43,553	46,836
<b>TOTAL FIXED ASSETS</b>		<u>43,553</u>	<u>46,836</u>
<b>CURRENT ASSETS</b>			
Debtors: amounts falling due within one year	14	21,379	11,008
Debtors: amounts falling due after more than one year	15	10,732	10,732
Cash at bank and in hand		<u>378,358</u>	<u>190,243</u>
<b>TOTAL CURRENT ASSETS</b>		<u>410,469</u>	<u>211,983</u>
<b>LIABILITIES</b>			
Creditors: Amounts falling due within one year	16	(33,219)	(17,118)
<b>NET CURRENT ASSETS</b>		<u>377,250</u>	<u>194,865</u>
<b>TOTAL NET ASSETS</b>		<u><b>420,803</b></u>	<u><b>241,701</b></u>
<b>FUNDS OF THE CHARITY:</b>			
Unrestricted Funds	17a	398,761	217,838
Restricted Funds	17a	22,042	23,863
<b>TOTAL FUNDS</b>		<u><b>420,803</b></u>	<u><b>241,701</b></u>

For the year ending 31 August 2021 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006. The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved by the Board of Trustees on  
and signed on their behalf by:

18.05.22



.....  
**Mr Richard Howitt - Trustee**

The attached notes on pages 13 to 23 form part of these financial statements.

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

## **1. ACCOUNTING POLICIES**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

### **1.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP (FRS 102)) the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

### **1.2 Going Concern**

The Trustees have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. For this reason they have adopted the going concern basis in preparing the financial statements.

### **1.3 Legal status of the Charity**

There is no share capital as the company is limited by guarantee. Each member has guaranteed an amount, not exceeding £10, towards the company's liabilities in the event of a winding up, provided that a member has not ceased to be a member one year prior to any winding up order.

### **1.4 Fund accounting**

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.



**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

### **1.5 Income**

All income is included in the Statement of Financial Activities when the Charity has entitlement to the funds, certainty of receipt and the amount can be measured with sufficient reliability. Fees for teaching and support are invoiced in advance and income recognised at the start of the term's teaching. Grants received are attributed to the financial period for which they are intended, any monies received in advance being carried forward to the next financial period.

Donated services or facilities, which comprise donated services, are included in income at a valuation which is an estimate of the financial cost borne by the donor where such a cost is quantifiable and measurable. No income is recognised where there is no financial cost borne by a third party. No amounts are included in the financial statements for services donated by volunteers.

### **1.6 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to make payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated to the applicable expenditure headings.

All expenditure is inclusive of irrecoverable VAT.

### **1.7 Tangible fixed assets and depreciation**

Fixed assets are valued at historical cost. Depreciation is provided on a straight-line basis over their expected useful economic lives as follows:

Office equipment	33.33% straight line
Computer equipment	50% straight line
Leasehold improvements	10% straight line

Assets are reviewed for any indications of impairment at each balance sheet date.

### **1.8 Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Accrued income and tax recoverable is included at the best estimate of the amounts receivable at the balance sheet date.

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

**1.9 Cash at bank and in hand**

Cash in hand and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.10 Creditors**

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

**1.11 Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value. Fixed assets are recorded at depreciated historical cost and all other assets and liabilities are recorded at cost which is their fair value.

**1.2 Pensions**

Employees of the charity are entitled to join a defined contribution pension scheme. The charity contribution is restricted to the contributions disclosed in note 11.

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

**2 DONATIONS AND GRANTS**

	Year ended 31/08/2021	Year ended 31/08/2020
	£	£
Grants	23,614	46,879
Other donations	26,335	7,235
	<b>49,949</b>	<b>54,114</b>

Included within grants received are restricted funds of £8,614 (2019: £40,245) and unrestricted funds of £15,000 (2019: £6,351). Unrestricted donations amounted to £26,335 (2020: £7,235).

**3 INCOME FROM CHARITABLE ACTIVITIES**

	Year ended 31/08/21	Year ended 31/08/20
	£	£
Administration fees and recharges to Red Balloon Learner Centres	591	600
Teaching and support of bullied children	876,953	401,714
	<b>877,544</b>	<b>402,314</b>

All income from charitable activities was attributable to unrestricted funds in both the current year and the prior period.

**4 INVESTMENT INCOME**

	Year ended 31/08/21	Year ended 31/08/2020
	£	£
Deposit account interest	15	146
	<b>15</b>	<b>146</b>

All investment income received was attributable to unrestricted funds in both the current year and the prior period.

**5 OTHER INCOME**

	Year ended 31/08/21	Year ended 31/08/2020
	£	£
School lunches	5,183	2,171
Miscellaneous income	1,366	811
	<b>6,549</b>	<b>2,982</b>

All other income was attributable to unrestricted funds in both the current year and the prior period.



**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

**6 ANALYSIS OF RESOURCES EXPENDED BY ACTIVITY – current year**

	Direct Costs	Support Costs (note 7)	Year ended 31/08/21 Total
<b>Charitable activities:</b>	<b>£</b>	<b>£</b>	<b>£</b>
Teaching and support of bullied children	705,275	49,680	754,955
	<b>705,275</b>	<b>49,680</b>	<b>754,955</b>

**ANALYSIS OF RESOURCES EXPENDED BY ACTIVITY – prior period**

	Direct Costs	Support Costs (note 7)	Year ended 31/08/20 Total
<b>Charitable activities:</b>	<b>£</b>	<b>£</b>	<b>£</b>
Teaching and support of bullied children	405,743	37,893	443,636
	<b>405,743</b>	<b>37,893</b>	<b>443,636</b>

Expenditure on charitable activities include £798,210 (2020: £436,006) spent from unrestricted funds and £298 (2020: £7,630) spent from restricted funds.

**7 ANALYSIS OF SUPPORT COSTS**

	Year ended 31/08/21	Year ended 31/08/20
	<b>£</b>	<b>£</b>
Legal & professional	3,764	4,657
Support fee (Red Balloon Group)	8,000	8,000
Training costs	3,157	1,625
Insurance	4,342	3,697
Repairs & renewals	16,341	4,278
Office costs	5,668	10,476
Bank charges	96	60
Governance costs (note 8)	8,312	5,100
	<b>49,680</b>	<b>37,893</b>

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

**8 ANALYSIS OF GOVERNANCE COSTS**

	Year ended 31/08/21 £	Year ended 31/08/20 £
Accountancy & Examination Fees	7,222	5,100
Fundraising costs	1,090	-
	<u>8,312</u>	<u>5,100</u>

All expenditure on governance costs is spent from unrestricted funds in 2021 and 2020.

**9 ANALYSIS OF STAFF COSTS AND KEY MANAGEMENT PERSONNEL**

	Year ended 31/08/21 £	Year ended 31/08/20 £
Wages and salaries	536,845	303,013
Social security costs	39,074	17,675
Pension	18,883	10,294
	<u>594,802</u>	<u>330,982</u>

The average monthly head count during the year was as follows:

	Aug 2021 Number	Aug 2020 Number
Charitable activities	<u>31</u>	<u>23</u>

No employee received remuneration amounting to more than £60,000 per annum in the period.

During the period, no Trustees received any remuneration nor reimbursements of expenses.

The Trustees consider the key management personnel to comprise 4 people being the Coordinator and three Deputy Coordinators. The aggregate cost of remuneration of key management personnel during the year was £124,722 (2020: £73,956).

**10 Pension costs**

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charitable company in an independently administered fund. Contributions payable by Red Balloon Learner Centre Cambridge in the year amounted to £18,883 (2020: £10,294). Pension contributions of £3,405 (2020: £1,646) were payable to the fund at the balance sheet date.



**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

**11 NET INCOME**

	Year ended 31/08/21 £	Year ended 31/08/20 £
Net income is stated after charging:		
Depreciation of charitable assets owned by the charity	10,595	11,025
Independent examiner's fees	<u>1,000</u>	<u>1,000</u>

**12 TAXATION**

The company is considered to pass the tests set out in paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

**13 TANGIBLE FIXED ASSETS**

	Leasehold improvements £	Office equipment £	Computer equipment £	Total £
<b>Cost</b>				
At 1 <sup>st</sup> September 2020	51,243	9,062	5,762	66,067
Additions	3,100	1,808	2,405	7,313
 At 31 <sup>st</sup> August 2021	<u>54,343</u>	<u>10,870</u>	<u>8,167</u>	<u>73,380</u>
 <b>Depreciation</b>				
At 1 <sup>st</sup> September 2020	7,763	8,288	3,181	19,232
Charge for the year	5,434	1,377	3,784	10,595
 At 31 <sup>st</sup> August 2021	<u>13,197</u>	<u>9,665</u>	<u>6,965</u>	<u>29,827</u>
 <b>Net book value</b>				
 At 31 <sup>st</sup> August 2021	<u>41,146</u>	<u>1,205</u>	<u>1,202</u>	<u>43,553</u>
 At 31 <sup>st</sup> August 2020	<u>43,480</u>	<u>774</u>	<u>2,582</u>	<u>46,836</u>

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

**14 DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	As at 31 <sup>st</sup> Aug 2021 £	As at 31 <sup>st</sup> Aug 2020 £
Trade debtors	7,199	8,178
Other debtors	192	709
Prepayments and accrued income	5,470	2,121
Amounts owed by group undertakings	8,518	-
	<u>21,379</u>	<u>11,008</u>

**15 DEBTORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	As at 31 <sup>st</sup> Aug 2021 £	As at 31 <sup>st</sup> Aug 2020 £
Amounts owed by group undertakings	<u>10,732</u>	<u>10,732</u>

The interest-free loan to Red Balloon Learner Centre Group of £10,732 (2020: £10,732) is repayable at over 12 months' notice (i.e. 366 days).

**16 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	As at 31 <sup>st</sup> Aug 2021 £	As at 31 <sup>st</sup> Aug 2020 £
Trade creditors	4,570	5,034
Social security and other taxes	10,655	4,360
Other creditors	3,405	1,646
Accruals and income in advance	14,589	1,085
Amounts owing to group undertakings	-	4,993
	<u>33,219</u>	<u>17,118</u>

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

<b>17a FUND ANALYSIS – current year</b>	<b>Balance at 1/9/20</b>	<b>Income</b>	<b>Expenditure</b>	<b>Transfers</b>	<b>Balance at 31/8/21</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Unrestricted funds</b>					
General funds	217,838	925,443	(745,122)	602	398,761
<b>Total unrestricted funds</b>	<b>217,838</b>	<b>925,443</b>	<b>(745,122)</b>	<b>-</b>	<b>398,761</b>
<b>Restricted funds</b>					
Funding for refurbishment & resources	1,337	-	(1,097)	-	240
Funding for the garden studio	1,777	-	(163)	(602)	1,012
Funding for parent support	5,351	-	(188)	-	5,163
Funding for 16+ provision	6,323	-	(4,450)	-	1,873
Funding for holiday club	440	-	(440)	-	-
BBC Children in Need	6,258	157	(2,536)	-	3,879
Funding for well-being project	2,377	6,675	(79)	-	8,973
Funding for Covid 19	-	880	(880)	-	-
Funding for remote learning	-	902	-	-	902
<b>Total restricted funds</b>	<b>23,863</b>	<b>8,614</b>	<b>(9,833)</b>	<b>-</b>	<b>22,042</b>
<b>Total funds</b>	<b>241,701</b>	<b>934,057</b>	<b>(754,955)</b>	<b>-</b>	<b>420,803</b>

<b>17b FUND ANALYSIS – prior period</b>	<b>Balance at</b>	<b>Income</b>	<b>Expenditure</b>	<b>Transfers</b>	<b>Balance at</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>31/8/20</b>
<b>Unrestricted funds</b>					
General funds	202,975	424,677	(436,006)	26,192	217,838
<b>Total unrestricted funds</b>	<b>202,975</b>	<b>424,677</b>	<b>(436,006)</b>	<b>26,192</b>	<b>217,838</b>
<b>Restricted funds</b>					
Funding to build IT resources and skills	1,783	-	(1,783)	-	-
Funding for refurbishment & resources	2,045	1,539	(912)	(1,335)	1,337
Funding for the garden studio	-	26,634	-	(24,857)	1,777
Funding for parent support	5,528	-	(177)	-	5,351
Funding for 16+ provision	7,356	-	(1,033)	-	6,323
Funding for holiday club	1,079	-	(639)	-	440
BBC Children in Need	-	6,706	(448)	-	6,258
Funding for well-being project	5,015	-	(2,638)	-	2,377
<b>Total restricted funds</b>	<b>22,806</b>	<b>34,879</b>	<b>(7,630)</b>	<b>(26,192)</b>	<b>23,863</b>
<b>Total funds</b>	<b>225,781</b>	<b>459,556</b>	<b>(443,636)</b>	<b>-</b>	<b>241,701</b>



**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

**17c FUND ANALYSIS – fund types**

- IT resources and skills fund – Grants received with the purpose of purchasing IT equipment, IT related services and for IT specific staff training.
- Library resources fund – Donations received for the provision of additional library resources.
- Therapists fund – Funds awarded for the provision of therapeutic support to students.
- Staff training fund – Grants received to provide staff training.
- Refurbishment & resources fund – Grant received for the refurbishment of the art room and the purchasing of art materials and donations received for the refurbishment and equipment of the kitchen.
- Parent support fund – Donations received to support parents through, for example, parent support groups.
- 16+ provision fund – Grant received to provide transition support to ex-students.
- Holiday club fund – Grants received for funding a youth worker and for other costs for holiday activity groups.
- Curiosity fund – Grant received to fund an after school and holiday science club.
- Other restricted donations fund – Individual grants received for certain equipment and for trips, including the annual Ormside Mill residential trip.
- Well-being project fund - Funds awarded to participate in an international project on well-being.

**18a ANALYSIS OF NET ASSETS BY FUND – current year**

	<b>Restricted Funds £</b>	<b>Unrestricted Funds £</b>	<b>Total Funds £</b>
Tangible fixed assets	-	43,553	43,553
Current assets	22,042	388,427	410,469
Creditors due within one year	-	(33,219)	(33,219)
	<b>22,042</b>	<b>398,761</b>	<b>420,803</b>

**18b ANALYSIS OF NET ASSETS BY FUND – prior period**

	<b>Restricted Funds £</b>	<b>Unrestricted Funds £</b>	<b>Total Funds £</b>
Tangible fixed assets	-	46,836	46,836
Current assets	23,863	188,120	211,983
Creditors due within one year	-	(17,118)	(17,118)
	<b>23,863</b>	<b>217,839</b>	<b>241,701</b>

**Red Balloon Learner Centre Cambridge**  
**(a company limited by guarantee)**  
**Notes to the Financial Statements**  
**For the year ended 31<sup>st</sup> August 2021**

**19 RELATED PARTY TRANSACTIONS**

As at the year-end a balance of £10,732 (2020: £10,732) was owed by the parent charity Red Balloon Learner Centre Group (RBLCG).

During the year the charity received total income of £600 (2020: £600) and purchases totalling £nil (2020: £nil) with the parent charity Red Balloon Learner Centre Group.

During the year the charity received total income of £nil (2020: £nil) and purchases totalling £nil (2020: £nil) with Red Balloon of the Air, a charity in which Mr M Frankl is a Trustee (Chair) and of which Red Balloon Learner Centre Group is the parent charity. As at the year-end a balance of £4,627 (2020: £4,627) was owed by Red Balloon of the Air.

**201 CONTROLLING PARTY**

Red Balloon Learner Centre Cambridge is owned 100% and controlled by Red Balloon Learner Centre Group, a company limited by guarantee and registered in England and Wales (registered company number: 05385341) and a registered charity with the Charity Commission (registered charity number: 1109606).

The principal purpose and activities of Red Balloon Learner Centre Group are to continue to raise public and political awareness of the plight of self-excluding children, to support the setting up of new Red Balloon Learner Centres, to raise money to do so and to monitor, maintain and, if possible, improve the quality of provision offered by existing Red Balloon Learner Centres. It can exercise control through having power to remove or appoint trustees.

The consolidated accounts are available at Winship House, Winship Road, Milton, Cambridge, CB24 6AP.