

Cuppa Squad

Charity No. 1175348

Company No. CE011847

Trustees' Report and Unaudited Accounts

31 March 2022

	Pages
Trustees' Annual Report	2 to 7
Independent Examiner's Report	8
Statement of Financial Activities	9
Summary Income and Expenditure Account	10
Balance Sheet	11
Notes to the Accounts	12 to 16
Detailed Statement of Financial Activities	17 to 18

The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the unaudited financial statements of the charity for the year ended 31 March 2022.

#### REFERENCE AND ADMINISTRATIVE DETAILS

Company No. CE011847

Charity No. 1175348

Registered Office

13 St Pauls Square  
Birmingham  
B3 1RB

Directors and Trustees

The Directors of the charitable company are its Trustees for the purposes of charity law.

The following Directors and Trustees served during the year:

C.J.R. Edwards

T. Loveridge

J Weir

M.D.S. Triggs

K. Walker

Independent Examiner

Spotlight Accounting Limited  
Molineux House  
6a Market Place  
Shifnal  
TF11 9AZ

#### OBJECTIVES AND ACTIVITIES

Cuppa Squad is a Birmingham-based charity established in 2017, originally known as Steps to Your Healthy Future. It was set up to promote and preserve the good health of people suffering or at risk from long-term health conditions such as type-2 diabetes and pre-diabetes, by the provision of support and education.

Vision

"To live in a society where anyone can share a humble cuppa to combat isolation and learn more about their health.

Mission

"We give everyone we meet a helping hand (and cuppa) to take the small steps that can make a massive difference to their health and their happiness."

Our projects bring the community together in one place so they can share and support each other. We run peer to peer support groups that are face to face over a tea/coffee. We recognise some communities need support not only with a specific condition but the wider challenges such as isolation, self-belief and self-worth. We pride ourselves on listening to the feedback we receive, allowing us to innovate as we grow.

#### Achievements and performance

##### New Appointments pay Dividends

Following extensive Cuppa Squad member feedback and feedback from fellow assets and organisations we partner with, it became apparent that we needed a Community Lead, Janet Weir, on the Board to guide the charity at a grass roots level. In addition, as the charity grows, the role of Governance becomes ever more apparent and warrants greater and consistent focus. This has led to the recruitment of a Governance Lead, Tim Loveridge.

#### Effect of Covid-19

Sadly, the impact of the Covid-19 pandemic continued to hamper our face-to-face offering. As an example, one of our longest running groups in the West Midlands (12 years old) was meant to reconvene back in the Autumn of 2021. However, the uncertainty of Covid-19 - and the risk to our members – further prevented us from making this happen on three separate occasions. Furthermore, with regard to newer groups, Covid-19 has been a proverbial “spanner in the works” in gaining new members.

#### Brand Change

2021 was a momentous year as we gained the opportunity to deliver a brand change that will take the charity forward from a small regional charity to the prospects of becoming a national charity and beyond. This opportunity was made possible through the generous donation of a free branding project driven by Blue Station Communications Ltd. Their intervention and expertise took into consideration and thus, developed the charity's values and aspirations which then led to the birth of 'Cuppa Squad.' Capturing the true – meaningful – essence of who we are and what we strive to represent: greater health and happiness.

#### Public benefit

##### Our impact

##### New website and content

The new site's aim was to become the window that allows people to look into our charity and better understand what we stand for and what we can offer in terms of support and education. This has been clearly categorised into three key focuses: Diet, Lifestyle and Environment which influences our educational programme and peer-to- peer support. All of this has had a positive knock-on effect on other ancillary services, such as our bi-weekly e-bulletins where sign ups have increased – over the last year – by 50%+ to over 200 subscribers.

#### Type 1 Warriors

We are delighted to announce that during this year we set up a dedicated Type 1 diabetes group. One positive that came out of the Covid-19 pandemic and the subsequent need to revert to online support groups was that this became a winning formula for those living with Type 1 diabetes. This is due to members representing a different demographic, for instance. We endeavour to grow this group and outreach nationally.

### Commonwealth Games 2022

We have provided the 2022 Birmingham Commonwealth Games with Hypo Boxes and due diligence training. These will be present in all Commonwealth Games buildings and arenas, increasing awareness of diabetes management on an international platform.

In addition, we have provided a roadshow to Commonwealth Games staff and supported them with the One Less Challenge.

Our One Less Challenge initiative is recognising that rather than cutting everything out or making massive changes that aren't sustainable, we encourage you to have one less of something.

### Building corporate relationships

As we came out of the immediate impacts of various Covid-19 lockdowns, we identified a need to focus on another relationship-building opportunity, the corporate sector. Our aim is to encourage a wider outreach and awareness of our charity and services. However, it would also allow us to deliver impactful education and support to another worthy demographic: that sector of society who have been working from home. Those who yearn to seek guidance in developing robust levels of resilience, alongside feelings of wellness within the workplace and at home.

### Taster sessions

Many people are aware of diabetes, but few truly understand what they can do to help themselves and others. We recognise that for some Cuppa Squad members, coming to one of our support groups can be intimidating if they do not know who we are – as a charity – and feel comfortable to take that first step. So, with that in mind, this year we have worked tirelessly to offer taster sessions to break down those barriers and queries. To make our sessions more accessible to a wider audience, who would otherwise not have considered joining us.

### Increased relationships

As restrictions slowly eased, we began in earnest to get back to networking and subsequent socially-distanced events. This has allowed us to increase our visibility and outreach along with cementing relationships with the likes of local organisations such as an array of Neighbourhood Network Schemes and other service user and signposting organisations.

### Community events and diabetes roadshows

With our new brand, we set off this year to increase awareness within the community of who we are and what we can offer to communities across the West Midlands. We have been invited to roadshows and community events that have allowed us to be more visible in the communities we strive to engage with.

### Feedback From Our Groups

"Cuppa Squad are a diabetes awareness and prevention charity who have kindly facilitated some sessions for our service users at Yardley and Northfield. They have been very successful and the feedback from service users and staff has been brilliant. Clearly it's working well so we would love to have you and team back in at some point as well as signposting individuals to the regular Yardley Group if it's something you could still facilitate."

Eamon Reynolds, Senior Recovery Officer,  
Yardley & Northfield Mental Health & Wellbeing Hubs

The Birmingham Mental Health & Wellbeing Hubs is a service delivered in partnership by Birmingham Mind and Creative Support. The service supports adults over the age of 18, under secondary mental health services in Birmingham or Solihull, or having long term/severe mental health problems.

"On behalf of the Wellbeing Support Group I would like to thank you for leading the session on Wednesday 23rd February. The service users felt empowered that change is possible on their terms. The way you and Kate explained about the food they eat changes ie turns to sugar, the quantiles and time we eat were insightful. No one had sat down with them before and explained, having just been told 'eat healthy'. I feel that if you run a support group locally several of the service users would be motivated to attend, having met you.

There are other service users who were not able to attend, so it would be useful if you could come to the group again at Creative Support".

Anne Holland, Recovery Navigator,  
Yardley Hub

"It's very interesting, I think I've learnt a lot myself. And I think it was very good how you challenged some of the healthy myths, for example 'fat is so evil, fat is so bad'. I think that was very good."

Magda, Recovery Navigator,  
Northfield Hub

"Firstly, thank you very much on behalf of myself and the mental health HUB groups you and Kate have attended as it was a fantastic session with some great points mentioned regarding diabetes and health in general.

The group you guys attended in Yardley called the Forward Club stated it was a highly informative session with many who are diabetic yet bring in biscuits and cakes to each session, however now they are bringing in fruits and sandwiches instead. They also mentioned, every question asked was answered with some interesting information and ideas which they have steadily added to their lifestyle. This is just one of the groups' feedback and I do agree with the members, it is a service required to educate many of us who would like to know ways to slowly change our lifestyle for the better. Most of the group members mentioned during Covid-19 and lockdown they haven't been attending any social groups nor going out which has affected their wellbeing and to have sessions from yourselves (Cuppa Squad) it just freshens their minds and gives them a motivational mindset moving forward. Lastly as we discussed, it would be a pleasure to have you both attend our other mental health groups in Birmingham to undertake a session and once again thank you."

Baz Khan, Mental Health Hub Groups Support Worker

*Birmingham Learning and Development Enablement Services (of which Mental Health Hub Groups are part) helps people recover skills and confidence to live at home after a spell of illness or hospital stay; allowing them to live independent lives, with minimal support.*

"@Jen D shout out to Jen who was massively bigging up our group today at our carb counting course, and rightly so! Hopefully might get a few more recruits from it I reckon! Hope you're all having a fab weekend!!"

Hannah from Type 1 Warriors support group

"I really enjoy our group sessions as it has helped me so much to really connect with other T1 Warriors."

Alisha from Type 1 Warriors support group

"It was lovely to meet you too, and all the other participants. I really enjoyed the evening and picked up some useful tips and advice.

Kerry from Type 1 Warriors support group

"Thanks for another great session yesterday, you guys always provide lots of helpful advice. My mum enjoyed the session and will try and make future sessions, she might also bring a friend of hers who is also a diabetic or pre-diabetic not sure but she is quite shy but I will see if we can persuade her to join."

Otis, Type 2 support group

"Do enjoy reading your monthly email. Always something in there to make you think even if you don't have diabetes."

Keith about newsletter

"Thank you for the April newsletter. I am a diabetic myself and currently struggling to control the sugar levels and I had a quick flick through the information and videos, it all sounds very interesting and inspiring."

Mumtaz about newsletter

Thank You to our Funders

It goes without saying, all of this would simply not be possible without the financial support and support-in-kind that we have received this year.

Acknowledgements

Each year I am humbled at the feedback and impact we have made, as such a small charity. Many of the people who come to our groups say what a difference the talks and information has made to their lives and health. All of this is only made possible because of the hard work that the Cuppa Squad team and particularly the CEO do and their dedication, particularly through the last few years that have been somewhat challenging. Thank you to our Board of Trustees and our dedicated team for their continued commitment and passion to our worthy cause.

Financial review

Covid-19 has had a great impact on many charities' revenues, and we are no different. The last couple of years have been a financial struggle. Nevertheless, we have remained focused on exploring and maximising new opportunities that allowed our charity to keep its head above water and pull us out of this time of turmoil and disruption. We are now working hard to increase varied revenue streams for the coming year via:

- Corporate donations for delivering educational programmes
- Our new Text-Donate facility that makes it easy to donate £5, £10 and £20
- Birmingham Neighbourhood Network Schemes
- The aim of Neighbourhood Network Schemes (known as NNS) in Birmingham is to help older adults in Birmingham to lead healthy, happy and independent lives in their own homes and communities.
- Trust and Grant applications
- High net worth donations and charity events

During the financial year a Trustee loaned Cuppa Squad £3,000, this has been repaid in the financial year. There were no loans outstanding to any Trustees at the year end, the loan was to manage the Charity through a difficult cash period.

## Structure, Governance and Management

### Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a Limited company, Limited by guarantee, as defined by the Companies Act 2006.

### Management

Cuppa Squad is a small charity that includes one full time and one part time employee. Trustee recruitment is managed through our Trustee Recruitment Policy.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The above report has been prepared in accordance with the provisions applicable to companies subject to the small companies regime as set out in Part 15 of the Companies Act 2006 and in accordance with the Charities SORP (FRS 102).

Signed on behalf of the board

M.D.S. Triggs  
Trustee



21 Oct 2022



I report to the charity trustees on my examination of the financial statements of Cuppa Squad for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Summary Income and Expenditure Account, the Balance Sheet and the related notes.

#### Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's financial statements as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### Independent examiner's statement

I have completed my examination. I can confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that:

- accounting records were not kept in accordance with section 386 of the 2006 Act ; or
- the financial statements do not accord with those records; or
- the financial statements do not comply with the accounting requirements under section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the financial statements have not been prepared in accordance with the Charities SORP (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

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Cuppa Squad  
Statement of Financial Activities  
for the year ended 31 March 2022

		Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
	Notes				
Income and endowments from:					
Donations and legacies	4	1,124	24,720	25,844	35,890
Other trading activities	5	-	-	-	300
Investments	6	1	-	1	-
Total		1,125	24,720	25,845	36,190
Expenditure on:					
Hypo boxes	7	-	305	305	-
Charitable activities	8	10,937	33,768	44,705	44,347
Total		10,937	34,073	45,010	44,347
Net gains on investments		-	-	-	-
Net expenditure		(9,812)	(9,353)	(19,165)	(8,157)
Transfers between funds		-	-	-	-
Net expenditure before other gains/(losses)		(9,812)	(9,353)	(19,165)	(8,157)
Other gains and losses					
Net movement in funds		(9,812)	(9,353)	(19,165)	(8,157)
Reconciliation of funds:					
Total funds brought forward		10,525	9,438	19,963	28,120
Total funds carried forward		713	85	798	19,963

Cuppa Squad  
Summary Income and Expenditure Account  
for the year ended 31 March 2022

	2022 £	2021 £
Income	25,844	36,190
Interest and investment income	1	-
Gross income for the year	<u>25,845</u>	<u>36,190</u>
Expenditure	45,003	44,347
Interest payable	7	-
Total expenditure for the year	<u>45,010</u>	<u>44,347</u>
Net expenditure before tax for the year	(19,165)	(8,157)
Net expenditure for the year	<u>(19,165)</u>	<u>(8,157)</u>

Cuppa Squad  
Balance Sheet  
at 31 March 2022

Company No. CE011847	Notes	2022 £	2021 £
Current assets			
Debtors	10	443	341
Cash at bank and in hand		988	20,329
		<u>1,431</u>	<u>20,670</u>
Creditors: Amount falling due within one year	11	(633)	(707)
Net current assets		798	19,963
Total assets less current liabilities		798	19,963
Net assets excluding pension asset or liability		798	19,963
Total net assets		<u>798</u>	<u>19,963</u>
The funds of the charity			
Restricted funds	12		
Restricted income funds		85	9,438
		<u>85</u>	<u>9,438</u>
Unrestricted funds	12		
General funds		713	10,525
		<u>713</u>	<u>10,525</u>
Reserves	12		
Total funds		<u>798</u>	<u>19,963</u>


These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

For the year ended 31 March 2022 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

Approved by the board on:

^ . . . . If by:  


21 Oct 2022

K. Walker  
Trustee

## 1 Accounting policies

### Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

### Change in basis of accounting or to previous accounts

There has been no change to the accounting policies (valuation rules and method of accounting) since last year and no changes have been made to accounts for previous years.

### Fund accounting

**Unrestricted funds** These are available for use at the discretion of the trustees in furtherance of the general objects of the charity.

**Restricted funds** These are available for use subject to restrictions imposed by the donor or through terms of an appeal.

### Income

**Recognition of income** Income is included in the Statement of Financial Activities (SoFA) when the charity becomes entitled to, and virtually certain to receive, the income and the amount of the income can be measured with sufficient reliability.

### Expenditure

**Recognition of expenditure** Expenditure is recognised on an accruals basis. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

**Expenditure on raising funds** These comprise the costs associated with attracting voluntary income, fundraising trading costs and investment management costs.

**Expenditure on charitable activities** These comprise the costs incurred by the Charity in the delivery of its activities and services in the furtherance of its objects, including the making of grants and governance costs.

**Grants payable** All grant expenditure is accounted for on an actual paid basis plus an accrual for grants that have been approved by the trustees at the end of the year but not yet paid.

**Governance costs** These include those costs associated with meeting the constitutional and statutory requirements of the Charity, including any audit/independent examination fees, costs linked to the strategic management of the Charity, together with a share of other administration costs.

**Other expenditure** These are support costs not allocated to a particular activity.

### Taxation

The charity is exempt from corporation tax on its charitable activities.

#### Pension costs

The charity operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payments obligations. The contributions are recognised as expenses when they fall due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the company in independently administered funds.

## 2 Company status

The company is a private company limited by guarantee and consequently does not have share capital.

## 3 Statement of Financial Activities - prior year

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
Income and endowments from:			
Donations and legacies	7,656	28,234	35,890
Other trading activities	300	-	300
Total	<u>7,956</u>	<u>28,234</u>	<u>36,190</u>
Expenditure on:			
Other	17,557	26,790	44,347
Total	<u>17,557</u>	<u>26,790</u>	<u>44,347</u>
Net income	<u>(9,601)</u>	<u>1,444</u>	<u>(8,157)</u>
Net income before other gains/(losses)	(9,601)	1,444	(8,157)
Other gains and losses:			
Net movement in funds	<u>(9,601)</u>	<u>1,444</u>	<u>(8,157)</u>
Reconciliation of funds:			
Total funds brought forward	20,126	7,994	28,120
Total funds carried forward	<u>10,525</u>	<u>9,438</u>	<u>19,963</u>

## 4 Income from donations and legacies

	Unrestricted	Restricted	Total 2022	Total 2021
	£	£	£	£
Donations	624	-	624	575
Grants	500	24,720	25,220	26,910
Furlough income	-	-	-	8,405
	<u>1,124</u>	<u>24,720</u>	<u>25,844</u>	<u>35,890</u>

5 Income from other trading activities

	Total 2022	Total 2021
	£	£
Provision of services	-	300
	<u>-</u>	<u>300</u>

6 Income from investments

Unrestricted	Total 2022	Total 2021
£	£	£
1	1	-
<u>1</u>	<u>1</u>	<u>-</u>

7 Expenditure on charitable activities

	Restricted	Total 2022	Total 2021
	£	£	£
<i>Expenditure on charitable activities</i>			
Hypo boxes	305	305	-
<i>Governance costs</i>			
	<u>305</u>	<u>305</u>	<u>-</u>

8 Other expenditure

	Unrestricted	Restricted	Total 2022	Total 2021
	£	£	£	£
Bank loan and overdraft interest payable	7	-	7	-
Employee costs	7,568	27,600	35,168	35,168
General administrative costs	1,370	6,168	7,538	7,304
Legal and professional costs	1,992	-	1,992	1,875
	<u>10,937</u>	<u>33,768</u>	<u>44,705</u>	<u>44,347</u>

9 Staff costs

	2022	2021
Salaries and wages	34,500	34,500
Pension costs	668	668
	<u>35,168</u>	<u>35,168</u>

No employee received emoluments in excess of £60,000.

10 Debtors

	2022	2021
	£	£
Prepayments and accrued income	443	341
	<u>443</u>	<u>341</u>

11 Creditors:  
amounts falling due within one year

	2022	2021
	£	£
Other taxes and social security	633	483
Accruals	-	224
	<u>633</u>	<u>707</u>

12 Movement in funds

	At 1 April 2021	Incoming resources including other gains/losses £	Resources expended £	At 31 March 2022 £
Restricted funds:				
Restricted income funds:	9,438	24,720	(34,073)	85
<i>Total</i>	<u>9,438</u>	<u>24,720</u>	<u>(34,073)</u>	<u>85</u>
Unrestricted funds:				
General funds	10,525	1,125	(10,937)	713
<i>Total funds</i>	<u>19,963</u>	<u>25,845</u>	<u>(45,010)</u>	<u>798</u>

13 Analysis of net assets between funds

	Unrestricted funds £	Restricted funds £	Total £
Net current assets	712	86	798
	<u>712</u>	<u>86</u>	<u>798</u>

14 Reconciliation of net debt

	At 1 April 2021 £	Cash flows £	At 31 March 2022 £
Cash and cash equivalents	20,329	(19,341)	988
	<u>20,329</u>	<u>(19,341)</u>	<u>988</u>
Net debt	<u>20,329</u>	<u>(19,341)</u>	<u>988</u>



15 Commitments

*Pension commitments*

	2022	2021
	£	£
The pension cost charge to the company amounted to:	<u>668</u>	<u>668</u>

Cuppa Squad  
Detailed Statement of Financial Activities  
for the year ended 31 March 2022

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Income and endowments from:				
Donations and legacies				
Donations	624	-	624	575
Grants	500	24,720	25,220	26,910
Furlough income	-	-	-	8,405
	<u>1,124</u>	<u>24,720</u>	<u>25,844</u>	<u>35,890</u>
Other trading activities				
Provision of services	-	-	-	300
	<u>-</u>	<u>-</u>	<u>-</u>	<u>300</u>
Investments				
	<u>1</u>	<u>-</u>	<u>1</u>	<u>-</u>
	<u>1</u>	<u>-</u>	<u>1</u>	<u>-</u>
Total income and endowments	1,125	24,720	25,845	36,190
Expenditure on:				
Charitable activities				
Hypo boxes	-	305	305	-
	<u>-</u>	<u>305</u>	<u>305</u>	<u>-</u>
Total of expenditure on charitable activities	-	305	305	-
Other expenditure				
Bank loan and overdraft interest payable	7	-	7	-
	<u>7</u>	<u>-</u>	<u>7</u>	<u>-</u>
Employee costs				
Wages	6,900	27,600	34,500	34,500
Pension costs	668	-	668	668
	<u>7,568</u>	<u>27,600</u>	<u>35,168</u>	<u>35,168</u>
General administrative costs				
Advertising	-	1,343	1,343	2,995
Stock written off	-	-	-	380
Insurance	334	-	334	175
Meeting costs	97	224	321	188
Postage and stationery	-	9	9	88
IT software and consumables	862	-	862	472
Consulting	-	4,400	4,400	2,800
Sundry expenses	76	-	76	-
Telephone and internet	2	191	193	206
	<u>1,370</u>	<u>6,168</u>	<u>7,538</u>	<u>7,304</u>

## Cuppa Squad

## Detailed Statement of Financial Activities

Legal and professional costs				
Accountancy	1,992	-	1,992	1,811
Legal expenses	-	-	-	64
	<u>1,992</u>	<u>-</u>	<u>1,992</u>	<u>1,875</u>
Total of expenditure of other costs	<u>10,937</u>	<u>33,768</u>	<u>44,705</u>	<u>44,347</u>
Total expenditure	<u>10,937</u>	<u>34,073</u>	<u>45,010</u>	<u>44,347</u>
Net gains on investments	-	-	-	-
	<u>(9,812)</u>	<u>(9,353)</u>	<u>(19,165)</u>	<u>(8,157)</u>
Net expenditure	<u>(9,812)</u>	<u>(9,353)</u>	<u>(19,165)</u>	<u>(8,157)</u>
Net expenditure before other gains/(losses)	<u>(9,812)</u>	<u>(9,353)</u>	<u>(19,165)</u>	<u>(8,157)</u>
Other Gains	-	-	-	-
	<u>(9,812)</u>	<u>(9,353)</u>	<u>(19,165)</u>	<u>(8,157)</u>
Net movement in funds	<u>(9,812)</u>	<u>(9,353)</u>	<u>(19,165)</u>	<u>(8,157)</u>
Reconciliation of funds:				
Total funds brought forward	10,525	9,438	19,963	28,120
Total funds carried forward	<u>713</u>	<u>85</u>	<u>798</u>	<u>19,963</u>