



**CHARITY COMMISSION**  
FOR ENGLAND AND WALES

## **TRUSTEES' ANNUAL REPORT (TAR)**

**for the period**

**From: 6 April 2022 Period start date**

**To: 5 April 2023 Period end date**

**Charity name: FEEDING FUTURES**

**Charity registration number: 1174796**

**Date: 14 August 2023**

### **1. Objectives and Activities**

<b>Objectives</b>	<b>SORP reference<sup>1</sup></b>	<b>Activities</b>
Summary of the purposes of the charity as set out in its governing document	Para 1.17	The prevention or relief of poverty in communities reliant on subsistence farming in Kenya. We partner with school communities to implement a programme of training in sustainable agriculture and the temporary provision of school meals. [OBJ]
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	Provision of school meals on a temporary basis as the community comes together and increases food yields so that they can independently provide the meals to the school.  Training of parents and others in the community about sustainable agriculture. Bringing all members of the community together for a joint purpose, thereby promoting partnership and peace across the community.
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	In considering and implementing its objectives the Trustees have continued to consider the Commission's Guidance on public benefit.

### **Additional information (optional)**

You may choose to include further statements where relevant about:

<b>Objectives</b>	<b>SORP reference</b>	<b>Activities</b>
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<sup>1</sup> SORP Statement of Recommended Practice

Policy on grant making	Para 1.38	FF covers certain costs relating to the provision of food, the installation of infrastructure (school kitchen, food storage, water, etc.), staff and running costs according to agreed budgets. This work is carried out by the staff of Feeding Futures' counterpart charity in Kenya, Lisha Jamii.
Policy on social investment including program related investment	Para 1.38	Feeding Futures does not use repayable finance.
Contribution made by volunteers	Para 1.38	Supporters and Trustees give of their time voluntarily at no cost to the Charity. This amounts to an average weekly donation of approximately 80 hours.  All the Trustees live and are based in the UK.
Other		

## 2. Achievements and Performance

Objectives	SORP reference <sup>2</sup>	Activities
Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.	Para 1.20	<p>FF continued to support the inputs of the staff of its Kenya counterpart organisation, Lisha Jamii, to implement activities in the areas of 1) school meals provision, 2) agricultural development and 3) community mobilisation.</p> <p>During the year April 2022 to April 2023, FF's financial support to Mukinyai Primary School (MPS), under way since 2018, was stopped at the end of 2022 as agreed by all partners, having achieved its objective of transferring responsibility for the provision of food and other inputs for the school meals programme, from FF to the school and the local community. Due to crop cultivation on part of the school's grounds and elsewhere on land allocated by the Chief, FF-bought food could be replaced by home grown produce, a key indicator of sustainable school feeding capacity.</p> <p>A new partnership started working in the spring of 2022 at the <i>Sidai Primary School</i>. <i>The Sustainable Meals and Community Development Programme</i> is made up of three sub-projects: The <u>School Meals Project</u> (The construction of water harvesting, a school kitchen which commenced school meal provision in January 2023, and <u>Agricultural Training</u> for seven community groups, covering about 140 people.). The remaining two additional sub-projects are: The <u>4-K Project</u> (development of school gardens in four schools), and The <u>Tree Project</u> (the creation of a tree nursery to grow and distribute</p>

<sup>2</sup> SORP Statement of Recommended Practice

		<p>seedlings).</p> <p>A summary of key results during the year is given in Annex 2 Feeding Futures June 2023 Newsletter, of which the main highlights were as follows:</p> <p><b>Highlight 1 - Mukinyai PS</b></p> <ol style="list-style-type: none"> <li>1. Food has been provided by the local community from January 2022.</li> <li>2. Stocks in the silo for the whole school year were sufficient (5 tons of maize)</li> <li>3. Enrolment and attendance had increased.</li> <li>4. The 2022 mean exam scores had improved each year during the period from 2017.</li> <li>5. Staff recruitment and retention was improved</li> <li>6. Teacher satisfaction and motivation had increased.</li> <li>7. Parents engagement was supportive.</li> <li>8. Discipline had improved.</li> <li>9. The wider community and pastors were fully involved and supportive.</li> </ol> <p><b>Highlight 2 - New kitchen at Sidai Primary School</b></p> <ol style="list-style-type: none"> <li>1. New kitchen completed (January 2023)</li> <li>2. Guttering and 80,000 litres storage for harvested rain, equipment provided, including silo and store.</li> <li>3. Grand Opening event and honoured to have the support of the County Administration represented by the Minister of Education.</li> </ol>
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#### Additional information (optional)

You may choose to include further statements where relevant about:

Achievements against objectives set	Para 1.41	<ol style="list-style-type: none"> <li>1) <u>School Meals</u> - provision of food was fully achieved by parents at Mukinyai and only provided by FF in Sidai.</li> <li>2) <u>Agricultural development:</u> Training through individual and group tuition with field visits was done as planned and acceptable to the community members. At Sidai this work has continued with a further 119 farmers being trained.</li> <li>3) <u>Community mobilisation:</u> At Sidai the head teacher has already instigated discussions with the parents to reinforce their contribution to the partnership.</li> </ol>
Performance of fundraising activities against objectives set	Para 1.41	<p>Several regular donors provide around 35% of income. A few individuals give one-off amounts. The 2022-23 income was exceptional due to a few large one-off gifts.</p>

Investment performance against objectives	Para 1.41	Not applicable
Other		

### 3. Financial Review

Review of the charity's financial position at the end of the period	Para 1.21	Trustees considered the Charity's financial position to be adequate and in line with the funding requirements for continuation of planned future activities.
Statement explaining the policy for holding reserves stating why they are held	Para 1.22	FF policy is to retain reserves equivalent to three months of operating costs.  According to the Treasurer's Report to 31 May 2023 (section 5), Treasurer's Comments state that 'Before starting the provision of school meals, there needs to be a 17 month lead in to allow for mobilising the community and building a kitchen. It has also been agreed that FF should have enough money in the bank, to build and provide resources to provide school meals to a further school community before advertising for a new partner school community.'
Amount of reserves held	Para 1.22	£6,086 as of 5 <sup>th</sup> April 2023
Reasons for holding zero reserves	Para 1.22	n/a
Details of fund materially in deficit	Para 1.24	n/a
Explanation of any uncertainties about the charity continuing as a going concern	Para 1.23	n/a
What was the total value of income received during the financial period of this return from:		a) Donations of £37,674 as in the annual accounts file CC16a b) £45,000 of charitable activities as in the CC16a c) other trading activities - None d) Investments - None

#### Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds	Para 1.47	The Charity receives, and gratefully acknowledges, most of its financial support from individuals.
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(including any fundraising)		It has also received donations from fundraising events though much reduced due to Covid. It also receives donations from two local churches.
Investment policy and objectives including any social investment policy adopted	Para 1.46	n/a
A description of the principal risks facing the charity	Para 1.46	Shortage of funds from FF to maintain continuity in covering costs under its responsibility, both for the former Mukinyai project as well as for the Sidai one.  Potential drought, locusts and other plant diseases affecting crops and the production of local foodstuffs for school meals.
Other		The Trustees maintain an updated Risk Assessment.  The Charity only commits to funding activities when funds are available and when partners in Kenya have completed the agreed activities.

#### 4. Structure, Governance and Management

Description of charity's trusts:		n/a
Type of governing document (trust deed, royal charter)	Para 1.25	Articles of Association relating to the establishment of FF as a Charitable Incorporated Organisation (CIO) , regulated by the UK Charities Commission, and of Lisha Jami by the Kenya Charities Commission.  Memorandum of Understanding (MoU) between FF, MPS and the Nakuru County Ministry of Education (signed April 2022-23).
How is the charity constituted? (e.g unincorporated association, CIO)	Para 1.25	Charitable Incorporated Organisation (CIO)
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	Trustees are appointed by existing Trustees.

#### Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	Para 1.51	Before trustees are appointed, face-to-face meetings are held to discuss the history, ethos, and objectives of the charity along with what the prospective new trustee would be expected to offer the charity.
The charity's organisational structure and any wider network with which the charity works	Para 1.51	The Charity is a member of and takes advantage of training offered by the National Council of Voluntary Organisations (NCVO)  The Charity continued to maintain relationships with local Government and NGOs working in the area. (Nakuru County Ministries of Education, Environment, Agriculture and Health.
Relationship with any related parties	Para 1.51	The Charity carries out its work through Lisha Jamii, a registered Society (NGO) in Kenya (2018).
Other		

## 5. Reference and Administrative details

Charity name	Feeding Futures	
Other name the charity uses		
Registered charity number	1174796	
Charity's principal address	Overnoons, Stane Street, Westhampnett, Chichester PO18 ONT UK	

## Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Vanessa Bennett	Founder and Chair	2010 - present	Trustees
2	Colin Clark	Treasurer	2017 - present	Trustees
3	Jennifer Clark		2018 - present	Trustees
4	Michael Askwith		2018 - present	Trustees

Corporate trustees – names of the directors at the date the report was approved

<b>Director name</b>		
Not applicable		


Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year	

#### 6. Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	Not applicable
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	Not applicable
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	Not applicable

#### Additional information (optional)

Type of adviser	Name	Address
Member of Advisory Panel		

Name of chief executive or names of senior staff members (Optional information)

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#### Exemptions from disclosure

Reason for non-disclosure of key personnel details



Not applicable
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#### Other optional information

#### 7. Declaration

The trustees declare that they have approved the trustees' report above.

**Signed on behalf of the charity's trustees**

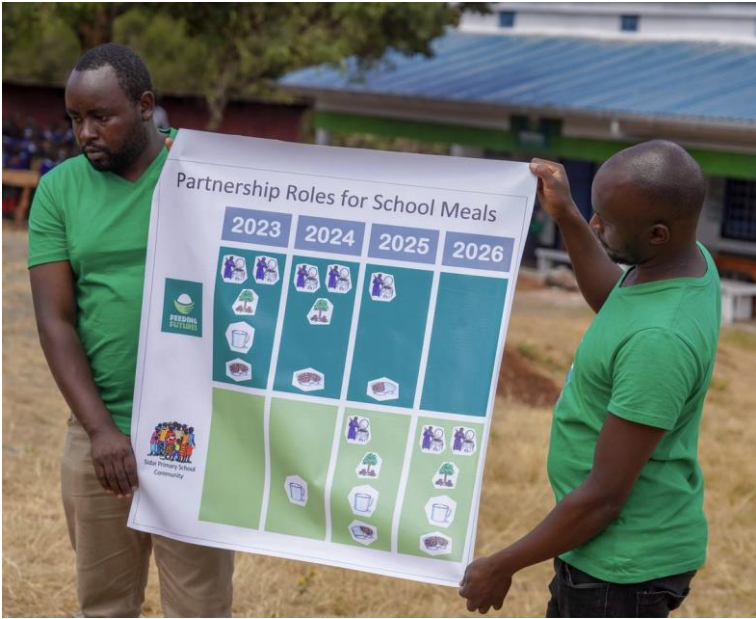
<b>Signature(s)</b>		
<b>Full name(s)</b>	Vanessa Bennett	Chair of Trustees
<b>Signature(s)</b>		
	Colin Clark	Treasurer

**Date**

14/8/23



Annex 1Sidai - Partnership Roles for School Meals



It's been a while since our last newsletter but what a 6 months it has been! There are so many things to tell you about and not enough space to really do it justice. Let's give you two highlights...

In January, Colin Clark and Vanessa Bennett visited Kenya for the first time since before Covid. Although difficult in many ways, Covid challenges became opportunities and progress continued. We were very keen to see in person the progress made and to join in with the official launch of our latest school meals programme. More of that later...

## Highlight 1 - The biggest NEWS is .....

# OUR 'SUSTAINABLE SCHOOL MEALS MODEL' WORKS!!

It has always been our vision to develop a model that can work in other communities. We have previously held back from rolling out the model as we wanted to be convinced that the model would work.

Since December 2021, we have not provided any financial input to Mukinyai Primary School, BUT....  
the children have continued to enjoy meals at school!

## AND ...

- silo was FULL and held around 5 tonnes of maize - **enough** to supply the kitchen with maize for the whole school year.
- Enrolment and attendance increased: The Deputy Head says, *"The pupils have a **positive attitude** towards coming to school because they know they will get breakfast and also lunch. Pupils have that motivation and are available in class all the time."*
- The mean exam scores improved from 191 in 2017 rising to 232 in 2022!
- Staff recruitment: Previously, due to poor results and conditions, new recruits would start and immediately request County for a transfer. **Now they are happy** to be part of the school to the point of four teachers being so impressed that they have transferred their own children to join the school.
- Teacher Satisfaction: The Chair of Governors (CoG) commented, *"The teachers are also **more motivated**. We only have money to pay one cook now but teachers help one another, along with pupils, to make sure the meal is prepared for the following day. They have such a positive attitude towards the meals programme and they are encouraged with the **impact on education**. There is **partnership** between all members of the school community – the cook, teachers, pupils and parents."*
- Parents engagement: The difference in attitude of parents from before the FF partnership is remarkable. The CoG is also the CoG of another local school. He says, *"There is no comparison between the parents of the two schools. Comparing these two schools, Mukinyai is so far ahead. 1. Mukinyai parents turn up for meetings*

*when called, whereas the other school meetings have very few parents. 2. When Mukinyai parents are asked to contribute towards exam costs or other initiatives, they understand and they agree. They are very supportive.”*

**Discipline improved:** Teachers assess there are a number of reasons for this:

Pupils are motivated to **attend** school willingly, due to the food they find there;

- Pupils are well fed and able to **concentrate** in class and behave well;
- Teachers spend more time with pupils in class, at lunch and in the school shamba. This leads teachers to understand pupils' individual circumstances and to **focus more on counselling than discipline** if there are issues at home.

**Wider Community:** The numerous pastors are significant influencers and have continued to engage and help the community. When we arrived, pastors were very separate and “had never even had a cup of tea together”. We brought them together resulting in the formation of a pastors group. They now inform their congregations about Feeding Futures meetings and encourage involvement. As a group they have also contributed to the kitchen supplies directly, which has been a great sign of support and partnership.

**“This impact is beyond our hopes and it is time to expand to other schools. For this we obviously need a huge uplift in income.”**

## **Highlight 2 - New Kitchen at Sidai Primary Completed**

As planned and after several intensive weeks of building work at Sidai Primary School, the kitchen was completed and ready to use at the start of the new school year in January. This time we decided to incorporate our rather strong colours in finishing the kitchen!



### **Take a look inside ....**

at the three fuel-saving ovens, which parents were fascinated by at the grand opening.



In addition, we have a kitchen store with one of our 'trademark' silos, designed for long-term storage of maize grains, the staple food of Kenya. This enables the meals programme to buy enough maize to last the whole school year at low, harvest-time prices. It is something that even government ministers have never seen before and is viewed as a unique and valuable solution to high prices and post-harvest losses.



## Grand Opening and Meals Programme Launch

When starting school meals at Sidai, it was considered important to take the opportunity to engage the parents again and to remind them that this is a partnership and we will be handing over responsibility for school meals to parents over time.

With this in mind, we held a Grand Opening event and were honoured to have the County Minister of Education, Zipporah Ngugi, grace the occasion and officially open the kitchen at Sidai.

Below, you can see Ms Ngugi unveiling the plaque.

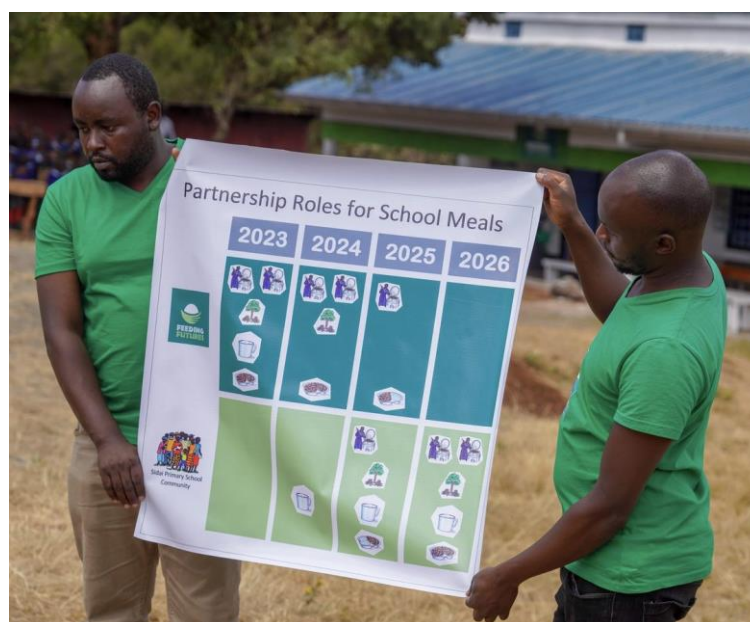


We were thrilled to have welcome special guests:-

- Madam Mary, Head Teacher of Mukinyai Primary School who kindly gave an encouraging speech to parents and teachers about how partnership works and that they should make the most of the opportunity they have been given by engaging well with FF and applying what they are taught.
- The Chair of the Mukinyai Pastors Group who offered his support to mentor pastors in Sidai about their role in the partnership.



The roles for the two partners, FF and Sidai Primary School Community, were clearly explained to the 110 family members. The following banner is in a permanent position on the wall of the kitchen, to remind everyone of the timescales.



As well as local government attention, there was also much interest from the Kenyan media. News networks attended the launch, with two even giving a live interview and report during the day.



CHARITY COMMISSION  
FOR ENGLAND AND WALES

Feeding Futures

1174796

## Receipts and payments accounts

CC16a

For the period  
from

Period start date  
06.04.2022


To

Period end date  
05.04.2023

### Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
<b>A1 Receipts</b>					
General donations	35,675	-	-	35,675	32,007
Designated or restricted funds	-	2,000	-	2,000	1,500
Refunds	-	-	-	-	280
Gift Aid Tax Relief	6,917	-	-	6,917	5,807
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
<b>Sub total (Gross income for AR)</b>	<b>42,592</b>	<b>2,000</b>	<b>-</b>	<b>44,592</b>	<b>39,594</b>
<b>A2 Asset and investment sales, (see table).</b>					
	-	-	-	-	-
	-	-	-	-	-
<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total receipts</b>	<b>42,592</b>	<b>2,000</b>	<b>-</b>	<b>44,592</b>	<b>39,594</b>
<b>A3 Payments</b>					
Charitable activities	45,000	-	-	45,000	40,000
Designated or restricted funds	-	1,666	-	1,666	-
Bank and currency transfer charges	11	-	-	11	30
General	158	-	-	158	221
Fund raising	142	-	-	142	77
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
<b>Sub total</b>	<b>45,311</b>	<b>1,666</b>	<b>-</b>	<b>46,977</b>	<b>40,328</b>
<b>A4 Asset and investment purchases, (see table)</b>					
	-	-	-	-	-
	-	-	-	-	-
<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total payments</b>	<b>45,311</b>	<b>1,666</b>	<b>-</b>	<b>46,977</b>	<b>40,328</b>
<b>Net of receipts/(payments)</b>	<b>- 2,720</b>	<b>334</b>	<b>-</b>	<b>- 2,386</b>	<b>- 734</b>
<b>A5 Transfers between funds</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>A6 Cash funds last year end</b>	<b>8,472</b>	<b>-</b>	<b>-</b>	<b>8,472</b>	<b>9,206</b>
<b>Cash funds this year end</b>	<b>5,752</b>	<b>334</b>	<b>-</b>	<b>6,086</b>	<b>8,472</b>

## Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds		-	-	-
		-	-	-
		-	-	-
	<b>Total cash funds</b>	-	-	-
	(agree balances with receipts and payments account(s))	Agreement Error	Agreement Error	OK
B2 Other monetary assets	Details	to nearest £	to nearest £	to nearest £
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
B3 Investment assets	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
B4 Assets retained for the charity's own use	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
B5 Liabilities	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
			-	
			-	
			-	
			-	
Signed by one or two trustees on behalf of all the trustees	Signature	Print Name	Date of approval	
		COLIN CLARK	14-Aug-23	



# Independent examiner's report on the accounts

## Section A

## Independent Examiner's Report

**Report to the trustees/  
members of**

Feeding Futures

**On accounts for the year  
ended**

5th April 2023

**Charity no  
(if any)**

1174796

**Set out on pages**

1-2

*(remember to include the page numbers of additional sheets)*

**Responsibilities and  
basis of report**

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 05/04/2021.

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent  
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

*\* Please delete the words in the brackets if they do not apply.*

**Signed:** Christine Price

**Date:** 2<sup>nd</sup> August 2023

**Name:** Christine Price

**Relevant professional  
qualification(s) or body  
(if any):**

**Address:**

48 Ferndale Road

Chichester

West Sussex PO19 6QJ

**Section B****Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

**Give here brief details of any items that the examiner wishes to disclose.**