

Embassy

Trustees' report and financial statements
for the year ended 1 September 2025



Embassy
Reference and administration information

Charity number	1174728
Registered office and operational address	C/o The Message Trust Lancaster House Harper Road Sharston Industrial Area Manchester M22 4RG

Trustees

Trustees who served during the year and up to the date of this report were as follows:

Mrs. Hilda Kaponda (trustee since 09/10/2025 and Chair since 10/11/2025)
Mr. Richard Selby (Treasurer)
Mr. Antony Bullivant (Chair until 10/11/2025 remaining a trustee until 15/11/2025)
Mr. Derek Gough (until 03/11/2025)
Mr. Adam Posner (until 09/11/2025)
Mr. Les Hutchinson
Mr. Mark Graves (since 31/03/2025)
Mrs Hannah Khan (since 07/07/2025)
Mr. Ian Henderson (since 07/07/2025)
Mrs. Lucy Smith (from 07/07/2025 to 15/11/2025)

Key management personnel

Key management personnel are:

Mr. Sid Williams (co-founder and director)
Mrs. Tess Williams (co-founder and relationship manager)
Mr. Loughton Walters (resettlement manager)

Auditor

Third Sector Accountancy Ltd.
Chartered Accountants
Holyoake House, Hanover Street,
Manchester, M60 0AS

Bankers

Barclays Bank UK PLC
1 Churchill Place
London E14 5HP

Embassy
Trustees' annual report for the year ended 1 September 2025

The trustees present their report and the unaudited financial statements for the year ended 1 September 2025.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

A. Objectives and Activities

A.1 Summary of the purposes of the charity

- For the public benefit to provide social housing and support to the homeless and destitute.
- To advance the Christian faith, mainly but not exclusively by means of practical care, optional Bible study, prayer and messages of an evangelistic nature.
- To preserve and protect the physical and mental health of homeless people.
- To assist beneficiaries in securing employment and permanent accommodation.

Although Embassy is a Christian charity, we welcome equally whoever is referred to us, of any faith or none.

A.2 Summary of the main activities

The intention of the charity is to deliver these public benefits through the following activities:

- 1 Help those who are homeless to restore their lives and become part of healthy communities by doing the following:
 - i. Work with partner agencies, including local councils, to identify those who are homeless and are serious about turning their lives around.
 - ii. Provide each resident with their own room plus shared access to a kitchen, bathroom and living area.
 - iii. Employ a team of resettlement workers to welcome our homeless guests and to take each of them through a programme of resettlement activities, which includes:
 - One to one mentoring session with each resident, regularity tailored to individual needs;
 - Weekly 'Family Dinner' for residents to socialise, celebrate birthdays and progress and build community;
 - Practical instruction on food shopping;
 - One to one cooking lessons to help residents budget and eat healthily;
 - Training around bill, rent and tax payment and work readiness;
 - Optional bible and prayer times;
 - Outings to play golf, meals out, hikes and other socials;
 - Optional sports sessions;
 - Assistance with benefits, ID recovery, bank account and email set up;
 - Advocacy at the job centre, council, with social workers and child contact etc;
 - Access to dental and medical care through our contacts;
 - Assistance into employment through our corporate partners
 - iv. Help our homeless residents to obtain suitable permanent employment through the contacts that the charity has established with local companies.
 - v. Talk to our homeless residents about our Christian faith, as we know from our own experience that nothing can restore lives as well and as permanently as the truth about Jesus.

Embassy
Trustees' annual report for the year ended 1 September 2025

- vi. Help our homeless residents to successfully find and move into suitable permanent housing when the time is right. As each resident enters into a rental contract with the charity, we are able to write a reference for future landlords to help them move on.
 - vii. Help those who have moved into permanent housing to settle in and remain, through regular ongoing visits by our resettlement workers. This will include introducing them to an appropriate church near their new home if they wish us to.
- 2 Help our residents to help themselves by making the provision of accommodation subject to, by prior agreement:
- i. The person remaining sober and free from drug abuse.
 - ii. The person engaging in the resettlement activities described above.
- 3 Ensure the safety and well-being of all residents, staff and volunteers by doing the following:
- i. Adhering to a comprehensive Safeguarding Vulnerable Adults policy.
 - ii. Only accept residents that come by risk assessed referrals from partner agencies.

A.3 Statement on Public Benefit

The trustees have noted and continue to follow the guidance issued by the Charity Commission on public benefit when defining the charity's objectives and activities.

B. Achievements and Performance

B.1 Continued the resettlement work

This year, the charity has maintained a capability to accommodate and resettle 11 men and 4 women at any one time.

Our achievements during the reporting period include:

- Embassy welcomed 12 new residents;
- We took 31 residents through our programme of resettlement activities;
- We helped 15 residents to enter employment;
- We helped 13 residents to study at colleges;
- We helped 13 residents to move on into more permanent accommodation.

We have also helped 14 ex-residents with various things, including external recovery sessions, many hours of continued support in their new homes with benefit checks, tenancy support, medical appointments, support at work, etc.

In September 2024 we took a group of 14 people to climb Snowdon together. Some were residents, some staff and some were volunteers. It was a fantastic achievement for the whole group and one of the women we housed at the time ended up getting work experience at a bank that one of the volunteers works for.

The charity has negotiated to rent a new purpose-built apartment block with 8 apartments (7x single occupancy and one 2 bed apartment), which also has communal areas and an office. The property has nearly been completed, and it is expected that it will be open to residents early in 2026. This will increase our capacity for female residents from 4 to 13.

Embassy
Trustees' annual report for the year ended 1 September 2025

B.2 Preparation for the creation of a homeless village

The construction of the "village" in the Castlefield area of Manchester has progressed well following the initial frustrating delays. The Village will house 40 male residents and provide a meeting area and recreation space. It is expected that the first group of residents will move in during the first quarter of 2026. Once the Village is open, the charity will cease to rent the current rented properties use to house the men, which have provided an effective stopgap through the COVID lockdowns and until the long-planned Village opens.

B.3 Working towards becoming a Registered Housing Provider

The charity had continued to pursue an application to become a Registered Housing Provider, as this will ensure that we receive exempt housing benefit for all our residents who are on benefits, which will improve our financial position as we grow. The charity has continued to employ the services of Altair Ltd. to facilitate the application, as Altair are experts in the field. The main initial application was submitted to the Regulator of Social Housing during the reporting period and since then questions have been answered with further information and we await a decision. We remain grateful to Manchester City Council for their donations towards the cost of this activity.

B.4 Continuous improvement

The charity continues to refine how it operates, aiming to efficiently provide its residents with a good experience while helping each one to find a job and to be re-housed without delay. This approach includes regular meetings of the director and resettlement workers to identify changes that are needed and how they should be implemented. Such learnings will be transferred to the operating of the Village. We are part of a 'working group' with Manchester City Council's adult social services, homeless team and revenue and benefits unit in order to plot a workable way forward both for referrals and income. We also have a steering group for the planned Village, which includes Peel (the landowner), and Capital & Centric (who are developers). Furthermore, the charity recently appointed a new chair of trustees who is very experienced in the field of Social Housing, who will use her experience to improve how the charity operates.

C. Financial Review

C.1 Charity's financial position

A summary of the finances (to the nearest £) at the end of the charity's financial year are shown in the table below:

	<i>Amount £</i>
Opening balance (carried forward from previous year):	648,883
Income (unrestricted):	781,609
Income (restricted):	3,060,682
Total income:	3,842,291
Staff payroll:	245,608
Other costs:	264,580
Total outgoing:	510,188

Embassy
Trustees' annual report for the year ended 1 September 2025

Balance for the year:	3,322,287
Funds carried over to the next year:	3,971,170

This shows significantly more income than expenditure, but it should be noted that £3,020,837 of income was for the Village build project. Nonetheless, even excluding income restricted to the build, there was still a sizeable surplus.

C.2 Reserves policy

The charity aims to maintain unrestricted funds that are sufficient to cover at least three months of operating costs, including salaries and rent paid for property. At the end of the year our reserves, excluding restricted funds, covered 5.6 months of operating costs, thereby complying with the policy.

In detail, at the end of the charity's reporting period (to the nearest £):

	<i>Amount £</i>
Reserve held, i.e. 3 months of budgeted operational costs:	105,681
Total cash in bank and in hand:	821,490
Restricted cash in bank and in hand:	0
Unrestricted cash in bank and in hand:	821,490
Unrestricted cash in bank and in hand in excess of reserve:	715,809

The restricted funds are primarily:

- Related to the Embassy Village build, which will therefore be used to pay the contractors when the build commences.
- Related to employment of the resettlement manager and the women's resettlement workers, which will therefore continue to be used to pay the salaries and pension contributions of these staff at the earliest opportunities.

The charity does not currently plan to realise any funds by disposing of tangible fixed assets or programme related investments.

The unrestricted funds held in excess of the reserve are expected to be required for the employment of additional staff who are employed in advance for the opening of the Embassy Village, so that they can be trained and "up to speed" when the Village opens. Once the Village is open, rental income will clearly increase significantly.

C.3 Fundraising strategy

The charity relies predominantly on donations for the funds required to do the work that we do, and therefore effective fundraising is essential. The charity has been blessed by the donations that we have received, especially the increasing number of individuals and businesses that give monthly, for which we are very grateful.

Another source of income is rent paid by our residents, either directly by them from their wages if employed or as housing benefits paid to the charity directly by local authorities for those residents who are unemployed or receive at least some universal Credit (also see B.3 above).

Embassy
Trustees' annual report for the year ended 1 September 2025

The income that the charity received from the various sources during the year is shown in the table below.

Source of income	Amount	Proportion
Churches and other charities	£28,835	1%
Businesses	£107,197	3%
Individuals (including Gift Aid from previous year's donations)	£114,377	4%
Charitable trusts and foundations	£1,714,936	48%
Local Authorities (including housing benefit)	£1,507,835	42%
Housing residents	£29,694	1%
Interest paid by bank	£17,818	1%

C.4 Principal risks facing the charity

The principal financial risk facing the charity is inevitably concerning the completion of the Village. In particular, there is a risk that the cost of the build will exceed even the revised estimates and therefore the funding secured. This risk would be mitigated by additional fundraising. However, at the time of writing this report, the build is almost complete and there is confidence that final cost will not exceed the funds available.

A secondary related risk is that delays in completion of the Village and/or the 8 apartment building will create a delay in starting to receive the additional rental income and hence a larger deficit in the current financial year. However, the charity is confident that sufficient reserves are held to mitigate this risk.

C.5 Factors likely to affect future financial performance or position

The following factors are expected to affect future financial performance or position:

- a) The cost of the Embassy Village build will draw down the restricted funds that have been put aside for this build.
- b) A significant flow of cash will occur during the build of the Embassy Village as pledged amounts are released to pay the contractors.
- c) The number of residents will significantly increase when the 40 home Embassy Village and the new 8 apartment building open. This will affect finances in the following ways, both positive and negative, with a forecast net improvement of financial performance:
 - **Positive:** rent will no longer be paid by the charity to landlords for some of the existing houses as these will no longer be needed.
 - **Positive:** rent from residents, paid to the charity either directly or from local government as housing benefit, will increase when Embassy's registration as a Registered Provider of social housing is complete.
 - **Negative:** there will be ongoing costs to operate the Embassy Village, such as security and maintenance.

Embassy
Trustees' annual report for the year ended 1 September 2025

- **Negative:** employment costs will increase as additional resettlement and management staff will be required.

C.6 Future plans

Once residents have moved into the Village and the 8 apartment building, there will be a time of consolidation and improvement of methods and procedures. This is expected to coincide with the charity becoming a Registered Provider of social housing, which will further drive improvements in the way it operates.

The charity currently has no firm plans for future growth but it is clear that the level of homelessness continues to exceed Greater Manchester's provision for the homeless. Discussions with Greater Manchester Combined Authority are already ongoing to explore innovative ways in which the charity can grow its provision in the future.

D. Structure, Governance and Management

D.1 How the charity is constituted

A Charitable Incorporated Organisation (CIO), whose only voting members are its charity trustees ('Foundation' model constitution).

D.2 The governing document

A Constitution document that follows Charity Commission guidelines.

D.3 Trustee selection method

The name of suitable person known by one or more of the trustees, who has the necessary experience and background, is brought to a formally convened trustees meeting. A vote is then taken and recorded in the meeting minutes.

Because the charity is to become a Registered Provider of social housing, we'll be accountable to the RSH as well as the Christy Commission. This will entail an increase in the scrutiny of the way that the charity operates, especially around consumer standards and health and safety. This has meant that the Board of trustees now requires greater experience in the provision of social housing than was previously the case, and there have been changes in the membership of the Board to achieve this.

D.4 Size of charity

Income during the 12 month reporting period was £3,842,291.

D.5 How the charity is governed

Regularly convened meetings of the trustees, at which minutes are taken.

D.6 Policies in place

Safeguarding vulnerable adults policy; GDPR policy; risk assessment; operating procedures to ensure the safety of residents, volunteers and employees. In addition, a comprehensive suite of policies has been prepared as part of the charities application to become a Registered Housing Provider.

D.7 Related parties and relationships with other organisations

None.

Embassy
Trustees' annual report for the year ended 1 September 2025

E. Statement of responsibilities of the trustees

The trustees are responsible for preparing the trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Charity law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that reporting period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable group and enable them to ensure that the financial statements comply with the Charities SORP. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The trustees' annual report has been approved by the trustees on ^{30 / 03 / 2026}_____ and signed on their behalf by

Hilda Kaponda

Name: Hilda Kaponda

Title: Chair of trustees

Independent auditor's report to the members of Embassy

Opinion

We have audited the financial statements of Embassy (the 'charity') for the year ended 1 September 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 1 September 2025 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent auditor's report to the members of Embassy

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 and the requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 8, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under Section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Capability of the audit in detecting irregularities, including fraud

Based on our understanding of the charity and environment in which it operates, we identified the principal risks of non-compliance with laws and regulations related to pension legislation, tax legislation, employment legislation, health and safety legislation, and other legislation specific to the industry in which the charity operates, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the reporting requirements under the Charities SORP and FRS102, and the Charities Act 2011.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principle risks were related to the pressure on management to achieve particular results. Audit procedures performed by the engagement team included:

Independent auditor's report to the members of Embassy

- Discussions with management including consideration of known or suspected instances of non-compliance;
- Evaluating management's controls designed to prevent and detect irregularities;
- Identifying and testing journal entries; and
- Challenging assumptions and judgments made by management.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body for our audit work, for this report, or for the opinions we have formed.

 Senior Statutory Auditor, for and on behalf of

Third Sector Accountancy Limited, Statutory Auditor
Holyoake House
Hanover Street
Manchester
M60 0AS

[Date] 30 / 03 / 2026

Third Sector Accountancy Limited is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

Embassy
Statement of Financial Activities
for the year ended 1 September 2025

	Note	Unrestricted funds £	Restricted funds £	Total funds 2025 £	<i>Unrestricted funds £</i>	<i>Restricted funds £</i>	<i>Total funds 2024 £</i>
Income from:							
Donations and legacies	3	588,856	3,060,682	3,649,538	261,296	438,509	699,805
Charitable activities	4	167,728	-	167,728	165,010	-	165,010
Other trading activities	5	7,207	-	7,207	-	-	-
Investment income	6	17,818	-	17,818	-	-	-
Total income		781,609	3,060,682	3,842,291	426,306	438,509	864,815
Expenditure on:							
Raising funds	7	41,476	-	41,476	38,498	3,069	41,567
Charitable activities	8	377,735	100,793	478,528	314,898	67,423	382,321
Total expenditure		419,211	100,793	520,004	353,396	70,492	423,888
Net income/(expenditure) for the year	9	362,398	2,959,889	3,322,287	72,910	368,017	440,927
Transfer between funds		3,641,312	(3,641,312)	-	-	-	-
Net movement in funds for the year		4,003,710	(681,423)	3,322,287	72,910	368,017	440,927
Reconciliation of funds							
Total funds brought forward		211,457	437,426	648,883	138,547	69,409	207,956
Total funds carried forward		4,215,167	(243,997)	3,971,170	211,457	437,426	648,883

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

Embassy

Balance sheet as at 1 September 2025

	Note	2025	2024
		£	£
Fixed assets			
Tangible assets	13	3,936,442	65,043
Total fixed assets		3,936,442	65,043
Current assets			
Debtors	14	34,055	32,819
Cash at bank and in hand		821,490	560,848
Total current assets		855,545	593,667
Liabilities			
Creditors: amounts falling due in less than one year	15	(820,817)	(9,827)
Net current assets		34,728	583,840
Total assets less current liabilities		3,971,170	648,883
Net assets		3,971,170	648,883
The funds of the charity:			
Restricted income funds	16	(243,997)	437,426
Unrestricted income funds	17	4,215,167	211,457
Total charity funds		3,971,170	648,883

The notes on pages 15 to 25 form part of these accounts.

Approved by the trustees on

Hilda Kaponda

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Hilda Kaponda (Chair)

and signed on their behalf by:

R Selby

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Richard Selby (Treasurer)

Embassy

Statement of Cash Flows for the year ending 1 September 2025

	Note	2025 £	2024 £
Cash provided by/(used in) operating activities	20	4,118,386	431,209
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<i>Cash flows from investing activities:</i>			
Dividends, interest, and rents from investments		17,818	-
Purchase of tangible fixed assets		(3,875,562)	(24,514)
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Cash provided by/(used in) investing activities		(3,857,744)	(24,514)
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Increase/(decrease) in cash and cash equivalents in the year		260,642	406,695
Cash and cash equivalents at the beginning of the year		560,848	154,153
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Cash and cash equivalents at the end of the year		821,490	560,848
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Notes to the accounts for the year ended 1 September 2025

1 Accounting policies

The principal accounting policies adopted, judgments and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a Basis of preparation

The accounts (financial statements) have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2019.

The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005

b Preparation of the accounts on a going concern basis

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

c Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of a provision of a specified service is deferred until the criteria for income recognition are met.

Notes to the accounts for the year ended 1 September 2025 (continued)

d Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised; refer to the trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose.

Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise the costs of staff time in fundraising activities
- Expenditure on charitable activities includes the costs of undertaking resettlement support to further the purposes of the charity and the associated support costs
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Notes to the accounts for the year ended 1 September 2025 (continued)

h Operating leases

Operating leases are leases in which the title to the assets, and the risks and rewards of ownership, remain with the lessor. Rental charges are charged on a straight line basis over the term of the lease.

i Tangible fixed assets

Individual fixed assets costing £500 or more are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line basis as follows:

Land & building	Under construction
Motor Vehicles	25%

j Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

k Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

l Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

m Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

n Pensions

Employees of the charity are entitled to join a defined contribution 'money purchase' scheme. The charity's contribution is restricted to the contributions disclosed in note 10. Outstanding contributions at the year end are £1525 (2024: £1212)

2 Legal status of the charity

The charity is a Charitable Incorporated Organisation registered in England and Wales and has no share capital. The registered address is disclosed on Page 1.

Notes to the accounts for the year ended 1 September 2025 (continued)

3 Income from donations and legacies

	Unrestricted £	Restricted £	Total 2025 £	<i>Unrestricted</i> £	<i>Restricted</i> £	<i>Total 2024</i> £
Donations and gifts from Individuals	259,015	1,722,846	1,981,861	113,066	1,310	114,376
Donations in kind	251,560	-	251,560	-	-	-
Gift Aid	10,281	-	10,281	21,427	-	21,427
Donations from businesses	-	110,000	110,000	62,956	13,830	76,786
Grants	68,000	1,227,836	1,295,836	63,847	423,369	487,216
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total	588,856	3,060,682	3,649,538	261,296	438,509	699,805
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

4 Income from charitable activities

	Unrestricted £	Restricted £	Total 2025 £	<i>Unrestricted</i> £	<i>Restricted</i> £	<i>Total 2024</i> £
Housing Income	167,728	-	167,728	165,010	-	165,010
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

5 Income from other trading activities

	Unrestricted £	Restricted £	Total 2025 £	<i>Unrestricted</i> £	<i>Restricted</i> £	<i>Total 2024</i> £
Fundraising Events	7,207	-	7,207	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

Embassy

Notes to the accounts for the year ended 1 September 2025 (continued)

6 Investment income

	Unrestricted £	Restricted £	Total 2025 £	<i>Unrestricted</i> £	<i>Restricted</i> £	<i>Total 2024</i> £
Bank Interest	17,818	-	17,818	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	17,818	-	17,818	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

7 Cost of raising funds

	Unrestricted £	Restricted £	2025 £	<i>Unrestricted</i> £	<i>Restricted</i> £	<i>2024</i> £
Fundraising Costs	9,276	-	9,276	10,089	-	10,089
Marketing	540	-	540	-	-	-
Staff costs	26,666	-	26,666	28,409	3,069	31,478
Support and governance	4,994	-	4,994	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	41,476	-	41,476	38,498	3,069	41,567
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

Notes to the accounts for the year ended 1 September 2025 (continued)

8 Analysis of expenditure on charitable activities

	2025	2024
	£	£
Staff costs	203,653	190,387
Other staff costs	2,186	1,251
Volunteer costs	72	134
Traning for staff & volunteers	5,714	7,252
Resettlement costs (Women)	930	8,843
Resettlement costs (Men)	9,988	516
Resettlement costs (Mixed)	2,953	-
Travel & Meeting	475	2,008
Mobile Phones	-	1,443
Stationery costs	-	68
Insurance	-	2,789
Housinf set up costs	5,828	188
Housing rent	68,468	62,044
Housing repairs	644	-
Housing other costs	46,603	27,829
Village Build	7,940	620
Womens Build	-	6,114
IT	-	2,526
Vehicles	2,993	587
Miscellaneous	1,554	56
Professional services	8,338	35,407
Charitable work	-	12,858
Tithe	22,476	14,040
Bad debts	45,414	-
Depreciation	4,163	4,163
Accountancy	-	1,200
Support and governance costs	38,136	-
	<u>478,528</u>	<u>382,323</u>
Restricted expenditure	100,793	67,423
Unrestricted expenditure	377,735	314,898
	<u>478,528</u>	<u>382,321</u>

8 Support and governance costs

	2025
	£
Staff costs	15,289
Professional services	19,599
Mobile phones	1,562
Insurance	3,138
IT	3,542
	<u>43,130</u>

Allocated to charitable activities and cost of raising funds in proportion to the wages cost in those areas.

Notes to the accounts for the year ended 1 September 2025 (continued)

9 Net income/(expenditure) for the year

This is stated after charging/(crediting):

	2025	2024
	£	£
Depreciation	4,163	4,163
Auditor's remuneration - audit fees	7,000	-
Auditor's remuneration - accountancy fees	2,500	360
Independent examiner's fee	-	840
	<u><u> </u></u>	<u><u> </u></u>

10 Staff costs

Staff costs during the year were as follows:

	2025	2024
	£	£
Wages and salaries	216,431	202,655
Social security costs	12,649	13,134
Pension costs	6,718	6,077
	<u> </u>	<u> </u>
	<u><u>235,798</u></u>	<u><u>221,866</u></u>

No employees has employee benefits in excess of £60,000 (2024: Nil).

The average number of staff employed during the period was 9 (2024: 8).

The average full time equivalent number of staff employed during the period was 8 (2024: 6.4).

The key management personnel of the charity comprise CEO, Relationship manager and Resettlement Manager. The total employee benefits of the key management personnel of the charity were £102,391 (2024: £).

11 Trustee remuneration and expenses, and related party transactions

Neither the management committee nor any persons connected with them received any remuneration or reimbursed expenses during the year (2024: Nil).

Donations from related parties were £25,577. There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity, including guarantees, during the year (2024: nil).

12 Corporation tax

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

Notes to the accounts for the year ended 1 September 2025 (continued)

13 Fixed assets: tangible assets

	Land & Buildings	Motor Vehicles	Total
Cost	£	£	£
At 2 September 2024	56,719	16,650	73,369
Additions	3,875,562	-	3,875,562
At 1 September 2025	3,932,281	16,650	3,948,931
Depreciation			
At 2 September 2024	-	8,326	8,326
Charge for the year	-	4,163	4,163
At 1 September 2025	-	12,489	12,489
Net book value			
At 1 September 2025	3,932,281	4,161	3,936,442
At 1 September 2024	56,719	8,324	65,043

14 Debtors

	2025 £	2024 £
Tenant arrears	52,761	8,296
Provision for doubtful debts	(35,388)	-
Other debtors	4,350	4,350
Gift aid	10,056	10,056
Prepayments and accrued	2,276	10,117
	34,055	32,819

15 Creditors: amounts falling due within one year

	2025 £	2024 £
Tenants' prepaid rent	3,454	-
Accruals and deferred Income	815,838	8,615
Taxation and social security	1,525	-
Other creditors	-	1,212
	820,817	9,827

Notes to the accounts for the year ended 1 September 2025 (continued)

16 Analysis of movements in restricted funds

	Balance at 2 September 2024 £	Income £	Expenditure £	Transfers £	Balance at 1 September 2025 £
Village Build	362,534	3,020,837	(5,986)	(3,637,562)	(260,177)
Village General	18,350	1,000	(3,170)	-	16,180
Womens Build	-	1,570	-	(1,570)	-
Womens Work	32,406	12,275	(46,251)	1,570	-
Vehicle	7,500	-	(3,750)	(3,750)	-
Resettlement Manager	16,636	25,000	(41,636)	-	-
Total	437,426	3,060,682	(100,793)	(3,641,312)	(243,997)

Comparative period

	Balance at 2 September 2023 £	Income £	Expenditure £	Transfers £	Balance at 1 September 2024 £
Village Build	8,888	354,051	(405)	-	362,534
Village General	13,250	5,100	-	-	18,350
Womens Work	36,021	44,358	(47,973)	-	32,406
Vehicle	11,250	-	(3,750)	-	7,500
Work in Kenya	-	5,000	(5,000)	-	-
Resettlement Manager	-	30,000	(13,364)	-	16,636
Total	69,409	438,509	(70,492)	-	437,426

**Name of
restricted fund****Description, nature and purposes of the fund**

Village Build	This is a project to create a village of homes and infrastructure in Greater Manchester for homeless men.
Village General	This is for the running and maintenance of the village once completed, including staff costs
Womens Work	This is specifically for the housing and resettlement work for homeless women.
Vehicle	This is for the purchase of a minibus that is now being used to provide transport for the Embassy residents
Work in Kenya	Some of the Embassy residents and staff travelled to Kenya to help with a building project at an orphanage to broaden the vision of the residents and to encourage a work ethos.
Resettlement Manager	This was for the employment of a resettlement manager.

Notes to the accounts for the year ended 1 September 2025 (continued)

Transfers between funds

The transfer from the Village Build Fund the Unrestricted funds represents the fact that these funds had been spent on the Village Build, but were capitalised in fixed assets.

Similarly, the vehicle fund had been spent on the vehicle.

The Womens Build fund was transferred to the Women's Work fund with the permission of the donor.

Village Build fund - deficit

As at the year end an accrual was made for village build costs which placed the fund into deficit.

Payments from a major funder were paid in arrears and were received shortly after the year end.

17 Analysis of movement in unrestricted funds

	Balance at 2 September 2024	Income	Expenditure	Transfers	As at 1 September 2025
	£	£	£	£	£
General fund	211,457	781,609	(419,211)	3,641,312	4,215,167
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	211,457	781,609	(419,211)	3,641,312	4,215,167
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Comparative period					
	Balance at 2 September 2023	Income	Expenditure	Transfers	As at 1 September 2024
	£	£	£	£	£
General fund	138,547	426,306	(353,396)	-	211,457
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	138,547	426,306	(353,396)	-	211,457
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

**Name of
unrestricted fund****Description, nature and purposes of the fund**

General fund

The free reserves after allowing for all designated funds

18 Analysis of net assets between funds

	General fund £	Designated funds £	Restricted funds £	Total 2025 £
Tangible fixed assets	3,936,442	-	-	3,936,442
Net current assets/(liabilities)	278,725		(243,997)	34,728
	<hr/>	<hr/>	<hr/>	<hr/>
Total	4,215,167	-	(243,997)	3,971,170
	<hr/>	<hr/>	<hr/>	<hr/>

Notes to the accounts for the year ended 1 September 2025 (continued)

Comparative period

	<i>General fund £</i>	<i>Designated funds £</i>	<i>Restricted funds £</i>	<i>Total 2024 £</i>
<i>Tangible fixed assets</i>	57,543	-	7,500	65,043
<i>Net current assets/(liabilities)</i>	153,914		429,926	583,840
<i>Total</i>	211,457	-	437,426	648,883

19 Operating lease commitments

The charity's total future minimum lease payments under non-cancellable operating leases is as follows for each of the following periods:

	Property	
	2025	2024
	£	£
Less than one year	30,196	48,975
One to five years	-	6,000
	30,196	54,975

20 Reconciliation of net movement in funds to net cash flow from operating activities

	2025	2024
	£	£
Net income/(expenditure) for the year	3,322,287	440,927
Adjustments for:		
Depreciation charge	4,163	4,163
Dividends, interest and rents from investments	(17,818)	-
Decrease/(increase) in debtors	(1,236)	(18,362)
Increase/(decrease) in creditors	810,990	4,481
Net cash provided by/(used in) operating activities	4,118,386	431,209

21 Net debt statement

The charity had no debt so the net debt is simply the cash balance as shown in the balance sheet.

22 Capital Commitments

As at the year end, the charity was contractually committed to further expenditure on the village build project of approximately £2,086,000.