

**Bridge Institute**  
**The Trustees Annual Report**  
**July 2024 – June 2025**

We remain steadfastly behind the purpose of the Bridge Institute, which remains:

“To promote a more sustainable, peaceful and fairer world for everyone by bringing together the key stakeholders, equipping them with the required leadership skills and facilitating them through a breakthrough strategy and execution process to solving the significant challenges of our time, as set out in the United Nations Sustainable Development Goals.”

We continue to further this by:

- Bringing together key stakeholders to collaborate in addressing shared societal challenges. We enable the personal and collective capacity to lead in partnership, collaborate and problem solve to tackle the pressing societal challenges of our time.
- Promoting the involvement of the world’s leading experts to contribute to thinking and problem solving of on key societal challenges.
- Advancing large scale mindset shifts towards responsibility, empathy, integrative thinking, and compassion.
- Advancing brokerage between leaders of business, government and civil society in creating sustainable models that enable prosperity, safety, and sustainability.
- Remaining balanced and neutral, ensuring the commitment to remain impartial and apolitical.

The Bridge Institute continues to work tirelessly in pursuit of its purpose.

Notable achievements in this year are:

- The creation of the ‘Spiral Breakthrough White Paper’.
- Continued progress of the UAE Carbon Dioxide Removal programme towards the setting up of a global Centre of Excellence.
- Creating the partnerships and permissions to launch the Philippines Changemaker programme.
- Progressing the foundations to build schools in deprived areas of the world.
- The launching of the Safe Life Mission, tackling violence affecting young people in London and providing more pathways to opportunity, in partnership with the London’s Violence Reduction Unit.
- Initiating the first phase of the Indonesia Breakthrough Mission, exploring how to uplift cocoa farmers in Indonesia.

As trustee’s and guardians of the Bridge Institute, we continue to plan for the future, to expand the work and reach of the Bridge Institute. This includes developing the skills and capabilities amongst our present staff, associates and volunteers needed to further our work.

We continue to evaluate each project on a cost/value basis ensuring that we have enough available resources to maximise the impact and the outcomes we aspire to deliver.

Bridge Institute		Statement of Financial Activities		Year ended June 2025		
Bridge Income from:	Note	Unrestricted	Restricted	Total		
Donations		127,136	221,736	348,873		
Grants		73,128	372,792	445,920		
Other		44		44		
<b>Total Bridge Income</b>	<b>2</b>	<b>200,308</b>	<b>594,528</b>	<b>794,837</b>	<b>25%</b>	<b>75%</b>
<b>Bridge Expenditure on:</b>		<b>Unrestricted</b>	<b>Restricted</b>	<b>Total</b>		
Charitable activities		(225,297)	(363,510)	(588,807)		
Cost of generating voluntary funding		(50,762)	0	(50,762)		
Governance & Support Costs		(12,459)	0	(12,459)		
Trustee, Staff, Associates & Volunteer Development		(12,165)	0	(12,165)		
<b>Total Bridge Expenditure</b>	<b>3</b>	<b>(300,683)</b>	<b>(363,510)</b>	<b>(664,193)</b>		
<b>Net income/(expenditure) - Bridge</b>		<b>(100,375)</b>	<b>231,018</b>	<b>130,644</b>		
<b>TOTAL NET INCOME/(EXPENDITURE)</b>		<b>(100,375)</b>	<b>231,018</b>	<b>130,644</b>		

Bridge Institute	Balance Sheet	Year ended June 2025
<b>Current Assets</b>	<b>£</b>	
Debtors	155,449	
Bank - Institute	73,131	
<b>Total Current Assets</b>	<b>228,580</b>	
<b>Current Liabilities</b>		
Creditors	(27,262)	
VAT Control	(446)	
<b>Total Current Liabilities</b>	<b>(27,708)</b>	
<b>Net Current Assets</b>	<b>200,872</b>	
<b>Funds</b>		
Restricted Funds - Institute	113,531	
not in deficit		
in deficit	(52,753)	
<b>Total restricted funds</b>	<b>60,778</b>	
Unrestricted Funds - Institute	140,094	
<b>Total Unrestricted Funds</b>	<b>140,094</b>	
<b>Total Funds</b>	<b>200,872</b>	

# BRIDGE INSTITUTE

Bridge Institute		From	Jul-24	to	Jun-25		
Restricted Funds	Funding Type	Civd	Direct Expenses		Overheads Allocations		remaining balance
			Income			Funds Transfer	
Education for Peace	Donation		221,736.22	(33,885.32)	(95,500.00)	(80,000.00)	12,350.90
Bail Project USA	Transfer					80,000.00	80,000.00
Safe Lives Mission	Grant		151,365.46	(84,017.71)	(50,000.00)		17,347.75
UAE CDR	Grant		153,203.61	(113,330.01)	(39,873.60)		(0.00)
UAE Carbon Gap	Grant		0.00	0.00	(52,618.77)		(52,618.77)
UAE CDR 2	Grant		68,223.00	(54,390.42)	(10,000.00)		3,832.58
Misc			0.00	(134.16)			(134.16)
	totals		594,528.29	(285,757.62)	(247,992.37)		60,778.30
Unrestricted Funds							
Designated							
BNP Parabas	Corporate		8,277.27	(5,364.00)		(2,913.27)	0.00
Camden	Grant		27,686.11	(15,024.65)		(12,661.46)	0.00
Future Governance Forum	Donation		0.00	(3,266.93)	3,266.93		0.00
MARS Indonesia Breakthrough Grant			41,250.00	(27,774.06)		(12,956.52)	519.42
Oxford University	Corporate		3,363.00	(458.69)		(2,904.31)	0.00
Philippines Health Changemake	Corporate		0.00	(7,869.22)	7,869.22		(0.00)
Philippines TB Breakthrough	Donation		4,191.95	(10,750.00)	6,558.05		0.00
VCM	Corporate		7,864.63	(1,764.63)		(6,100.00)	0.00
BIC	Corporate		13,352.91	(134.16)		(13,218.75)	0.00
Mission Driven Government			0.00	(297.40)			(297.40)
G20			0.00	(5,000.00)	5,000.00		0.00
				0.00			0.00
Powersystems	Corporate			(182.85)			(182.85)
Julius Baer	Corporate		0.00	0.00	0.00	(360.61)	(360.61)

	totals					
	0.00	105,985.87	(77,886.59)	22,694.20	(51,114.92)	(321.44)
Core funding in year						
Reserves bftwd		94,322.92	(300,549.01)		0.00	(206,226.09)
reallocated expenses		70,228.00				70,228.00
funds transfer				225,298.17		225,298.17
			51,114.92			51,114.92
	164,550.92	(249,434.09)	225,298.17	0.00	140,415.00	(321.44)
	Total unrestricted funds					140,093.56
	Total funds					200,871.86

awaiting payment of grant

**Bridge Institute**

**Expenses Analysis**

**Year ended June 2025**

	Cost of			Trustee, Staff, Associates & Volunteer	Total	Notes
	Charitable Activities	generating voluntary income	Governance & Support Costs	Development		
<b>Analysis of Support Costs</b>						
Salaries	188,872	11,700			200,572	
AVPN Membership		4,243			4,243	
Administration	36,425		9,450		45,875	Contracted support
Bank Charges			116		116	Bank charges including international
IT	0		182		182	Microsoft licenses etc.
Marketing	0	13,379			13,379	Website, preparation of materials for workshops etc.
Travel & Subsistence	0	3,902			3,902	Travel & subsistence - UK & Global
Telephone & Zoom		3,148	0		3,148	
Entertainment		2,225			2,225	
Trustee, Staff, Associates & Volunteer Development		12,165		12,165	24,330	
Legal & Insurance			2,711		2,711	
<b>Total Support Costs</b>	<b>225,297</b>	<b>50,762</b>	<b>12,459</b>	<b>12,165</b>	<b>300,683</b>	
<b>Expenditure on restricted projects</b>	<b>363,510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>363,510</b>	Contracted associates, travel, subsistence, hotels, stationery etc.
<b>Total Expenditure</b>	<b>588,807</b>	<b>50,762</b>	<b>12,459</b>	<b>12,165</b>	<b>664,193</b>	

**1. Accounting Policies**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

**Basis of Preparation**

These financial statements have been prepared on a going concern basis in accordance with the Charity Act 2011, The statement of recommended practice (FRS 102) - Charities SORP (FRS 102) second edition October 2019 and all applicable United Kingdom accounting standards.

**Company Status**

Bridge Institute is a Charitable Incorporated Organisation registered charity in England and Wales (number 1174490).

Bridge Institute is governed by a charitable constitution and has 6 Trustees at 30 June 25

**Going Concern**

Bridge Institute's income is from grants and donations.

They are a combination of restricted and unrestricted funds. In 24/25, unrestricted funds represented 25% of total income (£794,837) with the remaining 75% being unrestricted

Annual budgets and forecasts are prepared to ensure that adequate funding is in place to deliver charitable activities for the coming year.

In addition, the Trustees formulate plans and strategy for future operations of the organisation beyond the period formal budgets

and forecasts have been prepared

Ongoing liquidity of the Institute is dependent on the following:

The ability to maintain sufficient unrestricted funding to cover total operating costs.

Timely and full receipts of funds from restricted sources, where they are received in arrears

The ability to recover operating costs from restricted agreements.

The Trustees and Management of the Institute will continue to review and monitor the financials with financial forecasting being frequently updated.

With regard to the above, The Trustees believe it appropriate to adopt the going concern basis of accounting in preparing the financial statements.

**Income**

All income is accounted for on receipt.

However if in the future any income relates to a specific future period, it will be recorded as deferred.

There was no deferred income in 24/25

**Expenditure**

Liabilities are recognised as expenditure on an accruals basis

**VAT**

Bridge Institute is VAT registered as from 1 July 24

**Fund Accounting**

Unrestricted funds are donations and other income received for the general expenditure on the objects of the Institute

Designated funds are unrestricted funds that the Trustees have allocated to particular projects for the time being.

Restricted funds are used for specific purposes laid down by the donor. Expenditure for those purposes are charged to that fund, together with a fair allocation of overheads and support costs, where this is permitted by the donor.

**Foreign Currency**

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction.

**Retirement Benefits**

The Institute has a registered Workplace pension scheme, but currently does not have any participating members

**2. Donations and Grants**

see funds statement

**3. Expenditure**

see expense analysis

**4. Agency on behalf of 'She Changes Climate' (SCC)**

SCC is a non-profit organisation, who are a global movement driving Women's leadership in climate change

Bridge Institute acts as an agent for SCC. The Trustees of Bridge Institute does not have any control over the organisation and does not make decisions on their behalf.

All funds are held in a bank account separate from the Bridge Institute.

see statement of funds received and payment made on behalf of SCC



**Funds received and paid on behalf of SCC**

**Bridge Institute acts as an agent for She Changes Climate**

<b>SCC Income from:</b>	<b>Note</b>	<b>Total</b>
Donations		100,000
Grants		216,592
<b>Total SCC Income</b>	<b>4</b>	<b>316,592</b>

<b>SCC Expenditure on:</b>	<b>Total</b>
Charitable activities	(156,841)
Cost of generating voluntary funding	(44,467)
Governance & Support Costs	(32,210)
Trustee, Staff, Associates & Volunteer Development	(5,000)
<b>Total SCC Expenditure</b>	<b>(238,518)</b>

**4** 78,074 balance held on behalf of SCC at 30 June 25



Section A

Independent Examiner's Report

Report to the trustees/  
members of

Charity Name  
Bridge Institute

On accounts for the year  
ended

June 2025

Charity no  
(if any)

1174490

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 30/06/2025.

Responsibilities and  
basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent  
examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below \*) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

\* Please delete the words in the brackets if they do not apply.

Signed:

Date:

29/04/2026

Name:

Jessica Martin-Wells

Relevant professional  
qualification(s) or body  
(if any):

CIMA (1-L5FIOX)

Address:

6 Mortimer Road

Cockfield

**Section B****Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

**Give here brief details of any items that the examiner wishes to disclose.**