

BRIDGE INSTITUTE

England & Wales · Charity number 1174490

Details

Status Registered

Legal form CIO

Registered 2017-09-04

Register [View on the Charity Commission register](#)

Contact

Address 1 Blackmore Close
Haverhill
Suffolk
CB9 9JU

Phone 07738867065

Email suzanne.darkins@bridge-institute.com

Website www.bridge-institute.org

Activities

Objects: TO PROMOTE SUSTAINABLE DEVELOPMENT FOR THE BENEFIT OF THE PUBLIC BY:A) THE RELIEF OF POVERTY AND THE IMPROVEMENT OF THE CONDITIONS OF LIFE IN SOCIALLY AND ECONOMICALLY DISADVANTAGED COMMUNITIES;B) THE PROMOTION OF SUSTAINABLE MEANS OF ACHIEVING ECONOMIC GROWTH AND REGENERATION.SUSTAINABLE DEVELOPMENT MEANS DEVELOPMENT WHICH MEETS THE NEEDS OF THE PRESENT WITHOUT COMPROMISING THE ABILITY OF FUTURE GENERATIONS TO MEET THEIR OWN NEEDS

Activities: To promote a more sustainable, peaceful and fairer world for everyone by bringing together the key stakeholders, equipping them with the required leadership skills and facilitating them through a breakthrough strategy and execution process to solving the significant challenges of our time, as set out in United Nation's sustainable Development Goals

Classification

- **How:** Provides Advocacy/advice/information, Other Charitable Activities
- **What:** General Charitable Purposes
- **Who:** The General Public/mankind

Geography

- Australia
- Bangladesh
- China
- East Timor
- India
- Indonesia
- Laos
- Nepal
- Pakistan
- Philippines
- Qatar
- Singapore
- Sri Lanka
- United Arab Emirates
- United States
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-06-30	£794,837	£664,193	£200,872	1
2024-06-30	£501,085	£467,615	£70,228	1
2023-06-30	£187,888	£171,411	-	-
2022-06-30	£104,536	£119,725	-	-
2021-06-30	£114,967	£104,157	-	-
2020-06-30	£187,972	£98,294	-	-

Trustees

Name	Role	Appointed
Dr DECLAN DOOGAN		2017-06-01
Jonathan James Wright		2017-09-04
SHASHIKUMAR VELATH		2017-06-01
Suzanne Darkins		2019-07-01

BRIDGE INSTITUTE

England & Wales - Charity number 1174490

Accounts

Bridge Institute
The Trustees Annual Report
July 2024 – June 2025

We remain steadfastly behind the purpose of the Bridge Institute, which remains:

“To promote a more sustainable, peaceful and fairer world for everyone by bringing together the key stakeholders, equipping them with the required leadership skills and facilitating them through a breakthrough strategy and execution process to solving the significant challenges of our time, as set out in the United Nations Sustainable Development Goals.”

We continue to further this by:

- Bringing together key stakeholders to collaborate in addressing shared societal challenges. We enable the personal and collective capacity to lead in partnership, collaborate and problem solve to tackle the pressing societal challenges of our time.
- Promoting the involvement of the world’s leading experts to contribute to thinking and problem solving of on key societal challenges.
- Advancing large scale mindset shifts towards responsibility, empathy, integrative thinking, and compassion.
- Advancing brokerage between leaders of business, government and civil society in creating sustainable models that enable prosperity, safety, and sustainability.
- Remaining balanced and neutral, ensuring the commitment to remain impartial and apolitical.

The Bridge Institute continues to work tirelessly in pursuit of its purpose.

Notable achievements in this year are:

- The creation of the ‘Spiral Breakthrough White Paper’.
- Continued progress of the UAE Carbon Dioxide Removal programme towards the setting up of a global Centre of Excellence.
- Creating the partnerships and permissions to launch the Philippines Changemaker programme.
- Progressing the foundations to build schools in deprived areas of the world.
- The launching of the Safe Life Mission, tackling violence affecting young people in London and providing more pathways to opportunity, in partnership with the London’s Violence Reduction Unit.
- Initiating the first phase of the Indonesia Breakthrough Mission, exploring how to uplift cocoa farmers in Indonesia.

As trustee’s and guardians of the Bridge Institute, we continue to plan for the future, to expand the work and reach of the Bridge Institute. This includes developing the skills and capabilities amongst our present staff, associates and volunteers needed to further our work.

We continue to evaluate each project on a cost/value basis ensuring that we have enough available resources to maximise the impact and the outcomes we aspire to deliver.

Bridge Institute

Statement of Financial Activities

Year ended June 2025

	Note	Unrestricted	Restricted	Total		
Bridge Income from:						
Donations		127,136	221,736	348,873		
Grants		73,128	372,792	445,920		
Other		44		44		
Total Bridge Income	2	200,308	594,528	794,837	25%	75%
Bridge Expenditure on:						
Charitable activities		(225,297)	(363,510)	(588,807)		
Cost of generating voluntary funding		(50,762)	0	(50,762)		
Governance & Support Costs		(12,459)	0	(12,459)		
Trustee, Staff, Associates & Volunteer Development		(12,165)	0	(12,165)		
Total Bridge Expenditure	3	(300,683)	(363,510)	(664,193)		
Net income/(expenditure) - Bridge		(100,375)	231,018	130,644		
TOTAL NET INCOME/(EXPENDITURE)		(100,375)	231,018	130,644		

Bridge Institute	Balance Sheet	Year ended June 2025
Current Assets	£	
Debtors	155,449	
Bank - Institute	73,131	
Total Current Assets	228,580	
Current Liabilities		
Creditors	(27,262)	
VAT Control	(446)	
Total Current Liabilities	(27,708)	
Net Current Assets	200,872	
Funds		
Restricted Funds - Institute	113,531	
not in deficit		
in deficit	(52,753)	
Total restricted funds	60,778	
Unrestricted Funds - Institute	140,094	
Total Unrestricted Funds	140,094	
Total Funds	200,872	

Bridge Institute		From	Jul-24	to	Jun-25	remaining	
Restricted Funds	Funding Type	Ciwd	Income	Direct Expenses	Overheads Allocations	Funds Transfer	balance
Education for Peace	Donation		221,736.22	(33,885.32)	(95,500.00)	(80,000.00)	12,350.90
Bail Project USA	Transfer					80,000.00	80,000.00
Safe Lives Mission	Grant		151,365.46	(84,017.71)	(50,000.00)		17,347.75
UAE CDR	Grant		153,203.61	(113,330.01)	(39,873.60)		(0.00)
UAE Carbon Gap	Grant		0.00	0.00	(52,618.77)		(52,618.77)
UAE CDR 2	Grant		68,223.00	(54,390.42)	(10,000.00)		3,832.58
Misc			0.00	(134.16)			(134.16)
	totals		594,528.29	(285,757.62)	(247,992.37)	0.00	60,778.30
Unrestricted Funds							
<i>Designated</i>							
BNP Parabas	Corporate		8,277.27	(5,364.00)		(2,913.27)	0.00
Camden	Grant		27,686.11	(15,024.65)		(12,661.46)	0.00
Future Governance Forum	Donation		0.00	(3,266.93)	3,266.93		0.00
MARS Indonesia Breakthrough Grant			41,250.00	(27,774.06)		(12,956.52)	519.42
Oxford University	Corporate		3,363.00	(458.69)		(2,904.31)	0.00
Philippines Health Changemake	Corporate		0.00	(7,869.22)	7,869.22		(0.00)
Philippines TB Breakthrough	Donation		4,191.95	(10,750.00)	6,558.05		0.00
VCMI	Corporate		7,864.63	(1,764.63)		(6,100.00)	0.00
BIC	Corporate		13,352.91	(134.16)		(13,218.75)	0.00
Mission Driven Government			0.00	(297.40)			(297.40)
G20			0.00	(5,000.00)	5,000.00		0.00
				0.00			0.00
Powersystems	Corporate			(182.85)			(182.85)
Julius Baer	Corporate		0.00	0.00	0.00	(360.61)	(360.61)

awaiting payment of grant

	Charitable Activities	Cost of generating voluntary income	Governance & Support Costs	Trustee, Staff, Associates & Volunteer Development	Total	Notes
Analysis of Support Costs						
Salaries	188,872	11,700			200,572	
AVPN Membership		4,243			4,243	
Administration	36,425		9,450		45,875	Contracted support
Bank Charges			116		116	Bank charges including international
IT	0		182		182	Microsoft licenses etc.
Marketing	0	13,379			13,379	Website, preparation of materials for workshops etc.
Travel & Subsistence	0	3,902			3,902	Travel & subsistence - UK & Global
Telephone & Zoom		3,148		0	3,148	
Entertainment		2,225			2,225	
Trustee, Staff, Associates & Volunteer Development			12,165		12,165	
Legal & Insurance				2,711	2,711	
Total Support Costs	225,297	50,762	12,459	12,165	300,683	
Expenditure on restricted projects	363,510	0	0	0	363,510	Contracted associates, travel, subsistence, hotels, stationery etc.
Total Expenditure	588,807	50,762	12,459	12,165	664,193	

1. Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of preparation

These financial statements have been prepared on a going concern basis in accordance with the Charity Act 2011, The statement of recommended practice (FRS 102) - Charities SORP (FRS 102) second edition October 2019 and all applicable United Kingdom accounting standards.

Company Status

Bridge Institute is a Charitable Incorporated Organisation registered charity in England and Wales (number 117490).

Bridge Institute is governed by a charitable constitution and has 5 Trustees at 30 June 25

Going Concern

Bridge Institute's income is from grants and donations.

They are a combination of restricted and unrestricted funds. In 24/25, unrestricted funds represented 25% of total income (£794,837) with the remaining 75% being unrestricted

Annual budgets and forecasts are prepared to ensure that adequate funding is in place to deliver charitable activities for the coming year.

In addition, the Trustees formulate plans and strategy for future operations of the organisation beyond the period formal budgets and forecasts have been prepared

Ongoing liquidity of the Institute is dependent on the following:

The ability to maintain sufficient unrestricted funding to cover total operating costs.

Timely and full receipts of funds from restricted sources, where they are received in arrears

The ability to recover operating costs from restricted agreements.

The Trustees and Management of the Institute will continue to review and monitor the financials with financial forecasting being frequently updated.

With regard to the above, The Trustees believe it appropriate to adopt the going concern basis of accounting in preparing the financial statements.

Income

All income is accounted for on receipt.

However if in the future any income relates to a specific future period, it will be recorded as deferred.

There was no deferred income in 24/25

Expenditure

Liabilities are recognised as expenditure on an accruals basis

VAT

Bridge Institute is VAT registered as from 1 July 24

Fund Accounting

Unrestricted funds are donations and other income received for the general expenditure on the objects of the Institute

Designated funds are unrestricted funds that the Trustees have allocated to particular projects for the time being.

Restricted funds are used for specific purposes laid down by the donor. Expenditure for those purposes are charged to that fund, together with a fair allocation of overheads and support costs, where this is permitted by the donor.

Foreign Currency

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction.

Retirement Benefits

The Institute has a registered Workplace pension scheme, but currently does not have any participating members

2. Donations and Grants

see funds statement

3. Expenditure

see expense analysis

4. Agency on behalf of 'She Changes Climate' (SCC)

SCC is a non-profit organisation, who are a global movement driving Women's leadership in climate change

Bridge Institute acts as an agent for SCC. The Trustees of Bridge Institute does not have any control over the organisation and does not make decisions on their behalf.

All funds are held in a bank account separate from the Bridge Institute.

see statement of funds received and payment made on behalf of SCC

Funds received and paid on behalf of SCC

Bridge Institute acts as an agent for She Changes Climate

SCC Income from:	Note	Total
Donations		100,000
Grants		216,592
Total SCC Income	4	316,592

SCC Expenditure on:	Total
Charitable activities	(156,841)
Cost of generating voluntary funding	(44,467)
Governance & Support Costs	(32,210)
Trustee, Staff, Associates & Volunteer Development	(5,000)
Total SCC Expenditure	(238,518)

4 78,074 balance held on behalf of SCC at 30 June 25



Section A

Independent Examiner's Report

**Report to the trustees/
members of**

Charity Name
Bridge Institute

**On accounts for the year
ended**

June 2025

**Charity no
(if any)**

1174490

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended **30/06/2025**.

**Responsibilities and
basis of report**

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed:

Date:

29/04/2026

Name:

Jessica Martin-Wells

**Relevant professional
qualification(s) or body
(if any):**

CIMA (1-L5FIOX)

Address:

6 Mortimer Road

Cockfield

BRIDGE INSTITUTE

England & Wales - Charity number 1174490

Accounts

Bridge Institute		Income Statement			Year ended June 2024		
Income from:	Note	Unrestricted	Restricted	Total			
Donations		156,240		156,240			
Grants			331,866	331,866			
Other		12,980		12,980			
Total Income	2	169,220	331,866	501,086			
Expenditure on:							
Charitable activities		(14,077)	(337,390)	(351,467)			
Cost of generating voluntary funding		(73,732)		(73,732)			
Governance & Support Costs		(13,617)		(13,617)			
Trustee, Staff, Associates & Volunteer Development		(28,800)		(28,800)			
Total Expenditure	3	(130,226)	(337,390)	(467,615)			
Net income/(expenditure)		38,994	(5,524)	33,471			
Transfer between funds		(5,524)	5,524	0			
Net Movement in funds		33,471	0	33,471			

Bridge Institute	Balance Sheet	Year ended June 2024
Current Assets	£	
Debtors	52,619	
Bank	17,640	
Total Current Assets	70,259	
Creditors	(31)	
Net Current Assets	70,228	
Funds		
Restricted Funds		
not in deficit	0	
in deficit	0	
Total unrestricted funds	<u>0</u>	
Unrestricted Funds	70,228	
Total Funds	70,228	

1. Accounting Policies

The principal accounting policies adopted. Judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of preparation

These financial statements have been prepared on a going concern basis in accordance with the Charitable Act 2011, 'The statement of recommended practice (FRS 102) - Charities SORP (FRS 102) second edition October 2019 and all applicable United Kingdom accounting standards.

Company Status

Bridge Institute is a Charitable Incorporated Organisation registered charity in England and Wales (number 1174490). Bridge Institute is governed by a charitable constitution and has 7 Trustees at 30 June 24

Going Concern

Bridge Institute's income is from grants and donations.

They are a combination of restricted and unrestricted funds. In 23/24, unrestricted funds represented 66% of total income (£501,807) with the remaining 34% being unrestricted

Annual budgets and forecasts are prepared to ensure that adequate funding is in place to deliver charitable activities for the coming year.

In addition, the Trustees formulate plans and strategy for future operations of the organisation beyond the period formal budgets and forecasts have been prepared

Ongoing liquidity of the Institute is dependent on the following:

The ability to maintain sufficient unrestricted funding to cover total operating costs.

Timely and full receipts of funds from restricted sources, where they are received in arrears

The ability to recover operating costs from restricted agreements.

The Trustees and Management of the Institute will continue to review and monitor the financials with financial forecasting being frequently updated.

With regard to the above, The Trustees believe it appropriate to adopt the going concern basis of accounting in preparing the financial statements.

Income

All income is accounted for on receipt.

However if in the future any income relates to a specific future period, it will be recorded as deferred.

There was no deferred income in 23/24

Expenditure

Liabilities are recognised as expenditure on an accruals basis

All expenses currently include irrecoverable VAT as the Institute as at 30 June 24 is not VAT registered.

Fund Accounting

Unrestricted funds are donations and other income received for the general expenditure on the objects of the Institute

Designated funds are unrestricted funds that the Trustees have allocated to particular projects for the time being.

Restricted funds are used for specific purposes laid down by the donor. Expenditure for those purposes are charged to that fund, together with a fair allocation of overheads and support costs, where this is permitted by the donor.

Foreign Currency

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction.

Retirement Benefits

The Institute has a registered Workplace pension scheme

2. Donations and grants

see funds statement

3. Expenditure

see expense analysis

Bridge Institute

Expenses Analysis

Year ended June 2024

Analysis of Support Costs	Charitable Activities	Cost of generating voluntary Income	Governance & Support Costs	Trustee, Staff, Associates & Volunteer Development	Total
Salaries	82,704	55,498		20,000	158,202
AVPN Membership		4,202			4,202
Administrator			12,936		12,936
Bank Charges			115		115
IT			525		525
Marketing		5,921			5,921
Travel & Subsistence		6,237			6,237
Telephone & Zoom		1,874			1,874
Trustee, Staff, Associates & Volunteer Development				8,800	8,800
Legal			41		41
Total Support Costs	82,704	73,732	13,617	28,800	198,853
Expenditure on restricted projects	268,763	0	0	0	268,763
Total Expenditure	351,466	73,732	13,617	28,800	467,615

Notes

Contracted support

Bank charges including international

Microsoft licenses etc.

Website, preparation of materials for workshops etc.

Travel & subsistence - UK & Global

Contracted associates, travel, subsistence, hotels,
stationery etc.

We remain steadfastly behind the purpose of Bridge Institute, which remains
To promote a more sustainable, peaceful and fairer world for everyone by bringing together the key stakeholders,
equipping them with the required leadership skills and facilitating them through a breakthrough strategy
and execution process to solving the significant challenges of our time, as set out in United Nation's sustainable Development Goals

We continue to further this by bringing together key stakeholders to collaborate in addressing their shared societal challenges
The enablement of their personal and collective capacity to lead in partnership, collaborate
and problem solve to tackle their shared societal challenge

Promoting the involvement of the world's leading experts to contribute to thinking
and problem solving of shared societal challenge

Advancing large scale mind set shifts from a narrative of anger, criticism and violence towards empathy,
integrative thinking, and compassion

Promoting the involvement of the world's leading experts to contribute to thinking and problem solving of shared
societal challenge

Advancing large scale mind set shifts from a narrative of anger, criticism and violence towards empathy,
integrative thinking, and compassion

Advancing brokerage between businesses and communities to creating sustainable business models that enable prosperity

All activities will be balanced and shall maintain or enhance the Institute's commitment to remain impartial

Bridge Institute continues to work tirelessly in pursuit of its vision .

Notable achievements in Year ending June24

Start of work in relation to Carbon Removal in UAE

Philippines Healthcare Programme

Started to talk about Phillipines TB prevention programme

Working IBM Skills Maker Programme

AVPN Jugaad

Plant Rich
Camden Council
Unilever
BNP Paribas

We continue to plan for the future to expand the work and reach of Bridge Institute.

This includes developing skills amongst our present family of staff, associates and volunteers needed to further our work.

We continue to evaluate each project on a cost/value basis ensuring that we have enough available resources to have the impact and outcomes we aspire to.

Following the great starts the Institute has achieved in 2324, We have decided to intensify the Carbon removal initiative and the work with the Phillipine Healthcare system in 2425.

Bridge Institute		Income Statement			Year ended June 2024		
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see expense analysis

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Year ended June 2024

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Following the great starts the Institute has achieved in 2324, We have decided to intensify the Carbon removal initiative and the work with the Phillipine Healthcare system in 2425.



Section A

Independent Examiner's Report

Report to the trustees/
members of

Charity Name
Bridge Institute

On accounts for the year
ended

June 2024 Charity no (if any) 1174490

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 30/06/2024.

Responsibilities and
basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

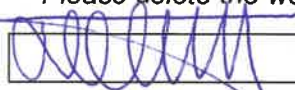
Independent
examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:  Date: 29.04.2025

Name: Jessica Martin-Wells

Relevant professional qualification(s) or body (if any): CIMA L-5FIOX

Address: 6 MORTIMER ROAD
COCKFIELD, SUFFOLK

Section B Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

BRIDGE INSTITUTE

England & Wales - Charity number 1174490

Accounts



Trustees' Annual Report for the period

From 1st July 2022
Period end date

Period start date To 30th June 2023

Charity name: Bridge Institute

Charity registration number:1174490

Objectives and Activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	To promote a more sustainable, peaceful and fairer world for everyone by bringing together the key stakeholders, equipping them with the required leadership skills and facilitating them through a breakthrough strategy and execution process to solving the significant challenges of our time, as set out in United Nation's sustainable Development Goals
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	<p>Bring together of key stakeholders together to collaborate in addressing their shared societal challenges</p> <p>The enablement of their personal and collective capacity to lead in partnership, collaborate and problem solve to tackle their shared societal challenge</p> <p>Promoting the involvement of the world's leading experts to contribute to thinking and problem solving of shared societal challenge</p> <p>Advancing large scale mind set shifts from a narrative of anger, criticism and violence towards empathy, integrative thinking, and compassion</p> <p>Advancing brokerage between businesses and communities to creating sustainable business models that enable prosperity</p> <p>All activities will be balanced and shall maintain or enhance the Institute's</p>

		commitment to remain impartial
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	All Trustees are fully conversant with Charity Commission guidance on public benefit

Additional information (optional)

You may choose to include further statements where relevant about:

	SORP reference	
Policy on grant making	Para 1.38	
Policy on social investment including program related investment	Para 1.38	
Contribution made by volunteers	Para 1.38	
Other		

Achievements and Performance

	SORP reference	
Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.	Para 1.20	<p>The Bridge Institute continues to tirelessly work in pursuit of its vision as laid out above</p> <p>Notable achievements in 1922/23</p> <ul style="list-style-type: none"> • Kalinga Fellowship 22 – Continued programme to eradicate gender-based violence in India • Kashmir 1000 Leader Programme – to work with the most influential 1000 people in Kashmir and Jammu to build a more prosperous, safer, Joyous future. • Young Leaders Summit was launched in Singapore. Inspiring students to reimagine & shape a more sustainable

		<p>& better future for generations to come. An event was held in the USA.</p> <ul style="list-style-type: none"> • Afgan Refugee Coalition – transforming employment & language. • Philippine Health Breakthrough Programme – helping to bring healthcare solutions to people of Asia Pacific
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Additional information (optional)

You may choose to include further statements where relevant about:

Achievements against objectives set	Para 1.41	
Performance of fundraising activities against objectives set	Para 1.41	
Investment performance against objectives	Para 1.41	
Other		

Financial Review

Review of the charity's financial position at the end of the period	Para 1.21	Bridge Partnership continued their support via donation of £50.7k. Other grants of £136k for specific projects were given.
Statement explaining the policy for holding reserves stating why they are held	Para 1.22	For the on-going commitments around the various ongoing initiatives (as previously described) and for future initiatives
Amount of reserves held	Para 1.22	£36,757
Reasons for holding zero reserves	Para 1.22	n/a
Details of fund materially in deficit	Para 1.24	n/a
Explanation of any uncertainties about the charity continuing as a going concern	Para 1.23	n/a

Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	Para 1.47	
Investment policy and objectives including any social investment policy adopted	Para 1.46	
A description of the principal risks facing the charity	Para 1.46	
Other		

Structure, Governance and Management

Description of charity's trusts:		
Type of governing document (trust deed, royal charter)	Para 1.25	Constitution
How is the charity constituted? (e.g unincorporated association, CIO)	Para 1.25	Charitable Incorporated Organisation
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	Elected by Trustee Board

Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	Para 1.51	
The charity's organisational structure and any wider network with which the charity works	Para 1.51	
Relationship with any related parties	Para 1.51	
Other		

Reference and Administrative details

Charity name	Bridge Institute
Other name the charity uses	
Registered charity number	1174490
Charity's principal address	1 Blackmore Close Haverhill Suffolk CB9 9JU

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Jonathan Wright	Treasurer		
2	Declan Doogan	Chairman		
3	Sashikumar Velath			
4	Jim Walker			
5	Suzanne Darkins	Secretary		
6	Simon McKenzie			
7	Naina Subberwal Batra			
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20				

Corporate trustees – names of the directors at the date the report was approved

Director name		

Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year	

Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	

Additional information (optional)

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (Optional information)

--

Exemptions from disclosure

Reason for non-disclosure of key personnel details

--

Other optional information

--

Declarations

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)

S. Darkins

Full name(s)

Suzanne Darkins

Position (eg Secretary,
Chair, etc)

Secretary

Date

30 April 24



CHARITY COMMISSION
FOR ENGLAND AND WALES

Charity Name Bridge Institute	No (if any) 117490
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CC16a

Receipts and payments accounts

For the period from	Period start date 7/1/2022	To	Period end date 6/30/2023
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Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Bridge Partnership	50,726	-	-	50,726	-
Global Bioshield	1,081	-	-	1,081	-
Young Leaders Summit	-	45,850	-	45,850	-
Afgan Refugee	-	14,360	-	14,360	-
Philippine Healthcare	-	75,871	-	75,871	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total (Gross income for AR)	51,807	136,081	-	187,888	-
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	51,807	136,081	-	187,888	-
A3 Payments					
Consultancy	58,879	-	-	58,879	-
Kalinga 22	27,445	-	-	27,445	-
Afgan Refugee	13,948	-	-	13,948	-
Philippine Healthcare	54,575	-	-	54,575	-
IT	1,240	-	-	1,240	-
Subscriptions	4,139	-	-	4,139	-
Travel	7,749	-	-	7,749	-
Admin	3,437	-	-	3,437	-
	-	-	-	-	-
Sub total	171,412	-	-	171,412	-
A4 Asset and investment purchases, (see table)					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total payments	171,412	-	-	171,412	-
Net of receipts/(payments)	- 119,605	136,081	-	16,476	-
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	-	-	-	-	-
Cash funds this year end	- 119,605	136,081	-	16,476	-

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds		36,758	-	-
		-	-	-
		-	-	-
	Total cash funds	36,758	-	-
	(agree balances with receipts and payments account(s))	Agreement Error	Agreement Error	OK

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities			-	
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval
Suzanne Darkins	Suzanne Darkins	4/8/2023



Section A

Independent Examiner's Report

Report to the trustees/
members of

Charity Name
Bridge Institute

On accounts for the year
ended

June 2023

Charity no
(if any)

1174490

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 30/06/2023.

Responsibilities and
basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Date:

29.04.2024

Name:

Jessica Martin-Wells

Relevant professional
qualification(s) or body
(if any):

CIMA

Address:

6 MORTIMER ROAD

COCKFIELD, SUFFOLK

IP30 0JZ

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

BRIDGE INSTITUTE

England & Wales - Charity number 1174490

Accounts



Trustees' Annual Report for the period

From **1st July 2021** Period start date To **30th**
June 2022 Period end date

Charity name: Bridge Institute

Charity registration number:1174490

Objectives and Activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	To promote a more sustainable, peaceful and fairer world for everyone by bringing together the key stakeholders, equipping them with the required leadership skills and facilitating them through a breakthrough strategy and execution process to solving the significant challenges of our time, as set out in United Nation's sustainable Development Goals
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	<p>Bring together of key stakeholders together to collaborate in addressing their shared societal challenges</p> <p>The enablement of their personal and collective capacity to lead in partnership, collaborate and problem solve to tackle their shared societal challenge</p> <p>Promoting the involvement of the world's leading experts to contribute to thinking and problem solving of shared societal challenge</p> <p>Advancing large scale mind set shifts from a narrative of anger, criticism and violence towards empathy, integrative thinking, and compassion</p> <p>Advancing brokerage between businesses and communities to</p>

		<p>creating sustainable business models that enable prosperity</p> <p>All activities will be balanced and shall maintain or enhance the Institute's commitment to remain impartial</p>
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	All Trustees are fully conversant with Charity Commission guidance on public benefit

Additional information (optional)

You may choose to include further statements where relevant about:

	SORP reference	
Policy on grant making	Para 1.38	
Policy on social investment including program related investment	Para 1.38	
Contribution made by volunteers	Para 1.38	
Other		

Achievements and Performance

	SORP reference	

<p>Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.</p>	<p>Para 1.20</p>	<p>The Bridge Institute continues to tirelessly work in pursuit of its vision as laid out above</p> <p>Notable achievements in 1921/22</p> <ul style="list-style-type: none"> • Kalinga Fellowship 21 – Theme combatting Human Trafficking. Due to Covid was carried out virtually. Format was a great success. • Kashmir 1000 Leader Programme – to work with the most influential 1000 people in Kashmir and Jammu to build a more prosperous, safer, Joyous future – on hold due to Covid • Young Leaders Summit was launched in Singapore. Inspiring students to reimagine & shape a more sustainable & better future for generations to come. An event was held in the USA. • Bioshield – Hidden Villa Project to explore potential of Bioshield initiative. Search for Covid vaccine
--	------------------	--

Additional information (optional)

You may choose to include further statements where relevant about:

<p>Achievements against objectives set</p>	<p>Para 1.41</p>	
<p>Performance of fundraising activities against objectives set</p>	<p>Para 1.41</p>	
<p>Investment performance against objectives</p>	<p>Para 1.41</p>	
<p>Other</p>		

Financial Review

Review of the charity's financial position at the end of the period	Para 1.21	Funding (£75k) from an individual philanthropist was received in 21/22. Also Bridge Partnership, founder of the Bridge Institute continued to financially support the work of the Institute by donating £29.5k. The Trustees are also pleased to say that the loan provided by Bridge Partnership has been repaid. The Trustees have expressed their grateful thanks for their continued support.
Statement explaining the policy for holding reserves stating why they are held	Para 1.22	For the on-going commitments around the various ongoing initiatives (as previously described) and for future initiatives
Amount of reserves held	Para 1.22	£20,280
Reasons for holding zero reserves	Para 1.22	n/a
Details of fund materially in deficit	Para 1.24	n/a
Explanation of any uncertainties about the charity continuing as a going concern	Para 1.23	n/a

Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	Para 1.47	
Investment policy and objectives including any social investment policy adopted	Para 1.46	
A description of the principal risks facing the charity	Para 1.46	
Other		

Structure, Governance and Management

Description of charity's trusts:		
Type of governing document (trust deed, royal charter)	Para 1.25	Constitution
How is the charity constituted? (e.g unincorporated association, CIO)	Para 1.25	Charitable Incorporated Organisation
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	Elected by Trustee Board

Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	Para 1.51	
The charity's organisational structure and any wider network with which the charity works	Para 1.51	
Relationship with any related parties	Para 1.51	
Other		

Reference and Administrative details

Charity name	Bridge Institute
Other name the charity uses	
Registered charity number	1174490

Charity's principal address	1 Blackmore Close Haverhill Suffolk CB9 9JU

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Jonathan Wright	Treasurer		
2	Declan Doogan	Chairman		
3	Shashikumar Velath			
4	Jim Walker			
5	Suzanne Darkins	Secretary		
6	Simon McKenzie			
7	Naina Subberwal Batra			
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19				
20				

Corporate trustees - names of the directors at the date the report was approved

Director name		

Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year	

Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	

Additional information (optional)

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (Optional information)

--

Exemptions from disclosure

Reason for non-disclosure of key personnel details

--

Other optional information

--

Declarations

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)

S. Darkins

Full name(s)

Suzanne Darkins

Position (eg
Secretary, Chair, etc)

Secretary

Date

30 April 23



CHARITY COMMISSION
FOR ENGLAND AND WALES

Charity Name Bridge Institute	No (if any) 9
----------------------------------	------------------

Receipts and payments accounts

For the period from	Period start date Jul-21	To	Period end date Jun-22
------------------------	-----------------------------	----	---------------------------

Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £
A1 Receipts				
Donations	104,536	-	-	104,536
One of One Programme	-	-	-	-
Hidden Villa Project	-	-	-	-
Young Leaders Summit	-	-	-	-
Gift Aid	-	-	-	-
	-	-	-	-
	-	-	-	-
Sub total (Gross income for AR)	104,536	-	-	104,536
A2 Asset and investment sales, (see table).				
	-	-	-	-
	-	-	-	-
Sub total	-	-	-	-
Total receipts	104,536	-	-	104,536
A3 Payments				
Kalinga	11,137	-	-	11,137
Bioshield Project	-	-	-	-
Hidden Villa Project	264	-	-	264
One for One	-	-	-	-
Young Leaders Summit	17,118	-	-	17,118
Aspen event	7,811	-	-	7,811
Contracted Salaries	68,393	-	-	68,393
Website	1,304	-	-	1,304
IT	-	-	-	-
Legal Advice	5,842	-	-	5,842
Subscriptions and misc exps	2,465	-	-	2,465
Travel exps	5,391	-	-	5,391
Sub total	119,725	-	-	119,725
A4 Asset and investment purchases, (see table)				
	-	-	-	-
	-	-	-	-
Sub total	-	-	-	-
Total payments	119,725	-	-	119,725
Net of receipts/(payments)	- 15,189	-	-	- 15,189
A5 Transfers between funds	-	-	-	-
A6 Cash funds last year end	-	-	-	-
Cash funds this year end	- 15,189	-	-	- 15,189

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £
B1 Cash funds	Bank account	20,280	
		-	-
		-	-
	Total cash funds	20,280	-
	(agree balances with receipts and payments account(s))	Agreement Error	OK


	Details	Unrestricted funds to nearest £	Restricted funds to nearest £
B2 Other monetary assets		-	-
		-	-
		-	-
		-	-
		-	-
		-	-

	Details	Fund to which asset belongs	Cost (optional)
B3 Investment assets			-
			-
			-
			-
			-

	Details	Fund to which asset belongs	Cost (optional)
B4 Assets retained for the charity's own use			-
			-
			-
			-
			-
			-
			-
			-
			-

	Details	Fund to which liability relates	Amount due (optional)
B5 Liabilities			-
			-
			-
			-
			-

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name
	Suzanne Darkins

CC16a



Last year

to the nearest £

-
72,549
4,930
26,563
10,926
-
-
-
114,968

-
-
-

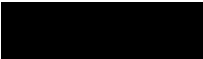
114,968

-
745
21,654
5,152
9,592
-
63,141
326
1,555
-
1,992
-
104,158

-
-
-

104,158

10,810
-
-
10,810



Endowment funds

to nearest £

-
-
-
-

OK

Endowment funds

to nearest £

-
-
-
-
-
-

Current value (optional)

-
-
-
-
-

Current value (optional)

-
-
-
-
-
-
-
-
-

When due (optional)

Date of approval

30-Apr-23



Section A

Independent Examiner's Report

Report to the trustees/
members of

Charity Name
Bridge Institute

On accounts for the year
ended

June 22

Charity no
(if any)

1174490

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 30/06/2021.

Responsibilities and
basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Jessica Martin-Wells

Date:

13/05/2023

Name:

Jessica Martin-Wells

Relevant professional
qualification(s) or body
(if any):

CIMA (1-L5FIOX)

Address:

6 Mortimer Road

Cockfield
Suffolk, IP30 0JZ

Section B**Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

--

BRIDGE INSTITUTE

England & Wales - Charity number 1174490

Accounts



Trustees' Annual Report for the period

From 1st July 2020
Period end date

Period start date To 30th June 2021

Charity name: Bridge Institute

Charity registration number:1174490

Objectives and Activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	To promote a more sustainable, peaceful and fairer world for everyone by bringing together the key stakeholders, equipping them with the required leadership skills and facilitating them through a breakthrough strategy and execution process to solving the significant challenges of our time, as set out in United Nation's sustainable Development Goals
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	<p>Bring together of key stakeholders together to collaborate in addressing their shared societal challenges</p> <p>The enablement of their personal and collective capacity to lead in partnership, collaborate and problem solve to tackle their shared societal challenge</p> <p>Promoting the involvement of the world's leading experts to contribute to thinking and problem solving of shared societal challenge</p> <p>Advancing large scale mind set shifts from a narrative of anger, criticism and violence towards empathy, integrative thinking, and compassion</p> <p>Advancing brokerage between businesses and communities to creating sustainable business models that enable prosperity</p>

		All activities will be balanced and shall maintain or enhance the Institute's commitment to remain impartial
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	All Trustees are fully conversant with Charity Commission guidance on public benefit

Additional information (optional)

You may choose to include further statements where relevant about:

	SORP reference	
Policy on grant making	Para 1.38	
Policy on social investment including program related investment	Para 1.38	
Contribution made by volunteers	Para 1.38	
Other		

Achievements and Performance

	SORP reference	

<p>Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.</p>	<p>Para 1.20</p>	<p>The Bridge Institute continues to tirelessly work in pursuit of its vision as laid out above</p> <p>Notable achievements in 1920/21</p> <ul style="list-style-type: none"> • Kalinga Fellowship 20 – Theme combatting Human Trafficking. Due to Covid was carried out virtually. Format was a great success. • Kashmir 1000 Leader Programme – to work with the most influential 1000 people in Kashmir and Jammu to build a more prosperous, safer, Joyous future – on hold due to Covid • One for One (Tanglin Trust School)– opportunity to lift one person (and their families) out of poverty forever via the Head Held High Programme. • Young Leaders Summit was launched in Singapore. Inspiring students to reimagine & shape a more sustainable & better future for generations to come. • Bioshield – Hidden Villa Project to explore potential of Bioshield initiative. Search for Covid vaccine
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Additional information (optional)

You may choose to include further statements where relevant about:

<p>Achievements against objectives set</p>	<p>Para 1.41</p>	
<p>Performance of fundraising activities against objectives set</p>	<p>Para 1.41</p>	
<p>Investment performance against objectives</p>	<p>Para 1.41</p>	
<p>Other</p>		

Financial Review

Review of the charity's financial position at the end of the period	Para 1.21	Funding (£100k +) received from various sources will be received in 20/21. Meanwhile Bridge Partnership, founder of the Bridge Institute continues to financially support the work of the Institute.
Statement explaining the policy for holding reserves stating why they are held	Para 1.22	For the on-going commitments around the various ongoing initiatives (as previously described) and for future initiatives
Amount of reserves held	Para 1.22	£35,461
Reasons for holding zero reserves	Para 1.22	n/a
Details of fund materially in deficit	Para 1.24	n/a
Explanation of any uncertainties about the charity continuing as a going concern	Para 1.23	n/a

Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	Para 1.47	
Investment policy and objectives including any social investment policy adopted	Para 1.46	
A description of the principal risks facing the charity	Para 1.46	
Other		

Structure, Governance and Management

Description of charity's trusts:		
Type of governing document (trust deed, royal charter)	Para 1.25	Constitution
How is the charity constituted? (e.g unincorporated association, CIO)	Para 1.25	Charitable Incorporated Organisation
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	Elected by Trustee Board

Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	Para 1.51	
The charity's organisational structure and any wider network with which the charity works	Para 1.51	
Relationship with any related parties	Para 1.51	
Other		

Reference and Administrative details

Charity name	Bridge Institute
Other name the charity uses	
Registered charity number	1174490
Charity's principal address	1 Blackmore Close Haverhill Suffolk CB9 9JU

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Jonathan Wright	Treasurer		
2	Declan Doogan	Chairman		
3	Shashikumar Velath			
4	Jim Walker			
5	Anthony Rushton			
6	Suzanne Darkins	Secretary		
7	Simon McKenzie			
8	Naina Subberwal Batra			
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				

Corporate trustees – names of the directors at the date the report was approved

Director name		

Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year	

Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	

Additional information (optional)

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (Optional information)

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Exemptions from disclosure

Reason for non-disclosure of key personnel details

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Other optional information

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Declarations

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)	<i>S. Darkins</i>	
Full name(s)	Suzanne Darkins	
Position (eg Secretary, Chair, etc)	Secretary	
Date	30 Apr 22	



CHARITY COMMISSION
FOR ENGLAND AND WALES

Charity Name Bridge Institute	No (if any) q
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CC16a


Receipts and payments accounts

For the period from	Period start date Jul-20	To	Period end date Jun-21
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Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
	-	-	-	-	-
Donations	72,549	-	-	72,549	181,500
One of One Programme	-	4,930	-	4,930	222
Hidden Villa Project	26,563	-	-	26,563	-
Young Leaders Summit	10,926	-	-	10,926	-
Gift Aid	-	-	-	-	6,250
	-	-	-	-	-
	-	-	-	-	-
Sub total (Gross income for AR)	110,038	4,930	-	114,968	187,972
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	110,038	4,930	-	114,968	187,972
A3 Payments					
Kalinga	-	-	-	-	32,132
Bioshield Project	745	-	-	745	-
Hidden Villa Project	21,654	-	-	21,654	-
One for One	222	4,930	-	5,152	-
Young Leaders Summit	9,592	-	-	9,592	-
Contracted Salaries	63,141	-	-	63,141	62,245
Website	326	-	-	326	340
IT	1,555	-	-	1,555	-
Subscriptions and misc exps	1,992	-	-	1,992	3,577
	-	-	-	-	-
Sub total	99,228	4,930	-	104,158	98,294
A4 Asset and investment purchases, (see table)					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total payments	99,228	4,930	-	104,158	98,294
Net of receipts/(payments)	10,810	-	-	10,810	89,678
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	-	-	-	-	-
Cash funds this year end	10,810	-	-	10,810	89,678

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	Bank account	222,400		-
		-	-	-
		-	-	-
	Total cash funds	222,400	-	-
	(agree balances with receipts and payments account(s))	Agreement Error	OK	OK
B2 Other monetary assets	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
B3 Investment assets	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
B4 Assets retained for the charity's own use	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
B5 Liabilities	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
	Bridge Partnership Loan		186,979	
			-	
			-	
			-	
Signed by one or two trustees on behalf of all the trustees	Signature	Print Name	Date of approval	
		Suzanne Darkins	30-Apr-22	



Section A

Independent Examiner's Report

**Report to the trustees/
members of**

Charity Name
Bridge Institute

**On accounts for the year
ended**

June 21

**Charity no
(if any)**

1174490

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended **30/06/2021**.

**Responsibilities and
basis of report**

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed:

Date:

29/04/2022

Name:

Jessica Martin-Wells

**Relevant professional
qualification(s) or body
(if any):**

CIMA (1-L5FIOX)

Address:

6 Mortimer Road

Cockfield
Suffolk, IP30 0JZ

Section B**Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

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