



**CHARITY COMMISSION**  
FOR ENGLAND AND WALES

## Trustees' Annual Report for the period

From 01/01/2022      Period start date    To 31/12/2022      Period end date

**Charity name: Churches Together in All Lincoln**

**Charity registration number: 1173828**

## Objectives and Activities

Summary of the purposes of the charity as set out in its governing document	The objects of the CIO are the advancement of the Christian religion, the relief of poverty and any other purposes which are charitable according to the law of England and Wales.
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	<p>In particular, Churches Together in Lincolnshire seeks to further these objects by :</p> <ul style="list-style-type: none"><li>a. encouraging and enabling Churches in the county to grow together in trust and mutual acceptance through shared worship, prayer, learning, service and evangelism with each church sharing with others the treasures of its tradition;</li><li>b. encouraging and stimulating throughout the county a deeper commitment to Christian unity;</li><li>c. promoting and co-ordinating ecumenical strategies at all levels</li><li>d. acting as a sponsoring body for Local Ecumenical Partnerships, ensuring the provision of appropriate ongoing advice and support, equitable financial assessment and proper periodic review;</li><li>e. encouraging full and early ecumenical consultation so that the churches may use resources (including buildings and the deployment of personnel) with sensitivity and in the interests of good stewardship;</li><li>f. providing a meeting point for Christian leaders and representatives within the county;</li><li>g. keeping the churches informed about ecumenical initiatives both inside and outside the county, liaising with the national ecumenical bodies;</li></ul> <p>and in all these ways, providing a focused Christian reference point for local government and other secular bodies with whom Churches Together in Lincolnshire will seek to work in the interests of the well-being of the people of Lincolnshire</p> <p>Examples of this are by encouraging and enabling church bodies in Lincolnshire to act together; for example : providing training course, conferences on relevant subjects, times of</p>

	<p>prayer and discussion, etc. We also act as a voice for the churches to the wider community, in particular public bodies - working with Lincolnshire County Council to promote road safety. We organise the annual Road Victims Memorial Service, Working with LCC, District Councils &amp; other organisations such as Lincolnshire Resilience Forum to resource Critical Emergencies via the CTAL Emergency Faith Responders, and also helping with situations such as Refugee, Migrants and other situations churches can be of key support with.</p>
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	<p>The Trustees are conscious of their responsibility at all times to act in accordance with the advice issued by The Charity Commission relating to public benefit considerations.</p>

**Additional information (optional)**

You may choose to include further statements where relevant about:

Policy on grant making	We are not a Grant Making organisation.
Policy on social investment including program related investment	
Contribution made by volunteers	<p>We wish to record our thanks to all those who Volunteer their time, be it the Emergency Faith Responders, Trustee's or the many others in Churches that work with us and who have assisted Churches Together in All Lincolnshire to fulfil its work during the period covered by this report.</p>
Other	

## Achievements and Performance

<p>Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.</p>	<p>2022 very much continued to be a year of hybrid working, change and disruption for many people and organisations. Churches Together in all Lincolnshire was not unaffected by these things either, but where there is change and disruption there is also potential for growth and renewal in response.</p> <p>The year began with work arising from the War in Ukraine and our work to be swiftly responsive in helping Churches, organisations and individuals provide aid and help to both those in Ukraine and those coming as refugee's to the UK. CTAL worked as a stakeholder agency with the County Councils and the Lincolnshire Resilience Forum on ensuring information and help was collated and networked out – a not insignificant task given the speed of things needed, and our Mission Enabler was tasked daily with collating and responding to new enquiries and missions as they arose. We cannot praise highly enough the work undertaken by the Churches of all Lincolnshire during this time, and how our Churches Together groups across the county provided real assistance.</p> <p>Preparations for our usual events, such as our Annual General Meeting, The Lincolnshire Road Safety Road Traffic Victims Service, The Gritter Blessing, And the Emergency Faith Responders Conference day and training were also being taken during this time and late spring.</p> <p>Our annual general meeting was held online. At this meeting two of our Trustee's, Maji Rudi Bruinwold and Rev'd Kathy Colwell retired from CTAL due to their retirements, we want to take this time to thank them for their valued service and contribution. Welcomed to the board of Trustee's in their place was The Suffragan Bishop of Grimsby, The Rt Rev'd Dr David Court, and Cap't Wendy Brown.</p> <p>During the spring and summer months, our activity of programmes included many conversations with organisations such as North Lincolnshire, North East Lincolnshire &amp; North Kesteven District Council and other Council authorities and their agencies. There was also work undertaken with the Local Churches Together initiatives, And of course, we continued with our programme of work to the Lincolnshire Community of Pioneers and fresh expressions workers. We ended the FEAST initiative, but are replacing it with a new initiative in 2023 called the Lincolnshire Mission Enablers Strategy &amp; Sharing Sessions, that will help share best practice for all involved in Mission Enabling in the county, be they lay or ordained and from all denominations.</p> <p>Our county is a large one geographically, but one that is active in ecumenism across the area, and one we are proud and pleased to serve in the many ways we are able to.</p> <p>During the course of this year we are pleased to say that we have worked exceptionally closely with a number of Churches Together groups, such as Transform Lincoln, Churches Together Grantham &amp; District, CT Lincoln &amp; District, CT Sleaford &amp;</p>
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	<p>District, CT North East Lincolnshire, Skegness Fellowship of Churches, Hope Spalding etc. Via visiting, networking, sharing information and assistance out, and promoting the works that they undertake and are pleased to continue to support them in this way and to build on this going into 2023.</p> <p>In August and September and continuing into the Winter we worked strategically alongside many of our local Churches Together, and alongside Lincolnshire County Council and District Councils on provision for the growing Cost of Living Crisis.</p> <p>In some ways this is a continuation of work we do already liaising with the Council and other organisations as an ecumenical Faith representative on issues such as Modern Day Slavery, Migrant Workers, and as Part of our Emergency Faith Responders work, but this has taken on a growing weight of its own, and in September it was a focus at our Presidents Day, and with much prayer and sharing of the ecumenical picture and hopes for our county and Churches Together in All Lincolnshire they took a bold step in issuing a letter to All Churches in Lincolnshire calling for them to come together, work together ecumenically and for their communities in a way as perhaps never before. This was sent out to all the Ministers and churches, and a page was added to our website specifically to cover the Cost of Living Crisis and in turn Warm Rooms.</p> <p>In October we again held our Emergency Faith Responders Recruitment &amp; Refresher Training day, sadly due to the Warm Rooms and Cost of Living work many of our Faith Responders are already so intrinsically engaged with many couldn't make it. It was though a good day for those that attended and refreshed their safeguarding skills.</p> <p>During 2022 in the early part of the year we were called upon by the Lincolnshire Resilience Forum to field the Emergency Faith Responders into Lincoln critical emergency for the A&amp;E departments, and were then consulted with by them in relation to the starting of a new volunteer workforce to cover the NHS in these situations, as this is not the type of critical incident the EFR and other similar agencies are designed to be utilised for.</p> <p>We have also continued to work in the field of New Housing projects and continue to support the Heath Christian Partnership at Bracebridge Heath as it models a Pioneering and Fresh Expression model of Local Ecumenical Partnership in an area of still developing new build.</p> <p>We have continued to be active in attending national conferences, webinars and keeping abreast of what is happening nationally and locally, and more importantly working across the county to help advise, support, and share good practice ideas to local churches and ecumenical partnerships in the very many areas in our county where new builds are happening.</p> <p>November was a very busy month which saw us again put on the Annual Blessing of the Gritters at the depot of Sturton by</p>
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Stow. We very much thank Bishop Nigel Peyton for making time to undertake that this year. It was very well received by those that work at the depot and do the gritting, and by the council.

The Lincolnshire Road Victims Service, that we usually undertake with the Lincolnshire Road Safety Partnership, was organised by CTAL alone this year due to some retirements from the LRSP, however this year it was held at St Matthews Church, Skegness, and we must give our very real thanks to Jean Smith who very much made it a service to be remembered and worked strongly alongside our Mission Enabler to make it a beautiful and very well attended service, with both BBC Look North and ITV Calendar news attending with Camera Crews on the day and short pieces to air happening, and BBC Radio Lincolnshire promoting it in advance too. It was also live streamed for those not able to attend, and a version of the service shared online.

This is hosted on our website [www.ctal.org.uk](http://www.ctal.org.uk) and viewed by more people than would have been able to attend the service and demonstrates how our new hybrid and online systems can work.

In November and December our Mission Enabler, Melanie, was very much also engaged with the Warm Rooms project work across the county that our churches and Councils have been engaged with.

We are also involved with CTE on a number of groups such as Racial Justice and also as a member of the working group looking at Intermediate Bodies and local Churches Together initiatives, which continues to not only benefit our county but the country as whole. We are also engaged with a number of East Midlands groups of an ecumenical nature too, sharing good practice and that benefit our wider community where it crosses boundaries.

We also actively worked with and are supporting an ecumenical partnership in the form of the Lincolnshire Faith & the Environment group that aims to highlight and help churches of all types and size address the issues of Climate Change and Creation Care that is part of the 5 marks of mission.

This year has also seen us continuing to work on the Lincolnshire Prayer Map, undertaking the mapping and maintenance of the map, as well as collating the mailing list, working with the Groundlevel and our ecumenical Pioneering community so as to make it a truly ecumenical initiative of ensuring our whole county is covered in prayer, and active in faith. This also makes a strong basis for active and embedded community engagement work.

This has again been a very busy year, and one of real change too, but one that at the end of it we can see the real work of ecumenism shining through across the county, and that demonstrated well our ability to work with change, with our

	<p>churches, and with our wider communities in positive, active and engaged ways that demonstrates our real work of supporting the Churches of All Lincolnshire to be able to work in unity and collaboration in very positive ways.</p> <p>During this year we have continued developing our online presence and systems, with a more active Facebook and Twitter Presence, and our website being used to host more active elements of our work so that it can visibly be seen and actively engaged with ensuring that we emulate Matthew 5:16 to 'let your light shine before others, so that they may see your good works and give glory to your Father in heaven.'</p> <p>We look forward to continuing and developing these and other good works on into 2023.</p> <p><b><u>The Future</u></b></p> <p>There are of course still uncertainties in planning for the future given the many situations arising from the continuing impact of Covid, the Cost of Living and Heating Crisis, the ongoing war in Ukraine, and whatever else may come. It remains our aim for 2023 to work on these issues and to support and resource ecumenical responses to these and other situations as may yet arise. It is also our intent to continue to put on the activities – either in person or through new media – that we have always done and that were restored to the calendar, as well as engaging with new projects such as those mentioned above like the Lincolnshire Mission Enablers Sessions, the ongoing recruitment and development of new Emergency Faith Responders, but also new initiatives such as Coordinating the Counties Places of Welcome (<a href="http://www.placesofwelcome.org.uk">www.placesofwelcome.org.uk</a>) as we move on from Warm Rooms (<a href="http://www.warmwelcome.uk">www.warmwelcome.uk</a>), there is also a plan to develop an ecumenical hub to help resource the growing number of eco, rewilding, and wild/outdoor church initiatives growing in the county, and of course ensuring that our local Churches Together Groups are fully networked and informed and able to develop fruitfully.</p> <p>COVID, Crisis of Living issues, and other financial constraints has exacerbated and brought to the fore a number of problems for our Denominations, churches and the community at large. Identifying these and finding ways that we as Churches Together in All Lincolnshire can assist and help to minister ecumenically in them will be and remain a priority task for 2023. We are optimistic that CTAL's future lies in more effective service of our member denominations.</p>
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#### **Additional information (optional)**

You may choose to include further statements where relevant about:

Achievements against objectives set	
Performance of fundraising activities against objectives set	
Investment performance against objectives	

Other	
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## Financial Review

Review of the charity's financial position at the end of the period	<p>CTAL's finances continue to be in good order. All commitments were met during the year.</p> <p>Accounts spent were, to a high degree, close to the amounts anticipated in our Budget.</p> <p>Funds are held in Current and Deposit accounts and in an Ethical Investment Fund.</p>
Statement explaining the policy for holding reserves stating why they are held	The Trustees have established a policy on our Reserves, intending that we should keep money in hand to the equivalent of nine-months' normal expenditure. This is a necessary provision for us to be able to continue our work in the event of income being less than expected or if anticipated income is delayed.
Amount of reserves held	<p>Our Reserves are presently in excess of the policy level, due to the reduced expenditure on activities during COVID but as normal activity resumes this is being corrected.</p> <p>Because of our reserves and noting the ongoing serious financial impact to our member denominations, the Trustees had reduced subscriptions by 25% in 2021 and held this again in 2022.</p>
Reasons for holding zero reserves	
Details of fund materially in deficit	
Explanation of any uncertainties about the charity continuing as a going concern	

## Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	<p>We are very grateful indeed to our member-denominations for meeting subscriptions for 2022.</p> <p>Subscriptions from our member-denominations accounted for 100% of income for our General Fund, which pays for most of the activities described above.</p>
Investment policy and objectives including any social investment policy adopted	Funds are held in an Ethical Investment Fund.
A description of the principal risks facing the charity	<p>The Trustees have developed a register of the major risks to which CTAL might be exposed. They consider the nature of the risk, together with its likelihood and potential impact, and develop means of mitigation as required. This policy is reviewed periodically.</p> <p>COVID and Cost of Living financial constraints has exacerbated and brought to the fore a number of problems for our Denominations, churches and the community at large which</p>

	<p>may have an effect on subscriptions commitments amongst other work undertaken in partnership. Identifying these and finding ways that we as Churches Together in All Lincolnshire can assist and help to minister ecumenically into them will continue to be a priority task for 2023.</p> <p>We are optimistic that CTAL's future lies in more effective service of our member denominations.</p>
Other	

## Structure, Governance and Management

Description of charity's trusts:	
Type of governing document	Constitution
How is the charity constituted?	CIO
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	<p>CTAL is managed by a Board of Trustees, one appointed by each of our 8 member-denominations. They are charged with the responsibility of ensuring that CTAL conducts its activities within the law, pursues the objectives as set out in the Constitution, and using its resources efficiently.</p> <p>Trustees are replaced from time to time, when they move to new ministry out of the county or need to resign for other reasons.</p>

### Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	New Trustees on appointment are given a copy of the Constitution and latest annual accounts and gradually introduced to our significant activities. Copies of <i>The Good Trustee Guide</i> are also available as required.
The charity's organisational structure and any wider network with which the charity works	<p>We aim to hold at least two meetings per year for CTAL Presidents, who are the denominational leaders in Lincolnshire. They meet to discuss the broader context of ecumenism in the county. Trustees seek the view of the Presidents throughout the year as necessary.</p> <p>The Trustees are responsible for setting policies and priorities for CTAL and delegate day-to-day management to the Mission Enabler as Administrator. The Trustees receive full reports from the Mission Enabler as Administrator at their quarterly meetings, and as needed at other times.</p>
Relationship with any related parties	CTAL is a member of Churches Together in England, and we benefit from the periodic publications and advice of this national body reflecting developing national experience and best-practice.
Other	



## Reference and Administrative details

Charity name	Churches Together in All Lincolnshire
Other name the charity uses	
Registered charity number	1173828
Charity's principal address	C/O St Benedict's Church, St Benedict's Square, Lincoln, LN5 7AR

## Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Mrs Michelle A. Arthurton			East Midland Baptist Association
2	Cap't Wendy Brown			East Midlands Division of the Salvation Army
3	Rev. Robert J. Bushby	<i>Treasurer</i>		East Midlands Synod of United Reformed Church
4	Rt.Rev. Dr, David Court			Church of England Diocese of Lincoln
5	Fr. Eddy Jarosz	<i>Chair</i>		Roman Catholic Diocese of Lincoln
6	Rev Mark Sherman			Lincolnshire District, the Methodist Church
7	Mrs Anne Wood			Lincolnshire Area Meeting of the Religious Society of Friends (Quakers)
8	Rev. Jonas Eyles			Groundlevel
9				
10				

## Corporate trustees – names of the directors at the date the report was approved

Director name		

## Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year	

## Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	

Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	

#### Additional information (optional)

#### Names and addresses of advisers (Optional information)

Type of adviser	Name	Address
Bank	CAF Bank	25 Kings Hill Avenue, Kings Hill, West Malling, ME19 4JQ

#### Name of chief executive or names of senior staff members (Optional information)

Melanie Carroll – Mission Enabler

#### Exemptions from disclosure


Reason for non-disclosure of key personnel details

#### Other optional information

#### Declarations

The trustees declare that they have approved the trustees' report above.

#### Signed on behalf of the charity's trustees

Signature(s)		
Full name(s)	Fr. Edward Jarosz	
Position (eg Secretary, Chair, etc)	Chair	
Date	02/06/2023	



CHARITY COMMISSION  
FOR ENGLAND AND WALES

Charity Name  
Churches Together in All Lincolnshire

No (if any)  
1173828

## Receipts and payments accounts

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For the period from	Period start date 01/01/2022	To	Period end date 31/12/2022
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### Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
<b>A1 Receipts</b>					
subscriptions	11,774	-	-	11,774	-
other income	33	-	-	33	-
donations	20	-	-	20	-
bank interest	6	-	-	6	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
<b>Sub total (Gross income for AR)</b>	<b>11,833</b>	<b>-</b>	<b>-</b>	<b>11,833</b>	<b>-</b>
<b>A2 Asset and investment sales, (see table).</b>					
	-	-	-	-	-
<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total receipts</b>	<b>11,833</b>	<b>-</b>	<b>-</b>	<b>11,833</b>	<b>-</b>
<b>A3 Payments</b>					
staff costs	10,608	-	-	10,608	-
rent & utilities	917	-	-	917	-
office costs	883	-	-	883	-
Accountancy & banking	1,627	-	-	1,627	-
events & programmes	344	-	-	344	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
<b>Sub total</b>	<b>14,379</b>	<b>-</b>	<b>-</b>	<b>14,379</b>	<b>-</b>
<b>A4 Asset and investment purchases, (see table)</b>					
	369	-	-	369	-
<b>Sub total</b>	<b>369</b>	<b>-</b>	<b>-</b>	<b>369</b>	<b>-</b>
<b>Total payments</b>	<b>14,010</b>	<b>-</b>	<b>-</b>	<b>14,010</b>	<b>-</b>
<b>Net of receipts/(payments)</b>	<b>- 2,177</b>	<b>-</b>	<b>-</b>	<b>- 2,177</b>	<b>-</b>
<b>A5 Transfers between funds</b>					
	13,509	-	-	13,509	-
<b>A6 Cash funds last year end</b>	<b>11,332</b>	<b>-</b>	<b>-</b>	<b>11,332</b>	<b>-</b>
<b>Cash funds this year end</b>	<b>11,332</b>	<b>-</b>	<b>-</b>	<b>11,332</b>	<b>-</b>

## Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
<b>B1 Cash funds</b>	cash in bank	11,332	-	-
	cash in hand		-	-
		-	-	-
	<b>Total cash funds</b>	<b>11,332</b>	<b>-</b>	<b>-</b>
	(agree balances with receipts and payments account(s))	OK	OK	OK
		Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
<b>B2 Other monetary assets</b>		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
<b>B3 Investment assets</b>	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
	Aviva investment fund	unrestricted	23,600	-
			-	-
			-	-
			-	-
<b>B4 Assets retained for the charity's own use</b>	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
<b>B5 Liabilities</b>	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
			-	
			-	
			-	
			-	
Signed by one or two trustees on behalf of all the trustees	Signature	Print Name	Date of approval	

## Independent examiner's report on the accounts

### Section A

### Independent Examiner's Report

Report to the trustees/  
members of

CHURCHES TOGETHER IN ALL LINCOLNSHIRE

On accounts for the year  
ended

31 DECEMBER 2022

Charity no  
(if any)

1173828

Set out on pages

4 and 5

(remember to include the page numbers of additional sheets)

Respective  
responsibilities of  
trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention.

Basis of independent  
examiner's statement

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Independent  
examiner's statement

In connection with my examination, no matter has come to my attention (other than that disclosed below \*)

1. which gives me reasonable cause to believe that in, any material respect, the requirements:
  - to keep accounting records in accordance with section 130 of the Charities Act; and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Act have not been met; or
2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

*\* Please delete the words in the brackets if they do not apply.*

Signed:



Date: 13/4/23

Name:

CRAIG THORNTON

Relevant professional  
qualification(s) or body  
(if any):

IER

1

March 2012

Address:

14 WINTHORPE CLOSE  
LINCOLN  
LN6 3PQ

### Section B

### Disclosure

Only complete if the examiner needs to highlight material problems.

CTAI Budget for 2022	2022	Actual 2022	2023 draft
	£		
<b>INCOME</b>			
Subscriptions	17534	11774	17534
Donations	0	20	
Income from Activities	0	0	
Bank Interest	85	6	
Income for CTLD	0	<u>12</u>	
Unrealised income from investme	250	20	
Other Income	50		
Gain on Investment	0		
<b>TOTAL INCOME</b>	<b>17919</b>	<b>11832</b>	<b>17534</b>
<b>EXPENDITURE</b>			
Staff and Volunteering Costs	13000	10608.44	14000
Rent	1500	259.6	300
Business Rates	115		
Insurance	700	477.12	550
Subscriptions Paid	390	385	400
Stationery	100		
Photocopying	300	9.23	
Publicity Materials	100		
Postage	50		
Telephone	270	179.9	120
IT & Website	500	279.06	500
Bank & Finance Charges	1400	1626.5	1000
Other Office Costs	200	210	200
Office Equipment	500		400
Travel	400		250
Prayer Breakfast Costs	0	0	
Trustees Meeting Costs	200		100
Presidents Meeting Costs	400	50	200
Charity Registration	0	20125	0
Activities			18020
FEAST/MSM	500		200
New Housing	500		250
Conferences	500		
LRSP Costs	500	203.73	200
Emergency Response	500	90.74	500
Other Activities	400	2900	250
			1400
<b>TOTAL EXPENDITURE</b>	<b>23025</b>	<b><u>14379</u></b>	<b>19420</b>
<b>Surplus/-Deficit</b>	<b>-5106</b>	<b>-2547</b>	<b>-1886</b>
<b>OPENING BALANCE</b>	<b>21000</b>	<b>13509</b>	
<b>Surplus/-Deficit for Year</b>	<b>-5106</b>	<b>-2547</b>	
<b>CLOSING BALANCE</b>	<b>15894</b>	<b>11332</b>	