



CHARITY COMMISSION
FOR ENGLAND AND WALES

Trustees' Annual Report for the period

From 01/12/2021 Period start date To 31/12/2021
Period end date

Charity name: Midwives at Maternity Azur (MAMA)

Charity registration number:1173745

Objectives and Activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	<ul style="list-style-type: none">• To promote and protect, for the benefit of the public, the good health of the people in Hoima and Kikuube Districts, Uganda particularly in relation to maternity care, women's health and sexual health. In particular this is achieved by providing support to Azur CHC IV in Hoima Town, to deliver high quality healthcare for patients across Hoima District.• Provide training, mentoring, knowledge transfer and support to healthcare workers at Azur CHC IV and MAMA clinics and at health centre in the surrounding area.• Promoting good healthcare practices and support high quality care at the clinic and in the surrounding area.• To raise awareness and promote understanding in the UK, particularly amongst healthcare professionals, of the unique challenges faced by healthcare workers, and women at Azur CHC IV and in the community in the surrounding area in relation to maternity care, women's health and sexual health.
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	<ul style="list-style-type: none">• Running two rural midwifery-led health clinics and supporting the maternity unit at a private not for profit hospital in Hoima town;• Healthcare staff training;• Between Jan and Dec 2021 this included moving both clinics to new premises allowing us to expand and improve our services;• Maintained good relationships with our partner Azur CHC IV and district health

		officers.
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	As trustees we work hard to ensure all our decisions are made for the benefit of our beneficiaries in the Hoima and Kikuube districts. We use our existing knowledge and skills to enhance the work we do and to guide who we work with in order to meet our objectives.

Additional information (optional)

You may choose to include further statements where relevant about:

	SORP reference	
Policy on grant making	Para 1.38	We are not a grant making organisation.
Policy on social investment including program related investment	Para 1.38	N/A
Contribution made by volunteers	Para 1.38	Due to the Covid pandemic, volunteer visits to Hoima were more limited than usual. Two of our Trustees made visits to Hoima for periods of one month or more as volunteers (an obstetrician and a midwife). In addition, two further doctors (a GP and a Consultant Physician) volunteered in our clinics for shorter periods, teaching our Clinical Officer, and two senior midwives were able to deliver midwifery update sessions on emergency skills, concentrating on postpartum haemorrhage, sepsis and neonatal resuscitation.
Other		N/A

Achievements and Performance

	SORP reference	
Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.	Para 1.20	<p>Both clinics have continued to go from strength to strength. Kyarushesha in particular is much busier than in 2020, with more than double the number of births, and more than 30% more antenatal visits. The summary figures for both facilities are below:</p> <p>Runga HC II:</p> <ul style="list-style-type: none"> - Antenatal visits 1624, monthly mean 135 - Births 207, monthly mean 17 - Maternity admissions 273, monthly mean 23 - General outpatient appointments 681, monthly mean 57 - Maternity referrals to hospital 42, monthly mean 4 - General referrals to hospital 26, monthly mean 2

		<p>Kyarushesha MAMA Grace Clinic:</p> <ul style="list-style-type: none"> - Antenatal visits 4666, monthly mean 389 - Births 556, monthly mean 46 - Maternity admissions 1557, monthly mean 130 - General outpatient appointments 1791, monthly mean 149 - Maternity referrals to hospital 143, monthly mean 12 - General referrals to hospital 152, monthly mean 13 <p>In 2021 we commenced and completed an ambitious building project to construct new, purpose-built premises for our clinic in Kyarushesha. This clinic had opened in rented premises in March 2020. It became clear during 2020 that we needed more space to deliver the services required by the local community. Furthermore, our landlord proved to be a challenging individual (for example diverting our electricity to supply his house) and the rental costs were a significant outgoing. With a view to expanding and enhancing our services, and to improve the long-term sustainability of the clinic (by removing £500pcm rent from the running costs), in December 2020 we had decided to start fundraising for a building project. After we had raised about 50% of the projected cost (total £50,000), the project commenced in January 2021. Despite the Covid pandemic, we completed the fundraising through a mixture of donations from both individuals and institutions, plus grants from three charitable trusts: The Northwood CT (funds donated in 2020), The Vardy Foundation and The Kitchen Table Charities Trust. The build was completed on schedule at the end of May 2021, with the clinic being opened the day after we moved in. The final spend was £52,030.63 (<5% over the original budget). Having our own premises means they are designed for our current needs and with space to develop our services to include a laboratory and ultrasound facilities. Having the new premises enabled us to have a designated male and paediatric ward for inpatients, as well as facilities for isolation if required. Toilet blocks and wash areas,</p>
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		<p>including disabled access, were built to a high standard.</p> <p>We will now be able to register the clinic independently as a Health Centre III (rather than under the umbrella of our Ugandan partners), which will bring financial and resourcing benefits.</p> <p>In October 2021 the new clinic was formally opened by the Bishop of Kitara Bunyoni Diocese and renamed MAMA Grace clinic in memory of one of our Uganda midwives who sadly passed away in 2018.</p> <p>Due to the threat of rising water in Lake Albert we relocated our Runga clinic so it was further away from the edge of the lake. The new premises offers inpatient and outpatient areas, plus staff quarters and stores for equipment, medications and vaccines. All our services had minimal interruption while the move was taking place. Local builders ensured the new premises were adapted to our needs.</p> <p>Both clinics run fortnightly childhood immunisation clinics. We have engaged with the Ugandan Red Cross Organisation to host regular blood donor sessions.</p> <p>We have strengthened links with the local communities, gaining feedback for our services and patient experiences.</p> <p>We have used local drivers and their vehicles to provide emergency transport to those patients requiring a higher level of care.</p> <p>Through our funding from UK Aid, we had a UK-registered senior midwife resident in Uganda throughout 2021 overseeing our projects, and also offering one-to-one support and training to our midwifery staff in Uganda.</p> <p>We managed four visits by two of our trustees (obstetrician and senior midwife), to support our in-country UK midwife and local staff in their practice.</p> <p>We have supported local midwives in practice to enhance their clinical and managerial skills. This was particularly with a view to handing over the full-</p>
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		time management of the Kyarushesha clinic to our Ugandan colleagues in February 2022, at the end of the UK Aid grant.
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Additional information (optional)

You may choose to include further statements where relevant about:

Achievements against objectives set	Para 1.41	<p>As detailed above we met the objectives we had set for 2021, which were to construct new purpose-built premises for the Kyarushesha Clinic, and to move the Runga Clinic into new, larger premises (still leased).</p> <p>In addition to this both clinics continued running throughout, and we increased the proportion of women receiving antenatal care in Kyarushesha who then decided to deliver their babies with us (from 38% in 2020, to 51% in 2021). This is in line with our goals to increased skilled birth attendance and health facility delivery.</p> <p>Anecdotally, we have reduced the number of deaths in the communities we work in. This was reported to us by the diocese who before we opened the clinics would have overseen a higher number of burials.</p> <p>Twice weekly health education sessions at our clinics have improved the mothers' knowledge of when they should seek help in pregnancy, amongst other topics.</p>
Performance of fundraising activities against objectives set	Para 1.41	<p>We have successfully generated enough income to cover all the necessary costs of the charity's activities.</p> <p>The UK Aid Direct Small Charities Challenge Fund grant (start date Feb 2020) has continued, and we have met</p>

		<p>all the reporting standards set by them.</p> <p>We were successful in raising the funds required for the building project (£52,000) through donations from both individuals and institutions, and by successfully applying for grants from charitable trusts (with a success rate of 3/8, 38% - higher than that across the sector).</p> <p>In addition to this we increased our regular monthly donations in anticipation of the need to cover the running costs of both clinics after the end of the UKAid Direct SCCF grant (31 Jan 2022).</p> <p>Several individuals completed sponsored sporting events to raise money for us, and as usual in November 2021 we took over the Rotations Charity Shop in Hampshire, raising more than £1000.</p>
Investment performance against objectives	Para 1.41	N/A
Other		N/A

Financial Review

Review of the charity's financial position at the end of the period	Para 1.21	The years 2020 and 2021 have been very ambitious for our charity, almost quadrupling our turnover and with some major projects successfully completed (despite the Covid-19 pandemic). We aim to increase the unrestricted reserves in 2022 following this period of expansion. We are now focussing on a period of stability, to cement the sustainability of our projects to ensure they continue to benefit the communities we serve in the long term. We have increased our regular monthly income to almost cover the day-to-day running costs of our projects, but still rely to some extent on ad hoc fundraising and grants.
Statement explaining the policy for holding reserves stating why they are held	Para 1.22	The Covid pandemic has limited some fundraising activities, so we need to concentrate on increasing our unrestricted reserves to ensure our future sustainability.
Amount of reserves held	Para 1.22	£1253.16
Reasons for holding zero reserves	Para 1.22	N/A
Details of fund materially	Para 1.24	Nil in deficit

in deficit		
Explanation of any uncertainties about the charity continuing as a going concern	Para 1.23	No uncertainties

Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	Para 1.47	<p><i>Restricted funds:</i> UKAid Direct Grant £17,729 The Vardy Foundation (grant for building project) £13,500 The Kitchen Table CT (grant for building project) £5500</p> <p><i>Unrestricted funds:</i> Donations from individuals make up the majority of the remainder of the funding, together with fundraising activities. We were also in receipt of some donations from institutions and companies known to us. The two clinics charge small sums (less than cost) for their services – all of which goes directly back into the running costs in Uganda, and is not transferred to the UK (this appears as clinic income in the Audited Accounts).</p>
Investment policy and objectives including any social investment policy adopted	Para 1.46	N/A
A description of the principal risks facing the charity	Para 1.46	<p>We work in a high-risk country, with multiple challenges including infectious diseases, governmental instability, crime and corruption. The global Covid-19 pandemic has further complicated running a small international development charity.</p> <p>The UK Government has reduced its commitment to spending on international aid from 7% to 5% of GDP, which immediately led to the FCDO cancelling all future grants from the UKAid Direct Small Charities Challenge Fund. This did not impact the grant we were in receipt of, however, does mean we can't apply to them for a follow-on grant for our projects.</p> <p>The current economic climate makes charitable fundraising more uncertain.</p> <p>We have compiled a comprehensive risk assessment/register for our work and volunteers in Hoima, This has been</p>

		approved by UK Aid Direct as part of holding a grant with them.
Other		

Structure, Governance and Management

Description of charity's trusts:		
Type of governing document (trust deed, royal charter)	Para 1.25	Constitution
How is the charity constituted? (e.g unincorporated association, CIO)	Para 1.25	CIO
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	Trustees are appointed by the board of trustees.

Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	Para 1.51	<p>We have a number of policies (approved by UKAid Direct) relating to management and training of Trustees and volunteers, including safeguarding.</p> <p>We also have clinical guidelines and operational guidelines for staff to refer to as needed, approved by our trustees and our local medical staff.</p>
The charity's organisational structure and any wider network with which the charity works	Para 1.51	<p>In 2021 we had three trustees managing the charity and projects from the UK, some of whom visit Hoima on a regular basis to support staff and monitor projects. We have no paid staff in the UK, keeping our overheads extremely low.</p> <p>We had one MAMA member of staff working in Uganda for a fixed two-year term (1 February 2020 - 31 January 2022), who was paid a stipend. She is a senior midwife, who oversaw all our projects, and was involved with both recruiting and training Ugandan staff as well as working clinically to support our projects.</p> <p>In Hoima, Uganda, MAMA works closely with Azur Christian Health Centre IV whose support is invaluable in running our clinics and ensuring wages are paid, we are registered with the correct authority and data collection is collated for the districts.</p> <p>Our Runga clinic is now registered with</p>

		<p>the Hoima District Health Office. Our own premises will allow us to now do the same for the Kyarushesha clinic with the Kikuube District Health Office. We work closely with the local district health officers for Hoima and Kikuube to ensure we offer high standards of care and follow local and international guidance.</p> <p>We work with the local communities we serve, including village and church leaders (although our organisation is non-religious), to enable us to offer services needed for their geographical areas.</p>
Relationship with any related parties	Para 1.51	<p>MAMA has a good working relationship with a number of local organisations in the Hoima District, and we also have a partner organisation, Azur Christian Health Centre, with who we have a current Memorandum of Understanding. We base our maternity services here, and with their staff we offer satellite maternity services in Hoima and Kikuube Districts. Regular meetings with Azur's management and senior midwives ensure we have good communication channels and keep up to date with the staff and our clinics.</p> <p>Through Azur we pay staff wages and running costs of our clinics, ie. fuel, vehicle and pharmacy. We offer regular support to Azur, both through volunteers, training and financing some of their midwives.</p>
Other		N/A

Reference and Administrative details

Charity name	Midwives at Maternity Azur
Other name the charity uses	MAMA
Registered charity number	1173745
Charity's principal address	1 Church View Hook RG27 9HN

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Rhiannon Grindle	Chairperson	2107 to present	Trustees
2	Alexandra Kennedy	Secretary / Treasurer	2019 to present	Trustees
3	Harriet Ivey	Safeguarding Lead	2017 to present	Trustees
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Corporate trustees - names of the directors at the date the report was approved

Director name		

Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year	

Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	N/A
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	N/A
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	N/A

Additional information (optional)

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (Optional information)

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Exemptions from disclosure

Reason for non-disclosure of key personnel details

N/A


Other optional information

N/A

Declarations

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)	
Full name(s)	Rhiannon Grindle
Position (eg Secretary, Chair, etc)	
Date	30/10/2022

Midwives at Maternity Azur (MAMA)

Income & Expenditure Account

Year Ended 31st December 2021

Income & Expenditure Account for year ended 31st December 2021

	2021 £'s	2020 £'s
Income		
Unrestricted Funds	32,070	47,798
Restricted Funds	36,729	35,738
Gift Aid	6,729	4,761
Clinic Income	25,506	21,424
Total Income	101,034	109,721
Expenditure		
In Country (Uganda)	126,088	80,122
UK	-	5,000
Charity Insurance	140	140
Website	257	300
Bank Charges	495	289
Total Expenditure	126,980	85,851
Surplus/(deficit) for the year	(25,946)	23,870

UK Bank Account 1st January	27,199	3,329
UK Bank Account 31st December	1,253	27,199

Accounts prepared by R C Stanhope (ACMA) August 2022



Report to the trustees/ members of	Midwives at Maternity Azur (MAMA)		
On accounts for the year ended	31 December 2021	Charity no (if any)	1173745
Set out on pages	1-3		

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended

**Responsibilities and
basis of report**

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention (other than that disclosed below *) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed: Rachel Stanhope **Date:** 31/10/2022

Name: Rachel Stanhope

**Relevant professional
qualification(s) or body
(if any):**

ACMA

Address:

Walnut House, Tanners Lane,
Chalkhouse Green, Sth Oxon
RG4 9AA

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.