



**CHARITY COMMISSION**  
FOR ENGLAND AND WALES

## **Trustees' Annual Report for the period**

**From: 01/01/2020 Period start date To: 31/12/2020 Period end date**

**Charity name: Midwives at Maternity Azur (MAMA)**

**Charity registration number: 1173745**

## **Objectives and Activities**

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	<ul style="list-style-type: none"><li>- To promote and protect, for the benefit of the public in Hoima and Kikuube District, Uganda, particularly in relation to maternity care, women's health and sexual health.</li><li>- Provide training, mentoring, knowledge transfer and support to healthcare workers at Azur Health Centre IV and MAMA clinics.</li><li>- Promoting good healthcare practices and support high quality care at the clinics and surrounding areas</li><li>- To raise awareness and promote understanding in the UK, particularly amongst healthcare professionals, of the unique challenges faced by healthcare workers, and women at the Azur Health Centre IV and in the community in the surrounding area in relation to maternity care, women's health, and sexual health.</li></ul>
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	<ul style="list-style-type: none"><li>- We have maintained the activities of our existing rural health centre in Runga, offering 24/7 services to maternity, paediatric and general patients.</li><li>- We have opened and established a second clinic in Kyarushesha offering similar services to those provided in Runga.</li><li>- Both clinics have 24-hour access to a vehicle and escort for those patients needing an emergency referral to a higher level of care.</li><li>- Regular updates on our website</li></ul>

		and social media pages have kept our supporters up to date with our activities.
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	The three trustees confirm that we have had regard to the guidance issued by the Charity Commission on public benefit. Our organisation has purposes which are exclusively charitable for the public benefit. This report illustrates how we have carried out these purposes for the public benefit.

### **Additional information (optional)**

You may choose to include further statements where relevant about:

	SORP reference	
Policy on grant making	Para 1.38	We are not a grant making organisation
Policy on social investment including program related investment	Para 1.38	N/A
Contribution made by volunteers	Para 1.38	<p>Due to the COVID pandemic, in 2020 we were largely unable to have in-country volunteers launching new projects or assisting us with existing activities.</p> <p>In February 2020 we were able to hold a very successful fundraising dinner, which was assisted by the voluntary contributions of a number of people (the restaurant only charged us cost for the night; multiple items/experiences were donated for our silent auction).</p> <p>In March 2020 our Chairperson (a senior UK midwife) was able to travel to Uganda to help with opening the new, UKAid-funded clinic, in Kyarushesha. Due to travel restrictions being imposed in Uganda, this trip was extended to 12 weeks, which ultimately was very beneficial to the project and other activities of our charity.</p> <p>In the latter part of the 2020, fundraising activities were able to recommence within the UK, raising funds for our proposed building project for the Kyarushesha Clinic.</p>
Other		

## **Achievements and Performance**

	SORP reference	
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<p>Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.</p>	<p>Para 1.20</p>	<ul style="list-style-type: none"> <li>- As a result of our successful application to the UKAid Direct Small Charities Challenge Fund, we have employed a UK manager to live in Uganda for two years to set up our new clinic; this grant commenced on 1 February 2020.</li> <li>- Thanks to this grant we have opened and established a second Health Centre III in rural Uganda, where we have been able to offer 24/7 skilled maternity, paediatric and general services to Kyarushesha and 11 villages in the surrounding area. This opened in leased premises.</li> <li>- In 2020, each month, the Runga MAMA clinic saw an average of 117 women for antenatal visits (year total 1408); delivered 17 babies (total 208); prescribed family planning for 19 people (total 222); and saw 113 people through the outpatient service (total 1355).</li> <li>- From March-December 2020, each month, the Kyarushesha MAMA Grace clinic saw a mean of 311 women through the antenatal clinics (total in 10 months 3106); delivered 29 babies (total 288); prescribed 56 family planning methods (total 559); and saw 195 people through the general outpatient clinic (total 1949).</li> <li>- In addition, both clinics ran fortnightly childhood immunisation clinics.</li> <li>- We have engaged with the Ugandan Red Cross Organisation and have hosted regular blood donor sessions.</li> <li>- We have used local drivers and their vehicles to provide emergency transport to those patients requiring a higher level of care.</li> <li>- We have employed two local midwives, one nurse and one clinical officer to run the clinic Kyarushesha, with support from security and domestic staff. We also employ local administration staff to help with data collection, local accounts and general running of the clinics.</li> <li>- We revamped our clinic in Runga to replace floors, move walls and create a better working</li> </ul>
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		<p>environment.</p> <ul style="list-style-type: none"> <li>- We have supported local midwives in practice to enhance their clinical and managerial skills.</li> </ul>
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### **Additional information (optional)**

You may choose to include further statements where relevant about:

Achievements against objectives set	Para 1.41	<ul style="list-style-type: none"> <li>- Anecdotally we have reduced the number of deaths in the communities we work in. This was reported to us by the Diocese who before we opened the clinics would have overseen a higher number of burials.</li> <li>- Twice weekly health education sessions at our clinics have improved the mothers' knowledge of when they should seek help in pregnancy, amongst other topics.</li> </ul>
Performance of fundraising activities against objectives set	Para 1.41	<ul style="list-style-type: none"> <li>- We successfully completed the due diligence and grant set up process for the UK Aid Direct Small Charities Challenge Fund, for a grant worth £51,000 over two years, which started in February 2020.</li> <li>- In February 2020 we held a fundraising dinner, in conjunction with a local restaurant, which succeeded in raising just over £12,000 for our projects. This was used as matched funding in the establishment of the new clinic.</li> <li>- In the latter part of 2020, we started fundraising towards building a permanent clinic for our services in Kyarushesha, which in the long run will save us a considerable amount of money in rent.</li> <li>- Due to the Covid pandemic our normal avenues for small fundraising events were suspended for a substantial part of</li> </ul>

		the year, but despite this we raised all the monies required to support our activities.
Investment performance against objectives	Para 1.41	- N/A
Other		

## Financial Review

Review of the charity's financial position at the end of the period	Para 1.21	<ul style="list-style-type: none"> <li>- At the end of the period reported our financial position was healthy, in part due to being partway through the fundraising effort for the new building project, and midway through the UKAid Direct grant (with an advance of 10% having been paid at commencement).</li> <li>- The current monthly income is sufficient to cover our costs through 2021, but we need to start planning for the end of the UKAid grant.</li> </ul>
Statement explaining the policy for holding reserves stating why they are held	Para 1.22	<ul style="list-style-type: none"> <li>- At the end of the financial year January-December 2020 (accounts provided) our reserves were significant (£27,199.64), however the majority of this (~£21,000) were funds raised for the new building project previously discussed, and were to be spent in the first part of 2021 (we can confirm that this has happened).</li> </ul>
Amount of reserves held	Para 1.22	- £27,199.64
Reasons for holding zero reserves	Para 1.22	N/A
Details of fund materially in deficit	Para 1.24	- Nil in deficit
Explanation of any uncertainties about the charity continuing as a going concern	Para 1.23	- No uncertainties

### Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	Para 1.47	<ul style="list-style-type: none"> <li>- The principal source of funds for this financial year has been from the UKAid grant.</li> <li>- This has been supported by private donations from supporters in the UK, as well as a fundraising dinner and several supporters completing sponsored sporting challenges.</li> </ul>
Investment policy and objectives including any social investment policy adopted	Para 1.46	N/A
A description of the principal risks facing the charity	Para 1.46	<ul style="list-style-type: none"> <li>- We work in a high-risk country with a fragile government, especially in light of the upcoming elections. Coupled with the ongoing global pandemic, which has had significant impacts on the</li> </ul>

		<p>economy and international travel, we acknowledge that as a small charity we are vulnerable to these risks.</p> <ul style="list-style-type: none"> <li>- The UK Government has reduced its commitment to spending on international aid from 7% to 5% of GDP, which immediately led to the FCDO cancelling all future grants from the UKAid Direct Small Charities Challenge Fund. This will not impact the grant we are in receipt of, however, does mean we can't apply for a follow-on grant for our projects.</li> </ul>
Other		

## Structure, Governance and Management

Description of charity's trusts:		
Type of governing document (trust deed, royal charter)	Para 1.25	- Constitution
How is the charity constituted? (e.g. unincorporated association, CIO)	Para 1.25	- CIO
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	- Trustees are voted in, or re-elected by existing trustees.

### Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	Para 1.51	- There are a number of policies to support our Trustees including financial, safeguarding and appointing volunteers.
The charity's organisational structure and any wider network with which the charity works	Para 1.51	<ul style="list-style-type: none"> <li>- The charity has three Trustees (all voluntary), and no paid staff in the UK, keeping our overheads extremely low.</li> <li>- We have one MAMA member of staff working in Uganda for a fixed two-year term (1 February 2020 – 31 January 2022), who is paid a stipend. She is a senior midwife, who oversees all our projects, is involved with recruiting and training Ugandan staff and working clinically to support our projects.</li> <li>- We work closely with our downstream partners (Azur Health Centre IV), based in Hoima town, and it is through them that we employ Ugandan staff for our two clinics, and purchase the necessary supplies, including medications. We have a Memorandum of Understanding in place with them.</li> <li>- Our Runga clinic is now registered with the Hoima District Health Office. Our own premises will allow us to do the same for the Kyarushesha clinic with the Kikuube District Health Office.</li> </ul>
Relationship with any related parties	Para 1.51	- In Hoima, Uganda, MAMA works closely with Azur Health Centre IV,



		whose support is invaluable in running our clinics and ensuring wages are paid, we are registered with the correct authority and data collection is collated for the districts.
Other		

## Reference and Administrative details

Charity name	Midwives at Maternity Azur
Other name the charity uses	MAMA
Registered charity number	1173745
Charity's principal address	1 Church View, Hook, Hampshire, RG27 9HN.

## Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Rhiannon Grindle	Chair	2017-2021	
2	Alexandra Kennedy	Secretary / Treasurer	2019-2021	
3	Harriet Jacobs	Safeguarding	2017-2021	
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Corporate trustees - names of the directors at the date the report was approved

Director name		

Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for	
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[illegible]

## Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	N/A
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	N/A
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	N/A

### Additional information (optional)

#### Names and addresses of advisers (Optional information)

Type of adviser	Name	Address
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#### Name of chief executive or names of senior staff members (Optional information)

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### Exemptions from disclosure

Reason for non-disclosure of key personnel details

N/A


### Other optional information

N/A

## Declarations

The trustees declare that they have approved the trustees' report above.

### Signed on behalf of the charity's trustees

<b>Signature(s)</b>	
<b>Full name(s)</b>	Rhiannon Grindle
<b>Position (eg Secretary, Chair, etc)</b>	Chairperson
<b>Date</b>	30/10/2021

# **Midwives at Maternity Azur (MAMA)**

## **Income & Expenditure Account**

**Year Ended 31<sup>st</sup> December 2020**

## Income & Expenditure Account for year ended 31<sup>st</sup> December 2020

	2020 £'s	2019 £'s
<b>Income</b>		
Unrestricted Funds	47,798	23,879
Restricted Funds	35,738	-
Gift Aid	4,761	3,620
Clinic Income	21,424	-
<b>Total Income</b>	<b>109,721</b>	<b>27,499</b>
<b>Expenditure</b>		
In Country (Uganda)	80,122	28,629
UK	5,000	-
Charity Insurance	140	-
Website	300	-
Bank Charges	289	204
<b>Total Expenditure</b>	<b>85,851</b>	<b>28,833</b>
<b>Surplus/(deficit) for the year</b>	<b>23,870</b>	<b>(1,334)</b>

<b>UK Bank Account 1<sup>st</sup> January</b>	<b>3,329</b>	<b>4,663</b>
<b>UK Bank Account 31<sup>st</sup> December</b>	<b>27,199</b>	<b>3,329</b>

*Accounts prepared by R C Stanhope (ACMA) October 2021*





Section A

Independent Examiner's Report

Report to the trustees/  
members of

Midwives at Maternity Azur (MAMA)

On accounts for the year  
ended

31 December 2020

Charity no  
(if any)

1173745

Set out on pages

I report to the trustees on my examination of the accounts of the above  
charity ("the Trust") for the year ended

Responsibilities and  
basis of report

As the charity trustees of the Trust, you are responsible for the preparation  
of the accounts in accordance with the requirements of the Charities Act  
2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out  
under section 145 of the 2011 Act and in carrying out my examination, I  
have followed the applicable Directions given by the Charity Commission  
under section 145(5)(b) of the Act.

Independent  
examiner's statement

I have completed my examination. I confirm that no material matters have  
come to my attention (other than that disclosed below \*) in connection with  
the examination which gives me cause to believe that in, any material  
respect:

- accounting records were not kept in accordance with section 130 of  
the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection  
with the examination to which attention should be drawn in order to enable a  
proper understanding of the accounts to be reached.

*\* Please delete the words in the brackets if they do not apply.*

Signed:

*Rachel Stanhope*

Date:

30/10/2021

Name:

Rachel Stanhope

Relevant professional  
qualification(s) or body  
(if any):

ACMA

Address:

Walnut House, Tanners Lane, Chalkhouse Green, South Oxfordshire

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

**Give here brief details of any items that the examiner wishes to disclose.**