



Margate Museums Trust.

ANNUAL REPORT 2023 TO 2024

Introduction.

This report has been prepared for informative purposes to catalogue the work undertaken by the Margate Museums Trust (MMT) during the year 2023 - 2024.

Reference and Administrative Details.

Registered Name of Charity: Margate Museums Trust

Charity Registration Number: 1173031

Charitable Trustees:
Robin Haddon
Adrian Hughes
Frederick Smith
Felicity Stafford
Amy Waterman

Structure, Governance and Management.

The Margate Museums Trust was registered as a Charitable Incorporated Organisation in May 2017. We are governed by a "Constitution of a Charitable Incorporated Organisation" with voting members other than its charity trustees ('Association ' Model Constitution) dated September 2016.

Objectives and Activities.

The objectives of the CIO

To benefit the residents and visitors to, the town of Margate by:

- 1 Establishing and maintaining the Margate Museums;
- 2 Advancing education for the public benefit by:
 - (a) organising, preserving and conserving the collection of historic artefacts and
 - (b) developing a greater knowledge and understanding of Margate's heritage through displays, exhibitions and education activities.

VISION STATEMENT: PRESERVE INSPIRE EDUCATE

Achievements and Performance.

The Year Past.

At the beginning of May 2024, the Margate Museums Trust was given notice to quit as custodians of the Museum. There was very little discussion with Council Officers who were reluctant to allow the Trust access to collect equipment and information. Various allegations were made that the Trust found related to events before they were founded in 2014. The Museum remains closed. As far as the Trust knows TDC has made little effort maintaining the collection or making repairs to the building.

During the period from September 2023 to May 2024 the Museum was closed on several occasions due to storms causing damage to the electrical system. In the New Year (2023) the Magistrate's Court Room was also closed because of weather damage to the ceiling. This impacted on the exhibitions planned.

Volunteers managed to keep the downstairs section of the Museum open. Some planned events were able to continue. These are reviewed later.

Just a reminder that the Margate Museums Trust (MMT) was the custodian of an extensive collection of historical artefacts of the town of Margate dating back to the Bronze Age on behalf of Thanet District Council. Its primary aim and justification of public benefit was to enable, the general public, schools, colleges and universities, access to the town's past by opening the Museums, displaying artefacts, mounting specific exhibitions based on local history and heritage, giving talks, arranging educational visits, and assisting students, bodies and individuals with research into the town of Margate.

Alongside this, The Trust hoped to restart the ongoing programme of auditing and archiving the collection which had lapsed during Covid. This would have been done by our volunteers in line with Arts Council Accreditation standards. Recruitment of volunteers has been put into place with the hope of replacing the Archive Team. Thanks to the Thanet Volunteer Hub project volunteers had been identified. Access to the Archive was problematical following the closure of the Magistrate's Court and top floor.

An application to the Arts Council for Accreditation was put on hold during the lockdown and the time limit for application passed. This was still on the priority list for the MMT.

Opening Times: Opening days for both the Museum were restricted to Saturday and Sunday and Bank Holidays only. Opening times have also been restricted to between 11 and 3 pm with last entry at 2.15 pm. Prices have been kept to pre-Covid levels.

The Museum was opened to the public for free on National Heritage Days which usually take place in September. The Trust recognised that this did have an effect on income but gained is allowing access to the Museum for those who otherwise might not have visited.

Tudor House: Unfortunately, MMT has been unable to open the Tudor House since February 2022. A major storm caused some damage to the building. This was followed a few weeks later by vandalism. The damage has been assessed by the Council but the Trust still awaits the starting of any repairs. The Trust has heard nothing, yet, as to when repairs are likely to start. The closure has affected the income of the Trust considerably. However, the Volunteer Gardeners continued to keep the grounds in good order making it an oasis of peace and calm in the midst of a busy town. It is sad to see the gardens now overgrown.

Enhancing protocols: The Trustees continued to take the opportunity to re-visit documents in order to enhance internal protocols and processes. As an example, work had been undertaken on reviewing the documentation relating to volunteers and trustees. MMT continued to take every opportunity to pursue discussions about formalising agreements and the way forward.

Accreditation: An application to the Arts Council for Accreditation was put on hold during the lockdown and the time limit for application passed. This was still on the priority list for the MMT.

New Website: in 2022 – 2023 the Trust invested in a new website and associated social media.

The Work of the Museums:

This has included:

- Major Exhibitions: One major exhibition put into place was an exhibition of posters relating to The Winter Gardens. This venue was one of the major tourist attractions in pre-war and post war Margate. This exhibition was put into place at the beginning of January 2024. Unfortunately, the Magistrate's Court was closed due to weather damage. There was not room to house the exhibition downstairs. Thanks to the Dreamland Heritage Trust, the exhibition on Dreamland in one of the downstairs cells was refreshed.
- Open Heritage Days: The Museums continued to take part in the Open Heritage Days in 2023.
- Artefact of the Month: For 2023/24 – the artefacts included information on people with Margate connections. The two people were George Arliss who was the first English winner of a Hollywood Oscar and Sidney Fox who was alleged to have killed his mother in the Hotel Metropole in Margate. Information booklets were produced for visitors to buy for a small sum.
- Two performances of a play based on the Sidney Fox murder case were sellouts. In a space with little scenery and lighting the actors produced mesmerising performances encouraging the audience to revisit the guilt of Fox. The Museum also hosted a book signing by the author Glenn Chandler.
- MMT decided to try to highlight Christmas 2023 and two lectures were offered to the public on Christmas customs. Guests were offered Christmas sweets as a reward!

- Working with the Community: One of the aims of the MMT was build closer links with the Community. The MMT had a spot in the Margate Civic Society Newsletter which gave details of what the Museum was doing.
- The Trust continued to work with The Thanet Volunteer Hub project, This was aimed at extending the number of volunteers in local attractions. This has involved working with The Tourist Information Centre, Margate Caves, East Kent College and the Dickens Museum to promote volunteering. The Trust continued to take an active part in Meetings of the groups as well as showing a presence at two Open Days – one for volunteers and one for Attractions in Thanet. This was a positive. Not only did it give MMT new volunteers It also allowed for the updating of the volunteer information pack in line with other attractions.
- Information Seekers: The Museum also fielded questions from outside parties seeking information. Students have also been supported looking for information, most recently one looking for information about Victorian Margate. The Trust also gave information to a prominent historian on the Royal Sea Bathing Hospital.
The Trust has continued to work with Schools when asked for assistance.
- “Wheels of Time”: Links with other Museums in the area was continued with our participation on the “Wheels of Time” group. This is a badge collecting scheme which encourages the exploration of Kent Heritage sites for those aged 5 -11.
- Association of Independent Museums: The Trust continued to be a member of AIM.

Financial Summary.

This will be updated when the accounts are finalised.

The Year Ahead.

Future Exhibitions:

Ideas for discussion included:

- Storms
- Railways
- Freemasonry
- Butlins
- Hospitals

Artefacts of the Month:

Ideas for future artefacts had included:

- Original Edmunds Map of Margate of 1821
- Original 1920's chairs from The Winter Gardens.

Priorities:

At the beginning of September 2023, the Trust had several priorities in place for the coming year.

- One of the first priorities was to return to the Arts Council Accreditation scheme which was put on hold during lockdown.
- The Trust aimed to continue to work with other groups in the Community such as the Volunteer Project, educational and other groups. The continued recruitment of volunteers remained a priority.
- The Trust aimed to continue to re-visit and update all the main documentation for Trustees and Volunteers and look to expand the Board of Trustees and Volunteer Group.
- Other priorities included reviewing any Conservation Assessments with regard to the collections and ensure that they are kept securely and in good condition. Plans to continue the archive work were also ready to be put into place. These had been put on hold because of the lack of volunteers following Covid.
- Most crucially, we were seeking to increase our visitor numbers, enhancing our public profile and increasing our income by all possible means to help fund improvements to the Museum and Tudor House. We had intended to look at obtaining grant funding both short term and long term to enhance the work of the Museums.
- The use of the website and social media was also intended to be a focus.

THANKS:

The Trustees thank the Volunteer Secretary, Treasurer and Executive, as well as the Volunteers for all their hard work and support over the past year from the day-to-day manning and archiving to the cleaning and care behind the scenes. The Museums could not have continued to run without them.

TRUSTEES TO-DO LIST - 2023

ACTION PLAN.

2016 to 2021
2022 - 2023

2016 to 2021				
1.0	Governance	Completion Year in Previous Plan 2016 to 2021	Comment	To Action
1.1	Ensure a Chair of Trustees and Board of Trustees are in place.	2016/7	RH current chair. Review succession planning for future chairs	
1.2	Review and ensure that all Trustees are aware of their responsibilities and legal requirement	2016/7	Trustee Handbook and Code of Conduct to be updated and agreed in 2023. Training to be given to new Trustees appointed.	
1.3	Trustees ensure that all staff and volunteers comply with Health and Safety requirements	2016/7	Volunteer Handbook is in the process of being updated and agreed in 2023. Volunteers to be reminded of H and S requirements. New volunteers to be given information and training as they are appointed.	
1.4	Trustees to monitor finance and income generation	2016/7	Finance Policy and Best Value Statement to be updated in 2023. Trustees to be given regular reports and information.	
1.5	Generate and deliver fundraising plan	2017/9	Fundraising to be discussed as a priority.	ALL
1.6	Establish criteria for identifying and recruiting trustees and effective Trustee succession	2016/7	Criteria and process for effective Trustee succession to be established in updated Trustees Handbook.	
1.7	Recruit new Trustees	2017/9	Plan for recruitment of new Trustees to be established and put into operation as soon as possible.	ALL
1.8	Trustees Meeting for strategic review and planning to be held at least bi-monthly and more often if	2016/7	Trustees meeting to continue to be held at least bi-monthly but more often if necessary.	

	necessary. Meeting to be held virtually or face-to-face			
1.9	Establish liaison group with Local Authority and meet quarterly	2016/7	Update the need for this action point.	
1.10	Establish effective relationships with key potential fund raisers	2017/19	Update the need for this action point.	
1.11	Establish Trustee Training programme	2017/19	See 1.7	
1.12	Set up a comprehensive Trustee Education programme:	2017/19	See 1.7	
1.13	Review and revise Charity public benefit statement	2017/19	Update if needed.	
1.14	Apply for Museum accreditation Continuation of process	Initial process begun in 2016/7 Halted in January 2022 Becomes a priority again in 2023/2024	Until December 2021 accreditation had been applied for and eligibility confirmed by the Arts Council. The process was halted by Covid 19 lockdown. See 4.1 and 4.2. The Trust was informed that the process would need to be re-started if not completed by the end of 2021. In January 2022, the Trustees decided halt the attempt. This remains a priority.	
1.15	Agree formal Service Level agreement/Lease for operations with the Local Authority:	2017/9	Review current status of process for application of a Community Asset Transfer	ALL

ACTION PLAN.

2.0	Operations and Protocols	Previous Plan 2016 to 2021	Comment	TO ACTION
2.1	Review and implement a new volunteer structure to ensure that it is fit for purpose for delivery of the MMT's Action Plan	2016/17 2023/2024	Over the past year the Trust has actively participated in a project lead by the Tourist information Centre (and others) designed to maximise volunteers. The Volunteer Handbook is being updated in line with suggestions from the project.	
2.2	Develop and implement volunteer contracts, interview and checking procedures	2016/17	See 2.1	
2.3	Develop and implement a volunteer policy. Reviewing volunteer's role and tasks, recruitment, benefits, coordination, satisfaction and fulfilment	2017/19	See 2.2	
2.4	Develop and implement a volunteer training and development plan to complement that of trustees	2017/19	Se 2.2	
2.5	Continue towards to work towards legal compliance in relation to Health and Safety	2016/21	The Trust has been ensuring that any current Government restrictions are followed.	
2.6	All volunteers to be aware of their roles and responsibilities with regard to Health and Safety	2017/21	See 2.2	
2.7	Establish internal communications structure	2016/17	Felicity Stafford to continue to act as the Trustees liaison with the volunteers.	FS
2.8	Emergency protocols, primary and secondary contacts and named key holders to be established with the Local Authority	2016/17	Review has been undertaken of current key holders. The need for further key holders will be reviewed. Liaison with Local Authority needs to be re-established.	

2.9	Reporting procedures to Local Authority to be implemented	2016/17	These need to be reviewed in the light of change of Trustees.	
2.10	Financial policy and best value protocols to be implemented	2016/17	The Finance and Best Value Policies will be reviewed in 2023 to 2024.	
2.11	Rolling event and exhibition plan to be maintained	2016/21 2023/2024	This will continue to be reviewed with the help of FS, RS and AH. This includes major exhibitions, pop-up exhibitions and the highlighting of Artefacts of the Month.	FS/RS/AH
2.12	Conduct IT audit and create plan for enhancing IT systems and security Review website and work on improving information for public.	2016/21 2023/2024	Continue to review IT equipment and the need for CCTV for Tudor House and updates for Museum. A new website and e-mail system has been set up and its potential needs to be explored.	
2.13	Assess use of buildings and identify insufficiencies and potential opportunities to improve visitor experience, accessibility. Exhibition display and educational and community offerings	2016/17 2023/2024	The Trustees need to re-visit the potential opportunities of displays and visitor experiences as a matter of importance. Ideally this should be done in conjunction with the Volunteers. Improving disabled access either for wheelchair, visually impaired or hearing impaired needs to be reviewed. External groups that could advise need to be consulted and grants applied for to cover the costs.	
2.14	Conduct market research into existing visitor profile and identify gaps	2017/19	Identify who should undertake this role.	

ACTION PLAN.

3.0	Finance and Income Generation	Previous Plan 2016 to 2021	Comment	TO ACTION
3.1	Establish formal accounting procedures and submit annual accounts to Local Authority where appropriate	2016/17 2023	Following the change in Trustees there is a need to ensure that the financial procedures are securely in place and that new signatories have been added. Update accounts regularly and report to Trustees at Trustee Meetings. Report to Local Authority. August 2023: The changeover from an ordinary account to a business account is still not complete.	
3.2	Implement and maintain objectives of Finance Policy	2016/17	Ongoing	
3.3	Ensure effective cost control, financial systems, processes and scrutinies are maintained. Embed full cost recovery across all Museum activities.	2016/21	Ongoing	
3.4	Identify grant funding opportunities	2016/21	Re-establish this as a priority.	ALL
3.5	Prepare and submit funding bids to enhance the Museum's offer and visitor experience	2017/21	See 3.4	
3.6	Ensure all grant and loan conditions and terms are met.	2017/21	See 3.5	
3.7	Establish a reserve equivalent to six months operating costs	2019/21	Work with Treasurer to ensure that this in place.	
3.8	Develop fundraising plan	2017/19 2023/2024	Lead Trustee and Volunteers to work together to put this into place.	
3.9	Review all liabilities and prioritise actions to reduce impact	2017/19	Ensure that the Treasurer and Trustees review outgoings to ensure that all expenditure is still valid.	

3.10	Develop merchandising opportunities and enhance retail offer	2016/21	Stocktake current items in shop and work out plan for increasing sales of current stock.	
3.11	Review admission prices in relation to the market and competition to ensure that admissions become maximised	2016/21	Admission prices were kept stable after Covid-19 Lockdown. In 2023/4 MMT need to assess entrance fees to other venues and consider the need to change the price structure.	
3.12	Develop venue hire and increase events revenue potential	2017/21	To be developed	
3.13	Identify income generation opportunities for both buildings	2016/21	To be developed	
3.14	Develop strategy for increasing donations	2016/17	To be developed	
3.15	Implement a membership scheme	2019/21	To be developed. Consider whether this could include fund raising activities. See 3.8	

ACTION PLAN.

4.0	Collections and Building Conservation	Previous Plan 2016 to 2021	Comment	TO ACTION
4.1	Apply to the Arts Council for the Accreditation Scheme for Museums and Galleries	2016/17	The Museum will continue to work towards accreditation. This remains a priority.	
4.2	Review, update and ensure Accreditation Compliance	2017/21	See 4.1	
4.3	Support the Local Authority in implementing their HLF funding for archiving and creating a publicly accessible collection	2016/17	This was a short-term scheme funded by HLF. The MMT Archive Team continue to use the Modes Software to archive the collection. The responsibility for the cost of the continued use of this software needs to be discussed with the Local Authority.	
4.4	Resolve collection ownership issues	2017/19	Ensure any items are donated to MMT rather than the Museum are catalogued and archived..	
4.5	Arrange to house collection in suitable environment with controlled conditions	2017/19	Check environmental conditions for the collections in the light of the problems caused by bad weather.	
4.6	Rehang collection and establish a means to regularly update exhibitions more easily	2017/19	Ongoing.	
4.7	Acquisition and disposals policy to be established	2017/19	Check that this in place. See 4.4.	
4.8	Further develop the role of volunteers in supporting archive and collections care management, building on current work	2016/19	Ongoing.	
4.9	Develop and implement a building conservation and maintenance plan	2017/21	The state of both buildings remains a cause of concern.	
4.10	Refurbish building fabric and implement identified opportunities for enhanced exhibition display, educational and community facilities	2019/21 2023	The reception area was re-designed and rebuilt during 2018/2019. Further changes would need to be discussed with Thanet District Council and funding explored.	

			Disabled access and improved toilet facilities are two areas for review. See 4.9	
--	--	--	--	--

ACTION PLAN.

5.0	Education and Interpretation	Previous Plan 2016 to 2021	Comment	TO ACTION
5.1	Establish informal learning package for all school groups	2017/19 April 2022 2023/2024	This needs to be reviewed. At present the Trust does not have an Education Officer. The Museums continue to work with educational and community groups when and where possible.	
5.2	Establish, review and update record keeping systems to ensure capture of all relevant information required by the Museum to evaluate the formal learning offer and build the domestic and international schools and university market	2017//19	See Item 5.1	
5.3	Develop and test the demand for informal learning programmes for heritage courses on a cost benefit basis	2017/19	See 5.1	
5.4	Deliver a programme of temporary exhibitions in the museum and review the function and viability of the gallery spaces	2016/2021	<p>From 2017 to 2023 there have been several exhibitions including the Battle of Margate 1387, The Home Front in World War I and Holy Trinity Church and David Railton.</p> <p>In 2019 the Museum hosted a major exhibition on Turner with the help of Funding. This was hard work and without enough support this level of commitment is difficult to maintain.</p> <p>In 2022 Exhibition was based on Margate's Royal Connections.</p> <p>In 2023 the Museum hosted an exhibition designed by Cliftonville Voices who the Museum had worked with during the year.</p> <p>Other events included hosting a play based on the story of Sidney Fox.</p> <p><u>There have been two Pop-up Exhibitions:</u> The Battle of Margate</p>	

			1387 and The Incorporation of the Town – 1857	
5.5	Develop exhibitions plan driven by the collection, sense of place and audience development	2017/19 April 2022	Plans for 2023 have already been discussed. A major exhibition on Storms and Floods is planned. A pop-up exhibition is planned focusing on The Winter Gardens using posters and other material in the Museum There is now a programme of Artefact of the Month. So far these have included: The Sunbeam donkeys, Flint, Coal and The Margate Bellman. Information sheets are available for visitors and booklets for sale/donation offered as well. Other likely artefacts include: Chairs from Winter Gardens, the 1821 Edmunds map	
5.6	Develop outreach programme for schools and community groups	2016/21	The Museum does offer visits etc to schools and universities. However, the lack of dedicated Education Officer means the Museum is hindered in what it can offer. New guidelines and risk assessments need to be reviewed.. See 5.1.	
5.7	Create a dedicated education suite within the museum building	2019/2021	This is a long-term plan.	

ACTION PLAN.

6.0	Communications and Marketing	Previous Plan	Comment	TO ACTION
-----	------------------------------	---------------	---------	-----------

		2016 to 2021		
6.1	Raise the profile of the museums buildings and collection	2016/21	Signage within the Museum needs to be updated using the MMT branding images as a basis. Consideration needs to be given to the needs of children and those with visual problems. Outside consultation might be needed. A dedicated programme for advertising in local magazines, newspaper and social media needs to be discussed and implemented. Participation in Heritage Open Days needs to be continued.	
6.2	Communications and marketing of the current programme targeted at key visitor market to increase visitor numbers	2019/21	Key markets need to be reviewed and a targeted programme put into place. See 6.1	
6.3	Communication and customer care training for volunteers on an annual basis	2017/21	Ongoing.	
6.4	Collect and use information about visitors and their experience to develop and improve the visitor experience.	2016/21	This needs to be a focus for the next few months to inform 6.1 and 6.2. Volunteers to remind visitors that a comment in the Visitors Book would be good. Use very simple exit questionnaires to gain information and identify current visitors.	
6.5	Improve networking with other local museums and review potential joint venture opportunities	2017/21 2023/2024	This needs to be revisited. With no day-to-day organiser there needs to be an identified person who can deal with this. As of August 2023: The Wheels of Time scheme continues to be offered. The Trust has registered with two bodies designed to increase volunteers numbers. The Trust continues to work closely with the Tourist information Centre (TIC).	

			The Trust was asked to join a project being run by the TIC, East Kent College and Margate Caves. It is aimed at promoting numbers of volunteers. The Trust has participated in this project and will continue to do so.	
6.6	Develop and implement a Communications and Marketing strategy	2017/19	This continues to be a necessity.	
6.7	Review of the brand and museum name, marketing to visitors and potential visitors, external relationships	2016/17	In 2022 – 2023 the Museum put a new website and e-mail connection into place	
6.8	Identify and successfully apply for awards that demonstrate achievement across visitor provision and services	2019/21	Ongoing.	
6.9	Establish social media strategy and improve online presence	2019/21 April 2022	In 2022 – 2023 the Museum put a new website and e-mail connection into place. Investigate extending to improve other social media presence.	
6.10	Establish autonomous website for communicating up to date visitor information and current and upcoming events and exhibitions	2016/17 August 2023	See 6.9	

Current Trustees (2023/2024)

Robin Haddon - RH

Adrian Hughes - AH

Frederick Smith - RS

Felicity Stafford - FS

Amy Waterman - AW

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Restricted funds to nearest £
B1 Cash funds	Cash in hand		-	-
	Cash at bank	25,557	-	-
		-	-	-
	Total cash funds	25,557	-	-

(agree balances with receipts and payments account(s))

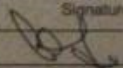
Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Restricted funds to nearest £
B2 Other monetary assets			-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Cost (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Cost (optional)
B4 Assets retained for the charity's own use	Stock		-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which liability relates	Amount due (optional)	Amount due (optional)
B5 Liabilities			-	-
			-	-
			-	-
			-	-
			-	-

Signed by one or two trustees on
behalf of all the trustees

Signature	Print Name	Date of approval
	ADRIAN HUGHES	01/10/2024



CHARITY COMMISSION
FOR ENGLAND AND WALES

Margate Museum Trust
(Charity no. 1173031)

Form CC16a

Receipts and payments accounts

CC16a

For the period from	01/01/2023	To	31/12/2023
------------------------	------------	----	------------

Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Bank deposit				-	
Margate Museum					
Ticket Sales	3,282			3,282	1,441
Merchandise	1,844			1,844	1,878
Donations				-	477
Turder House				-	
Ticket Sales				-	187
Merchandise				-	234
Donations	-			-	
Sub total (Gross income for AR)	5,126	-	-	5,126	4,216
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	5,126	-	-	5,126	4,216
A3 Payments					
Advertisement & PR	622	-	-	622	321
Cleaning	178	-	-	178	596
Donations	100	-	-	100	-
Equipment expensed	1,636	-	-	1,636	200
Motor Expenses	40	-	-	40	8
Postage, publications and stationary	720	-	-	720	1,197
Telephone	979	-	-	979	1,393
Wages & salaries	394	-	-	394	-
Travel & subsistence	611	-	-	611	629
Repairs and service charges	853	-	-	853	243
Other legal & professional	2,376	-	-	2,376	2,400
Sundry	144	-	-	144	224
		-	-	-	-
		-	-	-	-
Sub total	8,653	-	-	8,653	7,198
A4 Asset and investment purchases, (see table)					
Tangible & intangible assets		-	-	-	
		-	-	-	
Sub total	-	-	-	-	-
Total payments	8,653	-	-	8,653	7,198
Net of receipts/(payments)	- 3,527	-	-	- 3,527	2,982
A5 Transfers between funds		-	-	-	
A6 Cash funds last year end	34,259	-	-	34,259	33,990
Cash funds this year end	30,732	-	-	30,732	34,259