

Airedale Voluntary Drug and Alcohol Agency Limited
operating as

Project 6

A company limited by guarantee

Trustees' Annual Report and Financial Statements
for the year ended 31st March 2024



Company number: 3430925

Charity Number: 1173006

Contents

Page

Reference and administrative details of the charity, its trustees, and advisers	1
Trustees' annual report (including Directors' Report)	2 - 35
Independent auditor's report	36 - 40
Statement of financial activities (including income and expenditure account)	41
Balance sheet	42
Statement of cash flows	43
Notes to the financial statements	44 - 70

Airedale Voluntary Drug and Alcohol Agency Limited
operating as Project 6

Reference and administrative details of the charity, its trustees and advisers

Company number 3430925

Charity number 1173006

**Registered office
and operational
address** 11/19 Temple Street
Keighley
West Yorkshire
BD21 2AD

Trustees Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Joanne Morley: Chair
Kes Lewis: Vicechair
Anthony Ball: Treasurer
Sarfraz Arif - (appointed 07 December 2023)
Pam Essler - (resigned 29 August 2024)
Umar Iqbal - (appointed 07 December 2023)
Quentin Marris
Jane McGeagh

Senior Leadership Team	Vicki Beere	Chief Executive - (resigned 31 August 2024)
	Jo Jepson	Chief Executive - (appointed 02 September 2024)
	Caroline Britton	Director of Operations
	Shaun Rafferty	Director of People - (resigned 09 May 2023)
	Akram Ahmed	Director of Finance - (resigned 31 October 2023)
	Ruth Bowditch	Director of Finance - (appointed 05 February 2024)
	Scott Carrick	Director of People - (appointed 21 February 2024)

Bankers Unity Trust Bank
Nine Brindleyplace
4 Oozels Square
Birmingham
B1 2HB

Auditor BHP LLP
2 Rutland Park
Sheffield
S10 2PD

Airedale Voluntary Drug and Alcohol Agency Limited
operating as Project 6

Trustees' annual report

for the year ended 31st March 2024

The trustees (who are also directors of the charity for the purposes of the Companies Act) present their report and the audited financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Objectives and activities

Purpose and Aims

The trustees review the aims, objectives and activities of the charity each year. This report looks at what the charity has achieved and the outcomes of its work in the reporting period. The trustees report the success of each key activity and the benefits the charity has brought to those groups of people that it is set up to help. The review also helps the trustees ensure the charity's aims, objectives and activities remained focused on its stated purposes.

In setting plans and priorities for areas of work, the trustees have referred to the guidance from the Charity Commission on the provision of public benefit in accordance with section 17 of the Charities Act 2011. In particular, the trustees consider how activities will continue to meet the objectives they have set and focus on the services which will deliver the greatest benefit to the most vulnerable of the potential service users. In delivering these services we clearly identify, and measure where possible, the benefits that have been delivered.

We monitor progress to ensure that benefits are accruing as planned, and to learn any lessons that can be fed back into the planning and delivery cycle. Throughout this report, and particularly in the Headline Outcomes and Achievements sections, we note the numbers and categories of service users who have benefitted.

Our work benefits society as a whole, as well as the direct service users, by our activities in support of families and groups, which assist the reintegration of service users into wider society. In doing so, the trustees believe that they are meeting the public benefit requirement as set out in section 4 of the Charities Act 2011.

Trustees' annual report

for the year ended 31st March 2024

Our core purpose remains as follows:

To provide opportunities and choices for individuals, families and communities to create meaningful and sustainable change in their wellbeing.

Our **Objectives** are described in our governing documents as being:

To promote the relief of sickness and the protection and preservation of good health of persons in the area of benefit who are misusing or at risk of misusing such substances as alcohol, illicit and prescribed drugs, in particular but not exclusively by the provision of information, advice, counselling and support.

To promote the protection and preservation of good health and the advancement of the education of the public within local communities to facilitate, support and sustain positive change for those of all ages affected by substance use, multiple and complex health and social care needs, and their families, by the provision of information and advice concerning the prevention of the misuse of alcohol, illicit and prescribed drugs and other substances which are capable of misuse in a manner harmful to health.

Project 6's value statements are as stated below, having been reviewed during the year. These values drive our strategic and operational work and guide how we behave internally and externally to the organisation. The people and families we work with are at the heart of our organisation.

The organisation is committed to our values which are as follows:

- **People matter**
- **Everyone can change**
- **We care about doing things well.**

In order to meet our charitable objects and our core purpose, our activities are structured into the following services delivered both in West and South Yorkshire through a wide variety of income sources.

- Harm Reduction
- Support Services
- Recovery Services
- Partnerships and Training

We have continued to use the 5 Ways to Wellbeing across the organisation, both internally and externally, to promote the wellbeing of everyone who works for us, volunteers for us or receives our service.

Summary of Achievements and Impacts on Beneficiaries

CEO Introduction

Vicki Beere



As I noted last year, the external environment remains relentlessly challenging. The voluntary sector is facing significant cuts through the health and care systems, local authorities teetering on the edge and the sector needs to rebuild quickly from a decade of underinvestment to achieve new national targets.

Despite this, we have yet again delivered a year of considerable growth for Project 6 and are delighted that we are now delivering a substantial part of the treatment and recovery systems in Bradford, Keighley and Sheffield, working in partnership with national charity Humankind.

Our development this year has been significant; we have grown by 40% across all of our areas. This has been challenging but ultimately beneficial for the organisation as we are now delivering on a number of long term contracts, providing us with financial stability we have not experienced for a decade. Even in extremely challenging

times for the health and care sector, Project 6 has continued to thrive.

This year I decided that I would be stepping down as CEO of Project 6, a job I have absolutely loved doing for an organisation I feel privileged to have worked for. We are in an unprecedented position of stability after the turmoil of the last decade, so it's the right time for someone with a new vision to come and lead us through the next chapter.

Our activities and achievements for 2024 are outlined below.

1.
We will put the needs of people and communities who use our services at the heart of our work

This year we have mobilised an incredible 10 new contracts across our three sites. This has created many challenges for a small leadership team. I must give credit to Caroline Britton and Elise Grehan, in particular, for their hard work getting each of these projects up and running. We are pleased we now have the core of our work funded through the drug treatment system once again in Sheffield.

We supported 8420 individuals last year to make and sustain positive changes to their wellbeing, which is incredible for an organisation of our size. Of particular note, we were delighted to be awarded funding for a couple of key projects - our South Asian Community project in Keighley, which we are rebuilding after it was decommissioned in 2015 due to austerity, and at long last we have been funded to deliver our much-needed Hospital Mentoring project in Sheffield, which has hit the ground running, proving there was a considerable unmet need.

2.
We will position Project 6 as experts in the field

This year we focused our campaigning on challenging the stigma experienced by the people we work with.

We were delighted with the reception and response to our first Ideas Conference in Doncaster. This was supported by the launch of The Project 6 Podcast, a series of conversations with professionals and experts in our field, discussing the impact of, and ways to tackle, stigma in our sector.

In June we curated the Project 6 Ideas Conference, themed around choice and opportunity in the alcohol and other drugs sector. This placed us as experts in what we do and allowed us to shape conversations on the future of commissioning, which led to coverage in DDN as well as building relationships with other organisations and activists.

Throughout the year we participated in regular national campaigns, including Recovery Month and Volunteers Week. We have been invited to comment on issues covered in the media both at a local and national level, speaking at local, regional and national events.

We have seen a huge increase in our social media reach and impact throughout the year, reaching 33% more users than the previous year. We have been invited to join national campaigns and steering committees (often as the only organisation without a national presence), including the Anti-Stigma Network and Recovery Street Film Festival.



The Project 6 Ideas Conference 2023

3.
We will strengthen and improve our internal systems and processes in order to provide the best possible services

This year we have continued to work hard to develop our central services and premises. Finally we were able to agree to move out of Abbeydale Road in to a new building on Cumberland Street, which better meets our needs and provides opportunity to be more innovative in our service design. We are delighted also to take up residence at Portland House in Shalesmoor with our partners Humankind. Both our new premises are more accessible and provide fantastic spaces for developing and delivering our new services. Members of central services have established themselves as an effective leadership team, delivering on cross-organisation projects to support our service delivery, and prioritising our much needed IT transformational work.

4.
We will become a learning organisation

This year we have started to focus internally on developing our learning and development offer. Director of People, Scott Carrick joined the Senior Leadership Team with specific responsibility for this. The People team reviewed and refreshed our inductions and training offer. This year we carried out a piece of work to ensure people felt psychologically safe in their roles, and worked to achieve all of the recommendations that came from this.

Finally, we completed the safeguarding work from a recent review and all the associated actions, and started on our work to become an anti-racist organisation, which is now embedded in our strategic objectives.



Beat-Herder Welfare

5.

We will provide a flexible funding structure

Our financial position remains stable and sustainable. This year we welcomed Ruth Bowditch, Director of Finance, to the Senior Leadership team. We have a concise income development plan to provide funding for specific projects around equality, diversity and inclusion, climate action and IT Transformation. We have plans to generate income this year to develop new systems for our central services, as well as capital to invest in our premises.



Chair Introduction

Joanne Morley,
Chair of Trustees

2024 has been another year of change for Project 6 and I am pleased to report on another year of significant progress and development despite the challenging external environment. The sector continues to face substantial cuts and pressures, yet Project 6 has managed to navigate through this and increase our reach to the communities we serve.

We have expanded our services by 40% across all areas and this expansion has not only increased our capacity to deliver essential services but has also provided us with longer term stability through several new contracts. Our partnerships, particularly with Humankind, have been important in this success, enabling us to grow, but also ensure we have done this in a measured and sustainable way.

We have welcomed new members to the Board of Trustees, Umar Iqbal and Sarfraz Arif who both live and work in the communities we serve, bringing a wealth of knowledge and experience to the board. This addition of fresh perspectives, expertise and a shared commitment to our values ensures we are well equipped to navigate the future and continue developing a diverse and inclusive board.

As I mentioned last year, we will continue to focus on consolidation of the organisation to ensure there is a core central services team and solid strategic leadership team in place to deliver projects across the regions. In addition, early in 2024 we also reviewed the strategic objectives which had been in place for the last three years. However, given the rapid pace of change happening this year, we decided to update them at this stage rather than a wholesale review, to ensure the stability of the organisation throughout the changes. We plan to review and create new objectives later this year to provide the strategic vision for 2025 and beyond.

Trustees' annual report

for the year ended 31st March 2024

Financially, we remain stable and sustainable, with a clear income development plan. The addition of Ruth Bowditch as Director of Finance to our Senior Leadership Team has further strengthened our financial oversight and strategic planning. We have also focused on improving our internal systems and processes. The move to new premises at Cumberland Street and Portland House in partnership with Humankind, marks a significant milestone. These new facilities are more accessible and better suited to our needs, allowing us to deliver services more effectively.

This year, we also say goodbye to our CEO Vicki Beere, whose leadership and dedication to Project 6 have been pivotal to our success. The board and I would like to thank Vicki and express our gratitude for her 16 years of service to Project 6, nine as CEO, and whose leadership has taken the organisation from a small team to one that is delivering life-changing drug and alcohol services across Yorkshire. Under her leadership, Project 6 has changed the lives of thousands of people and supported families through the most challenging of times.

Following the announcement of Vicki's departure, we undertook a search for a new CEO and after an extensive search we will be welcoming Jo Jepson as our new CEO in September. With a rich background in the VCSE and over 20 years of experience, Jo brings a wealth of knowledge and expertise and has a track record in leadership, strategy and team development. The board and are excited to welcome Jo on board in September.

As we look forward to the coming year, we remain dedicated to putting the needs of those who use our services at the heart of our work, positioning Project 6 as a leader in our field, and continuing to strengthen our internal capabilities. 2024 has been a challenging year with all the changes and growth, and I would like to extend the board's thanks to our CEO Vicki, the Senior and Operational teams, employees and volunteers. You make Project 6 the amazing and life-changing organisation it is.

Core Purpose

To provide opportunities and choices for individuals, families and communities to create meaningful and sustainable change in their wellbeing.

We work with people with drug and alcohol problems and experiencing multiple disadvantage. These issues don't just impact on the individual, they also affect families and communities.

To achieve this, we deliver services in 4 key areas:

- Harm Reduction
- Support Services
- Recovery Services
- Partnerships



Recovery Month walk, Sheffield

Our Values

Our values underpin every piece of work we undertake. Through them we aim to deliver compassionate and inclusive services as well as creating a great place to work where all members of Project 6 feel supported to achieve their potential.

People matter

- We instil hope
- We create safe, caring spaces where people can flourish
- We trust each other
- We welcome difference and treat people equally, honestly and fairly
- We recognise and stand up for people's rights

Everyone can change

- We help people to bring about positive change in their lives
- We don't give up when things are difficult
- We help people to help themselves

We care about doing things well

- We say what we mean and we listen to what people tell us
- If we say we are going to do something, we do it
- We are always working to do things better



Headline Achievements

At Beat-Herder festival we provided welfare support for 171 adults and 17 under 18s who visited our onsite yurt, 646 festival goers came to us for harm reduction information

8420 individuals received services, above our contracted target of 7594

83% of individuals demonstrated positive changes in one or more of our core outcome areas



Trustees' annual report

for the year ended 31st March 2024

We have had an extremely busy year, we have mobilised two large partnership contracts within the main treatment system in Bradford and Sheffield, expanded our service delivery in all areas, reached more people, meeting people in the community on their own terms.

Some of our achievements this year include:

- The re-introduction of the Asian Community Project in Keighley aiming to address and improve our accessibility, raising awareness of the specific cultural barriers that make it difficult for people from the South Asian community to access substance use services.
- Building a successful partnership bid with Humankind to deliver the Recovery Hub in the new substance use contract in Sheffield, Likewise Service.
- The delivery of the Hospital Mentoring Service in Sheffield, delivering a hospital discharge and peer mentoring service, to prevent relapse and re-admittance. Inclusive of a specialist worker to focus on people with Wernicke Korsakoff Syndrome (WKS) and Alcohol Related Brain Damage (ARBD).
- Our Stronger Links project in Doncaster brought together a group of six local charities with a proven impact in health and wellbeing. The partnership includes of Age UK Doncaster, Changing Lives, Darts, Live Inclusive, Open Minds and Project 6.
- We continued to support staff to cope through a range of wellbeing initiatives and staff support schemes.

Our Services



We work with individuals and families to achieve meaningful and sustainable impact and improve life chances.

The communities we work in have suffered disproportionately as a result of health inequalities, austerity and stigma. By increasing capacity where the need was greatest, meeting people where they are and developing our new services where there are gaps in provision, we have adapted effectively to meet the needs of our local communities. We continue to offer digital, one-to-one, group work, interventions, and face-to-face services to meet the needs of those most vulnerable.

Our **Third Place** project works with people engaged in street drinking and some of the most vulnerable and excluded groups in Keighley. This year we saw 160 individuals via our drop in, providing a range of harm reduction interventions, food, and support with basic needs. The Third Place has supported 40 people with substance use interventions and 20 people into treatment pathways. 80% of attendees showed improvements in mental and physical health through contact with the project.



Naloxone training session, Keighley

Trustees' annual report

for the year ended 31st March 2024

Support Services

Our Support Services are based locally in the communities we serve and within primary and secondary care services, providing some open-door access services meeting immediate needs for people from the community. They offer crisis interventions, harm reduction advice, structured drug & alcohol treatment, health and wellness interventions and information and awareness sessions.

Our **Pathways Service** operates in Keighley, working with local partners. We offer support with domestic abuse, welfare advice, food poverty, health and wellbeing, mental health and substance use. Keighley Pathways is a partnership project offering open access, specialist support to all the Keighley community at a time of crisis. This year Keighley Pathways has received 1073 visits, providing 1145 bespoke interventions. By offering the right support at the right time, we deflected people from the local health and social care services just as these services were under extreme pressure. 100% of people asked reported they would recommend us to their family & friends as the result of the intervention and 96% knew where to go in the future to deal with a crisis.

The **VCS Link service** is a High Intensity Use service delivering an assertive outreach model to improve outcomes of people who have attended hospital Emergency Departments (ED) 12 times or more within 12 a month period, or have 5 attendances in a one-month period. The patient group that typically present most frequently have a number of social issues that are driving their high attendance to ED e.g. a high level of mental health need in conjunction with social factors and ongoing alcohol use.

The patients that have engaged in this service have reduced their attendances by 49%, reduced admission by 63% and conveyances by 50%, creating savings for the hospital but also supporting people within their community and improving the experience for the patients involved.

Older Person Alcohol Service (OPA) provides one-to-one brief interventions to anyone aged 50 or over who is experiencing the impact of excessive drinking. We have developed new links with a number of services in Doncaster, including a housing association, and two GP practices, as well strengthening existing Project 6 partnerships with NHS providers and the voluntary sector. The service delivers clinics and sessions in the community to meet a growing need, supporting people to avoid the need for hospital admittance. 168 people have received a brief intervention and 40 of the people we engaged accessed the Recovery Community to support their ongoing goals. 89% of people report a reduction in alcohol use and improvement in their health and community connectiveness.

Trustees' annual report

for the year ended 31st March 2024

Pinder House (Horton Housing & Project 6) developed a recovery service to support people with drug and alcohol issues who have experienced homelessness and who are accommodated within the Rough Sleeper Pathway based at Skipton, provided by Horton Housing. The pathway comprises of 14 units of supported housing based at Pinder and Claremont House and supports up to 10 rough sleepers who have moved into their own accommodation. Through this partnership we have engaged the resident with one-to-one interventions, groups and activities within their own space, engaging the community and reducing stigma by delivering five Active Citizens Programmes. 74% of residents we have engaged have reported Improvements in their 5 Ways to Wellbeing scores and 89% of residents have shown improvements or reductions to their alcohol use or harm related to alcohol use behaviours.

Our Families Services work with some of the most vulnerable families in Keighley and Sheffield. The interventions provide direct benefit to families, concerned others and grandparents and kin carers. By working with parents, children and other concerned family members, we achieve sustainable, positive outcomes for the whole family.

Our **Fresh Start** service (Sheffield) supports women who have had one or more children removed by the local authority, to take time out from parenting, deal with loss and learn new skills for the future. This year the service worked with 21 mothers who have had children removed, providing over 2106 hours of contact.

In Keighley, our **Family Support Service** worked with 80 concerned others, to build skills in understanding and managing feelings, increase resilience and reduce risk. Our Maternity and Alcohol Service worked with 14 pregnant women to reduce the impact of drugs and alcohol on the unborn child. We work with vulnerable young people to increase resilience and reduce risk, using evidence-based approaches which inspire individuals to take more responsibility for themselves and their own actions.

In Keighley, our **Young Persons Resilience Service – RISE** worked with 165 young people, providing weekly one-to-one interventions to those experiencing mental health issues that are below the threshold for CAMHS. 94% showed an improvement in resilience.



Recovery Services

Our vibrant Recovery Services in Doncaster, Sheffield and Keighley aim to provide long term and sustainable recovery from problematic drug and alcohol. We achieve impressive results through a range of therapeutic groups, health and wellness activities, Active Citizens programmes, peer support, training and volunteering opportunities.

Over the year a total of 1048 people were contacted by our recovery services. Across all three areas we have delivered 1252 groups, with a focus on the 5 Ways to Wellbeing, Increasing Skills and Recovery Capital, with 76% of people reporting improvements.

Recovery Services provide a pathway from the drug and alcohol treatment systems into sustainable recovery. Our skills projects & **Skills House** service provide support for people in recovery who are furthest from the labour market and experience significant barriers to employment.

Better Together a Lived Experience Recovery Organisation (LERO) in Doncaster has worked with 16 people with lived experience to work towards being independent group that meets the needs of the community, has roots in sustainability, benefitting from organic growth, as it is unique and therefore empowers the existing community to be in control. They have been working in innovative ways, creating robust partnership with Public Health and the Combatting Drugs Partnership, working an action plan to engage the people of Doncaster.

We have made significant steps to retain and build on our volunteer capacity within our Recovery Services, delivering Peer Mentor & Volunteer Training. We have had 106 active volunteers across the organisation supporting our delivery.



Dee Collins, Project 6 Training Senior Trainer

Project 6 Training Services

Last year saw the re-establishment of Project 6 training. In Sheffield we saw the appointment of Scott Carrick initially as Deputy Director of Learning & Development and then as the Director of People. We also welcomed Dee Collins into the promoted role of Senior Trainer taking the overall responsibility for the Changing Futures programme. Changing Futures' primary purpose is to help battle the stigma faced by people with multiple disadvantages in the Sheffield area. After an initial period of developing course material to suit the needs of the services the team found themselves being well requested across the area with courses such as Trauma Informed Practice, Suicide Awareness, Motivational Interviewing

and Care, Compassion and Empathy being particularly sought after. These were delivered both in person and digitally with both formats being well attended. In the period of April 2023 – March 2024 there were over 1000 attendees of training as part of the Changing Futures programme, resulting in the contract for training services being extended for another 12 months with Project 6.

Trustees' annual report

for the year ended 31st March 2024

Last year also saw the introduction of two new Community Education Trainer positions as part of the New Vision Bradford partnership. This allows us to deliver specialist training in and around the Bradford region, upskilling in Drug & Alcohol Awareness, Relapse Prevention, Naloxone, amongst others. Although still in the early stages of mobilising the outreach is increasing in regularity and with very positive feedback from attendees.

In addition to the Changing Futures contract, we introduced a revamped training calendar for Project 6 employees aimed at continuous learning for all staff. Courses included those mentioned under the Changing Futures programme but also a new Leadership training course focusing on coaching skills as well as a Train the Trainer programme enabling staff to deliver formal or informal training to the wider community. This will be developed over the next year to include a broader range of skills-based training and allow for core training needs to be available every six weeks. We've seen an increase in the need for training in areas such as de-escalation, motivation, care & compassion training outside of the traditional public and charitable sectors.

Future Projects

Over the next year we will be exploring how we can influence the private sector with training and education. We will look at the wider region and how we can increase Drug and Alcohol awareness across all sectors to actively fight stigma and make a difference in the lives of people affected by dependency and concerned others.

Our Outcomes and Impact



Project 6 at Cumberland St, Sheffield

“I was dubious about coming and nearly called in the morning of my first visit. I was concerned with being judged and my beliefs not taken seriously. But that wasn’t the case. I felt listened to and validated.”

Satisfaction Survey 2023

Trustees' annual report

for the year ended 31st March 2024

Individuals: In our annual Satisfaction Survey 93% of individuals reported improvements in mental health and wellbeing and 87% reported improved physical health.

Families: Alcohol and other drug use and other challenges to wellbeing don't only affect the person experiencing them; the harm can extend to the whole family. By adopting a family-focussed approach across our services we believe we achieve a greater impact. 87% of our service users in our annual Satisfaction Survey reported improved relationships with families and friends.

Communities: By being a visible and active presence in our local communities, we can reduce the stigma and discrimination experienced by people using our services. A community where people have clear and open pathways to support reduces the cost to local services and helps rebuild social cohesion. 87% of people responding to our annual Satisfaction Survey felt more connected to their community and able to play a positive role, with 90% feeling optimistic about their ability to have a positive future.

Core Outcomes

Our services, activities and interventions are designed to facilitate positive changes, which lead to meaningful and sustained impact through our core outcomes.

Improved mental health and wellbeing

- 93% of individuals reported improvements in mental health and wellbeing in our annual Satisfaction Survey
- 84% of people using the ARC project reported improvements in their mental health and wellbeing.
- 94% of young people using our RISE Service reported increases in resilience.

Improved physical health and wellbeing

- 87% of individuals reported improvements in physical health and wellbeing in our annual Satisfaction Survey
- 89% of residents at Pinder House report reductions in their alcohol use
- 81% of people using Sober Social report improved physical health and wellbeing.

“Having someone who I can call and who calls me without judgement. I have started wanting to be better and do better. My family have allowed me back in, I am reconciling with my partner.”

From our Satisfaction Survey 2023

Trustees' annual report

for the year ended 31st March 2024

Delivering on our Values

This year we asked people who used our services how they feel about us:

- 93% feel respected and not judged
- 93% feel treated as an equal
- 93% feel that the service really believes in their ability to make changes
- 91% feel the service goes the extra mile when needed
- 93% feel that they're learning how to help themselves

Improved relationships with family and friends

- 87% of individuals reported improved relationships with family and friends in our annual Satisfaction Survey
- 79% of people attending our Progress Recovery Service reported they had developed more positive relationships with friends and family
- 90% of young people in RISE reported improved relationships with family and friends since coming to our services

Greater Community Connectedness

- 87% of people in our annual Satisfaction Survey feel more accepted as part of their community and able to give something back
- 94% of people attending the Sober Social report an increase in recovery capital
- 71% of people using our Mast Community Service reported feeling more accepted by the wider community

Improved Life Chances

- 88% of people responding to our annual Satisfaction Survey felt more optimistic about their ability to have a positive future
- 97% of people coming to Keighley Pathways feel that they know where in future to go to reduce the impact of any future crisis
- 83% of people accessing Skills House project report improvement in life chances for the future on discharge

The Recovery Games, Doncaster



Gareth

Over the past year Gareth has been attending the Third Place. He has been consistently accessing the service three times a week.



Gareth enjoyed a drink with his partner, but his alcohol consumption had increased when she passed away. Gareth would drink socially on the street with peers and he was first introduced to the Third Place in September 2022. It was apparent Gareth was subject to physical and financial abuse from members of the public, they would target him for his money and cigarettes, with instances where they had been forcibly taken from him. His house was being used without his consent by others using other drugs, this posed a massive risk to Gareth as used needles were being left around his home.

Gareth was referred to our harm reduction worker who provided a sharps box and safety advice and support. Although Gareth was able to retain key information, his judgment and physical capabilities were reduced under the influence of

alcohol which had made him vulnerable to exploitation from others. To help ensure he was able to stay in his home we worked with Gareth to create a plan, he agreed a cleaner could come help him keep his accommodation tidy. After this Gareth told the team at Project 6 that he was seeking support from his landlord to have the locks on his house changed.

Gareth would see the GP regularly during the Third Place evening meal. He experienced frequent falls, periods of acute pain, episodes of reduced mobility, problems of incontinence, poor dexterity and an overall decline in his health. Gareth would often present at A&E following his falls, members of the public would find him at night on his own, unable to get himself up, his discharge summary would highlight they were related to alcohol.

Trustees' annual report

for the year ended 31st March 2024

Gareth was admitted to hospital following a fall and presented in December, he was diagnosed with ulcerated legs and the tissue viability team were involved. Gareth underwent acute treatment, physio and occupational assessments and was discharged back home with a plan to manage his wound care within the community, however, Gareth didn't attend appointments.

We noticed a significant decline in Gareth, his overall mobility and self care became a concern. He declined a community care assessment, or any practical help from health care assistants as he wanted to remain in his own home. Gareth was having daily falls, he was taken to hospital each time and discharged. When he was allocated a social worker Gareth rejected their options for additional support. Within 24 hours of returning home from hospital he was found in the street with hypothermia, unable to get himself up.

The Emergency Department specialist social worker requested further investigations, these referrals went to the frail elderly team, consultants and Bradford Safeguarding. They were able to recognise that his falls weren't just isolated events, during his stay in hospital he was detoxed from alcohol. Gareth accepted a bed at Thompson Court, a social assessment unit through Bradford Council where he will undergo a period of assessment to ascertain his future care needs.

Gareth is now doing well, he is taking care of his own personal hygiene, he has no incontinence issues at present and his mobility has improved. Bingley District nursing team are attending to his wound care, and since during his stay at Thomson Court he has not been drinking alcohol.

Throughout this time The Third Place has consistently supported Gareth, providing structure and care for his wellbeing.

Strategic and Operational Success

In our fourth year since the strategic objective and operational business plan review, Project 6 has made significant strides. Our plan undergoes quarterly reviews with target assessments, where we address any exceptions or issues. In this financial year, we added one additional objective, which is that we will become a diverse organisation. This is really important to us and aligns with our values by creating an environment and spaces where everyone feels a sense of belonging and ensuring that our staff represent the diverse nature of the communities that we serve.

We have made remarkable progress towards all six strategic objectives. Our senior leadership team operates with individual work plans that align with these objectives, ensuring successful operations and target achievement. Quarterly performance management meetings help keep us on track. Our unwavering commitment to our beneficiaries and the organisation's goals remained steadfast.

Financial

Review of Financial Activities

Our financial results for the year are detailed on page 41. Project 6 has experienced another year of growth, with the increase in total income from £2.6 million to £3.6 million, while expenditure increased from £2.6 million to £3.5 million, resulting in a total surplus of £110k. This compares to a surplus of £43k in 2023.

The 36% increase in income, included several new contracts and grants, for service delivery which were mobilised during the year. These include the New Vision Bradford, Likewise and Housing Support projects, all delivered in partnership with Humankind; the Hospital Mentoring, Journey and ARC projects funded by Sheffield Council; Sober Social, funded by Doncaster Council; and two grants awarded by Henry Smith and the National Lottery. All the projects were successfully mobilised and are now fully staffed. The central support team is also fully staffed with additional resource in the people, health and safety and the operations teams.

Associated expenditure increased by 34%, with staff costs accounting for 67% of our total expenditure. Last year this was 62%. It has been estimated that staff full capacity for a year equates to approximately 70% of total expenditure.

The surplus also incorporates insurance income of £54k received following the arson attack on Abbeydale Road, to cover the associated property improvements.

Following the move out of the leased premises in June 2024, the leasehold premises improvements have been impaired, with all charges included in the Statement of Financial Activities. The costs of moving out of Abbeydale Road, which include dilapidation costs, early

Trustees' annual report

for the year ended 31st March 2024

surrender of lease costs and legal fees, are included in the designated unrestricted reserves. These will impact the 24/25 SOFA.

Reserves remain strong with an overall increase of £110k from £1.032 million to £1.142 million. This year has seen a large increase in unrestricted reserves, from £672k to £852k.

This is a result of the continued growth of the charity and in particular a result of an increase in contracts for services which are deemed to be unrestricted. The increase is also a result of the prior year adjustment which has been detailed in note 15. This includes the New Vision Bradford and Likewise funded projects.

Restricted reserves have fallen from £360k to £290k. This is mainly due to the mobilisation of two Sheffield council funded projects and the expenditure of the associated kick-start income recognised in 22/23.

Principal funding sources

Our principal funding sources continue to include Office of Health Improvements and Disparities via Sheffield and Bradford Councils; partnerships with Humankind; Bradford and Craven Integrated Care Board; and the National Lottery Community Fund. This year also includes The Henry Smith Foundation, the City of Doncaster Council and Leeds Community Fund.

A detailed analysis of our donations and grants is shown in Note 2 and of our charitable activities in Note 3.

In addition to our core funding, which provides financial sustainability and a foundation for growth, we work hard at generating other income from our training programme and other grants. We have an Income Generation Plan and Training Business Plan, which are continuously reviewed to ensure that they continue to be relevant, aligned to our objectives and values, innovative and successful.

Financial controls

Our trustees have a duty to ensure that appropriate financials controls are in place to provide reasonable assurance against fraud and error. We have recently reviewed and tightened our financial controls. This will ensure that our financial reporting continues to be accurate and that core costs are controlled for the foreseeable future. These controls include the roll out and expansion of delegated budget holders being responsible for both core and project expenditure, ensuring that each project's needs are met to ensure the best delivery and value for money.

Trustees' annual report

for the year ended 31st March 2024

Compliance

We have taken note of the directive from the Fundraising Regulator and ensured our compliance. Our charity has no contracts with professional fund-raisers or commercial participators, and no complaints have been received regarding fundraisers acting on our behalf.

Reserves:

As of the end of this reporting period, our reserves stand at:

- Total: £1,141,806

Comprising:

- Restricted: £290,020
- Designated: £80,000
- Unrestricted Fixed Assets: £452,230
- Unrestricted Free Reserves: £319,556

Reserves policy

The trustees are aware of their general legal duty to apply the income of the charity for its purposes within a reasonable period of receipt, and within that framework have reviewed the charity's needs for reserves in line with guidance issued by the Charity Commission.

Free reserves, as defined by the Charity Commission, are unrestricted reserves that are freely available to spend on charitable purposes.

Reserves are an inherent part of the risk management process, and the required level depends on our financial position and our assessment of the risks that the charity faces at a particular time.

The trustees have reviewed the reserves policy during the financial year to ensure that there is a clear basis to ensure the financial strength, resilience and sustainability of the organisation. The trustees have considered our legal and moral commitments.

In setting the reserves as at 31 March 2024, the trustees have considered the following:

- The charity's Strategic Objectives, last reviewed in February 24
- The budget for 24/25 including the funding of repairs and replacing charity assets, meeting the financial commitments from core expenditure and the need to bridge funding gaps
- The need to cover salaries and redundancy liabilities of staff
- The risk register and project pipeline, and the need to build resilience and respond to unexpected opportunities or challenges.

Trustees' annual report

for the year ended 31st March 2024

The level of unrestricted reserves required to meet these needs has been calculated as:

Redundancy costs – all staff	£130,000
Cost of living increase and associated on-costs	£60,000
Shortfall in funding Sheffield Council funded projects	£30,000
Business development / income generation provision	£100,000
Provision to general property improvements to meet needs of ageing buildings	£30,000
Total General unrestricted funds	£350,000

The current unrestricted free reserves total £319,556. The trustees and Senior Leadership are working hard to review income generation opportunities and areas of cost savings, to achieve the desired reserves position.

The charity's unrestricted reserves currently meet three months core salary and operational costs.

In addition to the above, designated funds have been allocated to support premises moves and improvements to property, as follows:

Designated Funds – Doncaster property improvements	£20,000
Designated Funds – Sheffield property improvements	£5,000
Designated Funds –Property move in Sheffield	£55,000
Total designated unrestricted funds	£80,000

Investment Policy

Our trustees invest surplus liquid funds in short-term interest-bearing accounts to maximise liquidity. An investment review is planned for the upcoming year.

Income Policy

Project 6 recognises income from donations or government grants when there is evidence of entitlement to the gift, receipt is probable, and its amount can be measured reliably.

The Future

This has been the most challenging decade for drug and alcohol services since their inception; the changes the sector has experienced have been significant. The reorientation from harm reduction and criminal justice approaches to recovery/abstinence, austerity and the neoliberal changes to commissioning, have decimated the ecosystem of our sector and seen scores of smaller and community-rooted organisations close. Drug-related deaths have rocketed and in 2021, after undertaking a comprehensive review of the sector, it was described as being “on its knees” by the dame Carol Black report, and “not fit for purpose”.

Project 6 has grown considerably, which has involved developing and investing in our central services. We now have an excellent structure and team supporting our finance, people, IT and health & safety functions. We are also delighted to have been able to rebuild our learning and development team, which is delivering excellent internal and external training in the organisation. Despite this growth, we have focused on managing and caring for our staff's wellbeing. The Senior Leadership team are exemplary at what they do, operating in a genuine high support, high challenge culture.

Finally, we have a clear and compassionate voice. We are one of the remaining organisations in our sector that clearly focuses on harm reduction and its roots in social justice. We are delighted to have started the work on becoming an anti-racist organisation and restarted the #ideasconference, where we challenge ourselves and others to do better. Our values shine through in everything we do.

Project 6 is starting a new chapter under a new government and, while the external environment remains highly difficult, there are signs of hope. This feels like the perfect time for Vicki Beere to be handing over Project 6 to our incoming Chief Executive, Jo Jepson, who we hope has many very happy years at Project 6, building on the secure foundations we have built over the past decade.

It is to be hoped that a new Labour government will bring some stability to the sector. However, it is likely that this will have a very strong criminal justice drive, taking us back to the early 2000s in terms of policy, which Project 6 will need to consider carefully how we deliver this work within our values. We will continue to hope that, one day, drug policy could be rooted in social justice and that people could access treatment because they are valued as human beings and deserve to be supported, rather than a drive to reduce crime and risk.

Going Concern

The trustees and members of the Senior Leadership Team have reviewed the current financial position, together with a detailed budget for 24/25, which includes a cash flow and projected balance sheet. They have also reviewed 3-year forecasts to 26/27 based upon known project income and forecast costs, including payroll costs.

Despite the growth of the charity and increase in the portfolio of income streams, which includes both unrestricted and restricted income, the trustees and Senior Leadership Team acknowledge that there are potential risks associated with the change in government and challenges with the continued cost of living crisis. There are also challenges and potential risks associated with sustaining a large core support team, particularly given that there are a number of contracts that could potentially end in March '25.

Despite the risks and challenges, and after performing a sensitivity analysis on the forecasts, the free reserves and cash balances remain acceptable for the next 12 months. This is largely due to the buildup of free reserves to £319,556 and cash balances to £773,809 during the year.

Careful monitoring of the financial position will also allow trustees and the Senior Leadership Team to respond quickly to adverse trends, should they need to.

It is for these reasons that the trustees are of the opinion that the charity has adequate resources to meet its financial obligations, and to continue in operational existence for a period of at least 12 months from approval of these financial statements, and has prepared these financial statements on the going concern basis.

Structure, Governance and Management

Project 6 operates as a charitable company limited by guarantee, established on September 3, 1997, and registered as a charity on June 23, 1989. Our Board of Trustees oversees the organisation's strategic direction, planning, and risk management. Key roles are divided between the Chair of Trustees and the Chief Executive.

Trustees volunteer their time and do not receive benefits from the charity. Any expenses reclaimed by the trustees from the charity are set out in Note 8 to the accounts.

The Chief Executive and members of the Senior Leadership Team have day to day responsibility for the leadership and operational delivery of the charity.

Recruitment and Induction of Trustees

We are committed to recruiting trustees who align with our values and Code of Conduct, promoting diversity and equal opportunities. Trustees undertake an induction process, reviewing the organisation's key documents and engaging with the wider organisation.

Partnerships and Collaboration

We actively engage in ethical collaboration and partnership working, which is central to our approach. In the past year, we have partnered with various organisations in Keighley, Sheffield and Doncaster to develop new services and enhance service delivery.

Supporters

We extend our gratitude to the organisations and individuals who have supported us. These include Fare Share, volunteers and grant funders who believe in our mission.

Remuneration policy for key management personnel

In 2023, Project 6 implemented a new pay structure and fixed-point scale following a pay review. This was in place throughout this financial year.

A cost of living pay increase is currently being reviewed for the 24/25 financial year.

Decisions on pay and reward are delegated to the Chief Executive. Salaries of senior staff and the Chief Executive are reviewed annually by the Remuneration Committee.

Risk management

Our trustees have a duty to identify and review the risks to which the charity is exposed and, as such, have a robust approach to risk management. Risks are identified, assessed, and managed through our annual business plan and quarterly business plan reviews, which feed into our risk register. The register encompasses various domains, ensuring risks are continually monitored and addressed.

Statement of responsibilities of the Trustees

The trustees (who are also directors of Airedale Voluntary Drug and Alcohol Agency Limited for the purposes of company law) are responsible for preparing the trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company, and of the incoming

resources and application of resources, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP 2019 (FRS 102)
- make judgements and estimates that are reasonable and prudent
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditor

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Trustees' annual report

for the year ended 31st March 2024

Auditor

BHP LLP has been re-appointed as our auditor and will continue in this role.

This report adheres to the provisions for small companies under the Companies Act 2006 and has been approved by the trustees.

The trustees' annual report has been approved by the trustees on 24th September 2024 and signed on their behalf by



Signer ID: HH8PEJXGWQ...

Joanne Morley
Chair

Opinion

We have audited the financial statements of Airedale Voluntary Drug and Alcohol Agency Limited operating as Project 6 (the 'charitable company') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows, and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable in law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or

- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the Senior Statutory Auditor ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the entity through discussions with Trustees and other management, and from our knowledge and experience of the charity sector;

Independent Auditor's Report

to the Members of

Airedale Voluntary Drug and Alcohol Agency Limited operating as Project 6

- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the entity, including Companies Act 2006, Charities Act 2011, safeguarding legislation, employment law, health and safety and data protection laws;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- we ensured identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the entity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the FRC's website at:

<https://www.frc.org.uk/auditors/audit-assurance/auditor-s-responsibilities-for-the-audit-of-the-fi/description-of-the-auditor%E2%80%99s-responsibilities-for>. This description forms part of our auditor's report.

Independent Auditor's Report

to the Members of

Airedale Voluntary Drug and Alcohol Agency Limited operating as Project 6

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Signer ID: WKOLTHN6RI...

Rachel Heath (Senior statutory auditor)

for and on behalf of

BHP LLP

Chartered Accountants
Statutory Auditor

2 Rutland Park
Sheffield
S10 2PD

Date: 25/09/2024 GMT

Statement of Financial Activities incorporating an Income and Expenditure Account For the year ended 31 March 2024

		Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	As restated Total funds 2023 £
	Note				
Income from:					
Donations and legacies	2	30,587	203,162	233,749	10,332
Charitable activities	3	1,390,087	1,883,681	3,273,768	2,520,947
Other trading activities	4	22,480	-	22,480	82,831
Investments	5	905	-	905	876
Other income		53,676	-	53,676	21,381
Total income		1,497,735	2,086,843	3,584,578	2,636,367
Expenditure on:					
Raising funds		76	-	76	299
Charitable activities	6	1,327,450	2,146,866	3,474,316	2,592,177
Total expenditure		1,327,526	2,146,866	3,474,392	2,592,476
Net income before investment gains and losses		170,209	(60,023)	110,186	43,891
Net (losses) in investments	12	(100)	-	(100)	(1,296)
Net income/ (expenditure)		170,109	(60,023)	110,086	42,595
Transfers between funds		10,162	(10,162)	-	-
Net movement in funds		180,271	(70,185)	110,086	42,595
Brought forward		671,515	360,205	1,031,720	989,125
Carried forward		851,786	290,020	1,141,806	1,031,720

The notes on pages 44-70 form part of these financial statements.

Income and expenditure is derived from continuing activities.

Statement of Financial Activities complies with the requirement for an income and expenditure account under the Companies Act 2006 and includes all gains and losses recognised in the year.

Balance Sheet
As at 31 March 2024

	Note	31 Mar 2024		As restated 31 Mar 2023	
		£	£	£	£
Total Fixed Assets					
Tangible assets	11	502,896		487,887	
Investments	12	18,143		18,243	
		521,039		506,130	
Current assets					
Debtors	13	98,107		396,246	
Cash at bank and in hand		773,809		345,234	
		871,916		741,480	
Creditors: amounts falling due within one year	14	(251,149)		(215,890)	
Net current assets (Liabilities)		620,767		525,590	
Net Assets		1,141,806		1,031,720	
Charity Funds					
Restricted funds	16	290,020		360,205	
Unrestricted funds – designated	16	80,000		75,000	
Unrestricted funds – general	16	771,786		596,515	
Total Capital and Reserves		1,141,806		1,031,720	

The company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved and authorised for issue by the Board on 24th September 2024 and signed on behalf of the board of trustees.



Signer ID: HH8PEJXGWQ...

Joanne Morley (Chair)



Signer ID: FG8BPRWSIU...

Anthony Ball (Treasurer)

The notes on pages 44-70 form part of these financial statements.
Company Registration Number: 3430925

Statement of cash flows
for the year ended 31 March 2024

	Note	2024 £	2023 £
Cash flows from operating activities			
Net cash provided/(used) by operating activities	18	550,939	(463,270)
Cash flows from investing activities:			
Dividends, interest and rents from investments		905	876
Proceeds from the sale of property, plant and equipment		1,355	-
Purchase of tangible fixed assets		(124,624)	(25,475)
Net cash used in investing activities		(122,364)	(24,599)
Change in cash and cash equivalents in the year		428,575	(487,869)
Cash and cash equivalents brought forward		345,234	833,103
Cash and cash equivalents carried forward	19	773,809	345,234

Notes to the Financial Statements
for the year ended 31 March 2024

1. Accounting Policies

1.1 Basis of preparation of financial statements

Airedale Voluntary Drug and Alcohol Agency Limited is a charitable company in England and Wales. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are on page 2 of these financial statements.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) published October 2019), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

1.2 Company status

The company is a company limited by guarantee. The members of the company are the Trustees named on page 2. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.3 Going concern

The trustees and members of the Senior Leadership Team have reviewed the current financial position, together with a detailed budget for 24/25, which includes a cash flow and projected balance sheet. They have also reviewed 3-year forecasts to 26/27 based upon known project income and forecast costs, including payroll costs.

Despite the growth of the charity and increase in the portfolio of income streams, which includes both unrestricted and restricted income, the trustees and Senior Leadership Team acknowledge that there are potential risks associated with the change in government and challenges with the continued cost of living crisis. There are also challenges and potential risks associated with sustaining a large core support team, particularly given that there are a number of contracts that could potentially end in March '25.

Despite the risks and challenges, and after performing a sensitivity analysis on the forecasts, the free reserves and cash balances remain acceptable for the next 12 months. This is largely due to the buildup of free reserves to £319,556 and cash balances to £773,809 during the year.

Careful monitoring of the financial position will also allow trustees and the Senior Leadership Team to respond quickly to adverse trends, should they need to.

Notes to the Financial Statements
for the year ended 31 March 2024

1. Accounting Policies (continued)

It is for these reasons that the trustees are of the opinion that the charity has adequate resources to meet its financial obligations, and to continue in operational existence for a period of at least 12 months from approval of these financial statements, and has prepared these financial statements on the going concern basis.

1.4 Income

All income is recognised once the company has entitlement to the income. It is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either the company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the company that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the company has been notified of the executor's intention to make a distribution.

Where legacies have been notified to the company, or the company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the company has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised. Refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the company which is the amount the company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Notes to the Financial Statements
for the year ended 31 March 2024

1. Accounting Policies (continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Costs of raising funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities are costs incurred on the company's operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

Governance costs are those incurred in connection with administration of the company and compliance with constitutional and statutory requirements.

1.6 Tangible fixed assets and depreciation

All assets costing more than £500 are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Leasehold improvements	10% straight line or length of lease
Freehold improvements	10% straight line
Fixtures and fittings	25% straight line
Freehold property	2% straight line

1.7 Investments

Investments in shares are included at fair value.

Notes to the Financial Statements
for the year ended 31 March 2024

1. Accounting Policies (continued)

1.9 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability.

The unwinding of the discount is recognised within interest payable and similar charges.

1.11 Financial instruments

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.12 Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

1.13 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.14 Leases

Operating lease rentals are charged to the income and expenditure account as incurred.

1.15 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Notes to the Financial Statements
for the year ended 31 March 2024

1. Accounting Policies (continued)

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated funds is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

1.16 Accounting estimates and areas of judgment

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

1.17 Employee benefits

The cost of short term employee benefits are recognised as a liability and an expense.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

The Redundancy policy of the charity is to comply with the statutory redundancy obligations set out by Law.

1.18 Tax exemption

The charitable company is considered to pass the tests set out in Sch. 6 para.1 of the Finance Act 2010 and therefore it meets the definition of a charitable company for

UK corporation tax purposes. Accordingly, the charitable company is potentially exempt from taxation in respect of income or capital gains received within categories covered by Pt. 11, Ch. 3 of the Corporation Tax Act 2010 or s. 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Notes to the Financial Statements
for the year ended 31 March 2024

2. Income from donations and legacies

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Donations	12,057	-	12,057	10,332
National Lottery	-	141,662	141,662	-
Henry Smith	-	61,500	61,500	-
Beat-Herder	18,530	-	18,530	-
Total	30,587	203,162	233,749	10,332
Total 2023	10,332	-	10,332	

Notes to the Financial Statements
for the year ended 31 March 2024

3. Income from charitable activities

	Unrestricted 2024 £	Restricted 2024 £	Total 2024 £	Total 2023 £
Recovery Services				
ARC (National Lottery Community Fund)	-	-	-	153,341
ARC Recovery and Relapse Prevention	-	80,000	80,000	80,000
Big Lottery Sober Social	-	177,308	177,308	58,297
Skills House BMDC	-	35,611	35,611	32,374
Likewise	326,878	-	326,878	-
Enhanced Recovery Support (CJS)	-	87,500	87,500	87,500
Craven DC	-	26,317	26,317	25,000
Recovery Banners	-	-	-	12,500
Non recurring grants	-	-	-	10,320
	326,878	406,736	733,614	459,332
Support Services				
Fresh Start (Sheffield) (SCC)	88,000	-	88,000	88,000
CSE Trusted Relationships	-	-	-	3,054
Older Person Alcohol Worker	-	10,000	10,000	40,000
Winter Pressures Fund	-	117,958	117,958	151,267
Wharfe Valley Pathways	-	41,700	41,700	20,884
AWC Community Health	-	14,725	14,725	14,725
Modality (Pathways Worker)	-	24,076	24,076	4,514
Sport England	-	-	-	6,074
Hospital Mentoring	-	168,750	168,750	-
Stronger Links	-	14,590	14,590	-
Non recurring grants	-	15,007	15,007	6,000
	88,000	406,806	494,806	334,518

Notes to the Financial Statements
for the year ended 31 March 2024

3. Income from charitable activities (continued)

	Unrestricted 2024 £	Restricted 2024 £	Total 2024 £	Total 2023 £
Harm Reduction				
KPS (Pathways)	-	89,000	89,000	96,500
Complex Alcohol Project	-	162,000	162,000	162,000
Safer Spaces	-	8,000	8,000	12,000
Public Health Universal Allocation	-	-	-	60,000
Rough Sleepers Support	-	-	-	138,933
Jack's Snacks	-	329	329	1,176
	-	259,329	259,329	470,609
Partnerships				
New Vision Bradford	797,164	-	797,164	-
New Directions (CGL)	-	-	-	217,170
Big Lottery WaVE/Progress	-	-	-	100,194
Resilience Support (WACA)	-	35,000	35,000	35,000
MAST Bradford & Keighley Hospitals	-	638,189	638,189	639,440
Sheffield Pathways	-	27,903	27,903	25,204
HIU Hospital Project	-	82,727	82,727	50,000
Housing Support	170,699	-	170,699	-
Mental Health Connect Partnership	-	26,991	26,991	-
	967,863	810,810	1,778,673	1,067,008
Core Services				
City of Bradford	7,347	-	7,347	58,994
Changing Futures	-	-	-	130,486
	7,347	-	7,347	189,480
Total	1,390,087	1,883,681	3,273,768	2,520,947
Total 2023 Restated	249,295	2,271,652	2,520,947	

Notes to the Financial Statements
for the year ended 31 March 2024**4. Other trading activities**

	Unrestricted funds 2024	Restricted funds 2024	Total funds 2024	Total funds 2023
	£	£	£	£
Fees and other income	22,480	-	22,480	82,831
Total	22,480	-	22,480	82,831
Total 2023	82,831	-	82,831	

5. Investment income

	Unrestricted funds 2024	Restricted funds 2024	Total funds 2024	Total funds 2023
	£	£	£	£
Interest received	905	-	905	876
Total	905	-	905	876
Total 2023	876	-	876	

Notes to the Financial Statements
for the year ended 31 March 2024**6. Analysis of expenditure on charitable activities**

	Core services £	Restricted Donations and Legacies £	Recovery services £	Support services £	Harm Reduction Services £	Partner- ships £	Training £	Total funds 2024 £
Staff costs (as per note 9)	938,783	150,086	339,103	212,670	208,772	420,066	59,606	2,329,086
Training and recruitment	24,956	-	-	-	-	-	-	24,956
Premises and administration	71,909	22,893	98,011	83,957	14,668	89,411	26,150	406,999
Project costs	66,819	4,613	59,215	46,908	39,815	356,678	2,405	576,453
Depreciation and impairment charges	108,155	-	-	-	-	-	638	108,793
Governance costs (note 7)	28,029	-	-	-	-	-	-	28,029
Total	1,238,650	177,593	496,329	343,535	263,255	866,155	88,800	3,474,316

Notes to the Financial Statements
for the year ended 31 March 2024**6. Analysis of expenditure on charitable activities (continued)**

Prior year

	Core services £	Restricted Donations and Legacies £	Recovery services £	Support services £	Harm Reduction Services £	Partner- ships £	Training £	Total funds 2023 £
Staff costs (as Per note 9)	213,691	-	224,128	202,970	361,317	578,048	24,129	1,604,283
Training and recruitment	22,700	-	181	-	-	118	-	22,999
Premises and administration	42,019	-	40,685	36,304	100,168	112,104	2,587	333,867
Project costs	35,487	-	29,121	106,290	28,533	361,443	685	561,559
Governance	26,435	-	-	-	-	-	-	26,435
Depreciation	42,396	-	-	-	-	-	638	43,034
Total	382,728	-	294,115	345,564	490,018	1,051,713	28,039	2,592,177

Notes to the Financial Statements
for the year ended 31 March 2024**7. Governance costs**

	Unrestricted funds 2024	Restricted funds 2024	Total funds 2024	Total funds 2023
	£	£	£	£
Auditor's remuneration	15,750	-	15,750	15,000
Accountancy fees	8,320	-	8,320	7,200
Other	809	-	809	1,235
Total	24,879	-	24,879	23,435
Total 2023	23,435	-	23,435	

8. Net income/(expenditure)

This is stated after charging:

	2024	2023
	£	£
Depreciation of tangible fixed assets:		
- owned by the charity	53,113	43,034
Impairment of assets	54,325	-
Loss on disposal / sale of assets	822	-
Auditor's remuneration - audit	15,750	15,000
Operating lease rentals	1,861	2,799

During the year, no trustees received any remuneration (2023 - £NIL).

During the year, no trustees received any benefits in kind (2023 - £NIL).

During the year, two trustees received a reimbursement of expenses totalling £126 (2023 - £NIL).

Notes to the Financial Statements
for the year ended 31 March 2024

9. Staff costs

Staff cost were as follows:

	2024	2023
	£	£
Wages and salaries	2,024,466	1,384,885
Social security costs	181,088	124,996
Other pension costs	112,116	71,636
Redundancy costs	11,416	22,765
	2,329,086	1,604,282

	2024	2023
	No.	No.
Average number of persons employed by the company during the year	83	60
Average headcount expressed as a full time equivalent	71	50

No employee received remuneration amounting to more than £60,000 in either year.

The total employee benefits of the key management personnel of the charity were £300,346 (2023: £266,837).

There were redundancy payments totalling £11,416 made in the year (2023: £22,765).

10. Government grants

	2024	2023
	£	£
NHS Bradford Districts	452,358	918,824
Bradford MDC	673,800	128,920
Craven DC	26,317	25,000
Public Health Universal Allocation	-	60,000
City of Doncaster Council	201,898	-
National Lottery Community Fund	141,662	-
The Henry Smith Foundation	61,500	-
Leeds Community Foundation	14,725	-
	1,572,261	1,132,744

Notes to the Financial Statements
for the year ended 31 March 2024

11. Tangible fixed assets

	Freehold property £	Freehold improvements £	Leasehold improvements £	Fixtures and fittings £	Total £
Cost					
At 1 April 2023	495,359	35,169	145,767	263,080	939,375
Additions	-	26,041	56,843	41,740	124,624
Disposals/ impairments	-	-	(60,513)	(22,435)	(82,948)
At 31 March 2024	495,359	61,210	142,097	282,385	981,051
Depreciation					
At 1 April 2023	97,587	12,971	143,229	197,701	451,488
Charge for the year	9,907	4,565	5,056	33,585	53,113
Elim re disposals/ Impairments	-	-	(6,188)	(20,258)	(26,446)
At 31 March 2024	107,494	17,536	142,097	211,028	478,155
Net book value					
At 31 March 2024	387,865	43,674	-	71,357	502,896
At 31 March 2023	397,772	22,198	2,538	65,379	487,887

12. Fixed asset investment

The charity holds an investment in M&G Investments

	2024 £	2023 £
Market valuation at 1 April 2023	18,243	19,539
Reduction in value	(100)	(1,296)
Market valuation at 31 March 2024	18,143	18,243
At cost	20,000	20,000

Notes to the Financial Statements
for the year ended 31 March 2024**13. Debtors**

	2024	2023
	£	£
Trade debtors	46,953	302,254
Other debtors	5,582	5,196
Prepayments and accrued income	45,572	88,796
	98,107	396,246

14. Creditors: Amounts falling due within one year

	2024	2023
	£	£
Trade creditors	68,517	80,800
Other taxation and security	50,202	29,878
Other creditors	19,071	8,392
Accruals and deferred income	113,359	96,820
	251,149	215,890

Creditors include contributions to pensions transferred and not yet paid over of £18,803 (2023: £8,392).

Deferred income

	£
Deferred income as at 31 March 2023	18,785
Resources released during the year	(18,785)
Resources deferred during the year	16,946

Deferred income balances at 31 March 2024**16,946**

	£
VCS Alliance	6,196
Training contracts	10,750

Deferred income as at 31 March 2024**16,946**

Notes to the Financial Statements
for the year ended 31 March 2024

15. Prior year adjustments

There has been a correction to restate the allocation of income between funds in the prior year to 31 March 2023. Restricted income totalling £218,486 has been reallocated to unrestricted income and restricted expenditure totalling £129,686 has been reallocated to unrestricted expenditure following a detailed review of contract documentation. The impact of the adjustment decreases restricted funds carried forward as at 31 March 2023 by £88,800 and increases unrestricted funds carried forward by £88,800.

16. Statement of funds

	Restated balance at 1 April 2023 £	Incoming Resources £	Expenditure £	Transfers £	Balance at 31 March 2024 £
Current year					
General unrestricted funds	596,515	1,497,735	(1,327,626)	5,162	771,776
	596,515	1,497,735	(1,327,626)	5,162	771,776
Designated funds:					
Premises					
Development	75,000	-	-	(55,000)	20,000
Premises move	-	-	-	55,000	55,000
Premises improvement	-	-	-	5,000	5,000
	75,000	-	-	5,000	80,000
Total unrestricted funds	671,515	1,497,735	(1,327,626)	10,162	851,786

Notes to the Financial Statements
for the year ended 31 March 2024

16. Statement of funds (continued)

Restricted funds:	Restated balance at 1 April 2023 £	Incoming Resources £	Expenditure £	Transfers £	Balance at 31 March 2024 £
Current year					
Grants					
Recovery Services					
ARC (National Lottery Community Fund)	2,000	-	(2,000)	-	-
ARC (Recovery and Relapse Prevention (Sheffield City Council)	80,000	80,000	(132,773)	-	27,227
Sober Social (Doncaster City Council)	-	177,308	(177,308)	-	-
Skills House - BMDC	-	35,611	(35,611)	-	-
Enhanced Recovery Support (CJS)	87,500	87,500	(122,319)	-	52,681
Craven DC	-	26,317	(26,317)	-	-
Henry Smith (Donation and Legacies)	-	61,500	(41,000)	-	20,500
National Lottery (Donations and Legacies)	-	141,662	(135,662)	-	6,000
Support Services					
Older Person Alcohol Worker	-	10,000	(10,000)		-
Winter Pressures Fund	-	117,958	(105,617)		12,341
Wharfe Valley Pathways	-	41,700	(41,700)		-
AWC Community Health	14,725	14,725	(18,941)		10,509
Modality (Pathways Worker)	-	24,076	(24,076)		-
Hospital Mentoring	-	168,750	(126,263)		42,487
Stronger Links	-	14,590	(4,431)		10,159
Non recurring grants (support))	6,667	15,007	(12,507)		9,167

Notes to the Financial Statements
for the year ended 31 March 2024

16. Statement of funds (continued)

Restricted funds (continued):	Restated balance at 1 April 2023 £	Incoming Resources £	Expenditure £	Transfers £	Balance at 31 March 2024 £
Current year					
Grants					
Harm Reduction					
KPS (Pathways)	-	89,000	(89,000)	-	-
Complex Alcohol Project	932	162,000	(162,932)	-	-
Safer Spaces	4,000	8,000	(12,000)	-	-
Jack's snacks	3,140	329	(529)	-	2,940
Partnerships					
Resilience support (WACA)	-	35,000	(35,000)	-	-
MAST Bradford & Keighley hospitals	32,027	638,189	(643,016)	-	27,200
Sheffield Pathways	-	27,903	(27,903)	-	-
HIU Hospital Project Mental Health Connect partnership	45,936	82,727	(128,663)	-	-
	-	26,991	(26,991)	-	-
Core Services					
Premises capital	55,093	-	(4,307)	18,023	68,809
Capital refurbishment	28,185	-	-	(28,185)	-
Total restricted funds	360,205	2,086,843	(2,146,866)	(10,162)	290,020
Total funds	1,031,720	3,584,578	(3,474,492)	-	1,141,806

Notes to the Financial Statements
for the year ended 31 March 2024

16. Statement of funds (continued)

Prior year - restated	Restated balance at 1 April 2022 £	Incoming Resources £	Expenditure £	Transfers £	Balance at 31 March 2023 £
General unrestricted funds	652,632	364,715	(495,832)	75,000	596,515
	652,632	364,715	(495,832)	75,000	596,515
Designated funds					
Premises development	75,000	-	-	-	75,000
	75,000	-	-	-	75,000
Grants					
Recovery services					
ARC (National Lottery Community Fund)	-	153,341	(151,341)	-	2,000
Big Lottery Sober Social	-	58,297	(58,297)	-	-
Skills House - BMDC	3,713	32,374	(36,087)	-	-
Recovery & Relapse Prevention	-	80,000	-	-	80,000
Enhanced Recovery Support (CJS)	-	87,500	-	-	87,500
Craven DC	-	25,000	(25,000)	-	-
Recovery Banners	-	12,500	(12,500)	-	-
Non recurring grants	571	10,320	(10,891)	-	-

Notes to the Financial Statements
for the year ended 31 March 2024

16. Statement of funds (continued)

Prior year - restated	Restated balance at 1 April 2022	Incoming Resources	Expenditure	Transfers	Balance at 31 March 2023
	£	£	£	£	£
Support Services					
CSE Trusted Relationships	-	3,054	(3,054)	-	-
Older Person Alcohol Worker	6,408	40,000	(46,408)	-	-
Winter Pressures Fund	-	151,267	(151,267)	-	-
Wharfe Valley Pathways	24,365	20,884	(45,249)	-	-
AWC Community Health	-	14,725	-	-	14,725
Modality (Pathways Worker)	-	4,514	(4,514)	-	-
Sport England	-	6,074	(6,074)	-	-
Non recurring grants (support)	1,867	6,000	(1,200)	-	6,667
Harm Reduction					
KPS (Pathways)	-	96,500	(96,500)	-	-
Complex Alcohol Project	-	162,000	(161,068)	-	932
Public Health Universal Allocation	24,713	60,000	(84,713)	-	-
Rough Sleepers Support	-	138,933	(138,933)	-	-
Safer Spaces	-	12,000	(8,000)	-	4,000
Jack's snacks	2,790	1,176	(826)	-	3,140
Partnerships					
New Directions (CGL)	-	217,170	(217,170)	-	-
Big Lottery WaVE / Progress	-	100,194	(100,194)	-	-
Resilience support (WACA)	-	35,000	(35,000)	-	-
MAST Bradford & Keighley hospitals	62,666	639,440	(670,079)	-	32,027
Sheffield Pathways	-	25,204	(25,204)	-	-
HIU Hospital Project	-	50,000	(4,064)	-	45,936

Notes to the Financial Statements
for the year ended 31 March 2024**16. Statement of funds (continued)**

Prior year - restated	Restated balance at 1 April 2022	Incoming Resources	Expenditure	Transfers	Balance at 31 March 2023
	£	£	£	£	£
Core Services					
Premises capital	134,400	-	(4,307)	(75,000)	55,093
Capital refurbishment	-	28,185	-	-	28,185
Total restricted funds	261,493	2,271,652	(2,097,940)	(75,000)	360,205
Total Funds	989,125	2,636,367	(2,593,772)	-	1,031,720

Purpose of restricted funds**Recovery services**

The ARC is a recovery and relapse prevention initiative for people from Sheffield who are finishing alcohol and substance use treatment interventions. Last year this was funded by the National Lottery Community Fund. This year it is being funded by Sheffield City Council.

Sober Social is an initiative to support people in Doncaster who are in recovery from drug and alcohol use. It provides a safe place for interventions, including therapeutic and wellbeing group sessions, skills and qualification development, and access to education, training and employment. Last year this was funded by the National Lottery Community Fund. This year it is being funded by City of Doncaster Council.

Skills House is a service providing support to Keighley residents, in accessing ETE provision and in offering support around skills development following COVID related unemployment. This is funded by Bradford Metropolitan District Council.

Enhanced Recovery Support is a service for women based in Sheffield, who are at risk of being, or are, involved in the criminal justice system, and community recovery support. This is funded by Sheffield City Council.

Craven Drug and Alcohol Recovery (Craven District Council) is an initiative aimed at people in Skipton. It offers support to people with drug and alcohol issues who have experienced homelessness and who are accommodated within the Rough Sleepers Pathway, provided by Horton Housing. It offers recovery activities, events, access to treatment and community services, which encourage recovery, wellbeing and a sense of purpose.

Notes to the Financial Statements
for the year ended 31 March 2024

16. Statement of funds (continued)

Recovery Pathways, is a National Lottery Community funded initiative, working with people across Sheffield, Keighley and Doncaster, in their recovery from drug and alcohol use, so that they achieve long term sustainable life changes which increase their resilience, wellbeing and support networks. Interventions include peer-designed social action projects, community volunteering projects and support from trained Recovery Coaches. The initiative also allows Project 6 to build strong connections with statutory and voluntary organisations, ultimately providing better opportunities for the people who use our services.

Recovery Pathways is also partly funded by The Henry Smith Charity. This is part of the National Lottery Community Funded initiative.

Support services

Older Person Alcohol Worker, funded by Doncaster Council, is a project providing one to one support for individuals over 55 who are affected by alcohol use in Doncaster.

Winter Pressures, funded by the VCS Alliance, is a partnership programme which provides community support for people experiencing difficulties with substances, domestic abuse, mental and physical health.

Wharfe Valley Pathways, funded by the NHS West Yorkshire ICB, is a one day a week satellite service to those in Wharfedale to complement Keighley Pathways.

AWC Community Health is a project, funded by the Leeds Community Foundation, for the provision of a South Asian Community Worker. The project works to build relationships within the South Asian community to remove barriers for those accessing support for alcohol and other drugs.

Modality (Pathways Worker) is funded by the Modality Partnership. The funding facilitates a pathways worker to support vulnerable people in the Keighley community.

Hospital Mentoring is a project funded by Sheffield City Council, providing a discharge/peer mentoring service for over 50s who have been admitted to hospital with alcohol use related problems. It is aimed at preventing relapse and readmittance into hospital.

Stronger Links is an initiative funded by City of Doncaster Council. It is a partnership of local charities of Doncaster, with Project 6 providing one to one and group based sessions for people affected by alcohol use.

Harm Reduction

Keighley Pathways Service (KPS) (Pathways) is an initiative providing crisis support for individuals across Airedale, through working with multiple partners from the local VCS.

Drug and Alcohol Service is an initiative funded by West Yorkshire ICS, supporting people attending Airedale NHSFT and /or living street-based lives with chronic alcohol dependency and pregnant women who are using alcohol/other drugs.

Notes to the Financial Statements
for the year ended 31 March 2024

16. Statement of funds (continued)

Safer Spaces is an initiative which provides crisis café drop-in style support for those experiencing emotional distress. This is located in Keighley at Central Hall. This is funded by Missing Peace.

Jack's Snacks is a fundraising initiative started by the family of a previous member of staff to support food provision in the Needle Exchange.

Partnerships

Resilience Support (WACA) is an initiative to work in partnerships with GP practices to deliver support on an enhanced brief intervention basis to young people.

Multi Agency Support Team (MAST) Bradford & Keighley Hospitals (Winter Pressure) is funded by W Yorks and Harrogate ICS, to set up and deliver a multi support team of workers focusing on supporting older people, people with alcohol and also mental health issues who are accessing hospital services during winter.

Sheffield Pathways provides support and advice for patients living in Sheffield, attending surgeries, who are experiencing a social crisis. This is funded by Sheffield SHU Primary Care Network.

HIU Hospital Project receives funding from The VCS Alliance. This project supports people in the Bradford district who frequently attend hospital emergency departments, to reduce the burden on emergency services.

The Mental Health Transformation is a partnership project funded by Keighley Healthy Living carried out within Airedale and Wharfedale. It includes delivering individual and group sessions for individuals living with serious mental illness and substance use.

Core Services

Premises Capital. This relates to two legal charges held by the donors, on 11/13 Temple Street and 15 - 19 Temple Street. The fund is expended by depreciation on the premises. The requirements of the charges stipulate that if the premises are sold or no longer used for charitable purposes, the market value of the premises, in the proportion of the original cost that was given by the donor, is repayable to the donor.

Premises Development Designated Funds

Funds were designated last year to improve Devonshire Street. The improvements works were completed during the year.

Notes to the Financial Statements
for the year ended 31 March 2024

16. Statement of funds (continued)

Designated funds

Funds were designated last year to support a new premises for Doncaster. A decision has been made to reduce this provision and look for alternative leased premises or spend a small amount of expenditure on improvement works at the current premises. This decision has been taken in light of the fact that the majority of the Doncaster funding is due to end in March 2025. Project 6 are hopeful that the funding will continue.

Funds have been allocated this year for the move out of Abbeydale Road to Cumberland Street, for Sheffield based activities. The move took place on 28th June. The costs include dilapidation costs, early surrender of lease costs and all legal fees.

Transfers

The premises development costs have been capitalised and are now included in unrestricted Fixed Assets.

A correction to the net book value of the designated capital funds has resulted in a transfer from unrestricted funds to restricted of £18,023. These are now unrestricted.

Summary of funds – current year	Restated balance at 1 April 2023 £	Incoming Resources £	Expenditure £	Transfers £	Balance at 31 March 2024 £
General funds	596,515	1,497,735	(1,327,626)	5,162	771,786
Designated funds	75,000	-	-	5,000	80,000
Restricted funds	360,205	2,086,843	(2,146,866)	(10,162)	290,020
At 31 March 2024	1,031,720	3,584,578	(3,474,492)	-	1,141,806
Restated summary of funds – prior year	Restated balance at 1 April 2022 £	Restated Incoming Resources £	Restated Expenditure £	Transfers £	Balance at 31 March 2023 £
General funds	652,632	364,715	(495,832)	75,000	596,515
Designated funds	75,000	-	-	-	75,000
Restricted funds	261,493	2,271,652	(2,097,940)	(75,000)	360,205
At 31 March 2023	989,125	2,636,367	(2,593,772)	-	1,031,720

Notes to the Financial Statements
for the year ended 31 March 2024

17. Analysis of net assets between funds

Current year	Unrestricted funds 2024	Restricted funds 2024	Total funds 2024
	£	£	£
Tangible fixed assets	452,230	68,809	521,039
Current assets	545,519	326,397	871,916
Creditors due within one year	(145,963)	(105,186)	(251,149)
	851,786	290,020	1,141,806

Restated prior year	Unrestricted Funds 2023	Restricted Funds 2023	Total funds 2023
	£	£	£
Tangible fixed assets	451,037	55,093	506,130
Current assets	416,783	324,697	741,480
Creditors due within one year	(197,105)	(18,785)	(215,890)
	671,515	360,205	1,031,720

18. Reconciliation of net expenditure in funds to net cash flow from operating activities

	2024	2023
	£	£
Net Income for the year (as per Statement of Financial Activities)	110,086	42,595
Adjustment for:		
Depreciation charges	53,113	43,034
Profit on disposal / sale of assets	822	-
Impairment of Fixed Assets	54,325	-
Interest from investments	(905)	(876)
Loss on investment	100	1,296
Decrease/(increase) in debtors	298,139	(359,358)
Increase/(decrease) in creditors	35,259	(189,961)
Net cash provided/(used) by operating activities	550,939	(463,270)

Notes to the Financial Statements
for the year ended 31 March 2024

19. Analysis of cash and cash equivalents

	2024	2023
	£	£
Cash at bank and in hand	773,809	345,234
Total	773,809	345,234

20. Analysis of changes in net debt

	At 1 April 2023	Cash Flows	At 31 March 2024
	£	£	£
Cash at bank and in hand	345,234	428,575	773,809
	345,234	428,575	773,809

21. Operating lease commitments

At 31 March 2024 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2024	2023
	£	£
Within 1 year	67,694	16,153
Between 1 and 5 years	97,292	4,653
Total	164,986	20,806

Notes to the Financial Statements
for the year ended 31 March 2024

22. Related party transactions

During the year, £206,881 (2023: £243,767) was received from Bradford VCS Alliance, an organisation of which Vicki Beere and Pam Essler, a trustee of the charity, are directors, in relation to funding for both the Winter Pressures Funds and the MAST Bradford project. At the year end, £nil (2023: £95) was owed by Bradford VCS Alliance to the charity.

Pam Essler is also a director and chair of Keighley Health Living. During the year, payments amounting to £26,875 (2023: £52,500) were received in the year. £16,875 (2023: £22,500) of this relates to quarterly invoices from Keighley Health Living to fund salaries of Pathways workers on the Keighley Pathway Project and the Wharfe Valley Pathway Project which ceased in December 2023. The remaining £10,000 (2023: £30,000) relates to system connectivity in relation to the Wellbeing Network/Winter Pressures fund for the period to 31st July 2023. At the year end, £nil (2023: £nil) was owed by Keighley Health Living.

During the year, the charity also received £26,991 from Keighley Health Living in respect of a funded partnership project carried out within Airedale and Wharfedale. This involves delivering group sessions for individuals living with serious mental illnesses and substance use.

Umar Iqbal, a trustee of the charity, became a fixed share partner at AWC Modality Partnership in December 2023. The charity received £24,076 (2023: £4,514) from AWC Modality to fund a project which facilitates a pathways worker to support vulnerable people in the Keighley community. At the year end, £nil (2023: £nil) was owed by AWC Modality Partnership.

Pam Essler is also a director of Community Action Bradford and District. The charity paid £740 (2023: £Nil) during the year to the organisation in relation to room hire. At the year end, £nil (2023: £nil) was owed to Communication Action Bradford and District.

Scott Carrick, a member of the Senior Leadership Team, is a director of C13 Solutions Ltd. During the year the charity paid £435 (2023: £Nil) for services. At the year end, £nil (2023: £nil) was owed to C13 Solutions Ltd.