

SPRING COMMUNITY HUB

England & Wales · Charity number 1172789

Details

Other names	CENTRAL SOUTHWARK COMMUNITY HUB, Spring Community Hub
Status	Registered
Legal form	CIO
Registered	2017-04-27
Register	View on the Charity Commission register

Contact

Address	The Hub 86-88 Vestry Road Camberwell London SE5 8PQ
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Activities

Objects: TO PROVIDE RELIEF TO INDIVIDUALS AND FAMILIES IN CRISIS, IN THE LONDON BOROUGH OF SOUTHWARK, THROUGH THE PROVISION OF EMERGENCY FOOD SUPPLIES. TO PROVIDE SUPPORT THROUGH SIGNPOSTING OR BY REFERRAL TO APPROVED PARTNER AGENCIES TO ENABLE USERS TO AVOID FUTURE CRISES.

Activities: 1. Provide relief to individuals and families in the London Borough of Southwark experiencing food insecurity through the provision of Food Parcels, Budgetting/Cooking Workshops and Holiday Hunger provision. 2. To provide support through signposting or by referral to approved partner agencies to enable users to avoid future crisis.

Classification

- **How:** Provides Services, Provides Advocacy/advice/information
- **What:** Disability
- **Who:** The General Public/mankind

Geography

- Havering
- Southwark

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£703,002	£794,902	£68,058	10
2024-03-31	£778,281	£829,238	£160,770	12
2023-03-31	£573,205	£455,782	£211,728	7
2022-03-31	£493,211	£446,929	-	-
2021-03-31	£312,146	£270,621	-	-

Trustees

Name	Role	Appointed
SELINA BOSHORIN	Chair	2018-07-31
Earnest Osifo		2025-05-19
Erica McQueen-Rowe		2023-03-24
LINDA WOOD		2019-03-29
LISA THARPE		2018-04-16

Accounts

ANNUAL REPORT

2024/25



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WELCOME FROM THE FOUNDER AND CHIEF EXECUTIVE OFFICER OF SPRING COMMUNITY HUB

As we reflect on 2025, I am deeply proud of how Spring Community Hub has navigated one of the most challenging years in our history. Guided by our core values and unwavering commitment to our community, we have not only sustained our essential services but have also rebuilt stronger foundations for the future.

At the heart of our mission is a determination to address not just the symptoms, but the underlying causes of the problems that bring individuals and families to our doors. We believe that true impact comes from tackling the root issues - poverty, inequality, social isolation, and lack of opportunity - rather than offering short-term fixes alone.

This year, the realities facing our communities in Southwark and Havering have been stark - shrinking local authority budgets, rising costs, and increasing need. Yet, through resilience, adaptability, and collective effort, we have stood firm, continuing to be a place of hope and practical support for those who need us most.

We made the difficult decision to streamline our operations, allowing us to focus our resources where they are needed most. This process was not easy, but it has enabled us to turn a crucial corner - ensuring we remain sustainable and impactful in a time of uncertainty. Our commitment to empowerment, dignity, and long-term transformation remains at the heart of everything we do.

By focusing on long-term solutions and collaborative efforts, we inspire resilience and create opportunities for lasting transformation, ensuring that individuals and communities alike can thrive with dignity and hope. Our approach



is rooted in partnership - across staff, volunteers, local organisations, statutory bodies, and corporate partners. These relationships have been the backbone of our resilience, enabling us to deliver joined-up support and to innovate in the face of adversity.

I am especially grateful for the trust and support of our funders, old and new. In a climate where funding is increasingly competitive and uncertain, every show of confidence in our mission is both humbling and motivating. We are determined to honour this trust by continuing to deliver high-quality, community-led programmes and by investing in our team and systems.

Looking ahead, we know that the challenges are not going away. But we are not just surviving—we are building. We are committed to being here, standing strong, and ensuring that Spring Community Hub remains a vital resource for our community. Together, we will continue to foster resilience, create opportunities, and drive meaningful change.

Thank you to our staff, volunteers, board, partners, funders, and supporters. Your dedication, compassion, and belief in our vision are the foundation of everything we achieve. Together, we are shaping a fairer, more hopeful future for all.

Felicia Boshorin

Founder and Chief Executive
Officer of Spring Community Hub

TRUSTEES' ANNUAL REPORT AND INDEPENDENTLY EXAMINED FINANCIAL ACCOUNTS FOR THE YEAR ENDING 31ST MARCH 2025

CHAIR'S REPORT

As Chair, I am honoured to present this year's report, reflecting on a period of both challenge and progress for Spring Community Hub.

In a landscape marked by economic pressures, rising need, and uncertainty, our community's resilience and solidarity have been a source of strength and hope. Guided by our shared values and clear mission, we have continued to provide vital support while laying the foundations for sustainable growth and lasting impact.

The Board has worked closely with the leadership team to ensure robust governance, financial stewardship, and strategic oversight. We recognise the importance of balancing immediate community needs with long-term organisational resilience.

This year, careful financial management and operational streamlining have been essential in maintaining our services and positioning Spring Community Hub for future success. Central to our approach is the belief that meaningful change arises from empowering individuals and nurturing strong, connected communities.

We have seen firsthand how our programmes reduce isolation, build confidence, and create pathways to opportunity. Our commitment to listening, co-producing services, and fostering partnerships has strengthened our ability to meet evolving challenges with innovation and compassion.

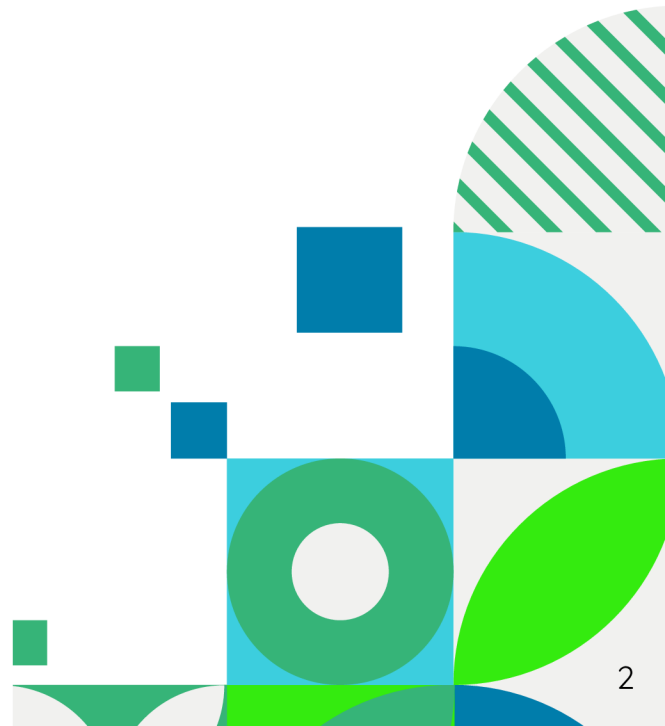
Looking ahead, the Trustees remain dedicated to supporting Spring Community Hub's growth, ensuring transparency, accountability, and inclusivity in all we do. We are inspired by the progress made and motivated by the work still to come.

Together with our staff, volunteers, partners, and supporters, we will continue to build a future where everyone has the chance to thrive with dignity and hope.

I extend my deepest gratitude to all who contribute their time, expertise, and resources. Your collective commitment is the foundation of our shared success.

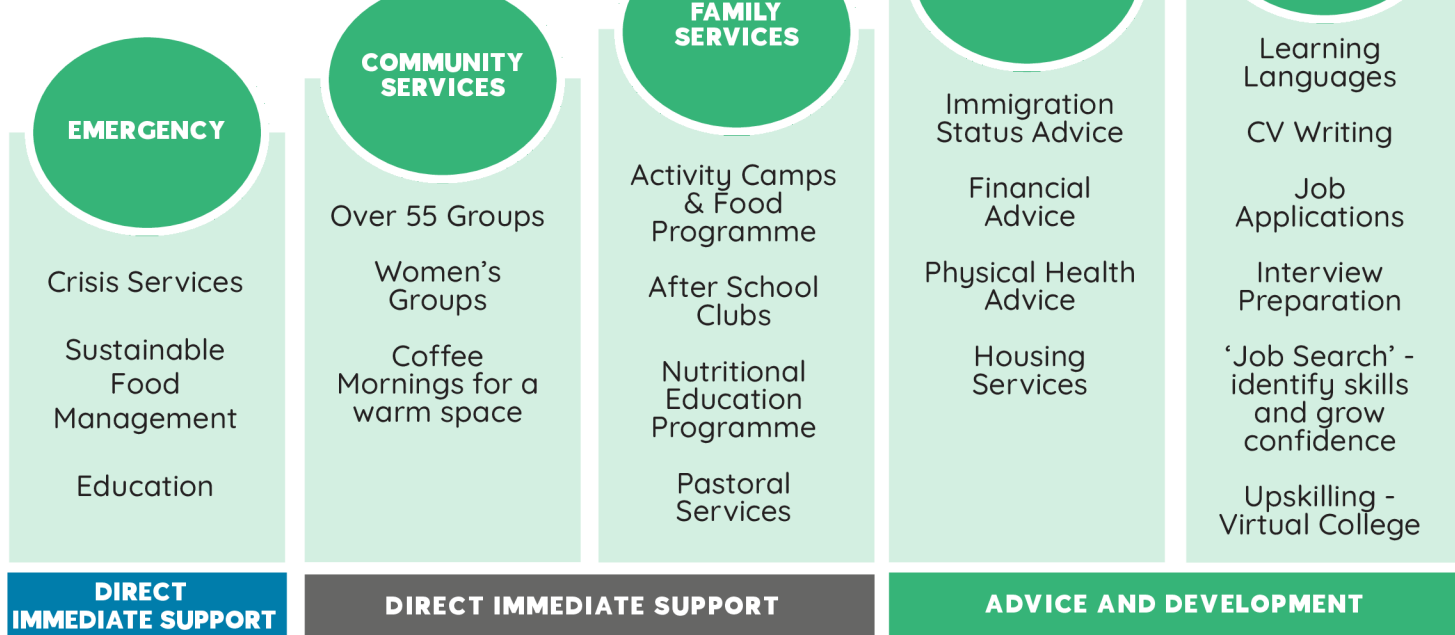
Selina Boshorin

Chair, Spring Community Hub



ABOUT US

OUR VISION



CRISIS SUPPORT

LONG-TERM SOLUTIONS

OUR APPROACH

Established in 2017, we believe that food is a human right. Spring Community Hub exists to make sure no one in our community goes hungry. But we don't just provide food, we work alongside people to help them escape food poverty, build confidence and find community.

MISSION

The mission of SCH is that through a 'Community Hub' and full activity programme, local people in or at risk of crisis will be supported along their journey to move on and achieve full social, economic and emotional independence to live healthy lives in a community which supports each other.

VISION

Our Vision at Spring Community Hub is to tackle food insecurity and hunger before people find themselves in crisis. We want to see equality in our communities and be a vehicle for positive and lasting change in our clients so that they never need a food bank again.

VALUES

These are our Principles, ideals, and characteristics that define the culture, standards and aspirations of the organisation.

- An organisation that is driven by people with integrity and commitment to the cause
- We believe in leadership, development, growth and continual learning
- A healthy environment where people have fun and can be creative
- Creating a place of respect, kindness and dignity for all

OUR PRINCIPLES

Food Education:

Our Food education plays a vital role in fostering healthier lifestyles and empowering individuals to make informed dietary choices. By understanding the origins of our food, its nutritional value, and the impact of our eating habits on both personal well-being and the environment, we can cultivate a deeper appreciation for what nourishes us.

Teaching people, especially children, about balanced diets, mindful eating, and sustainable practices not only promotes physical health but also encourages a lifelong respect for food systems. Whether through our hands-on cooking classes or sessions on learning about nutrition, food education equips our guests (clients) with the tools to embrace wholesome living. It is an investment in a healthier, more sustainable future.

Community:

Communities serve as vital spaces where individuals experiencing challenges or simply wanting connection come together to foster mutual support, nurture connections, and unlock their fullest potential. Our projects thrive on collaboration, understanding, and a collective commitment to growth.

OUR STRATEGIC PRIORITIES

Partnership and Collaboration:

We believe partnerships are essential for creating meaningful change. By working together with communities, businesses, other charities, and the public sector, we can pool resources and develop comprehensive solutions to social, environmental, and economic challenges. Collaboration makes our efforts more effective and inclusive.

Transparency:

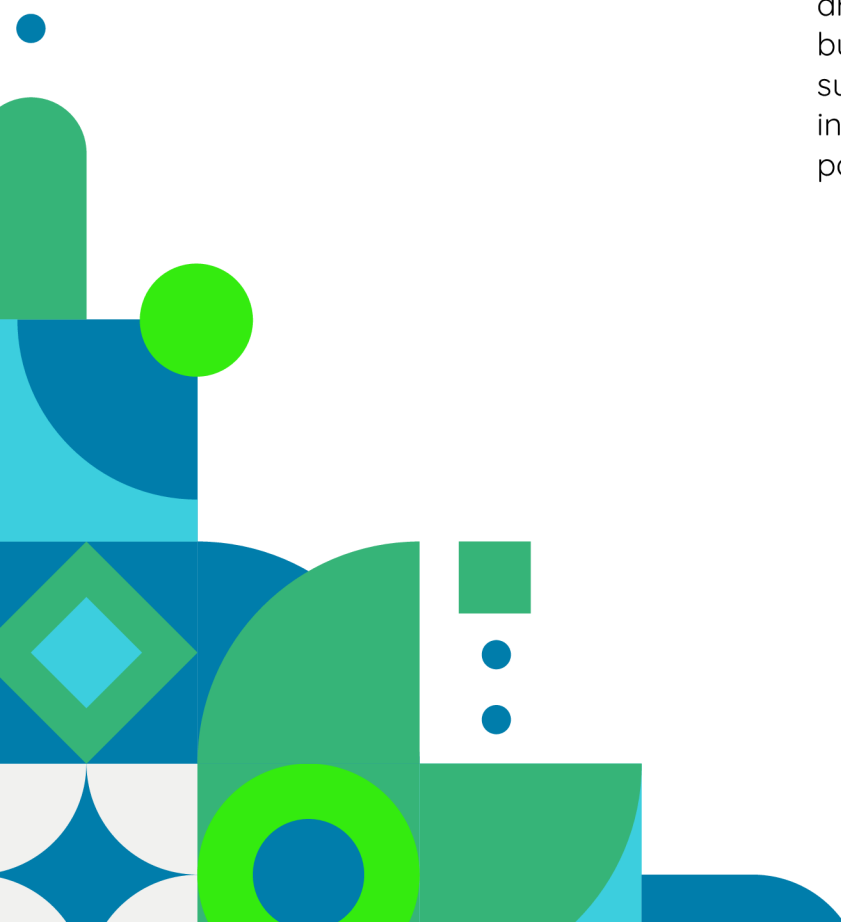
Openness builds trust. We maintain transparency in our operations and decision-making to keep our stakeholders informed and involved. This approach reinforces our commitment to a just and fair community.

Sustainability:

We focus on long-term solutions that benefit current and future generations. By integrating sustainability into our work, we aim to create lasting positive change for people and the environment in our community.

Empowerment:

We empower individuals and communities to shape their own futures, amplifying voices that are not always heard. Through education, skill-building, and advocacy, we provide the tools to support people to overcome hardship and inequality. This enables everyone to actively participate in achieving social justice.



NURTURING UNITY AND RESILIENCE WITHIN OUR COMMUNITIES

At Spring Community Hub, we believe that lasting positive change begins with strong, united, and resilient communities. We empower local people to connect, recognise shared challenges, and develop their own solutions by building skills, encouraging collaboration, and harnessing the strengths already present within the community.

At Spring Community Hub, we truly believe that empowering, enriching, and strengthening our community is the way forward. Right now, people are facing immense challenges—rising living costs, food insecurity, isolation, and the sense of being left to cope alone. Many are hesitant to share their burdens with family or feel embarrassed that they're struggling, especially when even those who once offered help are now experiencing their own difficulties.

This is the reality for so many in our community. That's why, at Spring, we're committed to listening, co-producing services with local people, and creating a welcoming space where everyone feels supported. We want to be the place that helps people come out of isolation, find guidance, and access the support they need to navigate life's challenges.

Our goal is to build a resilient, strong, and caring community - one where no one feels alone, and everyone knows that coming to Spring means finding understanding, connection, and real solutions.



OUR IMPACT

CRISIS PROVISION - FOOD BANK



Our Food Bank runs sessions five days a week across four centres. On average, we see 120 people per week. Our guests have the choice of culturally appropriate foods and can take home a parcel of food to last seven days.

During the year we supported **3,276** people across our various food bank centres with **1,638** parcels distributed in the last year.

We saw fewer guests than the previous year, as some moved on to our Social Supermarket after 4 weeks.

SPRING SOCIAL SUPERMARKET (TRIPLE S)

Triple S had **545** registered customers, with **58** customers visiting weekly.



WARM SPACE

110 families and seniors were supported by our warm space.

CAMBERWELL CONNECT

Camberwell Connect is our weekly lunch and social club for people over 55.

Older people who face financial hardship are far more likely to feel isolated and lonely, especially if they are from a black or ethnic minority background. By offering a regular date for people's diaries, our club brings together people for a chat, a chance to make new friends and an opportunity to try a range of activities



Everyone is offered a hot and healthy two-course meal, and the food we serve reflects the background of our guests.

60 over 55 seniors are registered, with **45** regular attendees

NOURISH AND FLOURISH

Our Nourish & Flourish hub provides a safe and supportive space for over 55s to improve their quality of life and overcome common challenges. Sessions have included fitness classes, nutrition workshops, health checks and financial workshops.

28 seniors supported last year.

CLOTHES BANK

Our Clothes Bank is greatly valued by our guests as they navigate this difficult cost of living crisis. The Clothes Bank encourages the reuse and recycling of good quality second-hand clothing and new clothing. We receive donations from local people.

Our Clothes Bank supported **291** families from April 2024 to March 2025.

COFFEE MORNING

We held **12** Coffee Mornings where we welcomed members of the Community and offered support and resources in a variety of areas, as well as sharing more about our services and methods of support.

SPRING UP WOMEN

25 women were supported through the sewing class for beginners & intermediate levels.



SPRING KITCHEN

Spring Kitchen provided children who attended our Activity Camps with culturally sensitive Healthy School Standard Lunches, including vegan and vegetarian options. We also continued to make meals for other Activity Camps in the Southwark HAF programme.



FOOD ROOTS

Food Roots brings together small organisations offering food aid across Southwark.

As more people face food poverty, small organisations, especially faith-based ones, are increasingly offering some form of food bank service. Rising prices and demands on people's time make an already challenging job even harder.

Spring works hard to ensure everyone gets the food they enjoy and the support they need.

As part of the Southwark Food Action Alliance, this project helps small organisations provide food that reflects people's backgrounds and tastes, whether that's garri, plantains, or black-eyed beans.

With our directory of where various items can be found, we organise bulk purchases to make this food available at lower prices for Roots members.

Roots also helps small organisations recognise the support people need to access extra advice or care. We run monthly training sessions and one-to-one meetings to help them learn how to offer even more support to the people they serve.

Last year **18** organisations were registered for the program.

AFTER SCHOOL CLUB

In 2024/25 we ran two after-school clubs at our premises on Vestry Road and at Dawson's Heights.



We deliver three-hour after-school sessions, three times per week, which support young people to:

- Socialise Well: responding to our Youth Council by providing a safe space for young people to chill out and socialise.
- Move Well: providing regular physical activity through structured gym sessions, led by a qualified trainer, supporting them to achieve the UK Chief Medical Officer's guidelines on physical activity for young people.
- Learn Well: we provide a study session with supervised time to do homework and also develop a range of life skills, focused around supporting young people to develop skills for independent living, such as budgeting and personal care.
- Eat Well: our team of volunteers and young participants assist in providing a hot, nutritious meal. We also facilitate workshops for young people in preparing and serving healthy food, further helping them to develop independent living skills.

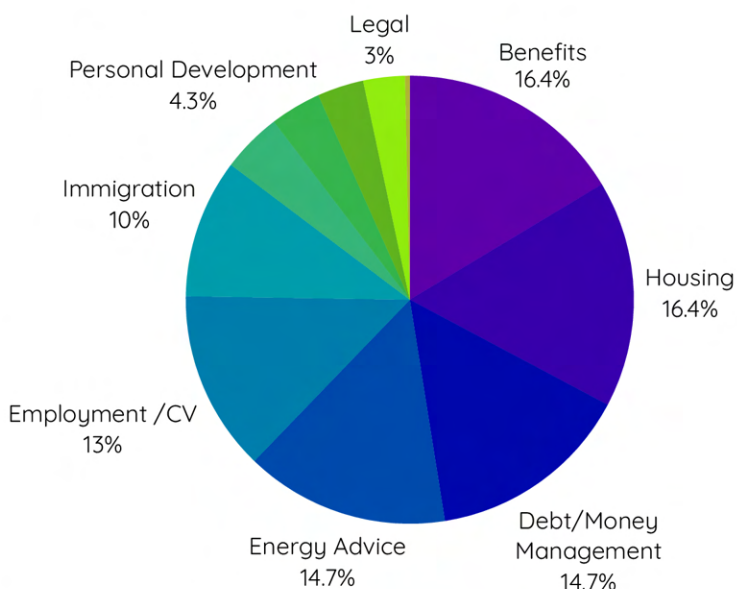
Last year, Vestry Road had **37** registered children, with **29** attending regularly, while at Dawson's Heights, **15** children attended weekly throughout the year.

ADVICE AND ADVOCACY (BACK TO WORK)

Every person deserves to live an independent life, an opportunity to gain what they desire, and to build confidence in the process. Our Advice and Advocacy services offer support and advice for people to find the right job through our sessions on employability and work skills, and discover how else we can help with other issues such as housing, benefits, immigration status and mental health.

Figures April 2024 to March 2025.

These percentages are calculated based on a total of **184** unique guests supported across the entire period with some guests supported with multiple needs.



HOLIDAY ACTIVITY CAMPS

Holiday hunger for children in families affected by in-work poverty. When free school meals stop over the school holidays, there is an extra family meal each day to provide for and sometimes an extra breakfast, as many schools now offer a free breakfast club.

Spring Activity Camps fill the gap during the school holidays. Children can find themselves bored and lonely over the Summer holidays, often spending long periods alone.

Spring Activity Camps provide an invaluable service to these families and their children aged 0 to 16 in Southwark experiencing food insecurity during all school holidays.

We find that many of our guests are on low income and most have no recourse to public funds (NRPF). All guests are referred to us predominantly by Children's Centres and Primary Schools as well as local support agencies.

This year children and their families, including those with Special Educational Needs, were invited to participate in a variety of fun learning activities such as drama, arts and crafts, drawing, painting, music, dance, multi-sports and other activities aimed at directly supporting children's mental health and well-being such as fitness, yoga, gymnastics, dance and football.

We provide culturally sensitive, nutritious, healthy, and delicious cooked meals. The reason for culturally sensitive food was to celebrate the diversity of our families to provide them with a home-away-from-home experience. We get asked frequently by families where they could get healthy meal options when schools are closed as families find it difficult to provide nutritious meals in place of school lunches during the holidays.

Key highlights of the project - trips to Legoland and Walton-On-The-Naze



2,243 children attended throughout the year, some of our outings include **210** children visiting Legoland and the seaside, amongst other beautiful places in London.

COOKING WITH FRIENDS AT APPLEBY BLUE

The cooking workshops for local primary school children focus on teaching the benefits of cooking from scratch, using culturally rich recipes inspired by Latin American, Caribbean, and African cuisines.

Over the sessions, participants will learn how to prepare nutritious, budget-friendly meals while exploring the fun of recreating their favourite takeaway dishes at home. From homemade baked "fried" chicken to spiced West African plantains, the workshops emphasise the benefits of using fresh, seasonal ingredients over processed foods. Through hands-on experience and guided instruction, children will develop essential cooking skills and a deeper appreciation for healthy eating.

SESSION STRUCTURE (2-HOUR SESSIONS)

1. Introduction (10 minutes)
 - a. Welcome participants, introduce the theme of the session.
 - b. Discuss the ingredients and the recipe, highlighting the cultural background or the health benefits of cooking from scratch.
2. Cooking Demonstration (20 minutes)
 - a. The instructor demonstrates the meal preparation steps.
 - b. Emphasise why cooking from scratch is healthier than processed foods or takeaways.
3. Hands-on Cooking (60 minutes)
 - a. Children work in teams to prepare the dish, with volunteers and instructors providing guidance.
 - b. Encourage teamwork and sharing of tasks (e.g., chopping, stirring, seasoning)
4. Communal Meal & Sharing (20 minutes)
 - a. Participants eat together, share their experiences, and discuss what they learned.

- b. Note down any feedback shared for evaluation after the pilot. During the final session, have forms that the participants and schools can fill out.
5. Clean-up & Reflection (10 minutes)
 - a. Children assist with cleaning up their workstations.
 - b. Reflect on the lesson—what went well and what could be improved.

WEEKLY SESSIONS:

Session 1: Introduction to Cooking from

Scratch. Recipe: Baked "Fried" Chicken with Sweet Potato Wedges

- Focus: Healthier homemade alternatives to fried takeaway chicken.
- Ingredients: Chicken drumsticks or thighs, flour, eggs, sweet potatoes, olive oil, herbs, and spices.
- Lesson: How to bake chicken to make it crispy without deep frying, and the benefits of oven-baking instead of frying.
- Discussion: Talk about the health benefits of reducing fried and processed foods. Encourage the children to compare homemade "fried" chicken to their favourite takeaway versions.

Session 2: Autumnal Comfort - Homemade

Soup Recipe: Autumnal Vegetable Soup with Crusty Bread

- Focus: Making a simple, nutritious soup with seasonal vegetables.
- Ingredients: Butternut squash, carrots, onions, garlic, thyme, vegetable stock, bread.
- Lesson: Teach participants how to create a hearty soup using affordable, seasonal ingredients. Discuss how soup is a great way to use leftover vegetables.
- Discussion: Explain why homemade soup is more nutritious than canned versions, as it's free from preservatives and added sodium.

Session 3: Latin American Cuisine – Mexican-Inspired Recipe: Vegetarian Tacos with Black Beans, Corn & Salsa

- Focus: Preparing fresh ingredients and using legumes as a budget-friendly protein source.
- Ingredients: Tortillas, black beans, corn, tomatoes, onions, lime, cilantro.
- Lesson: Preparing salsa and tacos with affordable, fresh ingredients.
- Discussion: Highlight the health benefits of using fresh, whole foods versus pre-packaged or processed taco kits.

Session 4: Caribbean Cuisine – Jamaican-Inspired Recipe: Jamaican Callaloo & Saltfish with Dumplings

- Focus: Exploring the use of greens and fish while highlighting cultural significance.
- Ingredients: Callaloo (or spinach), salted cod, onions, tomatoes, scotch bonnet pepper (optional), coconut oil, flour for dumplings.
- Lesson: How to cook leafy greens with fish and make simple flour dumplings from scratch.
- Discussion: Talk about the role of food in bringing people together and how traditional homemade meals like this one are passed down through generations.

Session 5: Making Your Favourite Takeaway at Home Recipe: Homemade Chicken or Vegetable Curry with Rice

- Focus: Recreating a favourite takeaway dish with healthier ingredients.
- Ingredients: Chicken or vegetables (e.g., cauliflower, chickpeas), curry powder, tomatoes, coconut milk, rice.
- Lesson: Cooking curry from scratch, using less oil and salt compared to takeaway versions.
- Discussion: Encourage children to think about the difference between homemade curries and takeout. Discuss how they can make it their own by adjusting spice levels and adding their favourite ingredients.

Session 6: West African Cuisine – Ghanaian-Inspired Recipe: Kelewele (Spiced Fried Plantains)

- Focus: Using plantains and creating a balanced meal.
- Ingredients: Ripe plantains, ginger, garlic, chilli pepper, and spices.
- Lesson: Frying plantains and making a simple peanut sauce.
- Discussion: Talk about the role of plantains in West African cuisine and the benefits of homemade snacks versus store-bought versions.

Additional Sessions To Be Incorporated Into The Programme.

- **Processed Foods vs. Homemade:**

Dedicate one session to comparing the ingredients in processed foods (e.g., store-bought sauces, canned soups) versus homemade versions. Conduct a taste test to help children understand how cooking from scratch is more flavourful and healthier.

- **Field Trip to the market/local shops:**

Take children to Borough Market to explore fresh, seasonal ingredients and teach them about the cost-effectiveness of shopping locally versus buying processed food.

- **Scavenger Hunt**

Gathering ingredients to make in the next session

CASE STUDY 1

Before Coming to Spring

Before I came to Spring, I was going through a very difficult period financially. After the death of my son, I had to stop working, which had a significant impact on my income and stability.

I began to fall behind with bills, and debts started to build up, which was extremely stressful. I first heard about Spring through someone at St Giles', who recommended the service to me.

Experience with Spring's Services

I have received support from Spring's food provision and the advice team. From my first visit, my impression of Spring was very positive - staff and volunteers were welcoming, friendly, and genuinely keen to help.

The main support I've received has been through the Spring Social Supermarket and the advice team. It has helped ease some of the financial pressure and given me practical support, even though things are still a work in progress.

Above all, the kindness and compassion shown by the team really stand out. I feel supported.

Impact and Change

Spring has helped me feel more stable during a challenging time. Since I started coming to Spring, I've noticed improvements in my confidence and overall well-being.

Things can still be up and down, but it is much better than before. My situation has improved over time. My family has been able to support me, and I have also received help from the hospice following my bereavement.

Spring has provided reassurance and helped me keep things on an even keel - it makes a real difference knowing support is there when I need it, and I feel more positive about the future now.

Personal Reflections

I would encourage anyone who needs support to reach out to Spring. I tell others about Spring and the support available, and how kind and approachable the staff are.

If I had to describe Spring in three words, I would say: friendly, supportive, and kind.

FRIENDLY, SUPPORTIVE, KIND

CASE STUDY 2

Before coming to Spring, I was navigating the pressures of the cost of living alongside significant health challenges, including eye surgery and mobility issues due to a bad back. The combination of rising costs and poor health left me feeling increasingly anxious and low.

I first became aware of Spring through local routes, including my GP and community information, and was contacted by Spring to offer support. From the outset, I would describe Spring as a “lifeline” - a place that feels empathetic and people-focused, where individuals are treated as human beings rather than “just a number”.

**INDIVIDUALS ARE TREATED AS
HUMAN BEINGS RATHER THAN
‘JUST A NUMBER’**

I accessed Spring’s Food Bank and Advice Services, and I think highly of the team’s kindness and genuine care. What stood out most for me is their sense of human connection and the personalised approach - support that feels respectful and uplifting, without judgement or pity.

While my circumstances have not yet changed, Spring has helped to ease the financial pressure and provide much-needed breathing space. Having access to nutritious food has also supported my overall mood and wellbeing, helping to take the edge off anxiety during a difficult period.

Spring has offered me both practical help and emotional reassurance - a place to go for a lift, financially and mentally, whether someone needs support once or over a longer period. Above all, Spring has helped me hold onto something vital: hope.

**SPRING HAS HELPED ME HOLD
ONTO SOMETHING VITAL: HOPE**

CASE STUDY 3

I came to Spring's Vestry Road Hub feeling really distressed after receiving a letter from HMRC saying my Child Benefit had been stopped.

The letter said their records showed that my children and I had travelled in 2023 and that there was no record of us returning to the UK. I was asked to provide evidence to prove that we live here.

The Advice Team supported me straight away. They helped me pull together the documents I needed, including confirmation from my children's school, medical records, bank statements, and passport evidence showing our travel dates.

They also contacted HMRC with me, explained the situation clearly, and helped me prepare a letter and submit everything quickly.

When I was later told it could take up to ten weeks for HMRC to review the evidence, Spring supported me to challenge this.

They explained how important the Child Benefit is for me to be able to provide for my children, and they advocated on my behalf to ask for the case to be looked at sooner.

Having Spring alongside me made a huge difference. It helped me feel supported, taken seriously, and less alone while dealing with something that felt overwhelming.

**HAVING SPRING ALONGSIDE ME
MADE A HUGE DIFFERENCE. IT
HELPED ME FEEL SUPPORTED,
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OUR FUNDERS



MANAGEMENT

STRUCTURE, GOVERNANCE AND MANAGEMENT

Main Responsibilities of the Board

Managing performance and risk:

Fostering a culture of excellence, we remain committed to developing and refining the organisation's strategy and objectives to align with our mission and vision. By continuously monitoring performance and ensuring strict adherence to statutory compliance, we aim to uphold the highest standards of integrity and accountability. At the same time, we proactively manage risks to safeguard our operations and stakeholders. Our focus on ongoing impact measurement allows us to assess and enhance the value we deliver, ensuring that every effort contributes meaningfully to our goals. Together, we strive for sustainable growth and lasting positive change.

Leadership and Strategy:

Guiding the organisation's vision, mission, values, and strategic direction is a profound responsibility that shapes its future and impact. It involves fostering a shared sense of purpose, aligning teams with core principles, and inspiring innovation to achieve long-term goals. By championing a clear vision and staying true to foundational values, leaders empower individuals to contribute meaningfully while cultivating a culture of collaboration and excellence. This journey requires dedication, adaptability, and a steadfast commitment to driving positive outcomes for stakeholders and the broader community. Together, it's about turning aspirations into achievements with integrity and purpose.

Strategic planning and Implementation:

Developing clear and cohesive strategic plans with well-defined timetables is essential for achieving organisational goals effectively. By fostering collaboration and ensuring alignment among all stakeholders, we can create actionable strategies that drive meaningful progress. Monitoring performance consistently allows us to stay on track, address challenges proactively, and adapt to evolving circumstances. Regularly reviewing outcomes and assessing the impact of our efforts ensures accountability

and provides valuable insights for continuous improvement. Together, these practices build a strong foundation for success, empowering teams to work with purpose and deliver lasting results.

Communication:

Showcasing the organisation's efforts to external partners, stakeholders, and audiences is a vital step in building meaningful connections and fostering collaboration. By effectively communicating the impact of our work, we not only highlight our achievements but also inspire trust and engagement among those we aim to reach. Through tailored messaging, transparent dialogue, and a shared vision, we can create opportunities for partnership and collective growth. Together, we can amplify our mission and drive positive change.

Equality and Diversity:

Promoting equality and embracing diversity are at the heart of our mission, guiding every aspect of our work across the organisation. We are deeply committed to fostering an inclusive environment where everyone feels valued and respected, regardless of their background or circumstances. This commitment is particularly vital when engaging with disadvantaged communities, as we strive to break down barriers, amplify voices, and create opportunities for those who need them most. By cultivating understanding and celebrating differences, we aim to empower individuals and build stronger, more cohesive communities. Together, we can create a future where fairness and inclusivity are not just ideals but realities for all.

Safeguarding:

Ensuring the charity operates with the highest safeguarding standards is a vital responsibility that reflects our commitment to integrity and care. Regular monitoring of conduct not only protects vulnerable individuals but also fosters trust within the community and among stakeholders. By upholding these standards, we create a safe and supportive environment where everyone can thrive and contribute to the organisation's mission with confidence. This dedication to safeguarding is an essential

cornerstone of our values, ensuring that our actions consistently align with our principles of transparency, respect, and accountability. Together, we can continue to make a meaningful and positive impact while prioritising the well-being of all involved.

Induction and Training of New Trustees and Development of existing Trustees

The articles of association state that the number of Trustees shall be no less than 3 and (unless otherwise determined by ordinary resolution) with no upper limit. Currently, there are four Trustees on the Board, who serve as charity Trustees governed by the Charity Commission.

Appointments are overseen by the Governance Committee, and Trustees serve an initial three-year term, with the option for re-appointment unless exceptional circumstances apply. Attention is paid to ensuring a wide range of skills and diversity, including gender, age, ethnicity, disability, and sexuality. We also prioritise recruitment of local people with lived experience, all of which enriches the skills, knowledge and experience of the board.

All new Trustees undergo an induction process that includes meetings with the Chair, CEO, and Senior Management Team, visits to projects, and detailed briefings on legal obligations under charity law, as well as Spring Community Hub's specific policies. An annual skills review informs training and recruitment strategies.

Board and Committee Structure

Spring Community Hub is a Registered Charity: 1172789

Appointment of Charity Trustees

Every Trustee must be appointed by a resolution passed at a properly convened meeting of the Charity Trustees. All future trustees will be appointed for a one-year term. In selecting individuals for appointment as Charity Trustees, the Charity Trustees must have regard for the skills, knowledge and experience needed for the effective administration of the CIO.

The term of office for Trustees is initially three years, with the possibility of ongoing renewal. In appointing new Trustees, attention is paid to the need to have a balance of representation and diversity, including gender, age, ethnicity, disability, and sexuality. The Trustee Board meets a minimum of four times in each financial year.

We are extremely proud of the progress we have made during the last year to expand and diversify the composition of the board. As set out in the Articles of Association, all Trustees and designated officers, including the chair, are appointed at the AGM..

Functions of the Board

The Board of Trustees fulfils the following functions:

- To have control of the Charity and its property and funds
- To have responsibility for the Charity's overall governance and strategic direction
- To develop the aims, objectives and organisational goals in accordance with the legal and regulatory framework of the sector and in line with the Charity's governing document, continually striving for best practices in governance
- To uphold the fiduciary duty invested in the position, undertaking such duties in a way that adds to public confidence and trust
- To interview, appoint and monitor the work and activities of senior paid staff

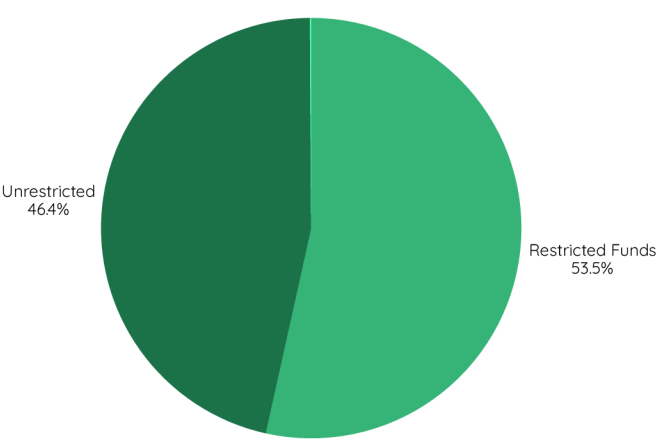
All members of the Board of Trustees are required to sign a Code of Conduct Declaration and Register of Interest.



FINANCIAL REPORT

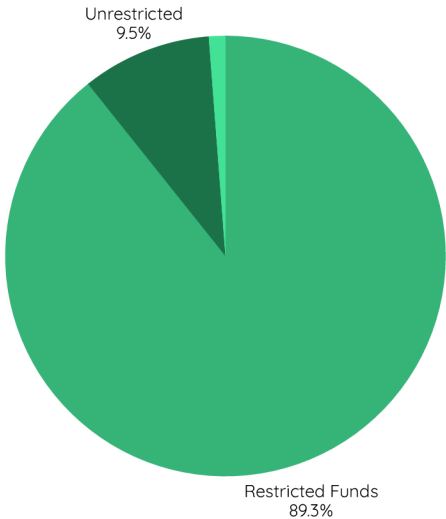
Our Income 2024/25 - £707,796

Income	Amount	%
Restricted Funds/Grants	£379,153	53%
Unrestricted Funds/Donations	£327,915	46%
Investment/Bank Interest	£728.00	1%



How we spent money in 2024/25 - £785,402

Expenditure	Amount	%
Project Service Delivery	£701,197	89%
General Administration/Governance	£74,705	10%
Fundraising	£9,500	1%



Our reserves

Unrestricted (including fixed assets)	£37,039
Restricted	£35,813
Total Reserves	£72,852

RESERVES AND RESERVES POLICY

Spring Community Hub has followed the Charity Commission guidelines to develop a reserves policy. Namely, it has:

- Defined the nature of charitable reserves held.
- Understood the financial impact of risk.
- Reviewed its sources of income.
- Looked at future plans and commitments.

Restricted Funds

Spring Community Hub delivered 9 charitable or grant-funded projects during 2024-2025. These were funded via restricted funds and are for the sole use of designated projects.

Unrestricted Funds

These funds are expendable at the discretion of the Trustees in furtherance of the charity's objectives and may be designated for a particular project or purpose.

The Board of Trustees reviewed the charity's need for free reserves in line with the guidance issued by the Charity Commission.

The Current Reserves Policy, approved in March 2023, targets free reserves to be maintained at three months' unrestricted operational expenditure. The trustees aim to work towards achieving this goal over the next three years.



CHALLENGES AND FUTURE PRIORITIES

Within the remit of our Strategic Plan 2025-2028, we set key strategic priorities for the new financial year to strengthen our ability to withstand pressures and maximise opportunities.

Having reviewed our Strategic Business Plan and services as a Board we were able to identify specific lessons and challenges we had experienced as an organisation and within our community and the impact on our guests. We explored ways that we could better meet the needs of our guests and to optimise our service and identified the following:

- The impact of the cost-of-living crisis on the mental well-being of our guests and team
- The increase in demand for our services in contrast to the limitations of funding that is available
- The need to address sustainability in our practices.

Our strategic objectives remain unchanged – specifically:

- Ensuring a fit-for-purpose organisation that allows us to function effectively and efficiently in order to deliver on our mission and strategic aims.
- Maintaining the financial health of the organisation.

During 2025/26 our Strategic focus continues to include:

Impact:

Developing and delivering services that put our guests and their futures at the heart of what we do and enable people to thrive and feel more empowered.

Leadership and Development

Continue to work closely with communities to identify their perceived needs and co-designing and co-delivering projects that address these priorities. Also exploring our approach to how we continue to develop our teams, including staff and volunteers.

We have continued with our membership of Citizens UK which is a people-powered alliance of diverse local communities working together for the common good. Their work supports empowering our guests and team as they work to address the challenges our communities may be facing.

Financial Stability

Continuing to develop our approach to diversifying our income streams to include corporate sponsorship, social investment and community giving in addition to grants and contracts and we have started this with the packaging of our Spring Kitchen Services.

Compliance, Change and Impact Measurement

We continued to explore and develop the strategic and operational systems, processes, policies and procedures that we had in place and to ensure that we are working in a way that was most compliant and would ensure the most impact.

We also continued to develop these processes and identify better systems of monitoring and evaluation including working with internal and external consultants and specialists and this continues to be a focus.

Ensuring that our monitoring and evaluation systems and procedures continue to be robust to demonstrate the effectiveness of our work and to evidence their longer-term impacts and additionality.

Partnerships

Developing mutually beneficial partnerships to develop innovative services that meet the needs of individuals and communities.

People

Continuing to develop staff and Volunteers to ensure that they are best able to serve the communities with which they work. We will introduce a Monthly Leadership Development Training Session for Coordinators, and continue to build on the Leadership Development/ Coaching and support for our Senior Leadership Team and training/development for volunteers.

REFERENCE AND ADMINISTRATIVE DETAILS

Charity Name	Spring Community Hub
Other name the charity uses	Formally known as Central Southwark Community Hub
Registered Charity Number	1172789
Charity's principle address:	The Hub, 86-88 Vestry Road, London, SE5 8PQ

Names of the charity trustees who manage the charity

Trustee Name	Office (if any)	Dates acted if not whole	Name of person (or body) entitled to appoint trustee (if any)
Selina Boshorin	Chair		
Linda Wood	Treasurer		
Lisa Tharpe	Secretary		
Erica McQueen-Rowe	Trustee		
Ernest Osifo	Trustee	19/05/25	

Spring Community Hub		Reg Charity:	1172789
Annual accounts for the period			
Period start date	1/4/2024	To	Period end date 31/3/2025

Section A Statement of financial activities

Recommended categories by activity	Guidance Notes	Unrestricted funds	Restricted income funds	Total funds	Prior year funds
		£	£	£	£
Incoming resources (Note 3)		F01	F02	F04	F05
Income and endowments from:					
Donations and legacies	S1	£232,658	£11,538	£244,196	£223,794
Separate material item of income	S2	£25,204	£960	£26,164	£11,658
Grants	S3	£70,782	£366,655	£437,437	£544,301
Total		£328,643	£379,153	£707,796	£779,753
Resources expended (Note 6)					
Expenditure on:					
Raising funds	S4	£9,500	£0	£9,500	£9,500
Charitable activities	S5	£430,426	£354,976	£785,402	£822,022
Total		£439,926	£354,976	£794,902.23	£831,522
Net income/(expenditure)		-£111,283	£24,177	-£87,106	-£51,769
Transfers between funds	S6	£19,924	-£19,924	£0	£0
Net movement in funds		-£91,359	£4,253	-£87,106	-£51,769
Reconciliation of funds:					
Total funds brought forward		£128,398	£31,560	£159,958	£211,727
Total funds carried forward		£37,039	£35,813	£72,852	£159,958

Section B Balance Sheet

Guidance Notes

Fixed assets

Tangible assets
(Note B1)

Total fixed assets

Current assets

Stocks

(Note B2)

Debtors

(Note B3)

Cash at bank and in
hand

Total current assets

Creditors: amounts
falling due within one
year (Note B5)

*Net current
assets/(liabilities)*

*Total assets less
current liabilities*

Funds of the Charity

Restricted funds

Unrestricted funds

Total funds

	Unrestricted funds £ F01	Restricted income funds £ F02	Total this year £ F04	Total last year £ F05
B1	£15,225	£0	£15,225	£16,441
	£15,225	£0	£15,225	£16,441
B2	£29,099	£0	£29,099	£40,891
B3	£0	£0	£0	£17,442
	-£2,750	£55,467	£52,717	£187,618
	£26,350	£55,467	£81,817	£245,951
B5	£4,536	£19,654	£24,190	£102,435
	£21,814	£35,813	£57,627	£85,996
	£37,039	£35,813	£72,852	£159,958
B6	£37,039	£35,813	£72,852	£159,958

Signed by one or two
trustees on behalf of all the
trustees

Signature	Print Name	Date of approval dd/mm/yyyy
L. G. Wood	LINDA G. WOOD	30/11/2020

Section C Notes to the accounts

Income - Notes to the accounts

S1 Donations and Legacies

	Unrestricted funds	Restricted income funds	Total funds
	£	£	£
Online Donations	£28,379	£4,933	£33,312
Individual Donations	£23,217	£6,605	£29,823
Organisation Donations	£4,798	£0	£4,798
Gift Aid tax reclaim	£5,534	£0	£5,534
Donated Goods	£170,729	£0	£170,729
Total	£237,658	£11,538	£249,196

Recalculated at

S2 Separate material item of income

	Unrestricted funds	Restricted income funds	Total funds
	£	£	£
Billable Expenditure	£0	£960	£960
Other Income - Spring Kitchen	£8,524	£0	£8,524
Other Income - Social Supermarket	£14,778	£0	£14,778
Other Income - Spring Community Café			
Haverling	£1,174	£0	£1,174
Bank Interest	£728	£0	£728
Total	£25,204	£960	£26,164

S3 Grants

	Unrestricted funds	Activity Camp - Haverling	Activity Camps	Advice Team Funding	After School Clubs	AppleBy Blue	Back 2 Work	Black Food Fund	Camdenwell Connect	Christmas Hamper	Common Purpose Programme	Headley Trust	Salary Support	Social Supermarket	Spring up Women	Staff Wellbeing	Warm Space	Total funds
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Feeding Britain																		£9,600
Greater London Authority													£28,396					£28,396
Haverling Council		£1,144																£1,144
Headley Trust												£5,000						£5,000
John Lewis Partnership							£2,000											£2,000
Kitchen Social			£720															£720
London Mayor's Fund		£4,200	£4,400															£8,600
Mercer Trustee														£17,100				£17,100
National Lottery												£27,130		£19,644				£46,774
Newcomen Collett Foundation																		£2,000
Peckham Settlement																		£7,000
Peter Minet	£33,276																	£33,276
Rem London													£27,675					£27,675
Rooted Food Hub								£14,400										£14,400
SGN					£15,948													£15,948
Southern Housing						£8,952												£8,952
Southwark Charities									£2,486									£2,486
Southwark Council	£22,922		£76,373		£18,863						£23,128				£6,000		£5,520	£152,805
Southwark Council - Neighbourhood Fund			£8,149															£8,149
SSE	£14,584																	£14,584
St Olave's & St Saviour's School Foundation																		£3,000
The Childhood Trust										£884								£3,149
United St Saviours							£5,000						£18,750					£23,750
Voiceability																		£929
Total	£70,782	£5,344	£114,436	£15,948	£27,815	£5,000	£2,000	£14,400	£2,486	£884	£23,128	£5,000	£101,95	£36,744	£6,000	£0	£5,520	£437,437

Expenditure - Notes to the accounts

S4 Raising Funds

	Unrestricted funds	Restricted income funds	Total funds
	£	£	£
Salary Contribution	£9,500	£0	£9,500
Total	£9,500	£0	£9,500

S5 Charitable Activities

	Unrestricted funds	Activity Camp - Haverling	Activity Camps	Advice Team Funding	After School Clubs	AppleBy Blue	Back 2 Work	Black Food Fund	Camdenwell Connect	Christmas Hamper	Common Purpose Programme	Headley Trust	Salary Support	Social Supermarket	Spring up Women	Staff Wellbeing	Warm Space	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Activities, Events and Trips	£2,940	£1,612	£37,439		£7,904				£293	£418					£3,967			£54,573
Advertising and PR	£1,592	£78	£48															£1,666
External Catering	£1,539	£1,046	£2,133		£856													£5,574
Insurance	£6,514																	£6,514
Office Expenses	£36,125		£12,211		£3,569		£487		£21	£39				£391				£52,842
Professional and Legal Fees	£38,580			£3,000									£4,500		£5,000	£1,795		£52,875
Payroll Expenses	£58,109	£210	£32,798		£14,715	£4,686	£662	£3,600	£9,458		£23,128		£100,67	£24,478				£272,519
Rent and Room Hire Costs	£20,065	£1,740	£9,512							£400								£31,717
Repair and Maintenance	£6,629													£60				£6,689
Session Supplies	£12,176	£250	£2,393		£713	£314			£133	£5,629		£5,000		£10,638				£37,244
Training	£45,700	£350					£4,100											£50,150
Travel	£2,447	£5	£4,690											£919				£7,662
Utilities	£4,397																£5,520	£9,917
Volunteer Expenses	£4,511	£105	£104		£58					£81				£658		£842		£6,358
Equipment Depreciation	£3,806																	£3,806
Miscellaneous	£2,230																	£2,230
Vehicle Expenses	£545																	£545
Distributed Goods	£182,521																	£182,521
Total	£430,426	£5,344	£101,327	£3,000	£27,815	£5,000	£5,248	£3,600	£9,904	£6,567	£23,128	£5,000	£105,17	£36,744	£8,967	£2,637	£5,520	£785,402

S6 - Transfer Between Funds

Activity Camp - money transferred to the unrestricted fund to cover the cost per meal per child during the activity camp sessions

	Unrestricted	Restricted
	£	£

Activity Camp - Easter	£5,956	-£5,956
Activity Camp - Summer	£10,000	-£10,000
Activity Camp - October	£1,088	-£1,088
Activity Camp - Christmas	£1,920	-£1,920
Activity Camp - February	£960	-£960
Total	£19,924	-£19,924

Balance Sheet - Notes to the accounts

B1 - Tangible Assets

	Unrestricted	Restricted	
	Fixtures, Fittings and Equipment	Fixtures, Fittings and Equipment	Total
Beginning of Year	£16,441	£0.00	£16,441
Additions	£2,590	£0.00	£2,590
Depreciation	£3,806	£0.00	£3,806
End of Year	£15,225	£0.00	£15,224.90

B2 - Stock

	Unrestricted	
	Weight Kg	
Opening Stock (Kg)	15257.80	
Donated Stock (Kg)	61139.45	
Stock Distributed (Kg)	65892.10	
Closing Stock (Kg)	10505.15	
Closing Stock Value (£)	£29,099.37	calculated at 2.77/Kg

B5 Creditors due within one year

	Unrestricted	Restricted	Total
	£	£	£
Deferred Income- Camberwell Connect		£7,458	£7,458
Deferred Income- Pastoral Care Salary		£11,455	£11,454.50
Payroll Liabilities - HMRC	£4,063		£4,063
Payroll Liabilities - Pension	£51		£51
Trade Creditors	£421	£742	£1,163
Total	£4,536	£19,654	£24,190

B6 Breakdown of Restricted Funds of the Charity

Fund Name	Restricted Income Funds
Advice Team Funding	£12,348
Black Food Fund	£10,800
Gardening	£2,350
Salaries(Advice and Advocacy Manager Salary)	£7,500
Salaries (Camberwell Connect)	£1,462
Staff Wellbeing	£753
Total	£35,813



Section A

Independent Examiner's Report

Report to the trustees/
members of

Charity Name
SPRING COMMUNITY HUB

On accounts for the year
ended

31 March 2025

Charity no
(if any)

1172789

Set out on pages

1 - 7

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 31/03/2024.

Responsibilities and
basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed:

Date:

31st January 2026

Name:

Mayowa Akinbote FCCA

Relevant professional
qualification(s) or body
(if any):

Association of Chartered Certified Accountants

Address:

Bote Accountancy Ltd

Chartered Certified Accountants

Winton House, Stoke Road, Stoke on Trent, ST4 2RW

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

None

Accounts



SPRING
COMMUNITY HUB

ANNUAL REPORT 2023

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WELCOME FROM THE FOUNDER AND CHIEF EXECUTIVE OFFICER OF SPRING COMMUNITY HUB

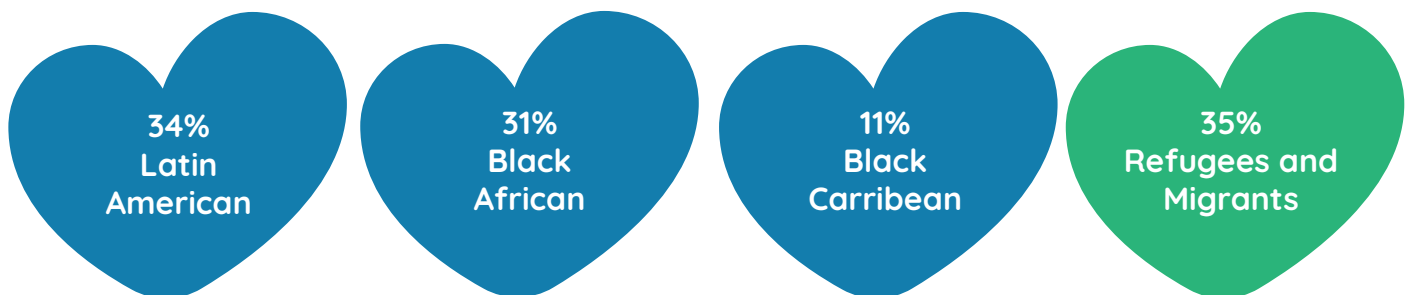
Spring Community Hub exists to ensure that no one in our Southwark community goes hungry. But we don't just provide food: we work alongside people to help them escape poverty, build confidence, and find community. See Section Our Approach (p3).

Our principal activity is the prevention of food poverty and food insecurity by offering culturally appropriate food, fresh fruits, and vegetables as well as dietary and religiously appropriate food which we have continued to run at our five-week sessions to local people for as long as they address the underlying cause.

We also provide a range of wraparound support, including advice services, particularly around employment and immigration through our Back2Work Team, Holiday Clubs for Children, Youth Groups, a Clothing Bank and our Spring Up Women's group.

Around 76% of our guests are from BAME groups and around 35% are refugees and migrants, many with no recourse to public funds. Groups strongly represented are people from Latin America 34%, Black African 31%, and Black Caribbean ethnicities 11%.

Spring Community Hub would not have been able to support local individuals, families, and their children without the support of partners and the huge impact that their support has made.



The ongoing rise in the cost of living has continued to pose a daunting challenge for individuals struggling to meet their essential needs such as food and energy. For many of our guests who were already navigating financial challenges, the continual increase in energy and food bill during 2022/23 has magnified the pressure on their family finances.

As we continue to see the demand for our services increase, and we are continuing to explore sustainable and holistic ways of supporting our guests by expanding partnerships and the range of wraparound services we can offer.

We are excited to be able to assist our client group to move from the situation that brought them to Spring Community Hub to be able to support themselves.

We are also humbled by the support that our partners have enabled Spring Community Hub to receive in the community of Southwark and we look forward to exploring the way forward with them.

Felicia Boshorin, Founder and Chief Executive Officer of Spring Community Hub

TRUSTEES' ANNUAL REPORT AND INDEPENDENT EXAMINED FINANCIAL ACCOUNT FOR YEAR ENDING 31st MARCH 23

OPENING STATEMENT

We are pleased to present Spring Community Hub's Trustees Annual Report for 2022/23.

The Charity Commission entered the organisation into the Register of Charities with the Registered Charity Number: 1172789.

The Financial Statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Over the course of the financial year, we have continued to see the impact that the Cost of Living crisis has had on our guests and communities, in navigating the impact and ongoing pressures on finances and health and wellbeing.

Our strategic priorities have been in developing our services and in equipping our team and volunteers so we can better serve and help our guests to navigate these challenges and better strengthen the organisation.

We acknowledge that there continues to be a demand for our services and that resources continue to decrease and we are grateful to the board of trustees for their continued commitment, contributions and leadership.

The board continues in its governance role and will continue to support the organisation in carrying out its strategic aims. We are also pleased to share that the addition of a new trustee to the board has enabled us to further increase our diversity, range of skills, experience and knowledge.

On behalf of all the Trustees and the Senior Leadership Team, our thanks go out to our staff and volunteers who are passionate about making a difference in the lives of those who our service supports.

We are also very grateful to all those guests who have shared their stories, journeys and sometimes very difficult challenges which have helped us to co-produce our services.

We hope that this report demonstrates to our funders and donors how we have used the generous resources that you have entrusted us with to respond to both the aftermath of the pandemic and the cost-of-living crisis but also to continue to drive forward long-term sustainable change in the lives of our guests with other partners in the community.



OUR APPROACH

Established in 2017 We believe that food is a human right. Spring Community Hub exists to make sure no one in our community goes hungry. But we don't just provide food, we work alongside people to help them escape food poverty, build confidence and find community.

OUR VISION

MISSION STATEMENT

The mission of SCH is that through a 'Community Hub' and full activity programme, local people in or at risk of crisis will be supported along their journey to move on and achieve full social, economic and emotional independence to live healthy lives in a community which supports each other.

VALUES

These are our Principles, ideals, and characteristics that define the culture, standards and aspirations of the organisation.

- An organisation that is driven by people with integrity and commitment to the cause
- We believe in leadership, development, growth, and continual learning
- Ensuring fairness, equity and equality
- Creating a place of respect, kindness and dignity for all
- A healthy environment where people have fun and can be creative



STRUCTURE, GOVERNANCE AND MANAGEMENT

Spring Community Hub is a Registered Charity: 1172789

Appointment of Charity Trustees

Every Trustee must be appointed by a resolution passed at a properly convened meeting of the Charity Trustees. All future trustees will be appointed for a one-year term.

In selecting individuals for appointment as Charity Trustees, the Charity Trustees must have regard for the skills, knowledge and experience needed for the effective administration of the CIO.

The term of office for Trustees is initially three years, with the possibility of ongoing renewal. In appointing new Trustees, attention is paid to the need to have a balance of representation and diversity, including gender, age, ethnicity, disability, and sexuality.

The Trustee Board meets a minimum of four times in each financial year. We are extremely proud of the progress we have made during the last year to expand and diversify the composition of the board.

As set out in the Articles of Association, all Trustees and designated officers, including the Chair, are appointed at the AGM.

Functions of the Board

The Board of Trustees fulfils the following functions:

- To have control of the Charity and its property and funds
- To have responsibility for the Charity's overall governance and strategic direction
- To develop the aims, objectives and organisational goals in accordance with the legal and regulatory framework of the sector and in line with the Charity's governing document, continually striving for best practices in governance
- To uphold the fiduciary duty invested in the position, undertaking such duties in a way that adds to public confidence and trust
- To interview, appoint and monitor the work and activities of senior paid staff

All members of the Board of Trustees are required to sign a Code of Conduct Declaration and Register of Interest.



Main Responsibilities of the Board

- Managing organisational performance and risk – developing and reviewing the organisation’s strategy, objectives, performance, statutory compliance and risk, continuously, ensuring the measurement of our impact
- Leadership and strategy – leading the development of the organisation’s vision, mission, values and strategic direction
- Strategic planning and implementation – agreeing on coherent, strategic plans and timetables, monitoring performance and reviewing outcomes and impact
- Communication – promoting the work of the organisation to a variety of external partners, stakeholders and audiences
- Equality and diversity – championing equality and diversity in everything that the organisation does, particularly in the context of making people matter and working with some of the most disadvantaged people in society
- Safeguarding – monitoring the organisation’s conduct to ensure that safeguarding standards are maintained

Induction and Training of New Trustees and Development of existing Trustees

New Trustees receive access to our online induction documents containing the following:

- Declaration to act as a Trustee
- Terms of Reference
- Code of Conduct
- Equal Opportunities monitoring form
- Declaration of Interest form
- Skills and Knowledge Audit
- Charity Commission CC3 document.
- Responsibilities of Trustees
- Memorandum and Articles of Association
- Annual Report and Accounts
- Information regarding Trustee Board meetings
- Organisational Structure



We also support the ongoing development of Trustees through regular meetings and upskilling/ Mentoring sessions, access to an online training library/ resources, and in-person sessions and other Resources/ Literature, Training and Events.

Related Parties

All interests are required to be declared and signed in the Trustee’s Declaration of Interests Pro-forma as required under the Charity’s Articles of Association and Conflict of Interests Policy.

A conflict-of-interest register is kept and updated annually or when appropriate. In addition, all Trustees are required to declare any interest pertinent to the agenda at all Board Meetings.

Organisational Structure

The Board of Trustees administers the Charity. In so doing, it meets quarterly, with committees reporting to it: The committees have the authority to form tasks and finish groups and subgroups in furtherance of its work.

There is a Chief Executive Officer (CEO) who reports to the Trustees and oversees the Charity’s day-to-day operations.

To facilitate effective operations, the CEO has delegated authority, within terms of delegation

approved by the Board, for operational matters including finance, employment and performance-related activities within the core services.

The Board of Trustees has oversight of financial matters through reports to each meeting. The Board of Trustees may amend these powers from time to time.

The CEO is supported by an **Operations Manager**, a **Service Manager** and **Young People's Programme Manager**, with **Project Coordinators** taking operational responsibility for the successful delivery of the Charity's various projects and services.

We work with Connect Supply which is an outsourced service provider for charities, churches and businesses that provide support with our social media, bookkeeping and accounts, and work in partnership with the Treasurer and Finance Trustee.

During the year the Charity has employed an average of **12 members of staff**.

As Trustees we are committed to transparency in our work and include staff in our decisions and as such we operate an 'open door' policy where staff are encouraged to ask questions about our activities, strategy, performance and current initiatives.

We have 4 Away Days per year which provide an opportunity for Trustees/Staff/Volunteers to share information and for strategic discussion, communication and development. We continuously interact and communicate with staff through committees, meetings, working groups and day-to-day management.

We also convey information regularly via internal publication of our meeting papers, minutes and actions.

The charity is fortunate to have a number of committed and inspirational volunteers. **Over the course of 2022/23, we have had the support of 80 volunteers.** The skills and knowledge of our volunteers are a huge asset to the charity, and we have over the recent past used their experience to develop our volunteer management programme to make it as impactful as possible.



POLICIES AND PROCEDURES

The conduct of the Charity and our range of activities are guided by a comprehensive set of policies and procedures to ensure that its governance, financial management, security, management and operation are in keeping with best practices.

All staff are aware of their responsibilities in relation to these policies, together with the expectation that they adhere to them in their day-to-day work.

All policies and procedures are reviewed by the Board of Trustees on an annual basis unless legislative change dictates otherwise, or in the event of an incident that gives rise to a need for a review of the provisions, interpretation and implementation of a policy.

Safeguarding

As a Charity working with vulnerable people of all ages, we take our responsibilities concerning safeguarding very seriously. This includes having well-established systems and processes to ensure that the safety and interests of those concerned are always protected. These include, but are not limited to, a Child Protection and Safeguarding Policy and a Safeguarding Adults at Risk Policy.

All Trustees, Staff and Volunteers undergo the appropriate level of Disclosure and Barring Scheme checks upon appointment. All Trustees, staff and volunteers undergo comprehensive safeguarding training on an annual basis and are aware of the various forms of abuse that might occur and how these might manifest themselves, as well as the procedures to be adopted where these are suspected.

Policies set out clear systems for reporting suspected /actual cases of abuse, and their investigation and reporting in an appropriate manner.

Risk Management

The Trustees believe that they have identified the major risks to which the charity is exposed and how these risks can be mitigated. A robust risk management process has supported this.

The process identifies the types of risks the Charity faces, prioritises them in terms of likelihood of occurrence and potential impact, identifies the means of managing these risks and monitors how they are managed.

The risk register is reviewed quarterly, with relevant exemption reports presented to the Board.

Trustees review the adequacy of protection against these risks and, where this appears insufficient, put in place appropriate procedures to mitigate them.

The biggest risk for the Charity continues to be our over-reliance on short-term and limited funding at a time when the demand for our services grows. Therefore, an important strand of the Board's strategy is to continue to demonstrate the Charity's ability to provide added value as an organisation and to apply for multi-year funding and more unrestricted funding whilst simultaneously demonstrating excellent outcomes and impact.

At the same time, the organisation looks to expand its income streams and look for new sources of growth, such as through the delivery of our Spring Kitchen as a Commercial Service.

We remain in the temporary accommodation which was kindly given to us by UAL. We hope to move to our permanent home sometime shortly.

Public Benefit

The Board of Trustees has considered the relevant guidance as required by the Charities Act 2011, and the Charity Commission for England and Wales, and is satisfied that the organisation provides considerable public benefit, as demonstrated in this report. We have referred to the guidance when reviewing our purpose and mission and in planning future activities.

In particular, consideration is given to how planned future activities will contribute to the delivery of public benefit. Thus, development activities and proposals for funding applications are presented to Trustees for approval based on their ability to meet this requirement. In making their decisions, Trustees assure themselves that all proposals target members of the community who are experiencing social exclusion based on one or more of the factors identified or are at risk of doing so.

Trustees also ensure that the outcomes of the Charity's work and the public benefits that come from it can be evidenced through both qualitative, as well as quantitative research methodologies. Trustees also are assured that no potential barriers to participation by the target groups exist and that issues of equality and diversity have been adhered to.



OBJECTIVES AND AIMS

Main Aims:

Spring Community Hub is dedicated to achieving its aims, which are twofold:-

People living in the community experiencing or at risk of high levels of poverty and deprivation will:-

- Be relieved of hunger and poverty,
- Gain social inclusion
- Acquire new skills and experience to progress them along their life and employment pathways,
- Work towards living independently in the community with adequate financial means.

people living in the community generally will:-

- Access opportunities for community engagement, training, and support,
- Gain the skills and confidence to improve their lives
- Continually improve their physical, mental, emotional, and financial health
- Gain fulfilling employment leading to independent lives
- Engage socially with local communities, gaining integration and developing social networks
- Participate in the 'Big Society' by supporting their peers in the community

Overall, we will improve social inclusion and ultimately reduce financial and emotional strain upon our client group before they experience such adverse issues.

STRATEGIC OBJECTIVES & ACHIEVEMENTS

Objectives: Overall / General: will achieve our aims by: -

- Feeding people in crisis to affect short term support
- Developing responsive services either via Spring Community Hub or delivered in partnership to identify and meet needs being experienced in the community
- Providing training to staff, volunteers, and service users to enhance their capacity for personal development and / or employment viability
- Uniting each area of our work to further enhance teamwork and to build capacity to achieve our aims and objectives
- Providing practical and emotional support to people who find themselves in crisis situation where they are unable to afford to live often manifesting in not being able to feed themselves or their families
- Developing capacity and skills of volunteers and members of the community so they are equipped to identify and meet their own needs to participate in the wider society
- Working in close collaboration with community partners to achieve a clearly defined approach to achieving our aims and objectives

Immediate and mid-term: We will further our objectives by -

- Working with frontline agencies to seek appropriate referrals of people who require food provision and providing support to these people with solutions that deliver a positive outcome
- Providing information, advice and guidance through professionals and agencies such as the Citizens Advice Bureau (CAB) and 'Advising London'
- Building relationships within the community leading to opportunities to engage children and young people during school holidays ensuring they have a cooked meal during this time period, and that they are kept safe whilst making constructive use of their free time
- Equipping our beneficiaries with skills to move forward from food poverty via access to courses and training such as Healthy Cooking and Budgeting workshops

Achievements

Among the many achievements of SCH, the following are key examples: -

Financial sustainability of the charity, we have continued to grow our income through grant funding, community donations and income generation. We have increased turnover from £493,211(2022) to £573,205 (2023).

Through numerous Cost of Living funding we have been able to support local people experiencing the challenges during this time and have seen an increase in those who are working requiring support from the service.

We have continued to expand our service beyond Southwark as we received our first funding to run our Holiday Clubs provision in Havering during Summer 2023. We also received funding to deliver 2 Holiday Clubs for Parents who were working. And could drop their children and experience challenges, and would run from 8 am - 6 pm.

We took on our last cohort of team members via the kickstart scheme who continued to support our operations and service delivery across our projects. (From March 2022 - September 2022).

Our Back2Work programme continued to run and supported over 100 clients. We supported individuals in the areas of Employment, CV, Benefits, Immigration, Mental Health, well-being and other areas of need. We worked with specialist volunteers to deliver this support to our guests. We worked with more guests in person and delivered a range of workshops and provision to support guests in navigating the Cost of Living crisis.

We continued to run our NRPF & Migrant Drop-In Sessions online and in person and rebranded to include more provision and topics. Sessions also included Domestic Violence Awareness, Parenting Course, Self Defence, Self Confidence and Assertiveness, Personal Development, Digital Skills, and Sewing for Beginners and Intermediate levels and more.

As members of Citizen's UK we partnered with South London Listening to host an Embedded Mental Health worker at our premises, providing support with Well-being for local people, our staff, and volunteers.

We have been able to expand our team to support the delivery of our scaled-up service. We have increased from 7 to 12 paid staff covering a range of roles, including being able to offer a permanent paid role to a member of the team who had joined us as part of the Kickstart Team.

CO-PRODUCTION, LEADERSHIP & DEVELOPMENT

We continue to work with our guests and partners to co-produce and develop the service and identify solutions to the challenges faced by our community.

Co-production, Growth and development have continued to be at the heart of our approach, by giving equal sharing of power, agency and decision-making with all those affected by a project, and with the local people, organisations and systems which support them. During 2022/23 we continued this work as we collaborated with participants, volunteers and other stakeholders co-designing, co-delivering and co-evaluating our projects and services.

We recognise that capacity building within communities makes them more resilient and able to adapt and respond to challenges that may arise. This also supports sustainability and creates a more long-lasting and positive impact. Our projects aim to empower individuals, address the underlying causes of their challenges, and develop and utilise their skills, experience and knowledge for the good of the community.

This will help communities to develop and manage their own solutions to the challenges they face.



OUR IMPACT

CRISIS PROVISION

Our Food Bank runs sessions five days a week across four centres. On average we see 120 people per week. Our guests have the choice of culturally appropriate foods and can take home a parcel of food to last seven days.

During the year we have supported **5742** people across our various services. Specifically: **2,980** Parcels were distributed in the last year.

We have continued to increase our Referral Partners.

Food Provision Schemes:

- (i) The Food Bank: a centre-based, outreach and home delivery service for [free] food and hygiene supplies as donated and purchased.

The Food Bank is a store of fresh vegetables, Fruits, and Culturally sensitive and non-perishable food donated by the local community.

We partner with frontline professionals such as schools, GPs, Citizens Advice Bureaux, social services, and other advice and support agencies who then become partners and refer local residents to our service.

A food parcel of 7 days' food is given to the client when they arrive at the Foodbank centre depending on the size of the family.

We offer a warm welcoming atmosphere and tea/coffee, biscuits with free advice and signposting to other appropriate support services, helping to address the underlying cause.

A primary goal in our work is that we will assist people in working their way out of poverty and not reach a crisis point at all, which contributes to the overall strategic aim of phasing out food banks.

As a result of this change in need for the service, we are keen to develop our service and establish a Social Supermarket model, whilst continuing with a smaller emergency Crisis food provision for those guests that may need it and to offer support to help them address those needs and to progress beyond this initial need.

Warm Space - over 50 guests came to Spring to collect Food parcels weekly and we continued to deliver to our guests who were Housebound

Delivery guest (Housebound) - The time of the week when she was happy was when our delivery driver was with her to deliver a food parcel. She chatted with him and asked us to send her the exact driver.
A.F.

"The food bank helped me a lot. I don't have access to public funds, not friends, to help in the UK. For me to feed at that time was very difficult. Spring helped me remain alive with my son. Even though I do not use the food bank, they are still helping through other projects." - H.A.

CLOTHES BANK

Our Clothes Bank is greatly valued by our guests as they navigate this difficult cost of living crisis. The Clothes Bank encourages the reuse and recycling of good quality second-hand clothing and new clothing. We receive donations from local people and organisations and every donation is received with gratitude.

Marcia said

“Thank you for helping me to get the clothes for my baby, I appreciate all the help and advice that Alisa (Volunteer Worker) provided me with.”

Our Clothes Bank supported **170** Families during April 2022 to March 2023.



COFFEE MORNING!

We've held a range of Coffee Mornings where we welcomed members of the Community and offered support and resources in a variety of areas, as well as sharing more about our services and methods of support.

SPRING UP WOMEN

These sessions and programmes continue to be co-produced with our guests and focused on their areas most needed, with some participating in the delivery and development.

We run most of our sessions in person with limited virtual sessions to support our Guest's well-being. Programmes continue to engage and support our guests with their mental health and to enhance their confidence.

We continued to run the following classes and training sessions to help develop skills and confidence, including Recipes From Home, Budgeting and Money Management, Parenting, Sewing Class, Domestic Violence Awareness, ESOL Classes, Self Defence and Introduction to Digital Skills Courses.

We supported **69** people through our Spring Up Women + courses

Some of the feedback was:

"I used to see myself as just a mother but never did anything special for myself."

"I am able to relax more and do something for myself each week."

"I have started to develop myself in order to achieve my dream."

"I have set-up my online business now and am more confident in myself and can run my business effectively."



HOLIDAY CLUB

Holiday hunger for children in families affected by in-work poverty. When free school meals stop over the school holidays, there is an extra family meal each day to provide for and sometimes an extra breakfast, as many schools now offer a free breakfast club. Spring Holiday Club fills the gap during the school holidays.

Children can find themselves bored and lonely over the Summer holidays, often spending long periods alone.

Spring Holiday Club provides an invaluable service to these families and their children aged 0 to 16 in Southwark experiencing food insecurity during all school holidays.

We find that a big part of our guests are on low income and most have no recourse to public funds (NRPF). All clients are referred to us predominantly by Children's Centres and Primary Schools as well as local support agencies.

We provided a combination of online and face-to-face sessions. Children and their families, including those with Special Educational Needs, were invited to participate in a variety of fun learning activities such as drama, arts and crafts, drawing, painting, music, dance, multi-sports and other activities aimed at directly supporting children's mental health and well-being such as fitness, yoga, gymnastics, dance and Football.

We provide culturally sensitive nutritious, healthy, and delicious cooked meals. The reason for culturally sensitive food was to celebrate the diversity of our families to provide them with a home-away-from-home experience. We get asked frequently by families where they could get healthy meal options when schools are closed as families find it difficult to provide nutritious meals in place of school lunches during the holidays.

Key highlights of the project - trips to Drayton Manor (Thomas the Tank Engine) and the seaside.



At Drayton Manor

Some of the feedback received from Staff and team members, Guests and Families:

"It's fun, it helps us socialise and so it helps us with, like, speaking skills that will be valuable to us in the future."
SCH Guest

"Very grateful for this club, well organised and well-led."
SCH Guest

"The beach trip – some children have never been to the beach; some children won't get a break this summer."
SCH Team Member

"I do get told on a regular basis how grateful people are just to have a service where they can just walk up the road, no bus fare included, no lunch money included you know, their kids are occupied for a couple of hours and fed."
SCH Team Member

"I am happy we found out about the club cos it's really helpful."
SCH Guest

"I feel like it's a safe space where we can all come together."
SCH Guest

Key Partners we worked with in the project (Narrative)

- UAL
 1. Tech Yard - creative and fun computing club that provides workshops on a broad range of creative technologies such as Web design, game design, 3D modelling and animation etc
 2. Giant Dolls- a social art project which promotes creativity by making doll houses out of a shoebox
- The Money Charity - Financial workshop to enlighten the young people on planning and budgeting money leading towards financial freedom
- Bold Tendencies - hands-on creative activities such as
 1. Skyline stories -creative writing and observational drawing
 2. All Around Agora - centres play: a series of trust and guidance exercises leads into participants coming up with their own games.
 3. Making Miniatures - It's all about nature, homes, and plants

We ran **10** Holiday Clubs during April 2022 - to March 2023.

We have supported **1,382** children with **4,375** Meals Provided so far.

AFTER SCHOOL CLUB

Our After School Club is run from St Georges C of E Church, Southampton Way, Southwark, located on the border of Peckham and Camberwell in an area which is in the top 30% most deprived areas according to the Index of Multiple Deprivation.

We engage young people living within the West Central Southwark area, comprising the following wards Nunhead and Peckham, North Walworth, Newington, Faraday, Camberwell Green and St Giles, with a particular focus on St Giles, Camberwell Green and Peckham.

We deliver three-hour after-school sessions, three times per week which support young people to:

- **Socialise Well:** responding to our Youth Council by providing a safe space for young people to chill out and socialise.
- **Move Well:** providing regular physical activity through structured gym sessions, led by a qualified trainer, supporting them to achieve the UK Chief Medical Officer's guidelines on physical activity for young people.
- **Learn Well:** we provide a study session with supervised time to do homework and also develop a range of life skills, focused around supporting young people to develop skills for independent living, such as budgeting and personal care.
- **Eat Well:** our team of volunteers and young participants assist in providing a hot, nutritious meal. We also facilitate workshops for young people in preparing and serving healthy food, further helping them to develop independent living skills.

Each session has a theme which unites the activities: for example, the theme of 'Mental wellbeing', which could focus on physical activity, life skills and food to promote positive mental health.

We work with partners, such as Southwark Pensioners Centre, Faith Groups, Schools to bring older and younger people together – something which has proved very successful over the last year, creating meaningful, lasting relationships.

We supported **110** children in after school club during April 2022 - to March 2023.

"After school club is a place to unwind after a long school day. Teachers are funny so we have a good laugh when they make silly jokes. We get the opportunity to exercise as well. Honestly, it's a lot of fun!"

"What I like most about the club is how everyone works together to prepare the meal and participate in activities. Not only do we get to play, we get to have help with our homework if we are struggling with it."

"The teachers are really nice, they teach us to believe in ourselves which helps to build confidence."

SPRING KITCHEN

Spring Kitchen provided children who attended our holiday clubs in 2022/2023 a Culturally sensitive Healthy School Standard Lunches.

We enjoyed making lunches so much and they went down so well that we've decided to make meals for other holiday clubs in the Southwark HAF programme too.

We think food is a chance to learn and celebrate everyone's culture. So you can expect food from all over the world, from jerk to jollof, Chilli Con Carne and everything else in between.

During the year, alongside the above favourites, we served the likes of vegetable pasta, black-eyed beans and plantain, stir fry, curry, fish and chips, wraps and jacket potatoes. We also offer plant-based vegans and vegetarian options.

BACK2WORK

Every person deserves to live an independent life, an opportunity to gain what they so desire and build confidence in the process.

At Back2Work we offer support and advice for people to find the right job through our sessions on employability, and work skills and discover how else we can help.

The sessions are a confidential place to share other issues we can support our guests such as housing, benefits, immigration and mental health.

In our B2W Project, we supported 116 guests and provided 12 guests with support/signposting around Mental Health and Well-Being.

Other areas of support has included: CV Workshop, Interview Techniques, Immigration, Job Search, housing, etc.

"I attended the Back to Work Hub. I have been out of work for over 15 years and needed to update my CV. Over the 15 years, I was a full-time mum, volunteering at my Tenants and Residents Association as a Secretary and also a Homemaker. B2W helped me transfer my skills and showed how much I have achieved over the years."

"Having your support really helped, at a time that was stressful and when the depression was real. My health has really improved over time as well."

"The support has been absolutely brilliant, I don't know what I would have done with it."

"You [Spring] provided the practical help when I needed it."

REDUCED HOUSEHOLD EXPENSES AND SUSTAINABILITY

Reduced Food Waste; Our work has a positive impact on social and environmental justice and on physical and mental health.

The principal way we achieve this is by distributing food through our food banks which would otherwise go to waste. We distributed 58,005Kg of surplus food within Southwark

This has improved the health of children and adults in Southwark. There is extensive evidence (e.g. Cena and Calder, 2020) that improved dietary choices can promote the prevention of non-communicable diseases and positively influence health.

As Fatima, one of our food bank guests, says:

“It has helped us a lot in this difficult time. It means we can feed our family and have enough money to pay our bills. It’s made a really big impact in our life.”

THANK YOU TO OUR PARTNERS

We would like to express our gratitude to the following Partners:

- Southwark Council
- Impact on Urban Health
- Peter Minet Trust
- The Childhood Trust
- Mayor’s Fund
- Kitchen Social
- Rathbone



RATHBONES

Impact
on Urban
Health



and many more who have partnered with us and made donations to support the work we that we do. THANK YOU!!

OUR FINANCES

Our Income 2022/23 - £573,205

Income	%
Restricted Funds/Grants	57.3%
Unrestricted Funds/Donations	42.7%
Investment &/or Bank Interest (£468)	Neg.

How we spent the money we received in 2022/23 - £454.682

Expenditure	%
Project Service Delivery	55.4%
General Administration/Governance	44.6%
Fundraising (>1%)	Neg.

Our Reserves

Unrestricted	£221,295
Restricted	£51,850
Total Reserves	£273,145

Reserves and Reserves Policy

Spring Community Hub has followed the Charity Commission guidelines to develop a reserves policy. Namely, it has:

- Defined the nature of charitable reserves held.
- Understood the financial impact of risk.
- Reviewed its sources of income.
- Looked at future plans and commitments.

Restricted Funds

Spring Community Hub delivered 9 charitable or grant-funded projects during 2022-2023. These projects were funded via restricted funds and are for the sole use of designated projects.

Unrestricted Funds

These funds are expendable at the discretion of the Trustees in furtherance of the charity's objectives and may be designated for a particular project or purpose.

The Board of Trustees reviewed the charity's need for free reserves in line with the guidance issued by the Charity Commission.

The Current Reserves Policy, approved in March 2022, targets free reserves to be maintained at three months' unrestricted operational expenditure. The trustees aim to work towards achieving this goal over the next three years.

CHALLENGES AND FUTURE PRIORITIES

Within the remit of our Strategic Plan 2021-2024, we set key strategic priorities for the new financial year to strengthen our ability to withstand pressures and maximise opportunities. Having reviewed our Strategic Business Plan and services as a Board we were able to identify specific lessons and challenges we had experienced as an organisation and within our community and the impact on our guests. We explored ways that we could better meet the needs of our guests and to optimise our service and identified the following:

- The impact of the cost-of-living crisis on the mental well-being of our guests and team
- The increase in demand for our services in contrast to the limitations of funding that is available
- The need to address sustainability in our practices.

Our strategic objectives remain unchanged – specifically:

- Ensuring a fit-for-purpose organisation that allows us to function effectively and efficiently in order to deliver on our mission and strategic aims.
- Maintaining the financial health of the organisation.

During 2023/24 our Strategic focus continues to include:

Impact:

Developing and delivering services that put our guests and their futures at the heart of what we do and enable people to thrive and feel more empowered.

Leadership and Development

Continue to work closely with communities to identify their perceived needs and co-designing and co-delivering projects that address these priorities. Also exploring our approach to how we continue to develop our teams, including staff and volunteers.

We have continued with our membership of Citizens UK which is a people-powered alliance of diverse local communities working together for the common good. Their work supports empowering our guests and team as they work to address the challenges our communities may be facing.

Financial Stability

Continuing to develop our approach to diversifying our income streams to include corporate sponsorship, social investment and community giving in addition to grants and contracts and we have started this with the packaging of our Spring Kitchen Services.

Compliance, Change and Impact Measurement

We continued to explore and develop the strategic and operational systems, processes, policies and procedures that we had in place and to ensure that we are working in a way that was most compliant and would ensure the most impact.

We also continued to develop these processes and identify better systems of monitoring and evaluation including working with internal and external consultants and specialists and this continues to be a focus.

Ensuring that our monitoring and evaluation systems and procedures continue to be robust to demonstrate the effectiveness of our work and to evidence their longer-term impacts and additionality.

Partnerships

Developing mutually beneficial partnerships to develop innovative services that meet the needs of individuals and communities.

People

Continuing to develop staff and Volunteers to ensure that they are best able to serve the communities with which they work. We will introduce a Monthly Leadership Development Training Session for Coordinators, and continue to build on the Leadership Development/ Coaching and support for our Senior Leadership Team and training/development for volunteers.

REFERENCE AND ADMINISTRATIVE DETAILS

Charity name: Spring Community Hub

Other name the charity uses: Formally known as Central Southwark Community Hub

Registered charity number: 1172789

Charity's principal address: The Hub, 86-88 Vestry Road, London SE5 8PQ
(Previously at 161 Benhill Road, SE5 7LL)

Names of the charity trustees who manage the charity

Trustee name	Office (if any)	Dates acted if not for whole	Name of person (or body) entitled to appoint trustee (if any)
Selina Boshorin	Chair		
Linda Wood	Treasurer		
Lisa Tharpe	Secretary		
Erica McQueen	Trustee	Appointed Jan 2023	
Andy Carter	Trustee	Appointed Jan 2022	

Spring Community Hub		Reg Charity:	1172789
Annual accounts for the period			
Period start date	01/04/2022	To	Period end date 31/03/2023

Section A Statement of financial activities

Recommended categories by activity	Guidance Notes	Unrestricted funds	Restricted income funds	Total funds	Prior year funds
		£ F01	£ F02	£ F04	£ F05
Incoming resources (Note 3)					
Income and endowments from:					
Donations and legacies	S1	£125,796	£33,831	£159,627	£195,873
Separate material item of income	S2	£6,046	£515	£6,561	£2,001
Grants	S3	£113,100	£293,917	£407,017	£295,337
Total		£244,942	£328,263	£573,205	£493,211
Resources expended (Note 6)					
Expenditure on:					
Raising funds	S4	£9,700		£9,700	£10,225
Charitable activities	S5	£186,931	£259,152	£446,082	£436,704
Total		£196,630	£259,152	£455,782	£446,929
Net income/(expenditure)					
Transfers between funds	S6	£61,577	-£61,577	£0	£0
Net movement in funds					
Reconciliation of funds:					
Total funds brought forward		£88,646	£5,659	£94,305	£48,023
Total funds carried forward		£198,535	£13,192	£211,728	£94,305

Section B Balance Sheet

Guidance Notes

Fixed assets

Tangible assets

(Note 14)

Total fixed assets

	Unrestricted funds £ F01	Restricted income funds £ F02	Total this year £ F04	Total last year £ F05
B1	£14,850	£0	£14,850	£16,500
	£14,850	£0	£14,850	£16,500

Current assets

Stocks

(Note 18)

Debtors

(Note 19)

Cash at bank and in hand

(Note 24)

Total current assets

B	£23,223	£0	£23,223	£15,795
B2	£416	£16,628	£17,044	£671
B3	£178,708	£94,438	£273,145	£90,508
	£202,347	£111,065	£313,412	£106,974

Creditors: amounts falling due within one year (Note 20)

B4	£18,662	£97,873	£116,534	£29,169
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Net current assets/(liabilities)

	£160,046	£-3,435	£156,611	£61,339
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Total assets less current liabilities

	£198,535	£13,192	£211,728	£94,305
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Funds of the Charity

Restricted funds

Unrestricted funds

Total funds

		£24,592	£24,592	£5,659
	£187,135		£187,135	£88,646
B5	£187,135	£24,592	£211,728	£94,305

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval dd/mm/yy
L. Wood	LINDA G. WOOD	25/01/2024

Section C Notes to the accounts

Income - Notes to the accounts

S1 Donations and Legacies

	Unrestricted funds	Restricted income funds	Total funds
	£	£	£
Online Donations	£7,884	£24,704	£32,587
Individual Donations	£10,610	£8,542	£19,153
Organisation Donations	£5,145	£585	£5,730
Gift Aid tax reclaim	£3,640	£0	£3,640
Donated Goods	£98,517	£0	£98,517
Total	£125,796	£33,831	£159,627

*calculated at £2.37/KG

S2 Separate material item of income

	Unrestricted funds	Restricted income funds	Total funds
	£	£	£
Other Income		£515	£515
Spring Kitchen - Billable Expenditure	£5,578		£5,578
Bank Interest	£468		£468
Total	£6,046	£515	£6,561

Section C Notes to the accounts

S3 Grants

	Unrestricted funds	Restricted							Total funds
		Back2 Work	Common Purpose Fund	Impact on Urban Health	Holiday Club	Kickstart	After School Club	Other	
	£	£	£	£	£	£	£	£	£
Impact on Urban Health	£70,000			£18,000					£88,000
Southwark Council		£7,500	£21,000		£171,398		£16,628	£6,595	£223,120
The Childhood Trust					£2,500			£5,510	£8,010
Julia and Hans Rausing Trust	£9,100								£9,100
London Mayor's Fund	£4,000								£4,000
Arts Council								£9,999	£9,999
United St Saviours								£4,000	£4,000
The Neighbourly Foundation									£0
Charterhouse					£5,000				£5,000
Peter Minet Trust	£30,000								£30,000
Government Scheme						£25,288		£500	£25,788
Total	£113,100.00	£7,500	£21,000	£18,000	£178,898	£25,288	£16,628	£26,604	£407,017

Section C Notes to the accounts

Expenditure - Notes to the accounts

S4 Raising Funds

	Unrestricted funds	Restricted income funds	Total funds
	£	£	£
Salary Contribution	£8,560	£0	£8,560
Online donation support	£1,140	£0	£1,140
Total	£9,700	£0	£9,700

Section C Notes to the accounts

S5 Charitable Activities

	Unrestricted funds	Restricted							Total funds
		Back2 Work	Common Purpose Fund	Impact on Urban Health	Holiday Club	Kickstart	After School Club	Other	
	£	£	£	£	£	£		£	£
Activities and Trips	£2,376				£20,594		£4,198	£17,996	£45,165
Insurance	£1,250								£1,250
Office Expenses	£5,037	£1,022			£22,049		£149	£484	£28,740
Professional Fees		£900		£9,696			£211		£10,807
Payroll Expenses	£44,393	£5,541	£21,000	£1,750	£87,601	£23,803	£5,000	£3,838	£192,926
Rent and Room Hire Costs	£5,224				£3,048		£2,745	£550	£11,566
Maintenance	£1,982								£1,982
Session Supplies	£22,619				£1,332		£655	£13,782	£38,389
Training	£3,562	£38		£2,804	£507	£2,000	£15	£3,001	£11,927
Travel	£5,918				£2,703		£40	£53	£8,714
Utilities	£550								£550
Volunteer Expenses	£1,280				£46				£1,326
Equipment Depreciation	£1,650								£1,650
Donated Goods	£91,089								£91,089
Total	£186,931	£7,500	£21,000	£14,250	£137,881	£25,803	£13,014	£39,704	£446,082

Section C Notes to the accounts

S6 - Transfer Between Funds

unused funds for the Christmas Hampers or Holiday Club would be used for the general purpose of the charity. The Childhood Trust Grant for Holiday Club - any unused amount could be transferred to be used for the general purpose of the charity.

	Unrestricted	Restricted
	£	£
Christmas Hamper	£9,171	-£9,171
Holiday Club Donations	£11,413	-£11,413
Holiday Club - The Childhood Trust Grant	£2,500	-£2,500
Holiday Club - £4.50 per child per day transferred to Unrestricted towards Spring Kitchen cost	£38,493	-£38,493
Total	£61,577	-£61,577

Section C Notes to the accounts

Balance Sheet - Notes to the accounts

B1 - Tangible Assets

	Unrestricted	Restricted	
	Fixtures, Fittings and Equipment	Fixtures, Fittings and Equipment	Total
Beginning of Year	£16,500.00	£0.00	£16,500
Additions	£0.00	£0.00	£0
Depreciation	£1,649.97	£0.00	£1,650
End of Year	£14,850	£0.00	£14,850

B2 Debtors

	Unrestricted	Restricted	Total
	£	£	£
Prepayments	£416		£416
Other Debtors		£ 16,628	£16,628
Total	£416	£ 16,628	£17,044

B3 Cash at Bank and in Hand

	£
Short Term Deposits	£51,850
Cash at bank and on hand	£221,295
Total	£273,145

B4 Creditors due within one year

	Unrestricted	Restricted	Total
	£	£	£
Deferred Income	£13,405	£92,828	£106,233
Payroll Liabilities	£3,323		£3,323
Other Creditors	£1,934	£5,045	£6,979
Total	£18,662	£97,873	£116,534

Section C Notes to the accounts

B5 Funds of the Charity

Fund Name	Unrestricted Income Funds	Restricted Income Funds
Unrestricted	£198,535	
WDVP		£978
Gardening		£2,350
Impact on Urban Health		£3,750
Warm Space		£2,500
After School Club		£3,614
Total	£198,535	£13,192

Independent examiner's report on the accounts

Section A

Independent Examiner's Report

**Report to the trustees/
members of**

Charity Name
SPRING COMMUNITY HUB

**On accounts for the year
ended**

31 March 2023

**Charity no
(if any)**

1172789

Set out on pages

1 - 9

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 31/03/2023.

**Responsibilities and
basis of report**

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

The charity's gross income exceeded £573,205 and I am qualified to undertake the examination by being a qualified member of Association of Chartered Certified Accountants.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed:



Date:

26th January 2024

Name:

Mayowa Akinbote FCCA

**Relevant professional
qualification(s) or body
(if any):**

Association of Chartered Certified Accountants

Address:	Bote Accountancy Ltd
	Chartered Certified Accountants
	Winton House, Stoke Road, Stoke on Trent, ST4 2RW

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

None

Accounts

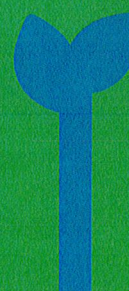


SPRING
COMMUNITY HUB

ANNUAL REPORT 2022

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Spring Community Hub exists to ensure that no one in our Southwark community goes hungry. But we don't just provide food: we work alongside people to help them escape poverty, build confidence, and find community.

Our principal activity is the prevention of food poverty and food insecurity by offering culturally appropriate food, fresh fruits, and vegetables as well as dietary and religiously appropriate food which we have continued to run at our five-week sessions to local people for as long as they address the underlying cause.

We also provide a range of wraparound support, including advice services, particularly around employment and immigration through our Back2Work Team, Holiday Clubs for Children, Youth Groups, a Clothing Bank and our Spring Up Women's group.

Around 76% of our guests are from BAME groups and around 35% are refugees and migrants, many with no recourse to public funds.

Groups strongly represented are people from Latin America 34%, Black African 31%, and Black Caribbean ethnicities 11%.

Spring Community Hub would not have been able to support local individuals, families, and their children without the support of partners and the huge impact that their support has made.

As we remain in this current Cost of Living Crisis, we continue to see the demand for our services increase, and we are continuing to explore sustainable and holistic ways of supporting our clients by expanding partnerships and the range of advice we can offer.

With the support of partners like Impact on Urban Health, we propose to establish a new Social Supermarket on Vestry Road. Customers will be offered intensive wraparound support when they first join the Social Supermarket, delivered by an experienced and trained Adviser for a period of 6 months to address the underlying cause while meeting the needs of the symptoms.

We are excited to be able to assist our client group to move from the situation that brought them to Spring Community Hub to be able to support themselves.

We are also proud of the support that our partners have enabled Spring Community Hub to achieve in the community of Southwark and we look forward to exploring the way forward.

Felicia Boshorin

Founder and Chief Executive Officer of Spring Community Hub



TRUSTEES' ANNUAL REPORT AND INDEPENDENT EXAMINED FINANCIAL ACCOUNT FOR YEAR ENDING 31st MARCH 22

The Trustees are pleased to present their Annual Report together with the financial statements of the Charity for the year ending 31st March 2022. The Charity Commission entered the organisation into the Register of Charities with the Registered Charity Number: 1172789

The Financial Statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

During the year our guests and communities have continued to navigate the impact of the COVID-19 pandemic, such as with the aftermath of job losses and pressures, and challenges to Health and well-being. The rise in the cost of living in the last twelve months due to many factors has hit households that were already struggling hard. This is even more difficult for families with school-aged children.

Our client groups who are low-income households spend a larger proportion than average on energy and food so are being more affected by price increases. Many of them are now expected to pay hundreds of pounds more per year in bills which they simply don't have. We know that the cost of living not only has an impact on material and household items and resources but also on mental health.

In the face of the growing demands for our services and diminishing resources for the sector, we are truly grateful to the board of trustees for their continued wisdom, insight and hard work. The board remains committed to its governance role and will continue to support the relief of immediate needs as well as create real solutions to tackle the root causes of poverty. We are also pleased to report that we welcomed a new trustee to the board which made the board more diverse and has increased our range of skills, experience and knowledge.

On behalf of all the Trustees and the Senior Leadership Team, our thanks go out to our awesome staff and volunteers who go all out to make a real difference in the lives of those who rely on our service.

We'd also like to extend our gratitude to all those guests who have shared their stories, journeys and sometimes very difficult challenges which have shaped the projects that we run at Spring Community Hub. We are very humbled to be part of their journey and that local people know their community the best and most lead the solution.



We hope that this report demonstrates to our funders and donors how we have used the generous resources that you have trusted us with to respond to both the aftermath of the pandemic and the cost-of-living crisis but also to continue to drive forward long-term sustainable change in the lives of our guests with other partners in the community.

INTRODUCTION

Established in 2017 We believe that food is a human right. Spring Community Hub exists to make sure no one in our community goes hungry. But we don't just provide food, we work alongside people to help them escape food poverty, build confidence and find community.

OUR VISION

SCH recognises the circumstances and needs of people which may lead to them being in or at risk of crisis; our vision is to support people before they find themselves in crisis to create a one-stop-shop where people will not feel stigma about attending activities but will come together to create the conditions for living better lives.

MISSION STATEMENT

The mission of SCH is that through a 'Community Hub' and full activity programme, local people in or at risk of crisis will be supported along their journey to 'move on' and achieve full social, economic, and emotional independence to live healthy lives in a community which supports each other.



SCH aligns with the key outcomes of Southwark's "Families Matter Strategy" in that we achieve the following key outcomes which are key local priorities:-

HEALTHY LIVING:

Good health and well-being, including addressing mental and physical health, take-up of immunisations, dental care and reduction in unhealthy weight: we contribute to improving the desire for healthier living by providing myriad health activities and children's holiday programmes.

KEEPING SAFE:

Parents can parent effectively; children are not at risk of neglect, abuse or sexual exploitation in the home, at school or within the community: we provide a safe place for children to come to during the school holidays at the same time as having fun and learning something meaningful.

CONTRIBUTING TO THE COMMUNITY:

Families are taking part in positive activities, feel part of their local community and contributing where they can: we welcome children from all backgrounds and communities who undertake various activities via our holiday scheme, activity programmes and community café.

PREPARING FOR WORK AND FINANCIAL STABILITY

Parents and young people have access to training and qualifications and are supported to find and maintain stable jobs. Families are able to manage their money and reduce debt: we signpost people to different agencies and work collaboratively in order that we can support them to gain basic financial support e.g., benefits, then skills and qualifications leading to new employment opportunities.



STRUCTURE, GOVERNANCE & MANAGEMENT

Spring Community Hub is a Registered Charity: 1172789

Appointment of Charity Trustees

Every Trustee must be appointed by a resolution passed at a properly convened meeting of the Charity Trustees. All future trustees will be appointed for a one-year term.

In selecting individuals for appointment as Charity Trustees, the Charity Trustees must have regard for the skills, knowledge and experience needed for the effective administration of the CIO.

The term of office for Trustees is initially three years, with the possibility of ongoing renewal. In appointing new Trustees, attention is paid to the need to have a balance of representation and diversity, including gender, age, ethnicity, disability, and sexuality.

The Trustee Board meets a minimum of four times in each financial year. We are extremely proud of the progress we have made during the last year to expand and diversify the composition of the board.

As set out in the Articles of Association, all Trustees and designated officers, including the Chair, are appointed at the AGM.

Functions of the Board

The Board of Trustees fulfils the following functions:

- To have control of the Charity and its property and funds.
- To have responsibility for the Charity's overall governance and strategic direction.
- To develop the aims, objectives and organisational goals in accordance with the legal and regulatory framework of the sector and in line with the Charity's governing document, continually striving for best practices in governance.
- To uphold the fiduciary duty invested in the position, undertaking such duties in a way that adds to public confidence and trust.
- To interview, appoint and monitor the work and activities of senior paid staff.

All members of the Board of Trustees are required to sign a Code of Conduct Declaration and Register of Interest.

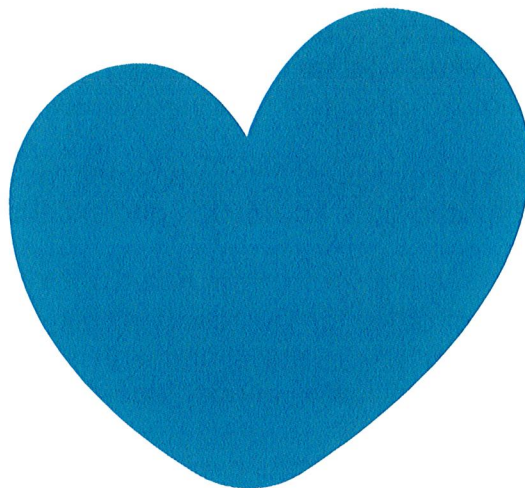
Main Responsibilities of the Board

- Managing organisational performance and risk – developing and reviewing the organisation's strategy, objectives, performance, statutory compliance and risk, continuously, ensuring the measurement of our impact.
- Leadership and strategy – leading the development of the organisation's vision, mission, values and strategic direction.
- Strategic planning and implementation – agreeing on coherent, strategic plans and timetables, monitoring performance and reviewing outcomes and impact.
- Communication – promoting the work of the organisation to a variety of external partners, stakeholders and audiences.
- Equality and diversity – championing equality and diversity in everything that the organisation does, particularly in the context of making people matter and working with some of the most disadvantaged people in society.
- Safeguarding – monitoring the organisation's conduct to ensure that safeguarding standards are maintained.

Induction and Training of New Trustees and Development of existing Trustees

New Trustees receive access to our online induction documents containing the following:

- Declaration to act as a Trustee.
- Terms of Reference.
- Code of Conduct.
- Equal Opportunities monitoring form.
- Declaration of Interest Form.
- Skills and Knowledge Audit.
- Charity Commission CC3 document.
- Responsibilities of Trustees.
- Memorandum and Articles of Association.
- Annual Report and Accounts.
- Information regarding Trustee Board meetings
- Organisational Structure



We also support the ongoing development of Trustees through regular meetings and upskilling/ Mentoring sessions, access to an online training library/ resources, and in-person sessions and other Resources/ Literature, Training and Events.

Related Parties

All interests are required to be declared and signed in the Trustee's Declaration of Interests Pro-forma as required under the Charity's Articles of Association and Conflict of Interests Policy.

A conflict-of-interest register is kept and updated annually or when appropriate. In addition, all Trustees are required to declare any interest pertinent to the agenda at all Board Meetings.



Organisational Structure

The Board of Trustees administers the Charity. In so doing, it meets quarterly, with committees reporting to it. The committees have the authority to form tasks and finish groups and subgroups in furtherance of its work.

There is a Chief Executive Officer (CEO) who reports to the Trustees and oversees the Charity's day-to-day operations.

To facilitate effective operations, the CEO has delegated authority, within terms of delegation approved by the Board, for operational matters including finance, employment and performance-related activities within the core services.

The Board of Trustees has oversight of financial matters through reports to each meeting. The Board of Trustees may amend these powers from time to time.

The CEO is supported by an **Operations Manager**, a **Service Manager** and **Young People's Programme Manager**, with **Project Coordinators** taking operational responsibility for the successful delivery of the Charity's various projects and services.

We work with Connect Supply which is an Outsourced Service provider for charities, Churches and Businesses that provide support with our Social Media, Bookkeeping and Accounts, and work in partnership with the Treasurer and Finance Trustee.

During the year the Charity has employed an average of **12 members of staff**.

As Trustees we are committed to transparency in our work and include staff in our decisions and as such we operate an 'open door' policy where staff are encouraged to ask questions about our activities, strategy, performance and current initiatives. We have 4 Away Days per year which provide an opportunity for Trustees/ Staff/ Volunteers to share information and for strategic discussion, communication and development. We continuously interact and communicate with staff through committees, meetings, working groups and day-to-day management.

We also convey information regularly via internal publication of our meeting papers, minutes and actions.

The charity is fortunate to have a number of committed and inspirational volunteers. **Over the course of 2021/22, we have had the support of 120 volunteers.** The skills and knowledge of our volunteers are a huge asset to the charity, and we have over the recent past used their experience to develop our volunteer management programme to make it as impactful as possible.

Policies and Procedures

The conduct of the Charity and our range of activities are guided by a comprehensive set of policies and procedures to ensure that its governance, financial management, security, management and operation are in keeping with best practices.

All staff are aware of their responsibilities in relation to these policies, together with the expectation that they adhere to them in their day-to-day work.

All policies and procedures are reviewed by the Board of Trustees on an annual basis, unless legislative change dictates otherwise, or in the event of an incident that gives rise to a need for a review of the provisions, interpretation and implementation of a policy.

Safeguarding

As a Charity working with vulnerable people of all ages, we take our responsibilities with regard to safeguarding very seriously. This includes having well-established systems and processes to ensure that the safety and interests of those concerned are always protected. These include, but are not limited to, a Child Protection and Safeguarding Policy and a Safeguarding Adults at Risk Policy.

All Trustees, Staff and Volunteers undergo the appropriate level of Disclosure and Barring Scheme checks upon appointment. All Trustees, staff and volunteers undergo comprehensive safeguarding training on an annual basis and are aware of the various forms of abuse that might occur and how these might manifest themselves, as well as the procedures to be adopted where these are suspected.

Policies set out clear systems for reporting suspected /actual cases of abuse, and their investigation and reporting in an appropriate manner.

Risk Management

The Trustees believe that they have identified the major risks to which the charity is exposed and how these risks can be mitigated. A robust risk management process has supported this.

The process identifies the types of risks the Charity faces, prioritises them in terms of likelihood of occurrence and potential impact, identifies the means of managing these risks and monitors how they are managed.

The risk register is reviewed quarterly, with relevant exemption reports presented to the Board. Trustees review the adequacy of protection against these risks and, where this appears insufficient, put in place appropriate procedures to mitigate them.

The biggest risk for the Charity continues to be our over-reliance on short-term and limited funding at a time when the demand for our services grows. Therefore, an important strand of the Board's strategy is to continue to demonstrate the Charity's ability to provide added value as an organisation, whilst simultaneously demonstrating excellent outcomes and impact.

At the same time, the organisation looks to expand its income streams and look for new sources of growth, such as through the development of our Spring Kitchen as a Commercial Service.

We are currently operating from temporary accommodation which was kindly given to us by UAL. We hope to move to our permanent home which is being given to SCH by Southwark Council sometime in the coming year. We welcome it with sincere gratitude.



Public Benefit

The Board of Trustees has considered the relevant guidance as required by the Charities Act 2011, and the Charity Commission for England and Wales, and is satisfied that the organisation provides considerable public benefit, as demonstrated in this report. We have referred to the guidance when reviewing our purpose and mission and in planning future activities.

In particular, consideration is given to how planned future activities will contribute to the delivery of public benefit. Thus, development activities and proposals for funding applications are presented to Trustees for approval based on their ability to meet this requirement. In making their decisions, Trustees assure themselves that all proposals target members of the community who are experiencing social exclusion on the basis of one or more of the factors identified or are at risk of doing so.

Trustees also ensure that the outcomes of the Charity's work and the public benefits that come from it can be evidenced through both qualitative, as well as quantitative research methodologies. Trustees also are assured that no potential barriers to participation by the target groups exist and that issues of equality and diversity have been adhered to.

Objects and Aims

Main Aims:

Spring Community Hub is dedicated to achieving its aims, which are twofold:-

people living in the community experiencing or at risk of high levels of poverty and deprivation will:-

- be relieved of hunger and poverty,
- gain social inclusion,
- acquire new skills and experience to progress them along their life and employment pathways,
- work towards living independently in the community with adequate financial means.

people living in the community generally will:-

- access opportunities for community engagement, training, and support,
- gain the skills and confidence to improve their lives,
- continually improve their physical, mental, emotional, and financial health,
- gain fulfilling employment leading to independent lives,
- engage socially with local communities, gaining integration and developing social networks,
- participate in the 'Big Society' by supporting their peers in the community

Overall, we will improve social inclusion and ultimately reduce financial and emotional strain upon our client group before they experience such adverse issues.

STRATEGIC OBJECTIVES & ACHIEVEMENTS

Objectives:

Overall / General: will achieve our aims by: -

- Feeding people in crisis to affect short term support
- Developing responsive services either via Spring Community Hub or delivered in partnership to identify and meet needs being experienced in the community
- Providing training to staff, volunteers, and service users to enhance their capacity for personal development and / or employment viability
- Uniting each area of our work to further enhance teamwork and to build capacity to achieve our aims and objectives
- Providing practical and emotional support to people who find themselves in crisis situation where they are unable to afford to live often manifesting in not being able to feed themselves or their families
- Developing capacity and skills of volunteers and members of the community so they are equipped to identify and meet their own needs to participate in the wider society
- Working in close collaboration with community partners to achieve a clearly defined approach to achieving our aims and objectives

Immediate and mid-term: -

We will further our objectives by -

- Working with frontline agencies to seek appropriate referrals of people who require food provision and providing support to these people with solutions that deliver a positive outcome
- Providing information, advice and guidance through professionals and agencies such as the Citizens Advice Southwark, Southwark Council and DWP
- Building relationships within the community leading to opportunities to engage children and young people during school holidays ensuring they have a cooked meal during this time period, and that they are kept safe whilst making constructive use of their free time
- Equipping our beneficiaries with skills to move forward from food poverty via access to courses and training such as Healthy Cooking and Budgeting workshops



ACHIEVEMENTS

Among the many achievements of SCH, the following are key examples: -

Financial sustainability of the charity, through grant funding, community donations and income generation; we have 5-years' experience now as a funded 3rd sector group and in the past 3-years we have increased turnover from c£35k – c£300k,

Emergency Response: during the COVID crisis, we generated new money and enabled our programmes to continue, expand and develop to meet new needs which were being identified during the worst crisis since World War 2,

We expanded our service beyond Southwark during the pandemic and are in the process of opening a Spring Pantry in Havering.

We successfully scaled up our holiday club programme by running online activities right through part of the third lockdown. The programme also delivered 2-course lunches to children and their families as well as activity packs to engage and stimulate the children. We continued to run provisions during all Half Terms, Easter, Summer and Christmas holidays.

Our Back2Work programme supported nearly 100 clients. We supported individuals within the areas of Employment, CV, Benefits, Immigration, Mental Health, well-being and other areas of need. We worked with specialist volunteers to deliver this support to our guests.

We moved to our new premises during the pandemic and we are able to house all our food stock, holiday club materials and equipment for our new projects.

Although we were unable to meet up in person, we ran our NRPF & Migrant Drop-In Sessions online from May 2020 to date. Sessions cover ranged from hairdressing, Beauty Workshops, Dressmaking and Personal Development. The sessions minimised isolation and created a sense of inclusion during a very difficult time for all.

We have been able to expand our team to support the delivery of our scaled-up service. We now have 12 paid staff covering a range of roles.

We were successfully awarded places to take on team members via the Kickstart Scheme to support our operations and service delivery across our projects.

CO-PRODUCTION, LEADERSHIP & DEVELOPMENT

We recognise that the solutions to the challenges faced by communities, and the skills to put them in place, are often found in the lived experiences and understanding of the people and communities affected.

Co-production, growth and development are at the heart of our approach, by giving equal sharing of power, agency and decision-making with all those affected by a project, and with the local people, organisations and systems which support them. During 2021/22 we continued this work as we collaborated with participants, volunteers and other stakeholders co-designing, co-delivering and co-evaluating our projects and services.

We recognise that capacity building within communities makes them more resilient and able to adapt and respond to challenges that may arise. This also supports sustainability and creates a more long-lasting and positive impact. Our projects aim to empower individuals, address the underlying causes of their challenges, and develop and utilise their skills, experience and knowledge for the good of the community.

This will help communities to develop and manage their own solutions to the challenges they face.



OUR IMPACT

During the year we have supported several thousand people across our various services. Specifically:

Food Provision Schemes:

The Foodbank: a centre-based, outreach and home delivery service for [free] food and hygiene supplies as donated and purchased.

The Foodbank is a store of fresh vegetables, Fruits, and Culturally sensitive and non-perishable food donated by the local community.

We partner with frontline professionals such as schools, GPs, Citizens Advice Bureaux, social services, and other advice and support agencies who then become partners and refer local residents to our service.

A food parcel of 7 days' food is given to the client when they arrive at the Foodbank centre depending on the size of the family.

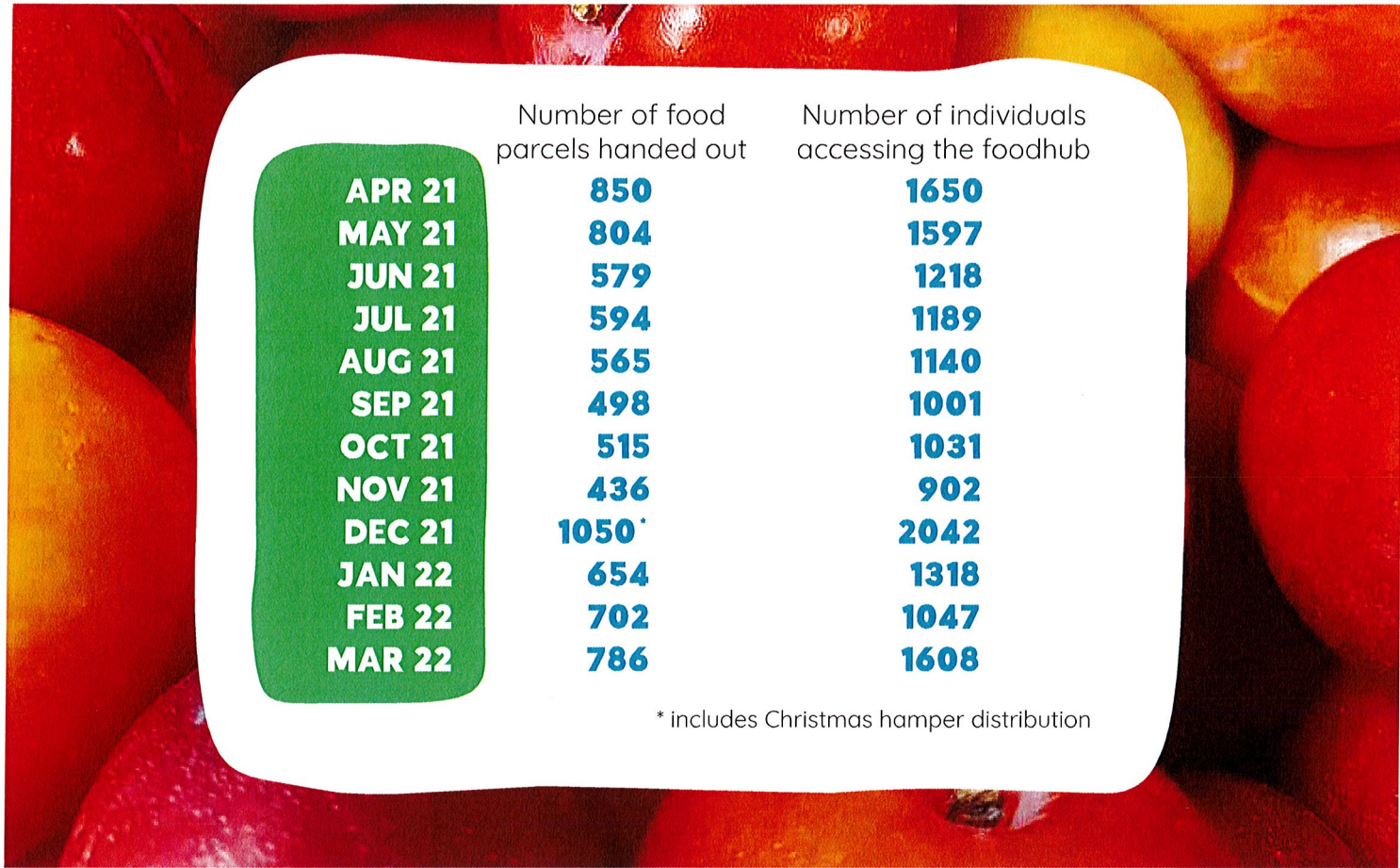
We offer a warm welcoming atmosphere and tea/coffee, biscuits with free advice and signposting to other appropriate support services, helping to address the underlying cause.

A primary goal in our work is that we will assist people to work their way out of poverty and not reach a crisis point at all, which contributes to the overall strategic aim of phasing out food banks.

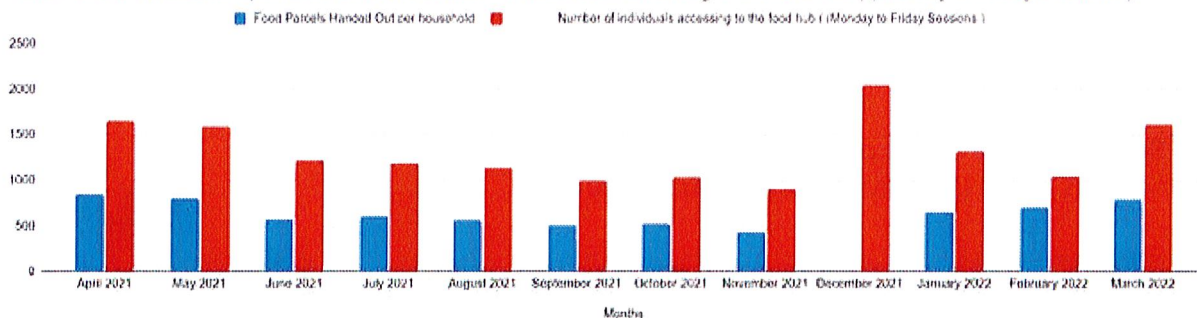
As a result of this change in need for the service, we are keen to develop our service and establish a Social Supermarket model, whilst continuing with a smaller emergency Crisis food provision for those guests that may need it and to offer support to help them address those needs and to progress beyond this initial need.

The **Social Supermarket** offers a membership model and enables us to support our guests more intensively, key features are:

- A membership model with a small joining fee, with volunteers from our community helping to run the supermarket alongside paid staff
- Stocked largely from surplus food from local supermarkets, some of which via our partnership with The Felix Project/Fareshare, it will offer a wide choice of affordable, healthy and culturally sensitive food. We will also look to partner with local gardening groups as well as continue to work with the Felix project. Importantly, we want to respond to demand from our diverse ethnic community for culturally sensitive food, such as yam, plantain and black-eyed peas
- Customers will pay a set price per basket of food
- Customers will be offered intensive wraparound support when they first join the Social Supermarket, delivered by an experienced and trained Adviser



Food Parcels Handed Out per household and Number of individuals accessing to the food hub (Monday to Friday Sessions)



SPRING UP WOMEN

Following the trauma during the beginning of the pandemic, we noticed that families who use our services were struggling, especially the women who used to attend our Cafe and Drop-in Sessions. These sessions and programmes were co-produced with our guests and focused on their areas most needed, with some participating in the delivery and development. We continued our service virtually to support our Guests well-being. Initiatives were set up to engage and support mothers with their mental health and to rebuild and boost their confidence.

We ran a weekly session online, From April 2021 to August 2021. We had a total of 25 women who attended the session.

Two workshops were run online:

Mental health awareness workshops

Mental health awareness workshops that covered a range of topics were explored and the support out there was shared by Professionals, In-House Mental Health First Aiders and Peer to Peer support.

Women's Confidence Drop-in Session

A space to listen, share and learn ways to develop and build self-confidence. A series of workshops were delivered: confidence building, knowing yourself, Time management, Planning, budgeting and more. Learning a new skill and developing existing ones (Beauty and Make-up session, Dress Making and Hairdressing) and Business start-up

Some of the feedback was:

"I used to see myself as just a mother but never did anything special for myself"

"I have started to develop myself in order to achieve my dream"

"I am able to relax more and do something for myself each week"

"I have set-up my online business now and am more confident in myself and can run my business effectively"

Raising Awareness about Domestic Abuse

From September 2021 to March 2022, we ran 3 sets of 6 weeks sessions on Raising Awareness on Domestic Abuse with 46 women who have attended these sessions in total.

Women have given their feedback on having a better understanding of what domestic abuse is, the effect and how the trauma suffered can have a long-term effect on them and their children, and how it can lead to long-term emotional torture.

The women were also pleased to know there is a safe space like Spring Community Hub where they can express themselves without being judged and stigmatised and to know that support is available.

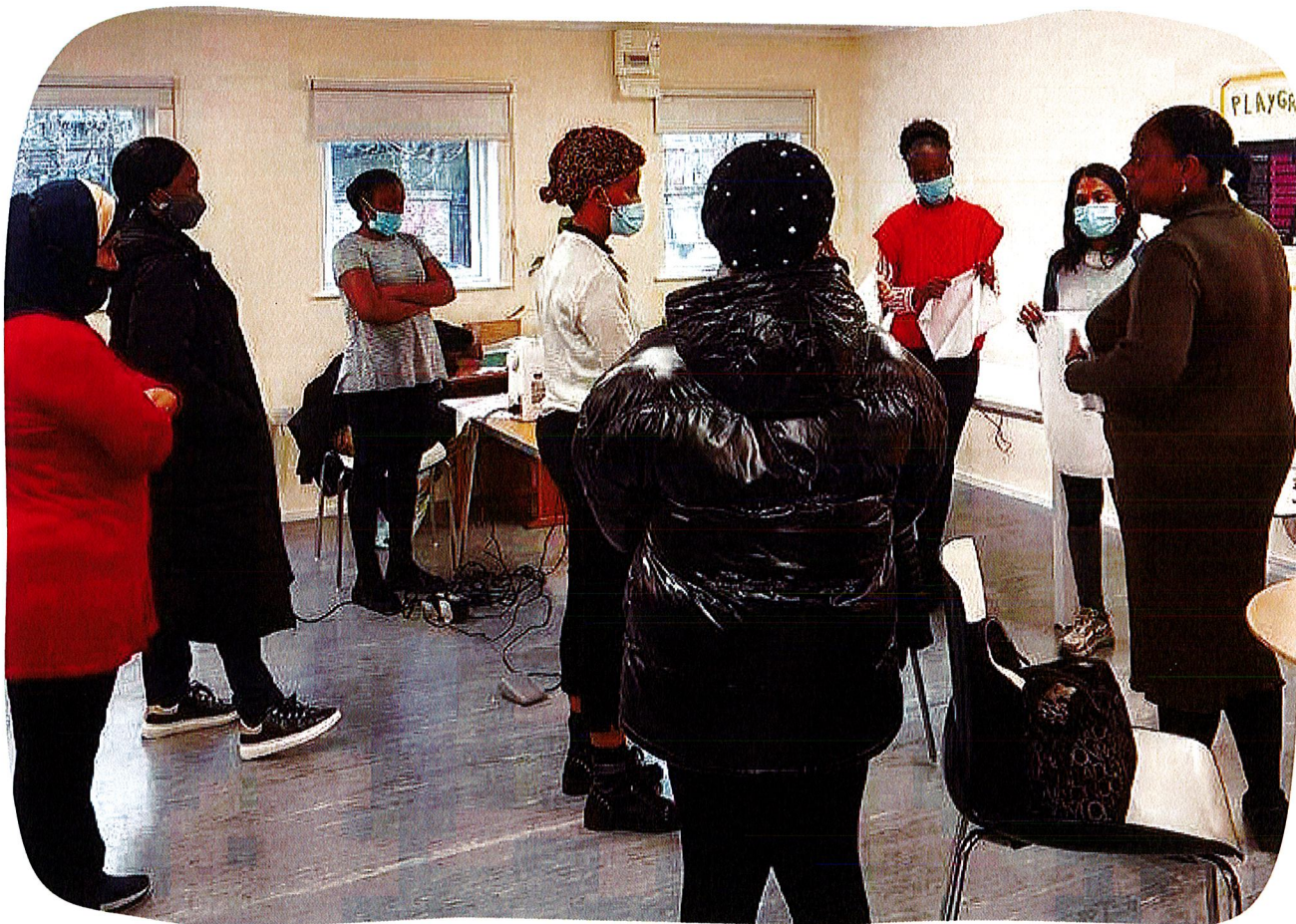
Dress Making Workshop

From April 2021 to March 2022 the Spring Up Women started a new Beginners Class with 15 women in attendance. We ran an intermediate cohort which 12 guests attended.

Some of the feedback was:

“Yes, I learnt a lot, like how to use patterns to cut fabrics. And I learnt how to use the machine Stitches”

“I was at zero, I learnt many things. Things like how to use a sewing machine, parts of the sewing machine and how it works”



Project

Number of
participants

MENTAL HEALTH/WELLBEING
DOMESTIC ABUSE AWARENESS
DRESS MAKING WORKSHOP

25
46
27



HOLIDAY CLUB

Spring Holiday Club provides an invaluable service to families with young children aged 0 to 16 in Southwark experiencing food insecurity. The vast majority of our guests are African, Latin American and Black/White British. We find that a big part of our guests are on low income and most have no recourse to public funds (NRPF). All clients are referred to us predominantly by Children's Centres and Primary Schools as well as local support agencies.

The numbers of children that have benefited from our service.

We provide culturally sensitive nutritious, healthy, and delicious cooked meals. The reason for culturally sensitive food was to celebrate the diversity of our families to provide them with a home-away-from-home experience. We get asked frequently by families where they could get healthy meal options when schools are closed as families find it difficult to provide nutritious meals in place of school lunches during the holidays.

We provided a combination of online and face-to-face sessions. Children and their families, including those with Special Educational Needs, were invited to participate in a variety of fun learning activities such as arts and crafts, drawing, painting, music, and other activities aimed at directly supporting children's mental health and well-being such as fitness (yoga, gymnastics), drama.

We hosted a Christmas party for all the children across all our centres where Christmas dinner with all the trimmings was served and Christmas gifts were also given to them which was very well appreciated by the parents for taking care of the worry of not being able to afford Christmas gifts for their children. February Themed activities for Valentine's where the children designed lovely crafts to share with their loved ones and a circus show where the children practised plate spinning skills, the juggling of balls/scarves and much more.

Some of the feedback received from the families includes;

"Thanks to the spring holiday club for all the activities, food and support we really appreciate you always."

"The thing my daughter and I enjoyed the most was the interactive circus show."

"My family was very delighted about the food as the cost of living is very high."

"Thank you so much for this amazing opportunity".

"My children love their gifts."

CLUB NUMBER	1	2	3	4	5	6	7	8	9	10	TOTAL
EASTER 2021	95	-	21	27	29	60	-	-	-	-	232
MAY HALF TERM 2021	88	-	13	19	25	43	-	-	-	-	188
SUMMER 2021	111	14	29	38	21	91	-	-	7	46	357
OCT HALF TERM 2021	60	10	16	10	18	41	51	-	12	14	232
CHRISTMAS 2021	44	9	10	11	13	28	16	17	17	15	180
FEB HALF TERM 2022	50	7	20	9	11	35	14	16	10	10	182

SPRING KITCHEN

Nearly 400 children attended our holiday clubs in 2021 and each one of them was fed with a deliciously healthy culturally sensitive lunch each day prepared by our Spring Kitchen team. We enjoyed making lunches so much and they went down so well, we've decided to make meals for other holiday clubs too.

We think food is a chance to learn and celebrate everyone's culture. So you can expect food from all over the world, from jerk to jollof and everything else in between.

During the year, alongside those two favourites, we served vegetable pasta, black-eyed beans and plantain, stir fry, curry, fish and chips, wraps and jacket potatoes.

We also offer vegan and vegetarian options, with every lunch meeting the school healthy meal standards.



BACK2WORK

Every person deserves to live an independent life, an opportunity to gain what they so desire and build confidence in the process.

At Back2Work we offer support and advice for people to find the right job through our sessions on employability, and work skills and discover how else we can help.

The sessions are a confidential place to share other issues we can support our guests such as housing, benefits, immigration and mental health.

NUMBER OF GUESTS SUPPORTED

	Guests Joining	Guests Put On Hold	Guests Taken Off Hold
APR 21	11	0	0
MAY 21	38	0	0
JUN 21	19	2	0
JUL 21	7	8	0
AUG 21	5	14	1
SEP 21	13	5	1
OCT 21	11	3	0
NOV 21	13	1	0
DEC 21	6	1	0
JAN 22	5	3	0
FEB 22	7	2	0
MAR 22	9	2	0
TOTAL	135	41	2

TYPE OF SUPPORT OFFERED

EMPLOYMENT:	58
CV:	39
BENEFITS:	31
IMMIGRATION RIGHTS:	26
HOUSING:	21
MENTAL HEALTH SUPPORT:	14
PERSONAL DEVELOPMENT:	13
ESOL COURSE:	11
MONEY MANAGEMENT:	17
LAPTOPS/LEARNING TECH DEVICES/INTERNET:	10
VOLUNTEERING OPPORTUNITIES:	7
WHITE GOODS/KITCHENWARE/FURNITURE:	8
CLOTHING:	2
REGISTERING AS SELF EMPLOYED:	1
CHRISTMAS GIFTS:	6
ALTERNATIVE FOOD BANK:	1

REDUCED HOUSEHOLD EXPENSES & SUSTAINABILITY

Reduced Food Waste; Our work has a positive impact on social and environmental justice and on physical and mental health.

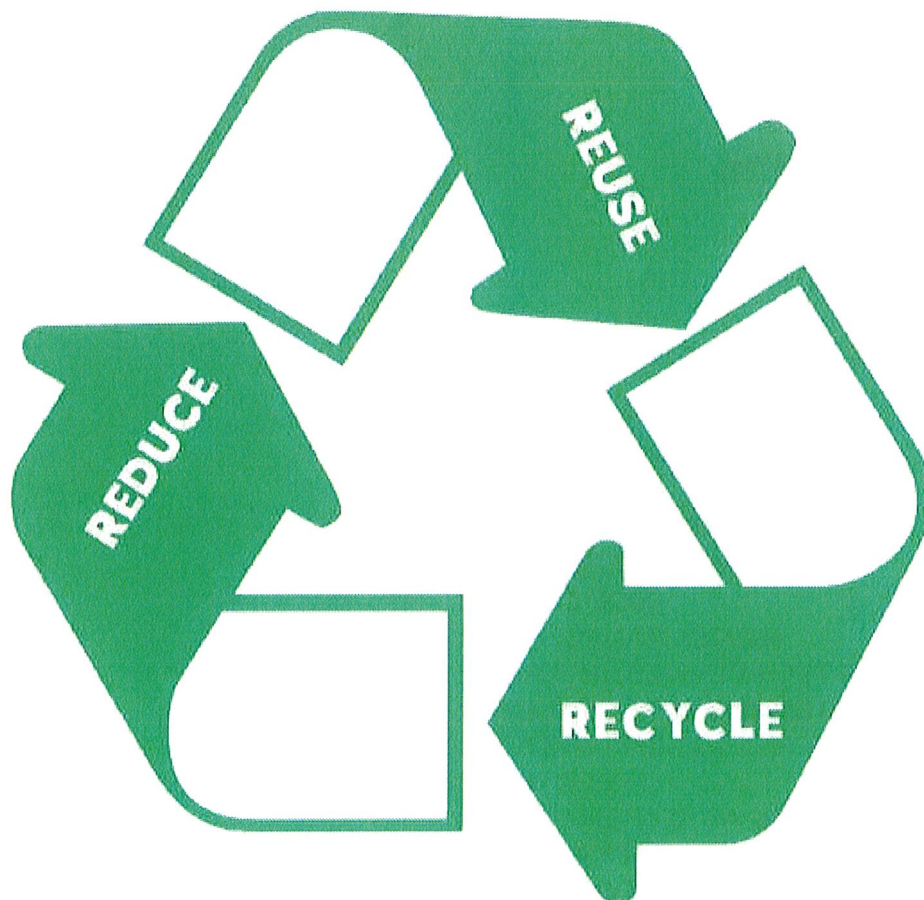
The principal way we achieve this is by distributing food through our food banks which would otherwise go to waste. We distributed 51,660 kg of surplus food within Southwark.

This has improved the health of children and adults in Southwark. There is extensive evidence (e.g. Cena and Calder, 2020) that improved dietary choices can promote the prevention of non-communicable diseases and positively influence health.

As Fatima, one of our food bank guests, says:

“It has helped us a lot in this difficult time. It means we can feed our family and have enough money to pay our bills. It’s made a really big impact in our life.”

We also run a clothing bank and have identified an urgent need to develop more services which save our guests money, improve health, and benefit the environment.



OUR FINANCES

Our Income 2021/22

Income - £493,211	
Projects (Grant Funding)/Contracts	60%
Donations	40%
Investment &/or Bank Interest	Nil

How we spent the money we received in 2021/22

Expenditure - £465,855	
Project Service Delivery	72%
General Administration/Governance	26%
Fundraising	2%

Our Reserves

Unrestricted	£40,507
Restricted	£50,001
Total Reserves	£90,508

Reserves and Reserves Policy

Spring Community Hub has followed the Charity Commission guidelines to develop a reserves policy. Namely, it has:

- Defined the nature of charitable reserves held.
- Understood the financial impact of risk.
- Reviewed its sources of income.
- Looked at future plans and commitments.

Restricted Funds

Spring Community Hub delivered 6 charitable or grant-funded projects during 2021-2022. These projects were funded via restricted funds and are for the sole use of designated projects.

Unrestricted Funds

These funds are expendable at the discretion of the Trustees in furtherance of the charity's objectives and may be designated for a particular project or purpose. The Board of Trustees reviewed the charity's need for free reserves in line with the guidance issued by the Charity Commission. The Current Reserves Policy, approved in March 2022, targets free reserves to be maintained at three months' unrestricted operational expenditure. The trustees aim to work towards achieving this goal over the next three years.

CHALLENGES AND FUTURE PRIORITIES

Within the remit of our Strategic Plan 2021-2024, we set key strategic priorities for the new financial year to strengthen our ability to withstand pressures and maximise opportunities. Having reviewed our Strategic Business Plan and services as a Board we were able to identify specific lessons and challenges we had experienced as an organisation and within our community and the impact on our guests.

We explored ways that we could better meet the needs of our guests and to optimise our service and identified the following:

- The impact of the cost-of-living crisis on the mental well-being of our guests and team
- The increase in demand for our services in contrast to the limitations of funding that is available
- The need to address sustainability in our practices.

Our strategic objectives remain unchanged – specifically:

- Ensuring a fit-for-purpose organisation that allows us to function effectively and efficiently in order to deliver on our mission and strategic aims.
- Maintaining the financial health of the organisation.

During 2022/23 our Strategic focus continues to include:

Impact:

Developing and delivering services that put our guests and their futures at the heart of what we do and enable people to thrive and feel more empowered.

Leadership and Development:

Continue to work closely with communities to identify their perceived needs and co-designing and co-delivering projects that address these priorities. Also exploring our approach to how we continue to develop our teams, including staff and volunteers.

We are also members of Citizens UK which is a people-powered alliance of diverse local communities working together for the common good. Their work supports empowering our guests and team as they work to address the challenges our communities may be facing. Financial Stability: continuing to develop our approach to diversifying our income streams to include corporate sponsorship, social investment and community giving in addition to grants and contracts and we have started this with the packaging of our Spring Kitchen Services.

Compliance, Change and Impact Measurement:

We continued to explore and develop the strategic and operational systems, processes, policies and procedures that we had in place and to ensure that we are working in a way that was most compliant and would ensure the most impact.

We also continued to develop these processes and identify better systems of monitoring and evaluation including working with internal and external consultants and specialists and this continues to be a focus.

Ensuring that our monitoring and evaluation systems and procedures continue to be robust to demonstrate the effectiveness of our work and to evidence their longer-term impacts and additionality.

Partnerships:

Developing mutually beneficial partnerships to develop innovative services that meet the needs of individuals and communities.

People:

Continuing to develop Staff and Volunteers to ensure that they are best able to serve the communities with which they work. We will introduce a Monthly Leadership Development Training Session for Coordinators, and continue to build on the Leadership Development/ Coaching and support for our Senior Leadership Team and training/development for volunteers.

Reference and Administrative details

Charity name: Spring Community Hub

Other name the charity uses: Formally known as Central Southwark Community Hub

Registered charity number: 1172789

Charity's principal address: St Giles Parish Hall, 161 Benhill Road, London, SE5 7LL

Names of the charity trustees who manage the charity

Trustee name	Office (if any)	Dates acted if not for whole	Name of person (or body) entitled to appoint trustee (if any)
Selina Boshorin	Chair		
Linda Wood	Treasurer		
Lisa Tharpe	Secretary		
Dumisani Jabangwe	Trustee	Term ended Jan 2022	
Charles Olisanekwu	Trustee	Term ended Jan 2022	
Andy Carter	Trustee	Appointed Jan 2022	

L.G. WOOD. LINDA G-WOOD 30/01/2023

Spring Community Hub		Reg Charity:	1172789
Annual accounts for the period			
Period start date	01/04/2021	To	Period end date 31/03/2022

Section A Statement of financial activities

Recommended categories by activity	Guidance Notes	Unrestricted funds	Restricted income funds	Total funds	Prior year funds
		£	£	£	£
Incoming resources (Note 3)		F01	F02	F04	F05
Income and endowments from:					
Donations and legacies	S1	£172,086	£23,787	£195,873	£54,414
Separate material item of income	S2	£2,001		£2,001	
Grants	S3	£83,482	£211,855	£295,337	£257,732
Total		£257,569	£235,642	£493,211	£312,146
Resources expended (Note 6)					
Expenditure on:					
Raising funds	S4	£9,795	£430	£10,225	£8,358
Charitable activities	S5	£215,192	£221,512	£436,704	£262,263
Total		£224,987	£221,942	£446,929	£270,621
Net income/(expenditure)		£32,582	£13,700	£46,282.00	£41,525
Transfers between funds	S6	£8,041	-£8,041	£0	-
Net movement in funds		£40,623	£5,659	£46,282	£41,525
Reconciliation of funds:					
Total funds brought forward		£48,023	£0	£48,023	£6,498
Total funds carried forward		£88,646	£5,659	£94,305	£48,023

Section B Balance Sheet

Guidance Notes

Fixed assets

Tangible assets
(Note 14)

Total fixed assets

	Unrestricted funds £ F01	Restricted income funds £ F02	Total this year £ F04	Total last year £ F05
B1	£16,500	£0	£16,500	£13,927
	£16,500	£0	£16,500	£13,927

Current assets

Stocks

(Note 18)

Debtors

(Note 19)

Cash at bank and in hand
(Note 24)

Total current assets

B	£15,795	£0	£15,795	£0
B2	£671	£0	£671	£0
B3	£66,117	£24,392	£90,508	£59,828
	£82,582	£24,392	£106,974	£59,828

Creditors: amounts
falling due within one
year (Note 20)

B4	£10,436	£18,733	£29,169	£6,807
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*Net current
assets/(liabilities)*

	£55,681	£5,659	£61,339	£53,021
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*Total assets less current
liabilities*

	£88,646	£5,659	£94,305	£66,948
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Funds of the

Charity

Restricted income funds
(Note 27)

Unrestricted funds

Total funds

		£5,659	£5,659	£0
	£88,646		£88,646	£66,948
	£88,646	£5,659	£94,305	£66,948

Signed by one or two trustees
on behalf of all the trustees

Signature	Print Name	Date of approval dd/mm/yy yy
L G Wood	LINDA G. WOOD	30/01/2023

Section C Notes to the accounts

Income - Notes to the accounts

S1 Donations and Legacies

	Unrestricted funds	Restricted income funds	Total funds
	£	£	£
Online Donations	£20,734		£20,734
Individual Donations	£6,186	£17,856	£24,042
Organisation Donations	£685	£5,931	£6,616
Gift Aid tax reclaim	£6,253		£6,253
Donated Goods	£138,228		£138,228
Total	£172,086	£23,787	£195,873

*calculated at £2.37/KG

S2 Separate material item of income

	Unrestricted funds	Restricted income funds	Total funds
	£	£	£
Other Income	£2,000		£2,000
Bank Interest	£1		£1
Total	£2,001	£0	£2,001

Section C Notes to the accounts

S3 Grants

	Unrestricted funds	Restricted							Total funds
		Restricted - Back2Work	Restricted - Common Purpose Fund	Restricted - Gardening	Restricted - Holiday Club	Restricted - Kickstart	Restricted - Guys and St Thomas	Restricted - Other	
	£	£	£	£	£	£	£	£	£
Guys and St Thomas	£75,000						£24,000		£99,000
Southwark Council	£8,482	£7,500	£21,000	£3,000	£100,950			£900	£141,832
The Childhood Trust					£5,000				£5,000
London Mayor's Fund					£4,100				£4,100
Southern Housing Group					£4,125				£4,125
Peckham Settlement					£3,000				£3,000
United St Saviours								£3,880	£3,880
The Neighbourly Foundation								£1,000	£1,000
Government Scheme						£33,400			£33,400
Total	£83,482	£7,500	£21,000	£3,000	£117,175	£33,400	£24,000	£5,780	£295,337

Section C Notes to the accounts

Expenditure - Notes to the accounts

S4 Raising Funds

	Unrestricted funds	Restricted income funds	Total funds
	£	£	£
Salary Contribution	£7,920		£7,920
Grant application support	£1,155		£1,155
Online donation support	£720	£430	£1,149.97
Total	£9,795	£430	£10,224.96

Section C Notes to the accounts

S5 Charitable Activities

	Unrestricted funds	Restricted							Total funds
		Restricted - Back2Work	Restricted - Common Purpose Fund	Restricted - Gardening	Restricted - Holiday Club	Restricted - Kickstart	Restricted - Guys and St Thomas	Restricted - Other	
	£	£	£	£	£	£	£	£	£
Activities and Trips	£187				£14,087			£31	£14,305
Insurance	£899								£899
Office Expenses	£15,891	£2,421			£3,617	£3,339	£900	£430	£26,598
Payroll Expenses	£40,338	£1,827	£21,000		£73,394	£26,022	£17,878		£180,459
Rent and Room Hire Costs	£2,800				£2,060			£300	£5,160
Maintenance	£2,404			£650					£3,054
Session Supplies	£20,255				£13,575			£15,966	£49,796
Training	£0	£3,252			£834	£4,029	£2,893	£2,000	£13,008
Travel	£2,925				£3,840	£10		£1,060	£7,834
Utilities	£2,565								£2,565
Volunteer Expenses	£1,290				£19			£330	£1,639
Other	£1,573				£5,749				£7,321
Equipment Depreciation	£1,633								£1,633
Donated Goods	£122,433								£122,433
Total	£215,192	£7,500	£21,000	£650	£117,175	£33,400	£21,671	£20,116	£436,704

Section C Notes to the accounts

S6 - Transfer Between Funds

Christmas Hamper Appeal - Individual donations. Appeal to public specified that any unused funds for the Christmas Hampers would be used for the general purpose of the charity

	Unrestricted	Restricted
	£	£
Christmas Hamper - Income (Individual donations)		£17,856.37
Christmas Hamper - Organisation Grants & Donations		£7,731.00
Total Income		£25,587.37
Christmas Hamper - Expenditure		£17,546.31
Net Income/ Expenditure		£8,041.06
Fund Transfer	£8,041.06	-£8,041.06

Section C Notes to the accounts

Balance Sheet - Notes to the accounts

B1 - Tangible Assets

	Unrestricted	Restricted	
	Fixtures, Fittings and Equipment	Fixtures, Fittings and Equipment	Total
Beginning of Year	£13,927.00	£0.00	£13,927
Additions	£4,205.36	£0.00	£4,205
Depreciation	£1,632.70	£0.00	£1,633
End of Year	£16,500	£0.00	£16,500

B2 Debtors

	Unrestricted
	£
Prepayments	£430
Other Debtors	£241
Total	£671

B3 Cash at Bank and in Hand

	£
Short Term Deposits	£50,001.24
Cash at bank and on hand	£40,507.13
Total	£90,508.37

B4 Creditors due within one year

	Unrestricted	Restricted	Total
	£	£	£
Deferred Income	£5,000.00	£18,733.00	£23,733.00
Payroll Liabilities	£3,543.71	£0.00	£3,543.71
Other Creditors	£1,892.22	£0.00	£1,892.22
Total	£10,435.93	£18,733.00	£29,168.93



Section A

Independent Examiner's Report

Report to the trustees/
members of

Charity Name
SPRING COMMUNITY HUB

On accounts for the year
ended

31 MARCH 2022

Charity no
(if any)

1172789

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended **31 March 2022**.

Responsibilities and
basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention (~~other than that disclosed below~~ *) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed:

Date:

30 January 2023

Name:

MAYOWA AKINBOTE FCCA

Relevant professional
qualification(s) or body
(if any):

Association of Chartered Certified Accountants

Address:

Bote Accountancy Ltd

Chartered Certified Accountants

Winton House, Stoke Road, Stoke on Trent, ST4 2RW

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

Accounts



**CHARITY COMMISSION
FOR ENGLAND AND WALES**

Trustees' Annual Report for the period from 1.4.2020 TO 31.3.2021

Charity name: CENTRAL SOUTHWARK COMMUNITY HUB

Charity registration number: 1172789

Objectives and Activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	The purpose of Spring Community Hub To provide relief to individuals and families in the London Borough of Southwark and surrounding areas, through the provision of emergency food supplies. To provide support through sign posting or by referral to approved partner agencies to enable users to avoid future crises.
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	Spring Community Hub provides relief to individuals and families in the London Borough of Southwark and the surrounding areas, who are experiencing Food Insecurity, through the provision of Food Parcels, Budgeting/ Cooking/ Personal development/Employment /Business Workshops, Holiday Hunger provision and other targeted support.
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	I can confirm that Trustees have had regard to the guidance issued by the Charity Commission on public benefit.

Additional information (optional)

You may choose to include further statements where relevant about:

	SORP reference	
Policy on grant making	Para 1.38	We have identified a consultant who is working with us to develop this.
Policy on social investment including program related investment	Para 1.38	We have identified a consultant who is working with us to develop this.
Contribution made by volunteers	Para 1.38	This year we continued to receive positive support and contributions from volunteers. We experienced some fluctuation of volunteer numbers at times where things started to open up and people had started to return to work, however at the same time we continued to recruit volunteers and we were still able to develop and sustain our projects and we had interest and engagement from a number of new groups in the community, with our numbers growing to around 125 volunteers which continues to increase.
Other		

Achievements and Performance

	SORP reference	
Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.	Para 1.20	Financial sustainability of the charity, through grant funding, community donations and income generation; we have 5-years' experience now as a funded 3rd sector group and in the past 3-years we have increased turnover from c£35k – c£300. Emergency Response: during the COVID crisis, we generated new money and enabled our programmes to continue, expand and develop to meet new needs which were being identified during the worst crisis since World War 2. We continued to sustain our Food bank Delivery across the Borough, delivering to those who were shielding and at their most vulnerable during the times of lockdown. We extended our Holiday Club provision and support, continuing with online delivery. We have been able to expand our team to support the delivery of our scaled up service. We sustained our 3 Kickstart Foodbank Assistants, and 3 additional members of staff. We also changed our name to Spring Community Hub and embarked on our process of rebranding and relaunching. We expanded our service beyond Southwark during the pandemic and are in the process of opening a Spring Pantry in Havering. We successfully scaled up our holiday club programme by running online activities right through the first, second and part of the third lockdowns. The programme also delivered 2 course lunches to children and their families as well as activity packs to engage and stimulate the children. We continued to run

		provisions during all half terms, Easter, Summer and Christmas holidays. Our Back2Work programme supported nearly 100 clients. We supported individuals within the areas of Employment, CV, Benefits, Immigration, Mental Health, Wellbeing and other areas of need. We worked with specialist volunteers to deliver this support to our guests. Although we were unable to meet up in person, we run our NRPF & Migrant Drop-In Sessions online from May 2020 to date. Sessions cover ranged from hairdressing, Beauty Workshops, Dressmaking and Personal Development. The sessions minimised isolation and created a sense of inclusion during a very difficult time for all. We moved to our new premises during the pandemic and we are able to house all our food stock, holiday club materials and equipment for our new projects. We have made more partnerships in the community, one of which is that we were chosen by Southwark as one of the 8 Food Hubs ensuring that residents of Southwark received food parcels while shielding and self isolating. We also worked with Southwark pensioners to deliver weekly parcels to pensioners in Southwark throughout the first and second lockdowns.
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Additional information (optional)

You may choose to include further statements where relevant about:

Achievements against objectives set	Para 1.41	We have continued to meet, and exceed our objectives of supporting local people in crisis within the community.
Performance of fundraising activities against objectives set	Para 1.41	We have identified a consultant who is working with us to develop this.

Investment performance against objectives	Para 1.41	We have identified a consultant who is working with us to develop this.
Other		

Financial Review

Review of the charity's financial position at the end of the period	Para 1.21	We received an increase in funding, that was mainly Covid 19 related which saw our funds increase from £35K to £312K. We also received unrestricted donations of £54,414 of which we have earmarked £20,000 to use to set up and develop Food Pantries in Southwark and in Havering. The remainder of the unrestricted donations we have received will be used to supplement 2021- 2022 Expenditure as the level of need in our community remains higher than pre pandemic times.
Statement explaining the policy for holding reserves stating why they are held	Para 1.22	We have identified a consultant who is working with us to develop this.
Amount of reserves held	Para 1.22	None at present.
Reasons for holding zero reserves	Para 1.22	We have identified a consultant who is working with us to develop this
Details of fund materially in deficit	Para 1.24	N/A
Explanation of any uncertainties about the charity continuing as a going concern	Para 1.23	At the present time, there is no uncertainty about this charity continuing as a going concern. If we received reduced funding we would reshape the projects so that we are still able to meet the identified needs.

Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	Para 1.47	Local Government Grants; Grants from other grant makers and funding trusts. Our own fundraising efforts are due to holding Raffles (prizes donated by local businesses), Bucket Collections at Supermarkets; Appeals via online donation sites and our own website.
Investment policy and objectives including any social investment policy adopted	Para 1.46	We have identified a consultant who is working with us to develop this.
A description of the principal risks facing the charity	Para 1.46	Short term funding regimes in the main, mean we are secure in the short term but have a high fund-raising target for the next 1-3 years. A lack of a permanent home - we are currently working in a temporary accommodation. We hope to move to our permanent home sometime in the coming year.
Other		

Structure, Governance and Management

Description of charity's trusts:		
Type of governing document (constitutions, regulations etc)	Para 1.25	Trust
How is the charity constituted? (e.g. incorporated or unincorporated, company limited by guarantee)	Para 1.25	CIO
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	All trustees are elected.

Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	Para 1.51	We have identified a consultant who is working with us to continue to develop this area.
The charity's organisational structure and any wider network with which the charity works	Para 1.51	We have identified consultants who are working with us to develop this.
Relationship with any related parties	Para 1.51	We continued to build our relationships and networks with external agencies and within the community and sustained our partnerships with Local Schools, Local Authority, GPs, Citizens Advice, Social Services, Charities, Local Businesses , and other Advice and Support Agencies who refer Local residents to our service.
Other		

Reference and Administrative details

Charity name	Spring Community Hub
Other name the charity uses	Formally known as Central Southwark Community Hub
Registered charity number	1172789
Charity's principal address	64 Wilson Road, London, SE5 8PE

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Names of the charity trustees who manage the charity

Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
Selina Boshorin	Chair		
Linda Wood	Treasurer		
Lisa Tharpe	Secretary		
Dumisani Jabangwe			
Charles Olisanekwu			

[illegible]

Corporate trustees – names of the directors at the date the report was approved

Director name		

Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year	

Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	

Additional information (optional)

Names and addresses of advisers (Optional information)

Type of

Name Address

adviser

Name of chief executive or names of senior staff members (Optional information)

Felicia Boshorin

Exemptions from disclosure

Reason for non-disclosure of key personnel details

Other optional information

Declarations

The trustees declare that they have approved the trustees' report above. Signed on behalf of the charity's trustees

Signature(s)Full name(s)

Linda G Wood	

Position (eg Secretary, Chair, etc)Date

Treasurer	
-----------	--

26/8/2021



**CHARITY COMMISSION
FOR ENGLAND AND WALES**

Trustees' Annual Report for the period from 1.4.2020 TO 31.3.2021

Charity name: CENTRAL SOUTHWARK COMMUNITY HUB

Charity registration number: 1172789

Objectives and Activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	The purpose of Spring Community Hub To provide relief to individuals and families in the London Borough of Southwark and surrounding areas, through the provision of emergency food supplies. To provide support through sign posting or by referral to approved partner agencies to enable users to avoid future crises.
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	Spring Community Hub provides relief to individuals and families in the London Borough of Southwark and the surrounding areas, who are experiencing Food Insecurity, through the provision of Food Parcels, Budgeting/ Cooking/ Personal development/Employment /Business Workshops, Holiday Hunger provision and other targeted support.
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	I can confirm that Trustees have had regard to the guidance issued by the Charity Commission on public benefit.

Additional information (optional)

You may choose to include further statements where relevant about:

	SORP reference	
Policy on grant making	Para 1.38	We have identified a consultant who is working with us to develop this.
Policy on social investment including program related investment	Para 1.38	We have identified a consultant who is working with us to develop this.
Contribution made by volunteers	Para 1.38	This year we continued to receive positive support and contributions from volunteers. We experienced some fluctuation of volunteer numbers at times where things started to open up and people had started to return to work, however at the same time we continued to recruit volunteers and we were still able to develop and sustain our projects and we had interest and engagement from a number of new groups in the community, with our numbers growing to around 125 volunteers which continues to increase.
Other		

Achievements and Performance

	SORP reference	
Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.	Para 1.20	Financial sustainability of the charity, through grant funding, community donations and income generation; we have 5-years' experience now as a funded 3rd sector group and in the past 3-years we have increased turnover from c£35k – c£300. Emergency Response: during the COVID crisis, we generated new money and enabled our programmes to continue, expand and develop to meet new needs which were being identified during the worst crisis since World War 2. We continued to sustain our Food bank Delivery across the Borough, delivering to those who were shielding and at their most vulnerable during the times of lockdown. We extended our Holiday Club provision and support, continuing with online delivery. We have been able to expand our team to support the delivery of our scaled up service. We sustained our 3 Kickstart Foodbank Assistants, and 3 additional members of staff. We also changed our name to Spring Community Hub and embarked on our process of rebranding and relaunching. We expanded our service beyond Southwark during the pandemic and are in the process of opening a Spring Pantry in Havering. We successfully scaled up our holiday club programme by running online activities right through the first, second and part of the third lockdowns. The programme also delivered 2 course lunches to children and their families as well as activity packs to engage and stimulate the children. We continued to run

		provisions during all half terms, Easter, Summer and Christmas holidays. Our Back2Work programme supported nearly 100 clients. We supported individuals within the areas of Employment, CV, Benefits, Immigration, Mental Health, Wellbeing and other areas of need. We worked with specialist volunteers to deliver this support to our guests. Although we were unable to meet up in person, we run our NRPF & Migrant Drop-In Sessions online from May 2020 to date. Sessions cover ranged from hairdressing, Beauty Workshops, Dressmaking and Personal Development. The sessions minimised isolation and created a sense of inclusion during a very difficult time for all. We moved to our new premises during the pandemic and we are able to house all our food stock, holiday club materials and equipment for our new projects. We have made more partnerships in the community, one of which is that we were chosen by Southwark as one of the 8 Food Hubs ensuring that residents of Southwark received food parcels while shielding and self isolating. We also worked with Southwark pensioners to deliver weekly parcels to pensioners in Southwark throughout the first and second lockdowns.
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Additional information (optional)

You may choose to include further statements where relevant about:

Achievements against objectives set	Para 1.41	We have continued to meet, and exceed our objectives of supporting local people in crisis within the community.
Performance of fundraising activities against objectives set	Para 1.41	We have identified a consultant who is working with us to develop this.

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Other		

Structure, Governance and Management

Description of charity's trusts:		
Type of governing document (trust deed, constitution, etc.)	Para 1.25	Trust
How is the charity constituted? (e.g. members, trustees, etc.)	Para 1.25	CIO
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	All trustees are elected.

Additional information (optional)

You may choose to include further statements where relevant about:

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Reference and Administrative details

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Other name the charity uses	Formally known as Central Southwark Community Hub
Registered charity number	1172789
Charity's principal address	64 Wilson Road, London, SE5 8PE

Names of the charity trustees who manage the charity

Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
Selina Boshorin	Chair		
Linda Wood	Treasurer		
Lisa Tharpe	Secretary		
Dumisani Jabangwe			
Charles Olisanekwu			

[illegible]

Corporate trustees – names of the directors at the date the report was approved

Director name		

Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year	

Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	

Additional information (optional)

Names and addresses of advisers (Optional information)

Type of

Name Address

adviser

Name of chief executive or names of senior staff members (Optional information)

Felicia Boshorin

Exemptions from disclosure

Reason for non-disclosure of key personnel details

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Other optional information

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Declarations

The trustees declare that they have approved the trustees' report above. Signed on behalf of the charity's trustees

Signature(s)Full name(s)

Linda G Wood	<i>LGWood.</i>

Position (eg Secretary, Chair, etc)Date

Treasurer	
-----------	--

26/8/2021



CENTRAL SOUTHWARK COMMUNITY HUB		Charity No:	1172789	
Annual accounts for the period				
From	01-Apr-20	To	31-Mar-21	

Section A Statement of financial activities

Recommended categories by activity	Guidance Notes	Unrestricted funds £ F01	Restricted income funds £ F02	Endowment funds £ F03	Total funds £ F04	Prior year funds £ F05
Incoming resources (Note 3)						
Income and endowments from:						
Donations and legacies	S01	54,414	-	-	54,414	-
Charitable activities	S02	-	-	-	-	-
Other trading activities	S03	-	-	-	-	-
Investments	S04	-	-	-	-	-
Separate material item of income	S05	-	-	-	-	-
Grants	S06	-	257,732	-	257,732	-
Total	S07	54,414	257,732	-	312,146	35,762
Resources expended (Note 6)						
Expenditure on:						
Raising funds	S08	8,358	-	-	8,358	-
Charitable activities	S09	-	262,263	-	262,263	-
Separate material item of expense	S10	-	-	-	-	-
Other	S11	-	-	-	-	-
Total	S12	8,358	262,263	-	270,621	36,234
Net income/(expenditure) before investment gains/(losses)						
Net gains/(losses) on investments	S13	46,056	-	4,531	-	41,525
Net income/(expenditure)	S14	-	-	-	-	-
Extraordinary items	S15	46,056	-	4,531	-	41,525
Transfers between funds	S16	-	-	-	-	-
Other recognised gains/(losses):	S17	-	-	-	-	-
Gains and losses on revaluation of fixed assets for the charity's own use	S18	-	-	-	-	-
Other gains/(losses)	S19	-	-	-	-	-
Net movement in funds	S20	46,056	-	4,531	-	41,525
Reconciliation of funds:						
Total funds brought forward	S21	1,967	4,531	-	6,498	6,970
Total funds carried forward	S22	48,023	-	-	48,023	6,498

Section B Balance sheet

	Guidance Notes					
		Unrestricted	Restricted	Endowment	Total this	Total last
		funds	income	funds	year	year
		£	£	£	£	£
		F01	F02	F03	F04	F05
Fixed assets						
Intangible assets (Note 15)	B01	-	-	-	-	-
Tangible assets (Note 14)	B02	13,927	-	-	13,927	-
Heritage assets (Note 16)	B03	-	-	-	-	-
Investments (Note 17)	B04	-	-	-	-	-
Total fixed assets	B05	13,927	-	-	13,927	-
Current assets						
Stocks (Note 18)	B06	-	-	-	-	-
Debtors (Note 19)	B07	-	-	-	-	-
Investments (Note 17.4)	B08	-	-	-	-	-
Cash at bank and in hand (Note 24)	B09	59,828	-	-	59,828	6,498
Total current assets	B10	59,828	-	-	59,828	6,498
Creditors: amounts falling due within one year (Note 20)	B11	25,732	-	-	25,732	-
Net current assets/(liabilities)	B12	34,096	-	-	34,096	6,498
Total assets less current liabilities	B13	48,023	-	-	48,023	6,498
Creditors: amounts falling due after one year (Note 20)	B14	-	-	-	-	-
Provisions for liabilities	B15	-	-	-	-	-
Total net assets or liabilities	B16	48,023	-	-	48,023	6,498
Funds of the Charity						
Endowment funds (Note 27)	B17	-	-	-	-	-
Restricted income funds (Note 27)	B18	-	-	-	-	-
Unrestricted funds	B19	48,023	-	-	48,023	6,498
Revaluation reserve	B20	-	-	-	-	-
Total funds	B21	48,023	-	-	48,023	6,498

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval dd/mm/yyyy
L. Wood.	LINDA G. WOOD	30/01/2023

Note 1 Basis of preparation

This section should be completed by all charities.

1.1 Basis of accounting

These accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts.

The accounts have been prepared in accordance with:

- and with* ☒ the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014
- and with* ☒ the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102)
- and with the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.*

☒

* -Tick as appropriate

1.2 Going concern

If there are material uncertainties related to events or conditions that cast significant doubt on the charity's ability to continue as a going concern, please provide the following details or state "Not applicable", if appropriate:

An explanation as to those factors that support the conclusion that the charity is a going concern;

Not applicable

Disclosure of any uncertainties that make the going concern assumption doubtful;

Not applicable

Where accounts are not prepared on a going concern basis, please disclose this fact together with the basis on which the trustees prepared the accounts and the reason why the charity is not regarded as a going concern.

Not applicable

1.3 Change of accounting policy

The accounts present a true and fair view and the accounting policies adopted are those outlined in note {1.1}.

- Yes* ☒ No* ☒ * -Tick as appropriate

Please disclose:

(i) the nature of the change in accounting policy;	
(ii) the reasons why applying the new accounting policy provides more reliable and more relevant information; and	
(iii) the amount of the adjustment for each line affected in the current period, each prior period presented and the aggregate amount of the adjustment relating to periods before those presented, 3.44 FRS 102 SORP.	

1.4 Changes to accounting estimates

No changes to accounting estimates have occurred in the reporting period (3.46 FRS 102 SORP).

- Yes* ☒ No* ☒ * -Tick as appropriate

Please disclose:

(i) the nature of any changes;	
(ii) the effect of the change on income and expense or assets and liabilities for the current period; and	
(iii) where practicable, the effect of the change in one or more future periods.	

1.5 Material prior year errors

No material prior year error have been identified in the reporting period (3.47 FRS 102 SORP).

- Yes* ☒ No* ☒ * -Tick as appropriate

Please disclose:

(i) the nature of the prior period error;	
(ii) for each prior period presented in the accounts, the amount of the correction for each account line item affected; and	
(iii) the amount of the correction at the beginning of the earliest prior period presented in the accounts.	

Note 2 Accounting policies

Please complete this note when first reporting under FRS2102. Section 35 of FRS102, requires 3 reconciliations to be presented, if all are applicable.

2.1 RECONCILIATION WITH PREVIOUS GENERALLY ACCEPTED ACCOUNTING PRACTICE

Please provide a description of the nature of each change in accounting policy

No change in the accounting policy

Reconciliation of funds per previous GAAP to funds determined under FRS 102

	Start of period	End of period
	£	£
Fund balances as previously stated	2259	6498
Adjustments:	0	0

Fund balance as restated	<u>2259</u>	<u>6498</u>
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Reconciliation of net income/(net expenditure) per previous GAAP to net income/(net expenditure) under FRS 102

	End of £
Net income/(expenditure) as previously stated	6498
Adjustments:	0

Previous period net income/(expenditure) as restated	<u>6498</u>
--	-------------

Note 2

Accounting policies

2.2 INCOME

This standard list of accounting policies has been applied by the charity except for those ticked "No" or "N/a". Where a different or additional policy has been adopted then this is detailed in the box below.

Recognition of income	These are included in the Statement of Financial Activities (SoFA) when: - the charity becomes entitled to the resources; - it is more likely than not that the trustees will receive the resources; and - the monetary value can be measured with sufficient reliability.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Offsetting	There has been no offsetting of assets and liabilities, or income and expenses, unless required or permitted by the FRS 102 SORP or FRS 102.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Grants and donations	Grants and donations are only included in the SoFA when the general income recognition criteria are met (5.10 to 5.12 FRS102 SORP).	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Legacies	In the case of performance related grants, income must only be recognised to the extent that the charity has provided the specified goods or services as entitlement to the grant only occurs when the performance related conditions are met (5.16 FRS 102 SORP). Legacies are included in the SoFA when receipt is probable, that is, when there has been grant of probate, the executors have established that there are sufficient assets in the estate and any conditions attached to the legacy are either within the control of the charity or have been met.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Government grants	The charity has received government grants in the reporting period	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Tax reclaims on donations and gifts	Gift Aid receivable is included in income when there is a valid declaration from the donor. Any Gift Aid amount recovered on a donation is considered to be part of that gift and is treated as an addition to the same fund as the initial donation unless the donor or the terms of the appeal have specified otherwise.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Contractual income and performance related grants	This is only included in the SoFA once the charity has provided the related goods or services or met the performance related conditions.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Donated goods	Donated goods are measured at fair value (the amount for which the asset could be exchanged) unless impractical to do so.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
	The cost of any stock of goods donated for distribution to beneficiaries is deemed to be the fair value of those gifts at the time of their receipt and they are recognised on receipt. In the reporting period in which the stocks are distributed, they are recognised as an expense at the carrying amount of the stocks at distribution.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
	Donated goods for resale are measured at fair value on initial recognition, which is the expected proceeds from sale less the expected costs of sale, and recognised in 'Income from other trading activities' with the corresponding stock recognised in the balance sheet. On its sale the value of stock is charged against 'Income from other trading activities' and the proceeds from sale are also recognised as 'Income from other trading activities'.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
	Goods donated for on-going use by the charity are recognised as tangible fixed assets and included in the SoFA as incoming resources when receivable.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
	Gifts in kind for use by the charity are included in the SoFA as income from donations when receivable.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Donated services and facilities	Donated services and facilities are included in the SoFA when received at the value of the gift to the charity provided the value of the gift can be measured reliably.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
	Donated services and facilities that are consumed immediately are recognised as income with an equivalent amount recognised as an expense under the appropriate heading in the SoFA.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Support costs	The charity has incurred expenditure on support costs.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Volunteer help	The value of any voluntary help received is not included in the accounts but is described in the trustees' annual report.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Income from interest, royalties and dividends	This is included in the accounts when receipt is probable and the amount receivable can be measured reliably.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Income from membership subscriptions	Membership subscriptions received in the nature of a gift are recognised in Donations and Legacies.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
	Membership subscriptions which gives a member the right to buy services or other benefits are recognised as income earned from the provision of goods and services as income from charitable activities.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Settlement of insurance claims	Insurance claims are only included in the SoFA when the general income recognition criteria are met (5.10 to 5.12 FRS102 SORP) and are included as an item of other income in the SoFA.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						
Investment gains and losses	This includes any realised or unrealised gains or losses on the sale of investments and any gain or loss resulting from revaluing investments to market value at the end of the year.	<table> <tr><td>Yes</td><td>No</td><td>N/a</td></tr> <tr><td>☒</td><td>☒</td><td>☒</td></tr> </table>	Yes	No	N/a	☒	☒	☒
Yes	No	N/a						
☒	☒	☒						

2.3 EXPENDITURE AND LIABILITIES

Liability recognition	Liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out resources and the amount of the obligation can be measured with reasonable certainty.	Yes ☒	No ☐	N/a ☒
Governance and support costs	Support costs have been allocated between governance costs and other support. Governance costs comprise all costs involving public accountability of the charity and its compliance with regulation and good practice. Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, eg allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.	Yes ☒	No ☐	N/a ☒
Grants with performance conditions	Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the SoFA once the recipient of the grant has provided the specified service or output.	Yes ☒	No ☐	N/a ☒
Grants payable without performance conditions	Where there are no conditions attaching to the grant that enables the donor charity to realistically avoid the commitment, a liability for the full funding obligation must be recognised.	Yes ☐	No ☒	N/a ☒
Redundancy cost	The charity made no redundancy payments during the reporting period.	Yes ☐	No ☐	N/a ☒
Deferred income	No material item of deferred income has been included in the accounts.	Yes ☐	No ☐	N/a ☒
Creditors	The charity has creditors which are measured at settlement amounts less any trade discounts	Yes ☒	No ☐	N/a ☐
Provisions for liabilities	A liability is measured on recognition at its historical cost and then subsequently measured at the best estimate of the amount required to settle the obligation at the reporting date	Yes ☐	No ☐	N/a ☒
Basic financial instruments	The charity accounts for basic financial instruments on initial recognition as per paragraph 11.7 FRS102 SORP. Subsequent measurement is as per paragraphs 11.17 to 11.19, FRS102 SORP.	Yes ☐	No ☒	N/a ☒

2.4 ASSETS

Tangible fixed assets for use by charity	These are capitalised if they can be used for more than one year, and cost at least They are valued at cost.	Yes ☒	No ☐	N/a ☐
Intangible fixed assets	The depreciation rates and methods used are disclosed in note 9.2. The charity has intangible fixed assets, that is, non-monetary assets that do not have physical substance but are identifiable and are controlled by the charity through custody or legal rights. The amortisation rates and methods used are disclosed in note 9.5 They are valued at cost.	Yes ☐	No ☐	N/a ☒
Heritage assets	The charity has heritage assets, that is, non-monetary assets with historic, artistic, scientific, technological, geophysical or environmental qualities that are held and maintained principally for their contribution to knowledge and culture. The depreciation rates and methods used as disclosed in note 9.6.1.4. They are valued at cost.	Yes ☐	No ☐	N/a ☒
Investments	Fixed asset investments in quoted shares, traded bonds and similar investments are valued at initially at cost and subsequently at fair value (their market value) at the year end. The same treatment is applied to unlisted investments unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investments held for resale or pending their sale and cash and cash equivalents with a maturity date of less than 1 year are treated as current asset investments	Yes ☐	No ☐	N/a ☒
Stocks and work in progress	Stocks held for sale as part of non-charitable trade are measured at the lower or cost or net realisable value. Goods or services provided as part of a charitable activity are measured at net realisable value based on the service potential provided by items of stock. Work in progress is valued at cost less any foreseeable loss that is likely to occur on the contract.	Yes ☐	No ☐	N/a ☒
Debtors	Debtors (including trade debtors and loans receivable) are measured on initial recognition at settlement amount after any trade discounts or amount advanced by the charity. Subsequently, they are measured at the cash or other consideration expected to be received.	Yes ☐	No ☐	N/a ☒
Current asset investments	The charity has investments which it holds for resale or pending their sale and cash and cash equivalents with a maturity date less than one year. These include cash on deposit and cash equivalents with a maturity date of less than one year held for investment purposes rather than to meet short term cash commitments as they fall due. They are valued at fair value except where they qualify as basic financial instruments.	Yes ☒	No ☐	N/a ☐

POLICIES ADOPTED ADDITIONAL TO OR DIFFERENT FROM THOSE ABOVE

N/A

Note 3

Analysis of income

		Unrestricted funds	Restricted income funds	Endowment funds	Total funds £	Prior year £
Analysis						
Donations and legacies:	Donations and gifts	54,414	-	-	54,414	2,036
	Gift Aid	-	-	-	-	-
	Legacies	-	-	-	-	-
	General grants provided by government/other charities	-	257,732	-	257,732	33,726
	Membership subscriptions and sponsorships which are in substance donations	-	-	-	-	-
	Donated goods, facilities and services	-	-	-	-	-
	Other	-	-	-	-	-
Total		54,414	257,732	-	312,146	35,762
Charitable activities:		-	-	-	-	-
		-	-	-	-	-
		-	-	-	-	-
	Other	-	-	-	-	-
Total		-	-	-	-	-
Other trading activities:		-	-	-	-	-
		-	-	-	-	-
		-	-	-	-	-
	Other	-	-	-	-	-
Total		-	-	-	-	-
Income from investments:	Interest income	-	-	-	-	-
	Dividend income	-	-	-	-	-
	Rental and leasing income	-	-	-	-	-
	Other	-	-	-	-	-
Total		-	-	-	-	-
Separate material item of income:		-	-	-	-	-
		-	-	-	-	-
		-	-	-	-	-
	Other	-	-	-	-	-
Total		-	-	-	-	-
Other:	Conversion of endowment funds into income	-	-	-	-	-
	Gain on disposal of a tangible fixed asset held for charity's own use	-	-	-	-	-
	Gain on disposal of a programme related investment	-	-	-	-	-
	Royalties from the exploitation of intellectual property rights	-	-	-	-	-
	Other	-	-	-	-	-
	Total	-	-	-	-	-
TOTAL INCOME		54,414	257,732	-	312,146	35,762

Other information:

All income in the prior year was unrestricted except for: (please provide description and amounts)

£33,726 restricted for Holiday Clubs & Training Activities and Salaries

Where any endowment fund is converted into income in the reporting period, please give the reason for the conversion.

None

Where any endowment fund is converted into income in the prior period, please give the reason for the conversion.

None

Within the income items above the following items are material: (please disclose the nature, amount and any prior year amounts)

None

Note 4 **Analysis of receipts of government grants**

	Description	This year £
Government grant 1	Southwark Council - Upscaling of Food demands and Salaries	97,020
Government grant 2	Mayor of London - The Kitchen Social Fund (the Holiday Clubs with lunches)	21,743
Government grant 3	National Lottery - Computers and Laptops, Project Devept and Salaries	39,328
Other		-
	Total	158,091

	Description	Last year £
Government grant 1	Mayor of London - The Kitchen Social Fund (the Holiday Clubs with lunches)	1,500
Government grant 2	Southwark Council - Holiday Clubs Activities and Salaries	7,500
Government grant 3	Neighbourhood Funds	9,000
Other		-
	Total	18,000

	This year	Last year
<i>Please provide details of any unfulfilled conditions and other contingencies attaching to grants that have been recognised in income.</i>	The National Lottery Grants were approximately under spent by £1,500.00 for the payment of IncomeTax and National Insurance Contribution. However, the National Lottery authorised us to keep that amount.	None

	This year	Last year
<i>Please give details of other forms of government assistance from which the charity has directly benefited.</i>	None	None

Note 5 Donated goods, facilities and services

	This year	Last year
	£	£
Seconded staff	-	-
Use of property	-	-
Other	-	-

	This year	Last year
Please provide details of the accounting policy for the recognition and valuation of donated goods, facilities and services.	The Current Market Value as the accounting policy for the recognition and valuation of donated goods, facilities and services.	The Current Market Value as the accounting policy for the recognition and valuation of donated goods, facilities and services.

Please provide details of any unfulfilled conditions and other contingencies attaching to resources from donated goods and services not recognised in income.	None	None
--	------	------

Please give details of other forms of other donated goods and services not recognised in the accounts, eg contribution of unpaid volunteers.	None	None
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Section C

Notes to the accounts

(cont)

Note 6

Analysis of expenditure

This year

Last year

Analysis	Unrestricted funds	Restricted income funds	Endowment funds	Total funds	Unrestricted funds	Restricted income funds	Endowment funds	Total funds
Expenditure on raising funds:				£				£
Incurred seeking donations	-	-	-	-	-	-	-	-
Incurred seeking legacies	-	-	-	-	-	-	-	-
Incurred seeking grants	-	-	-	-	876	-	-	876
Operating membership schemes	-	-	-	-	-	-	-	-
Staging fundraising events	-	-	-	-	-	-	-	-
Fundraising agents	-	-	-	-	-	-	-	-
Charity Operating Expenses	-	52,571	-	52,571	4,640	707	-	5,347
Operating a trading company	-	-	-	-	-	-	-	-
Advertising, marketing, direct mail	-	-	-	-	-	-	-	-
Start up costs incurred in	-	-	-	-	-	-	-	-
Database development costs	-	-	-	-	-	-	-	-
Other trading activities	-	-	-	-	-	-	-	-
Investment management costs:	-	-	-	-	-	-	-	-
Portfolio management costs	-	-	-	-	-	-	-	-
Cost of obtaining investment	-	-	-	-	-	-	-	-
Investment administration costs	-	-	-	-	-	-	-	-
Intellectual property licencing	-	-	-	-	-	-	-	-
Rent collection, property repairs and maintenance charges	-	-	-	-	-	-	-	-
Total expenditure on raising funds	-	52,571	-	52,571	5,516	707	-	6,223

Expenditure on charitable activities:

Holiday Clubs	-	23,653	-	23,653	-	7,805	-	7,805
Training	-	14,302	-	14,302	-	4,840	-	4,840
Xmas Hampers etc	-	5,975	-	5,975	-	2,296	-	2,296
Food Supplies	-	32,004	-	32,004	-	-	-	-
Travel/Petrol costs	-	2,250	-	2,250	-	-	-	-
Salaries/Fund Raising	8,358	126,977	-	135,335	-	15,070	-	15,070
Total expenditure on charitable activities	8,358	205,161	-	213,519	-	30,011	-	30,011

Separate material item of

Office Equipment	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-

Other

Rent/Hall Hire	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
Total other expenditure	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE	8,358	257,732	-	266,090	5,516	30,718	-	36,234

Other information:

Analysis of expenditure on charitable activities

Activity or programme	This year				Last year			
	Activities undertaken directly	Grant funding of activities	Support Costs	Total this year	Activities undertaken directly	Grant funding of activities	Support Costs	Total last year
	£	£	£	£	£	£	£	£
Salaries	-	126,977	42,978	169,955	-	-	-	-
Holiday Clubs	-	23,653	8,850	32,503	-	-	-	-
Training	-	14,302	5,351	19,653	-	-	-	-
Food Supplies	-	32,004	11,975	43,979	-	-	-	-
Total	-	196,936	69,154	266,090	5,516	30,718	-	36,234

Section C	Notes to the accounts	(cont)
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Note 7 Extraordinary items

Please explain the nature of each extraordinary item occurring in the period.

	Description	This year £	Last year £
Extraordinary item 1	None	-	-
Extraordinary item 2	None	-	-
Extraordinary item 3	None	-	-
Extraordinary item 4	None	-	-
Total extraordinary items		-	-

Section C

Notes to the accounts

Note 8

Funds received as agent

8.1 Please complete this note if the charity has agreed to administer the funds of another entity as its agent. Note: If a charity is acting as an agent, it should not recognise the income in the Statement of Financial Activities or the Balance Sheet.

Description/name of party	Related party (Yes or No)	Amount received		Amount paid out		Balance held at period end	
		This year	Last year	This year	Last year	This year	Last year
		£	£	£	£	£	£
None		-	-	-	-	-	-
		-	-	-	-	-	-
		-	-	-	-	-	-
		-	-	-	-	-	-
		-	-	-	-	-	-
Total		-	-	-	-	-	-

8.2 Where a consortia or similar arrangement exists whereby 2 or more charities co-operate to achieve economies in the purchase of goods or services, please disclose details of any balances outstanding between any participating members.

Description/name of party	Balance held at period end	
	This year	Last year
	£	£
	-	-
	-	-
	-	-
	-	-
	-	-
Total	-	-

Section C Notes to the accounts

Note 9 Support Costs

Please complete this note if the charity has analysed its expenses using activity categories and has support costs.

This year

Support cost (examples)	Salaries/Fund Raising	Holiday Clubs	Training	Session Supplies	Grand total	Basis of allocation (Describe method)
	£	£	£	£	£	
Governance	13,836	2,950	1,783	3,991	22,560	Weighted Average Estimates
Payroll, Budget & Accounting	13,306	2,950	1,784	3,992	22,032	Weighted Average Estimates
Information Technology & Other	15,836	2,950	1,784	3,992	24,562	Weighted Average Estimates
	-	-	-	-	-	
	-	-	-	-	-	
Total	42,978	8,850	5,351	11,975	69,154	

Last year

Support cost (examples)	Raising funds	Activity 1	Activity 2	Activity 3	Grand total	Basis of allocation (Describe method)
	£	£	£	£	£	
Governance	-	-	-	-	-	
	-	-	-	-	-	
	-	-	-	-	-	
	-	-	-	-	-	
Other	-	-	-	-	-	
Total	-	-	-	-	-	

Please provide details of the accounting policy adopted for the apportionment of costs between activities and any estimation techniques used to calculate their apportionment.

The weighted average estimates were adopted to apportioned support costs to the Charities Activities. 33.33% estimation were adopted to apportioned cost between the three major categories of the support costs (Governance/Administration; Payroll, Budget & Accounting; and Information Technology & Others

Section C**Notes to the accounts****Note 10** Details of certain items of expenditure**10.1 Fees for examination of the accounts**

Please provide details of the amount paid for any statutory external scrutiny of accounts and other services provided by your independent examiner. If nothing was paid please enter '0' in the appropriate box(es).

Independent examiner's fees

Assurance services other than audit or independent examination

Tax advisory fees

Other fees (for example: financial advice, consultancy, accountancy services) paid to the independent examiner

This year £	Last year £
200	350
-	-
-	-
1,500	350

Note 11 **Paid employees**

Please complete this note if the charity has any employees.

11.1 Staff Costs

	This year £	Last year £
Salaries and wages	126,977	15,070
Social security costs	-	-
Pension costs (defined contribution scheme)	-	-
Other employee benefits	-	-
Total staff costs	126,977	15,070

This year:

Please provide details of expenditure on staff working for the charity whose contracts are with and are paid by a related party

None

Last year:

Please provide details of expenditure on staff working for the charity whose contracts are with and are paid by a related party

None

Please give details of the number of employees whose total employee benefits (excluding employer pension costs) fell within each band of £10,000 from £60,000 upwards. If there are no such transactions, please enter 'true' in the box provided.

No employees received employee benefits (excluding employer pension costs) for the reporting period of more than £60,000

TRUE

Band	Number of employees	
	This year	Last year
£0 to £9,999	-	-
£10,000 to £19,999	-	-
£20,000 to £29,999	-	-
£30,000 to £39,999	-	-
£40,000 to £49,999	-	-

Please provide the total amount paid to key management personnel (includes trustees and senior management) for their services to the charity. For specific amounts paid to trustees, see Note 28.

This year	Last year
£	£
-	-

11.2 Average head count in the year

The parts of the charity in which the employees work

	This year Number	Last year Number
Fundraising	4	-
Charitable Activities	6	-
Governance	3	-
Other	-	-
Total	13	-

11.3 Ex-gratia payments to employees and others (excluding trustees)

Please complete if an ex-gratia payment is made.

Please explain the nature of the payment

This year	N/A
Last year	N/A

Please state the legal authority or reason for making the payment

This year	N/A
Last year	N/A

Please state the amount of the payment (or value of any waiver of a right to an asset)

This year	Last year
£	£
-	-

11.4 Redundancy payments

Please complete if any redundancy or termination payment is made in the period.

Total amount of payment

This year	Last year
£	£
-	-

The nature of the payment (cash, asset etc.)

N/A	N/A
-----	-----

The extent of redundancy funding at the balance sheet date

This year	Last year
£	£
-	-

Please state the accounting policy for any redundancy or termination payments

N/A	N/A
-----	-----

Section C **Notes to the accounts** **(cont)**

Note 14 **Tangible fixed assets**

Please complete this note if the charity has any tangible fixed assets

14.1 Cost or valuation

	Freehold land & buildings	Other land & buildings	Plant, machinery and motor vehicles	Fixtures, fittings and equipment	Total
	£	£	£	£	£
At the beginning of the year	-	-	-	5,000	5,000
Additions	-	-	-	10,474	10,474
Revaluations	-	-	-	-	-
Disposals	-	-	-	-	-
Transfers *	-	-	-	-	-
At end of the year	-	-	-	15,474	15,474

14.2 Depreciation and impairments

**Basis	SL or RB (Straight Line or Reducing Balance)	SL or RB	SL or RB	SL or RB	SL or RB
** Rate					

At beginning of the year	-	-	-	500	500
Disposals	-	-	-	-	-
Depreciation	-	-	-	1,047	1,047
Impairment	-	-	-	-	-
Transfers*	-	-	-	-	-
At end of the year	-	-	-	1,547	1,547

14.3 Net book value

Net book value at the beginning of the year	-	-	-	4,500	4,500
Net book value at the end of the year	-	-	-	13,927	13,927

14.4 Impairment

This year: Please provide a description of the events and circumstances that led to the recognition or reversal of an impairment loss.

N/A

Last year: Please provide a description of the events and circumstances that led to the recognition or reversal of an impairment loss.

N/A

14.5 Revaluation

If an accounting policy of revaluation is adopted, please provide:

the effective date of the revaluation

the name of independent valuer, if applicable

the methods applied and significant assumptions

the carrying amount that would have been recognised had the assets been carried under the cost model.

This year	Last year
N/A	N/A
-	-

14.6 Other disclosures

(i) Please state the amount of borrowing costs, if any, capitalised in the construction of tangible fixed assets and the capitalisation rate used.

(ii) Please provide the amount of contractual commitments for the acquisition of tangible fixed assets.

(iii) Details of the existence and carrying amounts of property, plant and equipment to which the charity has restricted title or that are pledged as security for liabilities.

This year	Last year
£	£
-	-
-	-

* The "transfers" row is for movements between fixed asset categories.

** Please indicate the method of depreciation by deleting the method not applicable (SL = straight line; RB = reducing balance). Also please indicate the rate of depreciation: for straight line, what is the anticipated life of the asset (in years); for reducing balance, what is the percentage annual deduction.

Section C	Notes to the accounts	(cont)
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Note 20 **Creditors and accruals**

Please complete this note if the charity has any creditors or accruals.

20.1 Analysis of creditors

	Amounts falling due within one year		Amounts falling due after more than one year	
	This year £	Last year £	This year £	Last year £
H/Clubs	4,087	-	-	-
Training	2,471	-	-	-
Office Equipment	2,638	-	-	-
Office Expenses	3,511	-	-	-
Travelling	389	-	-	-
S/Supplies	5,530	-	-	-
Vol Expenses	299			
Other creditors	6,807	-	-	-
Total	25,732	-	-	-

20.2 Deferred income

Please complete this note if the charity has deferred income.

Please explain the reasons why income is deferred.

This year	Last year
N/A	N/A

Movement in deferred income account

Balance at the start of the reporting period
 Amounts added in current period
 Amounts released to income from previous periods
 Balance at the end of the reporting period

This year £	Last year £
-	-
-	-
-	-
-	-



Section A

Independent Examiner's Report

Report to the trustees/
members of

Charity Name
CENTRAL SOUTHWARK COMMUNITY HUB

On accounts for the year
ended

31 MARCH 2021

Charity no
(if any)

1172789

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended **31 March 2021**.

Responsibilities and
basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention (~~other than that disclosed below~~ *) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed:

Date:

30 January 2023

Name:

MAYOWA AKINBOTE FCCA

Relevant professional
qualification(s) or body
(if any):

Association of Chartered Certified Accountants

Address:

Bote Accountancy Ltd

Chartered Certified Accountants

Winton House, Stoke Road, Stoke on Trent, ST4 2RW

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.