



**CHARITY COMMISSION**  
FOR ENGLAND AND WALES

## Trustees' Annual Report for the period

From 2.8.22 to 1.8.23

**Charity name: C2 National Network of Connected Communities (C2NN)**

**Charity registration number: 1172510**

## Objectives and Activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	<p>To promote asset-based community-led development: providing evidence-based training and experiential learning designed to create and connect place-based partnerships between residents and service providers in very low-income communities, such that residents are able to identify and meet their own needs.</p> <p>This work began in 2004 and has led to a national network of community-led partnerships and easily accessed workshops. C2NN partnerships work by releasing latent social capital leading to greater social cohesion and increased levels of health and social well-being. The C2 ethos is that local people should always be at the heart of decision making where they live.</p> <p><a href="http://www.C2connectingcommunities.co.uk">www.C2connectingcommunities.co.uk</a></p>
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	<p>Having seen the profound impacts on communities of the covid epidemic, both negative and positive, we have undergone a transition and a refocus on our role as the C2 Collective, emphasising that real community transformation comes from and is led within those communities, not by external agencies, interventions and projects. We use our expertise and experience to support communities to create the conditions for positive change, and they become part of our Collective network. The Collective is not an organisation in the conventional sense, but a fluid network of people who value the mutual support, friendship and care of the group.</p> <p>Our refocus has also addressed the role of statutory and other agencies within communities. It is very clear that service providers must have the conditions for health creation within themselves for their essential roles to be constructive and have positive impacts. Where organisations distinguish between 'professional' and the 'community' it is inevitable that tensions and conflicts will arise, and otherwise positive initiatives will fail. This distinction always denotes a power imbalance: but communities do not want power, they want parity.</p>

		<p>The main activity of the C2NN Central Hub has been to strengthen the online provision of support, information and learning provision, as well as 'real-life' stories. During pandemic restrictions our network proved to be highly effective in providing peer support and mentorship to and between our networked partnerships via twice weekly 'Network Natters'. These have continued post-pandemic and clearly fulfil an important need in keeping people in touch with each other.</p> <p>Links with the University of Exeter's Wellcome Centre and Medical School have continued leading to increased access to learning and 'engaged research' opportunities. The practical focus of this relationship is through our Health Complexity Group.</p> <p>Members of C2NN are engaged in the Exeter University MSc in Public Health.</p> <p>Current initiatives include considering visits to four communities in the C2NN network to reinforce relationships and learning. We are also working on a self-directed leaning programme called It's Not Rocket Science, focussing on the five transferable principles of successful community initiatives.</p>
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit.	Para 1.18	All C2NN trustees have followed Charity Commission Guidance on public benefit since the CIO began. New trustees receive a welcome/induction pack with relevant information on their responsibilities.

## Achievements and Performance

Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.	Para 1.20	<p>The focus of our paid-for initiatives has been in Glasgow, the North West of England, Torbay and throughout Devon and Cornwall. We have had a major and successful engagement and Discovery Learning programme in Surrey, working particularly with health agencies and local authorities. Service providers using C2NN support are mainly housing associations, public health, police and violence reduction units.</p> <p>In September 2022 we held an Experiential Learning Programme in Exeter, bringing together a diverse range of people and organisations, providing a mix of theory and practical examples of C2NN's work. It was also an opportunity for the sharing of ideas, and personal networking. This was an opportunity to reinforce relationships within our network as well as developing new links and mutual understanding. We have had subsequent 'virtual' reunions to strengthen relationships.</p>
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		<p>In May 2023, a C2 team were key contributors at the Learning Organisation Collaborative (LOC) in the Lakes 8<sup>th</sup> International Festival in Cumbria. The event was jointly sponsored by the Academic Health Science Network North East and North Cumbria and the Cumbria Learning and Improvement Collaborative.</p> <p>In October 2022 our Chair, Hazel Stuteley, was awarded a Lifetime Achievement Award by the Health Creation Alliance.</p>
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### Additional information (optional)

You may choose to include further statements where relevant about:

Achievements against objectives set.	Para 1.41	<a href="http://www.c2connectingcommunities.co.uk">www.c2connectingcommunities.co.uk</a> New & effective Communications Strategy now in place raising profile of C2NN particularly in social media.
Performance of fundraising activities against objectives set.	Para 1.41	n/a

### Financial Review

Review of the charity's financial position at the end of the period.	Para 1.21	
Statement explaining the policy for holding reserves stating why they are held.	Para 1.22	n/a
Amount of reserves held.	Para 1.22	n/a
Reasons for holding zero reserves.	Para 1.22	n/a

### Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising).	Para 1.47	<p>Paid for services, usually from local authorities, third sector organisations like the Health Creation Alliance and housing associations.</p> <p>Private donor.</p> <p>We are considering a subscription model to support communications within the Collective, which we would expect to be paid by agencies, who see the cost effectiveness and long-term benefits of supporting communities to create the conditions for positive change, rather than those agencies presuming they can create those conditions themselves by 'doing to' rather than 'with'.</p> <p>Attempts to secure grant funding from the national lottery have proved unsuccessful. On reflection we concluded that there is a mismatch between us and the time-limited, project focussed approach of the mainstream grant funding model.</p>
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		The principles and ethos of C2NN is simply not understood within this model. Our approach has always been that presuming that money is an essential requirement for community development initiatives is often at best a distraction and at worst distorts the approach because the 'goals' of change within communities becomes those of service providers and not the communities themselves.
Investment policy and objectives including any social investment policy adopted.	Para 1.46	n/a
A description of the principal risks facing the charity.	Para 1.46	Failure to secure sufficient C2NN Central Hub core costs despite continued efforts. However, the essence of C2NN is volunteers within communities and the Charity.
Other		n/a

## Structure, Governance and Management

Type of governing document	Para 1.25	C2NN's constitution was provided & approved by Charity Commission.
How is the charity constituted?	Para 1.25	C2NN is a charitable incorporated organisation (CIO)
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees.	Para 1.25	Trustees were initially selected by C2NN founders to include pro-active and skilled individuals who shared the values and ethos of C2NN. Trustees who apply or are nominated on merit for additional skills they can bring are now voted for democratically by the Board.

## Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees.	Para 1.51	As above - a trustee welcome pack is also provided outlining Charity Commission Training & induction opportunities
The charity's organisational structure and any wider network with which the charity works.	Para 1.51	<p>We have 4 trustees who are part of our operational management team of around 8 people. A new position of Vice-Chair has been created to address matters of administration and allow the Chair of the Charity, Hazel Stuteley to reduce her workload and focus on core activities and her extensive network of relationships.</p> <p>We have a weekly Editorial meeting for one hour, open to whoever can attend, to discuss current and future activities. We have been greatly strengthened by Penny Myles and Clive Bowers joining our team. Both have brought great expertise and enthusiasm for taking the C2 Collective into the future.</p> <p>Lee Morgan provides unswerving communications and IT support, steering our Editorial meetings, supporting Natters sessions and external links,</p>

		<p>website content and much more. The Natters are led by Tina Devereux and are a key part of maintaining links with all our amazing network of 'transformers'.</p> <p>During the year we conducted a full review of financial, administration and communication processes and improvements were implemented. This process was led by Debbie Cookson who manages our finances with great patience and skill.</p>
Relationship with any related parties	Para 1.51	<p>C2NN has a close relationship with, but is independent of, the University of Exeter Wellcome Centre for Culture and Environments for Human Health and the University of Exeter Medical School. C2NN plays an important role in enriching their research.</p> <p>Susanne Hughes is the Community Embedded Researcher and C2 Connecting Communities Programme Lead, having worked on the Exeter University Connecting Communities programme since 2004. Her role includes applying the C2 ethos and approach in research projects, supporting partnerships between academics, services and communities of experts by experience. Her major area of practical work this year has been in Dartmouth, Devon.</p>
Other		Health Creation Alliance (formerly NHS Alliance).

## Reference and Administrative details

Charity name	<b>C2 National Network of Connected Communities</b>
Other name the charity uses	<b>C2NN</b>
Registered charity number	<b>1172510</b>
Charity's principal address	<b>'Churchfields', 31 Laflouder Fields, Mullion, Cornwall TR12 7HR.</b>

## Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	<b>Hazel Stuteley</b>	<b>Chair</b>		<b>C2NN Board</b>
2	<b>Deborah Cookson</b>	<b>Treasurer</b>		<b>C2NN Board</b>
3	<b>Scott Jacobs-Lange</b>		<b>Until 12 April 2023</b>	<b>C2NN Board</b>
4	<b>Ian Morrell</b>	<b>Vice-Chair, Financial Trustee</b>		<b>C2NN Board</b>
5	<b>Penny Myles</b>			<b>C2NN Board</b>
6				
7				

## Corporate trustees – names of the directors at the date the report was approved

Director name	Dates acted if not for whole year	
	<b>n/a</b>	

Name of trustees holding title to property belonging to the charity

Trustee name	Dates acted if not for whole year	
	n/a	

### Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity.	n/a
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects.	n/a
Details of arrangements for safe custody and segregation of such assets from the charity's own assets.	n/a

### Additional information (optional)

#### Names and addresses of advisers (Optional information)

Type of adviser	Name	Address
n/a		

#### Name of chief executive or names of senior staff members (Optional information)

n/a
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### Exemptions from disclosure

Reason for non-disclosure of key personnel details

n/a
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### Declarations

The trustees declare that they have approved the trustees' report above.

#### Signed on behalf of the charity's trustees

Signature(s)	Hazel M Stuteley	
Full name(s)	Hazel Maud Stuteley	
Position (e.g. Secretary, Chair)	Chair	

Date

12/09/23
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## CURRENT ACCOUNT

DATE	TRANSACTION	COST CODE
01.08.22	Transfer over	
09.08.22	Payment from Place Health Technology CIC Inv No C2NN0024	ELP/22
17.08.22	Jurys Hotel Management (UK) Ltd Inv 1- C2N120922 deposit for Sept ELP	ELP/22
17.08.22	Jurys Hotel Management (UK) Ltd Inv 1- C2N120922 deposit for Sept ELP	CDPS01
17.08.22	Payment from WHG Ltd (Wheatley) Inv C2NN0026	ELP/22
18.08.22	Payment from Devon and Cornwall Police Inv C2NN0022	ELP/22
25.08.22	Payment to Access Insurance	CDPS01
25.08.22	Payment to Greenslades Tours Inv GS007672 Sept 22 ELP	ELP/22
26.08.22	Payment from HLM Architects Inv C2NN0023	ELP/22
28.08.22	Jurys Hotel Management (UK) Ltd Inv 1- C2N120922 2nd deposit for Sept ELP	ELP/22
05.09.22	Payment from Matthew Brayshaw Inv C2NN0027	ELP/22
07.09.22	Payment to Bon Gout Inv M/130922	ELP/22
09.09.22	Payment from University of Leicester Inv C2NN0025	ELP/22
12.09.22	Invoice from Surrey County Council Inv C2NN0023 (Inv number used twice)	ELP/22
15.09.22	Jurys Hotel Management (UK) Ltd Inv 1- C2N120922 Final payment for Sept ELP	ELP/22
17.09.22	Payment to Amelia Bilson for expenses for Sept ELP	ELP/22
23.09.22	Jurys Hotel Management (UK) Ltd Inv 1- C2N120922 payment for parking	ELP/22
23.09.22	Payment to Matthew Brayshaw for expenses for Sept ELP	ELP/22
23.09.22	Payment to Dave Aynsley for expenses for Sept ELP	ELP/22
28.09.22	Payment to D J Cookson Inv C2NN002 for expenses for Sept 22 C2NN ELP	ELP/22
28.09.22	Payment to Hazel Stuteley Inv 021 for expenses for Sept 22 C2NN ELP	ELP/22
28.09.22	Payment to Hazel Stuteley Inv 022 for honoraria payments for Sept 22 C2NN ELP	ELP/22

28.09.22	Payment to D J Cookson Inv C2NN003 for facilitation of Sept 22 C2NN ELP	ELP/22
18.10.22	Payment to Keith Guppy Inv 275 for filming at Sept 22 C2NN ELP	ELP/22
22.10.22	Payment from Miss R Fielding Inv C2NN0028 for Sept C2NN ELP	ELP/22
11.11.22	Payment to Hazel Stuteley Inv 023 for expenses for Sept 22 C2NN ELP	ELP/22
11.11.22	Payment to Amelia Bilson for tutoring at the MPH at the UoE	MI/EU/01
18.11.22	Payment to D J Cookson Inv C2NN004	CDPS01
28.11.22	Payment to Hazel Stuteley for tutoring at the MPH at the UoE Inv No 025	MI/EU/01
28.11.22	Payment to News & Media Republic Ltd for facilitation of It's Not Rocket Scienc	CDPS01
30.11.22	Payment from HCA for C2 work in Surrey Inv C2NN0031	C2/HCA/SU
02.12.22	Payment from UOE for work on contribution to Master Health Programme	MI/EU/01
16.12.22	Payment to Penny Myles for C2 work in Surrey Inv C2.2022 - 01	C2/HCA/SU
23.12.22	Payment from HCA for Tina Devereux	C2/HCA/SU
07.01.23	Payment to Hazel Stuteley for expenses for Surrey work Inv 026	C2/HCA/SU
13.01.23	Payment from University of Leicester Inv C2NN0030 for C2NN Sept 22 ELP	ELP/22
13.01.22	Payment to Hazel Stuteley Inv 027 to enable Surrey work	CDPS01
13.01.23	Payment to Hazel Stuteley Inv 028 for reimbursement of fees paid for presente	C2/HCA/SU
04.02.23	Payment to Hazel Stuteley Inv 029 for work for Surrey with THCA	C2/HCA/SU
04.02.23	Payment to News and Media Republic Inv C2 Surrey01 for work for Surrey with	C2/HCA/SU
31.03.23	Payment from HCA for C2 work in Surrey Inv C2NN0031 (2nd half)	C2/HCA/SU
30.04.23	Payment to Hazel Stuteley Inv 030 for work with Surrey with THCA	C2/HCA/SU
30.04.23	Payment to Hazel Stuteley Invoice 031 for reimbursement for flowers sent for	CDPS01
05.05.23	Payment to Karen Coombes for rail fare for LOC in the Lakes conference Invoic	CU/LITL
21.05.23	Payment to News and Media Republic for train fare for LOC in the Lakes confer	CU/LITL
26.05.23	Payment to Clive Bowers for expenses for LOC in the Lakes conference	CU/LITL
03.06.23	Payment to Karen Coombes for rail fare for LOC in the Lakes conference Invoic	CU/LITL



04.07.23	Payment to Dartmouth Community Chest for PHM work for Exeter University	MI/EU/02
04.07.23	Payment to Clive Bowers for PHM work for Exeter University	MI/EU/02
04.07.23	Payment to Grenville Chappel for PHM work for Exeter University	MI/EU/02
04.07.23	Payment to Hazel Stuteley Inv 032 for reimbursement for speaker fee for Kay	ECU/LITL
18.07.23	Transfer to Savings Account to keep it open	
20.07.23	Payment of Invoice C2NN0034 from NHS NE and NCumbria	CU/LITL
20.07.23	Payment to Debbie Cookson Inv C2NN005 for services as Treasurer	CDPS01
21.07.23	Payment of Invoice C2NN0035 from University of Exeter	MI/EU/02
23.07.23	Payment to Hazel Stuteley Inv 033 for work for Surrey	C2/HCA/SU

Total

#### Donations eligible for Gift Aid

03.08.22	Credit from HMRC Gift Aid (for previous year)	CDPS01
30.08.22	Donation from Peter Scott	CDPS01
30.08.22	Donation from Peter Scott	CDPS01
28.09.22	Donation from Peter Scott	CDPS01
28.09.22	Donation from Peter Scott	CDPS01
28.10.22	Donation from Peter Scott	CDPS01
28.10.22	Donation from Peter Scott	CDPS01
28.11.22	Donation from Peter Scott	CDPS01
28.11.22	Donation from Peter Scott	CDPS01
28.12.22	Donation from Peter Scott	CDPS01
28.12.22	Donation from Peter Scott	CDPS01
30.01.23	Donation from Peter Scott	CDPS01
30.01.23	Donation from Peter Scott	CDPS01
28.02.23	Donation from Peter Scott	CDPS01

28.02.23	Donation from Peter Scott	CDPS01
28.03.23	Donation from Peter Scott	CDPS01
28.03.23	Donation from Peter Scott	CDPS01
28.04.23	Donation from Peter Scott	CDPS01
28.04.23	Donation from Peter Scott	CDPS01
30.05.23	Donation from Peter Scott	CDPS01
30.05.23	Donation from Peter Scott	CDPS01
28.06.23	Donation from Peter Scott	CDPS01
28.06.23	Donation from Peter Scott	CDPS01
28.07.23	Donation from Peter Scott	CDPS01
28.07.23	Donation from Peter Scott	CDPS01
23.12.22	Payment from HCA for C2 expenses in Surrey Inv C2NN0032	C2/HCA/SU

**ACCOUNT NO** 15593357

**SORT CODE** 09 01 29

DOCKET	INCOME	OUTGOING	BALANCE
			6045.87
	850.00	0.00	7441.87
122	0.00	850.00	6591.87
122	0.00	2436.50	4155.37
	1700.00	0.00	5855.37
	6800.00	0.00	12655.37
123	0.00	405.26	12250.11
124	0.00	450.00	11800.11
	850.00	0.00	12650.11
125	0.00	4068.50	8581.61
	60.00	0.00	8823.61
126	0.00	458.00	8365.61
	2050.00	0.00	10415.61
	3400.00	0.00	13815.61
127	0.00	1213.40	12602.21
128	0.00	31.55	12570.66
129	0.00	135.00	12435.66
130	0.00	290.40	12145.26
131	0.00	43.70	12101.56
132	0.00	523.99	11759.57
133	0.00	330.91	11428.66
134	0.00	500.00	10928.66

135	0.00	1800.00	9128.66
136	0.00	1070.25	8058.41
	150.00	0.00	8208.41
137	0.00	343.43	8046.98
138	0.00	50.00	7996.98
139	0.00	276.93	7720.05
140	0.00	50.00	7852.05
141	0.00	2000.00	5852.05
	3150.00	0.00	9002.05
	100.00	0.00	9102.05
142	0.00	800.35	8301.70
	100.00	0.00	8401.70
143	0.00	1074.11	8583.70
	180.00	0.00	8763.70
144	0.00	614.40	8149.30
145	0.00	475.50	7673.80
146	0.00	1000.00	6855.80
147	0.00	800.00	6055.80
	3150.00	0.00	9569.80
148	0.00	2160.00	7591.80
149	0.00	35.00	7556.80
150	0.00	236.59	7320.21
151	0.00	225.00	7095.21
152	0.00	848.37	6246.84
153	0.00	76.24	6352.60

154	0.00	175.00	6359.60
155	0.00	175.00	6184.60
156	0.00	175.00	6009.60
157	0.00	50.00	5959.60
	0.00	10.00	5949.60
	1809.96	0.00	7759.56
158	0.00	493.07	7266.49
	525.00	0.00	7791.49
159	0.00	200.00	7591.49
	24874.96	26951.45	

546.00	0.00	6591.87
132.00	0.00	8713.61
50.00	0.00	8763.61
50.00	0.00	12151.56
132.00	0.00	12283.56
132.00	0.00	8340.41
50.00	0.00	8390.41
132.00	0.00	7852.05
50.00	0.00	7902.05
50.00	0.00	9525.81
132.00	0.00	9657.81
50.00	0.00	7723.80
132.00	0.00	7855.80
50.00	0.00	6105.80

132.00	0.00	6237.80
50.00	0.00	6287.80
132.00	0.00	6419.80
50.00	0.00	9619.80
132.00	0.00	9751.80
50.00	0.00	6296.84
132.00	0.00	6428.84
50.00	0.00	6402.60
132.00	0.00	6534.60
132.00	0.00	7723.49
50.00	0.00	7773.49
1074.11	0.00	9475.81

3804.11