
LIVERY SCHOOLS LINK LIMITED
(A company limited by guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

Company Registration Number: 10029749
Registered Charity Number: 1172347

LIVERY SCHOOLS LINK LIMITED

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FOR THE YEAR ENDED 31 MARCH 2021

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LIVERY SCHOOLS LINK LIMITED

REFERENCE AND ADMINISTRATIVE DETAILS

FOR THE YEAR ENDED 31 MARCH 2021

Registered Charity Name:	Livery Schools Link Limited
Charity Number:	1172347
Company Registration Number:	10029749
Principal and Registered Office:	8 Little Trinity Lane London EC4V 2AN
Trustees:	D J Barker - Director B M Blanchard - Director (resigned 6 October 2020) C J Chivers (appointed 6 October 2020) P A Cole - Director (Treasurer) E M Goodwin - Director (Chairman) R A Kottler (appointed 6 October 2020) J P Legat - Director M A Marden - Director S M Fey (Squire) - Director P L Walker - Director (resigned 6 October 2020) P J Woodhouse (ex officio)
Secretary:	N Hutton
Independent Examiner:	L Pourian ACA
Bankers:	HSBC 60 Queen Victoria Street London EC4N 4TR
Solicitors:	Holman Fenwick Willan LLP Friary Court 65 Crutched Friars London EC3N 2AE

LIVERY SCHOOLS LINK LIMITED

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2021

Introduction

This report covers the period from the start of April 2020 until the end of March 2021. At the start of the year although we were into the start of the first lock-down I think like many people we all thought we would be back to the old normal by the autumn 2020. It has certainly been an interesting 'virtual' year.

Livery Schools Link (LSL) as an organisation has worked hard during the year and we are pleased that we have been able to deliver our activities in various ways.

Purpose

The purpose of LSL is:

1. To support schools in developing young people's employability skills for work and life,
2. To make young people aware about the wide range of employment and training opportunities which are represented by Livery Companies and their members,
3. To help to raise the aspirations of young people, and
4. To positively encourage Livery Companies and their members to get actively involved in helping achieve links between them and schools.

(The word 'schools' includes schools, academies and colleges for students between the ages of 5 and 18. The phrase 'Livery Companies' includes companies seeking Livery Status and Guilds.)

Schools are now planning their careers activities alongside the Gatsby benchmarks which require young people to have contact with those in employment of different types. The work of LSL can be of help to schools.

Membership

During 2020-21 we had 70 members plus one donation. We continue to look to attract more members as our income comes mainly from subscriptions. My thanks are due to Maureen Marden who as our Livery Liaison Director has been keeping in touch with Livery Companies during this period.

Digital divide campaign

As lock-down was looming two of our Directors, David Barker and Maureen Marden began to think about a campaign to raise money for helping disadvantaged secondary schoolchildren become connected to the internet. The campaign was launched last summer and we began identifying schools to receive devices and connections to help students at both primary and secondary level who were struggling with on-line schooling. The subsequent lock-down over the first months of 2021 emphasised again the need for this campaign. By March 2021 we had raised about £150,000 and had helped 58 schools some outside London. This represented 835 students. We registered with Virgin Money which allowed us to accept donations from individuals which attracted Gift Aid. Money has continued to arrive after the year end. Several schools have told us that they do not want to lose the on-line learning skills which the students have developed and blended learning is now part of the curriculum. The need for devices and connections will still be there going forward.

LIVERY SCHOOLS LINK LIMITED

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2021

Volunteer platform

We decided that the best way forward on the volunteering platform was to join with two established Charities 'Speakers for Schools' and 'Inspiring the Future' both of which were also offering career talks to young people. The two charities were pleased to welcome volunteers from all Livery Companies and Guilds to engage with and support students in schools and colleges across the UK. Many of the schools and colleges are in areas where the young people come from socially disadvantaged backgrounds. By signing up through the LSL scheme each Livery Company is to be given an annual report about the amount of time spent in this volunteering by their members. As well as careers awareness courses, mock interviews and help with CVs the platform also has opportunities of virtual work experience and we are planning to develop this aspect in the coming months. By the end of March 2021 101 Livery volunteers were enrolled on the platform.

Livery education conference

The 2021 conference took place by Zoom on 9 March 2021. We followed our standard format and invited 50 senior staff from London schools and 50 Masters of Livery Companies to discuss issues of common interest on preparing young people for the future. The theme was 'Preparing young people for the changing future'. Sheriff Chris Hayward gave a welcome to start the conference off. The first talk was 'Earn as you learn Apprenticeships in 2021- How is the City of London meeting the challenge?' Given by Past Lord Mayor, Alderman Sir Andrew Parmley and Caroline Haines CC, Chair City of London Education Board. This was followed by Sarah Counter, the CEO of Canary Wharf College, talking on 'Spinning plates into the future A CEO's view of preparing pupils for the future now'. This gave a fascinating picture about how schools are changing as a result of the recent year. The final talk was on the careers app for young people HELP which was developed by the Horners and SACU, a software company, together with the Educators and LSL. We made the conference shorter than usual because we missed the chance for breaks to mix and chat. However, we did break into rooms for one discussion session where we were able to mix school and Livery representatives to talk about the current issues in education. Unfortunately, the date of the conference coincided with the week that schools opened up again after the lock-down early in 2021 which meant a number of school attendees could only logon for part of the session. LSL were pleased however that the event did take place and we might consider some future events in this format going forward. The conference is organised in conjunction with the Actuaries' and Educators' Companies.

Livery in education

The 2021 Livery in Education booklet was published in March 2021 and presented to all Clerks. It was sponsored by the Worshipful Company of Goldsmiths who have kindly also sponsored previous editions. We continued with the principle that the entry for each Company should be decided by the Company itself. Because of the uncertainty with the Covid situation we did not ask for revised entries for 2020 as usual in March 2020 but left it until autumn 2020.

LIVERY SCHOOLS LINK LIMITED

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2021

Livery showcase

The Livery Showcase is now part of the larger London Careers Festival (LCF) and unfortunately the LCF had to be run as a virtual event in summer 2020. A number of relevant Webinars were offered to schools and a lot of careers resources were put on the LCF Website where they are available for consultation all through the year. The Showcase was not offered in 2020 but we have spent time preparing for a virtual Showcase in June 2021. The decision was taken at the end of last year that the 2021 LCF would be virtual so that time could be spent in preparing for this. We would like to thank the Livery Companies who have been working on this this year.

Careers app

We continue to promote HELP the careers app to support young people in Years 8 and 9 as they make their choices for GCSE in Year 9. It is based upon proven, existing technology. The app can be downloaded free of charge from www.sacu-student.com/help.

The Board

We welcomed two new directors at the 2020 AGM: Richard Kottler, Pattenmakers' Company and Christopher Chivers, Joiners and Ceilers' Company. One director is leaving at this AGM: David Barker from the Information Technologists' Company. On behalf of the Board, I would like to thank him for the work he has done for LSL. David helped in the development of our volunteering platform and on the Digital Divide campaign. He also was the IT 'go to' person for all our events! One new Director is being appointed today: and we look forward to their contribution to the Board going forward.

We need more people to volunteer to work with us in this interesting and rewarding charity. We would like to encourage a wider range of involvement from members and to help spread the load as we continue to offer more support and services to our membership and local schools. Please contact Lis Goodwin on lis.goodwin@liveryschoolslink.org.uk

Lis Goodwin Chairman

ANNEX A: LIST OF MEMBER LIVERY COMPANIES AT 31 MARCH 2021

Worshipful Company of Actuaries
Honourable Company of Air Pilots
Worshipful Company of Apothecaries
Worshipful Company of Arbitrators
Worshipful Company of Armourers and Brasiers
Worshipful Company of Art Scholars
Worshipful Company of Bakers
Worshipful Company of Barbers
Worshipful Company of Basketmakers
Worshipful Company of Blacksmiths
Worshipful Company of Builders' Merchants

LIVERY SCHOOLS LINK LIMITED
TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2021

Worshipful Company of Butchers
Worshipful Company of Chartered Accountants
Worshipful Company of Chartered Architects
Worshipful Company of Chartered Secretaries and Administrators
Worshipful Company of Chartered Surveyors
Worshipful Company of Clockmakers
Worshipful Company of Clothworkers
Worshipful Company of Coachmakers
Company of Communicators
Worshipful Company of Constructors
Worshipful Company of Cooks
Worshipful Company of Coopers
Worshipful Company of Cutlers
Worshipful Company of Distillers
Worshipful Company of Educators
Worshipful Company of Environmental Cleaners
Worshipful Company of Farriers
Worshipful Company of Fishmongers
Worshipful Company of Fletchers
Worshipful Company of Framework Knitters
Worshipful Company of Fuellers
Worshipful Company of Gold and Silver Wyre Drawers
Worshipful Company of Goldsmiths
Worshipful Company of Gunmakers
Worshipful Company of Haberdashers
Worshipful Company of Hackney Carriage Drivers
Worshipful Company of Horners
Worshipful Company of Information Technologists
Worshipful Company of Innholders
Worshipful Company of Insurers
Worshipful Company of International Bankers
Worshipful Company of Joiners and Ceilers
Worshipful Company of Makers of Playing Cards
Worshipful Company of Management Consultants
Worshipful Company of Masons
Worshipful Company of Master Mariners
Worshipful Company of Mercers
Worshipful Company of Merchant Tailors
Company of Nurses
Worshipful Company of Painter-Stainers
Worshipful Company of Patternmakers
Worshipful Company of Pavors

LIVERY SCHOOLS LINK LIMITED

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2021

Worshipful Company of Saddlers
Worshipful Company of Scientific Instrument Makers
Worshipful Company of Scriveners
Worshipful Company of Shipwrights
Worshipful Company of Spectacle Makers
Worshipful Company of Tax Advisers
Worshipful Company of Tin Plate Workers
Worshipful Company of Tylers and Bricklayers
Worshipful Company of Upholders
Company of Watermen and Lightermen
Worshipful Company of Weavers
Worshipful Company of Woolmen
Worshipful Company of World Traders
Worshipful Company of Drapers (donation)

ANNEX B: TRUSTEES 2020-21

Lis Goodwin	Chairman	(Educators)
Jonathan Legat		(Air Pilots)
Maureen Marden		(Environmental Cleaners)
Chris Chivers		(Joiners and Ceilers)
Paul Cole		(Barbers)
Susan Fey (AKA Susan Squires)		(Educators)
David Barker		(Information Technologists)
Richard Kottler		(Patternmakers)
Philip Woodhouse		(Livery Committee, ex officio)

ANNEX C: LEGAL COUNSEL

Nick Hutton	(Solicitor, Holman Fenwick Willan LLP)
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The Trustees' report was approved by the Board on 9th September 2021, and signed on its behalf by:

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E M Goodwin
Chair of Trustees

LIVERY SCHOOLS LINK LIMITED

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES

FOR THE YEAR ENDED 31 MARCH 2021

I report on the accounts of the Charity for the year ended 31 March 2021 which are set out on pages 8 to 15.

Responsibilities and basis of report

I report to the trustees on my examination of the accounts of the above charity for the year ended 31/03/2021.

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Lorita Pourian

Date: 30th August 2021

L Pourian ACA
Kaspian Consultancy Ltd
Lynton House
7-12 Tavistock Square
London WC1H 9BQ

LIVERY SCHOOLS LINK LIMITED

STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2021

	Unrestricted	Restricted	Restricted	Total	Total
	funds	funds	fixed asset	funds	funds
	2021	2021	2021	2021	2020
	£	£	£	£	£
INCOME					
Volunteer platform (restricted funds)			-	-	11,250
Livery in education (restricted funds)		3,297		3,297	2,100
Laptops for Disadvantaged Children (Restricted Funds)		151,520		151,520	-
Gift Aid (Restricted Funds)		6,300		6,300	-
Other donations (unrestricted funds)	125			125	200
Membership subscriptions	8,530			8,530	7,510
	<u>8,655</u>	<u>161,117</u>	<u>-</u>	<u>169,772</u>	<u>21,060</u>
EXPENDITURE					
Livery in education		2,505		2,505	1,816
Laptops for Disadvantaged Children		150,162		150,162	-
Schools conference	-			-	6,064
Showcase	-			-	366
Administration	129			129	689
Book-keeping and accountancy fees	500			500	2,250
Independent examiner	250			250	500
Website costs	622			622	237
Insurance	592			592	590
Depreciation charge			20,598	20,598	20,983
	<u>2,093</u>	<u>152,667</u>	<u>20,598</u>	<u>175,358</u>	<u>33,495</u>
Net income/(expenditure)	6,562	8,450	(20,598)	(5,586)	(12,435)
Transfer between funds	226	(226)		-	-
Net movement in funds	6,788	8,224	(20,598)	(5,586)	(12,435)
Total funds brought forward	10,405	510	39,042	49,957	62,392
Total funds carried forward	<u><u>17,193</u></u>	<u><u>8,734</u></u>	<u><u>18,444</u></u>	<u><u>44,371</u></u>	<u><u>49,957</u></u>

LIVERY SCHOOLS LINK LIMITED

BALANCE SHEET

AS AT 31 MARCH 2021

	Notes	2021	2020
Fixed assets		£	£
Tangible assets	3	18,444	39,042
Current assets			
Debtors	4	6,822	939
Cash at bank		22,944	16,520
		<u>29,766</u>	<u>17,459</u>
Creditors: amounts falling due within one year	5	<u>(3,839)</u>	<u>(6,544)</u>
Net current assets		<u>25,927</u>	<u>10,915</u>
Total assets less current liabilities		<u>44,371</u>	<u>49,957</u>
Funds			
Restricted funds			
Restricted fixed asset funds	6	18,444	39,042
Restricted income funds	6	<u>8,734</u>	<u>510</u>
Total restricted funds	6	27,178	39,552
Un-restricted funds	6	<u>17,193</u>	<u>10,405</u>
		<u>44,371</u>	<u>49,957</u>

For the year ending 31 March 2021 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit of its financial statements for the year in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 in respect to accounting records and the preparation of financial statements.

The financial statements on pages 8 to 15 were approved by the Trustees, and authorised for issue, on 9th September 2021 and are signed on their behalf, by:

.....
E M Goodwin
Chair of Trustees

.....
P A Cole
Treasurer

LIVERY SCHOOLS LINK LIMITED

NOTES FOR THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements of the trust, which is a public entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standards Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the republic of Ireland (FRS 102), (Charities SORP (FRS 102)), the Charities Act 2011 and the Companies Act 2006.

Livery School Link Limited meets the definition of a public benefit entity as defined by FRS 102.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the trust to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation of the financial statements and have concluded that the trust has adequate resources to continue in operational existence for the foreseeable future and that there are no material uncertainties about the trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements. Reviewed Feb 2021.

1.3 Income

All incoming resources are recognised when the Trust has entitlement to the funds, the receipt is probable and the amount of income can be measured reliably.

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be reliably measured. Expenditure is classified by activity.

All resources expended are inclusive of irrecoverable VAT.

LIVERY SCHOOLS LINK LIMITED
NOTES FOR THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting policies (continued)

1.5 Tangible fixed assets

Where tangible fixed assets have been acquired or developed with the aid of specific grants, they are included in the balance sheet at cost and depreciated over their expected useful economic life.

Where there are specific conditions attached to the funding, requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following basis:

Volunteer platform	-	25% straight line basis
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A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities.

1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any discounts offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

1.7 Cash at bank

Cash at bank does not include short term liquid investments.

1.8 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Trust anticipates it will pay to settle the debt or the amount it has received as advance payments for the goods and services it must provide.

LIVERY SCHOOLS LINK LIMITED
NOTES FOR THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting policies (continued)

1.9 Financial instruments

The Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Trust and their measurement basis are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments. Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are basic financial instruments and are measured at amortised cost. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is no obligation to deliver services rather than cash or other financial instrument.

1.10 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor.

Gains and losses are allocated to the appropriate fund.

1.11 Reserves policy

The Trustees' reserve policy is to maintain a sufficient level of reserves to ensure that the LSL's continuing activities can be maintained by:

- Assisting in strategic and prudent planning by considering how new projects or activities will be funded.
- Informing the budget process by considering whether reserves need to be used during the financial year or built up for future projects.
- Informing the budget and risk management process by identifying any uncertainty in future income streams.

LIVERY SCHOOLS LINK LIMITED

NOTES FOR THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting policies (continued)

1.11 Reserves policy (continued)

When considering an appropriate level of reserves, the Directors consider:

- The risk of unforeseen emergency or other unexpected need for funds.
- Covering unforeseen day-to-day operational costs
- A fall in a source of income, such as donations.
- Planned commitments, or designations, that cannot be met by future income alone, for example plans for a major capital project.
- The need to fund potential deficits in a cash budget, for example money may need to be spent before a funding grant is received.

2. Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Critical accounting estimates and assumptions:

The trust makes estimates and assumptions regarding the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Digital Volunteer Platform relies on the assumption that the Trust will be able to raise enough funds to monitor, maintain and update the software on a timely basis. Any changes to this assumption will impact the carrying amount of the Digital Volunteer Platform.

3. Tangible fixed assets

	Digital Volunteer Platform £
Cost	
Balance at 1.4.20	87,725
Additions	
Balance at 31.3.21	<u>87,725</u>
Depreciation	
Balance at 1.4.20	48,683
Charge for the year	20,598
Balance at 31.3.21	<u>69,281</u>
Net Book Value	
At 31.3.21	<u>18,444</u>
At 31.3.20	<u>39,042</u>

LIVERY SCHOOLS LINK LIMITED
NOTES FOR THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

4. Debtors

	2021	2020
	£	£
Other debtors	-	250
Prepayments and accrued income	6,822	689
	<u>6,822</u>	<u>939</u>

5. Creditors: amounts falling due within one year

	2021	2020
	£	£
Other creditors	3,089	794
Accruals and deferred income	750	5,750
	<u>3,839</u>	<u>6,544</u>

	2021	2020
	£	£
Resources deferred during the year	-	3,000
	<u>-</u>	<u>3,000</u>

6. Statement of funds

	Balance at 1 April 2020 £	Income £	Expenses £	Transfers £	Gains/ (losses) £	Balance at 31 March 2021 £
Unrestricted funds	10,405	8,655	(2,093)	226	-	17,193
Restricted general funds						
Heritage lottery	16			(16)		-
Livery academy awards	210			(210)		-
Livery in education	284	3,297	(2,505)			1,076
Laptops for Disadvantaged Children	-	157,820	(150,162)			7,658
	<u>510</u>	<u>161,117</u>	<u>(152,667)</u>	<u>(226)</u>	<u>-</u>	8,734
Restricted fixed asset funds	39,042		(20,598)	-	-	18,444
Total restricted funds	<u>39,552</u>	<u>161,117</u>	<u>(173,265)</u>	<u>(226)</u>	<u>-</u>	27,178
Total funds	<u>49,957</u>	<u>169,772</u>	<u>(175,358)</u>	<u>-</u>	<u>-</u>	44,371

LIVERY SCHOOLS LINK LIMITED
NOTES FOR THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

7. Related party transactions

Owing to the nature of the Trust's operations and composition of the board of trustees local public and private organisations, transactions may take place with organisations in which a trustee may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Trust's financial regulations and normal procurement procedures.

During the year Techcentre Limited, a company in which David Barker, a trustee, is a director and has significant control, provided services amounting to £Nil (2020: £11,250) to the company in relation to the development of the Volunteer Platform, the main asset of the Charity. At the balance sheet date, the company owed £Nil (2020: £Nil) to Mr Barker in relation to website costs.

Mr Barker was also instrumental in obtaining funding for this service in the form of charitable donations.