

EAST DORSET LAWN TENNIS & CROQUET CLUB LIMITED

Charity Registered Number 1171297

Company Registered in England and Wales Number 10465307

ANNUAL REPORT (INCLUDING TRUSTEES' REPORT)

AND

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR TO 31 MARCH 2021

PRINCIPAL ADDRESS AND REGISTERED OFFICE

Salterns Road, Poole BH14 8BL

TRUSTEES

D E Brierley
J C Clode
A J Crowe
S D Gribbin
S Hobden
P Nation
M J Rice
C K Richardson
P A Simmonds
L A Webb

INDEPENDENT EXAMINER

J K Hamann

EAST DORSET LAWN TENNIS & CROQUET CLUB LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR TO 31 MARCH 2021

The trustees, who are also directors for the purposes of the Companies Act 2006, have pleasure in presenting their report and the unaudited financial statements of the Charity for the year to 31 March 2021.

OBJECTIVES AND ACTIVITIES

Objectives

The primary purpose of the Charity as set out in the governing document is to provide sporting facilities for the benefit of the inhabitants of Poole and district and hence to improve their social welfare and condition. To this end, the Charity maintains and manages sports facilities comprising tennis courts, croquet courts and the organising of sporting activity including coaching, together with a function room, bar and cafe.

Activities and achievements

The Charity provides playing facilities which are unrivalled in the area and are not only available for use by schools and community interest groups but are able to host tennis and croquet events up to national level providing inspiration to aspiring champions. In addition to the annual Dorset Open Tennis Tournament, which is available to both juniors and adults, the tennis section organises a number of tournaments throughout the year at different levels. The Croquet Section also runs a similarly broad range of events for both Golf and Association players. The Charity is located in a geographical area characterised by a high proportion of retired residents, it is a friendly and inclusive club that contributes significantly to the physical and mental health of its members.

The coronavirus pandemic caused substantial disruption to the Charity during the past year and beyond, as it was forced to close its principle activities on a number of occasions starting from late March 2020 until April 2021. These closures seriously disrupted all planned sporting activities and indoor events and functions.

The first lockdown coincided with our annual membership renewal and although we could have faced a situation of reduced cashflow, members showed their support by continuing to recognise that the Charity still had expenses to meet even though it might be closed for a period of time. The Trustees have agreed to recognise this goodwill in the following year's subscription renewal by offering credits to those members who had continued to support the club during this difficult time.

As soon as it was safe to do so, sporting activity resumed in May 2020. We took advantage of the downtime during lockdown to introduce a computerised membership, booking and contact management system, which helped to manage activities and communications when restrictions began to ease. We also gave priority to health awareness and social distancing including improved signage and on court and clubhouse hand sanitisers.

At first, sports returned as singles play only although soon expanded to doubles for tennis and croquet. For tennis, by carefully following the LTA guidance concerning the rule of six, we were able to manage limited club day like activity, which proved to be very popular with members.

Unfortunately, all major tournaments and external competitions were cancelled which was disappointing as for the first time in over ten years we had been awarded as a host venue for the LTA Summer County Cup and the grounds staff had worked hard to make the grass courts up to an immaculate standard.

During summer 2020, we were fortunate to attract a number of new tennis members especially from local predominantly indoor clubs, as people took advantage of being able to emerge from lockdown and play outdoors.

EAST DORSET LAWN TENNIS & CROQUET CLUB LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR TO 31 MARCH 2021 (CONTINUED)

By late summer, restrictions had eased further and we were able to host a tennis holiday group for a weekend break. Additionally, we were able to hold our annual tennis club championships in September and for the first time for some years, a tennis junior club championships as well.

For Bridge, we took out membership of the English Bridge Union so that Bridge section members were able to take advantage of online play, which was well received by those who took part.

During the year, we recruited a number of new members and overall the Charity saw its membership increase mainly from new tennis members. Tennis increased its adult end of year membership to over 300 and junior membership also increased for the first time in a number of years as a result of more imaginative subscription packages.

Public benefit

As trustees we have regard to the Charity Commission's public benefit guidance and have taken it into account in all decision making. We are fully aware of our place in the wider community and believe that we have complied with our duty to have due regard to the published guidance on public benefit. Membership is open to all, including those with restricted ability to pay, who are part of the BCP Council Access to Leisure scheme.

FINANCIAL REVIEW

Position at year end

Although this has been a better year financially for the Charity, which recorded net income of £72,061 for the year before transfer to the sinking fund, had it not been for generous member donations and government grants and support the charity would have made a loss. Total income was £179,755, the largest element was income from grants, donations and legacies of £90,191, which comprised donations of £50,691 and grants of £39,500.

Costs amounted to £107,694, of which the principal elements were the upkeep and maintenance of the grounds £40,339, clubhouse £21,657 and depreciation of £37,052.

After deducting costs from income, there was a surplus of £72,061 for the year which has been transferred to reserves. The closing reserves were £554,251 and are represented principally by the fixed assets of the club and the sinking fund.

Further details of the above items are set out in the accompanying financial statements.

Looking forward, there is no doubt that attracting new members and retaining them in future years forms the foundation of ensuring the ongoing success of the Charity in meeting its objectives. The cost of the facilities provided is far from insignificant and while there are always ways in which they can be enhanced the Charity must build the necessary funds after paying for day-to-day operations.

The Charity owes a great deal to volunteers, both players and non-players. Apart from contributing to the smooth running of the facilities and activities, their work saves the Charity a great deal of money that would otherwise have to be spent on outside help.

EAST DORSET LAWN TENNIS & CROQUET CLUB LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR TO 31 MARCH 2021 (CONTINUED)

Reserves policy, reserves held and going concern

The reserves of the Charity are set out in note 9 of the accompanying financial statements. The largest elements of these reserves are fixed assets and the tennis sinking fund. These are commented on below.

The Charity's freehold land is held under covenant and by its nature, neither the land nor buildings are expected to be realisable.

In order to maintain LTA recognition and support, the Charity is expected to maintain a tennis sinking fund sufficient to finance the periodic replacement of the tennis playing surfaces and associated infrastructure. The fund is recalculated annually on the basis of the relevant expected lifespans and replacement costs. It is financed from the general fund and is maintained as a designated fund by the trustees.

After these elements are taken into account, the Charity had a surplus of general reserves (ie total reserves less those reserves represented by fixed assets or allocated for designated purposes) of £37,943. The general reserve represents the reserves of the Charity after excluding specific reserves which are either identified for future development purposes (such as the tennis sinking fund), or used to match not readily realisable assets such as the Charity's fixed assets, or funds received by the Charity but restricted to specific uses. This is why the general reserve is sometimes called the "free reserve".

The trustees consider that the financial statements can be prepared on a going concern basis principally because of the surplus on the general reserves and the Charity's high level of liquidity due to (1) the bulk of subscriptions are paid at the beginning of the year and (2) the tennis club sinking fund represents liabilities which are due, on average, a material way in the future.

It is the intention of the trustees to plan the budgets of the Charity in order to steadily increase this surplus which we believe is the prudent and correct course of action to adopt.

STRUCTURE GOVERNANCE AND MANAGEMENT

The Charity is governed by its Board of trustees who are responsible for the overall strategy and control of the Charity and who meet at least six times a year. A list of trustees who have served during the year is set out below. All trustees give their time freely and no remuneration is paid although direct expenses are reimbursed.

The trustees are chosen to ensure the board had a mix of skills, experience and qualifications, as recommended by the Charity Commission. The board acknowledges the need for diversity on the board and is aware of the Charity Commissions' policies, procedures for recruitment, appointment, induction and training of its trustees. Trustees are elected at the Annual General Meeting which is normally held in the autumn. Under the rules of the Articles, the number of trustees should not be less than three and is not subject to any maximum. One trustee is nominated as Chairperson. Decisions are made at minuted board meetings.

RISK MANAGEMENT

The Board is responsible for overseeing the risks faced by the Charity and a formal review of risks is undertaken every 12 months. In doing this, the trustees have considered the risks faced by the Charity which include not only operational risks such as fire and accident but risks arising from ever-changing legislation and an increasingly litigious society.

EAST DORSET LAWN TENNIS & CROQUET CLUB LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR TO 31 MARCH 2021 (CONTINUED)

The trustees have considered the impact of laws on safeguarding, equality of opportunity and disability access. The safety of the building is constantly under review. They believe that they have identified the major risks which the Charity faces and business and operational risks are as far as practicable covered by commercial insurances. Strategic risks are thought potentially to arise from legislative changes at either local or national level and these are monitored to the extent that the trustees are able.

TRUSTEES

The elected trustees at the date of this report and holding office during the period were as follows:

D L Adams	resigned 15 March 2021
D E Brierley	
J C Clode	appointed 6 September 2021
A J Crowe	appointed 24 May 2021
J Edwards	resigned 30 July 2021
S D Gribbin	
S Hobden	appointed 15 March 2021
MK Isles	resigned 3 August 2020
I Marshall	resigned 24 May 2021
P Nation	appointed 29 November 2021
M J Rice	resigned 29 November 2021
C K Richardson	
P A Simmonds	
L A Webb	

DECLARATION

In preparing this report the Charity has taken advantage of the small companies exemption provided by Section 415a of the Companies Act 2006.

This report was approved by the trustees on 29 November 2021 and signed on their behalf by:

M J Rice (Trustee)

EAST DORSET LAWN TENNIS & CROQUET CLUB LIMITED

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF EAST DORSET LAWN TENNIS AND CROQUET CLUB LIMITED (Charity Registered Number 1171297)

FOR THE YEAR TO 31 MARCH 2021

I report on the unaudited financial statements of the Charity for the year to 31 March 2021 set out on pages 6 to 13.

RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND THE INDEPENDENT EXAMINER

The Charity's trustees, who are also the directors for the purposes of company law, are responsible for the preparation of the financial statements. The Charity's trustees consider that an audit is not required for this period (under section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

Having satisfied myself that the Charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the financial statements under section 145 of the 2011 Act,
- to follow the procedures laid down in the General Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act, and
- to state whether particular matters have come to my attention.

BASIS OF INDEPENDENT EXAMINER'S REPORT

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the Charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the financial statements present a 'true and fair' view and the report is limited to those matters set out in the statement below.

INDEPENDENT EXAMINER'S STATEMENT

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that, in any material respect, the requirements:

- to keep accounting records in accordance with section 386 of the Companies Act 2006, and
- to prepare financial statements which accord with the accounting records and comply with the accounting requirements of the section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice 'Accounting and Reporting by Charities (FRS102)'

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.

J K Hamann
7 Blake Hill Crescent
Poole BH14 8QW

29 November 2021

EAST DORSET LAWN TENNIS & CROQUET CLUB LIMITED

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR TO 31 MARCH 2021

		2021	2021	2021	2020
		Unrestricted	Restricted		
	Notes	Funds	Funds	TOTAL	TOTAL
	1(e)	£	£	£	£
INCOME FROM :					
Donations and legacies	2	59,451	30,740	90,191	3,075
Income from charitable activities	3	86,435	0	86,435	139,465
Income from fundraising	4	3,129	0	3,129	20,931
TOTAL INCOME		149,015	30,740	179,755	163,471
EXPENDITURE ON :					
Raising funds	5	0	0	0	6,100
Charitable activities :	6	107,694	0	107,694	132,086
TOTAL EXPENDITURE		107,694	0	107,694	138,186
NET INCOME and NET MOVEMENT IN FUNDS		41,321	30,740	72,061	25,285
Total funds brought forward		482,190	0	482,190	456,205
Other Movements	9	30,740	(30,740)	0	0
TOTAL FUNDS CARRIED FORWARD		554,251	0	554,251	481,490

The Notes on pages 8 to 13 form part of these financial statements.

The statement of financial activities includes all gains and losses recognised in the year.

EAST DORSET LAWN TENNIS & CROQUET CLUB LIMITED

STATEMENT OF FINANCIAL POSITION AT 31 MARCH 2021

		2021	2021	2021	2020
		Unrestricted	Restricted		
		Funds	Funds	TOTAL	TOTAL
FIXED ASSETS	Notes				
Tangible fixed assets	1(g) and 7	£	£	£	£
Freehold land and buildings		151,349	0	151,349	145,488
Tennis courts		136,244	0	136,244	156,028
Fixtures and equipment		34,081	0	34,081	17,221
TOTAL FIXED ASSETS		321,674	0	321,674	318,737
Current assets					
Stocks		0	0	0	0
Debtors and payments in advance		72	0	72	574
Grants receivable		0	0	0	0
Cash at bank and in hand		363,541	0	363,541	237,256
		363,613	0	363,613	237,830
Creditors : Amounts falling due within one year	8	131,036	0	131,036	74,378
NET CURRENT ASSETS		232,577	0	232,577	163,453
TOTAL NET ASSETS		554,251	0	554,251	482,190
THE FUNDS OF THE CHARITY	9				
Restricted		0	0	0	0
Unrestricted		554,251	0	554,251	482,190
		554,251	0	554,251	482,190

The Notes on pages 8 to 13 form part of these financial statements.

For the year ending 31 March 2021 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the trustees on 29 November 2021 and signed on their behalf by :

MJ Rice (Trustee)

EAST DORSET LAWN TENNIS & CROQUET CLUB LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 MARCH 2021

1 ACCOUNTING POLICIES

(a) Basis of accounting

These financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - charities SORP (FRS 102)). The Charity is a Public Benefit Entity as defined by FRS 102.

The financial statements have been prepared under the historical cost convention as modified by the inclusion of the Charity's fixed assets at commencement of operations at fair value in accordance with the Companies Act 2006.

(b) Going concern

At the time of approving the financial statements the trustees have a reasonable expectation that the Charity has adequate resources to continue its operational existence for the foreseeable future. Thus the Trustees have adopted the going concern basis of accounting in preparing the financial statements.

(c) Company status

The Charity is a company which is a company limited by guarantee. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

(d) Restricted funds

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The cost of raising and administering such funds is charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

(e) Incoming resources

Income is recognised once the Charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably. All income and expenditure is recognised in the period to which it relates. New-members subscriptions received after the main playing season and partly relating to the following season are deferred to the following year. Income received in respect of life-membership subscriptions is credited in total on receipt. Legacies are included on receipt, or when there is reasonable certainty of receipt and a reliable indication of the amount. Income tax recoverable is recognised on receipt in relation to donations received under Gift Aid but is not specifically related to the original donation.

(f) Expenditure

Liabilities are recognised as soon as there is a legal or constructive obligation committing the Charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs can not be directly attributable to particular headings they have been allocated to activities on a basis consistent with the use of resources. Charitable expenditure comprises those costs incurred by the Charity in the delivery of its activities and services for its beneficiaries and those costs associated with meeting the constitutional and statutory requirements of the Charity.

EAST DORSET LAWN TENNIS & CROQUET CLUB LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 MARCH 2021 (CONTINUED)

1 ACCOUNTING POLICIES (continued)

(g) Tangible fixed assets

The Charity's freehold property is stated at historical cost as modified by the inclusion of the Charity's fixed assets at commencement of operations at fair value. No value is attached to the land as it is not expected to be realisable. The land is held under covenant and any proceeds are required to be donated to a similar Charity.

Functional assets used by the Charity are capitalised and written off over the trustee's best estimate of their useful lives at rates in the range 2-25% of cost. Assets costing less than £1,000 are written off as expenditure in the period of acquisition.

At each reporting end date the Charity reviews the carrying amounts of all tangible assets to determine whether there is any indication that their recoverable amounts have suffered any impairment loss, and the extent of those losses if appropriate.

(h) Stocks

Stocks are stated at the lower of cost and net realisable value.

(i) Members' bonds

Members' bonds are redeemable at call, have coupons between 4% and 5% and are shown at their contractual repayment amount. Membership discount in lieu of interest is charged against subscription income.

(j) Retirement benefit obligations

The Charity operates a defined contribution pension plan for its employees, the cost for which is recognised in the statement of financial activities in the period in which the related service is provided.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (CONTINUED)

2 DONATIONS AND LEGACIES

	2021	2021	2021	2020
	Unrestricted	Restricted		
	Funds	Funds	TOTAL	TOTAL
	£	£	£	£
Donations: Donations and legacies	19,951	30,740	50,691	75
Grants	39,500	0	39,500	3,000
	59,451	30,740	90,191	3,075

3 INCOME FROM CHARITABLE ACTIVITIES

Subscriptions :				
Tennis	52,611	0	52,611	75,679
Croquet	20,563	0	20,563	29,580
Bridge Subscriptions	298	0	298	6,662
Fees	0	0	0	4,855
Income from sports activities	12,963	0	12,963	22,635
Miscellaneous	0	0	0	54
	86,435	0	86,435	139,465

4 INCOME FROM FUNDRAISING

Fireworks	0	0	0	2,693
Room and facility hire	0	0	0	9,304
Sponsorship and advertising	3,600	0	3,600	600
Bar/catering	0	0	0	6,535
Events and miscellaneous	(471)	0	(471)	1,799
	3,129	0	3,129	20,931

5 FUNDRAISING COSTS

Fireworks	0	0	0	6,070
Advertising and promotion	0	0	0	30
	0	0	0	6,100

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (CONTINUED)

6 COST OF CHARITABLE ACTIVITIES	2021	2021	2021	2020
	Unrestricted	Restricted		
Upkeep and maintenance	Funds	Funds	TOTAL	TOTAL
	£	£	£	£
Grounds				
Employment costs	25,468	0	25,468	27,798
Grass treatment	7,727	0	7,727	5,974
Contractors	2,403	0	2,403	3,629
Equipment hire	1,242	0	1,242	0
Fuels	687	0	687	889
Other grounds upkeep	2,812	0	2,812	4,177
Projects				
Fencing	0	0	0	2,814
Grass court improvements	0	0	0	3,519
	<u>40,339</u>	<u>0</u>	<u>40,339</u>	<u>48,800</u>
Clubhouse				
Rates	0	0	0	2,627
Heat light and water	9,187	0	9,187	9,628
Insurance	2,819	0	2,819	2,612
Maintenance	1,654	0	1,654	2,669
Cleaning	4,586	0	4,586	9,215
Refuse collection	1,700	0	1,700	5,495
Security	1,233	0	1,233	1,009
Miscellaneous	478	0	478	1,218
	<u>21,657</u>	<u>0</u>	<u>21,657</u>	<u>34,473</u>
Total upkeep and maintenance	<u>61,996</u>	<u>0</u>	<u>61,996</u>	<u>83,273</u>
Costs of sports activities				
Association fees	4,745	0	4,745	2,717
Matches and tournaments	0	0	0	10,021
	<u>4,745</u>	<u>0</u>	<u>4,745</u>	<u>12,738</u>
Administration				
Printing, stationery and general postage	0	0	0	141
Telephone	708	0	708	856
Bank charges	274	0	274	825
Licenses	1,721	0	1,721	1,012
Volunteer of Quarter	350	0	350	250
Miscellaneous	848	0	848	542
	<u>3,901</u>	<u>0</u>	<u>3,901</u>	<u>3,626</u>
Depreciation				
Buildings	5,668	0	5,668	5,084
Equipment	11,600	0	11,600	9,712
Tennis Courts	19,784	0	19,784	17,653
	<u>37,052</u>	<u>0</u>	<u>37,052</u>	<u>32,449</u>
Total cost of charitable activities	<u>107,694</u>	<u>0</u>	<u>107,694</u>	<u>132,086</u>

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (CONTINUED)

7 TANGIBLE FIXED ASSETS (Unrestricted)

	Freehold buildings	Tennis courts/ floodlights	Equipment	Total
Cost/valuation :	£	£	£	£
At 1 April 2020	160,500	197,844	42,858	401,202
Additions	11,529		28,460	39,989
At 31 March 2021	172,029	197,844	71,318	441,191
Depreciation :				
At 1 April 2020	15,012	41,816	25,637	82,465
Charge for the year	5,668	19,784	11,600	37,052
At 31 March 2021	20,680	61,600	37,237	119,517
Net book value :				
At 1 April 2020	145,488	156,028	17,221	318,737
At 31 March 2021	151,349	136,244	34,081	321,674

8 CREDITORS : Amounts falling due within one year

	2021 Unrestricted Funds	2021 Restricted Funds	2021 Total Funds	2020 Total Funds
	£	£	£	£
Trade creditors and accruals	24,616	0	24,616	6,130
Deferred subscription income	93,483	0	93,483	52,911
Deferred asphalt levy	12,937	0	12,937	7,937
Members' bonds	0	0	0	7,400
	131,036	0	131,036	74,378

9 STATEMENT OF FUNDS

	Fixed Assets	Tennis Sinking Fund	General Fund	Restricted Fund	Total Funds
	£	£	£		£
At 1 April 2020	318,737	163,322	131	0	482,190
Net income for the year			41,321	30,740	72,061
Transfer to Tennis Sinking Fund		31,312	(31,312)		0
Fixed asset additions Restricted	30,740			(30,740)	0
Fixed asset additions Unrestricted	9,249		(9,249)		0
Depreciation	(37,052)		37,052		0
At 31 March 2021	321,674	194,634	37,943	0	554,251

Club sinking funds include the tennis sinking fund of £174,634 a designated fund for the replacement of tennis courts, including floodlighting and fencing and a club sinking fund for non sports related club improvements, such as the clubhouse and roadway.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (CONTINUED)

10 RELATED PARTY DISCLOSURES

In the course of its normal business activities, the Charity transacts with members of the company and companies controlled by members of the company, including DKHD Beverage Services Limited, a company controlled by members of the company and the operator of the Charity's bar. The trustees consider that these transactions are carried out on an arms length basis on normal commercial terms.

11 TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or benefits for the year ended 31 March 2021.

Trustees' Expenses

For the year ended 31 March 2021, seven trustees received reimbursement of expenses for items shown below:

	£
Bar/Catering	38
Grounds Employment Costs	6
Clubhouse Maintenance	156
Clubhouse Miscellaneous	34
Cost of Sports Association Fees	1,320
Administration Telephone	30
Administration Licenses	144
Administration Volunteer of the Quarter	350
Administration Miscellaneous	13
Freehold Building Additions	1,660
	<u>3,751</u>

12 CONTROL

The Charity is controlled by its trustees acting in accordance with the terms of the governing documents.