

The Museum of Military Medicine Trust
Financial Statements
31 March 2025

The Museum of Military Medicine Trust

Financial Statements

Year ended 31 March 2025

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The Museum of Military Medicine Trust

Trustees' Annual Report

Year ended 31 March 2025

The trustees present their report and the financial statements of the charity for the year ended 31 March 2025.

Reference and administrative details

Registered charity name The Museum of Military Medicine Trust

Charity registration number 1171026

Principal office Keogh Barracks
Ash Vale
Aldershot
GU12 5RQ

The trustees

J Baker	(Resigned 26 March 2025)
Col A Boreham	
Maj M Ellis	
Col P Hubbard	(Resigned 28 November 2024)
Prof M Harrison	
Mr P Nickson	
Dr C Scott	(Resigned 29 August 2024)
Maj. Gen. A Hawley	
D Cannon	
Col G Johnson	(Resigned 28 November 2024)
Col HS Winder	(Appointed 6 January 2025)

Auditor TTCA Ltd
Chartered accountants & statutory auditor
269 Farnborough Road
Farnborough
Hampshire
GU14 7LY

Structure, governance and management

The Museum of Military Medicine Trust was established as 'The Army Medical Services Museum Trust' on 11 May 1999. The new charity brought together the collections of the previously separate RAMC Historical Museum, Royal Army Veterinary Corps Museum, Royal Army Dental Corps Museum and Queen Alexandra's Royal Army Nursing Corps Museum.

The Museum of Military Medicine Trust

Trustees' Annual Report *(continued)*

Year ended 31 March 2025

Objectives and activities

The Board of Trustees manages the charity, and is responsible for its assets and the charity's strategic direction. The Board has two ex-officio positions: the RAMS Corps Colonel and RAMS Regimental Secretary. The rest of the trustees are appointed. The Board of Trustees meets four times a year. The trustees are collectively responsible for the Board's decisions.

A total of £92,691 was received in Grant in Aid during financial year 2024-25 towards the salaries of the Direct, Curator, and Assistant Curator. Between them they carry out the Trust's day-to-day work. Utilities, rent, and rates are provided from public funds. A group of volunteers provide regular support to the museum, who undertook approximately 1,550 hours of work between them during the financial year, or the equivalent of £24,000. The Friends of the Museum of Military Medicine supports the museum financially and practically.

Achievements and performance

The museum commemorated the 75th anniversary of the Queen Alexandra's Royal Army Nursing Corps in June 2024 with a Study Day held at Keogh Barracks attended by more than 100 serving personnel and veterans, including the Chief Nurse. A temporary exhibition on the history of the Corps was opened at the museum at the same time.

There have been more than one hundred group and research visits through the year, and museum staff have delivered off-site talks. Artefacts from the collections have been loaned to other museums for temporary displays.

Staff and volunteers

Staff have continued to field research enquiries and undertake collections audit and cataloguing. The museum continues to offer training and work experience opportunities to students.

Relocation

In November 2024 the Defence Infrastructure Organisation, as the representative of the landlord, the Secretary of State for Defence, requested that the museum vacates its premises at Keogh Barracks due to rebasing requirements. An alternative location at Whittington Barracks in Staffordshire has been offered to the museum as a substitute.

The Museum of Military Medicine Trust

Trustees' Annual Report *(continued)*

Year ended 31 March 2025

Financial review

The charity received general funding income of £254,642 in the year, with costs of £199,560 and restricted funding income of £205,000, with costs of £5,953. This leaves £7,697,532 of unrestricted reserves and £1,214,311 of restricted reserves at the year end, making total reserves £8,911,843.

Reserves Policy

The Trustees have examined the requirement for free reserves, which are unrestricted funds which are not represented by tangible fixed assets and which are not designated for specific purposes or otherwise committed. The Trustees have affirmed that, having regard to the nature of the activities of the AMS Museum, the level of free reserves should be approximately £15,000 which is broadly equivalent to four months ordinary expenditure. The Trustees are of the opinion that this would provide sufficient flexibility to cover fluctuations income flows and in meeting the costs of the other contingencies. It is the intention of the Trustees to move towards this level of reserves as circumstances permit.

Trustees' responsibilities statement

The trustees are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the applicable Charities (Accounts and Reports) Regulations, and the provisions of the Trust Deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Museum of Military Medicine Trust

Trustees' Annual Report *(continued)*

Year ended 31 March 2025

The trustees' annual report was approved on 26 November 2025 and signed on behalf of the board of trustees by:

A handwritten signature in black ink, appearing to read 'A Hawley', written in a cursive style.

Maj. Gen. A Hawley
Trustee

The Museum of Military Medicine Trust

Independent Auditor's Report to the Member of The Museum of Military Medicine Trust

Year ended 31 March 2025

Opinion

We have audited the financial statements of The Museum of Military Medicine Trust (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, statement of financial position and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

The Museum of Military Medicine Trust

Independent Auditor's Report to the Member of The Museum of Military Medicine Trust *(continued)*

Year ended 31 March 2025

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the trustees' report is inconsistent in any material respect with the financial statements; or
- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

The Museum of Military Medicine Trust

Independent Auditor's Report to the Member of The Museum of Military Medicine Trust *(continued)*

Year ended 31 March 2025

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general auditing and accounting experience and through discussion with the directors and other management (as required by auditing standards), the policies and procedures regarding compliance with laws and regulations. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly the company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation), distributable profits legislation and taxation legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the company is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statement, for instance through the imposition of fines or litigation. We indemnified areas as those most likely to have such an effect such as anti bribery and certain aspects of company legislation. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the directors and other management and inspection of regulatory and legal correspondence, if any.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
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The Museum of Military Medicine Trust

Independent Auditor's Report to the Member of The Museum of Military Medicine Trust *(continued)*

Year ended 31 March 2025

- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charity's member, as a body, in accordance with section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the charity's member those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's member as a body, for our audit work, for this report, or for the opinions we have formed.



Thomas McManners (Senior Statutory Auditor)

For and on behalf of
TTCA Ltd
Chartered accountants & statutory auditor
269 Farnborough Road
Farnborough
Hampshire
GU14 7LY

26 November 2025

The Museum of Military Medicine Trust

Statement of Financial Activities

Year ended 31 March 2025

		Unrestricted funds	2025 Restricted funds	Total funds	2024 Total funds
	Note	£	£	£	£
Income and endowments					
Donations and legacies	4	187,369	205,000	392,369	183,781
Other trading activities	5	37,383	—	37,383	54,535
Investment income	6	29,890	—	29,890	10,202
Total income		<u>254,642</u>	<u>205,000</u>	<u>459,642</u>	<u>248,518</u>
Expenditure					
Expenditure on raising funds:					
Costs of other trading activities	7	24,976	—	24,976	41,938
Expenditure on charitable activities	8,9	174,584	5,953	180,537	187,272
Total expenditure		<u>199,560</u>	<u>5,953</u>	<u>205,513</u>	<u>229,210</u>
Net income and net movement in funds		<u>55,082</u>	<u>199,047</u>	<u>254,129</u>	<u>19,308</u>
Reconciliation of funds					
Total funds brought forward		7,642,450	1,015,264	8,657,714	8,638,406
Total funds carried forward		<u>7,697,532</u>	<u>1,214,311</u>	<u>8,911,843</u>	<u>8,657,714</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 11 to 20 form part of these financial statements.

The Museum of Military Medicine Trust

Statement of Financial Position

31 March 2025

	Note	2025 £	2024 £
Fixed assets			
Intangible assets	13	39,436	42,468
Tangible fixed assets	14	81,030	84,557
Heritage assets	15	7,026,978	7,026,978
		<u>7,147,444</u>	<u>7,154,003</u>
Current assets			
Stocks	16	21,421	23,143
Debtors	17	231,604	2,502
Cash at bank and in hand		1,517,257	1,482,931
		<u>1,770,282</u>	<u>1,508,576</u>
Creditors: amounts falling due within one year	18	5,883	4,865
Net current assets		<u>1,764,399</u>	<u>1,503,711</u>
Total assets less current liabilities		<u>8,911,843</u>	<u>8,657,714</u>
Net assets		<u>8,911,843</u>	<u>8,657,714</u>
Funds of the charity			
Restricted funds		1,214,311	1,015,264
Unrestricted funds		7,697,532	7,642,450
Total charity funds	19	<u>8,911,843</u>	<u>8,657,714</u>

These financial statements were approved by the board of trustees and authorised for issue on 26 November 2025, and are signed on behalf of the board by:



Maj. Gen. A Hawley
Trustee

The notes on pages 11 to 20 form part of these financial statements.

The Museum of Military Medicine Trust

Notes to the Financial Statements

Year ended 31 March 2025

1. General information

The charity is a public benefit entity and a registered charity in England and Wales and is unincorporated. The address of the principal office is Keogh Barracks, Ash Vale, Aldershot, GU12 5RQ.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

Key sources of estimation uncertainty

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year consist of estimates of irrecoverable VAT which have been provided for in the accounts.

The Museum of Military Medicine Trust

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

3. Accounting policies *(continued)*

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

The Museum of Military Medicine Trust

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

3. Accounting policies *(continued)*

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Intangible assets

Intangible assets are initially recorded at cost, and are subsequently stated at cost less any accumulated amortisation and impairment losses. Any intangible assets carried at revalued amounts, are recorded at the fair value at the date of revaluation, as determined by reference to an active market, less any subsequent accumulated amortisation and subsequent accumulated impairment losses.

Intangible assets acquired as part of a business combination are only recognised separately from goodwill when they arise from contractual or other legal rights, are separable, the expected future economic benefits are probable and the cost or value can be measured reliably.

Amortisation

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful life of that asset as follows:

Development costs - Straight line over 15 years

If there is an indication that there has been a significant change in amortisation rate, useful life or residual value of an intangible asset, the amortisation is revised prospectively to reflect the new estimates.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The Museum of Military Medicine Trust

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

3. Accounting policies *(continued)*

Tangible assets *(continued)*

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Short leasehold property	- 10% reducing balance
Fixtures and fittings	- 10% reducing balance
Equipment	- 10% reducing balance

Heritage assets

Heritage assets measured under the cost model are recognised initially recorded at acquisition cost, and subsequently stated at cost less any accumulated depreciation and impairment losses.

Heritage assets measured under the revaluation model are recorded at fair value less any accumulated impairment losses.

Where information on the cost or value of an asset is not available and cannot be obtained at a cost which is commensurate with the benefits to users of the financial statements, the asset shall not be recognised in the statement of financial position.

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

The Museum of Military Medicine Trust

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

3. Accounting policies *(continued)*

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

4. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Donations			
Grant in Aid funding	92,691	—	92,691
Other donations and legacies received	94,678	205,000	299,678
	<u>187,369</u>	<u>205,000</u>	<u>392,369</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Donations			
Grant in Aid funding	45,642	—	45,642
Other donations and legacies received	138,139	—	138,139
	<u>183,781</u>	<u>—</u>	<u>183,781</u>

5. Other trading activities

	Unrestricted Funds £	Total Funds 2025 £	Unrestricted Funds £	Total Funds 2024 £
Shop income	<u>37,383</u>	<u>37,383</u>	<u>54,535</u>	<u>54,535</u>

6. Investment income

	Unrestricted Funds £	Total Funds 2025 £	Unrestricted Funds £	Total Funds 2024 £
Bank interest receivable	<u>29,890</u>	<u>29,890</u>	<u>10,202</u>	<u>10,202</u>

7. Costs of other trading activities

	Unrestricted Funds £	Total Funds 2025 £	Unrestricted Funds £	Total Funds 2024 £
Shop Purchases	17,834	17,834	20,235	20,235
Gross wages and social security	5,785	5,785	20,278	20,278
Postage	37	37	7	7
Shop website costs	1,320	1,320	1,418	1,418
	<u>24,976</u>	<u>24,976</u>	<u>41,938</u>	<u>41,938</u>

The Museum of Military Medicine Trust

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

8. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Insurance	6,802	—	6,802
Computer expenses and software support	4,585	—	4,585
Postage, stationery and printing	15,571	—	15,571
Travel expenses	3,399	—	3,399
Telephone and fax	2,369	—	2,369
Security	230	—	230
Bank Charges	32	—	32
Staff training costs	535	—	535
Entertainment	405	—	405
Legal expenses	—	5,953	5,953
Professional fees	5,550	—	5,550
Museum curator's salary and national insurance	58,236	—	58,236
Museum director's salary	49,148	—	49,148
Support costs	27,722	—	27,722
	<u>174,584</u>	<u>5,953</u>	<u>180,537</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Insurance	7,773	—	7,773
Computer expenses and software support	6,315	—	4,402
Postage, stationery and printing	10,490	—	10,490
Repairs and renewals	—	—	—
Travel expenses	3,216	—	3,216
Telephone and fax	4,774	—	4,774
Security	230	—	230
Bank Charges	33	—	33
Staff training costs	1,613	—	1,613
Entertainment	2,212	—	2,212
General expenses	100	—	100
Museum curator's salary and national insurance	65,624	—	65,624
Museum director's salary	48,095	—	48,095
Support costs	36,837	—	36,837
	<u>187,272</u>	<u>—</u>	<u>187,272</u>

The Museum of Military Medicine Trust

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

9. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	Total funds 2025	Total fund 2024
	£	£	£	£
Museum activities	152,815	21,421	174,236	181,286
Governance costs	—	6,301	6,301	5,986
	<u>152,815</u>	<u>27,722</u>	<u>180,537</u>	<u>187,272</u>

10. Net income

Net income is stated after charging/(crediting):

	2025	2024
	£	£
Amortisation of intangible assets	3,032	3,032
Depreciation of tangible fixed assets	<u>9,003</u>	<u>8,580</u>

11. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2025	2024
	£	£
Wages and salaries	<u>113,169</u>	<u>132,177</u>

The average head count of employees during the year was 4 (2024: 4). No employee received employee benefits of more than £60,000 during the year (2024: Nil).

12. Trustee remuneration and expenses

Neither the trustees nor any persons connected with them have received any remuneration, either in the current year or the prior year.

During the period travel expenses totalling £1,826 were paid to four trustees.

13. Intangible assets

	Development costs £
Cost	
At 1 April 2024 and 31 March 2025	<u>45,500</u>
Amortisation	
At 1 April 2024	3,032
Charge for the year	<u>3,032</u>
At 31 March 2025	<u>6,064</u>
Carrying amount	
At 31 March 2025	<u>39,436</u>
At 31 March 2024	<u>42,468</u>

The Museum of Military Medicine Trust

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

14. Tangible fixed assets

	Short leasehold property £	Fixtures and fittings £	Equipment £	Total £
Cost				
At 1 April 2024	383,175	41,376	76,810	501,361
Additions	—	3,442	2,034	5,476
At 31 March 2025	<u>383,175</u>	<u>44,818</u>	<u>78,844</u>	<u>506,837</u>
Depreciation				
At 1 April 2024	340,060	20,354	56,390	416,804
Charge for the year	4,312	2,446	2,245	9,003
At 31 March 2025	<u>344,372</u>	<u>22,800</u>	<u>58,635</u>	<u>425,807</u>
Carrying amount				
At 31 March 2025	<u>38,803</u>	<u>22,018</u>	<u>20,209</u>	<u>81,030</u>
At 31 March 2024	<u>43,115</u>	<u>21,022</u>	<u>20,420</u>	<u>84,557</u>

15. Heritage assets

The heritage assets held by the charity consist of the exhibits and historical collections held by the museum. These consist of medals, documents, and other ephemera and collections which have been donated and obtained by the museum.

	Heritage assets £
Cost or valuation	
At 1 April 2024 and 31 March 2025	<u>7,026,978</u>
Accumulated depreciation	
At 1 April 2024 and 31 March 2025	<u>—</u>
Carrying amount	
At 31 March 2025	<u>7,026,978</u>
At 31 March 2024	<u>7,026,978</u>

All heritage assets are shown at a revalued level and no depreciation is applied to these assets. A valuation for insurance purposes was last performed by Gordon Patrick on 30 June 2023.

The Museum of Military Medicine Trust

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

16. Stocks

	2025 £	2024 £
Finished goods and goods for resale	<u>21,421</u>	<u>23,143</u>

17. Debtors

	2025 £	2024 £
Trade debtors	206,031	1,111
Prepayments and accrued income	4,867	1,261
Other debtors	<u>20,706</u>	<u>130</u>
	<u>231,604</u>	<u>2,502</u>

18. Creditors: amounts falling due within one year

	2025 £	2024 £
Trade creditors	2,287	921
Accruals and deferred income	3,596	3,596
Social security and other taxes	<u>—</u>	<u>348</u>
	<u>5,883</u>	<u>4,865</u>

19. Analysis of charitable funds

Unrestricted funds

	At 1 April 2024 £	Income £	Expenditure £	At 31 March 2025 £
General funds	<u>7,642,450</u>	<u>254,642</u>	<u>(199,560)</u>	<u>7,697,532</u>

	At 1 April 2023 £	Income £	Expenditure £	At 31 March 2024 £
General funds	<u>7,623,142</u>	<u>248,518</u>	<u>(229,210)</u>	<u>7,642,450</u>

Restricted funds

	At 1 April 2024 £	Income £	Expenditure £	At 31 March 2025 £
Digitisation fund	-	205,000	-	205,000
Relocation fund	<u>1,015,264</u>	<u>-</u>	<u>(5,953)</u>	<u>1,009,311</u>
Restricted Fund	<u>1,015,264</u>	<u>205,000</u>	<u>(5,953)</u>	<u>1,214,311</u>

	At 1 April 2023 £	Income £	Expenditure £	At 31 March 2024 £
Restricted Fund	<u>1,015,264</u>	<u>-</u>	<u>-</u>	<u>1,015,264</u>

The Museum of Military Medicine Trust

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

20. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Intangible assets	39,436	—	39,436
Tangible fixed assets	81,030	—	81,030
Heritage assets	7,026,978	—	7,026,978
Current assets	555,971	1,214,311	1,770,282
Creditors less than 1 year	(5,883)	—	(5,883)
Net assets	7,697,532	1,214,311	8,911,843

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Intangible assets	42,468	—	42,468
Tangible fixed assets	84,557	—	84,557
Heritage assets	7,026,978	—	7,026,978
Current assets	493,312	1,015,264	1,508,576
Creditors less than 1 year	(4,865)	—	(4,865)
Net assets	7,642,450	1,015,264	8,657,714