



Section A

Independent Examiner's Report

Report to the trustees/
members of

Charity Name
The Uganda School Project

On accounts for the year
ended

31/12/2021

Charity no
(if any)

1171011

Set out on pages

3-4

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended **31 / 12 / 2021**.

Responsibilities and
basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Date:

3rd October 2022

Name:

Nicholas Lugg

Relevant professional
qualification(s) or body
(if any):

N/A

Address:	9 Darfield Avenue
	Owlthorpe
	Sheffield, S20 6SU

Section B**Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.



Receipts and payments accounts

For the period
from

01/01/2021

To

31/12/2021

Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Donations	25,486	-	-	25,486	-
Restricted Grants		1,500	-	1,500	-
Micro Finance Programme	3,409	-	-	3,409	-
Micro Finance Client Savings	130	-	-	130	-
Other Income	232	-	-	232	-
Adjusting Entry (Bank Balances)		-	-	-	2,575
Adjusting Entry (Cash Balances)		-	-	-	498
	-	-	-	-	8,808
Sub total (Gross income for AR)	29,257	1,500	-	30,757	11,881
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	29,257	1,500	-	30,757	11,881
A3 Payments					
Bank/Finance Charges	686	-	-	686	-
Website	170	-	-	170	-
Office/Admin	450	-	-	450	-
Fundraising Expenses	1,894	-	-	1,894	-
Uganda Country Manager	3,123	-	-	3,123	-
Uganda Programmes	2,965	-	-	2,965	-
Micro Finance Programme	2,689	-	-	2,689	-
Micro Finance Client Savings	276	-	-	276	-
Other Expenditure	294	-	-	294	-
Sub total	12,547	-	-	12,547	-
A4 Asset and investment purchases, (see table)					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total payments	12,547	-	-	12,547	-
Net of receipts/(payments)	16,710	1,500	-	18,210	11,881
A5 Transfers between funds	200	- 200	-	-	-
A6 Cash funds last year end	11,681	200	-	11,881	-
Cash funds this year end	28,591	1,500	-	30,091	11,881

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds				
		28,591	1,500	-
		-	-	-
		-	-	-
	Total cash funds	28,591	1,500	-
CCXX R1 accounts (SS)		OK	OK	1 OK
(agree balances with receipts and payments ¹ account(s))				

		Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets	Details			
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

		Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets	Details			
			-	-
			-	-
			-	-
			-	-
			-	-

		Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use	Details			
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

		Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities	Details			
			-	
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees	Signature	Print Name	Date of approval



Registered Charity Number: 1171011
Registered Address: 446 New Cross Road,
London SE14 6TY, United Kingdom
Website: www.theugandschoolproject.com

The Uganda School Project – Charity Commission No. 1171011

Legal and Administrative Information

Name

The name of the Charitable Incorporated Organisation ("the CIO) is The Uganda School Project.

Principal Office

The principal office of the CIO is in Surrey, England

Four Seasons, Sandlands Grove
Walton on the Hill, Surrey , KT20 7UZ

Trustees

Name	Dates acted if not for whole year
Harold Bucknell	
Eleanor Smee	
Evelina Lindberg Nilsson	
Kinga Pecak	
Naminya Saleh	
Joao Magalhaes	
Sean Richardson	1.1.21 – 4.11.21

Trustees' Report for Annual Accounts 1.1.21-31.12.2021

1) Structure and Governance

The Board of Trustees meets at least twice a year and is responsible for the strategic direction and policy of the charity. The Founder & Director is responsible for ensuring the charity delivers its objectives. The Programme Manager has responsibility for the day-to-day activities in Uganda. The Founder and Director visits Uganda to assess work undertaken in Uganda, to hold meetings with key stakeholders and to review the performance of the Programme Manager and Programme Coordinator.

The power of appointing new Trustees of the Charity is vested in the charity's founding director. The Trustees shall at no time exceed 12 in number. Any new trustees must review and agree to uphold the

charity's Code of Conduct, as well as undergoing criminal background checks and basic safeguarding training.

2) Objectives and activities

The object of the CIO is:

To advance the education of children and young people in Uganda by the provision of school buildings, furniture, sponsorship, equipment and educational materials.

To meet this object the aims of the charity are as follows:

1. To improve school infrastructure through the construction and renovation of facilities including, but not limited to, classrooms, latrines, water tanks and offices for staff.
2. To provide physical resources including, but not limited to, classroom furniture and other miscellaneous equipment.
3. To provide basic educational resources (where additional support is required) including, but not limited to, textbooks and other learning materials.
4. To provide capacity building training for teaching staff primarily (but not limited to) at the schools we have supported, primarily (but not limited to) through continuous professional development trainings.

3) Achievements and performance

Operations and activities

Activities and operations in 2021 continued to be impacted by the Covid-19 pandemic. School closures continued for most of the year, and the Microfinance Programme was also affected.

The focus of our activities in the beginning of the year was to provide assistance to older students (who were permitted to attend school by the Ugandan Govt.) to take their Primary Leaving Exams at Bumakenya Primary School through additional catchup classes. Furthermore, construction of the school continued, with fencing and a gate to improve safety and security. A volunteer Programme Manager was in place from the start of the year, who worked with the Local Coordinator on the charity's activities to manage projects where safely possible, although this was limited.

The Microfinance Program continued, albeit streamlined - with 2 borrower groups, totalling 20 women, taking part. This was due to many women opting out of the programme, or otherwise being not on financially stable grounds for the programme to benefit them. Borrowers restarted the final loan cycle in April, through to November. It was decided after this cycle to discontinue the programme in order to focus on the charity's core, education-related aims.

Plans were put in place towards the end of the year to begin construction of the final two classrooms. This consisted of obtaining quotations, engaging with the community and other stakeholders. And formalising agreements with local government officials.

Preliminary research was also carried out to ascertain the most suitable site for a second school to support, including desk-based research into nationwide educational outcomes, combined with needs assessments and field research to determine an appropriate school to support.

Plans for the near future

As a small charity focused on working in one area of Uganda we have been able to build long term relationships with the school, it's stakeholders and the surrounding communities.

Representatives of the charity meet with the management committee and PTA of the school at least twice a year and these meetings provide an opportunity for dialogue in which stakeholders can raise any problems the school faces or any areas of support they would like us to focus on. This may present opportunities for novel and unforeseen ways of support that cannot be indicated here.

However, at the end of 2021 our plans for the next 2 years are as follows:

- 1) The construction of two more classrooms at Bumakenya PS to accommodate the rising numbers of pupils at the school.
- 2) Continuation of the Educational Development Programme, dependent on funding and evaluation of impact.
- 3) Finalise plans with all stakeholders and begin construction at a second school.

Organisation

Our board of Trustees continue to oversee the charity's activities on a voluntary basis from the UK.

As of January 2021, Phillip Price (from the USA) was taken on as a voluntary Programme Manager. His role included liaising with the schools and communities, monitoring performance of microfinance program, troubleshooting any minor issues, handling and recording of cash transactions, and reporting to the UK through weekly written reports and telephone communications. The Programme Manager receives a stipend to cover expenses.

However, as of June 2021, Phillip Price left the organisation for another opportunity. It was therefore agreed amongst the trustees that co-founder Sean Richardson was to step down from his role as a Trustee in order to work as a consultant for the charity on a part time basis to lead charitable activities.

This includes leading the strategic direction of the charity, all fundraising and marketing activities, in-country charitable activities, management of finances and budgets, preparation of annual accounts, and general administrative tasks.

Our co-founders were able to visit Uganda in 2021 for a period of one month.

Fundraising

Total income for 2021 was £30,757. This was a significant increase on 2020's figure, due to the emergence from global lockdowns that severely impacted the charity's activities in 2020. This figure is much more aligned with previous years. We expect this to continue to rise in 2022 (dependent on the wider

fundraising landscape post-Covid) , given the charity now has a consultant whose work role specification includes fundraising activities.

Branding and communications

We aim to produce a short e-newsletter at least quarterly, which is sent to a list of subscribers who have requested to receive such communication either through direct communication or by submitting their contact details via subscription forms on our website. This e-newsletter is created and distributed using free, online software provided by MailChimp. This provides an update on the charity's activities both in the UK and in Uganda, which links to more detailed information on the website. The charity maintains accounts on Facebook, Twitter and Instagram as a means of updating, interacting and connecting with donors and supporters.

4) Financial Review

The following accounts show the combined income and expenditure in the UK and Uganda.

The accounts show total income for 2021 was £30,757. This came largely through a mix of individual giving, fundraising 'challenges' such as The Royal Parks Half Marathon, and a small grant (£1,500)

Total expenditure was £12,547. Of this, £6,224 was spent on programme costs, with other expenses incurred in fundraising activities (£1,894), Programme Manager expenses (£3,123), and various admin and overhead costs totalling £1,306.

Note: This level of programme expenditure vs overheads is unusually low for the charity. This is for two reasons. Firstly, Covid-19 related school closures meant programme activity was severely reduced. Secondly, much of 2021's work was focused on research and preparation for major construction activities at Bumakenya Primary School and for identifying an appropriate site to construct/renovate a second school. We expect this balance to be redressed in 2022.

Cash reserves at the end of the financial year (£30,091) are an indicator of the above note.

5) Reserves Policy

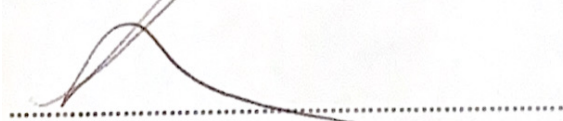
The charity aims to keep reserves of approximately three months running costs.

6) Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the Charity's Trustees:

Date:

A handwritten signature in dark ink, appearing to read 'Eleanor Smee', written over a horizontal dotted line.

19/9/2022

Eleanor Smee (Trustee)

A handwritten signature in dark ink, appearing to read 'Harry Bucknell', written over a horizontal dotted line.

19/9/2022

Harry Bucknell (Trustee)