

REGISTERED CHARITY NUMBER: 1170600

**Trustees Annual Report and
Financial Statements
for the year ended
31 December 2022**

For

The Ulysses Trust

**David Evans and Co
Stowegate House
Lombard Street
Lichfield
Staffordshire
WS13 6DP**

Contents of the Report of the Trustees
and Financial Statements
for the year ended 31 December 2022

	Page
Report of the Trustees	1 to 4
Independent Examiner's Report	5
Statement of Financial Activities	6
Balance Sheet	7
Notes to the Financial Statements	8 to 15
Detailed Statement of Financial Activities	16

The Ulysses Trust

Report of the Trustees
For the year ended 31 December 2022

The trustees present their report with the financial statements of the charity for the year ended 31 December 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims are: -

- Furthering the efficiency of the Volunteer Reserve Forces and the education of their personnel; " Promoting interest, morale, recruiting and retention in the Reserve Forces of the United Kingdom".
- Promoting the education of members of the Cadet Forces and enabling, in the interests of social welfare, such young people to develop their physical, mental and moral responsibilities so that their condition of life may be improved.
- By encouraging expeditions for the purpose of scientific research or for such other purposes that further the objects of the Charity, as the Trustees may decide.

The Trustees aim to meet these objectives by the delivery of a stable but growing programme of grants.

Public benefit

Trustees confirm compliance with the duty in Section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission when reviewing the Trust's aims and objectives and in planning future activities.

Grant making policy

The Trust invites applications for grants from the Reserve Forces and Cadets by advertising in MOD reference documents, the specialist press, on websites and on social media. Applicants submit a summary of their proposals on-line, in a specific format, to the Trust's Grants Application Committee composed of members with extensive experience of conducting expeditions, MoD sponsored Adventurous Training and youth development through Outdoor Challenging Pursuits (OCP). Applications made are reviewed against the criteria established by the Trust and the Trust's objectives.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Eligible grants

The Trust continues to fund projects which meet its objectives and aims.

Grant awards

The number of grants and amount of funds awarded were within budgets set annually at the Trustees' Meeting.

Resumption in activity following the pandemic continued to recover. 91 expeditions were supported, compared with 54 in 2021, but this is still short of pre-pandemic levels, with overseas expeditions still notably fewer, and a number still having to be cancelled. Cadets, particular Community Cadets, as opposed to school-based Combined Cadet Force units, were hit hard by the pandemic. Their numbers declined by over 13% since 2019 as older cadets 'aged out' while recruitment of newcomers was brought to a halt. Skills and experience of instructors also atrophied. The situation has now stabilised, but we expect it will take two to three years before the levels of ambition and activity recovers and will depend on greater use of external instructors in the meantime. This adds to costs, which is a further constraint. The Trust has responded to this by taking a more flexible approach to what expeditions it supports meanwhile, and to increase the level of funding it provides for each expedition, particularly for those with cadets from deprived areas.

It bears re-stating that opportunity for adventurous training and expeditions is one of the principal reasons young people give for joining cadets, whilst also re-emphasising the impact that the pandemic has had on their general development.

There is much evidence that outdoor challenging pursuits can partially compensate for this. More recent research has pointed to the benefits of such activity on young people's mental health, another area of growing concern.

Another factor that the Trust is increasingly taking into account is the Cost-of-Living crisis. Our primary yardstick for directing our funds towards greatest need is the number of cadet expedition participants in receipt of Free School Meals (FSMs). The benchmark we use is the proportion of secondary school students on FSMs. In 2019, this was 12.4%. In 2022, this had increased to 22.2% and is still rising – the clearest possible evidence of the need for the Ulysses Trust to grow its support for cadets to ensure expedition opportunities are available to all – especially to units in deprived areas and to disadvantaged cadets.

Fundraising activities

In 2022, expenditure on charitable activities, despite still lower levels of activity and ambition, had recovered close to 2019 levels. Return on Investment on fundraising improved by nearly 50%. Considering the growing need and urgency of our support for Cadets outlined above, on which our fundraising is focussed, trustees determined to continue to invest in its New Horizon campaign, but at a reduced cost. This campaign has significantly expanded the Trust's donor base, but also reinforced it with a dramatic shift from one-off donations to longer-term commitments. In pursuit of our Business Plan developed to meet the new challenges, we plan to raise an additional £1,500,000 by end-2025. The Plan seeks to sustain grants of over £500,000 pa, of which £450,000 would be to support some 73 Cadet expeditions benefitting around 1650 individuals per annum.

Donors can be assured that we comply with the regulatory standards for charitable fundraising. 2022 fundraising was undertaken by one paid officer (F.T.E. 0.6) and our volunteer officers, together with external consultants. Our policy is to use external consultants where in-house expertise is lacking. Safeguards are in place when working with suppliers to protect our supporters and the reputation of our charity and we require them to comply with the Code of Fundraising Practice. A major part of the Trust's donations come from other trusts and foundations, a few individuals with whom we have long-standing relationships, and two commercial organisations.

Monitoring Performance, Outcomes, and Impacts

Trustees continue to ensure projects funded are completed successfully. Any unexpended portions of grants are returned as, for example, where numbers participating are unexpectedly reduced owing to operational demands on reserve units. The Trust also conducts a post-expedition survey programme to monitor and measure not just activity, but outcomes from, and the social value of its grants and expeditions supported. In particular the trustees track differences made in respect of individual development of the participants, benefits to Unit morale, recruitment and retention, benefits to communities generally and the quality of support provided by the Trust to its beneficiaries. Promotion of inclusivity is aided by identifying, in applications, the number of cadets who are in receipt of FSMs (see above) and monitoring by analysis of units receiving grants against Government Indices of Mean Deprivation. Trustees have adopted a number of Key Performance Indicators (KPIs) to monitor progress quarterly in these and other areas.

FINANCIAL REVIEW

Financial position

Total Operating Income for 2022 (excluding unrealised capital losses on Fixed Assets) was £408,922, which included £21,788 of Investment Income, compared to £232,705 in 2021 (an increase of 75%). Donations amounted to £387,134,, including Gift Aid of £9,135 and £16,575 of refunded grants and underspend, due mainly to a number of planned expeditions continuing to be cancelled. The income for the year has been significantly increased by donations linked to specific activity which has continued to recover. Expenditure on Charitable Activities increased by 49% to £235.050, reflecting that recovery (see notes 5 and 6), while cost of raising funds reduced by 17% once the New Horizons campaign had been launched. Total operating expenditure was therefore £356,002, resulting in an operating surplus of £52,921 (2021 deficit of £64,993). Unrealised Capital losses on investments of £91,336, however, resulted in a net loss of (£38,415).

The total Net Assets of the Trust now amount to £652,961 of which £563,516 is comprised of fixed assets (investments), £264,926 of which are restricted for the long-term support of Army Cadets, and the balance of £298,590 designated to a fund for the long-term development of the Trust. Reserves restricted to support of Reservist activity reduced to £8,999, but those available for support of Cadets increased to £83,102, The deficit in the General Reserve reduced by £33,450 to £2,655.

The Ulysses Trust

Report of the Trustees
for the year ended 31 December 2022

Investment policy and objectives

Investment policy is reviewed annually by Trustees, normally in Quarter 1 of each year. Any funds allocated by Trustees for investment are currently to be placed in the BlackRock BLK Armed Forces Charities Growth & Income A Inc, one of the funds designed for the use of Charitable Trusts, in order to grow the capital as well to generate a consistent degree of income from the portfolio.

This investment is presently held in two of the Trust's Funds. One is restricted to the long-term support of Army Cadets. The second is designated for the long-term development of the Trust. As many Trusts/Foundations who support other charities are reluctant for their distributed funds to be used for overhead purposes as opposed to operating costs, one objective is to grow this fund such that our overhead is covered by its dividend. Any necessary drawdown from these funds is agreed by the Trustees.

Reserves policy

Reserve policy is to seek to maintain readily available funds in the Cadet and General reserves equivalent to six months of historical grants to Cadets and core running costs combined, as grants to the Volunteer Reserve are under-written by the Nuffield Trust. The combined cadet grants and core running costs in 2022 amounted to £234,661. Total funds in the Cadet and General reserves amount to £80,447, representing just over 4 months expenditure. This is a marked improvement over the year, as the return on investment in fundraising has increased and is expected to continue in the right direction. Trustees continue to monitor the situation.

FUTURE PLANS

The Trust intends to continue its activities to promote its aim and objectives and is actively seeking to improve and expand its level of support, particularly for Cadets from disadvantaged backgrounds. It also seeks to increase its investment in the training of Expedition Leaders and Instructors within the Cadet organisations, since these are fundamental to expanding expedition activities and the benefits that follow. The Trust works closely in this respect with the respective Heads of Cadets in the three Services. This is being further supported by continuing to develop a network of regional volunteers to form closer links with beneficiaries and other stakeholders across the country. The Trust continues to refine its grant management system, Minerva, the data analysis that it also enables, and its surveys and measurement of outcomes and social value generated. The Trust also intends to de-risk potential over-reliance on certain key volunteers by a review of succession plans, the identification of deputies and the appointment of a CEO in 2023.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trust is a Charitable Incorporated Organisation, constituted under a Foundation document dated 7 December 2016 and is a registered charity, number 1170600. Formerly, it had operated as a Charity (number 1012346) first registered on 6 June 1992.

The Trustees are appointed by the Board of Trustees for a term of five years. A trustee whose term has expired is eligible for re-appointment. The Foundation document provides for a maximum of 10 Trustees. Two new Trustees were appointed in 2022. Polly Marsh, after a period on the Grants Application Committee, was appointed as Trustee (Operations) and Paul Edwards was appointed with a view to his taking over the Finance Committee from the Vice Chair of Trustees in 2023. There are, at end-2022, 8 trustees.

At the periodic Trustees' meetings, trustees agree the broad strategy and areas of activity for the Trust, including consideration of grant making, fund-raising, investment, reserves, risk management policies and performance. The management of awarding grants, and the processing and handling of applications prior to consideration by the relevant committee, is delegated to the Hon. Operations Director. Execution of and accounting for grants approved by the committee is delegated to the Hon. Treasurer.

The Board keeps the skill requirements for the Trustee Body under review. When a Trustee should permanently retire, or additional new Trustees are required, the Board sets up a Nominations Committee to recruit the new Trustee(s). The ultimate decision on selection is, however, a matter for the Board of Trustees.

Risk management

The Trustees have considered the major risks to which the Trust is exposed and regularly reviews those risks and establishes systems and procedures to manage those risks. The Trustees consider that variability of donations year to year constitute some risk to the Trust's forward planning. The increase in termed commitments from donors and an income-generating capital fund mitigate this risk.

The Ulysses Trust

Report of the Trustees
for the year ended 31 December 2022

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number 1170600

Principal address

The Honorary Secretary, The Ulysses Trust,
c/o David Evans & Company
Stowegate House, Lombard Street,
Lichfield, Staffordshire, WS13 6DP

Trustees

Air Vice-Marshall Nick Kurth CBE, FRGS (Chairman)
Lieutenant Colonel Philip Neame MBE, FRGS (Vice Chairman)
Professor Rod Stables TD MA (Cantab) DM (Oxon) BM BCH (Oxon) FRCP (London)
Sophie Anne Fernandes
Colonel Paul John Edwards MBE
Polly Marsh D.L.
Andrew Gordon James Robertson
James Wilson

Independent Examiner

John David Evans FCA
David Evans & Co
Stowegate House, Lombard Street,
Lichfield, Staffordshire, WS13 6DP

Advisory Officers

Colonel Murdo Urquhart OBE
Commander Gary Bushell RN (Ret'd)
Colonel Bernard Cazenove TD
Colonel Nigel Thursby
Colonel Rex Stephenson CBE

Honorary Secretary

Lieutenant Colonel Ian Orr MBE

Honorary Treasurer

Major James Stephen Wright TD

Bankers

Lloyds Bank plc
Warwick Branch (30-99-15)
12 Swan Street, Warwick, CV34 4BJ

Solicitors

Charles Russell Speechlys LLP
8-10 New Fetter Lane, London, EC4A 3RS

Approved by order of the board of trustees on 8th August 2023 and signed on its behalf by:



AVM Nick Kurth CBE, FRGS Chair – Trustee

Independent examiner's report to the trustees of The Ulysses Trust

I report to the charity trustees on my examination of the accounts of The Ulysses Trust (the Trust) for the year ended 31 December 2022.

Responsibilities and basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



John David Evans FCA

David Evans & Co.
Stowegate House,
Lombard Steet,
Lichfield,
Staffordshire, WS13 6DP

8 August 2023

STATEMENT OF FINANCIAL ACTIVITIES

	Notes	Unrestricted funds £	Restricted funds £	2022 Total funds £	2021 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	141,453	219,971	361,424	210,318
Investment income	3	11,657	10,131	21,788	20,778
Other	4	9,135	16,575	25,710	1,609
Total		162,245	246,677	408,922	232,705
EXPENDITURE ON					
Raising funds	5	120,951	-	120,951	145,101
Charitable activities					
Charitable activities	6	7,844	227,206	235,050	152,599
Total		128,796	227,206	356,002	297,700
Net gains/losses on investments		(48,396)	(42,940)	(91,336)	57,467
NET INCOME/EXPENDITURE		(14,946)	(23,469)	(38,415)	(7,528)
RECONCILIATION OF FUNDS					
Total funds brought forward		310,882	380,496	691,377	698,905
TOTAL FUNDS CARRIED FORWARD		295,935	357,027	652,962	691,377

BALANCE SHEET AS AT 31 DECEMBER 2022

	Notes	Unrestricted funds	Restricted funds	2022 Total funds	2021 Total funds
		£	£	£	£
FIXED ASSETS					
Investments	10	298,590	264,926	563,516	654,852
CURRENT ASSETS					
Debtors	11	5,744	5,096	10,840	21,914
Cash at bank and in hand	12	-	127,129	127,129	155,631
		<u>5,744</u>	<u>132,225</u>	<u>137,969</u>	<u>177,545</u>
CREDITORS					
Amounts falling due within one year	13	(8,399)	(40,125)	(48,524)	(141,020)
NET CURRENT ASSETS		<u>(2,655)</u>	<u>92,100</u>	<u>89,445</u>	<u>36,525</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		295,935	357,026	652,961	691,377
NET ASSETS		<u><u>295,935</u></u>	<u><u>357,026</u></u>	<u><u>652,961</u></u>	<u><u>691,377</u></u>
FUNDS	14				
Unrestricted funds				295,935	310,881
Restricted funds				<u>357,026</u>	<u>380,496</u>
				<u><u>652,961</u></u>	<u><u>691,377</u></u>

The financial statements were approved by the Board of Trustees and authorised for issue on 8 August 2023 and were signed on its behalf by:



AVM Nick Kurth CBE, FRGS Chair - Trustees

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)'. Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)'. Financial Reporting Standard 102. 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

Income

All income is recognised in the Standard Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accrual basis and has been classified under headings that aggregate all costs relating to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the end of the year end date are noted as a commitment but not accrued as expenditure.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objectives of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of nature and purpose of each fund is included in the notes to the financial statements

Pension costs and other post-retirement benefits

The charity operates a defined benefits contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Activities in the period in which they relate.

Irrecoverable VAT

Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

Allocation of overheads and support costs

Overheads and support costs have been allocated first between trust activity and governance, overheads and support costs relating to Trust activities are apportioned by the Trustees based on their assessment of Trust activities. The allocation of overheads and support costs is analysed in the notes to the financial statements.

Charitable activities

Costs of charitable activities include grants made, overheads and support costs as shown in the notes to the financial statements

Governance costs

Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulations and good practice. These costs include costs relating to Independent Examiner's fees, financial advice in connection with Charity Commissioners' compliance requirements and legal fees. Together with overheads and support costs.

Investments: BlackRock Fund Managers

Investments are initially recognised at their transaction value and are subsequently measured at fair value at balance sheet date. Gain or loss on revaluation is taken to the statement of financial activities.

2. DONATIONS AND LEGACIES

Donations received comprise:	2022	2021
	£	£
Funding received from other charitable trusts and public entit		
Nuffield Trust for Forces of the Crown	110,000	44,183
Army Sports Control Board Charity	50,000	30,000
BAE Systems	40,000	40,000
Veterans Foundation	30,000	10,000
Team Army Foundation	25,000	-
Drapers Charitable Trust	-	25,000
MacRobert Fund	-	15,000
Cadogan Charities	-	10,000
RAF Charitable Trust	14,670	7,635
Clive & Sylvia Richards Foundation	10,000	-
Aviation Focus Group	5,300	4,500
The Lord Farringdon Trust	5,000	5,000
Gareth Neame Foundation	5,000	5,000
The Grocers Company	5,000	-
Westminster Foundation	5,000	5,000
4 Bn Parachute Regiment	4,869	-
Caledonian Investments	2,500	-
Fishmongers Company	2,000	2,000
Armourers & Braziers Company	2,000	2,000
Dyers Company	2,000	1,000
Reserve Forces' and Cadets' Associations	1,000	3,000
Prince of Wales Charitable Funds	-	1,000
Sir John Knott Trust	1,000	-
Sundry donations by private individuals	37,385	-
Individual pledged donations	3,700	-
	<u>361,424</u>	<u>210,318</u>

3. INVESTMENT INCOME

	2022	2021
	£	£
Bank Deposit Account interest - General Fund (allocated)	238	12
Dividends - BLK Armed Forces Charities Growth & Income Units	21,550	20,766
	<u>21,788</u>	<u>20,778</u>

4. Other

Nuffield prior year refunds	8,910	-
Cadet prior year refunds	7,665	-
Gift Aid Receipts (HMRC)	9,135	1,609
Total	<u>25,710</u>	<u>1,609</u>

5. RAISING FUNDS**Raising donations and legacies**

	2022	2021
	£	£
Staff costs	23,175	22,063
Other fundraising costs	5,672	2,857
Consultancy	92,104	120,181
	<u>120,951</u>	<u>145,101</u>

Notes to the Financial Statements - continued
for the year ended 31 December 2022

6. CHARITABLE ACTIVITIES - COSTS

Charitable activities costs comprise:	2022	2021
	£	£
Restricted expenditure:		
Grants paid and payable (net of repayments)		
Reservists:		
University Units (OTCs,URNUs,UASqs)	62,893	13,212
Operational Units (Reservists)	66,194	87,272
Cadets:		
Sea Cadet Corps	6,001	-
Combined Cadet Force (Navy)	9,178	7,145
Combined Cadet Force (Army)	19,066	21,007
Combined Cadet Force (Air)	6,842	1,655
Army Cadet Force	37,050	23,200
Air Training Corps	35,228	19,530
Total Grants (Gross)	242,452	173,021
Total Grants (Net)		
Supplementary funding		
Reservists	(7,746)	(15,073)
Cadets	(7,500)	(11,196)
Total restricted - net outlay/(gain) on grant making	227,206	146,752
Unrestricted expenditure:		
Administrative expenditure:		
Cost of meetings	399	627
Office costs	2,438	1,200
IT and sundry expenses	361	363
Governance:		
Trustees' expenses	2,432	385
Independent examiner's fees	2,215	3,272
Total unrestricted	7,844	5,847
Total charitable expenditure	235,050	152,599
The net total of grants made above includes:		
Grants made	242,452	173,021
Grants underspent/expeditions cancelled/grants returned, incl. prior years	(15,246)	(26,269)
Net in-year (gain)/outlay on grant making	227,206	146,752

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees; remuneration or other benefits for the year ended 31 December nor for the year ended 3 December 2021.

Trustees' expenses	2022	2021
Trustees' expenses	2,432	385

8. STAFF COSTS

	2022	2021
	£	£
Salaries	22,500	21,420
Other pension costs	675	643
	<u>23,175</u>	<u>22,063</u>

No employee received emoluments in excess of £60,000

The average number of Full Time Equivalent staff was 0.6 (2021:0.6)

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	150,589	236,546	387,135
Investment income	11,657	10,131	21,788
Total	<u>162,245</u>	<u>246,677</u>	<u>408,923</u>
EXPENDITURE ON			
Raising funds	120,951	-	120,951
Charitable activities			
Charitable activities	7,844	227,206	235,050
Total	<u>128,796</u>	<u>227,206</u>	<u>356,002</u>
Net loss on investments	(48,396)	(42,940)	(91,336)
NET INCOME/(EXPENDITURE)	<u>(14,946)</u>	<u>(23,469)</u>	<u>(38,415)</u>
Net movement in funds	(14,946)	(23,469)	(38,415)
RECONCILIATION OF FUNDS			
Total funds brought forward	310,882	380,496	691,377
TOTAL FUNDS CARRIED FORWARD	<u>295,936</u>	<u>357,027</u>	<u>652,962</u>

10. FIXED ASSET INVESTMENTS

	Listed Investments £
MARKET VALUE	
At 1 January 2022	654,852
Revaluations	<u>(91,336)</u>
At 31 December 2022	<u>563,516</u>
NET BOOK VALUE	
At 31 December 2022	563,516
At 31 December 2021	<u><u>654,852</u></u>

There were no investment assets outside the UK.

Cost or valuation at 31 December 2022 is represented by:

	Listed investment £
Valuation as at 31 December 2022	563,516

Investments at end of year are attributed as follows:

	2022 £	2021 £
Future Development Fund (Designated)	298,590	346,986
Army Cadet Long Term Fund (Restricted)	264,926	307,866
	<u>563,516</u>	<u>654,852</u>

11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022 £	2021 £
Debtors	-	16,690
Prepayments and accrued income	10,840	5,224
	<u>10,840</u>	<u>21,914</u>

Debtors at the end of the year are attributable as follows:

	2022 £	2021 £
Unrestricted	5,744	4,706
Restricted:		
(1) Cadets	5,096	16,403
(2) Reservists	-	2,460
Total	<u>10,840</u>	<u>23,569</u>

12. CASH AT BANK AND IN HAND

Cash at bank and in hand at the end of the year is attributable as follows:

	2022	2021
	£	£
Restricted:		
Cadets	83,102	98,911
Reservists	44,027	56,720
	<u>127,129</u>	<u>155,631</u>

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Other creditors	48,524	141,020

Creditors at the year-end are attributable as follows:

	2022	2021
	£	£
Unrestricted	<u>8,399</u>	<u>40,810</u>
Restricted:		
Cadets	31,175	52,460
Nuffield Trust (Reservists)	<u>8,950</u>	<u>47,750</u>
	<u>40,125</u>	<u>100,210</u>
Total	<u>48,524</u>	<u>141,020</u>

14. MOVEMENT IN FUNDS

	At 1.1.22	Net movement in funds	Transfers between funds	At 31.12.22
	£	£	£	£
Unrestricted funds:				
General Reserve Fund	(36,105)	22,031	11,419	(2,655)
Future Development Fund	346,986	(36,978)	(11,419)	298,589
	<u>310,882</u>	<u>(14,946)</u>	<u>-</u>	<u>295,935</u>
Restricted funds				
Army Cadet Long-Term Fund	307,866	(42,940)	-	264,926
Cadet Reserve Fund	61,201	21,901	-	83,102
Nuffield Trust for Armed Forces of the Crown	11,429	(2,430)	-	8,999
	<u>380,496</u>	<u>(23,469)</u>	<u>-</u>	<u>357,027</u>
TOTAL FUNDS	<u>691,378</u>	<u>(38,415)</u>	<u>-</u>	<u>652,962</u>

14. MOVEMENT IN FUNDS - continued

	Incoming resources	Resources expended	Gains and losses	Movement in funds
	£	£	£	£
Unrestricted funds:				
General Reserve Fund	162,245	(128,795)	-	33,450
Future Development Fund	11,419	(11,419)	(48,396)	(48,396)
	173,664	(140,214)	(48,396)	(14,946)
Restricted funds				
Army Cadet Long-Term Fund	10,131	(10,131)	(42,939)	(42,939)
Cadet Reserve Fund	100,165	(78,264)	-	21,901
Nuffield Trust for Armed Forces of the Crown	118,911	(121,341)	-	8,999
Air Cadet Fund	40,570	(40,570)	-	-
	269,777	(250,306)	(42,939)	(12,039)
TOTAL FUNDS	443,441	(390,520)	(91,335)	(26,985)

Comparatives for movement in funds:

	At 1.1.21	Net movement in funds	Transfers between funds	At 31.12.21
	£	£	£	£
Unrestricted funds:				
General Reserve Fund	1,204	(48,312)	11,003	(36,105)
Future Development Fund	316,537	41,452	(11,003)	346,986
	317,741	(6,860)	-	310,881
Restricted funds				
Army Cadet Long-Term Fund	280,849	27,017	-	307,866
Cadet Reserve Fund	30,644	30,556	-	61,200
Nuffield Trust for Armed Forces of the Crown	69,671	(58,241)	-	11,430
	381,164	(668)	-	380,496
TOTAL FUNDS	698,905	(7,528)	-	691,377

14. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Gains and losses	Movement in funds
	£	£	£	£
Unrestricted funds:				
General Reserve Fund	102,636	(150,948)	-	(48,312)
Future Development Fund	11,002	-	30,450	41,452
	113,638	(150,948)	30,450	(6,860)
Restricted funds				
Army Cadet Long-Term Fund	9,763	(9,763)	27,017	27,017
Cadet Reserve Fund	70,000	(39,444)	-	30,556
Nuffield Trust for Armed Forces of the Crown	27,169	(85,410)	-	(58,241)
Air Cadet Fund	12,135	(12,135)	-	-
	119,067	(146,752)	27,017	(668)
TOTAL FUNDS	232,705	(297,700)	57,467	(7,528)

Restricted funds are provided for the purposes stated:

Army Cadet Long Term Fund: longer-term expedition funding programme for Army Cadet Force and Combined Cadet Force (Army) cadet expeditions (commenced 2015). This is linked to a programmed investment policy.

Cadet Reserve Fund: for any ventures undertaken by members of the Cadet Forces (Sea Cadets/Royal Marine cadets/ Combined Cadet Force (Air)/Air Training Corps).

Nuffield Trust for Armed Forces of the Crown: for members of the Reserve Forces with a call-out liability. At 31 December 2022 the fund value was £8,999 restricted cash at bank. Included in in-year expenditure was a total of £8,950 in respect of creditors for grants to be paid in 2023.

Air Cadet Fund: for Air Training Corps and Combined Cadet Force (Air) contingent expeditions. Some supporting grant were received from (1) Royal Air Force Charitable Trust, and (2) Aviation Focus Group.

Designated funds have been earmarked for the following purposes:

Future Development Fund: linked to specific investment, for longer-term development of the Trust.

The unrestricted General Reserve Funds (and any income derived thereon) is available to be spent on any purposes of the charity.

15. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 December 2022

	2022 £	2021 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	370,334	210,318
Gift Aid	<u>9,135</u>	<u>1,609</u>
	379,470	211,927
Investment Income		
Bank deposit interest - general fund (allocated)	238	12
Dividends - BLK Armed Forces Charities Growth &	<u>21,550</u>	<u>20,766</u>
Income Units	<u>21,788</u>	<u>20,778</u>
Prior f/y cash grant refunds for cancellations/underspends	7,665	-
Total incoming resources	408,922	232,705
EXPENDITURE		
Raising donations and legacies		
Salaries	22,500	21,420
Social Security	-	-
Pensions	675	643
Other fundraising costs	5,672	2,857
Consultancy	<u>92,104</u>	<u>120,181</u>
	120,951	145,101
Charitable activities		
Cost of meetings	399	628
Office costs	1,249	1,200
IT & sundry expenses	1,550	363
Grants made	242,452	173,021
Grants underspent/expeditions cancelled	<u>(15,246)</u>	<u>(26,270)</u>
	(230,403)	148,942
Support costs		
Governance costs		
Trustees' expenses	2,432	385
Accountancy & legal fees	<u>2,215</u>	<u>3,272</u>
	4,647	3,657
Total resources expended	356,002	297,700
Net (expenditure)/income before gains and losses	52,921	(64,995)
Unrealised (losses) /gains on fixed asset investments	<u>(91,336)</u>	<u>57,467</u>
Net (expenditure)	<u><u>(38,415)</u></u>	<u><u>(7,528)</u></u>