

Baby Arlo is currently receiving treatment
for cancer at Leeds Children's Hospital



Annual Report & Financial Statements

for the year ending
31st March 2022

Charity Number: 1170369
Co Reg Number: 10492128

Leeds Cares is the legal name of Leeds Hospital Charity, registered charity 1170369

leeds
hospitals
charity

charity number: 1170369

Making a difference

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Chair's report & CEO Welcome



Edward Ziff OBE DL
Chair of Leeds Hospitals Charity

Chair's Report

I am delighted to present Leeds Hospitals Charity Annual Report for 2021-22.

Our vision continues to be to support the Leeds Teaching Hospitals NHS Trust to be the best hospital, in one of the healthiest cities in the UK. In yet another difficult year, not just for the NHS but for the country as a whole, the Charity has responded well. We're continuing to invest in our long-term strategy and work on diversifying the sources of income so that we can continue to support the hospitals with much more funding, now and in the future.

This year has seen some remarkable fundraising activity and many new campaigns that have captured the hearts of the people of Leeds. From dancing celebrities for the Rob Burrow MND Appeal to toddling children in Halloween fancy dress for the Children's Hospital, the generosity of our donors continues to amaze me. Their kindness in giving to Leeds Hospitals Charity means we can award funding that really does make a difference, as demonstrated by just a few

of the fantastic case studies that are included in this report.

As well as our supporters, I continue to be grateful to my fellow Trustees, who are dedicated in their loyalty to the Charity and give up their time readily to help us succeed. A special mention also must go to our many volunteers, a group which has more than doubled in number over the last year! Nearly 250 people now regularly give up their time to support Leeds Hospitals Charity, which is simply amazing as their support really enables us to deliver more, every single day.

Finally, I'd like to thank our dedicated staff team, led by our inspiring Chief Executive Esther Wakeman, who have continued to work incredibly hard over the last year.

I hope that you will enjoy reading our Annual Report and that you are as proud as I am to be associated with Leeds Hospitals Charity and all that they do for the benefit of staff, patients and families.



Esther Wakeman
CEO of Leeds Hospitals Charity

CEO Welcome

I have been humbled by the loyalty of our supporters this year given the impact that Covid is still having and the other challenges people face. This year began with the country coming out of a third and final Coronavirus 'lockdown' and with the healthcare sector drastically altered. The pandemic has undoubtedly left a legacy of upheaval across the NHS, and the situation in Leeds is no different. As healthcare staff across our hospitals work even harder to tackle the Coronavirus backlog, the need for charitable support has never been greater.

We have worked closely with our hard-working colleagues in the NHS to ensure funds that have been raised, donated and left as Gifts in Wills, have had a phenomenal impact for patients and families. We have supported projects across the hospitals to deliver better outcomes for patients by funding things over and above what the NHS can pay for. From supporting staff wellbeing to funding world-leading research, the wide range of projects we have funded this year is really impressive. We continue to receive great feedback from NHS staff, patients and families that our support is really making a difference and

helping to improve the hospital experience across all sites.

Thanks to the continued support of our amazing donors we can keep funding vital projects at Leeds Teaching Hospitals. This year we've added thousands of new regular donors to our database and welcomed new supporters to the charity who have chosen to help our hospitals in new ways; via shopping in our retail outlets or playing in our new lottery.

The launch of our five-year strategy in November 2021 further aligned our charitable goals with that of Leeds Teaching Hospitals and allowed our partners and supporters full transparency of our future plans. We continue to look for ways to improve, learn and adapt to have the greatest impact. We have recognised that we need to be a more inclusive charity and have changed our committees who review funding applications and started changing our recruitment process and other ways of working to consider this. As we look ahead to the second year of our strategy plans, I'm confident we're growing a great team here at Leeds Hospitals Charity who will be trusted to support our NHS in Leeds for many more years to come.



The Board of Trustees is permitted a maximum number of 15 Trustees, which was increased from 12 by the Board on 24 November 2020. At 31 March 2022 the charity had 14 Trustees. Thirteen of the Trustees are independent lay members and were appointed on the basis of their skills and experience. The other Trustee is the Trustee nominated by Leeds Teaching Hospitals NHS Trust, as required by the Articles of Association of the Charity and company.

The Trustees have attended Board meetings during the year as follows:

Name	Period of appointment	Number of Board meetings attended 2021-22 (6)
Mr Edward Ziff OBE DL (Chair)	From 22 November 2016	6
Dr Yvette Oade (Vice Chair)	From 24 November 2020	6
Cllr Caroline Gruen	From 22 November 2016	5
Prof Peter McWilliam (Senior Independent Trustee)	From 22 November 2016	5
Dame Linda Pollard DBE DL (NHS Trustee)	From 22 November 2016	4
Mr Christopher Schofield	From 1 July 2017	5
Mr Jasbir Athwal	From 25 August 2020	5
Mr Dean Hoyle	From 25 August 2020	1
Dr Cassie Doherty	From 24 November 2020	5
Mr Jonathan Grant	From 9 February 2021	6
Mr Sohail Ali	From 14 June 2021	2 (of 4)
Mr Mark Davies	From 3 June 2021	4 (of 4)
Dr David Berridge	From 14 June 2021	2 (of 4)
Ms Lauren Charnley	From 9 September 2021	3 (of 4)
Heather Jackson	From 25 August 2020 – 14 April 2021	0 (of 0)
Dermot Callinan	From 1 July 2017 – 3 June 2021	0 (of 0)

In addition, the Trustees appointed three Associate Trustees, Ms Gemma Skelley (24 November 2020), Mr Rob Kurau and Mr Haris Sultan (14 June 2021) who attend Board and Committee meetings but do not have the responsibilities of Trustees. The Associate Trustee role is a development opportunity which allows them to experience the range of duties of Trustees with a view to them taking up the position in future.



Some of the Leeds
Hospitals Charity Team

The Executive Leadership team of the charity is as follows:

Name	Role	Appointed
Ms Esther Wakeman	Chief Executive	17 February 2020
Ms Sarah Griffin	Director of Communications	1 April 2019
Mr Paul Watkins	Director of Fundraising	17 February 2020
Mr Andrew Forsyth	Company Secretary	22 June 2020
Ms Eve Hartrick	Director of Finance and Corporate Services	20 July 2020
Mr Wasim Akhtar	Interim Director of Communications	26 May – 21 October 2021
Ms Alex Drinkall	Interim Director of Communications	31 January 2022 – 18th April 2022

Strategic Report

Achievements and performance – for details of the Charity’s achievements and performance, refer to Sections 7, 8 and 9.

Financial review – for the financial review, refer to Chapter 11 and Chapter 5.3, Grant Funding.

Principal risks and uncertainties – for principal risks and uncertainties facing the Charity refer to Chapter 12.



Our strategy, vision and values

Our vision for Leeds Hospitals Charity is to enhance Leeds Teaching Hospitals ability to be the best NHS Trust, in one of the healthiest cities in the UK.

Leeds Hospitals Charity exists to support NHS staff across all eight hospital sites, helping them to deliver the best care for over a million patients and their families each year. When it's your loved one in hospital, you want the very best care, equipment, training, and research-informed treatment for them – and so do the staff at Leeds Teaching Hospitals NHS Trust. Donations from our supporters and generous legacies mean we can award funding grants, all year round, to fund the extra things that enhance the care provided by the NHS.

Throughout 2021-22, the Charity has continued to embed our three core values which are at the heart of all of our activity.

These values are:



Transparent

Being transparent is about fostering a culture where honesty and openness are encouraged and valued. Managing expectations, doing what we say we'll do and treating others the way we want to be treated.



Transform

Transforming lives is not just about the big changes, it's also the small acts of kindness that make a difference. Embracing change, challenging the status quo, celebrating success and learning from mistakes; we are always looking for new ways to innovate and improve.



Together

Working together means collaborating with our partners towards shared goals. Helping others, accepting help ourselves and encouraging each other to be the best we can be. Empowering everyone to be their true selves, we value differences and recognise they make us stronger.

A prime example of how our values drive our charitable activity can be seen in the launch of our new Motor Neurone Disease (MND) Fundraising Appeal, to raise £5 million for a new care centre on the Leeds Teaching Hospitals site. This campaign has the potential to transform the lives of hundreds of MND patients across our region but needs strong partnerships and a collaborative approach to succeed. By working closely with colleagues across Leeds Teaching Hospitals and delivering a cross-team campaign, we've already succeeded in raising over half of our fundraising target in less than a year.

Alongside our values, throughout the last year we have also further developed a working group on the themes of Equality, Diversity, and Inclusion. We want to be an exemplar employer within the charity sector, ensuring we are committed to a transparent pay and benefits system that's benchmarked across the industry. All staff were invited to attend anti-racism training and employees were also offered the chance to enrol on an Equality, Diversity & Inclusion training course, provided free courtesy of Shipley College. We continue to invest in personal development support for all staff and commit to training employees so there are always opportunities to progress.

Ultimately, we want to guarantee that Leeds Hospitals Charity is an equitable, diverse and inclusive place to work, and that everyone who works here feels welcomed and supported. Throughout the year we made significant improvements to our processes towards being a more inclusive organisation. We've undertaken a review of our recruitment process and made changes to remove barriers to applicants. We've also made changes to our committee process, including our small grants panel, to diversify the membership. This means the members who review our applications now more accurately reflect the communities we serve. This small but important change has led to broader perspectives being included in the grants approval process.

Our work on equality, diversity and inclusion will remain an important part of our strategy over the next five years. Read more about our future strategy in section 13.



The launch of the Rob Burrow MND Appeal

3.1 Launching our five-year strategy

In late 2021 we publicly launched our five-year strategy, outlining our plans to significantly grow our income in order to help more people every year. Our strategy also focuses on the plans we have to become a more efficient and effective organisation, ensuring we're a great place to work for our employees, and that we're working collaboratively with our partners to have the greatest impact for our communities here in Leeds.

We want to be able to say yes to every request for funding that we receive. We know that every day, our hardworking NHS staff identify projects that could benefit patients and their families, and we'd love to be able to fund them all. However, we also know there are some areas where we can have a greater impact and make a bigger difference to the people of Leeds. These are areas that might be short of traditional funding through the NHS or they might be projects that will impact lots of people in a short space of time.

Prior to launching our strategy, we collaborated with the University of Leeds and Leeds City Council, identifying the priorities for healthcare not just within the acute sector but across the Leeds City Region. As a result, we have developed three new impact areas that will help to focus our grant-funding over the next five years and ensure the projects we're investing in are really making a difference.

These are:

- Health technology and innovation
- Reducing health inequalities
- Treatment of rare conditions

Our full five-year strategy can be read on our website at www.leedshospitalscharity.org.uk/strategy

Alongside our five-year plan, we developed two complementary strategies:

Volunteering strategy

This strategy outlines our commitment to work closely with Leeds Teaching Hospitals to encourage volunteering from all areas of the community in order to support our hospitals in a range of activities. More information on how we've worked with volunteers this year can be found in Section 10 of this report.

Research and Innovation strategy

Developed in consultation with Leeds Teaching Hospitals and staff at the University of Leeds, our research plans align with the Charity's overarching five-year strategy.

At the heart of our research strategy is our aim to improve outcomes for patients in Leeds, recognising the direct correlation between research-active hospitals and better patient care and treatment. The strategy identifies six areas of strategic importance that will inform how the Charity awards research and innovation funding, including partnership with Leeds Teaching Hospitals, the potential to impact patients within 10 years, the opportunity for national profile and recognition, support for future leaders and alignment with our three impact areas. Significantly, it provides a framework and structure to support good governance, ensuring we will meet the expectations of the Association of Medical Research Charities.



over
£43k

raised
through the
Christmas
'Sponsor the
Sparkle'
campaign



£26,000

awarded in lottery prizes

22

companies
chose us as
their 'charity
of the year'



£100k

partnership with the
Lord Mayor as his
'Charity of the Year'

Our Year in



239

volunteers
gave

9

memory
making
projects



2

retail shops
opened

9,623

hours of
their time



32

Christmas
celebrations
for patients





365

applications
approved

£296k

Gifts in Kind
donated



£1.6m

invested in research and
innovation (including in
breast cancer, brain
tumours, transplantation,
paediatric clinical trials)



£1m

of vital
equipment
purchased

Numbers

22

community
projects
supported by
NHS
Charities
Together
addressing
health
inequalities

£96k

awarded
through a
themed
innovation
funding call

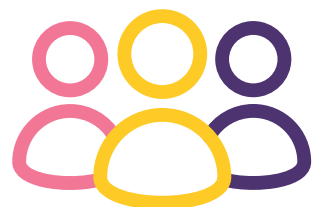
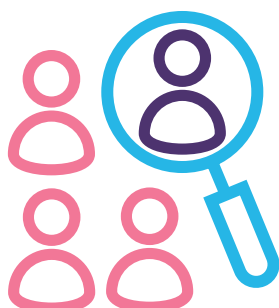
over
10,000

new
supporters
recruited



£4.8m

grants
awarded





Objects and Activities

5.1 Objects and purpose

Leeds Hospitals Charity charitable Objects are:

- a. To further any charitable purpose or purposes relating to the general or any specific purposes of the NHS Trust or the purposes of the health service;
- b. To promote, protect, preserve, and advance all or any aspects of the health of the public; and
- c. To advance and promote knowledge and education in medicine and health including engaging in and supporting medical and health research and the dissemination of the useful results.

To fulfil our Objects, we award funding across six funding priorities: equipment, environment, health & wellbeing, research & innovation, specialist staff and education.

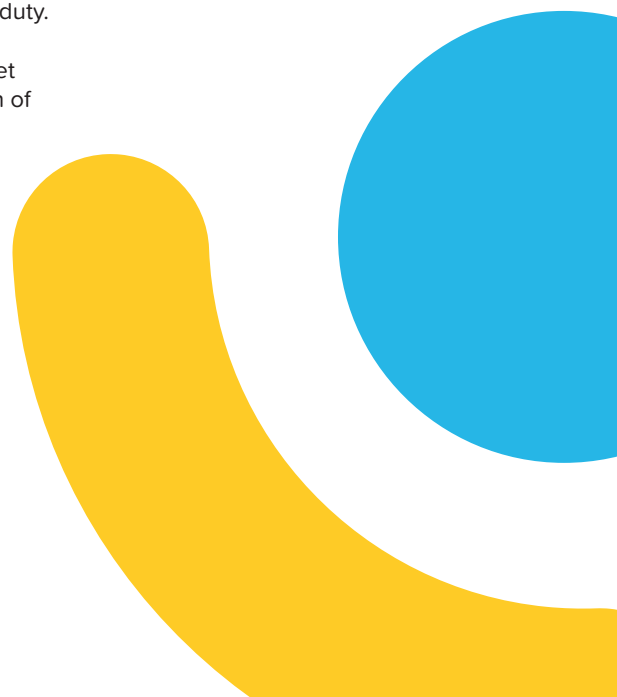
5.2 Public Benefit

The Trustees have a duty to comply with Section 17 of the Charities Act 2011 which outlines the Charity Commission's general guidance on public benefit. The Trustees can confirm that Leeds Hospitals Charity has fulfilled the public benefit requirement and that this requirement is strongly embedded within the procedures for approving funding applications and spending plans.

The Trustees ensure that all funding applications and spending plans contain identifiable public benefits that are clear and meet the objects of Leeds Hospitals Charity supporting any NHS charitable purpose relating to Leeds Teaching Hospitals and its patients.

The Trustees consider the strategic goals and activities of Leeds Teaching Hospitals and compare these with the achievements and outcomes of the various projects funded, reviewing the benefits brought to the public. The Trustees have referred to the Charity Commission's guidance on public benefit in undertaking the public benefit duty.

Leeds Hospitals Charity's strategic goals and the public benefit requirement are met through a range of projects, as identified in examples of activity funded under each of our priority areas.



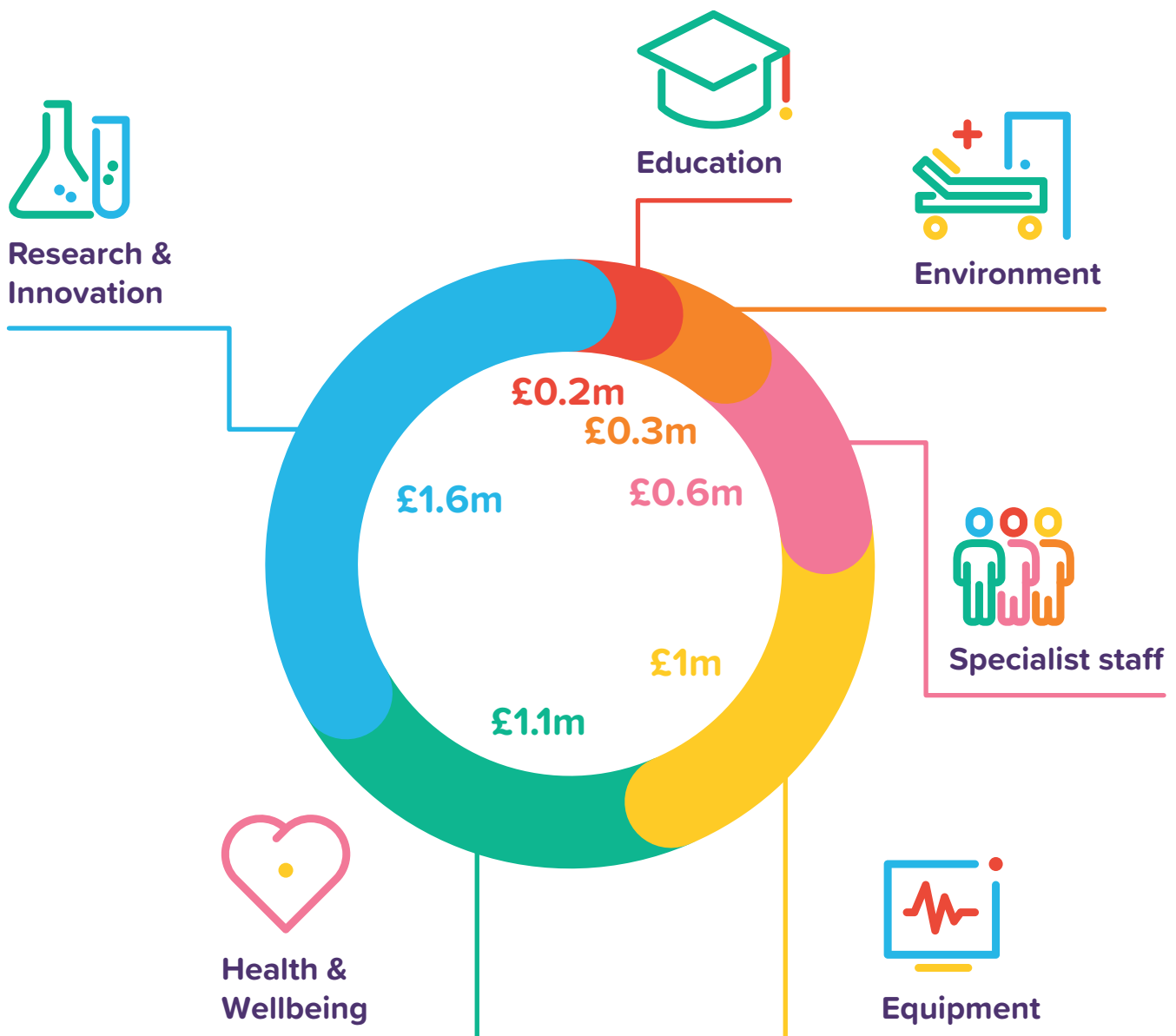
5.3 Grant funding

In 2021/22 we awarded £4.8m across six funding priorities via 365 funding applications. We also refreshed our application process to reflect the three new impact areas in our strategy. This means applicants can now specify if they think their project will benefit one of these impact areas and it allows the Charity's Trustees to prioritise applications on this basis.

In 2021, thanks to a gift left in a Will, we were able to introduce the concept of 'themed funding calls' to proactively seek projects that would have impact in a particular area. We invited applications of up to £10k in our first call on the theme of 'innovation'.

This new approach (one we plan to repeat in the coming years) also encourages all staff, regardless of role or specialty, to apply for funding, which is an important feature of our funding strategy.

Total grant funding £4.8m by funding priority





Research & Innovation

£1.6m across 68 applications

In 2021/22, 30% of our overall grant funding budget supported research and innovation activity. Nearly 25% of these projects had a value over £10k and six of them were awarded over £50k. Throughout the year we have invested in studies across a range of specialties recognising the areas of clinical expertise in Leeds and also departments where a strong research profile could leverage additional income for the NHS Trust and its partners.

Thanks to charitable investment, over the last year researchers in Leeds are now looking at the effect of cannabinoids in patients with glioblastoma, biomarkers of transplanted kidney health, recurrence of breast cancer, advancements in treatments for patients with osteoarthritis and the cell cycle of brain cells to understand why they resist treatments.

Funding has also enabled attendance at conferences, the publication of research data and the continued support for colleagues undertaking PhDs and MDs who need financial assistance with their fees. Funding research is so crucial to Leeds Hospitals Charity as data shows that research-active hospitals ultimately deliver better patient care.

Case studies from our investment in Research & Innovation can be found in Section 7.3 of this report.



Equipment

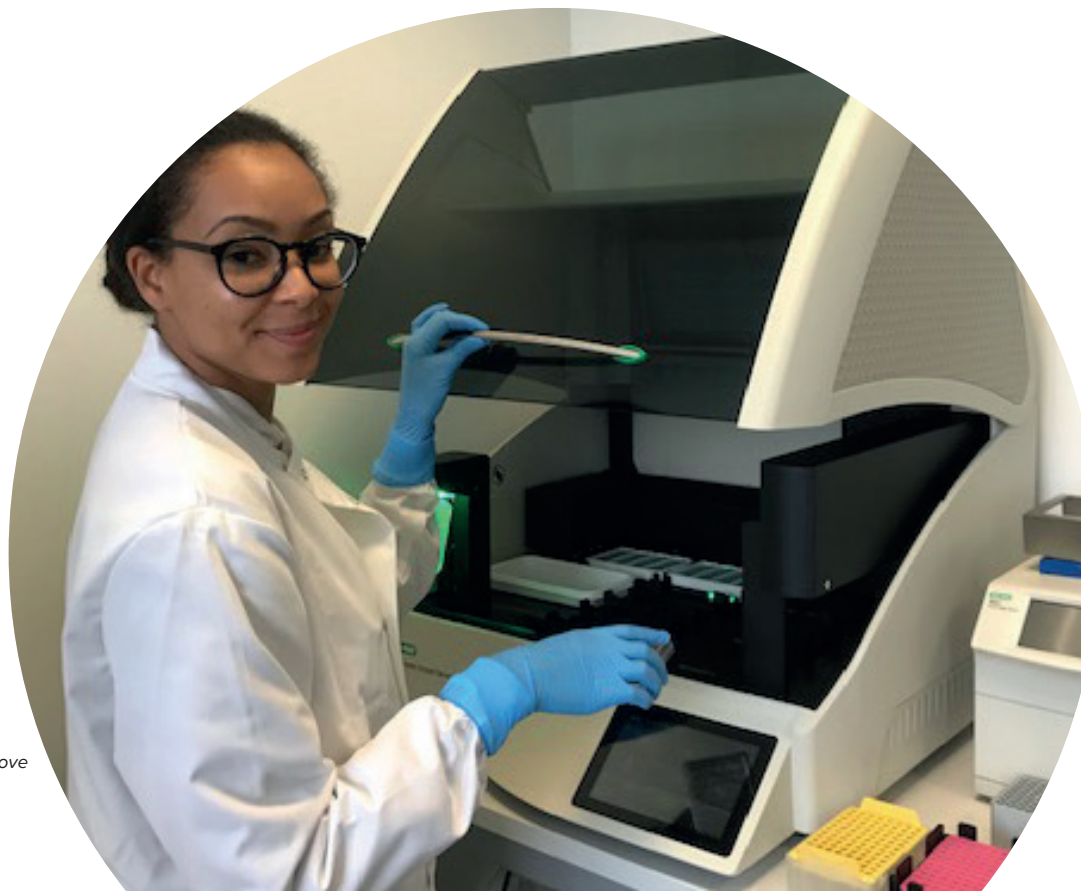
£1m across 56 applications

Charitable funding during 2021/22 has enabled the continued purchase of cutting-edge equipment ensuring Leeds Teaching Hospitals leads the way in health technologies and innovation.

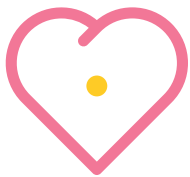
Technology like the 'Next Generation Sequencer' will allow for precision mapping of organs for transplant patients. A new 'digital droplet system' will improve disease monitoring, including the detection and diagnosis of blood cancers. Smaller items such as electric wheelchairs, specialist lamps, additional observation monitoring devices, e-nebulisers and bladder scanners have all been funded and are already available to benefit patients in Leeds.

At Leeds Children's Hospital, we have provided funding for specialist physiology equipment enabling the team to establish a bespoke paediatric service assessing lung function in children with a range of diseases. This means children and their families no longer have to travel to other hospitals. Funding was also provided to enhance breast feeding support for new mums through the loan of specialist breast pumps, both on the neonatal unit and when they are discharged home.

More information on the impact of our funding on Leeds Children's Hospital can be found in Section 7.1 of this report.



A recently funded digital droplet system will improve the detection & diagnosis of blood cancers



Health & Wellbeing

£1.1m across 120 applications

We continue to award funding to support the health and wellbeing of staff, patients, and their families.

Small amounts of funding in this area can make a big difference. From take-away nights for teenage cancer patients to new technology for paediatric wards, to funding for the After-Cure Unity Choir at Leeds Cancer Centre. Health and wellbeing funding also paid for memory-making kits across the hospital, which are now used by teams in Leeds Children's Hospital and by the nurse specialist team at the Chapel of Rest. Other projects funded in this area have included Christmas presents for patients, festive hampers, and fish tanks in waiting areas.

This year the Charity also continued to support the Comfort Care Pack scheme for the relatives of dying patients. A grant of £8,000 ensured relatives who have a loved one dying in hospital are offered a small pack of toiletries whilst waiting at a patient's bedside. It's a small gesture at an incredibly difficult time and one we are proud to support.

The largest health and wellbeing applications (£0.6m) relate to funding awarded to 22 community-based projects funded via monies awarded through NHS Charities Together. Read more about this in section 7.4.



Specialist Staff

£0.6m across 8 applications

Charitable funding for specialist staff provides start-up resources for new or additional roles, providing increased dedicated resource and allowing a team to build an evidence base to support sustainable funding for staff in the long-term.

Approximately 3000 adult patients die within Leeds Teaching Hospitals every year. This is almost 50% of all adult deaths in Leeds. Funding for an additional bereavement nurse has enabled the Trust to respond to increasing demands from families and staff following a challenging two years.

The Play Therapy team received a boost with £61k of funding awarded to Leeds Children's Hospital to create new posts that will support diabetes patients as well as dialysis patients. Both patient groups can experience lengthy stays in hospital with complex treatments. In the case of the diabetes play leader, the new role will work closely with families affected by diabetes in early years, in collaboration with a team directed by Dr Fiona Campbell who was recognised in the Queen's Jubilee Honours list in 2022.

We also awarded £145k to establish a home haemodialysis service for paediatric patients. For children needing to visit hospital 3- 4 times every week for 4-5 hours, this service will be transformational in reducing the need to attend hospital. Funding will ensure two specialist nurses are recruited to develop the new service.



Comfort care packs can support relatives of a loved one

“

Very thoughtful
and very much
appreciated. The
simple pleasure
of brushing teeth
makes you feel a
whole lot better.
Thank you.

Relative on ward L6 who received a comfort care pack

“

We are so pleased with it and so pleased that the environment is going to provide a comfortable, safe and calm place for the bereaved and a dignified and respectful place for the deceased.

Sam Oakes

Nurse Specialist, Mortuary Team



Education

£0.2m across 85 applications

Support for staff to access training and education remains a commitment of the Charity. A highly skilled and informed workforce delivers better care for patients. Staff value time out to learn, reflect and network; training allows for new and innovative ideas to be adopted in Leeds. In 2021/22 the Chief Nurse Fund received a top-up and has supported 34 members of staff to undertake a course or attend a conference.

An additional 35 education applications have been supported. This year attendance has been particularly relevant as it follows two years of cancelled learning events.

“

I have successfully completed my MSc studies and I would like to pass my sincere gratitude to the Chief Nurse Fund for the financial assistance provided to pursue my studies at the University of Strathclyde. The end result was a retrospective study of the outcome measures of microprocessor-controlled knees.

Senior Prosthetist
Seacroft Hospital



Environment

£0.3m across 28 applications

A calm, clean and inviting patient environment can make all the difference. Over the past year we have funded a range of projects, from a therapy kitchen at Chapel Allerton Hospital, to the Rosemary Suite bathroom supporting mothers who have experienced baby loss. Other projects include specialist seating for waiting rooms, birthing suites, wall art, patient kitchens and the adult cystic fibrosis outpatient facility at Seacroft Hospital.

At St James's Hospital we have funded the refurbishment of the Chapel of Rest used by families to say goodbye to a loved one, bringing this space up to the same standard as the Chapel of Rest at Leeds General Infirmary funded by the Charity a few years previously. The work involved bringing in additional multi-faith elements recognising the multi-cultural communities who use the facility.



The refurbished therapy kitchen at Chapel Allerton Hospital



Leeds Hospitals Charity has 12 linked charities, detailed below. Two of these are permanent endowments and others were created to support specific projects or causes. The Board of Trustees of Leeds Hospitals Charity is the Corporate Trustee for each of the linked charities and, collectively, has the same responsibilities as the individual Trustees have for the wider Charity. Day One, which was previously a linked charity, was delinked on 30 April 2021 and is now an independent charity, Day One Trauma Support (reg no. 1194227).

In 2021/22 we introduced a new framework to manage linked charities providing greater opportunities for engagement between the Corporate Trustee and stakeholders of linked charities and enhancing oversight of associated activity. The framework includes an annual Partnership Panel meeting, the first of which took place in January 2022.

Name	Purpose	Charity Number	Governing Document Scheme dated
Leeds Teaching Hospitals Charitable Fund	To further any charitable purpose or purposes relating to the general or any specific purposes of the Trust or the purposes of the national health service	1170369-1	29 March 2017
Leeds Chest Clinic General Purpose Charity	For any charitable purpose or purposes relating to the National Health Service and in particular, but without any limitation, for the services provided by the Leeds Chest Clinic	1170369-2	29 March 2017
Inflammation Group Fund	For any charitable purpose or purposes relating to the rheumatology and arthritis services at Leeds Teaching Hospitals within the National Health Service	1170369-3	29 March 2017
Leeds Children's Hospital Charity	To enhance the care and treatment of children in Leeds Children's Hospital and to provide equipment for Leeds Children's Hospital	1170369-5	29 March 2017 Amended 24 April 2018
Robert Ogden Macmillan Centre	To support the Robert Ogden Macmillan Centre	1170369-6	29 March 2017
Yorkshire Brain Appeal	Research and clinical trials into brain diseases	1170369-7	29 March 2017
Leeds Cancer Centre Charity	To fund specialist medical equipment for diagnosis and treatment of cancer; to fund cancer research; and to enhance the care of patients with cancer	1170369-8	29 March 2017 Amended on 24 April 2018
Breast Cancer Research Action Group	To fund research into breast cancer and the purchase of equipment for the treatment of breast cancer	1170369-9	29 March 2017
Leeds Little Livers - Transplant Games Trust Fund	To support child transplant patients to participate in Transplant Games and events	1170369-10	29 March 2017
Rays of Hope	To fund and support research into cancer conditions of the liver	170369-11	29 March 2017
Elsie May Sykes	The income shall be applied for the purchase of medical equipment or to further medical research (but excluding research relating to the transplantation of human organs, human egg cells or human embryos and excluding medical research involving the vivisection of animals) for which no exchequer funds are available for the benefit of the hospitals	1170369-12	29 March 2017
Jeremy Neil Allen	For the purpose of paediatric oncology research and/or at the absolute discretion of the Trustee for paediatric service (including research) and/or for any other part of Leeds Teaching Hospitals within the National Health Service for the purpose of paediatrics and/or oncology (including research)	1170369-13	29 March 2017

The Inflammation Fund

For over twenty-five years the Inflammation Fund has supported research projects in early arthritis. Significant successes in identifying treatment methods mean the linked charity now focusses its efforts on the prevention of immune mediated inflammatory diseases more broadly. Rheumatology publications from LTHT are the most highly cited of any NHS Trust. The team is able to predict when arthritis is more likely to occur and is now working closely with primary care networks across the country to identify patients at the earliest opportunity to prevent arthritis and other inflammatory diseases from developing.

In summary the research to date has enabled the team to draw the following evidence-based conclusions, and the outcome of further prevention studies is awaited.

- It is possible to accurately identify at-risk populations, with different risks of progression
- Validated prediction scores of variable complexities are available, with a choice of numerous predictors
- Scores can be adapted to availability of biomarkers
- Anti-CCP2/3 positive individuals with no joint involvement may be an ideal population to target for intervention

Over the past year having experienced delays during the pandemic the appointment of specialist posts including a clinical research fellow, clinical trials coordinator and a clinical trial assistant has bolstered the resource and supported the continuation of world-leading research at Chapel Allerton Hospital.



Leeds Little Livers

Leeds Little Livers is a linked charity of Leeds Hospitals Charity dedicated to supporting participation by children and young people in the annual British Transplant Games. The Children's Liver Unit at Leeds Teaching Hospitals Trust is one of three in England. The Leeds Children's transplant team attends the British Transplant Games every summer. The Games provide a unique opportunity for children and their families to gain peer support from those who have experienced a similar journey. It is a time to celebrate life after a transplant and remember donor families.

In 2021/22, Leeds Little Livers have been preparing for the British Transplant Games which were held in Leeds in July 2022. They have been raising funds to send their team to the games and to provide kit, accommodation, and other supplies.

Leeds Hospitals Charity is a key partner of the Games and hosted the donor run as well as supporting with other activities working in partnership with Leeds City Council, Transplant Sport and Westfield Health.



Some of 'Team Leeds' at the Newport Games in 2019

Yorkshire Brain Appeal

Yorkshire Brain Appeal is dedicated to funding research into brain diseases with a particular focus on Epilepsy, Multiple Sclerosis (MS), Parkinson's Disease Dementia and Alzheimer's. Over the past 12 months funding has supported a new brain research nurse post, taken up by Claire Reidy.

Claire is currently supporting numerous studies in MS such as Expand, Lemtrada Pass, Optimise, MS STAT 2 and also a Migraine study.

Claire's role involves assessing patients' eligibility, recruiting and following up patients to the trial as well as maintaining oversight of their engagement throughout the trial. Claire will build a relationship with a patient throughout the trial and feels privileged to get to know them and their families. It's a rewarding role that wouldn't have been possible without charitable funding.

Research is fundamental to advancements to treatment and care for patients with brain conditions. Claire knows that the more staff who can be funded, the more studies that can be supported and the more likely we are to see discoveries that will change the outcomes for patients in Leeds and West Yorkshire.



New research nurse Claire Reidy

Rays of Hope

Rays of Hope is dedicated to raising funds for research into cancer conditions of the liver.

Rays of Hope has continued to support the education and training of surgeons and will to invest in research activity, including fellowships and consultant time to support and supervise less experienced researchers.

In 2021/22 Rays of Hope supported several members of staff to attend conferences to both share their fantastic work and also to learn from best practice around the world. In particular, we supported a team of NHS staff to attend the Association of Upper Gastrointestinal Surgery of Great Britain & Ireland in 2021.

We are preparing a submission to the Charity Commission to request formally that the Objects for Rays of Hope are amended. If successful, income will support all aspects of abdominal surgery including planned and unplanned care.

Robert Ogden Macmillan Centre

Leeds Cancer Support (located within the Sir Robert Ogden Macmillan Centre) complements clinical care by offering information and a wide range of holistic support in a warm and welcoming environment. The support services are available to anyone who has been affected by cancer; patients, those supporting them and their families. The Centre benefits from specialist staff and trained volunteers who run services and meet patients and their carers.

In 2021/22 the Robert Ogden Macmillan Centre was still operating a much-reduced service due to Covid and was providing support to patients virtually. They have been running yoga, mindfulness and therapy sessions online and also produced a series of videos for patients on topics such as healthy eating and exercise.

In particular, over the last year charitable funding continued to fund the provision of the hair loss service. It offers practical and emotional support for people experiencing hair loss due to cancer treatments. Previously, clients would have to pay prescription charges for their wigs, with a cost of around £74. This has meant some patients didn't take up the offer of wearing a wig, even though they would have liked to. The funding has enabled Leeds Cancer Support to open up the service to every patient, regardless of their ability to pay.

Breast Cancer Action Research Group

The fundraisers involved in the Breast Cancer Research Action Group remain as committed as ever to funding research and equipment for breast cancer patients.

In 2021/22 they have been able to resume their regular fundraising coffee mornings and Christmas Fair for the first time since 2019.

In November 2021 we launched a grant funding call to utilise some of the amazing fundraising achieved by Breast Cancer Research Action Group. The grant funding opportunities were:

- 1 x Internship of no more than £20,000 - aimed at newly qualified staff including allied health professionals and nurses who are considering an academic career and interested in obtaining research experience and skills.
- 1 x Post-doctoral Fellowship of no more than £180,000 - to enable the award holder to pursue an independent research project, towards the completion of a significant piece of publishable research.
- 1 x project grant of up to £50,000 to pump prime a research study.

To date we have awarded one project grant exploring new therapeutic strategies for breast cancer patients, in particular how to reduce recurrence through better cytotoxic chemotherapy.

Following agreement by the Board of Trustees at its June meeting, we will be writing to the Charity Commission to request closure of the Leeds Children's Hospital Charity, Leeds Chest Clinic General Purpose Charity; both of these linked charities have a balance of nil and have not received further income during the year.



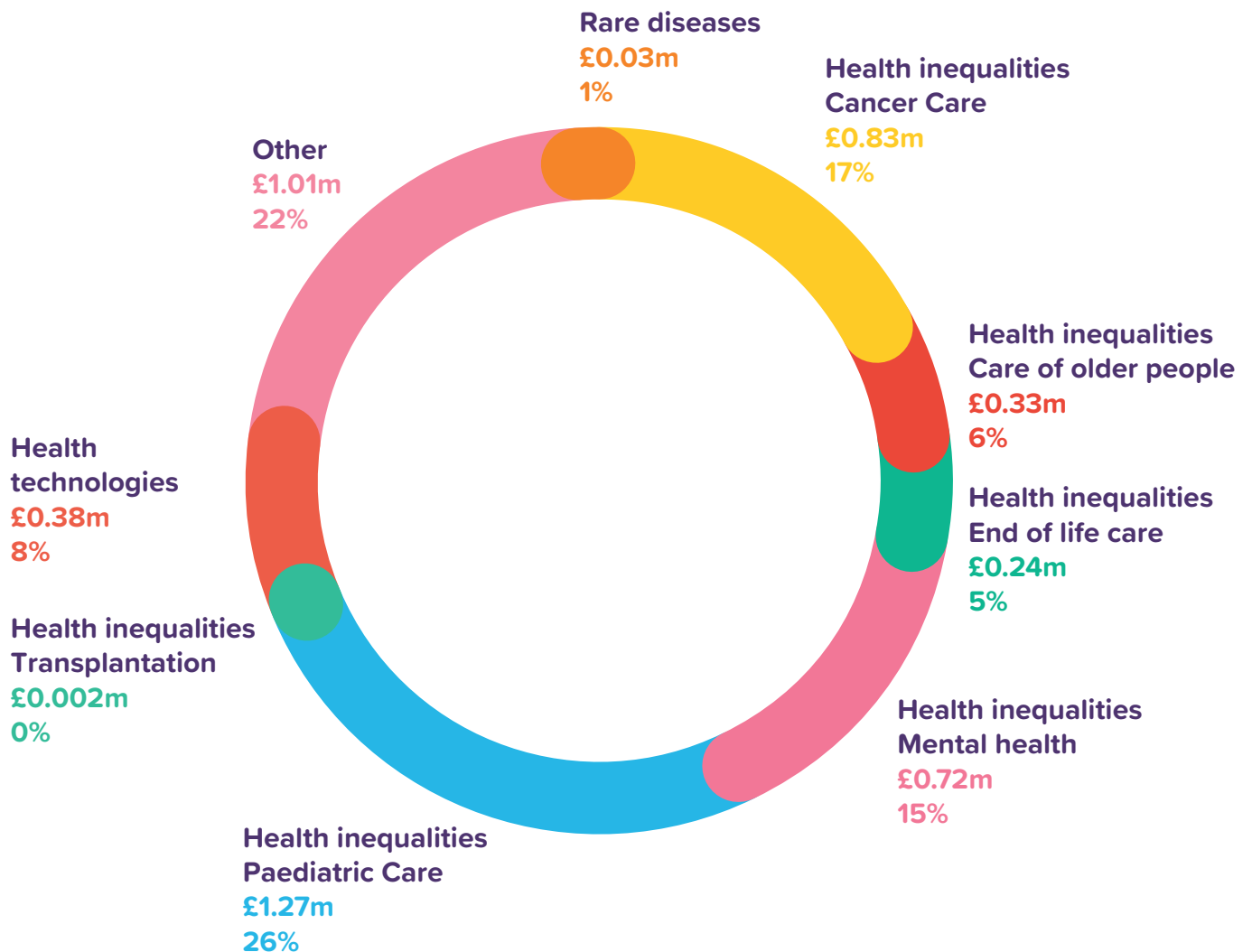
Achievements and performance supporting our hospitals

As part of our five-year strategy, we began prioritising grant applications that could demonstrate benefit in one of three key impact areas:

- Health technologies and innovation
- Tackling health inequalities
- Rare diseases and conditions

This section showcases just three of the projects that have been awarded funding. As we embed our strategy further, we will focus on developing new funding calls against our areas of impact.

Total grant funding £4.8m by impact area



Health technologies & Innovation

In 2021/22 we have funded innovative 3D technology to help the Leeds Artificial Eye Service manufacture more lifelike artificial eyes, for children and young people who have lost an eye due to cancer, glaucoma, or trauma. Each year, there are approximately 11,500 artificial eyes needed in the UK to meet demand from both new and existing patients, who need regular replacements.

Losing an eye is an extremely distressing and traumatic experience for children and their family. The loss of an eye can

make children feel self-conscious and worried about interacting with their peers. Artificial eyes are usually hand-painted and take over six weeks to manufacture, which has meant some patients have to wait a significant period of time, impacting their rehabilitation and quality of life. Thanks to funding for the adoption and implementation of new technologies here in Leeds, patients will benefit from eyes made using photography, which means they have a more life-like appearance, manufactured in a much shorter timeframe.



An artificial eye manufactured through 3D technology



Tackling health inequalities

In Leeds, over a quarter of the population are experiencing health inequalities caused by several factors including social and economic issues. Individuals living in deprived areas are more likely to be affected by cancer and Yorkshire has some of the worst adult cancer outcomes in the country. This is in stark contrast to paediatric cancer outcomes in the region, which are world leading.

The Leeds Cancer Centre has some of the best clinicians in the country researching and discovering new treatments and delivering excellent care. Holistic support is equally vital for the mental health and wellbeing of cancer patients and their families.

In 2021/22 we provided over £100k of funding to enable recruitment of a specialist Chaplain within the Leeds Cancer Centre. This is a new, two-year, post to strengthen the work of the chaplaincy service and to ensure a greater number of cancer patients and their families have access to specialist chaplaincy support. The Oncology Chaplain will work with inpatients and outpatients and provide specialist support through pastoral, spiritual and religious care.

Rare diseases

Dr Lydia Green is an early career researcher investigating children with rare inherited white matter disorders. 'White matter' is an umbrella term for damage to the brain's white matter caused by reduced blood flow to the tissue. It can cause issues with memory, balance, and mobility. Funding from Leeds Hospitals Charity has covered Dr Green's University fees whilst she studies for a PhD fellowship alongside her clinical practice as a paediatric neurologist. This has provided an invaluable opportunity for Dr Green to develop research skills and develop research hypotheses which will lead her to carrying out her own independent research. Dr Green will take up a consultant post at Leeds Teaching Hospitals in June 2022 and will continue to pursue her research activity.



Dr Lydia Green

7.1 Leeds Children's Hospital

Leeds Children's Hospital supports hundreds of thousands of paediatric patients every year. As one of the largest children's hospitals in the UK, it provides a range of specialist services for children across the North of England. During 2021/22 we have awarded almost £1m specifically for projects to enhance the care and experience of paediatric patients. Projects vary in size and scope, from Halloween craft packs to specialist staff roles in order to pump prime new services. All are focused on enhancing the care and treatment of paediatric patients in Leeds.

Our first ever children-focused fundraising event (the Children's Toddle in October 2021) was so successful it funded staff room refurbishments, upgrades to patient kitchens and entertainment devices for paediatric patients.



Case Study Specialist Staff

Meet Olivia! Thanks to charitable funding, Olivia Jessop is the new specialist play leader on ward 50 at Leeds Children's Hospital. Olivia's role is funded for two years, to support children undergoing dialysis and their families.

The haemodialysis team provides treatment for children with kidney disease. Children and young people travel far from different areas across Yorkshire and the Humber regions to access the full range of renal replacement therapy offered by the team.

In haemodialysis, your blood is allowed to flow, a few millilitres at a time, through a special filter that removes wastes and extra fluids to replace the work of your kidneys. The clean blood is then returned to your body. Most patients need to have dialysis three times a week for 3-5 hours.

Olivia offers normalised and preparation play sessions to help the children understand their illness and treatment, correct any misconceptions and to express their feelings. Normalised play creates positive experiences and enjoyment, which is essential for children and young people who travel far and sit connected to a dialysis machine for several hours.

She helps them prepare for the sessions through role play – using a doll with a dialysis line to show them how it will work and what will be expected of them – and employing distraction techniques to take the focus away from the procedure or pain.



Play Specialist Olivia supporting a patient going through dialysis



Case Study

Equipment

Over £45,000 has been provided for the purchase of a transport incubator for the Neonatal Unit at St James's University Hospital.

Before we funded this specialist equipment, arrangements had to be made for one of the two incubators at Leeds General Infirmary to be sent over to St James's to transport babies to receive urgent specialist care. This arrangement was costly and inconvenient.

The provision of a transport incubator is improving patient safety and clinical outcomes in babies, by ensuring the safe and rapid transport of babies who require medical/ventilatory support between locations. It also enables sick or premature babies to be transported back to their mothers if their mother is too unwell to visit the Neonatal Unit.

“

We're so grateful to Leeds Hospitals Charity for funding this vital piece of kit which means we can provide the highest quality of care across both sites and even during transportation. The state-of-the-art incubator allows us to continue intensive care for very ill babies who require time critical treatment at the LGI before and during their journey there. We can now also provide better support to Mums with complex medical conditions who need to deliver their babies in a specific theatre at SJUH that may not be near the Neonatal Unit.

Dr Cath Harrison
Consultant Neonatologist



Case Study

Health & Wellbeing

Meet Caroline Verdon! After her baby was born prematurely at 33 weeks, Caroline wanted to do something to help. Through funding from Leeds Hospitals Charity, the Neonatal Unit at Leeds Children's Hospital has created an innovative new podcast series that launched on 17th November 2021. The podcast, co-produced by Caroline, aims to support parents and families as they experience the 'highs and lows' of spending time on a neonatal unit with a premature or very poorly baby.

The podcast, called 'Unexpected Beginnings', began to mark World Prematurity Day..

“

Our youngest child was born prematurely at 33 weeks in Leeds in 2019. Fred weighed 3lbs and I remember feeling scared to touch him in case I broke him. I felt guilty and blamed myself for him coming early and I struggled for a long time to feel a bond with him. These feelings can make you feel very isolated because most of us bury them for fear of being judged but in reality, most parents on the neonatal unit are having similar thoughts. This podcast is something I would have listened to; I could have done it as I lay awake at night or whilst I sat by Fred's incubator. It would have made me feel better knowing I wasn't the only person feeling my feelings and having my thoughts and would have made the experience less insular.

Caroline



Case Study

Paediatric Research

Meet Jonathan! In 2021/22 we awarded funding to support the continuation of the Jeremy Neil Allen Fellowship. The one-year fellowship offers trainee doctors the opportunity to focus on developing research skills, working alongside the experienced teams in the paediatric Clinical Research Facility. The inaugural fellow Jonathan Smith has supported multiple trials at Leeds Children's Hospital and enhanced the quality and value of care provided by the research team. In recognition of his work, Jonathan was awarded the Yorkshire & Humber Research Network Early Career Researcher Award.

“

Just wanted to say how brilliant Jon Smith has been helping screen for our time critical neonatal studies. The secret to decent neonatal recruitment is the daily push and reminder to the clinical team to consider the trials and he has been great with this.

Kathryn Johnson

Consultant Neonatologist & Research Lead



Research Fellow Jonathan Smith

7.2 Leeds Cancer Centre

During 21/22 we awarded over £830k across 55 applications to support a range of initiatives and projects to enhance cancer care and treatment in Leeds. From small items like clothing for patients receiving radiotherapy, to bigger projects like digital innovations for research and the latest diagnostic technology that will mean better and quicker diagnoses for people with cancer. Additional observational monitors and falls sensors for use across all cancer wards were also funded to provide a service over and above what the NHS currently provides.

Leeds Cancer Centre is one of the largest cancer services in the UK, treating thousands of patients every year. Charitable funding continues to have a positive impact on the experiences and outcomes of patients who are diagnosed and cared for here.



Case Study

Digital Droplet PCR System

Charitable funding allowed for the purchase of a brand-new digital droplet PCR system for the Haematological Malignant Disease Service (HMDS). HMDS is a laboratory that specialises in the diagnosis of blood cancers for patients referred to Leeds Teaching Hospitals. HMDS also acts as a diagnostic reference centre for many national and international clinical cancer trials.

There are over 60 recognised subtypes of haematological cancers which means that it is extremely important to have an accurate diagnosis and monitoring during and after treatment.

This new equipment allows the team to broaden their use of high sensitivity testing to other disease areas, including acute leukaemia and lymphomas. Initially the team will focus on identifying low levels of molecular abnormalities to expand the options available for ongoing monitoring and treatments. The system will also bring the team up to the same standard as other hospitals and ensure they remain at the cutting edge of cancer detection and diagnosis.

“

I have always wanted to work within the cancer field, so I was very excited to not only be given that opportunity but to work towards potentially implementing a valuable piece of technology into service. The droplet digital PCR offers highly sensitive detection of mutations present at very low frequencies with a simplified workflow, which has a wide range of clinical applications including post-treatment monitoring so we really look forward to the project outcomes.

Jen Carter
Healthcare Scientist



Case Study

Chorus of confidence and friendships

For the second year in a row, the Charity supported the Unity 'After Cure' Choir at Leeds Cancer Centre. The informal choir group is made up of people who have previously been treated for cancer and they meet regularly for practice at St James's University Hospital.

The funding enabled the group to purchase new instruments, sheet music and pay for travel for the Choir to attend events around the country. Feedback from former patients involved in the Choir has been wholly positive, with attendees reporting improved confidence and new friendships being forged.



The Unity 'After Cure' Choir



Case Study

R & I

Meet Alexios! Leeds Hospitals Charity is funding Alexios's post as a full-time clinical research fellow along with a part-time clinical research nurse to conduct a feasibility clinical trial with the aim of making surgery safer for patients with bowel cancer.

Bowel cancer is the fourth most common cancer and the second biggest cause of cancer deaths in the UK. Most patients with bowel cancer undergo major surgery, which cures over half of patients. However, around one in three patients suffer a complication, with severe complications leading to death or long-term disability, financial hardship, and dependency on carers.

The gold standard for assessing fitness for bowel cancer surgery is cardiopulmonary exercise testing (CPET) which involves the patient exercising on a cycle ergometer to measure cardiac and respiratory function and help predict, and mitigate, the risk of post-operative complications.

However, not all patients are able to tolerate exercise testing and it involves an additional trip to the hospital and specialist facilities, costing £350 per test.

A new remote monitoring system could potentially alleviate these issues. It involves the patient wearing a patch for three days to capture physiological data which is connected to a dedicated mobile device. Over the next two years, Alexios will be conducting a feasibility clinical trial at St James's University Hospital involving 150 patients, to determine whether remote monitoring is at least as good as the fitness test in predicting post-operative complications in patients undergoing elective bowel cancer surgery.

“

Undertaking research is an integral part of my development and is key to my aim of becoming a Consultant in General Surgery with a special interest in Colorectal and Trauma & Emergency Surgery.

I'm so grateful to everyone who donates to support research. This Fellowship is a valuable stepping-stone in my career, and I wouldn't have been able to do the work without support from Leeds Hospitals Charity. It's an exciting area to be working in and could have huge benefits for patients in the future.



Alexios Dosis, Clinical Research Fellow at Leeds Cancer Centre

7.3 Research and Innovation

During 2021/22 and following the launch of the research and innovation strategy we have dedicated resource and time to developing our research management processes. A refreshed grant application process now means there is an external and internal review of applications, as well as an independent expert scientific panel.



Post year-end we made an application to the Association of Medical Research Charities to become an accredited member of the research community. Our membership was confirmed in July 2022, this will not only improve our standing but will also ensure academic partners are able to benefit from government funding to cover associated indirect costs which means charity funds will go further. Part of the process for being a member involved setting up a new scientific panel to independently advise Trustees on the quality of each research funding application.

Our strategy has provided a focus for funding including attracting and retaining talent in Leeds and enabling Leeds patients to be part of national trials.



Case Study

Efficacy of brain cancer treatments

Meet Christopher! Leeds Hospitals Charity has awarded £200k to fund the final two years of a PhD for new researcher Christopher Yusuf Akhunbay-Fudge, who is undertaking research into efficacy of treatment into brain cancer.

Brain cancer is often incurable. Typical life expectancy for glioblastoma patients after tumour discovery is only around 12-15 months, even with the best treatment available. One treatment for brain cancer involves surgery to remove the cancerous lump. Unfortunately, even when the visible lump is removed, there are still cancer cells left behind. These cells mix in with normal brain tissue, making them impossible to cut out with surgery. Instead, doctors try to kill the leftover cells with radiotherapy and chemotherapy. However, some of the cancer cells find ways to resist treatment and eventually grow back new tumours. We desperately need new treatments to help these patients.

Christopher's study aims to learn why some cancer cells don't progress to the stage of the cycle that makes them vulnerable to treatment. Using a special 'colour change' method, researchers can watch under a microscope, as brain cancer cells go through the cell cycle. The colours of the cells change as they go through different points in the cycle. The study will insert the coloured cancer cells into a normal ball of brain tissue, so they can monitor the cell development. New technologies have enabled researchers to artificially force these cells to the point of their cell cycle where they are vulnerable to treatment, enabling radiotherapy or chemotherapy to be more effective.

Trainee surgeon Christopher has decided to take three years out of his medical training to focus on this study. He says:

“

The lab is where you can test real hypotheses and hope to see breakthroughs. If by the end of my three-year project we're able to add to the arsenal available to treat and prolong life, I will feel a great sense of achievement. Although early in my career, I have met with many patients diagnosed with glioblastoma. It's indiscriminate and wreaks havoc for families. There are no survivors of glioblastoma.



PhD student Christopher



Case Study

Use of cannabinoids to extend life expectancy

In 2021/22 Leeds Hospitals Charity committed to funding a 'World-first' trial to assess whether a cannabis-based drug could extend life for thousands with aggressive brain tumours, following promising results from a phase one study in 27 patients. Funding will support the Leeds based element of the trial which will benefit between 20 to 30 cancer patients in Leeds.

The new phase two trial, to be funded in collaboration with The Brain Tumour Charity, will assess whether adding Sativex (an oral spray containing the cannabinoids THC and CBD) to chemotherapy could extend life for thousands with a recurrent glioblastoma. The drug — already used in treating multiple sclerosis — was found to be tolerable in combination with chemotherapy, with the potential to extend survival, in a phase 1 trial in glioblastomas earlier this year.



Case Study

Helping improve quality of life for cancer patients

Meet Sue! Thanks to the funding of over £160,000 from Leeds Hospitals Charity, Research Nurse Sue Hartup has taken up the post of Nurse Research Fellow. A diagnosis of cancer is a deeply traumatic experience for anyone and one of the worst aspects of this is the impact severe side effects can have on the patient's quality of life. Funding from Leeds Hospitals Charity has funded a new fellowship position which will facilitate studies on quality of life and the impact that can have on longevity and survival rates.

Prior to her new role, Sue was a senior breast cancer research nurse for nearly 20 years and says that:

“

The biggest problem we've always had, doing any sort of research is time and money. What this funding will do is allow me to stay separate from the research team to develop research and not just deliver it. It's increased the capacity, as well as the knowledge. We'll be able to then deliver new studies in maybe two years, something that if you're doing it part time would have taken five years.



Nurse Research Fellow Sue Hartup



Case Study

Building research resilience within Leeds Teaching Hospitals

Enduring funding awarded to Leeds Teaching Hospital's Research & Innovation Department in 2020 continues to have an impact. The ongoing CARA (Clinical Academic Research Activity) scheme provides early career researchers with intern opportunities to kick start research career as well as providing protected time for clinicians to undertake research and importantly make applications to national funding bodies and develop collaborative networks.



It's a powerful scheme for clinical academics and new clinical staff with research backgrounds.

Chris Parrish
CARA scheme awardee



Case Study

Themed Innovation Grant Funding Call

In November 2021 we launched a funding call using funds gifted to the Charity in a Will. We invited applications from across Leeds Teaching Hospitals for up to £10,000 to fund innovation projects. At the end of the process the Charity awarded over £96k across 11 applications, including:

- The Musculoskeletal Physiotherapy team will be using the HoloHuman app to enhance the training of physiotherapists within the Trust. Through using this app, students and clinicians will have a greater depth of knowledge than 2D images or traditional case studies offer, this will enable them to deliver a higher standard of care, better patient education and increased confidence in their own knowledge. It is also an innovative way of educating others that has the potential to put Leeds Teaching Hospitals in the spotlight for advancing technology enhanced learning.
- A multi-disciplinary team of dentists and neurologists from Leeds Teaching Hospitals, led by Joshua Twigg, will be conducting research into whether oral health can be a simple, quick, cost effective and painless way to track the progression of Multiple Sclerosis, and possibly even to predict relapses. This is a pivotally important feasibility study limited to working with 20 patients with relapsing-remitting MS.
- Mr Chandra Shekhar Biyani, Consultant Urologist, was awarded funding to create a 3D simulation model of a bowel with connected ureter and kidneys as a training tool for conduitoscopy. Conduitoscopy requires very specific surgical skills, which necessitate frequent training and practice, and there is currently no way to practice these skills outside of actual surgeries. This model will provide a new way to practice this uncommon and difficult skill in a controlled environment.



A bronze statue of the late Sir Capt Tom Moore by artist Andrian Melka, now stands outside Chapel Allerton Hospital

7.4 Awarding funding from NHS Charities Together

As one of the member charities of the national charity, NHS Charities Together, Leeds Hospitals Charity was chosen as the lead charity responsible for receiving a grant on behalf of West Yorkshire and Harrogate (Stage 2 Funding). This was money raised by the general public and businesses during the coronavirus pandemic and distributed regionally by lead NHS charities on behalf of the wider Integrated Care System.

Following a robust grant process, where 96 applications were received, a total of 22 projects submitted from organisations across West Yorkshire and Harrogate were awarded funding to a total of £1.158m. Projects were chosen based on their alignment to the NHS Charities Together Stage 2 Fund Criteria which was to improve health outcomes amongst communities most adversely affected by Covid-19.

Each of the projects have been designed to help tackle health inequalities within local population sub-groups or communities, with the aim of building resilience within the health care system and actively reducing pressures on Leeds Teaching Hospitals Trust and the wider NHS in the region.

In 2021/22 £596k was initially distributed to kick start these programmes. Through the provision of community-based support for service users – whether that be to assist with sexual health, mental health, physical wellbeing, nutrition or peri and post-natal support – the 22 organisations are contributing to addressing health inequalities and making accessible services and provisions for those most in need of support.

The 22 organisations are:

1. Bradford Trident
2. Positive Action for Refugees & Asylum Seekers (PAFRAS)
3. Open Country
4. Carers' Resource
5. Touchstone
6. Women's Activity Centre CIC Ltd
7. Holbeck Together
8. Basis Yorkshire
9. Bramley Elderly Action
10. People Matters (West Yorkshire)
11. Leeds Older People's Forum (LOPF)
12. Inspired Neighbourhoods
13. BID Services
14. Huddersfield Mission
15. Dementia Friendly Keighley (DFK)
16. The Candlelighters Trust
17. The Art House
18. Barca-Leeds
19. Rugby League Cares
20. Keighley Healthy Living (KHL)
21. North of England Activities and Training (NEAT)
22. Leeds GATE (Gypsy and Traveller Exchange)

Projects delivered with the funding include:

Bramley Elderly Action & Bramley Baths – Wellbeing Sessions

Bramley Elderly Action and Bramley Baths have collaborated to provide accessible exercise and social wellbeing sessions to older people in the local area. Physical exercise ranges from gentle fitness classes to swimming sessions and the social sessions are facilitated by staff but driven by members in terms of their focus. Topics discussed at the social sessions include nutrition advice, covid-19 guidance and physiotherapy. The project has broken down established barriers to exercise and social activity, contributing to improved health and wellbeing. A film has been produced of the project's participants featuring positive testimonies and case studies.

Open Country – Helping People with Disabilities to Access and Enjoy the Countryside

With support from the NHS Charities Together funding Open Country have developed a series of active sessions aimed to encourage positive exercise and wellbeing among services users with disabilities and ongoing mental health conditions. Such classes include yoga, spin cycling, capoeira dance and the outdoor 'Wild Things' social group. The accessible nature of the classes and access to equipment has increased consistent engagement from participants and reduced social isolation in the disabled community.

The Art House – Creative support for people with mental health and addiction issues, new mothers and people with dementia and their carers

The Art House have established a programme of creative workshops including art therapy, photography sessions and the maternal journal. Their focus has been on creating an inclusive, safe, and non-judgemental space for those feeling isolated or struggling with confidence. The maternal journal workshops are delivered by a team of creative midwives to new mothers or pregnant women. The workshops enable parents to engage in a creative activity in a safe and shared space, with the opportunity to talk with other parents and share their experiences.

7.5 Improving the hospital experience

The Charity continues to provide funding to support Trust-wide projects that impact both the wider staff population as well as all patients treated across all eight hospital sites.

Renovating our NHS staff rooms

In 2021/22 we funded the refurbishment of 11 staff rooms. By transforming these spaces, we're helping to improve staff wellbeing, and in turn ensure that patients continue to receive the best possible care and support.

“

Our old facilities were tired and outdated. Our refurbished staff room has more space, additional seating and is light and airy. We now also have a new kitchen in a separate room, which is new and clean and a pleasure to use. We are eternally grateful for this support from Leeds Hospitals Charity.

Beverley Kelley

Acting Matron, Paediatric and Plastics Theatres

Bexley Wing Theatres Health & Wellbeing Room

The theatres in Bexley Wing are a high stress, demanding and busy environment covering major surgery. The department had nowhere to go for staff to decompress when work pressures or events became overwhelming as the team are unable to leave the department for long periods of time. During the pandemic the need for a wellness room became very apparent. The new room is an area for quiet contemplation and can be used by Clinical Psychologists and Mental Health First Aiders to provide confidential support to staff.

“

Thank you so much for this. The staff have started using the Wellbeing room, we are very happy with it.

Chris McLoughlin

Oncology Theatres Team Leader



the newly opened wellness room in the Bexley Wing at St James's University Hospital

Hospital wide initiatives transforming the patient experience

The Charity provided £100k of funding for a specialist project manager and business analyst to lead on the implementation of a 'patient portal project' maximising use of a government grant awarded to the Trust for health technologies. The new platform will enable the Trust to deliver enhanced patient-facing services, including the ability for patients to view medical records, message care providers, receive vital educational resources, track symptoms and more, supporting the 1.5 million patients that the Trust cares for each year, across all its locations. The platform is an important facilitator of the Trust's digital vision, enabling the provision of excellent, safe and integrated patient-centred care in Leeds and beyond, and will also support plans to recover elective waiting lists and create virtual wards.

We also provided funding for a project to make access to our hospitals easier for all. The funding will enable hospital web pages to include Detailed Access Guides for each hospital site. Detailed Access Guides describe the patient / visitor journey step by step, covering the accessibility of individual wards and departments in detail. They consider both access needs and disability needs from lots of different perspectives, not only focussing on mobility impairment, but also learning disability, sensory impairment, dementia and mental health.

Employee Support Fund and Patient & Volunteer Fund

The Charity has continued to provide funding to two Support Funds, one for staff & volunteers and the second for patients and their families. The emergency funds provide immediate access to small grants in a time of crisis.

“

I first heard about the fund from the lovely family nurses who helped me through the whole process and put the application in for me. I applied to the fund to help me cover travel expenses due to having a C-section and not being able to drive. Both me and my partner are self-employed, and I wasn't receiving any wages etc so having a baby in the neonatal unit was a financial strain at a time I should have still been working. The fund provided the money to cover my travel expenses so I could be with my little boy every day without worrying about paying for buses/taxis, it was a saviour and made our time in hospital that little bit easier! Thankyou.

A Patient who benefited from the Patient & Volunteer Fund

"It's now easier for staff to observe patients using these mirrors. Thank you, we are very grateful."

"This pays for our volunteer management system subscription. It accurately holds our volunteer data, hosts all volunteer training and allows volunteers to schedule for shifts and log their hours and their feedback. This provides assurance to staff and allows us to accurately report on volunteer activity."

"Parents and families of babies on the neonatal unit now feel more included and part of their baby's care. Quotes from parents include "vCreate is a God-send". It's fantastic to be able to give parents this facility to record and keep their baby's progress and allow them to see their baby, when they cannot be here 24/7. Thank you."

"Thank you so much. This funding means we have been able to provide immediate support to those who have experienced a sudden loss of income or an unexpected expenditure."

A big thank you fr

"I am enjoying the opportunity of studying again and am extremely grateful that Leeds Hospitals Charity has enabled this chance."

"Through the completion of this module thanks to the charity funding, I can provide more tailored, specific, specialised care."

"I am now able to complete my portfolio to become a registered biomedical scientist. Thank you so much for my funding, it has allowed me to achieve my career goals."

"I would like to thank Leeds Hospitals Charity for giving me the opportunity to undertake my training, it would not have been possible without the financial support of the charity."

"Each baby at the point of discharge will receive a bag of developmental toys to take home with them to help aid the baby's development at home. This is so important – thank you! "

"Thank you for this funding - patients, families and carers gain significant positive benefits from participating in research. Overall it provides hope for the future for new treatments for neurological conditions."

"Thank you
- by providing
distracting and fun
technology in a bright
new entrance will put
patients at greater
ease when they
arrive."

"Thank
you for the
donation for
presents to ensure
staff and patients
had a memorable
Christmas!."

"My PhD Student has
directly benefitted from
this funding. In the future
we really believe that people
with cystic fibrosis will
benefit from the research
she has been able to do.
Thank you."

"The funding has
been great, it's enabled
me to provide much need
support in a highly emotional
setting and provide safe spaces
for exercise and social activity.
It will make a huge difference
for Trans people access the
hospital and help staff when
addressing those who
identify as Trans."

"Thank you
- the difference
that these neonatal
support packs makes to
families is phenomenal
and would not be
possible without the
support of the
charity."

from our NHS staff

"This funding
has helped make
Christmas as magical
as possible for children in
hospital. From party bags
to Christmas trees, blow up
decorations, real reindeers, gifts
and specific gifts for end of
life we could not have done
any of this without your
funding."

"I have been able
to offer the parents of
deceased children, often who
have had their clothing seized by
the police, the opportunity to have
their child dressed in a Leeds sport
kit after the post-mortem examination.
This enables parents to have a choice,
see that their child is being treated
as an individual and that respect
and dignity underpin the
post-mortem process."

"Thanks to your
funding, we have
benefited from a much
improved environment
in the staff rest area
and improved kitchen
facilities"

"The new
ultrasound replaced
a damaged one, so the
risk of infection is gone and
the quality of the scan is much
improved enabling the staff
to be able to place the PICC
line in the best vein making
the procedure more time
efficient too.
Thank you!"







Our Fundraising Promise

We are incredibly grateful to our donors, fundraisers and volunteers, who support a wide range of causes across Leeds Teaching Hospitals.

At all times, Leeds Hospitals Charity prioritises the needs and wellbeing of our supporters, donors and beneficiaries. Our supporters and donors are our greatest strength, and are treated with care, respect and honesty.

Our Fundraising Promise aligns with the Code of Fundraising Practice. The Leeds Hospitals Charity values of transparency, transformation and working together have driven our Fundraising Promise which is publicised on our website.

The Charity believes everyone should be given the opportunity to support a cause they care about should they wish to. However, we recognise there are many times when it is not appropriate to accept a donation, or where an individual may need extra time or support to make an informed decision about donating.

Leeds Hospitals Charity is mindful of individual circumstances and provides individuals whom we believe to be vulnerable with the necessary time and support to make an informed choice about donating, including suggesting asking friends and family for advice. At any time, if we decided it is not appropriate to accept a donation, or if it came to light that a supporter who had already donated did not have the capacity to decide to donate, the donation would be refunded.

Leeds Hospitals Charity provides guidance, information, support and training wherever possible to ensure our fundraisers and volunteers have a rewarding experience and carry out their fundraising activities in a way that is legal, open, honest and respectful.

Supporters fundraising 'in aid' of Leeds Hospitals Charity are encouraged to register with the Leeds Hospitals Charity Fundraising team, where they will be given guidance and asked to sign a Fundraising Agreement, where appropriate. A letter of authority is also issued.

2021/22 was the first full year of our five-year strategy. In a difficult climate we made significant advancements in our plans to grow our income, by developing a retail offering, launching a public lottery and recruiting regular donors to the Charity. As part of this program of development we engaged with three professional fundraising agencies to advance our individual giving and public lottery projects. In year we spent a total of £966k with Britevox, Smile and SEC who recruited 1,000 lottery players and grew our total number of regular givers in-year by 3,500. The Charity ended the year with 4,023 regular givers in total helping to underpin our fundraising base in years to come.

To ensure recruited donors remain loyal to the Charity, we have invested in developing our supporter care team. Their function is to ensure donations are banked and acknowledged efficiently and thereafter informed of the impact that they have affected through their donations. To optimise our efficiency a new Customer Relationship Management system was procured in year and will come online in 2022/23.

A vital source of income for most charities remains legacy income. For the first time in the Charity's history significant investment was made in late 2021 to develop fundraising collateral to promote legacies.

Capital appeals

The Hospital of the Futures Programme to build a brand-new Children's Hospital in Leeds continued to make headway in 2021/22. The Capital Appeal Board has secured £6.5m of pledges so far. We now await the final decision on when Treasury funding for the project will be released, at which stage we will seek further pledges and schedule a public fundraising phase of the Appeal to raise £30 million to transform the project into a truly futureproof hospital for children.

A brand-new capital appeal to raise funds for a £5 million Centre for Motor Neurone Disease (MND) was launched in September 2021. Inspired by local rugby legend Rob Burrow and his family, The 'Rob Burrow Centre for MND' will be a bespoke start-of-the-art centre that will transform the care of those affected by this terrible disease.



An artist's impression of the new MND centre

The response of the public was phenomenal with an amazing £1.7m raised by the end of the financial year. The prospect of this facility has been the inspiration for some incredible feats over the last year. One of these dedicated fundraisers was Ian Flatt, an MND patient who completed a 100-mile trek, following which he set about planning to climb Mount Snowdon, all in his bright orange motorised wheelchair.



Fundraiser Ian Flatt who has MND

Former Rugby League Referee Dave Merrick was hit hard by Rob's diagnosis. With this in mind and spurred on by the inspirational fundraising of others raising money for the MND centre, Dave decided to swim the distance between Pontefract and Old Trafford, a journey Rob made on many occasions during his glorious rugby career at Leeds Rhinos. Dave's impressive swim ended on Christmas Eve and he raised just under £10k.

Best friend of Rob Burrow, rugby legend Kevin Sinfield OBE also put his best foot forward in support of his former teammate when he undertook the 'Extra Mile Challenge', running 101 miles in 24 hours between Leicester Tigers Stadium and home of the Leeds Rhinos, Headingley Stadium. He raised a staggering £2.5m which was shared equally between Leeds Hospitals Charity and the MND Association. The resulting publicity from the event was significant with the Charity featuring several times on BBC Breakfast and throughout national media outlets.



Kevin Sinfield OBE completing his 'Extra Mile' Challenge

In December 2021, racehorse Burrow 7 made his debut at Catterick Racecourse. Funds raised through a membership scheme are also being donated to the appeal. Our thanks to Burrow Racing Club manager Phil Hawthorn, trainer Jedd O'Keeffe and all the team.

In March the stars came out in support of the MND Appeal by dancing at the 'Strictly Burrow Ball', the brainchild of Rob Burrow's sisters, Joanne Hartshorne and Claire Burnett. The pair hosted the star-studded night at Headingley Stadium and raised over £80k.



Newsreader Dan Walker reunites with his Strictly dance partner Naydia for the Strictly Burrow Ball

“

We want to provide a safe haven for our patients and their families - a peaceful environment that reiterates to them that they have the best possible care, helping them ‘live in the now’, a serene place that instils hope and courage.

Dr Agam Jung

Consultant Neurologist who leads the MND team at Seacroft Hospital

9.1 Corporate Supporters

The last year has seen the pandemic continue to impact on the business community but, despite these challenges, corporate fundraising has raised over £300k to support Leeds Teaching Hospitals.

Commercial partnerships throughout the year have gone from strength to strength and 'Charity of the Year' partners raised over £30k for the Charity. Our current partnership with toy store 'The Entertainer', supported by fintech charity Pennies, gave customers within selected stores the option to add a donation to support Leeds Children's Hospital at the point of sale. The scheme raised £12k this financial year alone, giving a total of over £27k since the partnership began.

Two badge manufacturers who sell #hellomynameis badges across the NHS and donate a small fee per sale have collectively raised over £16k this year to support the Leeds Cancer Centre. Abalone Graphics Ltd have raised over £35k since their partnership began in 2016 and 'Name Badges International' have raised £90k for the Charity since 2015.

This year's Sponsor the Sparkle campaign has been an incredible success, with 60 stars lighting up Brotherton Wing at Leeds General Infirmary and a further 20 stars illuminating Bexley Wing at St James's University Hospital. The stars helped to bring some festive cheer to staff, patients, and visitors and at the start of December a virtual switch on event was held, with Kevin Sinfield OBE delivering the official countdown. Thanks to the generosity of 34 businesses across Yorkshire, Leeds Hospitals Charity raised £43.5k through this event to support Leeds Teaching Hospitals and the amazing work they do to care for our loved ones during the festive period.



The 2021 Sponsor the Sparkle campaign spread to St James's University Hospital

In December, delivery company Hermes UK generously donated £20k to Leeds Hospitals Charity to support the Rob Burrow Centre for MND Appeal, to get us closer to our goal of raising £5 million to build a specialist MND Centre in Leeds.

We have continued to receive generous support from long term Corporate Partners Lowell, who have raised over £425k since 2015 to support Leeds Teaching Hospitals through staff fundraising. In addition to a generous donation that Lowell gave last year to support the Capital Appeal to build a brand-new Leeds Children's Hospital, they have since given a further £15k towards the build, and an additional £25k towards a Patient and Volunteer Hardship Fund to support patients and volunteers who are experiencing financial hardship.

9.2 Major Gifts and Charitable Trusts

The success of Leeds Hospitals Charity cannot be achieved without the continuing support of Major Donors and Trusts & Foundations. Throughout 2021/22, we have received many generous donations from these supporters. This has enabled the Charity to award funds for medical research, specialist equipment, patient care, staff support and environment improvements to our hospitals, which would not otherwise be provided by the NHS.

Major Donors and Trusts & Foundations help us to transform the hospital experience for patients, their families, and staff. They help our world class researchers in Leeds to take medical discoveries that have been made in a laboratory setting and move them into mainstream practices to improve the lives of patients. We are hugely grateful for every donation.

Those that have kindly donated over £10k to Leeds Hospitals Charity in 2021/22 include:

Anonymous Donors

Emma Maltby Memorial Fund

Beaverbrooks Charitable Trust

Marjorie & Arnold Ziff Charitable Foundation

Jack Brunton Charitable Trust

EBM Charitable Trust

Yorkshire Children's Hospital Fund

4LOUIS

Marcia & Andrew Brown Charitable Trust

Bayer Plc

Cystic Fibrosis Care

Martin and Suzannah Allard

Donations to be spent where they are needed most are vital to the survival of any charity, and with applications from Leeds Teaching Hospitals Trust coming to us every day from across the 20,000 members of staff, it is essential that we have the capacity to respond to as many of the hospital's needs as possible. We were therefore particularly grateful to Min Leather for her unrestricted donation of £10k to Leeds Hospitals Charity in appreciation of care received in our hospitals.

Thank You

We remain incredibly grateful to the generosity of all Major Donors and Trusts & Foundations who supported our work throughout 2020/21 and helped to enhance the NHS in Leeds for staff, patients, and their families in extraordinary circumstances.

Many vital, wide-ranging, and innovative projects across Leeds Teaching Hospitals have been funded with the support of Major Donors and Charitable Trusts & Foundations, including:

Leeds Artificial Eye Service: We received very generous donations from the Marcia & Andrew Brown Charitable Trust and Bayer Plc to purchase a 3D printer and scanner to manufacture life-like artificial eyes for children who have had an eye surgically removed due to cancer or trauma. See section 7 for more detail on this project. *(Bayer Plc was not involved in the development or implementation of the project)*

Osteoarthritis Research: An anonymous donor donated £10,000 to undertake a research study, to evaluate, using a blood test for inflammation, how a group of people whose osteoarthritis pain will respond to specific therapies. This vital research will represent a significant step forward to the day when osteoarthritis pain can be eliminated. The donor has also pledged a further £10,000 for this work in the next financial year.

BTE PrimusRs: Donations from several Trusts & Foundations including the Jack Brunton Charitable Trust and the E B M Charitable Trust enabled us to fund the BTE PrimusRS for the Hand Surgery Unit at Leeds General Infirmary.

Bowel Cancer Research: We received a remarkable donation of £200,000 from an anonymous donor, which will enable our world class researchers to conduct a clinical trial looking into making surgery safer for bowel cancer patients. See section 7 for more information on this research.

MRI Entertainment System: Yorkshire Children's Hospital Fund kindly donated £20,910 to provide an entertainment system for a children's MRI scanner. The system improves focus for the patient and means children will not need to wait for a general anaesthetic ensuring their treatment is not delayed or disrupted.

Cystic Fibrosis Care: Cystic Fibrosis Care generously donated

£37,500 for the upgrade of facilities and equipment at the Leeds Regional Adult Cystic Fibrosis service, which looks after patients from across Yorkshire.

Rosemary Suite Bathroom Refurbishment: The Rosemary Suite at Leeds Teaching Hospitals provides care for women who have suffered baby loss but may still require the use of a delivery suite. A kind donation of £11,860 from 4 LOUIS enabled the upgrade of two bathrooms in the Rosemary Suite.



BTE Primus RS

9.3 Legacies

We are incredibly grateful for the heartfelt support we receive from individuals who have very kindly made provisions in their Will for Leeds Hospitals Charity. In 2021/22, legacy income amounted to £568k supporting a wide range of areas and causes across Leeds Teaching Hospitals.

As appropriate, these legacies have been added to either unrestricted funds, unrestricted funds designated by the Trustees for specific purpose, or restricted funds.

- Mr Arnold Allinson left £43k for the benefit of the General Purposes fund.
- Ms June Ann Rawlings left £70k for the benefit of the Bexley Wing.
- Ms Sybil Hewitt left £72k for the benefit of Leeds Cancer Centre.
- Mr Arthur Turner left £101k for the benefit of the General Purposes fund.
- Mr Ronald Abbey Graham left £16.6k for the benefit of Leeds Cancer Centre.
- Ms Stephanie Helen Elizabeth Morgan left a pecuniary gift of £2k for the benefit of Leeds Children's Hospital.
- Dr Stanley Albert Sills left £5k for the benefit of Scleroderma Research at Chapel Allerton Hospital.
- Mrs Sheila Marie Heaton left a pecuniary gift of £1.5k to the Renal Unit at St James's University Hospital.

Further generous pecuniary and residuary gifts were left to benefit various other areas of the hospitals including those left for general purpose funds to enable the gifts to be used where the need is greatest.

We are truly grateful for the support we receive.

In 2022 we launched the Leeds Leads Research Fund so that people who wanted to make a difference as part of their legacy could leave a gift in their Will specifically to fund research projects in Leeds. If you would like to learn more about leaving a gift in your Will to Leeds Hospitals Charity please contact Sue Baulk on **susan.baulk@leedshospitalscharity.org.uk**.



9.4 Community and in-memory support

Community

Despite the pandemic, our community fundraisers have been truly amazing yet again. With supporters raising £288k from all manner of activities, including head shaves, epic swims, raffles and so much more!

Fundraiser Profile

Sue and Claire Hunter organised the very first Norman Hunter Golf Day, in memory of husband and Dad, Norman Hunter. Working together with friends and family, the event was a phenomenal success and raised over £40k.

Former English footballer Norman was diagnosed with Chronic lymphocytic leukaemia (CLL) in 2013 and lived for many years under the care of Professor Hillmen and his amazing team at St James's University Hospital. Norman was given the chance of many more years with the help of the CLL care team but sadly contracted COVID-19 and died in April 2020.

“

As Norman's family we would like to assist the Charity in helping other patients and families living with CLL, by funding continuous research into this disease.



The first Norman Hunter Golf Day held in 2021

Fundraiser Profile – Matt & Jo

After suffering from double vision, Matt and Jo took their daughter Evie for a check-up, only for it to end in 14 hours of emergency brain surgery. This was due to a large malignant tumour on the base of Evie's brain stem that required months of radio and chemotherapy. The journey was long and tough but thanks to the incredible NHS, Evie is doing well.

To support those who saved her life, Matt's nephew Connor is 'Running4Evie', completing multiple full and half marathons to raise awareness and funds for Leeds Children's Hospital. He has already raised a fantastic £6k for this amazing cause and has no intention of slowing down his support of Evie and those who cared for her.

Fundraiser Profile – The Owen Family

Since Baby Roux's diagnosis with a brain tumour, his parents Antony and Amy Owen have tirelessly raised funds in support of the paediatric neurology ward which treats their son. On 27 November 2021 the very first 'Roux's Army Stronger Together Ball' was held. Having already raised £40k for the Charity, the Ball at Cave Castle Hotel raised a further £12.5k. The Owen family have also continued to be huge advocates for the Charity and the work we do, giving up their time to speak at many events and undertake media activity.

Fundraiser Profile – The Lord Mayor

Every calendar year, each Lord Mayor chooses a Leeds-based charity to champion during their year in office. This year's Lord Mayor, Councillor Asghar Khan, chose to support Leeds Hospitals Charity, with a particular focus on raising awareness and funds for renal and diabetes services as this was a cause close to his heart. Various events were organised, from a 'jailbreak' fundraising day to a 'Curry and Quiz' night. Thanks to his fundraising efforts the Lord Mayor has raised over £100K during his tenure.



Cllr Asghar Kahn at the Leeds 10K as part of his Charity Partnership

Fundraiser Profile – Jacqui Drake

Patient Jacqui Drake continues to work tirelessly, raising funds for Leeds Cancer Centre through her appeal 'Jacqui's Million'. Despite the continuing uncertainty and restrictions of the pandemic, Jacqui raised an incredible £54k in 2021/22, bringing her overall total to more than £287k. From the Mad Hatter's PositiviTEA Party in May, to her 'Positively Swing' event on a snowy day in November, Jacqui's relentless energy and passion has enabled vital funds to be raised.

These funds have been spent quickly, used to purchase numerous items to improve the lives of patients living with cancer, including dignity screens, items for the Bexley Patient Hotel, a bladder scanner, phlebotomy chairs plus much, much more. In December, Jacqui even overcame her fear of heights and scaled the Sadler building at the University of Leeds. Patient comfort and a better experience is at the heart of her fundraising campaign and Jacqui's 'Cancer Journeys' radio show continues to connect patients with cancer across Yorkshire creating a powerful and positive peer support network.

Jacqui was recently honoured to receive The Kate Granger Award for Outstanding Contribution at the Yorkshire Choice Awards.

“

Having our own bladder scanner has made a massive impact on patients. We no longer have to borrow a scanner from another part of the hospital, so patients don't have to wait so long to be scanned and can be in and out of the ward in no time at all. All the staff have been trained on using the scanner so it has added to our competencies as well. Thank you to the Jacqui's Million appeal!

Gill Cox and Andrea Mudd
Staff Nurse, Leeds Cancer Centre

“

The patient hoist has definitely had an impact. We used to have to borrow a hoist from the MRI team which contributed to delays in both departments, with patients have to wait for much longer in beds for a hoist to come available. The wait time has decreased massively and we're able to see to patients needs much more quickly. Thankyou.

Charlotte Martin and Rebecca Maddocks
Therapeutic Radiographers

In January 2022 the charity employed its first In-Memory Officer. The role is tasked with developing supporter journeys, 'memory funds' and working on plans for an in-memory appeal to take place in the Autumn of 2022 alongside staff of Leeds Teaching Hospitals. Developed to support families and friends who wish to donate in memory of a loved one, in-memory donations have been very generous in 21/22 raising over £130k.

9.5 Events

The last year proved to be another unpredictable time for events at Leeds Hospitals Charity. Beginning the year in lockdown, events slowly became possible again and by the end of the summer, supporters had taken part in Total Warrior, the AJ Bell Triathlon, the Leeds 10k and Leeds Half marathon. Both running races took place on the same day, at the same time, for the first time in their 15-year history, and 70 runners raised over £14k for the Charity. The Great North Run was also back with a bang, with over 50 supporters taking part and raising over £10k. The AJ Bell Triathlon was finally able to take place following postponement in 2020 and the partnership has now raised over £25k in the three years we have been working together.

At the start of 2021, working in partnership with Great Run Company, we launched our first virtual event in response to the pandemic. The Leeds Parks Challenge encouraged participants to run a total of ten 5km runs in parks across Leeds over a 12-week period. In total, 256 people took part with more than 90% of supporters completing the challenge and raising £24k. One participant, paediatric patient Lizzie Thomas took part in the challenge and despite her own physical limitations completed each part of the 50km target in 1km stints to raise a whopping £3k.



Lizzie Thomas taking part in the Leeds Parks Challenge

The highlight of 2021 was our inaugural Toddle, a 1km walk for the under-fives. Taking place in October the event lent itself perfectly to a Halloween fancy dress theme and raised funds for Leeds Children's Hospital. Over 250 participants attended the event at Temple Newsam Park with their families and with some of the most amazing spooky fancy dress outfits; even the rain could not dampen their spirits. Supported by our wonderful corporate sponsors 'Newbie and Me' the day was a fantastic success with the final fundraising total reaching an astonishing £39.5k.



Our Halloween themed Toddle event

Every year we also have a wonderful group of people who find their own events & challenges to help support the hospitals. Even during the middle of the pandemic, our supporters were determined to raise vital funds. From cycling the length of the country or running over 100km in one go, our supporters went the extra mile for our NHS heroes, raising in excess of £25k.



Brave fundraisers walking the Yorkshire 3 Peaks in aid of Leeds Hospitals Charity

9.6 Gifts in Kind

2021-22 saw another year of incredible generosity from businesses, groups and individuals across Leeds who donated £296k of Gift In Kind items to support staff and patients across Leeds Teaching Hospitals.

Donations included Christmas and Easter gifts for children being treated at Leeds Children's Hospital over the holidays, fresh pastries donated to celebrate International Midwife and Nurse Day, Birch Box beauty boxes and over 3000 lunches provided by Deliveroo to support staff who manned the vaccination centres across Leeds.

A special mention goes to Construction company, Balfour Beatty, one of Leeds Hospital Charity's corporate partners, who has led on the refurbishment and upgrade of the entrance to the existing Leeds Children's Hospital, generously donating their time and materials to help bring the project to life.

The entrance includes the latest technology, in partnership with national children's charity Starlight, to distract and engage patients and their families. This innovative technology includes touch-free motion sensor games, a virtual fish tank, and a floor projector to complete the immersive experience.



Clarendon Reception Before Refurb

Tom Yates, Senior Commercial Manager, at Balfour Beatty said:

“

We truly care about the communities in which we operate. It is through charity-led projects such as these that we're going above and beyond to leave a lasting positive legacy. Working alongside Leeds Hospitals Charity, our team has taken time out of busy schedules to volunteer their skills and expertise to support this essential cause which will significantly benefit children across the region.

Thank you to every business, group and individual who donated products to Leeds Hospitals Charity, with special thanks to Balfour Beatty, Deliveroo, Clarins, Delifrance (UK) Ltd, Taylors Group, MGA Entertainment, Birch Box and many more.



Clarendon Reception Refurb

9.7 Lottery

This year saw the development and introduction of a new and unrestricted income stream for Leeds Hospitals Charity with the launch of our very own weekly subscription lottery. Charities in Great Britain can operate society lotteries under the Gambling Act 2005 regulations. These help to attract new supporters to the charity and build long-term relationships with regular lottery players and generate valuable unrestricted income.

A Head of Lottery was appointed to ensure all of the Gambling Commission regulations were met prior to launch and a decision was taken to incorporate an existing NHS staff lottery within the Charity lottery, providing an opportunity to start with an existing number of players in place.

Along with the Head of Lottery, a team of three administration staff was appointed in-house to operate the weekly draws, using a lottery specific database that allocates players their individual game number(s) and randomly selects the winners each week.

In late 2021, we held our first in-house draw with 3,567 entries and by the end of the year we had conducted 21 weekly lottery draws, received over £52k in ticket sales, and paid out cash prizes to 147 winners.



NHS staff member Connie was one of our first £1,000 lottery jackpot winners. She used her winnings to visit family & friends in Kenya.



Dr Amir Kahn opens the Merrion Centre store

9.8 Retail

As part of our five-year strategy to generate more unrestricted income we launched our retail strategy in April when our first shop was opened by Leeds United Footballer Jamie Shackleton. This was quickly followed with the opening of our second shop located in the Merrion Centre, which was opened in May by celebrity doctor and TV presenter Dr Amir Khan.

The planned opening of two more retail units over the course of the year was put on hold due to the economic climate and competitiveness of the commercial retail market.

We would like to give special thanks to our retail volunteers who donated the most valuable of resources over the course of the year, their time.

10

Volunteers



It's been an incredible year for volunteering at Leeds Hospitals Charity. A year of new starts and re-starts, and the launch of our ambitious new five-year strategy. Whilst the pandemic continued to impact our hospital-based roles, events volunteering restarted in earnest, and we began the massive effort to recruit a new volunteer team to support the running of our two new stores.

Our five-year Volunteering Strategy was launched this year and its four goals are to:

1. Be a volunteer team that reflects the city we live in
2. Work together and in partnership
3. Be the best volunteer experience for all
4. Embed strong volunteer practice

The following summary of volunteering across the past 12 months aims to show our core achievements in line with our goals.

In April and May 2021, our new retail stores opened their doors and Retail Volunteers began their roles. Over the course of the year, an incredible 142 volunteers have been recruited into both the Merrion and Crossgates stores and have given over 9,000 hours of their time. Retail Volunteers support the staff team with duties including meeting and welcoming customers, operating the till, merchandising, and creating stylish stock displays, as well as sorting, steaming and pricing donated items. The Volunteering Team have worked in partnership with organisations across the city to recruit new volunteers and we're incredibly proud of the diversity of experience and background within our retail team that truly reflects the incredible city we live in. We are very grateful for the retail volunteer team's continuous enthusiasm and commitment.

Events Volunteers supported us at the AJ Bell World Triathlon, Tough Mudder, Leeds 10k and Half Marathon, at our various events across Christmas, and at the inaugural Children's Toddler. For the Toddler, 25 volunteers gave their time over a full day, including young volunteers aged 16-17 for the first time. Despite the inclement weather at the start of the day, volunteers absolutely loved the event; volunteer Hannah said afterwards

“

I loved how friendly everyone was and how prepared [and] organised the event was

and volunteer Sam said,

“

I have had the most enjoyable time, loved getting dressed up and helping and meeting everyone and raising awareness of this fabulous charity

We're so pleased to have been able to build our network of Events Volunteers this year; they are smiling, friendly ambassadors for the Charity and elevate every event.

We're incredibly pleased to also have recruited volunteers who support our head office fundraising functions. We now have volunteers in our Supporter Care, Trusts & Foundations and Events & Community teams. They provide a wide range of vital administrative tasks for these teams. Wasim Hussain – Trusts & Foundations Officer – sums up perfectly the impact that his volunteers make to his role:

“

Trusts & Foundations fundraising involves time-consuming research to gather information. This is used to write compelling funding applications. Volunteer support has been invaluable this year in helping to gather material and evidence for such applications, which has contributed to income generation for the benefit of staff, patients, and families at Leeds Teaching Hospitals.

Other volunteering activities to be celebrated in the past 12 months include:

- Corporate volunteering restarted, with 242 hours being donated by staff at Search Labs, PlusNet, Town Centre Securities and Lowell through thank you card writing, retail volunteering and tree planting activity.
- Charity Champions, who are members of LTHT staff, were recruited to support us in promoting charity news within their staff teams.
- Donations Volunteer Responders did an amazing job of coordinating and distributing goodie bags for International Day of the Midwife and International Nurses Day at both St James's and Leeds General Infirmary.
- Our Mascot Volunteer, Gav, supported us at multiple events over the year by donning the Ernie the Owl costume, and also raised over £700 by completing his Step for the NHS challenge in September, completing a 4k route of the city centre dressed as Ernie
- Bexley Volunteers, who have continued to patiently wait for news from the Trust about their roles restarting in Leeds Cancer Centre, have kept in contact and we're so grateful for their continued support.



Mascot Volunteer, Gav, during his Steps for the NHS challenge, Alfie at the finish line of the Toddler, and staff from Lowell at their tree planting day'

A major part of our strategy aim is to 'be the best volunteer experience for all' and so it's important that we not only recognise volunteer achievements through words, but through actions. During Volunteers' Week (1-7 June) we shone the spotlight on our volunteers through a lively social media campaign, we delivered Thank You cards and a mini pack of donated Yorkshire teabags to their houses and invited them to attend a virtual 'Cuppa and a Catch-up' event. In March we delivered and posted Birchboxes, that contained wellbeing and beauty products to all volunteers. We deliver an e-Newsletter to volunteers every month and ensure that volunteers are included in vacancy notices to join our growing staff team if they are seeking paid employment opportunities.

It's so important that we understand why people volunteer with us, and if we can help them with their long-term goals then we strive to do so. We're incredibly proud that four volunteers who were using volunteering as a stepping-stone into employment have transitioned into paid roles within the Charity over the past 12 months. One of those volunteers is Yash Khanna, who is now a paid Retail Specialist after volunteering in our Merrion store for a short period. Yash, who is from India and completing a Master's in Business Management at Leeds Beckett University, began volunteering 'to give back to the society'. Yash said:

“

My transition from a volunteer to a paid employee has been absolutely a journey worthwhile. It has allowed me to gain skills which are important to one being from day-to-day life, from customer service to visual merchandising, being able to talk to our precious donors. The whole year at the charity has given me an amazing opportunity to talk and work with our talented volunteers at shops, getting to know them better. It also allowed me to understand my area of interest to work in. Everyone at the Leeds Hospitals Charity organisation has been extremely supportive in every milestone of this journey

Finally, a few special mentions need to go to organisations who have supported us this year. Thank you to Leeds City College and Leeds Autism Society for providing free, bespoke ESOL and Neurodiversity training for our staff teams – helping us to build a strong volunteer practice. Thank you to the Voluntary Services Team at Leeds Teaching Hospitals for your continued collaboration and friendship. Thank you to the University of Leeds and Leeds Beckett University for supporting your students into our roles and allowing us to showcase volunteering at the Charity through podcast and filming opportunities. Thank you to Luminate Education Group for working closely with us to recruit volunteers into our events roles, and finally thanks to all the incredible charities that have referred clients to us – we're grateful that you trust us to offer your clients a positive volunteer experience.

Overall, 239 volunteers gave 9,623 hours of their time to support Leeds Hospitals Charity in this past 12 months, and we want to say a huge thank you to every one of them.

11. Financial Review

The constraints and challenges that had been felt as a result of the Covid-19 pandemic in 2020 and subsequent lockdowns continued to impact upon the Charity throughout 2021-22. The restrictions placed on access to the hospital sites for our fundraisers meant that alternative sources of income and the need to diversify was paramount in order to limit the potential negative impact on the financial stability of the Charity and funding available to Leeds Teaching Hospitals. The investment portfolio rallied throughout 2021 but there was a significant downturn felt in quarter four due to the war in Ukraine, increasing fuel prices and spiraling inflation, damaging the investment portfolio's capital value and projected income from investments, which is used to support our charitable activities.

We're entering the second year of our five-year strategy, which sets out the need to grow reliable, recurring, unrestricted income streams and diversify income to mitigate the risk of becoming over-reliant upon unpredictable income sources. New fundraising initiatives resulted in an increase in our cost of raising funds, despite this, careful cost control remained in place throughout. The demonstration of agility within our fundraising teams was evident and laid the groundwork for our strategic move towards becoming an active fundraising charity.

We generated income of £7.1m, £5m of which was through donations from our generous supporters, and expenditure was £8.8m of which £5.5m was on our charitable activity. Our net increase in funds after unrealised investment gains was £0.3m.

The total funds of the Charity increased by 0.9% at the end of the year to £32m (2020/21: £31.7m) these consist of £3.7m (2020/21: £3.4m) endowed, £6.2m (2020/21: £5.5m) restricted, £19.7m (2020/21: £19m) unrestricted designated and £2.4m (2020/21: £3.8m) unrestricted general funds.

The endowed funds are held for the permanent benefit of the Charity, with the income restricted for specific purpose. The restricted funds are held for specific purposes. The designated funds are unrestricted funds set aside by the trustees for specific purposes.

11.1 Income

Despite challenging conditions, thanks to the generosity of supporters, income has remained stable, with a slight decrease in the year of 2.25%, £0.16m, to £71m (2020/21: £7.3m).

The biggest source of our income, 70.5%, is attributable to donations. Donation income has increased in the year by 19.4% to £5m (2020/21: £4.2m).

	2021/22 £'000	2021/22 % of income	2020/21 £'000	2020/21 % of income
Donations – individuals, clubs and societies	3,390	47	1,234	17
Donations – charitable trusts and associations	342	5	1,346	18
Donations – corporate	316	4	276	4
Donations – other	994	14	1,368	19
Total income from donations	5,042	70	4,224	58
Legacies	568	8	1,577	22
Charitable activities	44	1	-	-
Trading	769	11	758	10
Income from investments and other income	724	10	752	10
	7,147	100	7,311	100

The mix of these donations has altered, 47% £3.4m (2020/21: £1.2m, 17%), of the current year income has been received through donations from individuals, clubs and societies reflecting the success of the MND appeal and drive to recruit regular givers. The generous support from charitable trusts and associations generated 5%, £0.3m, of our total income (2020/21: £1.3m, 18%). Our corporate partners contributed 4%, £0.3m (2020/21: £0.3m 4%) of total income. Gifts in kind, included in other donation income above, have continued to be received in the year, gifts of £0.3m (2020/21: £0.7m) were donated through the Charity to Leeds Teaching Hospitals.

Legacy income has reduced by 64% to £0.6m (2020/21: £1.6m). Total income from donations and legacies has reduced by 3.3% to £5.6m (2020/21: £5.8m).

Income from charitable activities was £0.04m in the year, this is income generated through the running of educational courses and conferences, there was no activity in 2020/21 due to the pandemic restrictions in place over face-to-face meetings.

Income from trading activities was £0.8m (2020/21: £0.8m). Due to the ongoing challenges and restrictions in place around on-site fundraising our traditional fundraising activities and events only contributed to 65.8% £0.5m (2020/21: £0.8m 100%) of this income in year. The investment in the lottery and retail operations in year counter-balanced this reduction in traditional income sources by contributing £0.05m and £0.2m respectively to trading activity income. Growing this income is critical to us because it is unrestricted income and can be used to meet the operating costs of the charity, ensuring the marketing and communication strategy can be met and activities run in order to attract additional fundraising as well as covering the support costs, needed to ensure that the charity is well run and governed.

Investment income has remained at £0.7m (2020/21: £0.7m) year on year.

11.2 Expenditure

The total expenditure for the Charity has increased by 10.2%, £0.8m, to £8.8m (2020/21: £8m).

Spending on our charitable activities, including attributable support costs, was £5.5m (2020/21: £6.5m) in the year. These costs in the prior year included a grant of £1m paid to the linked charity Day One Trauma Services upon its de-linking on 30 April 2021. A total of 365 charitable grants were awarded in the year across our six priority funding areas. The detail of our charitable activities in year is set out in sections 5.3 and 7 of this report and note 5 to the financial statements.

The second year of our five-year strategy has seen an increase to the cost of spending in order to raise funds, as anticipated, and includes the costs associated with the MND appeal in the year. Costs of generating funds have increased by 137%, £1.8m, to £3.1m (2020/21: £1.3m). This increase is in line with our strategy to invest for future growth of unrestricted income. The future unrestricted income growth will be generated through the operation of a lottery, running charity shops selling donated goods and recruiting new regular givers. The costs incurred in opening and operating two new retail outlets which started trading in spring 2021 as well as the use of external agencies to recruit donors and lottery players are reflected in the increase.

The close cost control which commenced at the onset of the pandemic has continued throughout the year. As a result, the support costs of the charity have reduced by a further 4.7%, £0.07m, to £1.38m (2020/21: £1.45m). These costs cover teams such as finance, information technology, human resources, communications, and governance.

11.3 Reserves Policy and Management

The Trustees are aware of their general legal duty to apply the income of the charity for its purposes within a reasonable period of receipt, and within that framework have reviewed the charity's needs for reserves in line with the guidance issued by the Charity Commission. Free reserves, as defined by the Charity Commission, are unrestricted reserves that are freely available to spend on charitable purposes.

Reserves are an inherent part of the risk management process. The need for reserves will vary depending on our financial position and our assessment of the risks the Charity faces at a particular time.

Leeds Hospitals Charity needs to retain some reserve of funds to ensure the continued furtherance of its objectives. These free unrestricted funds are required:

- To enable the charity to maintain its level of grants to beneficiaries,
- To enable the charity to address financial contingencies as they arise,
- To enable the charity to meet its strategic objectives as set out in the 2021-2026 strategy document,
- To protect the charity from investment market risk,
- To provide funds which can be designated to specific projects to enable these projects to be undertaken at short notice, and
- To provide funds to cover administration, fund raising and support costs without which the charity could not function.

Given the unpredictable nature of the Charity's income, the Trustees have a target level of free reserves designed to cover the risks as set out above. This target level is projected as £5.8m for 2022/23 (2021/22: £4.8m). The annual running costs have increased due to the Trustees ambition to increase unrestricted income streams by continuing investment in a lottery, retail operation and regular giving campaign in 2022/23. This minimum level is to mitigate against risks as well as covering staff costs and overheads approved by Trustees to ensure that the charity can meet its financial commitments as they fall due and fulfil its objectives.

Unrestricted funds held by the Charity were £22.1m at the balance sheet date, £19.6m are designated by the Trustees for specific purpose, of which £7.1m (representing the unrealised gain pool) are held in a designated major projects fund and £0.04m, are held as tangible fixed assets, leaving free reserves of £2.4m which is below the minimum target based on projected running costs.

The major projects unrealised gain pool designated fund provides protection to the Charity from investment risk. Given that the value of investments can go down as well as up, the Trustees believe that a prudent level of reserves is necessary to ensure the charity can run efficiently and meet the needs of our beneficiaries. Post year end, at their Board meeting on 9 June 2022 the Trustees approved the un-designation of £3.4m from the major projects unrealised gains fund into free reserves in order to meet the free reserves target level of £5.8m.

The Trustees set out their ambition to grow the unrestricted income of the charity in their 5-year strategy. This is the second year of that strategy and involves continued investment in the lottery, retail and regular giving campaigns, the annually recurring unrestricted free reserves from these investments will increase in line with the strategy to ensure the risks associated with unreliable income streams due to economic uncertainty are mitigated.

11.4 Investment Policy and Performance

The Trustees' powers of investment are set out in the Trustee Act 2000 which allows the Trustees to invest the assets of the charity in investments of any nature as they see fit, subject to a provision to avoid speculative and hazardous investments. The Trustees have appointed Rathbones as their investment managers, who provide a six-monthly presentation; and produce a bi-monthly valuation and activity report, culminating with an annual valuation.

The Trustees seek to balance ethical and socially responsible investment and risk. As such, the investment managers appointed by the Trustees are restricted from investing directly in the processing and/or manufacture of tobacco products. The portfolio is widely diversified, with an equity-based approach. Such an approach balances the greater risk posed by equity-based investment with the potential for higher returns.

Total investments are £36.6m of which £4.7m are held as cash by our investment managers. Performance is monitored against set benchmarks as agreed with our investment managers on a quarterly basis.

We started the year with an optimistic economic outlook, there was a continued strong economic rebound from the initial phase

of the COVID-19 pandemic, reflecting effective government support and easing in social distancing, allowing us to 'live with COVID'. Unfortunately, this was not to continue, and the war in Ukraine presented a significant shock to the economy resulting in higher commodity prices, and disruption of supplies. This, along with the highest rates of inflation in the last three decades of 6.2% (Consumer Price Index) in February 2022 resulted in unrealised investment losses in quarter four of £2.4m, despite this the portfolio achieved net unrealised gains of £1.9m for the year.

The Charity chose to disinvest £5m from the investment portfolio in December 2021, at this stage the portfolio was at an annual high and there were known cash requirements over the next twelve – eighteen months with respect to continuing the strategic direction of the Charity. The Charity's portfolios are invested for the long term and fluctuate year on year, with the expectation of delivering a positive return in the longer term.

Rathbones achieved a twelve month return of 6.5% (2020/21: 25%) compared with the agreed benchmark of 8.4% (2020/21: 19.5%). The yield on the portfolio was 2.2% (2020/21: 1.9%)
The asset allocation was as follows at the year-end:

Asset Class	31 March 2022		31 March 2021	
	Value (£k)	Weight (%)	Value (£k)	Weight (%)
Fixed Interest	4,333	11.8	4,496	12.2
Equities – UK	11,475	31.4	13,376	36.4
Equities – Overseas	11,519	31.5	12,908	35.1
Alternatives	4,556	12.4	4,502	12.2
Cash	4,706	12.9	1,514	4.1
	36,589	100	36,796	100

11.5 Pensions

Leeds Hospitals Charity provides a defined contribution pension scheme for staff, managed by Scottish Widows. The Charity contributes 5% of employee salaries to the scheme, which is matched by the employee. Enrolment is automatic unless individual employees elect not to join the scheme or are not eligible. There are no other material pension liabilities affecting the Charity.

11.6 Going Concern

The financial statements have been prepared on a going concern basis. At the end of the financial year Leeds Hospitals Charity held total net assets of £32m (2020/21: £31.7m). The diversification of income streams in the year has protected the net asset position in challenging circumstances with respect to the pandemic and economic climate.

The Trustees have reviewed and approved the budget for the year to 31 March 2023 and five-year financial forecast and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements.

12. Principal Risks & Uncertainties

The Strategic Risk Register records the key risks to the Charity and is reviewed by the Audit and Risk Committee and the Board of Trustees at every meeting. The highest-rated risk in 2021-22 has been the impact of the pandemic and of Brexit on income, exacerbated by the restrictions on access to LTHT premises (and, therefore, the Charity's key audience of staff, patients and visitors) imposed during and after the pandemic. The effect on the Charity's ability to raise funds due to a lack of external visibility has been mitigated by the two retail outlets, and significant efforts by the Charity's communications team. A risk was added towards the end of the year to reflect the potential effect on wider fundraising of the delay in approval of the funding for the new hospital build.

In 21/22 there were delays in government funding for the new hospital build



13. Looking ahead to the future

As we enter year two of our five-year strategy, we remain committed to the three key pilot areas of fundraising investment: our regular giving programme, the establishment of a retail programme and the roll-out of a major public lottery. These represent the Charity's best opportunity to grow unrestricted income, enabling the organisation to respond quickly to where the need is greatest.

Having made significant headway in our individual giving recruitment, growing from 500 to over 4,000 regular givers, a new ambitious target of growing this by a further 3,500 in year two has been set.

In year two, we will also seek to add to our two retail units by opening further shops despite the high competition for retail space across Leeds.

Over the next three years the weekly lottery will continue to grow in regular player numbers and in doing so, form part of the Charity's key income streams, with a key objective of producing over £3 million each year by close of year five and beyond. The lottery has commissioned the services of fundraising agencies (Britevox, SEC Fundraising and Smile Fundraising) to conduct face-to-face acquisition of lottery players. Traditionally, society lotteries have successfully engaged with the public through door-to-door and private site event attendance, and this formed a key part of the development and growth plan of the lottery.

The Covid-19 pandemic restrictions on both private site attendance and operational restrictions within the Hospitals Trust, have slowed our projected lottery development. As the restrictions are lifted we will be able to promote and sell the lottery to the public and staff within the Trust.

The weekly lottery is the start of a range of products and services the lottery team will develop over the next financial year to encourage growth and retention of supporters and develop links with the local business community.

- Available from the Leeds Hospitals Charity Shops and at selected events,
 - Scratch cards
 - Single Ticket (no commitment to a subscription)
- Enhanced prize funds
- Special event draws/raffles
- Loyalty schemes

In the coming year we will conclude our ongoing review of unrestricted designated funds. The review will enable the Charity's Trustees to consider the designation of unrestricted funds and their alignment with the Charity's strategic plan and priorities for funding.

This will involve the Charity working with hospital staff associated with these funds to understand the intended focus and timeframe for spending. Any proposals for spending arising from these discussions will require Trustee approval in the normal way. An anticipated outcome of the review is a reduced number of charitable funds and the opportunity for Trustees to consider a more strategically aligned designation of unrestricted funds.

We are committed to investing in research and innovation that has the potential to have a direct impact on patients with improvements to treatment methods and outcomes. We have developed a research and innovation strategy that recognises the importance of partnership and collaboration, creating the right infrastructure and investing in talented individuals who are capable of transforming care through integrating operational clinical services with research and innovation. Since the year end, we have achieved membership with the Association of Medical Research Charities. In becoming a member Leeds Hospitals Charity is making it clear to both donors and recipients of research funding that we operate according to the highest standards of governance and independent decision-making to deliver high quality research and champion impact for patient and public benefit.

These activities are significant in the Charity delivering on its five-year strategy.

13.1 Equality, Diversity & Inclusion

Our work on equality, diversity and inclusion continues to be a significant priority. During the next year we will build on the work already undertaken and realign our equality, diversity and inclusion action plan to ensure it puts us in the best position to create a culture and environment that is equitable and inclusive and that recognises, encourages and celebrates diversity.

This will include identifying meaningful actions that we will take in response to the diversity data we have collated, embedding equality, diversity and inclusion into our business plan. We will also continue to engage with staff via the Equality, Diversity & Inclusion Group. In addition, we plan to develop mandatory training for all new starters in the Charity. We will also build on the training and development that we have already provided to existing staff by offering further internal and external educational sessions, using face to face training and via our online portal.

14. Structure, Governance & Management

Leeds Cares is registered as a charity with the Charity Commission in England (registered number 1170369) and at Companies House as a company limited by guarantee (registered number 10492128). The Trustees confirm that Leeds Cares operates in compliance with the Companies Act 2006, the Charities Act 2011, the Accounting and Reporting by Charities; Statement of Recommended Practice 2019 (SORP), other applicable accounting structures and the provisions of the Memorandum and Articles of Association of the organisation. Since 4 January 2021 the charity has operated under the working name of Leeds Hospitals Charity, recognised by the Charity Commission, whilst the legal entity remains Leeds Cares. The Charity has established a trading subsidiary, LHC Enterprise Ltd (registered number 13438357), in anticipation of increasing trading activity.

Memorandum of Understanding

A Memorandum of Understanding continues to underpin the relationship between Leeds Hospitals Charity and Leeds Teaching Hospitals and demonstrates the shared commitment to work collaboratively to deliver benefits to patients and their families. A review of the Memorandum of Understanding was completed during the year and signed by the Boards of Leeds Teaching Hospitals Trust and the Charity on 10 March 2022. It reflects the evolution of the relationship between the two organisations since the creation of the Charity.

Compliance

Leeds Hospitals Charity complies with the provisions of the Data Protection Act (2018) and the General Data Protection Regulations (2018), in so far as they apply to its operations, and is registered with the Information Commissioner's Office (reference number ZA480848). Leeds Hospitals Charity has confirmed that, in view of the scale of the operation, it does not require the appointment of a Data Protection Officer; instead, the charity has a senior responsible officer. There is a policy in place to investigate and report breaches of the legislation. During 2021/22 six minor breaches (2020/21: six) were reported locally and investigated; these did not reach the threshold which would require reporting to the Information Commissioner. Thorough investigations were undertaken, and lessons learned were communicated to the staff to prevent recurrence. Leeds Hospitals Charity is also registered and complies with the Code of Fundraising Practice.

Risk Management Strategy

The Risk Management Policy and Framework has provided a sound basis for risk management throughout 2021/22 but will be reviewed in depth during the coming year. The Board of Trustees has reviewed its attitude to risk and its risk appetite during the year, with guidance from a professional risk manager. There are two levels of risk register, the strategic risk register, which is reviewed monthly by the Executive Leadership Team, and considered quarterly by the Audit and Risk Committee and the Board of Trustees, and the operational risk registers which are owned at manager level and updated by all staff as appropriate. Operational risk registers are reviewed monthly by middle and senior management and reviewed quarterly by the Board Committee under which the function sits. Each risk, whether strategic or operational, is assessed against a matrix which measures likelihood and consequence, both before and after controls have been applied, and sets a target risk score – which reflects broadly the risk appetite of the Trustees. Risks are added as they are identified, and a date is set for achievement of the target risk score. When this is achieved the risk is usually archived; archived risks are reviewed on a periodic basis. Some risks which have reached their target risk score are retained as part of a watching brief on potentially recurring risks.

Complaints

A Complaints policy is in place and is applicable to all complaints received by Leeds Hospitals Charity. The accompanying Complaints Register records details of the complaint, the complainant, and the outcomes of the investigative processes, including a review if necessary. If complaints cannot be resolved internally by Leeds Hospitals Charity using the policy, then there is provision for reference to the appropriate regulators. During 2021/22 a total of 24 complaints (2020/21: seven) were received by the Charity. This significant increase was not unexpected because the more active approach to fundraising which the Charity has taken was considered likely to generate more complaints. In context, 17 of the 24 complaints involved fundraising methods and all the complaints (including these) were resolved without referral to the regulators. It was necessary for one complaint to be escalated to the appeal stage before resolution to the satisfaction of the complainant.

14.1 Governance Review

The Charity Governance Code provides the benchmark against which the standards of governance of Leeds Hospitals Charity continue to be measured. The Board has continued to progress the Action Plan drawn up and agreed after the governance review undertaken in 2019/20 and, at each Board meeting the Trustees have reviewed progress. The quality of both agendas and papers at meetings of both the Board and its Committees has continued to evolve with more focused business to ensure that detailed scrutiny takes place at the appropriate level, as delegated. Measures to increase the diversity of the Board of Trustees (and the range of skills of the Trustees as a Board) have continued, with some success, and will continue through an anticipated recruitment round in the coming year. A further review of governance, against the recently revised Charity Governance Code, will take place in 2022/23.

14.2 Trustees & Committees

Leeds Hospitals Charity has a fully independent Board of Trustees, appointed as Directors of Leeds Cares (Company Number 10492128), and incorporated under the Companies Act 2006 as a private company. The Articles of Association were amended by the Board of Trustees in November 2020 to increase the maximum number of Trustees from 12 to 15, in order to ensure coverage of the larger number of Board Committees. There were 14 Trustees at 31 March 2022. Additional Trustees are appointed by the incumbent Trustees, under the Articles of Association. In addition, during 2021-22 three non-voting Associate Trustees were appointed.

The Board of Trustees meets at least four times a year and is responsible for providing strategic leadership and governance for Leeds Hospitals Charity. The Board of Trustees has met both in person and virtually during the year. All meetings of the Board Committees during the year have taken place virtually. The Chief Executive of Leeds Hospitals Charity and the Executive Leadership Team also attend all meetings of the Trustees and selected staff members continue to attend as observers at Committee meetings, to strengthen links between the Trustees and the staff.

When necessary, additional ad hoc meetings are convened to deal with specific matters or to give the Board of Trustees the opportunity to discuss strategic issues in greater depth. There have been three such meetings in 2021/22, covering strategic direction and a Board-to-Board meeting with Leeds Teaching Hospitals Trust. Some decisions which require early resolution are taken Out of Committee, or with authority delegated to the Chair, and then recorded and reported at the next available Board meeting.

The Trustees are responsible both individually and collectively to the Charity Commission for the proper management of funds, and are duty bound to ensure that all money, within their responsibility, is spent in accordance with the wishes of the donor and the Objects of Leeds Hospitals Charity. The Trustees have set clear objectives against which the Charity can assess its performance. The role of the Trustees is to ensure:

- Demonstrably effective management of funds
- Provision of additional equipment and environmental enhancements to Leeds Teaching Hospitals
- Support to research and innovation
- Support for training and education
- Assistance with major planned developments

More specifically the Board of Trustees undertakes the following duties:

- Oversee strategic plans for fundraising and other operations
- Approve the allocation of charitable expenditure
- Approve business plans and budgets
- Review operating and financial performance at every meeting
- Oversee Committees of the Board of Trustees.

The annual skills and diversity audit was completed during the year and identified those skill sets which were not available within the Board of Trustees and indicated a need to improve its diversity. Although this has improved, there remains more work to be done, especially around improving the diversity of the Board to better represent the communities which the Charity serves.

The Trustees have a legal obligation to act in the best interests of Leeds Hospitals Charity in accordance with the Charity's governing documents. Conflicts of interest may arise where an individual's or a related party's business, personal or family interests and/or loyalties conflict with those of the Charity. This may also involve links where influence may be exerted without a specific conflict being identified. All Trustees declare their interests in writing, using the Leeds Hospitals Charity Declaration of Interest form and the register is published on the Charity's website. Trustees confirm annually that the information held continues to be relevant, accurate and complete, and this is audited during the year-end process. In addition, prior to the commencement of each quarterly meeting of the Board of Trustees and Board Committees Trustees declare any conflicts of interest which have either changed or are particularly relevant to business on the agenda for that meeting.

Following the restructuring of the Board Committees during 2020/21, to improve scrutiny and provide increased assurance, it was decided to dissolve the Business Committee, as having achieved its purpose, on 31 March 2022, and its responsibilities have been divided across the remaining Committees. There are now six Board Committees which undertake detailed scrutiny of particular issues, address regulatory or statutory requirements and provide advice on aspects of the objectives

of Leeds Hospitals Charity. The Committees have agreed Terms of Reference which are reviewed and approved at least annually by the Board. The Board of Trustees appoints a Trustee with the appropriate skills and experience to be the Chair of each Committee, and other Trustees make up the membership; all Trustees are invited to attend Committee meetings. Leeds Hospitals Charity staff - as well as representation from Leeds Teaching Hospitals and other stakeholders – are invited to attend the meetings to ensure strategic alignment and provide expertise where appropriate. Highlight reports are presented by Committee Chairs at each quarterly Board meeting and the draft Minutes of Committee meetings are available to Trustees.

The seven Committees of the Board during 2021-22 were as follows:

Finance and Performance Committee

This Committee oversees all matters relating to finance and performance, including budget setting, quarterly monitoring of financial matters and the review of key performance indicators. The Committee has at least three Trustees as members and is normally chaired by a financially qualified Trustee. During the year this Committee has been chaired by Mr Jonathan Grant and, in his absence, by Professor Peter McWilliam.

Research and Innovation Committee

This Committee decisions on applications for funding of research and innovation to the value of between £10,000 and £49,999, and recommendations to the Board of Trustees on funding applications over a value of £50,000 as to whether such applications should be approved. This follows appraisal of research projects for Research and Innovation initiatives that are aligned to both the Leeds Teaching Hospitals Research Strategy and that of the Charity. The Committee has at least three Trustees as members and is chaired by Professor Peter McWilliam.

During 2021/22 we focused on developing our research management processes to ensure alignment with the expectations of the Association of Medical Research Charities (AMRC). This has included the establishment of an expert and independent Scientific Advisory Panel which will make recommendations to the Research & Innovation Committee based on the scientific relevance and uniqueness of an application for funding. The Scientific Advisory Panel takes account of external written peer review and an applicant's response to the review and provides a score. The Panel does not have the authority to award funding but provides further and robust scrutiny of applications, thus enhancing decision-making by Trustees.

Funding Committee

This Committee makes decisions on applications for funding (other than for research and innovation) to the value of between £10,000 and £49,999, and recommendations to the Board of Trustees on funding applications over a value of £50,000 as to whether such applications should be approved. The Committee has at least three Trustees as members and is chaired by Cllr Caroline Gruen. A collaborative Review Group evaluates applications over £10,000 prior to their consideration by the Committee. The Review Group involves members of Leeds Teaching Hospitals Trust and Leeds Hospitals Charity and provides an additional and valuable opportunity for due diligence. In addition, applicants are now required to complete an expression of interest prior to completion of a full application.

Both the Funding and Research and Innovation Committees have the opportunity to hear first-hand from award holders and beneficiaries of funding about the difference the funding has made. In addition, where it is appropriate applicants are invited to present their proposal to support transparent and fair and well-informed decision making.

Audit and Risk Committee

This Committee is accountable to the Board for the acquisition and scrutiny of assurances, oversight of, and advice to the Board on matters relating to the effective design and operation of financial governance, internal financial controls, audit and the risk management of Leeds Hospitals Charity. The Committee has at least three Trustees as members, at least one of whom shall have recent and relevant financial experience, ideally with a professional qualification from one of the professional accountancy bodies. It is chaired by Mr Chris Schofield. The Chair of the Board of Trustees is not a member of this Committee but is invited to attend one meeting each year to discuss the Annual Report and Accounts.

Business Committee

This Committee was established during 2020/21 and was responsible for making recommendations to the Board in relation to human resources, workforce development, information technology and communications activities of Leeds Hospitals Charity. The Committee had delegated authority to make decisions on activities in human resources, workforce development, information technology and communications where the total expenditure on that activity did not exceed £20,000. It examined the rationale behind proposals to change staffing and approves changes to salaries for staff below Director level. The Committee had at least three Trustees as members and was chaired by Dame Linda Pollard. Following an internal review of its responsibilities, it was agreed by the Board of Trustees on 17 February 2022 that the Business Committee had served its purpose and that its remaining responsibilities should be devolved to the remaining Board Committees.

Income Generation Committee

This Committee focuses on the strategic direction of Leeds Hospitals Charity as a proactive fundraising organisation and concentrates attention on fundraising and associated issues. It is accountable to the Board for approving annual fundraising budgets, monitoring the fundraising performance of the Charity, agreeing any remedial actions that need to be taken to meet fundraising targets, and scrutinising fundraising proposals, for consideration of the Board where these are not within the authority of the Committee for approval. At least three Trustees are members and Mr Edward Ziff chairs the Committee.

Charity staff attend each of these Committees to provide specialist input and advice.

Remuneration Committee

All Trustees are members of this Committee, which meets in private session. The Committee considers and approves recommendations for changes to the salary levels and terms and conditions of key management personnel who consist of the Chief Executive and the four Executive Directors. It is chaired by the Chair of the Board of Trustees.

Appointment of Trustees

Leeds Hospitals Charity is committed to appointing Trustees from a range of experience and qualifications to ensure that the Board is diverse and has the necessary skills to discharge its responsibilities. All appointments are made on merit, based on recommendations to the Board made by an interview panel consisting of a number of Trustees, advised by the Chief Executive and the Company Secretary. The process is open, transparent and fair for applicants. A number of sources for applicants are employed, with wide search criteria to expand the pool of applicants. A shortlist of candidates is compiled, based on the specific skills and experience they could bring to the post, to ensure that those skills not currently represented on the Board can be added. A thorough pre-appointment process is undertaken, including declarations of business or commercial interest and the Fit and Proper Persons test, before the selected candidate(s) are proposed to the Board for approval at a quarterly meeting. Following their appointment, Trustees undergo a comprehensive induction process during which they are provided with guidance on the role of a Trustee including provision of the Charity Commission's "Essential Trustee: What you need to know what you need to do (CC3)" which explains the duties of a Trustee and the role of the Board; this induction also includes elements of the Leeds Teaching Hospitals Trust induction process, to ensure that new Trustees begin to understand the relationship with, and scope of, the major beneficiary of the Charity. Trustees are required to sign the Trustee Code of Conduct, which encompasses the Nolan Committee guiding principles.

15. Reference & Administrative Details

Leeds Cares (working name Leeds Hospitals Charity)

Registered Charity Number 1170369
Companies House Number 10492128

Governing Document

Memorandum and Articles incorporated 22 November 2016 as amended by Scheme dated 29 March 2017 as amended by Special Resolution registered at Companies House on 15 May 2018, as amended by Special Resolution registered at Companies House on 24 November 2020.

Principal and Registered Office

Ground Floor, Trust Headquarters, Beckett Street, St James's University Hospital, Leeds, LS9 7TF T: 0113 20 65173 13.

Leeds Hospitals Charity Charitable Objects

(a) To further any charitable purpose or purposes relating to the general or specific purposes of the NHS Trust or the purposes of the Health Service;

(b) To promote, protect, preserve and advance all or any aspects of the health of the public;

(c) To advance and promote knowledge and education in medicine and health including by engaging in and supporting medical and health research and the dissemination of the useful results.

Professional Advisers

Bankers

National Westminster Bank PLC Leeds City Office, 8 Park Row, Leeds LS1 5HD

Yorkshire Bank PLC 94 Albion Street, Leeds LS1 6AG

Investment managers

Rathbones 159 New Bond Street, London W1S 2UD

External auditors

Mazars LLP 5th Floor, 3 Wellington Place, Leeds LS1 4AP

Solicitors

Withers LLP 16 Old Bailey, London, EC4M 7EG

Wrigleys Solicitors LLP 19 Cookridge Street, Leeds, LS2 3AG

MacRoberts LLP Capella, 60 York Street, Glasgow, G2 8JX

16. Statement of Trustee Responsibilities & Accounts

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with charity and company law.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

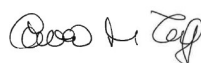
The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees also confirm that as far as they are aware, there is no relevant audit information of which the Charity's auditors are unaware and they have taken all steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

In approving the Directors' and Trustees' Report, the Trustees are also approving the Strategic Report therein in their capacity as company directors.

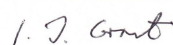
By Order of the Trustees

Signed



28 September 2022

Edward Ziff, Chairman



28 September 2022

Jonathan Grant, Trustee

17. Independent auditor's report to the members of Leeds Hospitals Charity (Leeds Cares)

Opinion

We have audited the financial statements of Leeds Cares (the 'charity') for the year ended 31 March 2022 which comprise Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' and trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' and trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' and Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Directors' Responsibilities Statement set out on page 81, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the charity and its industry, we identified that the principal risks of non-compliance with laws and regulations related to the Charities Act 2011 the Charities Statement of Recommended Practice, UK tax legislation, pensions legislation,

employment regulation and health and safety regulation, anti-bribery, corruption and fraud, money laundering and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, such as the Companies Act 2006.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of management and, where appropriate, those charged with governance, as to whether the company is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the company which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as Charities Act 2011 the Charities Statement of Recommended Practice, UK tax legislation, pensions legislation, employment regulation and health and safety regulation, anti-bribery, corruption and fraud, money laundering.

In addition, we evaluated the directors' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to the treatment of liabilities from multi-year grant commitments, the treatment of apportionment of indirect costs, revenue recognition (which we pinpointed to the cut-off assertion), and significant one-off or unusual transactions. Our audit procedures in relation to fraud included but were not limited to:

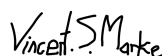
- Making enquiries of the directors and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.



Vincent Marke (Senior Statutory Auditor)
for and on behalf of Mazars LLP
Chartered Accountants and Statutory Auditor
5th Floor
3 Wellington Place
Leeds
LS1 4AP
Date 01.11.2022

18. Statement of Financial Activities for the year ended 31 March 2022

	Note	Unrestricted Funds £000	Restricted Funds £000	Endowment Funds £000	2021/22 Total Funds £000	2020/21 Total Funds £000
Income from:						
Donations and legacies	3.1	4,096	1,514	-	5,610	5,801
Charitable activities	3.2	44	-	-	44	-
Other trading activities	3.3	709	60	-	769	758
Investments	10	650	73	-	723	674
Other Income	3.4	1	-	-	1	78
Total income		5,500	1,647	-	7,147	7,311
Expenditure on:						
Raising funds	4.1	3,027	218	15	3,260	1,477
Charitable activities:	5					
Equipment		712	313	-	1,025	420
Environment		413	31	-	444	325
Support Specialist Staff		570	41	-	611	1,310
Research & Innovation		1,584	296	-	1,880	2,003
Health & Wellbeing		542	459	-	1,001	1,368
Education & Training		36	33	-	69	182
Gifts in kind distributed to beneficiaries		488	-	-	488	882
Total expenditure		7,372	1,391	15	8,778	7,967
Net gains on investments	7	1,211	413	302	1,926	6,941
Net (expenditure)/income		(661)	669	287	295	6,285
Transfers between funds	6	10	(10)	-		-
Net movement in funds		(651)	659	287	295	6,285
Reconciliation of funds:						
Total funds brought forward		22,793	5,545	3,377	31,715	25,430
Total funds carried forward		22,142	6,204	3,664	32,010	31,715

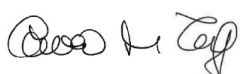
The notes on pages 88 to 106 form part of these financial statements. This Statement of Financial Activities includes all gains and losses in the year. All income and expenditure derive from continuing activities (see notes 3-7). A comparative statement of financial activities is included in note 21.

19. Balance Sheet as at 31 March 2022

Leeds Cares Company Number: 10492128

	Note	Unrestricted Funds £000	Restricted Funds £000	Endowment Funds £000	2022 Total Funds £000	2021 Total Funds £000
Fixed assets						
Tangible Fixed Assets	9.1	43	-	-	43	22
Investments	9.2	20,875	7,352	3,656	31,883	35,282
Total fixed assets		20,918	7,352	3,656	31,926	35,304
Current assets						
Stocks		4	-	-	4	-
Debtors	11.1	893	132	-	1,025	1,507
Cash investments/deposits	11.2	4,667	34	5	4,706	1,514
Cash at bank and in hand		1,048	539	3	1,590	1,555
Total current assets		6,612	705	8	7,325	4,576
Liabilities:						
Creditors: amounts falling due within one year	12.1	(4,459)	(1,224)	-	(5,683)	(6,290)
Net current assets/(liabilities)		2,153	(519)	8	1,642	(1,714)
Total assets less current liabilities		23,071	6,833	3,664	33,568	33,590
Creditors: amounts falling due after more than one year	12.2	(929)	(629)	-	(1,558)	(1,875)
Total net assets		22,142	6,204	3,664	32,010	31,715
Funds of the charity:						
Endowment funds	13.2	-	-	3,664	3,664	3,377
Restricted income funds	13.3	-	6,204	-	6,204	5,545
Unrestricted funds	13.5	22,142	-	-	22,142	22,793
Total charity funds		22,142	6,204	3,664	32,010	31,715

The notes at pages 88 to 106 form part of these financial statements.
These accounts were approved and authorised for issue by the trustees on 28 September 2022 and signed on their behalf by:



Edward Ziff, Chairman

20. Statement of Cash Flows for the year ended 31 March 2022

	Note	31 March 2022 £000	31 March 2021 £000
Cash flows from operating activities:			
Net cash used in operating activities	16.1	(2,773)	(2,441)
Cash flows from investing activities:			
Dividends interest and rents from investments	10	723	674
Proceeds from the sale of investments	9.2	18,411	10,583
Purchase of fixed assets		(48)	(22)
Purchase of investments	9.2	(13,086)	(9,037)
Net cash provided by investing activities		6,000	2,198
Change in cash and cash equivalents in the year	16.2	3,227	(243)
Cash and cash equivalents at the beginning of the year		3,069	3,312
Cash and cash equivalents at the end of the year		6,296	3,069
Analysis of cash and cash equivalents			
Cash in hand		1,590	1,555
Short term deposits	11.2	4,706	1,514
Total cash and cash equivalents		6,296	3,069

The notes at pages 88 to 106 form part of these financial statements.

21. Notes to the Accounts

1. Accounting policies

1.1. Basis of preparation

The financial statements have been prepared under the historic cost convention, with items recognised at cost or transaction value, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (FRS 102) (second edition - October 2019), all applicable UK Accounting Standards, International Reporting Standards and the Companies Act 2006.

The Charity constitutes a public benefit entity as defined by FRS 102.

1.2. Going concern

The Trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern. The Trustees have formed a judgement at the time of approving the Financial Statements that there is a reasonable expectation that the Charity has access to adequate resources to continue in operational existence for a period of at least twelve months from the date of approval of the accounts.

At the end of the financial year Leeds Hospitals Charity had total net assets in excess of £32million. The continuing restrictions of the pandemic have impacted upon our income from fundraising and events in the year. The Trustees have revisited the forecast results to March 2023 and considered the period of at least twelve months from the date of approval of the accounts and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements. For this reason, they have adopted the going concern basis in preparing the Financial Statements.

1.3. Tax

Leeds Hospitals Charity, as a registered Charity, is exempt from tax under part 10 of the Income Tax Act 2007 or Section 256 of the Taxation of the Chargeable Gains Act 1992, to the extent that surpluses are applied to its charitable purpose.

Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

1.4. Income

All income is included in full in the Statement of Financial Activities as soon as the following three factors can be met;

- entitlement - arises when a particular resource is receivable, or the Charity's right becomes legally enforceable;
- probability - it is more likely than not that the economic benefits will flow to the Charity;
- measurement - when the monetary value of the income can be measured with sufficient reliability.

a. Income from legacies

Legacies are accounted for as income either upon receipt or where the receipt of the legacy is probable; this will be once confirmation has been received from the representatives of the estate(s) that payment of the legacy will be made or property transferred and once all conditions attached to the legacy have been fulfilled, and when the amount can be estimated with sufficient reliability.

b. Income from investment assets

Investment income includes income from investment assets, including dividends, interest and rents but excluding realised and unrealised Investment gains.

Individual unrestricted and the majority of restricted funds do not receive a direct allocation of income.

Investment income is utilised by the Trustees to meet the on-going running costs and grant making activities of the Charity.

Endowment Funds are invested in a separate portfolio, and the full income received is allocated to associated restricted Income funds.

Where such Income is not subject to restriction, it would be allocated to an unrestricted Income fund. The Charity has no such funds.

1.5. Expenditure

The Charity's accounts are prepared in accordance with the accruals concept.

Expenditure is recognised when a liability is incurred. Grant commitments are recognised once there is a legal or constructive obligation to make a payment to a third party.

Grants are only made to related or third-party NHS bodies and non-NHS bodies in furtherance of the Charity's objectives. A liability for such grants is recognised when approval has been

given by the Trustees. A grant approval is taken to constitute a firm intention of payment, and so a liability is recognised.

Contractual arrangements are recognised as goods or services supplied.

a. Allocation of overhead and support costs

Overhead and support costs have been allocated as a direct cost or apportioned on an appropriate basis (refer to note 4) between Charitable Activities and Governance Costs. Once allocation and/or apportionment of overhead and support costs has been made between Charitable Activities and Governance Costs, the cost attributable to Charitable Activities is apportioned across those activities in proportion to total spend.

b. Costs of fundraising

The costs of fundraising are the costs associated with generating income for Leeds Cares. This includes the costs associated with investment management.

c. Charitable activities

Costs of charitable activities comprise all costs incurred in the pursuit of the charitable objects of the Charity. These costs comprise direct costs and an apportionment of overhead and support costs as shown in note 5.

d. Governance costs

Governance costs comprise all costs incurred in the governance of the Charity. These costs include costs related to statutory audit together with an apportionment of overhead and support costs.

1.6. Structure of funds

Where there is a legal restriction on the purpose to which a fund may be put, the fund is classified in the accounts as a restricted fund. Funds where the capital is held to generate income for charitable purposes and cannot itself be spent are accounted for as permanent endowment funds. The Charity holds no expendable endowment funds.

Other funds are classified as unrestricted funds.

Funds which are not legally restricted but which the Trustees have chosen to earmark for set purposes are classified as unrestricted designated funds.

The major funds held within these categories are disclosed in note 13.

1.7. Accounting judgements and estimates

In preparing the financial statements, the Trustees have made judgements, estimates and assumptions that affect the application of the Charity's accounting policies and the reported assets, liabilities, income and expenditure and the disclosures made in the financial statements.

These estimates and judgements are continually reviewed and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The most significant areas of judgement and key assumptions are:

a. Multi-year grant commitments liability

Such grants are fully accrued when awarded and unspent amounts held as commitments until either the full award has been spent or the Trustees consider that any residual sums will no longer be required or claimed by grantees. At that point the commitment will be judged complete and cancelled.

b. Pledged income

Verbal pledges have been received in respect of the new Children's Hospital Capital Appeal, Hospitals of the Future. The new Children's Hospital is one of the government's 40 new hospitals set out in their manifesto. Whilst these pledges can be measured and there is a strong probability that they will be fulfilled when the project is approved, given the current uncertainty about Treasury funding for the Children's Hospital they have not been recognised as income within these financial statements.

1.8. Tangible fixed assets

Tangible fixed assets are measured at their historical cost. Fixed assets with a cost of more than £1,000 are capitalised and depreciated. These assets are depreciated to write off the cost over their expected useful lives at the following rates:

Computer, other equipment and plant	4 years
Retail shops fixtures and fittings	Over the term of the lease

Depreciation is only charged when assets are brought into operational use.

1.9. Fixed asset investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the Balance Sheet date using the closing quoted market price. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The Charity does not acquire options, derivatives or other complex financial instruments. The main form of financial risk faced by the Charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors.

Investment fixed assets are shown at market value. Quoted stocks and shares are included in the balance sheet at mid-market price, ex-dividend.

1.10. Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise.

Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (or date of purchase if later). Unrealised gains and losses are calculated as the difference between market value at the year end and opening market value (or date of purchase if later).

Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

1.11. Pensions costs

Under the terms of the Pensions Act 2008 the Charity is required to provide a pension scheme for employees. Qualifying employees are enrolled in the Charity's Workplace Pension, run by Scottish Widows. This is a defined contribution scheme.

There is one employee covered by the provisions of the NHS Pension Schemes (1 employee in 2020/21). Details of the benefits payable and rules of the Schemes can be found on the NHS Pensions website at www.nhsbsa.nhs.uk/pensions. Both are unfunded defined benefit schemes that cover NHS employers, GP practices and other bodies, allowed under the direction of the Secretary of State for Health in England and Wales. They are not designed to be run in a way that would enable the Charity to identify its share of the underlying scheme assets and liabilities. Therefore, each scheme is accounted for as if it were a defined contribution scheme: the cost to the Charity of participating in the schemes is taken as equal to the contributions payable to the schemes for the accounting period.

1.12. Cash

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

1.13. Financial Instruments

The Charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost using the effective interest method. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. Financial liabilities held at amortised cost comprise trade and other creditors. Other derivative-based assets included in the investment portfolio are held at their fair value.

1.14. Stock

Stock is valued at the lower of cost and net realisable value. Cost includes all costs of purchase.

1.15. Donated goods

Gifts in kind received in the year have been distributed to beneficiaries and are not held as stock. They are measured at fair value and recognised as income within donations and when distributed the expenditure is included within charitable activities.

2. Related party transactions

With the exception of five Trustees, including Mr Edward Ziff, Dame Linda Pollard DBE DL, Mr Mark Davies and Cllr. Caroline Gruen, none of the Trustees or members of the key management staff or parties related to them has undertaken any material transactions with Leeds Hospitals Charity during the year.

Mr Edward Ziff is the Chairman and CEO of Town Centre Securities plc with whom Leeds Hospitals Charity entered into a lease for a charity shop in April 2021. Leeds Hospitals Charity have signed a commercial agreement at arm's length. The lease agreement is £50,000 plus VAT per annum.

Mr Edward Ziff is the Chairman and CEO of Town Centre Securities plc which has a controlling interest in the Ibis Style Hotel, Leeds, with which Leeds Hospitals Charity entered into a contract to provide accommodation, at commercially negotiated rates, for the British Transplant Games 2022. This was approved in a Resolution by non-conflicted Trustees in December 2021. The maximum value of the contract is £37,250 including VAT.

Mr Mark Davies is a Director of Think So Limited, who trade as Think OTB, with whom Leeds Hospitals Charity entered a contract for services in November 2021. The commercial agreement was entered into at arm's length after a rigorous tender process. The value of the contract is £27,980 including VAT. Mr Davies was not involved in the decision, which was approved by a Resolution of the non-conflicted Trustees.

A third Trustee donated £300k towards the Children's Hospital Capital Appeal in the year.

Cllr. Caroline Gruen is a Director of White Rose Multi Academy Trust from whom the Charity received a donation of £500 in the year. Cllr. Gruen is also a trustee of BARCA Leeds and a Board member of Bramley Baths who were awarded £100,092 and £16,550 respectively as part of the NHS Charities Together stage 2 funding. Cllr. Gruen was not involved in the distribution of this funding.

Leeds Hospitals Charity has made revenue and capital payments to the Leeds Teaching Hospitals NHS Trust. The Chair of Leeds Teaching Hospitals NHS Trust, Dame Linda Pollard DBE DL, is a Trustee of Leeds Hospitals Charity. Details of Leeds Hospitals Charity's related party transactions with Leeds Teaching Hospitals NHS Trust are below:

- Medical Equipment; 56 grants; £1,041k (£328k in 2020/21)
- Research & Innovation; 68 grants; £1,571k (£1,560k in 2020/21)
- Health & Wellbeing; 120 grants; £1,082k (£1,831k in 2020/21)
- Education & Training; 85 grants; £211k (£142k in 2020/21)
- Environment; 30 grants; £407k (£253k in 2020/21)
- Specialist Staff; 8 grants; £576k (£202k in 2020/21)
- Payment under Service Level Agreement (SLA) £Nil (£51k in 2020/21)

At 31 March 2022, Leeds Hospitals Charity had total commitments and creditors owing to Leeds Teaching Hospitals NHS Trust of £5.8m (£6.9m in 2020/21). No sums were owed to Leeds Hospitals Charity by the NHS Trust.

3. Income

3.1. Income from donations and legacies

	Unrestricted Funds £000	Restricted Funds £000	Total 2022 Funds £000	Total 2021 Funds £000
Donations from individuals, clubs and societies	2,921	470	3,391	1,234
Donations from charitable trusts and associations	141	201	342	1,346
Corporate donations	247	69	316	276
Donations earmarked for research:				
From individuals, clubs & societies	1	-	1	10
From charitable trusts	-	-	-	1
From pharmaceutical companies	1	-	1	-
Legacies	489	79	568	1,577
Grants	-	695	695	670
Donated goods and services for distribution	296	-	296	687
Total income from donations and legacies	4,096	1,514	5,610	5,801

3.2. Income from charitable activities

	Unrestricted Funds £000	Restricted Funds £000	Total 2022 Funds £000	Total 2021 Funds £000
Income from the provision of education and training	44	-	44	-
Total income from charitable activities	44	-	44	-

3.3. Income from other trading activities

	Unrestricted Funds £000	Restricted Funds £000	Total 2022 Funds £000	Total 2021 Funds £000
Income from fundraising activities	325	52	377	620
Lottery income	52	-	52	-
Sale of donated goods and merchandise	211	-	211	-
Income from fundraising events	121	8	129	138
Total income from fundraising activities	709	60	769	758

3.4. Other income

	Unrestricted Funds £000	Restricted Funds £000	Total 2022 Funds £000	Total 2021 Funds £000
Other Income	1	-	1	78
Total other income	1	-	1	78

4. Expenditure

4.1. Cost of raising funds

	Unrestricted Funds £000	Restricted Funds £000	Endowed Funds £000	Total 2022 Funds £000	Total 2021 Funds £000
Fundraising events and appeals	1,692	195	-	1,887	835
Legacies	105	-	-	105	35
Charitable trusts and corporate donations	173	23	-	196	143
Other trading activities - merchandise	-	-	-	-	20
Operation of lottery	412	-	-	412	-
Operation of charity shops	262	-	-	262	-
Investment broker fees	115	-	15	130	124
Support costs allocated	268	-	-	268	320
Total cost of raising funds	3,027	218	15	3,260	1,477

4.2. Allocation and apportionment of governance costs

	2022 £000	2021 £000	Basis of Apportionment
Salaries, SLA* and Related Costs	862	846	Allocated on time
Legal and Consultancy	219	261	Allocated on time
Branding & Publicity	112	65	Allocated on time
Recruitment	5	58	Allocated on time
General Running Costs	94	100	Allocated on time
Computer hardware/software licences	54	87	Allocated on time
Audit and professional fees	19	20	Allocated on time
Bank charges	11	7	Allocated on time
Total	1,376	1,444	

*SLA - Service Level Agreement

4.3. Apportionment of support costs across costs of raising funds

	Costs of Generating Income £000	Investment Management Costs £000	Total Allocated 2022 £000	Total Allocated 2021 £000
Salaries, SLA and Related Costs	132	36	168	188
Legal and Consultancy	34	9	43	58
Branding & Publicity	17	5	22	14
Recruitment	1	-	1	13
General Running Costs	14	4	18	22
Computer hardware/software licences	8	2	10	20
Audit and professional fees	3	1	4	4
Bank charges	2	-	2	1
Total	211	57	268	320

4.4. Apportionment of support costs across charitable activities

	Medical Equipment £000	Environment £000	Gifts in kind £000	Specialist Staff £000	Research & Innovation £000	Health & Wellbeing £000	Education & Training £000	Total Allocated 2022 £000	Total Allocated 2021 £000
Salaries, SLA and Related Costs	57	44	120	35	273	140	25	694	659
Legal and Consultancy	15	11	31	9	69	35	6	176	203
Branding & Publicity	7	6	16	5	35	18	3	90	51
Recruitment	-	-	1	-	2	1	-	4	45
General Running Costs	6	5	13	4	30	15	3	76	78
Computer hardware/ software licences	4	3	7	2	17	9	2	44	67
Audit and professional fees	1	1	2	1	6	3	1	15	16
Bank charges	1	1	2	-	3	2	-	9	5
Total	91	71	192	56	435	223	40	1,108	1,124

5. Analysis of charitable activities

	Unrestricted Funds £000	Restricted Funds £000	Support costs £000	Total 2021/22 £000	Net fund 2020/21 £000	Support 2020/21 £000	Total 2020/21 £000
Medical equipment	621	313	91	1,025	327	93	420
Environment	342	31	71	444	253	72	325
Support Specialist Staff	513	41	57	611	1,253	57	1,310
Research & Innovation	1,149	296	435	1,880	1,560	441	2,001
Health & Wellbeing	319	459	223	1,001	1,144	227	1,371
Education & Training	(3)	33	39	69	142	40	182
Gifts in kind distributed to beneficiaries	296	-	192	488	687	194	881
Total analysis of charitable activities	3,237	1,173	1,108	5,518	5,366	1,124	6,490

5.1. Analysis of grants

Grants awarded to institutions:		2021/22 Total		2020/21 Total
Name of recipient and number of grants	No:	£000	No:	£000
Grants awarded to institutions				
Leeds Teaching Hospitals NHS Trust – Medical Equipment	56	1,041	38	328
Leeds Teaching Hospitals NHS Trust - Health & Wellbeing	120	1,082	103	1,831
Leeds Teaching Hospitals NHS Trust: Research & Innovation	68	1,571	43	1,560
Leeds Teaching Hospitals NHS Trust: Environment	28	337	52	253
Day One Trauma Support – upon de-linking	-	-	1	1,050
Revenue grants				
Leeds Teaching Hospitals NHS Trust - Specialist Staff	8	575	3	202
Grants awarded to individuals				
Staff of Leeds Teaching Hospitals NHS Trust – Training & Development	85	211	65	142
Total grants awarded	365	4,817	305	5,366
Gifts in kind distributed to beneficiaries		296		
Grants returned, undrawn or written back	618	(703)		
Total		4,410		

6. Details of transfers between funds

	Unrestricted Funds £000	Restricted Funds £000	Total 2022 Funds £000	Total 2021 Funds £000
Transfers between funds	10	(10)	-	-

The fund transfers are as a result of a detailed review of funds undertaken in the year, this identified a charge which was restricted and has been transferred to restricted funds.

7. Gains on investments

	Unrestricted Funds £000	Restricted Funds £000	Endowed Funds £000	Total 2022 Funds £000	Total 2021 Funds £000
Realised gains on investment assets	800	-	299	1,099	990
Unrealised gains on investment assets	411	413	3	827	5,951
Total gains on investments	1,211	413	302	1,926	6,941

8. Staff costs and emoluments

8.1. Analysis of staff costs

	Total 2022 £000	Total 2021 £000
Service Level Agreement (Incl. VAT)	-	51
Consultancy Fees	36	92
Salaries and wages	1,759	1,269
Social security costs	173	116
Other pension costs	81	63
	2,049	1,591
Average Head Count		
Fundraising staff	30	10
Charitable staff	26	27

8.2. Staff emoluments

Between	2022 No.	2021 No.
£60K and £70K	2	-
£70K and £80K	1	1
£80K and £90K	2	-
£90K and £100K	-	1

8.3. Key management personnel remuneration

The key management personnel of the charity comprises Trustees, the Chief Executive Officer, Director of Communications, Director of Fundraising, Director of Finance and Corporate Services and Company Secretary. Trustees are not remunerated. The total cost of employing the charity's key management personnel during the year, including employer's social security and pension contributions, was £402,896 (2020/21: £393,768). The highest paid member of staff was the CEO, whose annual salary was £89,476 (2020/21: £87,550). Leeds Hospitals Charity median salary was £28,737 (2020/21: £33,000), which represents a ratio against the highest salary of 3.11:1. Leeds Hospitals Charity is committed to equal opportunities and offering fair pay and conditions.

9. Analysis of fixed assets

9.1. Tangible fixed assets

	Fixtures, fittings and equipment £000
Cost	
At 1 April 2021	22
Additions	48
At 31 March 2022	70
Depreciation	
At 1 April 2021	-
Charge in the year	27
At 31 March 2022	27
Net book value at 31 March 2022	43
Net book value at 31 March 2021	22

9.2. Investments

	Unrestricted Funds £000	Restricted Funds £000	Endowed Funds £000	Total 2022 Funds £000	Total 2021 Funds £000
Market value at 1 April 2021	24,793	7,289	3,200	35,282	29,887
Add: Acquisitions at cost	8,685	3,857	544	13,086	9,037
Less: Disposals at carrying value	(13,814)	(4,207)	(390)	(18,411)	(10,458)
Less: Transfer of property to current assets	-	-	-	-	(125)
Add: Net gain on revaluation	1,211	413	302	1,926	6,941
Market value at 31 March 2022	20,875	7,352	3,656	31,883	35,282
Historic cost				25,771	24,905

9.3. Class of investments

	Total 2022 £000	Total 2021 £000
Fixed interest	4,333	4,496
Equities – UK	11,475	13,376
Equities – Overseas	11,519	12,908
Alternatives	4,556	4,502
Total investment income	31,883	35,282

10. Investment income

	Total 2022 £000	Total 2021 £000
Investments – dividends received	675	662
Investments – interest received	48	7
Other investments – property	-	5
Total investment income	723	674

11. Analysis of current assets

11.1. Debtors

	31 March 2022 £000	31 March 2021 £000
Property held for sale	-	125
Trade debtors	39	1
Accrued income	936	1,381
Other debtors	50	-
Total debtors falling due within one year	1,025	1,507

11.2. Investments

	31 March 2022 £000	31 March 2021 £000
Rathbones Capital Reserve Cash Account	4,702	1,313
Rathbones Capital Reserve Cash Account (B)	4	201
Total short-term investments and deposits	4,706	1,514

12. Analysis of liabilities

12.1. Creditors under one year:

	31 March 2022 £000	31 March 2021 £000
Trade creditors	585	660
Accruals	5,048	5,588
Taxation and social security	50	42
Total creditors falling due within one year	5,683	6,290

12.2. Creditors over one year

	31 March 2022 £000	31 March 2021 £000
Accruals for grants payable	1,558	1,875
Total creditors falling due after more than one year	1,558	1,875

13. Analysis of funds

13.1. Movement in funds 2021/22

Funds	Balance 1 April 2021 £000	Movement In year 2021/22 £000	Balance 31 March 2022 £000
Unrestricted General Purpose	3,800	(1,311)	2,489
Unrealised Gain Pool (Major Projects)	5,899	1,211	7,110
Unrestricted Designated	13,094	(551)	12,543
Total Designated	18,993	660	19,653
Restricted	5,545	659	6,204
Endowments	3,377	287	3,664
Total	31,715	295	32,010

Movement in funds 2020/21

Funds	Balance 1 April 2020 £000	Movement In year 2020/21 £000	Balance 31 March 2021 £000
Unrestricted General Purpose	4,121	(321)	3,800
Unrealised Gain Pool (Major Projects)	2,114	3,785	5,899
Unrestricted Designated	14,786	(1,692)	13,094
Total Designated	16,900	2,093	18,993
Restricted	2,133	3,412	5,545
Endowments	2,276	1,101	3,377
Total	25,430	6,285	31,715

13.2. Endowment funds

	Balance 1 April 2021 £000	Income £000	Expenditure £000	Transfers £000	Gains & Losses £000	Balance 31 March 2022 £000
Elsie May Sykes Fund	2,037	-	(10)	-	181	2,208
Jeremy Neil Allen	1,340	-	(5)	-	121	1,456
Total	3,377	-	(15)	-	302	3,664

Name of fund	Description of the nature and purpose of each fund
A Elsie May Sykes Fund	Funding of Research & Equipment at Leeds Teaching Hospitals NHS Trust
B Jeremy Neil Allen	Funding of Paediatric Oncology Research, Paediatric Service, Oncology

13.3. Restricted funds, including Linked charities

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below:

Material Funds		Balance 1 April 2021 £000	Income £000	Expenditure £000	Transfers £000	Gains & Losses £000	Balance 31 March 2022 £000
A	Inflammation Group Fund	238	151	13	-	84	486
B	Leeds Cancer Centre Charity	1,980	-	(180)	-	112	1,912
C	Breast Cancer Research Action Group	855	12	-	18	57	942
D	Liaison Psychiatry	575	-	-	32	37	644
E	Jeremy Neil Allen Paediatric Oncology research	355	30	(230)	-	22	177
F	Neurosurgical Research – Philip Moore legacy	302	-	(54)	-	26	274
G	Stroke research – Raymond Bucktrout legacy	489	-	-	-	30	519
H	NHS Charities Together	-	695	(621)	-	-	74
I	Hospitals of the Future	35	367	(183)	(48)	11	182
	Others (19):	716	392	(136)	(12)	34	994
Total		5,545	1,647	(1,391)	(10)	413	6,204

Linked Charities share one set of accounts, share a charity number, have the same trustees and are connected because of the service they provide. They receive a proportion of unrealised and investment gains and losses.

13.4. Details of material funds - restricted funds

Name of fund		Status	Description of the nature and purpose of each fund
A	Inflammation Group	Linked	Funding of research & therapy for arthritis & autoimmune candidates
B	Leeds Cancer Centre	Linked	Funding of research, equipment and enhanced patient care
C	Breast Cancer Research Action Group	Linked	Funding of research into breast cancer and purchase of equipment
D	Liaison Psychiatry		For the benefit of the Department of Psychiatry
E	Paediatric Oncology Research		Income from the Jeremy Neil Allen Endowment restricted for paediatric oncology research
F	Neurosurgical Research		Income from the Philip Moore legacy restricted for neurosurgical research
G	Stroke Research		Income from the Raymond Bucktrout legacy restricted for stroke research
H	NHS Charities Together		Restricted grant income
I	Hospitals of the Future		New children's hospital capital appeal

13.5. Unrestricted funds

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below:

Designated Funds		Balance 1 April 2021 £000	Income £000	Expenditure £000	Transfers £000	Gains & Losses £000	Balance 31 March 2022 £000
Material funds							
A	Leukaemia Research	501	67	(25)	-	-	543
B	Children's Tumour & Leukaemia Fund	331	-	(11)	-	-	320
C	Yorkshire Cancer Centre	1,399	144	(409)	-	-	1,134
D	Academic Chair in Clinical Oncology	471	-	(29)	-	-	442
E	Breast Cancer Research	334	-	(177)	-	-	157
F	BRS Renal – Paediatric Renal	437	-	(435)	-	-	2
G	Motor Neurone Disease Unit	17	2,021	(262)	-	-	1,776
H	Critical Care Charity Fund	95	4	(47)	230	-	282
I	Kidney Care Charity Fund	63	1	(33)	332	-	363
J	Major Projects	5,899	-	-	-	1,211	7,110
	Others (346):	9,446	939	(1,708)	(1,153)	-	7,524
Designated funds		18,993	3,176	(3,136)	(591)	1,211	19,653
General unrestricted funds		3,800	2,324	(4,236)	601	-	2,489
Total		22,793	5,500	(7,372)	10	1,211	22,142

13.6. Details of material funds - designated funds

Name of fund		Description of the nature and purpose of each fund, approximate timeframe for expenditure
A	Leukaemia Research	Funding of leukaemia research, 3-5 years.
B	Children's Tumour & Leukaemia Fund	Funding of research, equipment and staff training & development, 3-5 years.
C	Yorkshire Cancer Centre	Funding of research, equipment & enhanced patient care, 3-5 years.
D	Academic Chair in Clinical Oncology	Funding of research, 3-5 years.
E	Breast Cancer Research	Funding of research and education, 3-5 years.
F	BRS Renal – Paediatric Renal	Funding of equipment, research & enhanced patient care, 2-3 years.
G	Motor Neurone Disease Unit	Funding of equipment, facilities & enhanced patient care for patients with Motor Neurone Disease, 3-5 years.
H	Critical Care Charity Fund	To enhance the treatment and care of patients requiring critical care at Leeds Teaching Hospitals, 3-5 years.
I	Kidney Care Charity Fund	To enhance the care and treatment of patients requiring renal services in Leeds, 3-5 years.
J	Major Projects	Unrealised Gains on Investment Portfolio. Designated for use on major projects within Leeds Teaching Hospitals NHS Trust in line with the Charity's Strategy and Objectives, 5-10 years.

13.7. Analysis of net assets between funds 2021/22

	Unrestricted funds		Restricted funds		Total funds
	General fund £000	Designated fund £000	Restricted fund £000	Endowed fund £000	2022 £000
Fixed Assets	43	-	-	-	43
Investments	-	20,875	7,352	3,656	31,883
Stock	4	-	-	-	4
Debtors	606	287	132	-	1,025
Cash investments	3,650	1,017	34	5	4,706
Cash at bank and in hand	379	669	539	3	1,590
Liabilities due within one year	(1,868)	(2,591)	(1,224)	-	(5,683)
Liabilities due after more than one year	(325)	(604)	(629)	-	(1,558)
Total net assets	2,489	19,653	6,204	3,664	32,010

13.8. Analysis of net assets between funds 2020/21

	Unrestricted funds		Restricted funds		Total funds
	General fund £000	Designated fund £000	Restricted fund £000	Endowed fund £000	2021 £000
Fixed Assets	22	-	-	-	22
Investments	4,236	20,557	7,289	3,200	35,282
Debtors	653	274	580	-	1,507
Cash investments	701	136	500	177	1,514
Cash at bank and in hand	972	-	583	-	1,514
Liabilities due within one year	(2,003)	(1,974)	(2,313)	-	(6,290)
Liabilities due after more than one year	(781)	-	(1,094)	-	(1,875)
Total net assets	3,800	18,993	5,545	3,377	31,715

14. Legacies

Legacy income is only included in income where receipt is probable and the amount is capable of being estimated with sufficient reliability or has been received.

Legacies recognised in 2021/22 totalled £568k, the following exceeded £50k:

- Arthur Turner for the benefit of Leeds Hospitals Charity General Purposes
- Sybil Hewitt for the benefit of Leeds Cancer Centre
- Anonymous Donor for the benefit of Yorkshire Heart Centre
- June Ann Rawlings for the benefit of Leeds Cancer Centre

15. Financial Instruments

	2021/22 £000	2020/21 £000
Financial assets measured at amortised cost	1,025	1,508
Financial liabilities measured at amortised cost	7,191	8,123

Financial assets comprise accrued income. Financial liabilities comprise accruals including grants.

16. Cash Flow

16.1. Reconciliation of net income to net cash flow from operating activities

	2021/22 £000	2020/21 £000
Net income for the year	295	6,285
Adjustment for:		
Depreciation charges	27	-
Gains on investments	(1,926)	(6,941)
Dividends, interest and rents from investments	(723)	(674)
Increase in Stock	(4)	-
Decrease/(Increase) in debtors	482	(1,132)
(Decrease)/increase in creditors	(924)	21
Net cash used in operating activities	(2,773)	(2,441)

16.2. Analysis of changes in net debt

	Balance 1 April 2021 £000	Cash Flows in Year £000	Balance 31 March 2022 £000
Cash in hand and at bank	1,555	35	1,590
Cash equivalent	1,514	3,192	4,706
Total	3,069	3,227	6,296

17. Trustee and connected persons transactions

17.1. Trustees' remuneration and expenses reimbursed

No trustees received remuneration or travel and subsistence reimbursements in the year (2020/21: £nil).

17.2. Trustee Indemnity Insurance

	Total 2021/22 £000	Total 2020/21 £000
Description of cover		
Markel (UK) Limited: Social Welfare Combined Insurance Cover	8	6
Total	8	6

A separate policy was in place with Hiscox for Cyber insurance cover in the prior year, the annual premium was £1,730. The Trustees have not taken this cover in 2021/22.

18. Auditor's remuneration

The auditor's remuneration of £19,200 relates solely to the 2021/22 audit (2020/21: £19,000 in respect of the audit and a separate fee for VAT advisory work of £1,900).

19. Operating lease commitments

	< 1 Year £000	1-5 years £000	>5 years £000
Land and buildings	65	15	-

20. Contingent liabilities

The charity has given indemnities to executors under the standard terms for legacies received from dormant accounts. The trustees believe the risk of significant claims arising as a result of these to be negligible.

21. Statement of Financial Activities for the year ended 31 March 2021

	Unrestricted Funds £000	Restricted Funds £000	Endowment Funds £000	2020/21 Total Funds £000
Income from:				
Donations	1,784	2,440	-	4,224
Legacies	860	717	-	1,577
Subtotal	2,644	3,157	-	5,801

Fundraising activities	640	118	-	758
Investments	674	-	-	674
Other income	78	-	-	78
Total income	4,036	3,275	-	7,311

Expenditure:				
Costs of raising funds	1,287	7	-	1,294
Investment management costs	159	-	24	183

Charitable activities:				
Equipment	299	121	-	420
Environment	260	65	-	325
Support Specialist Staff	203	1,107	-	1,310
Research & Innovation	1,279	724	-	2,003
Health & Wellbeing	1,250	118	-	1,368
Education & Training	406	(224)	-	182
Gifts in kind distributed to beneficiaries	882	-	-	882
Subtotal:	4,579	1,911	-	6,490
Total expenditure	6,025	1,918	24	7,967

Net expenditure before investment gains	(1,989)	1,357	(24)	(656)
Gains on revaluation and disposal of investment assets	4,348	1,468	1,125	6,941
Gross transfer between funds	(587)	587	-	-
Net movement in funds	1,772	3,412	1,101	6,285
Fund balances brought forward at 1 April 2020	21,021	2,133	2,276	25,430
Fund balances carried forward at 31 March 2021	22,793	5,545	3,377	31,715



Gifts in Wills can change lives. Thanks to funding for research, Jack is taking part in a drug trial at Leeds that could extend his life. To talk to us about making a gift in your will, please call us on **0113 5397020**. You can also email us at **susan.baulk@leedshospitalscharity.org.uk**.



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