



Annual Report & Financial Statements

for the year ending
31st March 2021

Charity Number: 1170369
Co Reg Number: 10492128

leeds
hospitals
charity

Leeds Cares

Making a Difference

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Front cover image: Making a difference to children like Tegan through funding of the Children's Clinical Research Facility

CEO Welcome & Chair's Report

01



Esther Wakeman
CEO of Leeds Hospitals Charity

CEO Welcome

I joined Leeds Hospitals Charity in February 2020 and it has been a year like no other! I have inherited a wonderful team of passionate staff and volunteers who have weathered the pandemic with kindness and determination.

I took the role at (what was then) Leeds Cares because I was so impressed by the commitment and passion that our hospital staff have for their profession. The last year has taken that commitment to a whole new level and all of us at Leeds Hospitals Charity have been blown away by just how hard all the staff at Leeds Teaching Hospitals have worked throughout the pandemic.

Inside the Charity, we have also worked hard, to stand by our NHS colleagues and support them in any way we can from delivering food parcels to funding additional clinical psychology and

chaplains support. We have also started to improve our systems and processes and introduce a culture that is open and transparent, working together as one team. We have invested in new income streams to increase the impact we can have across Leeds Teaching Hospitals and looked at how we use donations already received to fund things that urgently need our support.

We have developed a five-year strategic plan, underpinned by our recently developed organisational values of working together, being transparent and transforming lives.

I would like to personally thank all the staff and volunteers at the Charity, including our Trustees and Capital Appeal Board, for the dedication they have shown over the last financial year – we are continuing to go from strength to strength and I look forward to seeing what the future holds.



Edward Ziff OBE DL
Chair of Leeds Hospitals Charity

Chair's Report

I am delighted to present Leeds Hospitals Charity Annual Report for 2020-21.

As the charity partner to Leeds Teaching Hospitals, one of the largest teaching hospitals in Europe, our vision is to support Leeds Teaching Hospitals to be the best NHS Trust, in the healthiest city in the UK.

This year has been unprecedented – on many fronts. Not only did the pandemic create a situation that none of us could have ever imagined for our personal lives, but it also created a perfect storm for Leeds Teaching Hospitals, where they needed the support of the Charity more than ever.

The Charity responded remarkably, diversifying almost overnight, and providing urgent funding wherever and however Leeds Teaching Hospitals needed it. In a year when many charities cut their losses and hunkered down until the storm looked like it would pass, Leeds Hospitals Charity faced these challenges head on and invested in new fundraising appeals and new ventures – all the while progressing vital changes inside the organisation.

You will read elsewhere in this Annual Report of the continued generosity of donors, both old and new, and I am delighted to say that 2020-21 was a year

where we recruited more new donors than ever before. You will also see, through a series of case studies, how some of the funds raised have been used to transform care at Leeds Teaching Hospitals.

Our working name change at the start of this year, to Leeds Hospitals Charity, has helped to re-connect the Charity to its main beneficiary and also ensure staff across Leeds Teaching Hospitals feel like we are their charity, here to support them however they need us.

As well as our donors and fundraisers, as ever I am hugely grateful for the commitment we have received from our group of diverse and dedicated volunteers, especially those who have joined us for the first time this year. Alongside this, I thank my fellow Trustees, who devote their time and skills to develop Leeds Hospitals Charity and ensure it is operated both legally and efficiently.

I hope that you will enjoy reading this Annual Report and that you are as impressed as I am by the continued dedication and hard work of everyone involved in running Leeds Hospitals Charity, for the benefit of staff, patients and families at our hospitals.

Our Team

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2.1 Reference & Administrative Details

Leeds Cares is registered as a charity with the Charity Commission in England (registered number 1170369) and at Companies House as a company limited by guarantee (registered number 10492128).

The Trustees confirm that Leeds Cares operates in compliance with the Companies Act 2006, the Charities Act 2011, the Accounting and Reporting by Charities; Statement of Recommended Practice 2019 (SORP), other applicable accounting structures and the provisions of the Memorandum and Articles of Association of the organisation.

Since 4 January 2021, the Charity has operated under the working name of Leeds Hospitals Charity, recognised by the Charity Commission, whilst the legal entity remains Leeds Cares.



2.2 Our Board & Senior Team

The Board of Trustees is permitted a maximum number of 15 Trustees, which was increased from 12 by the Board on 24 November 2020. At 31 March 2021 the Charity had 12 Trustees. Eleven of the Trustees are independent lay members appointed on the basis of their skills and experience. The other Trustee is the Trustee nominated by Leeds Teaching Hospitals NHS Trust, as required by the Articles of Association of the Charity and company. Professor McWilliam was appointed as the Senior Independent Trustee during the year.

The Trustees have attended Board meetings during the year as follows:

| Name | Period of appointment | Number of Board meetings attended 2020-21 (5) |
|---|-------------------------------------|---|
| Mr Edward Ziff OBE DL (Chair) | From 22 November 2016 | 5 |
| Mr Roger Frier (Vice Chair) | 22 November 2016 – 24 November 2020 | 3 (of 3) |
| Mr David Loudon | 22 November 2016 – 25 August 2020 | 2 (of 3) |
| Cllr Caroline Gruen | From 22 November 2016 | 5 |
| Prof Peter McWilliam | From 22 November 2016 | 5 |
| Dame Linda Pollard DBE DL (NHS Trustee) | From 22 November 2016 | 3 |
| Mr Dermot Callinan | From 1 July 2017 to 3 June 2021 | 5 |
| Mr Christopher Schofield | From 1 July 2017 | 4 |
| Mr Jasbir Athwal | From 25 August 2020 | 3 (of 3) |
| Mr Dean Hoyle | From 25 August 2020 | 2 (of 3) |
| Ms Heather Jackson | 25 August 2020 to 14 April 2021 | 0 (of 3) |
| Dr Yvette Oade | From 24 November 2020 | 2 (of 2) |
| Dr Cassie Doherty | From 24 November 2020 | 2 (of 2) |
| Mr Jonathan Grant | From 9 February 2021 | 1 (of 1) |
| Mr Mark Davies | From 3 June 2021 | 0 (of 0) |
| Mr David Berridge | From 14 June 2021 | 0 (of 0) |
| Mr Sohail Ali | From 14 July 2021 | 0 (of 0) |

The senior leadership team of the Charity is as follows:

| Name | Role | Appointed |
|-------------------|--|-------------------------|
| Ms Esther Wakeman | Chief Executive | 17 February 2020 |
| Ms Sarah Griffin | Director of Communications | 1 April 2019 |
| Mr Peter Cutler | Interim Director of Finance and Corporate Services | 1 April to 20 July 2020 |
| Mr Paul Watkins | Director of Fundraising | 17 February 2020 |
| Mr Andrew Forsyth | Company Secretary | 22 June 2020 |
| Ms Eve Hartrick | Director of Finance and Corporate Services | 20 July 2020 |

Strategic Report

Achievements and performance - for details of the Charity's achievements and performance, refer to Chapter 7, Supporting our Hospitals and Chapter 8, What a Difference it Makes.

Financial review - for the financial review, refer to Chapter 11, our Financial Review and Chapter 5.2, our Funding Priorities.

Principal risks and uncertainties - for principal risks and uncertainties facing the Charity refer to Chapter 12.

Our Vision & Values

03

Our vision for Leeds Hospitals Charity is to enhance Leeds Teaching Hospitals’ ability to be the best NHS Trust, in the healthiest city in the UK.

Throughout 2020, the Charity has developed, in conjunction with staff, three core values that will be at the heart of all our activity:



Transparent

Being transparent is about fostering a culture where honesty and openness are encouraged and valued. Managing expectations, doing what we say we’ll do and treating others the way we want to be treated.



Transform

Transforming lives is not just about the big changes, it is also the small acts of kindness that make a difference. Embracing change, challenging the status quo, celebrating success and learning from mistakes; we are always looking for new ways to innovate and improve.



Together

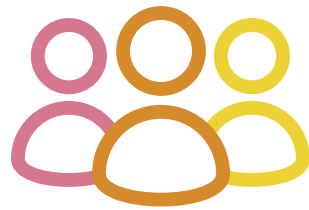
Working together means collaborating with our partners towards shared goals. Helping others, accepting help ourselves and encouraging each other to be the best we can be. Empowering everyone to be their true selves, we value differences and recognise they make us stronger.

Alongside our values, throughout the last year we have also developed an Equality, Diversity and Inclusion working group. We want to be an exemplar employer within the charity sector, ensuring we are committed to a transparent pay and benefits system that is benchmarked across the industry. We also want to ensure we invest in personal development support for all our staff and commit to training employees so there are always opportunities to progress.

More importantly, we want to guarantee that Leeds Hospitals Charity is an equitable, diverse and inclusive funder and place to work, and that everyone who works here feels welcomed and supported. Our work on equality, diversity and inclusion will remain an important part of our strategy over the next five years. Read more about our future strategy in Section 13.

£5.3m

in additional
funding for
Leeds
Teaching
Hospitals

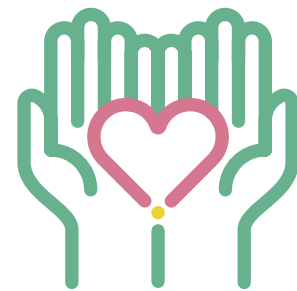


69

new
volunteers

5,817

new
supporters



£6.6m

in fundraising income,
including Gifts in Kind of

£687,000

Our Year in Numbers



53

pieces of
equipment funded

12

patient and
family spaces
refurbished



over

200

nurses graduated
from the Excellence
in Leadership
programme

Dr Amir Khan

Our 1st ambassador,
TV's favourite GP



04

Objectives & Activities

05

5.1 Charitable Objects

The charitable objects of Leeds Hospitals Charity are:

- To further any charitable purpose or purposes relating to the general or any specific purposes of Leeds Teaching Hospitals or the purposes of the health service;
- To promote, protect, preserve, and advance all or any aspects of the health of the public; and
- To advance and promote knowledge and education in medicine and health including engaging in and supporting medical and health research and the dissemination of the useful results.

As of January 2021, we have changed our name to Leeds Hospitals Charity.

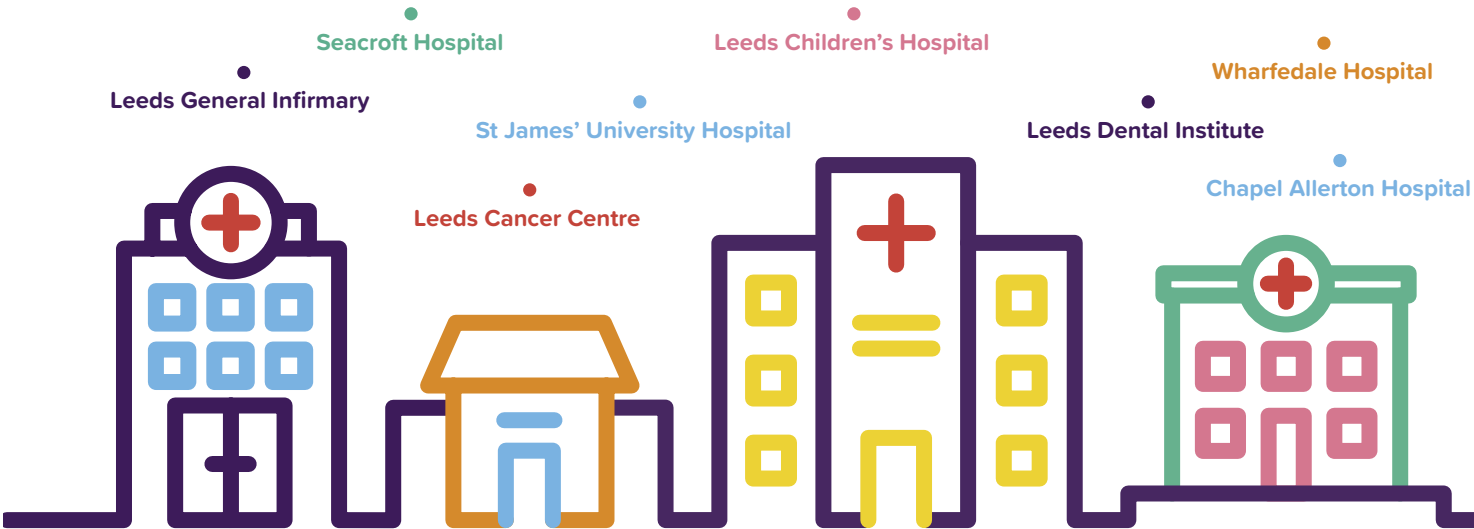
This has helped to re-connect the Charity with its main beneficiary and ensure staff across Leeds Teaching Hospitals feel like we are their charity, here to support them however and whenever they need us. We consulted widely and listened to feedback from our supporters, our employees and staff at Leeds Teaching Hospitals before making the change and retained our existing brand to minimise any associated costs. This new, straightforward name reflects that as a charity we are here to support the wonderful work of Leeds Teaching Hospitals NHS Trust.

“

We think this name change will help people understand where their donations will be spent – to help more patients, families and staff across Leeds Teaching Hospitals.

Esther Wakeman
CEO of Leeds Hospitals Charity

To fulfil our objects, we award funding across six funding priorities: **equipment, environment, health and wellbeing, research and innovation, specialist staff, and education.** These areas allow charitable funding to have a real impact on the experiences of patients, their families, and staff across eight hospitals and specialties that are part of Leeds Teaching Hospitals.

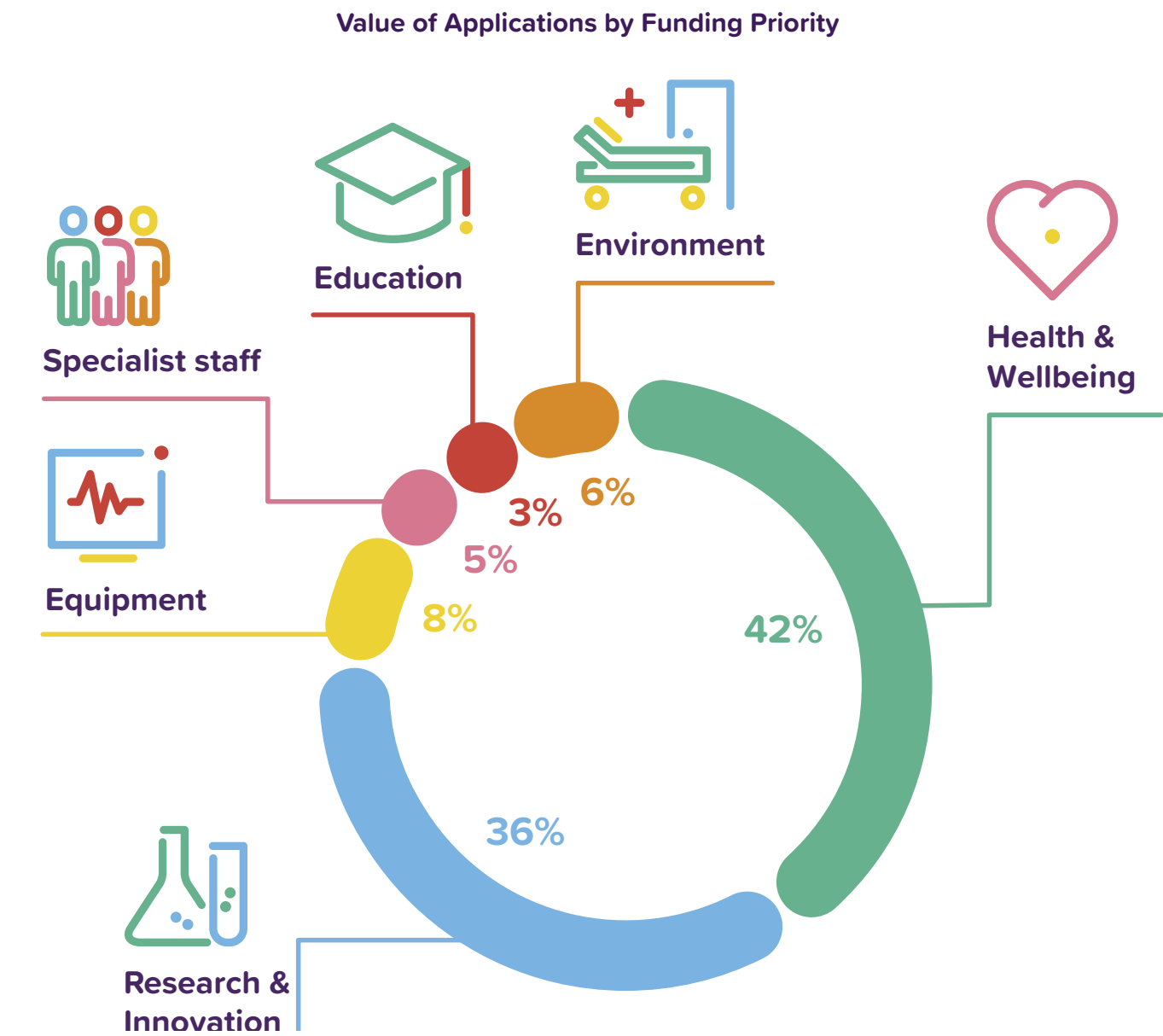


5.2 Funding Priorities

In 2020/21 we have refreshed our Funding Policy to ensure we fulfil our charitable objects by awarding grants in the most streamlined and effective way, and to projects and initiatives that have the most potential to positively impact those we support. We have further developed our application processes and embedded joint charity and hospital review groups, expanding the membership to ensure they are representative of the staff population and our beneficiaries.

In 2020/21 we have awarded £5.3m across six funding priorities and 305 applications. This includes the grant awarded upon the de-linking of Day One Trauma Support of £1.1m.

2020/21 Funding Mix



Research & Innovation

43 applications
£1,559,958

In 2020/21, 36% of our grant funding budget has supported research and innovation activity. Continued investment in research and innovation has the potential to lead to improved patient outcomes through prevention, detection, and enhanced quality of life beyond diagnosis. Charitable funding has supported clinical fellows, data collation, laboratory based scientific investigations, the dissemination of findings, and protected research time for clinicians. Over half of the £1.5m awarded is supporting the world-leading Prevent Arthritis Programme at Chapel Allerton Hospital which has made great strides in the prevention and treatment of rheumatoid arthritis as well as other inflammatory diseases.



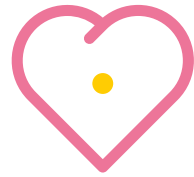
Equipment

38 applications
£327,920

This funding has been used to support the purchase of medical equipment, from AirSeals which provide greater protection to theatre teams who continue to undertake paediatric surgery throughout the pandemic, to Lifestart trolleys and incubators for the Neonatal Unit. The Charity greatly enhances areas of the hospital by funding additional items over and above core NHS funding and/or equipment with a higher specification and increased functionality. Specialist beds, chairs, shower chairs, birthing beds, etc, all have the potential to improve the treatment and care of patients.



Airseals provide greater protection to theatre teams continuing to undertake paediatric surgery throughout the pandemic



Health & Wellbeing

103 applications

£1,831,679

We have awarded 42% of our grant funding in 2020/21 to health and wellbeing initiatives. This is not surprising given the unprecedented pressures on the NHS over the past twelve months and the significant impact of the pandemic on staff. Initiatives include the refurbishment of staff room spaces, wellbeing packs, staff meals and travel at Christmas, recognition for nurses and midwives as part of International Nurses and Midwives Day, and spiritual and cultural resources for the hospital library.

The largest health and wellbeing grant has funded a programme of support for all staff focusing on preventative measures. This includes access to clinical psychology support, a staff chaplain, mental health training and specific support for members of the Black, Asian and minority ethnic groups within Leeds Teaching Hospitals. The funding was made possible due to a large grant provided by the NHS Charities Together Covid-19 appeal and a generous corporate donation.

We have continued to fund hospital-wide campaigns such as Sepsis Awareness Day and the Leeds Children's Hospital

Medication Administration Safety Campaign 'See Red, Think Med, No More Said'.

We have also funded a Leeds Children's Hospital initiative helping children to safely switch from liquid medicine to tablets. Medicine Champions will be taught by pharmacy colleagues how to encourage children to switch from liquid medicine to tablets. Making the switch to tablets can make things much easier for families and saves thousands in medication costs every year.

The funding has provided a giant pill drop display and 'pill taking boxes' that contain items for children to practice with, such as small sweets and straws, as well as certificates and reward badges.

The restrictions of the past twelve months have further compounded already challenging times for those needing hospital care. As a Charity we have worked hard to support parents, carers, and patients in hospital with additional health and wellbeing items such as comfort care packs, food packages, entertainment, and devices to connect patients with families.



Leeds Hospitals Charity funds the Leeds Children's Hospital campaign to help children safely switch from liquid medicine to tablets

“ Learning how to take tablets can be a huge hurdle for many children in hospital. The funding from Leeds Hospitals Charity will make this a fun experience for the patients and help staff too.

Andreanna Kosmirak
Specialist Clinical Pharmacist, Leeds Teaching Hospitals

“The support provided by the specialist learning mentors allows my son to stay fully engaged and prevents him from falling behind. It also takes his mind off the situation, allowing him to remain happy.”

A parent



Specialist Staff

3 applications

£202,179

We have funded specialist staff to support both staff and patients. This includes two learning mentors, providing invaluable specialist support to children and young people with cancer in hospital. This support is invaluable in reducing anxiety and providing a sense of normality at what can be incredibly stressful times for patients and their families.



Learning mentor Harry with patient Uzair



Education

65 applications
£141,710

During 2020/21, our education funding has meant that Leeds Teaching Hospitals staff continue to benefit from the opportunity to attend conferences and training sessions, despite them becoming virtual events. As a charity we are committed to supporting a wide range of education and training activities and recognise that, especially given increasing workforce pressures, opportunities for staff to grow professionally contribute positively to staff retention and recruitment, as well as patient outcomes in Leeds.

We have supported the Excellence in Leadership programme, a home-grown course for nursing leaders, which got off to a flying start with 200 attending the virtual graduation ceremony in the autumn of 2021.

The Chief Nurse Fund provides allied health professionals, nurses, and midwives with an opportunity to access funding. Ongoing support by the Charity for the Chief Nurse Fund has provided funding for one day network meetings, conferences, short courses, and qualifications.

“I thoroughly enjoyed the programme. It has given me a confidence boost in assessing my practice, how I take pride in my work, and how I present myself as a good role model to colleagues. With tough times in the NHS it has been an opportunity to realise how I can be resilient yet supportive of others in my team to bring out the best in us.

Participant
Excellence in Leadership programme



Amy Dennis, Senior Allied Health Professional, talking online about her educational experiences made possible thanks to the Chief Nurse Fund



Environment

52 applications
£252,917

In 2020/21 we have awarded 7% of our funding to projects that enhance the patient and family environment. Projects include the refurbishment of dedicated family rooms and wards, the installation of bespoke dignity screens, wall art and ambient lighting systems. We have also funded the renovation of in-hospital accommodation ensuring families can stay close to their children during what can be an incredibly challenging time.

Charity funding has ensured patients have access to devices such as DAB radios, televisions and Ipads. Over the past year, these devices have been even more important given the limitations on visitors and the sense of isolation felt by patients.



Charity funding has ensured patients have access to Ipads, which have helped patients feel less isolated

Day One

In 2020/21 we have awarded £1,050,152 to support linked charity Day One to become a stand-alone independent charity. This is reflected in the overall grant expenditure for the year.

5.3 Public Benefit

The Trustees have a duty to comply with Section 17 of the Charities Act 2011 which outlines the Charity Commission’s general guidance on public benefit. The Trustees can confirm that Leeds Hospitals Charity has fulfilled the public benefit requirement and that this requirement is strongly embedded within the procedures for approving funding applications and spending plans.

The Trustees ensure that all funding applications and spending plans contain identifiable public benefits that are clear and meet the objects of Leeds Hospitals Charity supporting any NHS charitable purpose relating to Leeds Teaching Hospitals and its patients.

The Trustees consider the strategic goals and activities of Leeds Teaching Hospitals NHS Trust and compare these with the achievements and outcomes of the various projects funded, reviewing the benefits brought to the public. The Trustees have referred to the Charity Commission’s guidance on public benefit in undertaking the public benefit duty.

Leeds Hospitals Charity’s strategic goals and the public benefit requirement are undertaken through a range of projects, as identified in examples of activity funded under each of our priority areas.



Linked Charities

06

Linked Charities

Leeds Hospitals Charity encompasses 12 linked charities that share this Trustees Report and single set of aggregated accounts. The linked charities share the same charity number as Leeds Hospitals Charity, have the same Trustees and are connected because of the service they provide.

Note: The Day One linked charity was delinked on 30 April 2021 following a resolution made by the Board of Trustees of Leeds Cares on 24 November 2020.

| Name | Purpose | Charity Number | Governing Document Scheme dated |
|---|--|----------------|---|
| Leeds Chest Clinic General Purpose Charity | For any charitable purpose or purposes relating to the National Health Service and in particular, but without any limitation, for the services provided by the Leeds Chest Clinic | 1170369-2 | 29 March 2017 |
| Inflammation Group Fund | For any charitable purpose or purposes relating to the rheumatology and arthritis services at Leeds Teaching Hospitals within the National Health Service | 1170369-3 | 29 March 2017 |
| Day One | For the benefit of patients of Leeds Teaching Hospitals, and/or the wider National Health Service, and/or the National Health Service in Wales, and/or the National Health Service in Northern Ireland, who have suffered a major trauma. To limit the impact of major trauma and to help patients regain the best quality of life in particular (but not exclusively) through: research into and teaching new methods of surgery and recovery; care for/education of patients and families; purchase of equipment for the care of patients; rehabilitation support; and supporting staff through training and education | 1170369-4 | 29 March 2017 |
| Leeds Children's Hospital Charity (formerly Leeds Children's Hospital Appeal) | To enhance the care and treatment of children in Leeds Children's Hospital and to provide equipment for Leeds Children's Hospital | 1170369-5 | 29 March 2017 Amended 24 April 2018 |
| Robert Ogden Macmillan Centre | To support the Robert Ogden Macmillan Centre | 1170369-6 | 29 March 2017 |
| Yorkshire Brain Appeal | Research and clinical trials into brain diseases | 1170369-7 | 29 March 2017 |
| Leeds Cancer Centre Charity (formerly Yorkshire Cancer Centre Appeal) | To fund specialist medical equipment for diagnosis and treatment of cancer; to fund cancer research; and to enhance the care of patients with cancer | 1170369-8 | 29 March 2017 Amended on 24 April 2018 |
| Breast Cancer Research Action Group | To fund research into breast cancer and the purchase of equipment for the treatment of breast cancer | 1170369-9 | 29 March 2017 |
| Leeds Little Livers - Transplant Games Trust Fund | To support child transplant patients to participate in Transplant Games and events | 1170369-10 | 29 March 2017 |
| Rays of Hope | To fund and support research into cancer conditions of the liver | 1170369-11 | 29 March 2017 |
| Elsie May Sykes | The income shall be applied for the purchase of medical equipment or to further medical research (but excluding research relating to the transplantation of human organs, human egg cells or human embryos and excluding medical research involving the vivisection of animals) for which no exchequer funds are available for the benefit of the hospitals | 1170369-12 | 29 March 2017 |
| Jeremy Neil Allen | For the purpose of paediatric oncology research and/or at the absolute discretion of the Trustee for paediatric service (including research) and/or for any other part of Leeds Teaching Hospitals within the National Health Service for the purpose of paediatrics and/or oncology (including research) | 1170369-13 | 29 March 2017 |

Leeds Hospitals Charity has 12 linked charities whose purpose aligns with our overarching purpose in supporting Leeds Teaching Hospitals NHS Trust, its staff, patients and families, as well as the wider NHS.

The Inflammation Fund

For the last 25 years the Inflammation Fund has supported work initially just in early arthritis, then preventing arthritis, and is now extending into the prevention of immune mediated inflammatory diseases.

Charitable funding has been crucial in enabling Leeds to become a world-leading centre for this approach, by enabling the retention of leading experts (including the top Oxford graduate who came to rheumatology in Leeds to complete a PhD), enabling researchers to undertake their PhDs and supporting high quality clinical service.

Other work is enabling GPs from across the country to refer the most at-risk patient to Leeds, meaning that these patients (who are likely to develop rheumatoid arthritis) are diagnosed at the earliest opportunity and evidence shows that their outcome is considerably improved. The team has also defined which rheumatoid arthritis patients can safely reduce drugs when in remission.

In prevention the team has:

- recruited the world’s largest population of patients at risk of rheumatoid arthritis
- defined a Leeds risk score which accurately predicts who will develop rheumatoid arthritis and when
- identified a new stage of disease where patients have subclinical arthritis but no detectable arthritis, which is now the primary target for intervention
- obtained funding for an intervention study which blocks interferon at this stage.




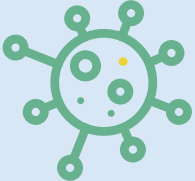





Professor Paul Emery, the world's most cited rheumatologist, oversees The Inflammation Fund




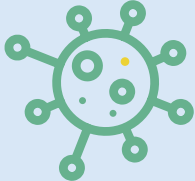



Rand Report 2015 - Relevant Clinical Areas

Although activities have been restricted due to the pandemic, Leeds Teaching Hospitals published a significant number of highly cited rheumatology publications

Leeds Teaching Hospitals NHS Trust (LTHT) - rankings out of a total of 33 NHS organisations

| | |
|---|---|
|  <div>Rheumatology 5.5% ranked 1st</div> | <div>LTHT has the highest number of Rheumatology cited publications of any NHS Trust</div> |
|  <div>Immunology 0.5% ranked 13th</div> |  <div>Microbiology 0.8% ranked joint 5th</div> |
|  <div>Infectious Diseases 0.9% ranked 8th</div> |  <div>Virology 0.2% ranked joint 14th</div> |
|  <div>Dentistry oral surgery and medicine 3.6% ranked 3rd</div> |  <div>Health care sciences and services 0.6% ranked joint 5th</div> |


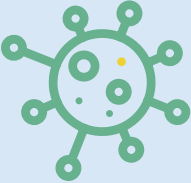

University of Leeds (UoL) - rankings out of a total of 51 institutions

| | |
|--|--|
|  <div>Rheumatology 7.1% ranked 2nd</div> | <div>Second highest number of highly cited publications for Rheumatology (University of Manchester are 1st)</div> |
|  <div>Immunology 0.6% ranked joint 23rd</div> |  <div>Microbiology 1.4% ranked joint 17th</div> |
|  <div>Infectious Diseases 1.0% ranked joint 15th</div> |  <div>Virology 1.0% ranked 16th</div> |
|  <div>Dentistry oral surgery and medicine 2.7% ranked 10th</div> |  <div>Health care sciences and services 2.4% ranked 14th</div> |

Note: percentages represent share of highly cited publications

Rand Report 2018 - National Institute for Health Research (NIHR) highlighted areas

(those which NIHR have indicated as a priority)

| | | |
|--|---|--------------------------------------|
|  | Musculoskeletal disease Leeds Teaching Hospitals NHS Trust ranked 5.0% 1st | UoL ranked 6.2% 1st |
|  | Oral Health Leeds Teaching Hospitals NHS Trust ranked 3.6% 2rd | UoL ranked 2.7% 10th |
|  | Infection and Anti-microbial resistance Leeds Teaching Hospitals NHS Trust ranked joint 0.6% 8th | UoL ranked joint 1.0% 17th |

Note: percentages represent share of highly cited publications

Leeds Little Livers

Leeds Little Livers supports participation by children and young people in the annual British Transplant Games.

The Children’s Liver Unit at Leeds Teaching Hospitals is one of only three in England, providing all types of investigation and treatment. On average 20 young people receive liver transplants in Leeds every year.

The Transplant Games provide a unique opportunity for children and their families to gain peer support from those who have experienced a similar journey. It is time to celebrate life after a transplant and remember donor families. Leeds Children’s transplant team attends the British Transplant Games every summer. The team is made up of between 35-40 children and young people. With families and siblings going along to support the team, there can be up to 2000 people from Leeds involved in the event.

Although the Transplant Games have been postponed until 2022, during the last year our amazing ‘Team Leeds’ has continued to keep in touch virtually. This includes a virtual Christmas party for the children’s team, where each child received a gingerbread house to construct as they sang and laughed along with the party presenters. Many of these children and their families hadn’t seen each other in person since the Transplant Games Christmas party in 2019, due to the Covid-19 pandemic, and 2020 may have been especially tough as some of the team will have been asked to shield.

Another virtual gathering is planned for summer 2021, where children and adults alike will get a taster of the Transplant Games in 2022.

Permission will be sought to change the name of the linked charity to Leeds Children Transplant Team, ensuring an inclusive approach and recognising that children who have experienced kidney and bone marrow transplants are also part of the team.

“It was wonderful for everyone to reunite virtually at the party! The Transplant Games are so important as a place to meet other children and families who have been through difficult times and often long hospital admissions. Because the games have been postponed for two years now, it has been hugely important to give everyone a chance to catch up with sorely missed friends.

Thank you to everyone who has donated to Leeds Hospitals Charity – it’s only because of you that we’ve been able to make lockdown a little bit brighter for our ‘transplant family’.

Lisa Beaumont
Therapeutic & Specialised Play Manager
at Leeds Children’s Hospital



Leeds Little Livers supports children and young people to take part in the annual British Transplant Games, with families and siblings going along to support the team

Rays of Hope

Rays of Hope is dedicated to raising funds for research into cancer conditions of the liver.

Activity over the past twelve months has been severely hampered by limited access to laboratories due to the pandemic.

In 2020/21 Rays of Hope has funded an evaluation of the outcome of patients who have undergone endoscopic retrograde cholangiopancreatography (ERCP). These patients present with obstructive jaundice and need their bile duct clearing so that bile can drain into their gut. This data has been used as background evidence to submit a National Institute for Health Research, Health Technology Assessment (NIHR HTA) Randomised Trial Application (worth around £3m) and to prepare a paper for publication.

Looking ahead Rays of Hope will continue to support the education and training of surgeons and will to invest in research activity, including fellowships and consultant time to support and supervise younger less experienced researchers.

Work is underway to obtain permission from the Charity Commission to broaden the charitable objects of Rays of Hope to encompass all aspects of abdominal surgery, including planned and unplanned care. This aligns with the establishment of the Leeds Institute of Emergency General Surgery and provides opportunities for funding to enhance work in this area.

Yorkshire Brain Appeal

Yorkshire Brain Appeal funds research into brain diseases with a particular focus on epilepsy, Multiple Sclerosis (MS), Parkinson’s Dementia and Alzheimer’s.

Over the past twelve months, Leeds Hospitals Charity funding has supported Clinical Research Fellow, Linford Fernandez, and Consultant Neurologists, Helen Ford and Melissa Macguire.

Dr Linford Fernandes, Neurology trainee, has been appointed as the first Brain Research Fellow and is working on an innovative project investigating new techniques to measure hand and arm function in people with progressive MS. The Kinematic Assessment in Multiple Sclerosis (KAIMS) study aims to characterise the upper limb function of patients with progressive MS and evaluate the impact of this on daily life using patient reported outcome measures.

Eligible patients have been keen to take part in the study, recognising that dysfunction associated with advanced MS needs to be better understood. Dr Fernandes has successfully recruited 42 patients with progressive MS from Leeds and a smaller group of 20 healthy volunteers has been recruited as controls for the patient group.

Follow-up assessments will aim to identify whether these kinematic measures are sensitive enough to detect changes in upper limb function over time and establish more quantitative tests of hand function. The preliminary results of this study were presented at the joint American and European ACTRIMS/ECTRIMS meeting in 2020 which is the largest MS meeting in the world. The study is on course for completion in September 2021.

Robert Ogden Macmillan Centre

Leeds Cancer Support, located within the Sir Robert Ogden Macmillan Centre, complements clinical care by offering information and a wide range of support in a warm and welcoming environment to anyone who has been affected by cancer.

The Centre benefits from specialist staff and trained volunteers who can talk through the services available.

Charitable funding has enabled Leeds Cancer Support to open up its hair loss service to every patient, at no cost. The service offers practical and emotional support for people experiencing hair loss due to cancer treatments. Previously, patients would have had to pay around £74 in prescription charges for their wigs, which meant some patients didn’t take up the offer, even though they would have liked to.

During the coronavirus pandemic, the hair loss service has been conducted virtually, with hair loss specialist staff arranging patient appointments over MS Teams.

“

Having a wig is really important to me and I’d have paid the fee no matter what, but I know not everybody can do that.

During winter, it’s not been so bad – you can always wear a bobble hat, but in the summer, you don’t have that option. This is a great service and it’s a real comfort to know it’s there.

Keelie
A patient who took part in one of the virtual workshops.



Robert Ogden Macmillan Centre



Leeds Cancer Support, located within the Robert Ogden Macmillan Centre, offers information and support to anyone affected by cancer

Breast Cancer Action Research Group

The Breast Cancer Action Research Group remain as committed as ever to funding research and equipment for breast cancer patients.

Despite an incredibly challenging year with multiple events cancelled, the Group raised £17,716.

The Group is working closely with Leeds Teaching Hospitals to launch a themed call for research proposals, and in particular proposals that focus on two themes: secondary breast cancer and the impact of health inequalities among the Leeds population on the identification, treatment, and care and outcomes for patients with breast cancer. A competitive application process will ensure the funding opportunities are accessible to all and that the Charity funds the highest quality proposals that have the potential to impact patients positively.



The Breast Cancer Action Research Group was formed in 1994 by ex-breast cancer patients and their supporters

Day One Trauma Support

Day One began its journey back in 2014 as a linked charity of Leeds Hospitals Charity; it was an initiative championed by staff and patients, under the direction of Consultant Trauma Surgeon Professor, Peter Giannoudis. In the last seven years the programme has gone from strength to strength, helping more than 1,000 patients in the aftermath of their experience with the Major Trauma Centre.

Support through Covid-19

Throughout the Covid-19 pandemic, Day One has not been able to work directly with patients on the wards as non-essential staff are restricted from visiting. Although patient referrals in Leeds decreased by over 50%, Day One continued to support as many patients as possible via remote methods. This included matching peer supporters by phone or video calls and connecting patients and loved ones with remote financial and legal advice. Throughout the year, 92 patient referrals were made to Day One and £1,200 in emergency funding was given to patients and families.

The next step on the journey

In April 2021, Day One became a stand-alone national charity supporting those affected by major trauma across the country.

Day One has ambitions to have a presence in each of the 27 Major Trauma Centres across the country, as well as providing remote support, so that everyone affected by major trauma can access the help they need, wherever they are. Day One supports all people affected by major trauma, regardless of the injuries they have sustained, which is something no other charity currently offers. The expansion will begin with the launch of Day One services at the Major Trauma Centre in Aintree in July 2021.

Case Study

Following a serious leg fracture at a bike park in Wales, Andrew Ramskill was air-lifted to the Major Trauma Centre in Leeds for surgery. When he was discharged, he was still in a lot of pain and needed help getting dressed and doing everyday tasks.

Initially, Andrew struggled to make sense of what had happened to him and to adjust to being cared for, but following a call with Day One, he was matched with a Peer Supporter who had suffered similar injuries.

“

My Peer Supporter, Scott, helped me to change my mindset and realise that there is a life after major traumatic injury. He gave me the determination to get my independence back. The biggest milestone for me was being able to get my socks on myself.

When you’re in hospital you’re in the hands of the consultants, but once you get home you feel vulnerable. The words of someone who really ‘gets’ what you’re going through, can make such a big difference.

Andrew Ramskill



Andrew Ramskill, who has been supported by Day One following a cycling accident



Lucy Nickson, Day One CEO, and Professor Giannoudis, Day One Founder and President, outside the Brotherton Wing at Leeds General Infirmary

“

The launch of Day One Trauma Support as a national charity is a huge milestone, enabling us to work towards realising our ambition to provide equitable support to trauma patients, wherever they are being treated across the country.

Professor Giannoudis



Professor Giannoudis, Day One Founder and President

Achievements & Performance: Supporting Our Hospitals

07

There is no doubt that 2020 was the most difficult year that staff at Leeds Teaching Hospitals have experienced. A novel virus with three waves of infection, staff redeployment and national lockdowns understandably brought anxiety and uncertainty.

When the pandemic hit at the end of March 2020, Leeds Hospitals Charity responded by launching an urgent fundraising appeal within just a few weeks. The 'Support our NHS hospitals' appeal allowed the public to show their support for NHS staff by making a cash donation, sending a message of encouragement or providing gifts directly to their local hospital.

Whilst we waited to understand the level of support Leeds Teaching Hospitals would need from the Charity during this time, we paused the current funding application process until September 2021 and instead accepted only urgent applications related to Leeds Teaching Hospital's response to the pandemic.

In this six-month period:



61
applications
were received for
urgent support



amounting to over
£1.5m
approved
charitable
funding

“
Thank you
so much for
accepting my
application. This
will definitely
help me so
much whilst
I’m trying to
find alternative
work.”

Feedback from a current patient who applied for help after she and her partner were both furloughed and had used all their savings whilst she shielded at home due to illness.

Supporting Staff, Patients & Volunteers

One of the first projects the Charity funded was the establishment of a dedicated support fund to support patients and volunteers who may have been adversely financially impacted by the pandemic. A £25,000 grant was provided so patients and volunteers could apply for help, up to the value of £500.

In addition, nearly £100,000 was given to enhance an existing employee support fund, to specifically aid staff (including bank and locum staff) whose circumstances had changed and who were struggling financially because of the pandemic. In 2020/21, 189 staff members applied for support from the fund.

“

Thank you so much to Leeds Hospitals Charity for setting up the support fund. I have been able to use this money towards setting up accommodation for myself and my children due to sudden family breakdown during the pandemic. My children are much happier, and things have improved greatly.

This is an amazing charity. We cannot thank you enough.

Feedback from a hospital employee



Nurse at Leeds Teaching Hospitals wearing Personal Protective Equipment (PPE)

Psychological Support for Front-line Staff

During the first wave, we provided £25,000 of funding to enhance the clinical psychology team. The application was made due to the large numbers of staff who sought psychological support and who reported feelings of stress and anxiety, often after being redeployed. Further funding was provided later in the year (see Health & Wellbeing on Page 18) focussing on a preventative approach to staff health and wellbeing.

“

Our teams continue to work incredibly hard to care for patients whilst also juggling their responsibilities at home. We know that some have been affected by shielding, job losses and family bereavements which, on top of losing patients due to Covid-19, has had a serious impact on mental wellbeing.

Since the start of the pandemic, we’ve responded by introducing a number of temporary services to support individuals. This funding from the Leeds Hospitals Charity has given us a huge boost and enabled us to put in a more holistic service with additional capacity to help staff through these difficult times.

Dr Alastair Duff
Head of Psychology Services at Leeds Teaching Hospitals

Research into Covid-19

Thanks to significant donations made during the pandemic by two supporters, the Charity has been able to support the development of a research biobank, analysing samples from patients who had a severe inflammatory response to the disease. The study involved 45 patients, approximately half of whom were taking immunosuppressive agents. Unfortunately, the response to the vaccine was very poor in patients treated with immunosuppressants. The team has been able to directly improve patient care by adapting treatments for these patients at the time of the second dose.



Nurse delivering the Covid-19 vaccine

BabyLeo Incubator

The coronavirus pandemic brought added pressures to all clinical areas across Leeds Teaching Hospitals, meaning often limited funds had to support the necessary changes in all areas. One such area was the Neonatal Unit, which suddenly found itself with a new requirement to separate newborn babies from their mothers until a Covid-19 test result had been returned. The vulnerability of the babies meant most required use of an incubator and the Unit simply didn’t have access to enough. The Charity launched a dedicated fundraising appeal for a new BabyLeo incubator and, after more than 1,200 people donated, the target was reached in just a few weeks, enabling the Unit to quickly purchase the equipment.



Baby Archie being cared for in the BabyLeo incubator with his Dad, Chris

New parents, Chris Burns and Emma Bailey were in hospital with their one-month old baby Archie when Leeds Hospitals Charity launched their Urgent Equipment Appeal. Archie spent two weeks in an incubator on the Neonatal Intensive Care Unit and grew from strength to strength.

“

We’re absolutely over the moon that the appeal has raised enough to buy a new incubator for the ward! We see the nurses, doctors and surgeons as Archie’s first family, Emma and I will forever be in their debt. Only now that Archie has grown to a ‘normal birth weight’, we realise just how vulnerable he was when he was born at 2lb 12oz, 10 weeks prematurely. We are so lucky to have the unbelievably skilful and knowledgeable NHS staff looking after our little boy.

Chris Burns

Staff Hampers at Christmas

In December 2020, 800 goody bags were distributed to Leeds Teaching Hospitals staff as part of Thank You Week to recognise the incredible efforts of individuals and teams throughout the year. A grant of £50,000 was awarded by NHS Charities Together to support this activity.



Leeds Teaching Hospitals staff were delighted to receive Christmas hampers

7.1 Leeds Children’s Hospital

During the last financial year, over £0.5m has been provided in grant funding specifically to support Leeds Children’s Hospital across 77 applications. Our supporters are always keen to support our youngest and most vulnerable patients and this year was no exception, with the pandemic making things even more difficult for families with poorly children on the wards, often having to self-isolate for weeks on end and being treated by staff in full Personal Protective Equipment (PPE).



Case Study Transcutaneous Carbon Dioxide Monitors

Over £20,000 has been provided to purchase three transcutaneous carbon dioxide monitors for the Neonatal Intensive Care Unit at Leeds Children’s Hospital.

This equipment allows staff to continuously monitor carbon dioxide levels in babies with respiratory problems, including those born at just 28 weeks gestation. This helps to protect the brain’s development and give them the best possible care and treatment.

Before we funded this specialist equipment, a baby’s carbon dioxide levels were monitored by taking blood either by arterial blood gases or heel prick tests from the foot. Many of these premature babies have fragile skin and a weakened immune system so having pin pricks in their feet can cause pain and put more vulnerable babies at risk of developing anaemia and infections.

If there is an abnormality in a baby’s carbon dioxide levels this will be picked up by the monitors and alert staff, allowing them to act fast and respond to any problems much more quickly.

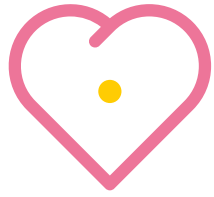
This new technology is also much more cost effective and accurate and therefore, over the course of a year, will save the Hospital over £56,000.

“We’re so grateful to Leeds Hospitals Charity for funding these remarkable pieces of kit. Our team has been absolutely blown away by the difference these monitors have made to some of the most vulnerable babies we care for.

Alison Gaythorpe
Trainee Advanced Neonatal Nurse Practitioner on the Unit



New transcutaneous carbon dioxide monitors are making a real difference to staff and patients on the Neonatal Intensive Care Unit



Case Study Leeds Children's Hospital TV

For the fifth year in a row, the Charity has supported the development of Leeds Children's Hospital TV (LCHTV), an award-winning video channel and app, where current and prospective patients can access videos about the Children's Hospital. The video library includes everything, from virtual tours of each ward, to advice on what to expect when undergoing different scans and treatment, such as an MRI scan.

In 2020, the Youth Work Team created a moving short film about coronavirus called 'Thinking Differently, Working Creatively'. The film showcases how the team have adapted to continue to provide a high standard of support to young people during the Covid-19 pandemic.



Case Study Neonatal Resuscitation Trolleys

Late in 2020, Dr Lawrence Miall and his team on the Neonatal Unit at Leeds Children's Hospital benefitted from the purchase of two neonatal resuscitation trolleys.

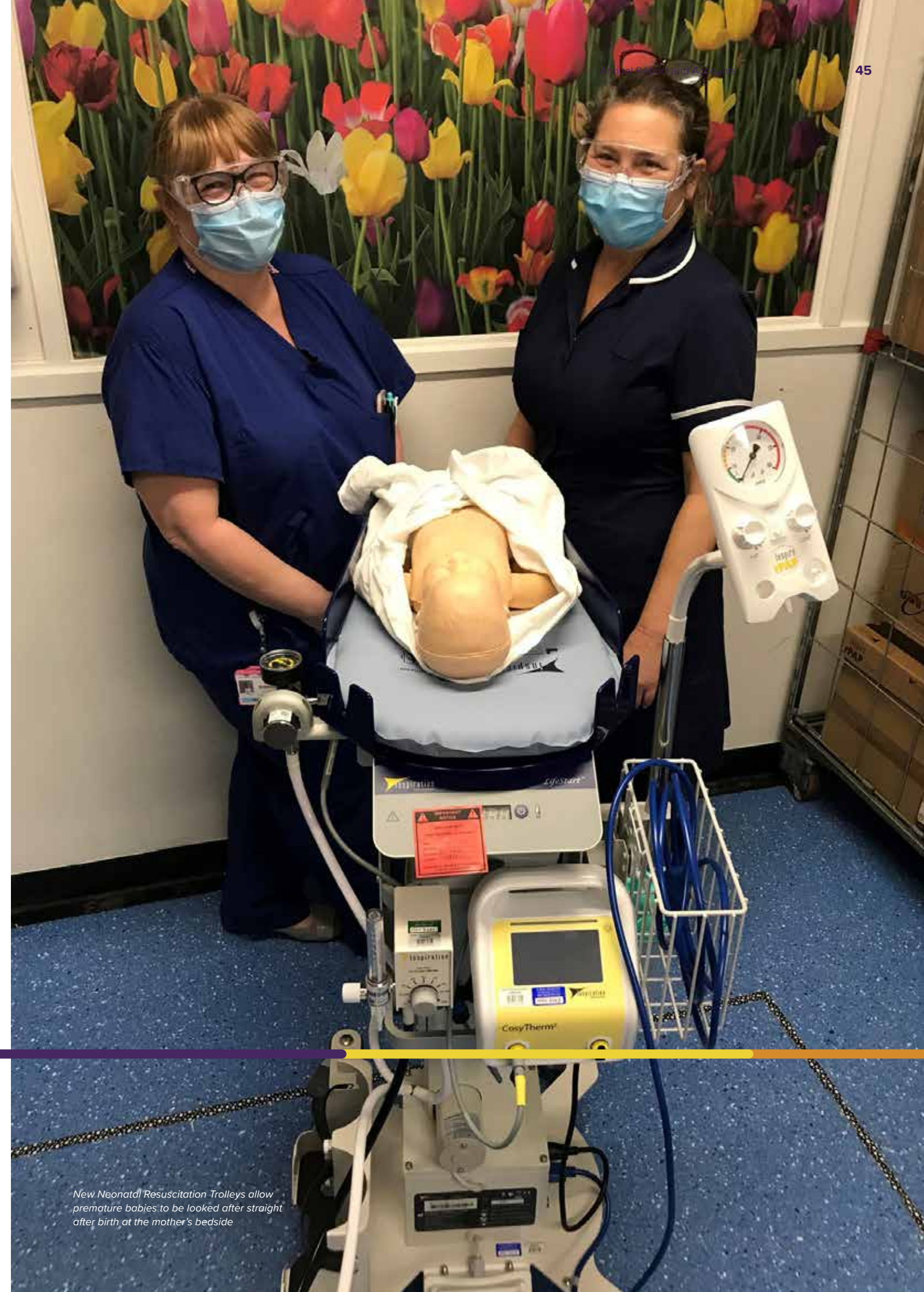
The new trolleys will allow premature babies to be looked after straight after birth, at the mother's bedside, without cutting the umbilical cord. New mothers can see their babies in the same room and be reassured that they are in safe hands.

Previously, new-born babies who needed help to breathe after birth had to have their umbilical cord cut and be moved to a separate platform away from the mother.

“

We're so grateful to Leeds Hospitals Charity and their wonderful supporters for funding the resuscitation trolleys. They will not only make a difference to the care we provide to hundreds of babies we treat each year but will also help reduce anxiety for new mothers.

Dr Miall
Consultant Neonatologist at Leeds Teaching Hospitals



New Neonatal Resuscitation Trolleys allow premature babies to be looked after straight after birth at the mother's bedside



Case Study Neonatal Parent's Rooms

Thanks to support from Search Laboratory, a Leeds-based digital marketing agency, two parent bedrooms on the Neonatal Unit at Leeds Children's Hospital underwent much-needed refurbishments, costing £16,358.

New flooring, bathroom and shower rooms, and a fresh coat of paint and inspiring wall art have transformed the bedrooms, where parents of babies cared for on the ward can stay overnight.

Often, due to the distances between home and hospital, parents will cut their visits short because they have long and tiring journeys to get home. This means missing out on valuable bonding time and can cause an increase in stress and anxiety felt by both the baby and parents. Being able to stay nearby overnight goes a long way to alleviating this.

In addition to fundraising, the team at the Search Laboratory provided pro-bono support during the coronavirus pandemic, helping the Charity raise its profile for the urgent fundraising appeal.

“The rooms look incredible and we had families staying in both rooms on the evenings they were finished due to urgent transfers in the middle of the night.

Kelly Gill
Neonatal Surgery Team Leader at Leeds Children's Hospital



Transformed parent bedroom just off Ward 43



Steve Blackburn on the ward with baby Brandon

Parents Keeley and Steve Blackburn spent the night on the ward with baby Brandon.

“Thanks to the rooms, we were so close to our baby when things were rocky and we didn't know what the outcome might be. My milk came in during the night and I was able to go and see Brandon to express the first time. That night was one of the worst in terms of how poorly he was, but I could get up in the middle of the night if I felt things weren't right.

We are very grateful to the Hospital and the ward for all they did, and continue to do, for our son.

Keeley Blackburn



Case Study

Leeds Hospitals Charity is funding Dr Lydia Green, an Academic Paediatric Neurology trainee, to complete a PhD studying a group of rare genetic disorders called inherited white matter diseases.

“

As a Paediatric Neurology trainee with an interest in genetic leukodystrophies, having the opportunity to further investigate the genetic basis and functional implications of some of these very rare diseases is essential both in developing my own personal skills and understanding, but also in improving the way we investigate and diagnose our patients.

Having a child with a progressive neurological disorder can be one of the most difficult challenges faced by families. By providing a clear diagnosis we can help make the journey more bearable and are hopeful that by improving our knowledge of leukodystrophies we are taking patients one step closer to the therapies of the future.

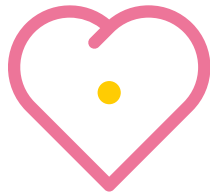
Dr Lydia Green
Academic Paediatric Neurology trainee



Dr Lydia Green, Academic Paediatric Neurology trainee

7.2 Cancer

In 2020/21, over £400,000 across 52 applications has been provided in grant funding specifically to enhance the treatment and care of cancer patients. This includes supporting staff to advance their skills and funding studies that have the potential to change outcomes for patients.



Children’s Radiotherapy Support

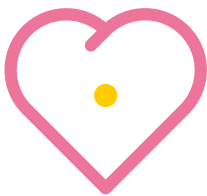
Radiotherapy is used as a treatment for many cancers and often causes unpleasant side effects like fatigue, nausea, loss of appetite, skin irritations and low blood cell levels. Treatment also means children must attend hospital every day, putting their life on hold and spending time away from their friends and school. In some cases, a daily anaesthetic is required to help children cope with their treatment.

Leeds Hospitals Charity has continued to provide funding for children’s radiotherapy support to make radiotherapy less daunting for children with cancer. These support items help to transform the traumatic experience of radiotherapy into a much more positive one and include cards, certificates, toys, balloons and even cupcakes for when a child reaches the end of their treatment.

“

What we want to do is celebrate that they’ve got through that treatment. The look on their faces just says it all because a lot of them don’t expect it and they’re so proud of themselves... it’s about them achieving something that’s absolutely fantastic, that many adults would struggle to get through.

Claire-Ann Jobe
Paediatric Radiotherapy Clinical Nurse Specialist



Clothes for Radiotherapy Patients

The Charity has provided £300 worth of clothing to the radiotherapy department.

Due to the side effects of their radiotherapy treatment, some cancer patients can have accidents whilst in hospital. This can be very distressing for patients, who then have to travel home in soiled clothes or in clearly identifiable hospital clothing.

The funding has enabled the team to stock-up a ‘clothing store’ to ensure that radiotherapy staff are able to provide dignified care at a time when patients feel most vulnerable.

“

Being able to offer all patients who have experienced this distressing event a free, clean change of clothes means they do not have to travel home in hospital clothing, preserving their dignity and saving them from further embarrassment.

Kim Bamford
Radiotherapy Practitioner



Radiotherapy staff are able to provide patients with a clean change of clothes from the store



New bedside chairs are making time spent on the Teenage Cancer Unit and the Bone Marrow Transplant Unit more comfortable for parents and young people



Furniture for Teenage Cancer Patients

Wards L32 and L33 at Leeds Children’s Hospital have received twelve new bedside chairs for parents, carers and patients on the Teenage Cancer Unit and the Bone Marrow Transplant Unit. These young people and their parents can spend between four to eight weeks on the Units, so to have chairs that are comfortable to sit in during this period is essential and has helped transform the support provided.

“

We have been in and out of hospital for the past three months, so having a comfortable chair to relax in while I’m at Lewis’s bedside has made a real difference. It’s reassuring that I can be close to my son and get a few hours rest when I stay on the Unit with him overnight.

Michal,
whose son Lewis has been treated on the Teenage Cancer Unit

“

On the Bone Marrow Transplant Unit we have many parents who are up through the night because their children are extremely ill. During the day, the chairs easily extend allowing parents to catch up on much needed sleep.

Diane Hubber
Teenage and Young Adult Cancer (TYA) Clinical Nurse Specialist for Outpatients



Postgraduate Diploma in Nuclear Medicine for Radiographer

Radiographer Kelly Humphries is studying for a Nuclear Medicine Postgraduate Diploma, run by Salford University, to make sure patients have the best experience possible.

Nuclear medicine is a branch of radiology that uses radioactive substances to diagnose and treat disease. After being safely injected, inhaled or ingested, these substances make their way around the body and can help to identify any issues when looked at with a gamma camera.

“

With the help of Leeds Hospitals Charity, I was able to start my Nuclear Medicine Postgraduate Diploma in September 2020. It has been invaluable so far, giving me a greater understanding of the techniques I use every day.

We see a lot of patients who are anxious about the scan. You say the words ‘nuclear medicine’ to people and they tend not to have much idea what that involves. The most important thing is that I’m able to help patients more with queries and explanations, putting people at ease when they come through the department.

Kelly Humphries
Radiographer



Radiographer Kelly Humphries is studying for a Nuclear Medicine Postgraduate Diploma with the support of Leeds Hospitals Charity



Stereotactic Ablative Radiotherapy (SABR) Fellowship

The liver SABR is a radiotherapy technique that delivers very high doses of radiation. Its use in the liver has revolutionised treatment for patients with hepatocellular carcinoma (the most common type of primary liver cancer) and those with limited metastatic disease.

Senior Clinical Oncology Registrar, Christine Podesta, moved to Leeds having previously trained in London to take up a SABR Fellowship funded by Leeds Hospitals Charity.

“

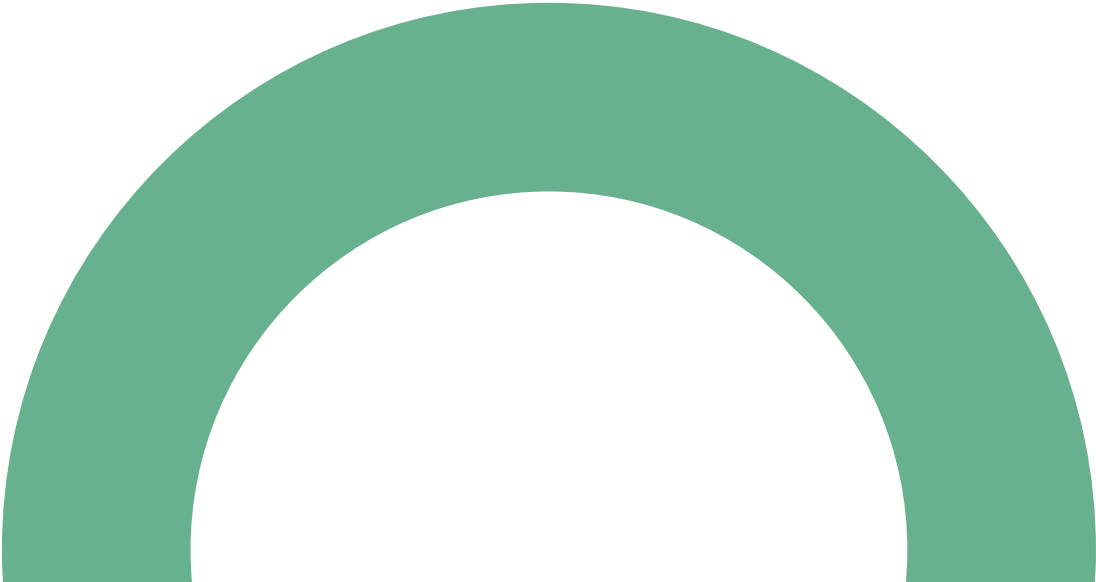
The multi-disciplinary Leeds liver SABR team work seamlessly together to offer patients state-of-the-art care with great empathy and compassion, and it is a privilege to work as part of the team.

Christine Podesta
Senior Clinical Oncology Registrar

As part of her research, Christine presented the Leeds data at national and international conferences. The Leeds Cancer Centre continues to be one of the largest liver SABR centres in the UK and the next step is to support and mentor other cancer centres as they set up their own liver SABR services.



Christine Podesta, Senior Clinical Oncology Registrar, has taken up a Fellowship funded by Leeds Hospitals Charity



7.3. Research & Innovation

In 2020/21 the Charity has supported a range of exciting new studies and projects that have the potential to have a direct impact on the treatment and care of patients. From internship programmes providing new researchers with an opportunity to engage with research, to a fertility preservation service for young people affected by serious illness, charitable funding is making a difference.

The Charity has contributed £5,000 to the Innovation Pop-Up, an initial step in the development of the Innovation district in Leeds. The purpose of the Pop-Up is to provide a catalyst for innovation by laying the groundwork for the rapid translation, adoption, scaling and spread of healthtech innovation by Leeds Teaching Hospital's staff and their strategic partners, to directly improve the health and wealth of patients and the community.

Non-Medical Research Taster Scheme

In 2020/21 we have awarded funding to five non-medical clinicians, who through the Scheme have all been supported towards achieving external funding.

Pharmacist Angela Burgin is currently undertaking a Clinical Research Internship, fully funded by Leeds Hospitals Charity, which is enabling her to research how we can use technology in the best ways to manage our health, medicines and wellbeing.

For five years, Angela has been working as part of the eMeds (electronic prescribing system) team based at St James's Hospital. During her time, she has seen how prescribing medicines electronically has improved medicine safety but has also come with an unanticipated flip side - making healthcare less personal.



Pharmacist Angela Burgin is undertaking a Clinical Research Internship, fully funded by Leeds Hospitals Charity

“

As we have started to use technology more, my team and I are seeing patients less and less. I ran some focus groups and found that without regular face to face contact, our patients aren't feeling as included in conversations about their medicines and don't have the opportunity to ask the questions that matter to them.

This was an epiphany for me. We know that up to 50% of medicines are not taken as intended and not involving patients enough in discussions contributes to this. I am hoping my research not only helps improve the technology we use, but also supports better conversations with patients, to help every person get the most out of their medicines.

Access to these fully funded internships is an absolute gift and is vital for people like me to develop as clinical researchers, so thank you. It's definitely a great step towards becoming an excellent researcher.

Angela Burgin
Pharmacist

Pre-Doctoral Clinical Fellowships

Pre-Doctoral Clinical Fellowships funded by Leeds Hospitals Charity were awarded in May 2020 to two members of Leeds Teaching Hospitals staff.

One of these staff members, Clare McGenity, is conducting research focused on supporting a programme of work in Digital Pathology looking at the use of Artificial Intelligence in the diagnosis of liver disease. Clare subsequently secured funding to become a National Institute Health Research funded Academic Clinical Fellow.

“

I'm so grateful to everyone who donates to support research. This Fellowship has been a real stepping-stone in my academic career, and I wouldn't have been able to do the work without support from Leeds Hospitals Charity. It's a really exciting area of pathology to be working in and could have huge benefits for patients in the future.

Clare McGenity



Clare McGenity has been awarded a Pre-Doctoral Clinical Fellowship funded by the Charity

‘Born and Bred in’ Leeds Project

The Charity has provided over £60,000 of funding to support a ground-breaking research study for mums-to-be in the City. The ‘Born and Bred in’ (BaBi) Leeds project will see health researchers join together health information to build up a much clearer picture of people’s lives and look at ways to improve inequalities, health and care through research and the planning of services in Leeds. Midwives will be asking every pregnant woman in Leeds to join the project.

The project is modelled on the very successful study from ‘Born in Bradford’ called BiB4All, that is embedded into the maternity care records in Bradford and aims to create a learning health intelligence tool focused on early life for generations to come.

BiB4All and BaBi Leeds aim to harness the power of routinely collected data from multiple services and organisations to build a clearer picture of the lives of children and families over time. Once connected, the data will be used by researchers, in collaboration with local services and commissioners, to help improve health, care and services through research and planning.



The BaBi project will see health researchers working to improve healthcare for pregnant women and their babies across Leeds

“

It’s fantastic to have received this funding as we really believe this project has the ability to improve healthcare for pregnant women and their babies across Leeds.

Being able to link data like this means we can analyse the current health trends for maternity and early years care in the City and see where we might be able to make improvements. We’re really excited about getting this project underway.

Kate Robinson
Senior Research Midwife and Manager of the Reproductive Health and Childbirth Research Team at Leeds Teaching Hospitals



Kate Robinson is one of the NHS staff leading the BaBi Leeds project

MUScle Imaging in Covid-19 (The MUSIC Study)

In 2020 Leeds Hospitals Charity provided just under £24,000 to support a small but vital study towards understanding how the muscles can be affected in people who have had Covid-19. The team will scan the muscles of patients who had Covid-19 using an MRI scanner, and compare the scans with those who have not had Covid-19.

Covid-19 and related conditions are new diseases where there is much to learn to help people who are affected. The findings are likely to lead to further research related to the consequences of Covid-19 infection, such as long Covid, which continues to have a major impact on the lives of many sufferers, symptoms of which can include muscle weakness and muscle pain.



Dr Ai Lyn Tan, Research & Innovation Director, at Leeds Teaching Hospitals



“

“Thanks to the Tecotherm single use mattresses provided by the Charity, newborn babies in the Neonatal Intensive Care Unit with birth asphyxia will be able to be cuddled by their parents whilst having 72 hours of therapeutic hypothermia.”

“The donated money has enabled us to extend our memory making service and to enhance the small garden area at the entrance to St James University Hospital Chapel of Rest.”

“The fitness trackers funded by Leeds Hospitals Charity are helping motivate patients on the ward with their post-operative recovery by setting targets for walking.”

“The update of existing Xboxes by Leeds Hospitals Charity has helped to keep children and young people entertained during their time as inpatients at Leeds Children’s Hospital, which enhances their mood and can help with their recovery.”

“Patients starting intravenous nutrition have to learn how to attach feed to an intravenous line, which can be very daunting. Having the model funded by Leeds Hospitals Charity is really helpful in reducing anxiety and speeding up learning.”

“Before the technical upgrade funded by Leeds Hospitals Charity, Leeds Hospital Radio was broadcasting to a small proportion of beds. Now it broadcasts to 1200 beds as well as the Elland Road Vaccination Centre and is available on the internet.”

What a Difference it Makes

08

“Comfort packs provided by Leeds Hospitals Charity help reassure patients who do not have the essential toiletries because they have been admitted acutely and/or as emergencies and are prevented from seeing their families whilst in hospital due to Covid-19 restrictions.”

“The installation of attractive LED panels by Leeds Hospitals Charity will benefit patients and their families confined to one room by distracting them from painful or uncomfortable treatments and helping them feel less isolated.”

“Many patients expressed thanks to Leeds Hospitals Charity for their Christmas gift. It was especially important this year due to the restrictions on visiting and brought some cheer to the patients on a difficult day away from their families.”

“Thanks to funding from Leeds Hospitals Charity, we have been able to make the Children’s Emergency Department a more child friendly environment to help make the experience less distressing for children and their families.”

”

Fundraising

09

Our Fundraising Promise

We are incredibly grateful to our donors, fundraisers and volunteers, who support a wide range of causes across Leeds Teaching Hospitals.

At all times, Leeds Hospitals Charity prioritises the needs and wellbeing of our supporters, donors and beneficiaries. Our supporters and donors are our greatest strength and are treated with care, respect and honesty.

Our Fundraising Promise aligns with the Code of Fundraising Practice. Leeds Hospitals Charity's values of transparency, transformation and working together have driven the development of our Fundraising Promise - which is available on our website (www.leedshospitalscharity.org.uk).

We believe everyone should be given the opportunity to support a cause they care about if they wish to. However, we recognise there are many times when it is not appropriate to accept a donation, or where an individual may need extra time or support to make an informed decision about donating.

The Charity is mindful of individual circumstances and provides individuals whom we believe to be vulnerable with the necessary time and support to make an informed choice about donating, including suggesting asking friends and family for advice. At any time, if we decide it is not appropriate to accept a donation, or if it comes to light that a supporter who has already donated does not have the capacity to decide to donate, the donation will be refunded.

Leeds Hospitals Charity provides guidance, information, support and training wherever possible to ensure our fundraisers and volunteers have a rewarding experience and carry out their fundraising activities in a way that is legal, open, honest and respectful.

Supporters fundraising 'in aid' of Leeds Hospitals Charity are encouraged to register with our fundraising team who will provide guidance, and asked to sign a Fundraising Agreement, where appropriate. A letter of authority is also issued.

Our Amazing Supporters

The last year has seen many in the community come together to show their support of the NHS by raising funds for Leeds Hospitals Charity. The fundraising team has been truly privileged to hear from individuals, groups and businesses who want to show their appreciation of NHS staff during this toughest of years. This support has been reflected by the Charity welcoming 5,817 new supporters in 2020/21, up 77% on the previous year.



In the first quarter of the year the team effectively became a logistics operation, distributing donated items to the staff of Leeds Teaching Hospitals. The team was nominated for 'Fundraising Team of the Year' by the Yorkshire Institute of Fundraising, in recognition of their agility and adaptation to the challenging circumstances.

Over £1m was donated to the Charity in cash and gifts in kind during our Covid-19 Appeal, in addition to which we benefitted from the national fundraising activities of NHS Charities Together, made famous by the endeavours of Captain Sir Tom Moore.

With fundraising already turned on its head and many traditional income streams, such as community and events fundraising, decimated by the pandemic, significant investment was made in the development of new activities to increase levels of unrestricted income.

We set up our 'Hospital Heroes' fundraising initiative, asking supporters to pledge to raise at least £1,000 over the course of a year to help staff at their local NHS hospitals provide the best care for patients and families. Many supporters rose to the challenge and their inspiring achievements and endeavours filled our media channels. We hope to grow the programme in the coming year as restrictions around hospital access are lifted and the programme can be promoted across our hospitals.

Among new fundraising initiatives supported by the Trustees over the course of the year, three key pilots were identified to increase future levels of unrestricted income for the Charity:

- establishment of a retail programme
- creation of a major public lottery
- development of a proactive donor recruitment programme.

Although ongoing lockdowns delayed the initiation of these projects until 2021/22, plans were put in place to rapidly open two retail units in 2021 with a further third 'superstore' in 2022. Two fundraising agencies, BriteVox and Smile were engaged to undertake door to door and on hospital sites fundraising as soon as restrictions permitted. In January 2021, a Head of Lottery was appointed to advance the development of lottery project.

Important work was also initiated in preparation of the forthcoming Capital Appeal to raise £30m towards the building of the new Leeds Children's Hospital as part of the 'Hospitals of the Future' Project.

9.1 Corporate Supporters

Throughout 2020/21 Leeds Hospitals Charity has been delighted by the incredible generosity of our corporate supporters through an unprecedented year that has put huge pressure on the business community.

Despite these challenges, corporate fundraising has raised over £400,000 to support Leeds Teaching Hospitals deliver exceptional care to its patients, staff and families.

We have continued to receive generous support from long term Corporate Partners Lowell, who have raised over £350,000 since 2015 to support Leeds Teaching Hospitals through staff fundraising, match funding and corporate donations. We were also thrilled to announce that Lowell gave the first corporate donation of £35,000 to the Capital Appeal to build a brand-new Leeds Children’s Hospital.

We have formed a new Corporate Partnership with The Entertainer, supported by fintech charity Pennies, giving customers within eight of its selected stores the option to add a donation to Leeds Children’s Hospital at the point of their purchase online. Despite periods of retail lockdown, over 14,000 has been donated throughout 2020/21 by generous customers.

The funds raised continue to support Leeds Children’s Hospital to provide dedicated care to its patients and their families by funding equipment and distraction toys.

This year Leeds Hospitals Charity has received a number of generous Corporate Grants, including a £10,000 donation from Simply Health. Donations like this have helped Leeds Hospitals Charity to support the purchase of medical equipment, from AirSeals which provide greater protection to theatre teams continuing to undertake paediatric surgery throughout the pandemic, to Lifestart trolleys and incubators for the Neonatal Unit.

We have been overwhelmed by the response from the business community to our ‘Support your NHS Hospitals’ Emergency Covid-19 Appeal. Endless LLP (Turnaround Foundation) donated £30,000 to support Leeds Teaching Hospitals cope with the additional strain of the pandemic, supporting the health and wellbeing of NHS staff.

Online food delivery company Deliveroo generously donated £100,000 to Leeds Hospitals Charity, raised through Deliveroo’s Supporting the NHS fundraising campaign. This incredible donation went towards a range of health and wellbeing initiatives to support staff across Leeds Teaching Hospitals.



Deliveroo staff presenting a charity cheque for £100,000 to Leeds Teaching Hospitals staff



Taylors of Harrogate donated a huge amount of Yorkshire Tea for distribution to Covid-19 Vaccination Hubs

In November 2020 we were delighted to be chosen by their employees as Taylors of Harrogate’s Charity of the Year. Through their continued generosity and Good Cause Awards, Taylors of Harrogate have been longstanding supporters of Leeds Hospitals Charity and we look forward to working with them.

In an incredible recognition of our NHS Heroes, we were thrilled to receive a huge donation of Yorkshire Tea to distribute to our Covid-19 Vaccination Hubs and throughout the wider hospital.

“

Thank you very much for this kind donation of tea bags, the team have expressed their gratitude on many occasions. Thank you!

Sean Wood
Site Manager - Elland Road, Leeds Covid-19
Vaccination Programme

December 2020 saw Leeds Hospitals Charity debut its ‘Sponsor the Sparkle’ campaign. This involves transforming the outside of the Brotherton Wing at the Leeds General Infirmary into a beacon of light with a display of large, illuminated stars right in the heart of Leeds city centre. Not only did this Christmas display provide some festive joy to our NHS heroes, patients and the wider Leeds community but it raised over £30,000.

We want to say a huge thank you to all our Corporate Supporters who sponsored a star:

- Absolute Commercial Interiors
- Asda
- Bevan Brittan
- Birstall Shopping Park
- CDC Draincare
- Deliveroo
- HASSRA
- HLN Supplies
- Jet Aire Services
- Leeds Bronze Engineering Ltd
- Leeds United Football Club
- Lowell
- Makins Yorkshire Strawberries
- Manning Stainton
- Medical protection Society
- One Medical Group
- Stonebridge Homes
- Town Centre Securities
- 2Works TM Ltd

Following on from the huge success of Sponsor the Sparkle 2020 we are very excited to make this an even bigger and brighter display in December 2021.



Leeds Hospitals Charity transformed the outside of the Brotherton Wing at Leeds General Infirmary as part of the new ‘Sponsor the Sparkle’ campaign

9.2 Major Donors and Trusts & Foundations

We could not have continued to meet the increasing needs of our hospitals without the support of Major Donors and Trusts & Foundations during what has been an exceptionally challenging year.

The beginning of 2020/21 coincided with the Covid-19 pandemic, placing our hospitals under tremendous strain. At this time of unprecedented uncertainty, we were overwhelmed by support from individuals and Trusts & Foundations, including several major donations to our Covid-19 Appeal in the first half of the year.

Significant gifts play a vital role in enabling our hospitals to go above and beyond the normal provisions of the NHS and in supporting Leeds Teaching Hospitals to remain at the forefront of medical treatment, care and research.

Individuals and Charitable Trusts that have kindly given over £10,000 to Leeds Hospitals Charity this financial year include:

- Anonymous Donors
- The Biswas Foundation
- Gateley Legal
- The Geoff and Fiona Squire Foundation
- The Georgina Hare Charitable Trust
- Harry’s Star
- Hollick Family Foundation
- Mark and Lottie Taylor
- Min Leather
- The Morrisons Foundation
- Pears #iWill Fund
- The Stuart Gordon Fund
- Tim and Helen Cavill
- WRMC Ltd
- Yorkshire’s Brain Tumour Charity

Many varied and impactful projects across the hospitals have been funded by Major Donors and Trusts & Foundations, including:



Life-Saving Equipment

Observation Monitors

The new monitors are easy to use and clear to read, which is crucial in environments where there are many critically ill patients being cared for simultaneously. They are also portable, so they can be moved around as patients’ conditions change.

Cardiac Ultrasounds

An anonymous gift of £44,000 enabled us to purchase two portable digital colour doppler ultrasound systems for Leeds Children’s Hospital, to allow doctors to provide a higher level of treatment and care to patients with congenital heart disease also suffering from Covid-19.

These vulnerable patients are particularly difficult to treat if they develop Covid-19, so being able to monitor and evaluate their condition more closely is invaluable.



Jan Forster, Consultant Cardiac Physiologist, with one of the portable digital colour doppler ultrasound systems

Neonatal monitors

A donation from The Geoff and Fiona Squire Foundation helped us to provide specialist monitors for the Leeds Neonatal Unit. It is difficult to imagine the anguish families experience when their babies are born very early and are underdeveloped. These monitors will allow staff to safely and continuously monitor carbon dioxide levels in vulnerable babies with respiratory problems.

Sonosite Ultrasound for vascular patients

The Morrisons Foundation kindly donated £16,632 to provide a Sonosite Ultrasound for patients who need vascular access for intravenous therapy. An ultrasound is an invaluable piece of equipment for access to blood vessels in obese patients or patients with poor or inaccessible peripheral blood vessels. Ultrasound guided access reduces the length of stay for patients as they no longer need to wait for anaesthetic placement and saves significant time and cost in repeated cannulation attempts.



Training & Education

The Pears #iWill Fund's very generous donation of £39,050 this year continues to provide funding for the Leeds Teaching Hospitals Youth Volunteering Programme.

This fantastic initiative aims to enable young people to carry out meaningful and rewarding volunteering across the Hospitals, which in turn brings much value to the patients they interact with.

The scheme has successfully recruited 23 volunteers and has administered roles for a further 67 young people through great engagement with local schools, Leeds University, and other organisations.

There are plans to create online training for young people, deliver a pilot of NHS cadets with the St John Ambulance service, and provide a weekend volunteering programme for young people aged 16 and 17 years.

The team plans to engage many more supporting volunteers and to roll out opportunities across additional wards at Leeds General Infirmary as the programme expands to help even more young people and patients.



Improving Patient Experience & Environment

Transformation of Dedicated Paediatric Neurosciences Ward L52

Significant support from Harry's Star, Gateley Legal, and Yorkshire's Brain Tumour Charity (formerly Brain Tumour Research & Support), as well as from Mr Alastair Hagues, Will's Way and the Parmar Family, have enabled the refurbishment of the Paediatric Neurosciences Ward at Leeds Children's Hospital in early 2021.

This generous support has transformed the ward environment, including a new fully equipped kitchen, the refurbishment of four en-suite shower rooms, and the installation of ceiling hoists.

Ward 52 cares for children with brain or spinal injuries and neurological conditions. These young patients often spend lots of time on the ward following operations and rehabilitation, so require specialist care and support around the clock.

Sarah Rice spends weeks at a time on Ward 52 with her 16-year-old daughter Maddie, who suffers from severe epilepsy and has been cared for at Leeds Children's Hospital for more than 10 years.

With no other family members allowed to visit during Covid-19, Sarah and Maddie see Ward 52 as their 'home away from home.'

“

The atmosphere is really lovely for children who aren't well, it's bright and airy and colourful. We've welcomed having our own space and privacy. The kitchen and en-suite are clean and modern with comfy chairs, a TV and even lovely touches from the staff like biscuits!

Sarah Rice

Thanks to the ceiling track hoists, patients with little mobility or who struggle with their balance can be safely moved from their bed to other areas on the ward. The new kitchen provides a quiet space away from the beds, where parents can take a break and is complete with a breakfast bar, television, and comfy sofas.

The ward and the parents' room have also been enhanced thanks to beautiful wildlife photographs from local amateur wildlife photographer, Elizabeth Russell, a Paralegal at Gateley Legal.

“

The wildlife scenes are spectacular and take you away from the stress of the ward.

A grateful parent



Specialist Staff

Paediatric Renal Pharmacist

Thanks to the incredible generosity of Mark and Lottie Taylor, parents of patient Mimi Taylor, the Paediatric Renal Service has received a donation of £500,000 (including Gift Aid). Part of this funding will provide a specialist pharmacist within Paediatric Nephrology to extend and enrich the pharmacy support currently in place in Leeds Children's Hospital.

The liver and renal pharmacy provision is currently limited due to a lack of resources. The new Renal Pharmacist will significantly support outpatient clinics, outreach clinics, and the ongoing monitoring and management of complex patients such as those with chronic renal failure and patients on renal replacement therapy.



Mimi Taylor



Pioneering Research

Leeds Teaching Hospitals has an established reputation as a Centre of Excellence for delivering a large volume of high-quality research and innovation.

Leeds Teaching Hospital's strong working relations with leading industrial and academic partners has resulted in internationally acclaimed developments, pioneering surgical techniques and treatments, and improved medical care across the board as well as being at the forefront of Covid-19 research this past year.



The Research & Innovation Centre at St James's University Hospital

Inflammatory Diseases

This year we have also been fortunate to receive a significant donation of £60,000 to progress treatments for arthritis and other inflammatory diseases.

Covid-19

We have also received an anonymous gift of £24,000 for Dr Ai Lyn Tan's research into the impact of long Covid, in particular debilitating muscle fatigue.

Cancer

Following an engaging webinar about research at Leeds Teaching Hospitals, Tim and Helen Cavill made a generous donation of £10,000. This has funded research to evaluate the cellular immune response in patients undergoing treatments for kidney, liver, and lung cancers to influence and direct future development of treatment combinations with immunotherapy.

Cystic Fibrosis

This year saw more fantastic support for research into cystic fibrosis, with the Stuart Gordon Fund continuing to provide significant support.

This means the team will be able to continue their vital research into new therapies to regulate the cystic fibrosis transmembrane conductance regulator (CFTR) protein, which is defective in people with cystic fibrosis, and consequently increase lung function. The hope is to significantly reduce inflammation and progressive lung damage.

The research will allow for investigations into how individual patients react differently to various drugs and treatments, as well as looking at how the CFTR protein changes key functions in cells and may alter how people with cystic fibrosis respond to Covid-19 infection.



Vital research into cystic fibrosis will enable the development of new therapies to support patients like Tegan

Unrestricted Income

Unrestricted income is not legally bound to a specific project or area of the Hospital. It is only with these funds that we can ensure that the Charity is sustainable and able to help more patients and their families.

The Covid-19 pandemic has shown us how important it is that we are here for our hospitals, responding to urgent and rapidly altering additional requests for support as the demand for Leeds Teaching Hospital's services and the pressure on NHS staff has grown exponentially.

We were therefore grateful to Min Leather for her unrestricted donation of £10,000 in appreciation of care received in our hospitals.

We remain incredibly grateful to the generosity of all Major Donors and Trusts & Foundations who have supported our work throughout 2020/21 and helped to enhance the NHS in Leeds for staff, patients, and their families in extraordinary circumstances.

9.3 Legacies

We are incredibly grateful for the heartfelt support we receive from individuals who have very kindly made provisions in their Wills for Leeds Hospitals Charity. In 2020/21, legacy income amounted to £1,576,714 supporting a wide range of areas and causes across Leeds Teaching Hospitals.

- Mr Raymond Bucktrout left his entire residuary estate for the benefit of stroke research in the sum of £489,427.
- Mrs Eileen Mary Wilson left a pecuniary gift of £3,000 to be used to benefit the Gynaecology and Neonatal Units.
- Mr Philip Rolls left a pecuniary gift of £7,500 to benefit the General Purposes Fund to be spent where the need is the greatest.
- Mr Harold Harrison left a pecuniary gift of £5,000 for the benefit of the Children’s Cancer Unit.

Generous gifts, both pecuniary and residuary, were also left to benefit cancer research, stroke research, the Cardiology Unit and the Cystic Fibrosis Unit. Many more gifts were left for general purpose funds to enable the gifts to be used where the need is greatest in our hospitals. Additional information is given in note 13 to the accounts.



Legacies fund a wide range of areas and causes across Leeds Teaching Hospitals

9.4 Community Fundraising

Supporters have had to be even more inventive than ever with the lockdown restrictions, often using their one exercise opportunity to support the staff of Leeds Teaching Hospitals.



Lucy Guiry

Fundraiser Profile: Lucy Guiry

Lucy Guiry, a Yorkshire Mum battling cancer, has raised over £12,000 in the past eight months for Leeds Hospitals Charity. With the support of her friend Kerry Yeo, they have held an array of exciting fundraising activities. From virtual bingo to an eight-hour tennis marathon, an Ullswater cross lake swim, to the Yorkshire Three Peaks Challenge, their support has known no bounds. This phenomenal total is still increasing as Lucy has pledged to continue her fundraising efforts for the next year.



Family and friends of Nick Clark present a cheque for over £50,000 to charity staff

Fundraiser Profile: Nick Clark

The Nick Clark Fishing Match took place for the tenth year. Through the dedicated efforts of Steve Akal and Rose Clark, along with their family and friends, over £50,000 has now been raised for Leeds Cancer Centre in memory of Nick Clark. The difficulties posed by the pandemic proved to be no match for Steve and Rose, who managed to raise £5,337 at the 2020 socially distanced match, hitting their extraordinary £50,000 milestone.



Max Kuc

Fundraiser Profile: Lucy & Chris Kuc

In September 2020, Lucy and Chris Kuc’s son Max was diagnosed with aggressive liver cancer. Due to the coronavirus restrictions, this life changing news was delivered to Lucy on a video call alone at home as her husband and son were with Max in the hospital.

To show their gratitude to the team at Leeds Teaching Hospitals for the amazing care of Max, Lucy and Chris stepped up to fundraise for Leeds Hospitals Charity. In November 2020 they held an online auction raffle which featured phenomenal prizes including a training session with British fitness coach and TV star, Joe Wicks. Their raffle and auction succeeded in raising over £42,000 for Leeds Hospitals Charity.



Jacqui Drake has continued her fundraising campaign despite the pandemic

Fundraiser Profile: Jacqui Drake

Leeds Hospitals Charity's long-time supporter and cancer patient, Jacqui Drake, was not deterred in the slightest by the onset of the pandemic as she continued her fundraising campaign, with 'Jacqui's Million' raising an incredible £32,776. The campaign received support in a multitude of ways:

- Meg Elsegood performed a 'musical theatre marathon', singing 26 songs live in one day and raising over £900.
- Liz Davies and Sonia Zanella made over 700 face masks and raised £2,100 from their sale.
- Darren Smith raised over £3,000 with his 'sunrise to sunset' 17-hour gruelling challenge.

Funds this year have enabled £17,667 worth of improvements to the High Dependency Unit, the purchase of LED lighting panels for Ward J93, art materials to enable craft activities for patients, and two vital sign monitors for the radiotherapy department. This appeal has now reached the £250,000 mark and Jacqui is confident that she can bring in her planned 'million' for the care of many other cancer patients with the support of her fundraising friends and family.

9.5 In-Memory Fundraising

Fundraiser Profile: Stephanie Liversidge

After her 83-year-old grandad Peter lost his battle with Covid-19 in November, Steph Liversidge wanted to give something back to the amazing NHS heroes at Leeds Teaching Hospitals who cared for him. Steph signed up to become a 'Hospital Hero' to raise funds for Leeds Hospitals Charity.

To kick off her year of fundraising, Steph decided to run 100 miles throughout January and thanks to her perseverance has so far raised a fantastic £1,075. Steph braved the snow and freezing temperatures whilst out running, knowing that her grandad Peter would be cheering her on.

9.6 Events

The last year was one of a kind for the Charity's events team, with everything planned being postponed or cancelled. Not deterred, following the announcement of the national lockdown, we took the opportunity to think about events in a new way to support our fundraisers.

2020 was the year of the virtual event and with the amazing support of our fundraisers and event partners we managed to raise £157,028. Long standing fundraisers continued to take part in third-party virtual events, setting themselves unbelievable targets to walk, run and hop around their gardens, kitchens and up the stairs!

When we learnt that our amazing nurses could walk up to 14,000 steps in one shift (that's over 11km!), our Step for the NHS challenge was born. We challenged everyone to do an extra 14,000 steps a week for four weeks in support of the Nurses. This was a virtual challenge that people could do anywhere, whenever they wanted. In four short weeks this event raised over £7,300 – which was a wonderful effort in the middle of the first national lockdown. Our top fundraiser was the amazing Honey Gray who spent many weeks in Leeds Children's Hospital being cared for after a liver transplant. The 13-year-old raised an amazing £2,325.



Honey Gray was our top Step for the NHS fundraiser

AJ Bell Triathlon Leeds

Leeds Hospitals Charity was delighted to be the first ever charity partner with British Triathlon for the international AJ Bell Triathlon held here in Leeds. This is an exciting event to be partnered with, offering both amateur races and events in the morning followed by the elite athletes in the afternoon.

The postponement of the event due to the pandemic did not stop the British Triathlon team supporting the Charity. They set up a virtual duathlon event over the summer, an epic event with a 40km cycle followed by a 15km run. This raised over £10,000 for Leeds Hospitals Charity and AJ Bell, the main sponsor, matched the donation giving us an incredible total of over £20,000.

Supporters' challenges

Every year we have a wonderful group of people who find their own challenges to help support the Charity. Everything from cycling the length of the country, running over 100km in one go, to signing up to do 5km every day for an entire year. Throughout the year this amazing group of people have supported the Charity, raising in excess of £43,000.

A special mention must be given to the 'Hessle Lads' who took on several fundraising events to contribute to the fantastic £35,000 raised in support of Ward L52 at Leeds Children's Hospital who have been providing care for Roux Owen as he underwent treatment for a brain tumour.



Roux Owen with his Dad, Anthony.

9.7 Gifts in Kind

The global pandemic created the biggest challenge faced in the history of the NHS. As the nation stood firmly behind healthcare workers, it was clear to see that businesses and residents of Leeds wanted to support the hospitals in our City too.

As the first lockdown began in March 2020, offers of support from local businesses started to flood in, including hotel rooms, transport and free parking to ensure staff were as safe as possible and the hospitals could care for the growing number of Covid-19 patients.

As the number of patients soared in our hospitals in the first lockdown, it became clear that the virus was not only impacting the ‘hot’ wards but was putting pressure on other areas of the hospitals for both patients and staff:

- Strict isolation rules meant parents were unable to leave their child’s ward to buy food and toiletries for themselves.
- Older adult patients were lonely and bored as all visitors were prohibited.
- Staff had to deal with the extra challenge of wearing PPE throughout their shift as they cared for their patients and with long queues at supermarkets, sometimes struggled to get access to refreshments.

As soon as these problems were communicated, the response from businesses in Leeds and beyond was incredible, and overnight the Charity was running a huge logistics operation to co-ordinate and accept deliveries of donations.

Donations included care packs for isolating parents, DAB radios for older patients to provide some comfort and hand cream to soothe sore cracked hands. Temporary wellbeing rooms were created to offer exhausted staff a sanctuary space complete with coffee machines, comfortable chairs, lamps and diffusers.



The team at Warburtons delivered fresh products twice a week for Leeds Teaching Hospitals staff throughout both lockdowns of 2020

Local restaurants prepared and delivered food to the hospitals and a regular supply of fresh fruit, snacks and drinks helped to ensure hospital staff had extra sustenance on shifts. The team at Warburtons became regular faces as they delivered products twice a week direct from their factory for NHS staff throughout both lockdowns of 2020.

“

The Warburtons team didn’t have to think twice about supporting our local hospitals with fresh products. It has been an absolute pleasure to support our front-line workers in this small way, as they continued doing a fantastic job for us all in difficult working conditions. It lifted team spirit across the business during such challenging times.

Wayne Robinson
Warburtons Charity Champion, Howden Depot

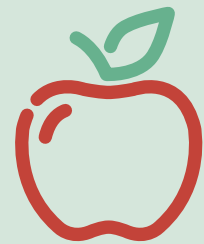
The support extended to the team who created the Nightingale Hospital in Harrogate. Pizza, snacks and drinks provided the workforce a boost to help them complete the build in record time!

An application received from the mortuary team offers a stark reminder of how cruel the impact of coronavirus can be. The necessary ‘No Visitors’ policy applied throughout all areas within Leeds Teaching Hospitals and meant that if a child sadly passed away, only the parents could attend the Chapel of Rest. The team requested an iPad to enable other family members to join via video to say their goodbyes and offer virtual support to their relatives during this most difficult time.

Thank you to every business, group and individual who donated products to Leeds Hospitals Charity during this time with a special thank you to Moda in Pelle, Greycoat, IKEA, Nestle, Boost Drinks, Town Centre Securities, Arla Foods, MGA Entertainment, Ben Sherman, Ralph Lauren, Unilever, Global Radio, Boden, Q Hotels, Leeds Beckett University and Cath Kidston.

These gifts made sure the staff and patients in hospital did not feel forgotten at the height of the crisis. In less than six months and with the support of our volunteers, we delivered gifts in kind totalling £687,000.

we delivered
Gifts in Kind of
£687,000



7 tonnes
of fresh fruit & veg



25
ipads



6,000 kg
of butter



35
digital radios

6,500
handcreams



12
months free
parking for
NHS staff



1,000
pairs of shoes



1,000
mugs



10,000
loaves of bread

Volunteers

10

We would like to start with a simple, but heartfelt, thank you to our volunteers. Your generosity, enthusiasm and resolve this year has been inspirational. As the Yorkshire Evening Post perfectly stated on their front page in March 2021: 'each and every one of them are our city's heroes'.



Yorkshire Evening Post, March 2021

In November 2020, the volunteering team began recruiting for a new role where volunteers would offer flexible ad-hoc support to the Charity. Nineteen Donation Volunteer Responders (DVRs) were recruited and have donated nearly 300 hours of their time to date. They have given us vital support in receiving and distributing our Gift in Kind donations – at one time delivering 1,600 loaves of bread each week to staff at St James's and LGI. During the festive period they supported the toy deliveries at the Children's Hospital and distributed hampers to all Leeds Teaching Hospitals staff.

Since January 2021 we have partnered with the Leeds Teaching Hospital's Volunteer Services Team to deliver their COVID Response Volunteer role. DVRs have signed up to this role on a temporary basis to help fill rota gaps whilst Leeds Teaching Hospital's efforts have been focused on recruiting volunteers for the vaccination centres. In the COVID Response role, DVRs have been delivering belongings to loved ones, handing out PPE to visitors and delivering papers and cards to wards within St James's Hospital.

Retail volunteer recruitment began in March 2021 in preparation for our first store opening in the Crossgates Centre. We recruited a minimum of 30 volunteers for the store to ensure that there was sufficient cover for the daily rotas, with volunteers giving a total of approximately 150 hours a week of their time.

Adam is one of most dedicated volunteers and gives up his time to support Leeds Hospitals Charity through several different roles. Throughout the pandemic, Adam has supported our local hospitals as a Donation Volunteer Responder and COVID Response Volunteer and has recently begun volunteering in our Crossgates charity shop. As part of our charity shop team, Adam's main tasks include helping to welcome customers to the shop and replenishing stock on the displays.

“
I’m proud to
volunteer at
Leeds Hospitals
Charity and
I would
recommend it to
anyone who has
the spare time.
Get involved!

Aimee
Donation Volunteer Responder



Leeds Hospitals Charity welcomed special guest Jamie Shackleton, Leeds United FC right back, to officially open our new Crossgates charity shop. Ernie the Owl is Mascot Volunteer, Gav.

“

I volunteer for Leeds Hospitals Charity because helping the hospitals is such a great cause, especially during these particularly difficult times. I wanted to give something back. All the roles I do are completely different and offer a bit of variety – keeping me on my toes!

Adam

Dedicated volunteer

It is important that we also recognise those volunteers who were unable to volunteer as normal because their roles have been on hold during the pandemic. We know that they are ready and waiting to return to their roles, on the piano, in the shop in the Bexley Wing and supporting us in the office. We will continue to work closely with Leeds Teaching Hospitals throughout 2021, to ensure that these roles can resume as soon as it is possible to do so safely. We will also be looking forward to welcoming corporate volunteers back into roles where they can support the Charity and Leeds Teaching Hospitals.

This year policies and procedures have been developed in line with best practice guidelines from the National Council of Voluntary Organisations (NCVO), and all volunteers now receive mandatory training before starting in their roles that includes modules on Safeguarding, Health & Safety and Equality, Diversity and Inclusion.

11. Financial Review

The Covid-19 pandemic and subsequent lockdown proved challenging at the start of the year. The Charity budgets were re-drafted accordingly to try and mitigate the impact of the pandemic on the financial stability of the Charity and funding available to Leeds Teaching Hospitals.

The financial crash damaged our investment portfolio’s capital value and projected income from investments, used to support our charitable activities. Careful cost cutting measures and the demonstration of agility from our fundraising teams, who managed to switch activity from traditional community-based events and fundraising activity towards accepting and delivering Gifts in Kind throughout the Hospital sites whilst still actively fundraising, has enabled us to end the year in a far stronger financial position than we started.

The net expenditure of the Charity in the year to March 2021, before unrealised investment movements, is £0.7m (2019/20: net expenditure £4m). This improved position has arisen due to an increase in income of £2.9m and reduction in expenditure of £0.5m.

Following net gains on investments of £6.9m (2019/20: net loss £3.6m), the increase in total funds of the Charity for the year is £6.3m (2019/20: decrease £7.7m) to £31.7m (2019/20: £25.4m).

The uncertain global economic position at the start of the year due to the pandemic has eased. The economic activity has become more resilient to lockdowns and state-interventions, as companies have become better prepared and have found ways to continue to do business and conduct their operations under new working conditions. Global trade and industrial production are back above pre-pandemic levels as at 31 March 2021 and the vaccination programme is reinforcing the more positive economic outlook.

There was net cash outflow of £0.2m (2019/20: inflow £1.9m) in the year bringing total cash and cash equivalents held at the year end to £3.1m (2019/20: £3.3m). The net cash outflow from operating activities was £2.5m (2019/20: outflow £7.1m).

The total funds of the Charity as at 31 March 2021 are £31.7m (2019/20: £25.4m). These consist of £3.4m (2019/20: £2.3m) endowed, £5.5m (2019/20: £2.1m) restricted, £19m (2019/20: £16.9m) designated and £3.8m (2019/20: £4.1m) unrestricted funds.

The endowed funds are held for the permanent benefit of the Charity, with the income restricted and designated for specific purpose. The restricted funds are held for specific purposes. The designated funds are unrestricted funds set aside by the Trustees for specific purposes.

11.1 Income

Income has increased in the year by 66.2%, £2.9m, to £7.3m (2019/20: £4.4m).

The largest increase is attributable to donation income which has increased by 250%, £3m, to £4.2m (2019/20: £1.2m). This is the first year that the Charity has included donated goods, Gifts in Kind, in both its income and grant expenditure. The Gifts in Kind have been distributed to staff and patients at Leeds Teaching Hospitals as they have been received throughout the year. The fair value of these items has been included within the accounts at £0.7m (2019/20: £nil). We are also grateful to NHS Charities Together who granted us £0.7m in the year towards the urgent applications received from Leeds Teaching Hospitals due to the pandemic. We have received a donation from the Wyss Foundation of £1m specifically restricted to the linked charity Day One.

Legacy income has increased by 135%, £0.9m, to £1.6m (2019/20: £0.7m). The legacy income is detailed in note 13 (on page 118).

These increases in income have helped counter the decrease in investment income of 42.4%, £0.5m, to £0.7m (2019/20: £1.2m). Other fundraising activities have also generated less income in the year, reflecting the challenges of the pandemic. The income from fundraising activities has reduced by 30.8%, £0.3m, to £0.8m (2019/20: £1.1m)

11.2 Expenditure

The total expenditure for the Charity has reduced by 5.6%, £0.4m, to £8m (2019/20: £8.4m).

The onset of the pandemic triggered a cost cutting and review exercise, with decisive action taken to control costs. As a result, the support costs of the Charity have reduced by 12.4%, £0.2m, to £1.4m (2019/20: £1.6m).

The cost of raising funds has increased by 16.5%, £0.2m, to £1.3m (2019/20: £1.1m). This increase reflects the costs incurred in the three fundraising appeals held in the year, compared to just one for the previous year.

Charitable activities, including attributable support costs, have reduced by 8.9%, £0.6m, to £6.5m (2019/20: £7.1m). These costs include the grant of £1m paid to the linked charity Day One upon its de-linking on 30 April 2021.

11.3 Pensions

Leeds Hospitals Charity provides a defined contribution pension scheme for staff, managed by Scottish Widows. The Charity contributes 5% of employee salaries to the scheme, which is matched by the employee. Enrolment is automatic unless individual employees elect not to join the scheme. There are no other material pension liabilities affecting the Charity.

11.4 Going Concern

The financial statements have been prepared on a going concern basis. At the end of the financial year Leeds Hospitals Charity held total net assets in excess of £31.7m (2019/20: £25.4m). The encouraging income streams, despite the pandemic, and the rallying of the investment portfolio, have contributed to this increase in net assets.

The Trustees have reviewed and approved the budget for the year to 31 March 2022 and five-year financial forecast to 2026/27 as part of the strategy setting and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements.

11.5 Reserves Policy & Management

The Trustees are aware of their general legal duty to apply the income of the Charity for its purposes within a reasonable period of receipt, and within that framework have reviewed the Charity’s needs for reserves in line with Charity Commission guidance.

Reserves are an inherent part of the risk management process. The need for reserves will vary depending on our financial position and our assessment of the risks the Charity faces at a particular time.

Leeds Hospitals Charity needs to retain some reserve of funds to ensure the continued furtherance of its objectives. These free unrestricted funds are required:

- to enable the Charity to maintain its level of grants to beneficiaries
- to enable the Charity to address financial contingencies as they arise
- to protect the Charity from investment market risk
- to provide funds which can be designated to specific projects to enable these projects to be undertaken at short notice, and
- to provide funds to cover administration, fundraising and support costs without which the Charity could not function.

Given the unpredictable nature of the Charity’s income, the Trustees have a target level of free reserves designed to cover 12 months running costs, projected as £4.8m for 2021/22 (2019/20: £2.6m). The annual running costs have increased due to the Trustees’ ambition to increase unrestricted income streams by launching a lottery, retail operation and investing in a regular giving campaign in 2021/22. This minimum level is to cover staff costs and overheads approved by Trustees to ensure that the Charity can meet its financial commitments as they fall due and fulfil its charitable objects.

Unrestricted funds held by the Charity were £22.8m at the balance sheet date, £13m are designated by the Trustees for specific purpose, £5.9m are held in a designated unrealised gain pool fund and £0.02m are held as tangible fixed assets, leaving free reserves of £3.8m which is below the minimum target based on projected running costs.

The unrealised gain pool designated fund provides protection to the Charity from investment risk. Given that the value of investments can go down as well as up, the Trustees believe that a prudent level of reserves is necessary to ensure the Charity can run efficiently and meet the needs of our beneficiaries. The Trustees set out their ambition to grow the unrestricted income of the Charity in their five-year strategy. This is the first year of that strategy and involves initial investment. The unrestricted free reserves will increase in line with the strategy to ensure the minimum level is achieved.

11.6 Investment Policy & Performance

The Trustees’ powers of investment are set out in the Trustee Act 2000 which allows the Trustees to invest the assets of the Charity in investments of any nature as they see fit, subject to a provision to avoid speculative and hazardous investments. The Trustees have appointed Rathbones as their investment managers, who provide a six-monthly presentation; and produce a bi-monthly valuation and activity report, culminating with an annual valuation.

appointed by the Trustees are restricted from investing directly in the processing and/or manufacture of tobacco products. The portfolio is widely diversified, with an equity-based approach. Such an approach balances the greater risk posed by equity-based investment with the potential for higher returns.

Rathbones achieved a twelve month return of 25% (2019/20: -12.9%) compared with the agreed benchmark of 19.4% (2019/20: -8.8%). The yield on the portfolio was 1.9% (2019/20: 2.6%)

The Trustees seek to balance ethical and socially responsible investment and risk. As such, the investment managers

The asset allocation was as follows at the year-end:

| Asset Class | 31 March 2021 | | 31 March 2020 | |
|---------------------|---------------|------------|---------------|------------|
| | Value (£k) | Weight (%) | Value (£k) | Weight (%) |
| Fixed Interest | 4,497 | 12.2 | 4,355 | 13.6 |
| Equities – UK | 13,014 | 35.4 | 10,019 | 31.2 |
| Equities – Overseas | 13,269 | 36.1 | 11,558 | 36.0 |
| Alternatives | 4,502 | 12.2 | 3,955 | 12.3 |
| Cash | 1,514 | 4.1 | 2,213 | 6.9 |
| | 36,796 | 100 | 32,100 | 100 |

The value of the portfolio has rallied in the year, following the crash of 31 March 2020. There has been disinvestment of £2.5m to meet financial commitments and the projected yield has reduced from 2.6% to 1.9%.

12. Principal Risks & Uncertainties

The Strategic Risk Register records the key risks to the Charity and is reviewed by the Board of Trustees at every meeting.

The highest-rated risk is the impact of the pandemic and of Brexit on income because of the medium-term economic uncertainty following Brexit, and the potential for a recession as the recovery from the pandemic progresses.

The effect on the Charity’s ability to raise funds due to a lack of external visibility has been mitigated considerably by the opening of two retail outlets, and significant efforts by the Charity’s communications team. Working relationships with Leeds Teaching Hospitals staff have improved - helped by the change of name in January 2021 - whilst the agreement of the strategic direction for the next five years has addressed the lack of strategic direction and long-term planning identified previously as a significant risk. Several organisational changes have been implemented which have improved the structure of the Charity, and this has removed the risk that the Charity will fail to meet its regulatory and financial targets.



13. Looking Ahead

We will continue to embed our values, ensuring we are an effective, efficient, customer-focussed organisation. We will continue to develop our internal processes to ensure best practice and create a strong and stable infrastructure to achieve our objectives.

Throughout 2020/21, we engaged with a wide range of stakeholders including Trustees, charity staff and those external to the organisation (including academics and Leeds Teaching Hospitals staff) to inform the development of the Charity's five-year strategy and research and innovation strategy. We will begin to implement these new strategies from April 2021. They encompass the following:

Growth of Unrestricted Income

Central to our five-year strategy is growth of unrestricted income, enabling the Charity to respond to where the need is greatest and working with the Leeds Teaching Hospitals to identify funding priorities. A growth in unrestricted income will ensure we are able to grow and develop as a charity and increase the amount of funding we award to our hospitals.

We have an ambitious income generation strategy focused on embedding new and diverse income streams such as:

- the development of a retail programme
- the creation of a major public lottery
- an ongoing programme of donor acquisition through donor canvassing.

Although the ongoing lockdowns over the course of 2020/2021 delayed the initiation of these projects, plans are in place to rapidly open another retail unit in the Merrion Centre with a further third 'superstore' being sought. The public lottery is expected to launch towards the end of 2021 and two fundraising agencies will be undertaking door to door and on hospital site fundraising as soon as restrictions permit.

Within five years it is anticipated that these newly developed income streams will be generating £5m per annum of unrestricted income. Strategically this will in effect double our general fundraising and allow funding of projects in areas that would not ordinarily receive donations from the public, increasing the Charity's impact and relevance.

The Charity will also look to develop fundraising appeals around the Cancer services of Leeds Teaching Hospital, along with increasing funding for paediatric research.



Merrion Centre retail unit

Awarding Funding

Our grant funding processes will draw from our five-year strategy. We will continue to award funding against our six funding priorities: equipment, education, environment, specialist staff, health and wellbeing, and research and innovation.

In consultation with Leeds Teaching Hospitals, local universities and Leeds City Council, we have identified three additional impact areas that are significant to communities in Leeds and where we feel we can make a real difference. These areas are:

- tackling health inequalities with a particular focus on cancer care and research, paediatric care and research, care of older people, mental health and end of life care.
- investing in innovation and health technologies.
- investing in the treatment of rare diseases.

We will increase the number of opportunities for funding through themed competitive calls, working in collaboration with Leeds Teaching Hospitals.



Care of older people has been identified as an area where the Charity can make a real difference

Review of Funds

In 2020/21 we began a review of our existing fund structure to ensure donors can give to what they care about, with donations being spent in a reasonable amount of time on items and projects that will have the biggest impact. We are working with multiple stakeholders to ensure a thorough and considered review which will continue over the next 12-18 months. This will allow us to continue to build trust with those who advocate for the Charity and develop processes and practices that ensure we maximise funding opportunities and embed good governance.

Research and Innovation

We are committed to investing in research and innovation that has the potential to have a direct impact on patients with improvements to treatment methods and outcomes. We have developed a research and innovation strategy that recognises the importance of partnership and collaboration, creating the right infrastructure and investing in talented individuals who can transform care through integrating operational clinical services with research and innovation. We will take a values-based approach to our strategy, ensuring funding opportunities are accessible and inclusive.

We have committed to achieving membership with the Association of Medical Research Charities. In becoming a member, Leeds Hospitals Charity will be emphasising to both donors and recipients of research funding that we operate according to the highest standards of governance and independent decision making to deliver high-quality research and champion impact for patient and public benefit.



Leeds Hospitals Charity is committed to investing in research and innovation that has the potential to have a direct impact on patients





Building the Leeds Way is a long-term vision to transform healthcare facilities across Leeds Teaching Hospitals for our patients and staff, and includes a new Leeds Children's Hospital

Leeds Children’s Hospital Capital Appeal

Leeds Hospitals Charity will be launching a Capital Appeal to raise £30m to support the transformation of Leeds Children’s Hospital.

As part of the Government's New Hospital Programme, Leeds Teaching Hospitals will build a brand-new Leeds Children's Hospital at the heart of the Innovation District for Leeds, providing a dedicated facility for young people and children.

Our Capital Appeal will take the new Children’s Hospital from being just a new building, to being able to deliver personalised integrated care for patients and their families. It will allow a colourful and reassuring environment to be created for patients and families, the purchase of innovative equipment such as robotic surgery tools and will help us to create a digital first environment – a true hospital of the future.

The Appeal will be delivered in two phases – an initial private phase and then a public phase. Between now and when the new Children’s Hospital opens, we are looking to build a network of partners and supporters to help deliver this ambition.

Volunteers

Looking forward a new volunteering strategy is in development. Continued collaborative working with Leeds Teaching Hospitals, as well as the development of new partnerships across Leeds and the sector to diversify volunteer recruitment, will be key. We will be developing and growing our volunteer base with a continued focus on retail recruitment and the development of new roles that will support all areas of our fundraising team.

Governance

Following an agreement in principle by the Board of Trustees, during 2021-22 we will develop a Youth Panel to sit alongside it and reflect the perspectives of the next generation. This will be particularly important in linking with the use of funding generated by the Capital Appeal. We will also be working to explore how the linked charities could generate more funds and disburse them more effectively, updating the charitable objects of the linked charities and restructuring where appropriate.

14. Structure, Governance & Management

Leeds Cares is registered as a charity with the Charity Commission in England (registered number 1170369) and at Companies House as a company limited by guarantee (registered number 10492128). The Trustees confirm that Leeds Cares operates in compliance with the Companies Act 2006, the Charities Act 2011, the Accounting and Reporting by Charities; Statement of Recommended Practice 2019 (SORP), other applicable accounting structures and the provisions of the Memorandum and Articles of Association of the organisation. Since 4 January 2021 the Charity has operated under the working name of Leeds Hospitals Charity, recognised by the Charity Commission, whilst the legal entity remains Leeds Cares.

Memorandum of Understanding

A Memorandum of Understanding continues to underpin the relationship between Leeds Hospitals Charity and Leeds Teaching Hospitals and demonstrates the shared commitment to work collaboratively to deliver benefits to patients and their families. A review of the Memorandum of Understanding was due to be undertaken during 2020-21 but the constraints imposed by the pandemic meant that, by mutual agreement, finalisation of a revised version would be further postponed (from mid-2020) to mid-2021. Discussions were underway at the end of 2020-21 for both parties to review the content, with an aim to sign a revised version in early autumn 2021.

Compliance

Leeds Hospitals Charity complies with the provisions of the Data Protection Act (2018) and the General Data Protection Regulations (2018), in so far as they apply to our operations, and is registered with the Information Commissioner’s Office (reference number ZA480848). Leeds Hospitals Charity has confirmed that, in view of the scale of the operation, it does not require the appointment of a Data Protection Officer; instead, the Charity has a senior responsible officer. There is a policy in place to investigate and report breaches of the legislation.

During 2020-21 six minor breaches (2019-20: one) were reported locally and investigated; these did not reach the threshold which would require reporting to the Information Commissioner. Thorough investigations were undertaken and lessons learned were communicated to the staff to prevent recurrence. Leeds Hospitals Charity is also registered and complies with the Code of Fundraising Practice.

Risk Management Strategy

The Risk Management Policy and Framework has continued to be developed during 2020-21. There are two levels of risk register – the higher of the two is the Strategic Risk Register, which is reviewed monthly by the Senior Leadership Team, and considered quarterly by the Audit and Risk Committee and, subsequently, by the Board of Trustees.

An operational risk register process is now in place - this recognises risks to each of the major functions of the Charity and is compiled and updated by all staff as appropriate. Operational risk registers are reviewed monthly by middle and senior management and reviewed quarterly by the Board Committee under which the function sits. Each risk on both risk registers is assessed against a matrix which measures likelihood and consequence, both before and after controls have been applied, and sets a target risk score – which reflects broadly the risk appetite of the Trustees. Risks are added as they are identified and a date is set for achievement of the target risk score. When this is achieved the risk is archived; archived risks are reviewed on a periodic basis.

Complaints

A Complaints Policy is in place and is applicable to all complaints received by Leeds Hospitals Charity. The accompanying Complaints Register records details of the complaint, the complainant, and the outcomes of the investigative processes, including a review if necessary. If complaints cannot be resolved internally by Leeds Hospitals Charity using the policy, then there is provision for reference to the appropriate regulators.

During 2020-21 a total of seven complaints (2019-20: six) were received by Leeds Hospitals Charity. All the complaints were resolved without referral to the regulators. The Complaints Policy will be reviewed during 2021-22 to ensure that it complies with the requirements of the Gambling Commission with respect to the establishment of the lottery.

14.1 Governance Review

The Charity Governance Code provides the benchmark against which the standards of governance of Leeds Hospitals Charity continue to be measured.

The Action Plan drawn up and agreed after the governance review undertaken in 2019-20 identified a significant number of improvements. These have been progressed throughout 2020-21, with Trustees at each Board meeting reviewing progress and identifying priorities. The restructuring of Board Committees was completed and each of the new Board Committees met at least twice during the year. The quality of both agendas and papers at meetings of both the Board and its Committees has continued to improve, and appropriate delegation through new and agreed Terms of Reference ensures that detailed scrutiny takes place at the appropriate forum, rather than all discussion and decision being escalated to Board level.

Measures to increase the diversity of the Board of Trustees (and the range of skills of the Trustees as a Board) through improved recruitment processes have made some progress but more needs to be done and this will be a particular focus in the coming year. Whilst the impact of the pandemic has meant that Board development has not progressed at the envisaged pace, a new Board Development Programme has been agreed and will be implemented as constraints are removed. The intention remains to undertake a further review against the recently revised Charity Governance Code before the end of 2021-22.

14.2 Trustees & Committees

Leeds Hospitals Charity has a fully independent Board of Trustees, appointed as Directors of Leeds Cares (Company Number 10492128), and incorporated under the Companies Act 2006 as a private company. The Articles of Association were amended by the Board of Trustees in November 2020 to increase the maximum number of Trustees from 12 to 15, to ensure coverage of the larger number of Board Committees. There were 12 Trustees at 31 March 2021. Additional Trustees are appointed by the incumbent Trustees, under the Articles of Association. In addition, during 2020-21 two non-voting Associate Trustees were appointed.

The Board of Trustees meets at least four times a year and is responsible for providing strategic leadership and governance for Leeds Hospitals Charity. Whilst the Articles of Association prescribe that the Board of Trustees must meet in person at least once annually, circumstances beyond the control of the Charity meant that this was not possible during 2020-21, and the Board of Trustees agreed a resolution to recognise this at its meeting on 9 February 2021. All meetings of both the Board and its Committees during the year have taken place virtually. The Chief

Executive of Leeds Hospitals Charity and the Senior Leadership Team also attend all meetings of the Trustees and selected Charity staff members can attend as observers, to strengthen links between the Trustees and the staff.

When necessary, additional ad hoc meetings are convened to deal with specific matters or to give the Board of Trustees the opportunity to discuss strategic issues in greater depth. There have been six such meetings in 2020-21, covering strategic direction, an operational update from Leeds Teaching Hospitals, a Board-to-Board meeting with Leeds Teaching Hospitals, and to deal with an application for significant and urgent pandemic-related funding. Some decisions which require early resolution are now taken Out of Committee and then reported and recorded at the next available Board meeting.

The Trustees are responsible both individually and collectively to the Charity Commission for the proper management of funds, and are duty bound to ensure that all money, within their responsibility, is spent in accordance with the wishes of the donor and the objects of Leeds Hospitals Charity. The Trustees have set clear objectives against which the Charity can assess its performance. The role of the Trustees is to ensure:

- demonstrably effective management of funds
- provision of additional equipment and environmental enhancements to Leeds Teaching Hospitals
- support for research and innovation
- support for training and education
- assistance with major planned developments.

More specifically the Board of Trustees undertake the following duties:

- oversee strategic plans for fundraising and other operations
- approve the allocation of charitable expenditure
- approve business plans and budgets
- review operating and financial performance at every meeting
- oversee Committees of the Board of Trustees.

A skills and diversity audit completed early in the year identified those skill sets which were not available within the Board of Trustees and indicated a need to improve its diversity. Some progress was made with the recruitment of three new Trustees in July 2020 (although one has resigned subsequently) and the audit has informed further recruitment towards the end of the year and into 2021-22. There remains more work to be done, especially around improving the diversity of the Board to better represent the communities which the Charity serves.

The Trustees have a legal obligation to act in the best interests of Leeds Hospitals Charity in accordance with the Charity's governing documents. Conflicts of interest may arise where an individual's or a related party's business, personal or family interests and/or loyalties conflict with those of the Charity. This

may also involve links where influence may be exerted without a specific conflict being identified. All Trustees declare their interests in writing, using the Leeds Hospitals Charity Declaration of Interest form and the register is published on the Charity's website. Trustees confirm annually that the information held continues to be relevant, accurate and complete, and this is audited during the year-end process. In addition, prior to the commencement of each quarterly meeting of the Board of Trustees and Board Committees, Trustees declare any conflicts of interest which have either changed or are particularly relevant to business on the agenda for the meeting.

The Board of Trustees has revised the Committee structure during 2020-21 to improve scrutiny and provide increased assurance. There are now seven Board Committees which undertake detailed scrutiny of particular issues, address regulatory or statutory requirements and provide advice on aspects of the objects of Leeds Hospitals Charity. The Committees have agreed Terms of Reference which are reviewed and approved periodically by the Board. The Board of Trustees appoints a Trustee with the appropriate skills and experience to be the Chair of each Committee annually, and other Trustees make up the membership; all Trustees are invited to attend Committee meetings. Leeds Hospitals Charity staff - as well as representation from Leeds Teaching Hospitals and other stakeholders – are invited to attend the meetings to ensure strategic alignment and provide expertise where appropriate. Highlight reports are presented by Committee Chairs at each quarterly Board meeting and the Minutes of Committee meetings are available to Trustees once they are approved by the relevant Committee, although this process will change in 2021-22 to allow the Board to see draft Minutes before approval.

The seven Committees of the Board are as follows:

Finance and Performance Committee

This Committee oversees all matters relating to finance and performance including budget setting, quarterly monitoring of financial matters and the review of key performance indicators. The Committee has at least three Trustees as members and is normally chaired by a financially qualified Trustee. During the year this Committee has been chaired by Mr Dermot Callinan and, in his absence, by Professor Peter McWilliam.

Research and Innovation Committee

This Committee makes decisions on applications for funding of research and innovation to the value of between £10,000 and £49,999 and recommendations to the Board of Trustees on funding applications over a value of £50,000. This follows appraisal of research projects for research and innovation initiatives that are aligned to the Leeds Teaching Hospitals Research and Innovation Strategy. They will also be aligned to the Charity's Research and Innovation Strategy which was agreed in early 2021-22. The Committee has at least three Trustees as members and is chaired by a Trustee, Professor Peter McWilliam.

During 2020-21 a collaborative Review Group was established to evaluate applications for over £10,000 prior to consideration by the Committee. In addition, applicants are now required to complete an expression of interest prior to completion of a full application. The Review Group involves members of Leeds Teaching Hospitals and Leeds Hospitals Charity staff and provides an additional and valuable opportunity for due diligence.

Funding Committee

This Committee makes decisions on applications for funding (other than for research and innovation) to the value of between £10,000 and £49,999, and recommendations to the Board of Trustees on funding applications over a value of £50,000. The Committee has at least three Trustees as members and is chaired by a Trustee, Cllr Caroline Gruen. A collaborative Review Group evaluates applications over £10,000 prior to their consideration by the Committee. The Review Group involves members of Leeds Teaching Hospitals Trust and Leeds Hospitals Charity and provides an additional and valuable opportunity for due diligence. In addition, applicants are now required to complete an expression of interest prior to completion of a full application.

Both the Funding and Research and Innovation Committees have the opportunity to hear first-hand from award holders and beneficiaries of funding about the difference the funding has made. In addition, where it is appropriate, applicants are invited to present their proposal to support transparent, fair and well-informed decision making.

Audit and Risk Committee

This Committee has been established during 2020-21. It is accountable to the Board for the acquisition and scrutiny of assurances, oversight of, and advice to the Board on matters relating to the effective design and operation of financial governance, internal financial controls, audit and the risk management of Leeds Hospitals Charity. The Committee has at least three Trustees as members, at least one of whom will have recent and relevant financial experience ideally with a professional qualification from one of the professional accountancy bodies. It is chaired by Mr Chris Schofield. The Chair of the Board of Trustees is not a member of this Committee but is invited to attend one meeting each year.

Business Committee

This Committee has been established during 2020-21 and is responsible for making recommendations to the Board in relation to human resources, workforce development, information technology and communications activities of Leeds Hospitals Charity. The Committee has delegated authority to make decisions on activities in human resources, workforce development, information technology and communications where the total expenditure on that activity does not exceed £20,000. It examines the rationale behind proposals to change staffing and approves changes to salaries for staff below Director level. The Committee has at least three Trustees as members and is chaired by Dame Linda Pollard.

Income Generation Committee

This new Committee focuses on the new strategic direction of Leeds Hospitals Charity as a fundraising organisation and concentrates attention on fundraising and associated issues. It is accountable to the Board for approving annual fundraising budgets, monitoring the fundraising performance of the Charity, agreeing any remedial actions that need to be taken to meet fundraising targets, and scrutinising fundraising proposals for consideration of the Board where these are not within the authority of the Committee for approval. At least three Trustees are members and Mr Edward Ziff chairs the Committee.

Charity staff attend each of these Committees to provide specialist input and advice.

Remuneration Committee

All Trustees are members of this Committee, which meets in a private session. The Committee considers and approves recommendations for changes to the salary levels and terms and conditions of the Chief Executive and the four Directors. It is chaired by the Chair of the Board of Trustees.

Capital Appeal Board

The Charity has established a Capital Appeal Board which will manage the appeal for funds to support the new Leeds Children’s Hospital. Whilst this is not a formal Committee of the Board, and has its own terms of reference, several Trustees are members, along with a number of non-Trustees. It has an independent Chair who reports to the Board of Trustees as required. The Board has met monthly from February 2021.

Appointment of Trustees

Leeds Hospitals Charity is committed to appointing Trustees from a range of experience and qualifications to ensure that the Board is diverse and has the necessary skills to discharge its responsibilities.

All appointments are made on merit, based on recommendations to the Board made by an interview panel consisting of several Trustees, advised by the Chief Executive and the Company Secretary. The process is open, transparent and fair for applicants. A number of sources for applicants are employed, with wide search criteria to expand the pool of applicants. A shortlist of candidates is compiled, based on the specific skills and experience they could bring to the post, to ensure that those skills not currently represented on the Board can be added. A thorough pre-appointment process is undertaken, including declarations of business or commercial interest and the Fit and Proper Persons test before the selected candidate(s) are proposed to the Board for approval at a quarterly meeting.

Following their appointment, Trustees undergo a comprehensive induction process during which they are provided with guidance on the role of a Trustee including the Charity Commission’s “Essential Trustee: What you need to know what you need to do (CC3)”, which explains the duties of a Trustee and the role of the Board. This induction also includes elements of the Leeds Teaching Hospitals Trust induction process, to ensure that Trustees begin to understand about the major beneficiary of the Charity. Trustees are required to sign the Trustee Code of Conduct, which encompasses the Nolan Committee guiding principles.

15. Reference & Administrative Details

Registered legal name Leeds Cares (working name Leeds Hospitals Charity)

Registered Charity Number 1170369

Companies House Number 10492128

Governing Document

Memorandum and Articles incorporated 22 November 2016 as amended by Scheme dated 29 March 2017 as amended by Special Resolution registered at Companies House on 15 May 2018, as amended by Special Resolution registered at Companies House on 24 November 2020.

Principal and Registered Office

Ground Floor, Trust Headquarters, Beckett Street, St James’s University Hospital, Leeds, LS9 7TF.

Leeds Hospitals Charity Charitable Objects

- (a) To further any charitable purpose or purposes relating to the general or specific purposes of the Leeds Teaching Hospitals NHS Trust or the purposes of the Health Service;
- (b) To promote, protect, preserve and advance all or any aspects of the health of the public;
- (c) To advance and promote knowledge and education in medicine and health including by engaging in and supporting medical and health research and the dissemination of the useful results.

Professional Advisers

Bankers

National Westminster Bank PLC Leeds City Office, 8 Park Row, Leeds LS1 5HD

Yorkshire Bank PLC 94 Albion Street, Leeds LS1 6AG

Investment managers

Rathbones 159 New Bond Street, London W1S 2UD

External auditors

Mazars LLP 5th Floor, 3 Wellington Place, Leeds LS1 4AP

Solicitors

Withers LLP 16 Old Bailey, London, EC4M 7EG

Wrigleys Solicitors LLP 19 Cookridge Street, Leeds, LS2 3AG

MacRoberts LLP Capella, 60 York Street, Glasgow, G2 8JX

16. Statement of Trustee Responsibilities & Accounts

The Trustees are responsible for preparing the Trustees’ Report and the financial statements in accordance with charity and company law.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.


The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company’s transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees also confirm that as far as they are aware, there is no relevant audit information of which the Charity’s auditors are unaware and they have taken all steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the Charity’s auditors are aware of that information.

In approving the Directors’ and Trustees’ Report, the Trustees are also approving the Strategic Report therein in their capacity as company directors.

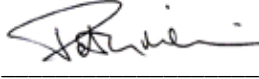
By Order of the Trustees

Signed



9 September 2021

Edward Ziff, Chairman



9 September 2021

Peter McWilliam, Trustee

Independent auditor's report to the members of Leeds Cares

Opinion

We have audited the financial statements of Leeds Cares (the ‘charity’) for the year ended 31 March 2021 which comprise Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland” (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity’s affairs as at 31 March 2021 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor’s responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC’s Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees’ use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity’s ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor’s report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees’ Report and the Directors’ report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors’ Report included within the Trustees’ Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors’ and Trustees’ Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees’ remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Directors’ Responsibilities Statement set out on page 96, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor’s responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the charity and its industry, we identified that the principal risks of non-compliance with laws and regulations related to the Charities Act 2011 the Charities Statement of Recommended Practice, UK tax legislation, pensions legislation, employment regulation and health and safety regulation, anti-bribery, corruption and fraud, money laundering, non-compliance with implementation of government support schemes relating to COVID-19, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, such as the Companies Act 2006.

We evaluated the Trustees’ and management’s incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to determining useful economic lives of intangible assets and the pension deficit provision, and significant one-off or unusual transactions.

Our audit procedures were designed to respond to those identified risks, including non-compliance with laws and

regulations (irregularities) and fraud that are material to the financial statements. Our audit procedures included but were not limited to:

- Discussing with the Trustees and management their policies and procedures regarding compliance with laws and regulations;
- Communicating identified laws and regulations throughout our engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the charity which were contrary to applicable laws and regulations, including fraud.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the Trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council’s website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor’s report.

Use of the audit report

This report is made solely to the charity’s members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity’s members as a body for our audit work, for this report, or for the opinions we have formed.

Mazars LLP
Chartered Accountants and Statutory Auditor
5th Floor
3 Wellington Place
Leeds
LS1 4AP


15 September 2021
Vincent Marke (Senior Statutory Auditor)
for and on behalf of Mazars LLP

Statement of Financial Activities for the year ended 31 March 2021

| | Note | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | Total Funds £000 | 2019/20 Total Funds £000 |
|--|------|-------------------------|-----------------------|----------------------|------------------|--------------------------|
| Income from: | | | | | | |
| Donations | | 1,784 | 2,440 | - | 4,224 | 1,211 |
| Legacies | | 860 | 717 | - | 1,577 | 670 |
| Subtotal | 3.1 | 2,644 | 3,157 | - | 5,801 | 1,881 |
| | | | | | | |
| Charitable activities | 3.2 | - | - | - | - | 193 |
| Fundraising activities | 3.3 | 640 | 118 | - | 758 | 1,095 |
| Investments | 9 | 674 | - | - | 674 | 1,170 |
| Other income | 3.4 | 78 | - | - | 78 | 59 |
| Total income | | 4,036 | 3,275 | - | 7,311 | 4,398 |
| | | | | | | |
| Expenditure | | | | | | |
| Costs of raising funds | 4.1 | 1,287 | 7 | - | 1,294 | 1,111 |
| Investment management costs | 4.2 | 159 | - | 24 | 183 | 200 |
| | | | | | | |
| Charitable activities: | 5 | | | | | |
| Equipment | | 299 | 121 | - | 420 | 1,259 |
| Environment | | 260 | 65 | - | 325 | - |
| Service Development | | - | - | - | - | 119 |
| Support Specialist Staff | | 203 | 1,107 | - | 1,310 | 1,226 |
| Research & Innovation | | 1,279 | 724 | - | 2,003 | 554 |
| Health & Wellbeing | | 1,250 | 118 | - | 1,368 | 2,799 |
| Education & Training | | 406 | (224) | - | 182 | 1,170 |
| Gifts in kind distributed to beneficiaries | | 882 | - | | 882 | - |
| Subtotal: | | 4,579 | 1,911 | - | 6,490 | 7,127 |
| | | | | | | |
| Total expenditure | | 6,025 | 1,918 | 24 | 7,967 | 8,438 |

Statement of Financial Activities for the year ended 31 March 2021 (continued)

| | | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | Total Funds £000 | 2019/20 Total Funds £000 |
|---|---|-------------------------------|-----------------------------|----------------------------|---------------------|--------------------------------|
| Net expenditure before investment gains/(losses) | | (1,989) | 1,257 | (24) | (656) | (4,040) |
| Gains/(losses) on revaluation and disposal of investment assets | | 4,348 | 1,468 | 1,125 | 6,941 | (3,642) |
| Gross transfer between funds 7 | 6 | (587) | 587 | - | - | - |
| Net movement in funds | | 1,772 | 3,412 | 1,101 | 6,285 | (7,682) |
| Fund balances brought forward at 1 April 2020 | | 21,021 | 2,133 | 2,276 | 25,430 | 33,112 |
| Fund balances carried forward at 31 March 2021 | | 22,793 | 5,545 | 3,377 | 31,715 | 25,430 |

The notes at pages 103 to 122 form part of these financial statements.

This Statement of Financial Activities includes all gains and losses in the year. All income and expenditure derives from continuing activities (see notes 3 – 7).

A comparative statement of financial activities is included in note 20.

Balance Sheet as at 31 March 2021

Leeds Cares Company Number: 10492128

| | Note | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | Total Funds £000 | 2019/20 Total Funds £000 |
|---|------|-------------------------------|-----------------------------|----------------------------|---------------------|--------------------------------|
| Fixed assets | | | | | | |
| Tangible Fixed Assets | 8.1 | 22 | - | - | 22 | - |
| Investments | 8.2 | 24,793 | 7,289 | 3,200 | 35,282 | 29,887 |
| Total fixed assets | | 24,815 | 7,289 | 3,200 | 35,304 | 29,887 |
| Current assets | | | | | | |
| Debtors | 10.1 | 927 | 580 | - | 1,507 | 375 |
| Cash investments/deposits | 10.2 | 837 | 500 | 177 | 1,514 | 2,213 |
| Cash at bank and in hand | 10.3 | 972 | 583 | - | 1,555 | 1,099 |
| Total current assets | | 2,736 | 1,663 | 177 | 4,576 | 3,687 |
| Creditors: amounts falling due within one year | 11.1 | (3,977) | (2,313) | - | (6,290) | (7,171) |
| Net current liabilities | | (1,241) | (650) | 177 | (1,714) | (3,484) |
| Total assets less current liabilities | | 23,574 | 6,639 | 3,377 | 33,590 | 26,403 |
| Creditors: amounts falling due after more than one year | 11.2 | (781) | (1,094) | - | (1,875) | (973) |
| Total net assets | | 22,793 | 5,545 | 3,377 | 31,715 | 25,430 |
| Funds of the charity | | | | | | |
| Capital funds: | | | | | | |
| Endowment funds | 12.2 | - | - | 3,377 | 3,377 | 2,276 |
| Income funds: | | | | | | |
| Restricted | 12.3 | - | 5,545 | - | 5,545 | 2,133 |
| Unrestricted | 12.5 | 22,793 | - | - | 22,793 | 21,021 |
| Total funds | | 22,793 | 5,545 | 3,377 | 31,715 | 25,430 |

The notes at pages 103 to 122 form part of these financial statements.

These accounts were approved and authorised for issue by the Trustees on 9 September 2021 and signed on their behalf by:



Edward Ziff, Chairman

Statement of Cash Flows for the period ended 31 March 2021

| | Note | 31 March 2021 £000 | 31 March 2020 £000 |
|--|------|--------------------------|--------------------------|
| Cash flows from operating activities: | | | |
| Net cash used in operating activities | 15.1 | (2,441) | (7,075) |
| Cash flows from investing activities: | | | |
| Dividends interest and rents from investments | 9 | 674 | 1,170 |
| Proceeds from the sale of investments | 8.2 | 10,583 | 10,695 |
| Purchase of fixed assets | 8.1 | (22) | |
| Purchase of investments | 8.2 | (9,037) | (2,860) |
| Net cash provided by investing activities | | 2,198 | 9,005 |
| Change in cash and cash equivalents in the year | 15.2 | (243) | 1,930 |
| Cash and cash equivalents at the beginning of the year | | 3,312 | 1,382 |
| Cash and cash equivalents at the end of the year | | 3,069 | 3,312 |
| Analysis of cash and cash equivalents | | | |
| Cash in hand | 10.3 | 1,555 | 1,099 |
| Short term deposits | 10.2 | 1,514 | 2,213 |
| Total cash and cash equivalents | | 3,069 | 3,312 |

The notes at pages 103 to 122 form part of these financial statements.

1. Accounting policies

1.1. Basis of preparation

The Financial Statements have been prepared under the historic cost convention, with items recognised at cost or transaction value, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (FRS 102) (second edition - October 2019), all applicable UK Accounting Standards, International Reporting Standards, the Charities Act 2011 and the Companies Act 2006.

- i. The Charity constitutes a public benefit entity as defined by FRS 102.
- ii. The most significant areas of judgement and key assumptions that affect items in the accounts are related to estimating the liability from multi-year grant commitments. Such grants are fully accrued when awarded and unspent amounts held as commitments until either the full award has been spent or the Trustees consider that any residual sums will no longer be required or claimed by grantees. At that point the commitment will be judged complete and cancelled.

Going concern

The Trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern. The Trustees have formed a judgement at the time of approving the Financial Statements that there is a reasonable expectation that the Charity has access to adequate resources to continue in operational existence for a period of at least twelve months from the date of approval of the accounts. At the end of the financial year Leeds Hospitals Charity had total net assets in excess of £31 million. The pandemic has impacted upon our income from fundraising and events in 2020 and this impact is still being felt in 2021. The Trustees have considered the period of at least twelve months from the date of approval of the accounts and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements. For this reason, they have adopted the going concern basis in preparing the Financial Statements.

Tax

Leeds Hospitals Charity, as a registered charity, is exempt from tax on its charitable activities.

1.2. Income

All income is included in full in the Statement of Financial Activities as soon as the following three factors can be met;

- a. entitlement - arises when a particular resource is receivable or the Charity's right becomes legally enforceable;
- b. probability - it is more likely than not that the economic benefits will flow to the Charity;
- c. measurement - when the monetary value of the income can be measured with sufficient reliability.

1.2a Income from legacies

Legacies are accounted for as income either upon receipt or where the receipt of the legacy is probable; this will be once confirmation has been received from the representatives of the estate(s) that payment of the legacy will be made or property transferred and once all conditions attached to the legacy have been fulfilled, and when the amount can be estimated with sufficient reliability.

1.2b Income from investment assets

Investment income includes income from investment assets, including dividends, interest and rents but excluding realised and unrealised Investment gains.

Individual unrestricted and the majority of restricted funds do not receive a direct allocation of income.

Investment income is utilised by the Trustees to meet the on-going running costs and grant making activities of the Charity.

Endowment Funds are invested in a separate portfolio, and the full income received is allocated to associated restricted Income funds.

Where such Income is not subject to restriction, it would be allocated to an unrestricted Income fund. The Charity has no such funds.

1.3. Expenditure

The Charity's accounts are prepared in accordance with the accruals concept.

Expenditure is recognised when a liability is incurred. Grant commitments are recognised once there is a legal or constructive obligation to make a payment to a third party.

Grants are only made to related or third-party NHS bodies and non-NHS bodies in furtherance of the Charity's objects. A liability for such grants is recognised when approval has been given by the Trustees. A grant approval is taken to constitute a firm intention of payment, and so a liability is recognised.

Contractual arrangements are recognised as goods or services supplied.

- a. **Irrecoverable VAT**
Irrecoverable VAT is charged against the category of expenditure for which it was incurred.
- b. **Allocation of overhead and support costs**
Overhead and support costs have been allocated as a direct cost or apportioned on an appropriate basis (refer to note 4) between Charitable Activities and Governance Costs. Once allocation and/or apportionment of overhead and support costs has been made between Charitable Activities and Governance Costs, the cost attributable to Charitable Activities is apportioned across those activities in proportion to total spend.

- c. **Costs of fundraising**
The costs of fundraising are the costs associated with generating income for the Charity. This includes the costs associated with investment management.
- d. **Charitable activities**
Costs of charitable activities comprise all costs incurred in the pursuit of the charitable objects of the Charity. These costs comprise direct costs and an apportionment of overhead and support costs as shown in note 6.
- e. **Governance costs**
Governance costs comprise all costs incurred in the governance of the Charity. These costs include costs related to statutory audit together with an apportionment of overhead and support costs.

Structure of funds

Where there is a legal restriction on the purpose to which a fund may be put, the fund is classified in the accounts as a restricted fund. Funds where the capital is held to generate income for charitable purposes and cannot itself be spent are accounted for as permanent endowment funds.

The Charity holds no expendable endowment funds.

Other funds are classified as unrestricted funds.

Funds which are not legally restricted but which the Trustees have chosen to earmark for set purposes are classified as designated funds.

The major funds held within these categories are disclosed in note 14.

1.4 Tangible fixed assets

Tangible fixed assets are measured at their historical cost. Fixed assets with a cost of more than £1,000 are capitalised and depreciated. Depreciation has been charged at 25% per annum for computers, fixtures and fittings. Depreciation is only charged when assets are brought into operational use.

1.5 Fixed and current asset investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the Balance Sheet date using the closing quoted market price. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The Charity does not acquire put options, derivatives or other complex financial instruments. The main form of financial risk faced by the Charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors.

Investment fixed assets are shown at market value.

- a. Investment property assets are not depreciated but are shown at market valuation.

The Charity holds one investment property, the remaining asset from a legacy from Mr Herbert Knowles who died in 1937. The property became vacant in February 2021 and as such valuations, with a view to selling the asset have been undertaken. Valuation gains and losses are recorded in the Statement of Financial Activities with the balance sheet reflecting the revalued amounts. The Charity does not invest in property in the normal course of business. Given the property is held for resale it has been transferred to current assets in the balance sheet.
- b. Quoted stocks and shares are included in the balance sheet at mid-market price, ex-dividend.

1.6 Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise.

Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (or date of purchase if later). Unrealised gains and losses are calculated as the difference between market value at the year end and opening market value (or date of purchase if later).

Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

1.7 Pensions costs

Under the terms of the Pensions Act 2008 the Charity is required to provide a pension scheme for employees. Qualifying employees are enrolled in the Charity's Workplace Pension, run by Scottish Widows. This is a defined contribution scheme.

There is one employee covered by the provisions of the NHS Pension Schemes (1 employee in 2019/20). Details of the benefits payable and rules of the Schemes can be found on the NHS Pensions website at www.nhsbsa.nhs.uk/pensions. Both are unfunded defined benefit schemes that cover NHS employers, GP practices and other bodies, allowed under the direction of the Secretary of State for Health in England and Wales. They are not designed to be run in a way that would enable the Charity to identify its share of the underlying scheme assets and liabilities. Therefore, each scheme is accounted for as if it were a defined contribution scheme: the cost to the Charity of participating in the schemes is taken as equal to the contributions payable to the schemes for the accounting period.

1.8 Financial instruments

The Charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost using the effective interest method. Financial assets held at amortised cost

comprise cash at bank and in hand, together with trade and other debtors. Financial liabilities held at amortised cost comprise trade and other creditors. Other derivative-based assets included in the investment portfolio are held at their fair value.

1.9 Change in the basis of accounting

There has been no change in the basis of accounting during the year.

1.10 Prior year adjustments

There are no prior year adjustments.

1.11 Pooling scheme

There is no official pooling scheme in operation for investments.

1.12 Donated goods

Gifts in kind received in the year have been distributed to beneficiaries and are not held as stock. They are measured at fair value and recognised as income within donations and when distributed the expenditure is included within charitable activities.

2. Related party transactions

With the exception of Mr Edward Ziff, none of the Trustees or members of the key management staff or parties related to them has undertaken any material transactions with Leeds Hospitals Charity during the year.

Mr Edward Ziff is the Chairman and CEO of Town Centre Securities plc with whom Leeds Hospitals Charity entered into a lease for a charity shop in April 2021. Leeds Hospitals Charity have signed a commercial agreement at arms length. The lease agreement is £50,000 per annum.

Leeds Hospitals Charity has made revenue and capital payments to the Leeds Teaching Hospitals NHS Trust.

The Chair of Leeds Teaching Hospitals NHS Trust, Dame Linda Pollard DBE DL, is a Trustee of Leeds Hospitals Charity.

Mr Chris Schofield is a non-Executive Director of Leeds Teaching Hospitals NHS Trust, a Trustee of Leeds Hospitals Charity and a Trustee of St Gemma's Hospice. During 2020/21 Leeds Hospitals Charity spent £Nil with St Gemma's (£1,553 2019/20).

Details of Leeds Hospitals Charity's related party transactions are below:

- [Leeds Teaching Hospitals NHS Trust](#)
Medical Equipment; 38 grants; £328k (£1,546k in 2019/20)
- [Leeds Teaching Hospitals NHS Trust](#)
Research & Innovation; 43 grants; £1,560k (£1,203k in 2019/20)
- [Leeds Teaching Hospitals NHS Trust](#)
Health & Wellbeing; 103 grants; £1,831k (£744k in 2019/20)
- [Leeds Teaching Hospitals NHS Trust](#)
Education & Training; 65 grants; £142k (£Nil in 2019/20)
- [Leeds Teaching Hospitals NHS Trust](#)
Environment; 52 grants; £253k (£Nil in 2019/20)
- [Leeds Teaching Hospitals NHS Trust](#)
Specialist Staff; 3 grants; £202k (£Nil in 2019/20)
- [Leeds Teaching Hospitals NHS Trust](#)
Revenue Grant totalling £Nil (£2m 2019/20):
 - Support of Specialist Staff £Nil (£2m in 2019/20)

- Other Payments to Leeds Teaching Hospitals NHS Trust:
- Payment under Service Level Agreement (SLA) £51k (£184k in 2019/20)
 - Costs of Seconded Staff £Nil (£291k in 2019/20)

At 31 March 2021, Leeds Hospitals Charity had total commitments and creditors owing to Leeds Teaching Hospitals of £6.9m (£8m in 2019/20). No sums were owed to Leeds Hospitals Charity by the NHS Trust.

3. Income

3.1. Income from donations and legacies

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|---|----------------------------|--------------------------|--------------------------|--------------------------|
| Donations from individuals, clubs and societies | 328 | 906 | 1,234 | 655 |
| Donations from charitable trusts and associations | 293 | 1,053 | 1,346 | 203 |
| Corporate donations | 226 | 50 | 276 | 312 |
| Donations from pharmaceutical companies | - | - | - | 13 |
| Donations earmarked for research: | | | | |
| From individuals, clubs & societies | 10 | - | 10 | 5 |
| From charitable trusts | - | 1 | 1 | 14 |
| From pharmaceutical companies | - | - | - | 9 |
| Legacies | 860 | 717 | 1,577 | 670 |
| Grants | 240 | 430 | 670 | - |
| Donated goods and services for distribution | 687 | - | 687 | - |
| Total income from donations and legacies | 2,644 | 3,157 | 5,801 | 1,881 |

3.2. Income from charitable activities

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|---|----------------------------|--------------------------|--------------------------|--------------------------|
| Income from the provision of education and training | - | - | - | 76 |
| Corporate sponsorship of training events | - | - | - | 117 |
| Total income from charitable activities | - | - | - | 193 |

3.3. Income from other fundraising activities

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|--|----------------------------|--------------------------|--------------------------|--------------------------|
| Income from fundraising activities | 558 | 62 | 620 | 810 |
| Sale of donated goods and merchandise | - | - | - | 7 |
| Income from fundraising events | 82 | 56 | 138 | 278 |
| Total income from fundraising activities | 640 | 118 | 758 | 1,095 |

3.4. Other income

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|--------------------|----------------------------|--------------------------|--------------------------|--------------------------|
| Other Income | 78 | - | 78 | 59 |
| Total other income | 78 | - | 78 | 59 |

4. Expenditure

4.1. Cost of raising funds

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|---|----------------------------|--------------------------|--------------------------|--------------------------|
| Fundraising events and appeals | 828 | 7 | 835 | 572 |
| Legacies | 35 | - | 35 | 12 |
| Charitable trusts and corporate donations | 143 | - | 143 | 105 |
| Other trading activities - merchandise | 20 | - | 20 | 56 |
| Support costs allocated | 261 | - | 261 | 366 |
| Total cost of raising funds | 1,287 | 7 | 1,294 | 1,111 |

4.2. Investment management costs

| | Total 2021 Funds £000 | Total 2020 Funds £000 |
|-----------------------------|--------------------------|--------------------------|
| Investment broker fees | 124 | 135 |
| Investment property fees | - | 1 |
| Support costs allocated | 59 | 64 |
| Total cost of raising funds | 183 | 200 |

4.3. Allocation and apportionment of governance costs

| | 2021 £000 | 2020 £000 | Basis of Apportionment |
|-------------------------------------|--------------|--------------|------------------------|
| Salaries, SLA* and Related Costs | 846 | 870 | Allocated on time |
| Legal and Consultancy | 261 | 205 | Allocated on time |
| Branding & Publicity | 65 | 173 | Allocated on time |
| Recruitment | 58 | 64 | Allocated on time |
| General Running Costs | 100 | 205 | Allocated on time |
| Computer hardware/software licences | 87 | 91 | Allocated on time |
| Audit and professional fees | 20 | 36 | Allocated on time |
| Bank charges | 7 | 3 | Allocated on time |
| Total | 1,444 | 1,647 | |

*SLA - Service Level Agreement

4.4. Apportionment of support costs across costs of raising funds

| | Costs of Generating Income £000 | Investment Management Costs £000 | Total Allocated 2021 £000 | Total Allocated 2020 £000 |
|-------------------------------------|--|---|------------------------------------|------------------------------------|
| Salaries, SLA and Related Costs | 154 | 34 | 188 | 227 |
| Legal and Consultancy | 48 | 10 | 58 | 54 |
| Branding & Publicity | 11 | 3 | 14 | 45 |
| Recruitment | 10 | 3 | 13 | 16 |
| General Running Costs | 18 | 4 | 22 | 54 |
| Computer hardware/software licences | 16 | 4 | 20 | 24 |
| Audit and professional fees | 3 | 1 | 4 | 9 |
| Bank charges | 1 | - | 1 | 1 |
| Total | 261 | 59 | 320 | 430 |

4.5. Apportionment of support costs across charitable activities

| | Medical Equipment £000 | Environment £000 | Gifts in kind £000 | Specialist Staff £000 | Research & Innovation £000 | Health & Wellbeing £000 | Education & Training £000 | Total Allocated 2021 £000 | Total Allocated 2020 £000 |
|---|------------------------------|---------------------|-----------------------|--------------------------|----------------------------------|-------------------------------|---------------------------------|---------------------------------|---------------------------------|
| Salaries, SLA and Related Costs | 54 | 42 | 114 | 33 | 259 | 133 | 24 | 659 | 643 |
| Legal and Consultancy | 17 | 13 | 35 | 10 | 80 | 41 | 7 | 203 | 151 |
| Branding & Publicity | 4 | 3 | 9 | 3 | 20 | 10 | 2 | 51 | 128 |
| Recruitment | 4 | 3 | 8 | 2 | 18 | 9 | 1 | 45 | 47 |
| General Running Costs | 6 | 5 | 13 | 4 | 31 | 16 | 3 | 78 | 152 |
| Computer hardware/ software licences | 6 | 4 | 11 | 4 | 26 | 14 | 2 | 67 | 67 |
| Audit and professional fees | 2 | 1 | 3 | 1 | 5 | 3 | 1 | 16 | 27 |
| Bank charges | - | 1 | 1 | - | 2 | 1 | - | 5 | 2 |
| Total | 93 | 72 | 94 | 57 | 441 | 227 | 40 | 1,124 | 1,217 |

5. Analysis of charitable activities

| | Unrestricted Funds £000 | Restricted Funds £000 | Support costs £000 | Total 2020/21 £000 | Net fund 2019/20 | Support 2019/20 | Total 2019/20 £000 |
|---|-------------------------------|-----------------------------|--------------------------|-----------------------|---------------------|--------------------|-----------------------|
| Medical equipment | 206 | 121 | 93 | 420 | 911 | 348 | 1,259 |
| Environment | 188 | 65 | 72 | 325 | - | - | - |
| Service Development | - | - | - | - | 104 | 15 | 119 |
| Support Specialist Staff | 146 | 1,107 | 57 | 1,310 | 1,133 | 93 | 1,226 |
| Research & Innovation | 836 | 724 | 441 | 2,001 | 361 | 193 | 554 |
| Health & Wellbeing | 1,026 | 118 | 227 | 1,371 | 2,318 | 481 | 2,799 |
| Education & Training | 366 | (224) | 40 | 182 | 1,083 | 87 | 1,170 |
| Gifts in kind distributed to beneficiaries | 687 | - | 194 | 881 | | | |
| Total analysis of charitable activities | 3,455 | 1,911 | 1,124 | 6,490 | 5,910 | 1,217 | 7,127 |

5.1. Analysis of grants

| Grants awarded to institutions: | | 2020/21 Total | | 2019/20 Total |
|---|-----|------------------|-----|------------------|
| Name of recipient and number of grants | No: | £000 | No: | £000 |
| | | | | |
| Leeds Teaching Hospitals NHS Trust – Medical Equipment | 38 | 328 | 108 | 1,546 |
| Leeds Teaching Hospitals NHS Trust - Health & Wellbeing | 103 | 1,831 | 357 | 744 |
| Leeds Teaching Hospitals NHS Trust: Research & Innovation | 43 | 1,560 | 29 | 1,203 |
| Leeds Teaching Hospitals NHS Trust: Environment | 52 | 253 | - | - |
| Leeds Teaching Hospitals NHS Trust: Specialist Staff | 3 | 202 | - | - |
| Day One Trauma Support – upon de-linking | 1 | 1,050 | - | - |
| | | | | |
| Revenue grants: | | | | |
| Leeds Teaching Hospitals NHS Trust - Support of Specialist Staff | - | - | 1 | 2,143 |
| Total | 240 | 5,224 | 495 | 5,636 |

5.2. Grants awarded to individuals

| | | 2020/21 Total | | 2019/20 Total |
|--|-----|------------------|-----|------------------|
| Name of recipient and number of grants | No: | £000 | No: | £000 |
| | | | | |
| Staff of Leeds Teaching Hospitals NHS Trust - Training & Development | 65 | 142 | 530 | 800 |
| Total | 65 | 142 | 530 | 800 |

6. Details of transfers between funds

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|-------------------------|-------------------------------|-----------------------------|-----------------------------|-----------------------------|
| Transfers between funds | (587) | 587 | - | - |

The fund transfers are a result of a detailed review of funds undertaken in the year. This review identified legally restricted funds which have been transferred to restricted funds in the year.

7. Staff costs and emoluments

7.1. Analysis of staff costs

| | Total 2021 £000 | Total 2020 £000 |
|-------------------------------------|-----------------------|-----------------------|
| Service Level Agreement (Incl. VAT) | 51 | 184 |
| LTHT Seconded Staff | - | 291 |
| Consultancy Fees | 92 | 201 |
| Salaries and wages | 1,269 | 936 |
| Social security costs | 116 | 95 |
| Other pension costs | 63 | 44 |
| | 1,591 | 1,751 |
| Average Head Count | | |
| Fundraising staff | 10 | 10 |
| Charitable staff | 27 | 24 |

7.2. Staff emoluments

| Between | 2021 No. | 2020 No. |
|----------------|-------------|-------------|
| £70K and £80K | 1 | - |
| £90K and £100K | 1 | 1 |

7.3. Key management personnel remuneration

Total salary costs of the Chief Executive including employers NIC and pension costs were £114,789 (2019/20: £165,033).

During the year none of the Trustees have been paid any remuneration or received any other benefits from employment with the Charity. The Trustees received no reimbursement of out of pocket expenses.

8. Analysis of fixed assets

8.1. Tangible fixed assets

| | Fixtures, fittings and equipment £000 |
|---------------------------------|--|
| Cost | |
| At 1 April 2020 | - |
| Additions | 22 |
| At 31 March 2021 | 22 |
| Depreciation | |
| At 1 April 2020 | - |
| Charge in the year | - |
| At 31 March 2021 | - |
| Net book value at 31 March 2021 | 22 |
| Net book value at 31 March 2020 | - |

8.2. Investments

| | Long Term £000 | Total 2021 £000 | Total 2020 £000 |
|--|-------------------|--------------------|--------------------|
| Market value at 1 April 2020 | 29,887 | 29,887 | 41,364 |
| Add: Acquisitions at cost | 9,037 | 9,037 | 2,860 |
| Less: Disposals at carrying value | (10,458) | (10,458) | (10,695) |
| Less: Transfer of property to current assets | (125) | (125) | - |
| Add: Net gain/(loss) on revaluation | 6,941 | 6,941 | (3,642) |
| Market value at 31 March 2021 | 35,282 | 35,282 | 29,887 |
| Historic cost | | 24,905 | 26,987 |

8.3. Class of investments

| | Held inside the UK £000 | Held outside the UK £000 | Total 2021 £000 | Total 2020 £000 |
|---|-------------------------------|--------------------------------|-----------------------|-----------------------|
| Investments listed on the stock exchange | 22,373 | 12,909 | 35,282 | 29,792 |
| Other investments – property | - | - | - | 95 |
| Total investment income | 22,373 | 12,909 | 35,282 | 29,887 |

9. Investment income

| | Total 2021 £000 | Total 2020 £000 |
|----------------------------------|-----------------------|-----------------------|
| Investments – dividends received | 662 | 1,102 |
| Investments – interest received | 7 | 63 |
| Other investments – property | 5 | 5 |
| Total investment income | 674 | 1,170 |

10. Analysis of current assets

10.1. Debtors under one year

| | 31 March 2021 £000 | 31 March 2020 £000 |
|---|-----------------------|-----------------------|
| Property held for sale | 125 | - |
| Trade debtors | 1 | - |
| Accrued income | 1,382 | 375 |
| Total debtors falling due within one year | 1,508 | 375 |

10.2. Analysis of short-term investments and deposits

| | 31 March 2021 £000 | 31 March 2020 £000 |
|---|-----------------------|-----------------------|
| Rathbones Capital Account | 1,313 | 2,014 |
| Rathbones Capital Account (B) | 201 | 199 |
| Total short-term investments and deposits | 1,514 | 2,213 |

10.3. Analysis of cash on deposit

| | 31 March 2021 £000 | 31 March 2020 £000 |
|---------------------------|-----------------------|-----------------------|
| Natwest Current Account | 1,539 | 1,064 |
| Yorkshire Deposit Account | 10 | 9 |
| PayPal Account | 6 | 26 |
| Total cash on deposit | 1,555 | 1,099 |

11. Analysis of liabilities

11.1. Creditors under one year:

| | 31 March 2021 £000 | 31 March 2020 £000 |
|---|-----------------------|-----------------------|
| Trade creditors | 660 | - |
| Accruals | 5,588 | 7,141 |
| Social Security and other taxes | 42 | 30 |
| Total creditors falling due within one year | 6,290 | 7,171 |

11.2. Creditors over one year

| | 31 March 2021 £000 | 31 March 2020 £000 |
|--|-----------------------|-----------------------|
| Accruals | 1,875 | 973 |
| Total creditors falling due after more than one year | 1,875 | 973 |

12. Analysis of funds

12.1. Movement in funds 2020/21

| Funds | Balance 1 April 2020 £000 | Movement In year 2020/21 £000 | Balance 31 March 2021 £000 |
|---------------------------------------|------------------------------------|--|-------------------------------------|
| Unrestricted General Purpose | 4,121 | (321) | 3,800 |
| Unrealised Gain Pool (Major Projects) | 2,114 | 3,785 | 5,899 |
| Unrestricted Designated | 14,786 | (1,692) | 13,094 |
| Total Designated | 16,900 | 2,093 | 18,993 |
| | | | |
| Restricted | 2,133 | 3,412 | 5,545 |
| Endowments | 2,276 | 1,101 | 3,377 |
| Total | 25,430 | 6,285 | 31,715 |

Movement in funds 2019/20

| Funds | Balance 1 April 2019 £000 | Movement In year 2019/20 £000 | Balance 31 March 2020 £000 |
|---------------------------------------|------------------------------------|--|-------------------------------------|
| Unrestricted General Purpose | 4,538 | (417) | 4,121 |
| Unrealised Gain Pool (Major Projects) | 6,309 | (4,195) | 2,114 |
| Unrestricted Designated | 14,829 | (43) | 14,786 |
| Total Designated | 21,138 | (4,238) | 16,900 |
| | | | |
| Restricted | 4,444 | (2,311) | 2,133 |
| Endowments | 2,992 | (716) | 2,276 |
| Total | 33,112 | (7,682) | 25,430 |

12.2. Endowment funds

| | Balance 1 April 2020 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & Losses £000 | Balance 31 March 2021 £000 |
|----------------------|------------------------------------|----------------|---------------------|-------------------|---------------------------|-------------------------------------|
| Elsie May Sykes Fund | 1,373 | - | (14) | - | 678 | 2,037 |
| Jeremy Neil Allen | 903 | - | (10) | - | 447 | 1,340 |
| Total | 2,276 | - | (24) | - | 1,125 | 3,377 |

| Name of fund | | Description of the nature and purpose of each fund |
|--------------|----------------------|---|
| A | Elsie May Sykes Fund | Funding of Research & Equipment at Leeds Teaching Hospitals NHS Trust |
| B | Jeremy Neil Allen | Funding of Paediatric Oncology Research, Paediatric Service, Oncology |

12.3. Restricted funds, including Linked charities

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below:

| Material Funds | | Balance 1 April 2020 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & Losses £000 | Balance 31 March 2021 £000 |
|----------------|--|------------------------------------|----------------|---------------------|-------------------|---------------------------|-------------------------------------|
| A | Inflammation Group Fund | 512 | 90 | (458) | - | 94 | 238 |
| B | Leeds Cancer Centre Charity | 434 | 4 | 1,190 | - | 352 | 1,980 |
| C | Breast Cancer Research Action Group | 427 | 22 | 253 | - | 153 | 855 |
| D | Day One | 281 | 1,071 | (1,352) | - | - | - |
| E | Liaison Psychiatry | 336 | (28) | 165 | - | 102 | 575 |
| F | Jeremy Neil Allen Paediatric Oncology research | - | 93 | (64) | 263 | 63 | 355 |
| G | Neurosurgical Research – Philip Moore legacy | 15 | - | 233 | - | 54 | 302 |
| H | Stroke research – Raymond Bucktrout legacy | - | 489 | - | - | - | 489 |
| I | NHS Charities Together | - | 670 | (670) | - | - | - |
| | Others (22): | 128 | 864 | (1,215) | 324 | 650 | 751 |
| Total | | 2,133 | 3,275 | (1,918) | 587 | 1,468 | 5,545 |

12.4. Details of material funds - restricted funds

| Name of fund | | Status | Description of the nature and purpose of each fund |
|--------------|-------------------------------------|--------|---|
| A | Inflammation Group | Linked | Funding of research & therapy for arthritis & autoimmune candidates |
| B | Leeds Cancer Centre | Linked | Funding of research, equipment and enhanced patient care |
| C | Breast Cancer Research Action Group | Linked | Funding of research into breast cancer and purchase of equipment |
| D | Day One | Linked | Fund equipment, research and care for the or the benefit of patients who have suffered a major trauma |
| E | Liaison Psychiatry | | For the benefit of the Department of Psychiatry |
| F | Paediatric Oncology Research | | Income from the Jeremy Neil Allen Endowment restricted for paediatric oncology research |
| G | Neurosurgical Research | | Income from the Philip Moore legacy restricted for neurosurgical research |
| H | Stroke Research | | Income from the Raymond Bucktrout legacy restricted for stroke research |
| I | NHS Charities Together | | Restricted grant income |

Linked charities share one set of accounts, share a charity number, have the same Trustees and are connected because of the service they provide. They receive a proportion of unrealised and investment gains and losses. All funds receive a proportion of investment income, netted off against administration costs.

12.5. Unrestricted funds

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below:

| Designated Funds | | Balance 1 April 2020 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & Losses £000 | Balance 31 March 2021 £000 |
|------------------------|-------------------------------------|------------------------------------|----------------|---------------------|-------------------|---------------------------|-------------------------------------|
| Material funds | | | | | | | |
| A | Leukaemia Research | 404 | - | 97 | - | - | 501 |
| B | Children's Tumour & Leukaemia Fund | 332 | - | (1) | - | - | 331 |
| C | Bed Endowment (LGI) | 464 | - | (464) | - | - | - |
| D | Yorkshire Cancer Centre | 1,243 | 105 | 51 | - | - | 1,399 |
| E | Academic Chair in Clinical Oncology | 625 | - | (154) | - | - | 471 |
| F | Breast Cancer Research | 337 | 3 | (6) | - | - | 334 |
| G | BRS Renal – Paediatric Renal | 47 | 500 | (110) | - | - | 437 |
| H | Major Projects | 2,114 | - | - | - | 3,785 | 5,899 |
| | Others (469): | 11,334 | 1,039 | (2,636) | (116) | - | 9,621 |
| Total designated funds | | 16,900 | 1,647 | (3,223) | (116) | 3,785 | 18,993 |
| General unrestricted | | 4,121 | 2,389 | (2,802) | (471) | 563 | 3,800 |
| | | 21,021 | 4,036 | (6,025) | (587) | 4,348 | 22,793 |

12.6. Details of material funds - designated funds

| Name of fund | | Description of the nature and purpose of each fund, approximate timeframe for expenditure |
|--------------|-------------------------------------|--|
| A | Leukaemia Research | Funding of leukaemia research, 3-5 years. |
| B | Children's Tumour & Leukaemia Fund | Funding of research, equipment and staff training & development, 3-5 years. |
| C | Bed Endowment (LGI) | Pre 1974 legacy, patient amenities, 1-2 years. Fully expensed in the year. |
| D | Yorkshire Cancer Centre | Funding of research, equipment & enhanced patient care, 3-5 years. |
| E | Academic Chair in Clinical Oncology | Funding of research, 3-5 years. |
| F | Breast Cancer Research | Funding of research and education, 3-5 years. |
| G | BRS Renal – Paediatric Renal | Funding of equipment, research & enhanced patient care, 2-3 years. |
| H | Major Projects | Unrealised Gains on Investment Portfolio. Designated for use on major projects within Leeds Teaching Hospitals NHS Trust in line with the Charity's Strategy and Objectives, 5-10 years. |

12.7. Analysis of net assets between funds 2020/21

| | Unrestricted funds | | Restricted funds | | Total funds |
|--|----------------------|-------------------------|-------------------------|----------------------|--------------|
| | General fund £000 | Designated fund £000 | Restricted fund £000 | Endowed fund £000 | 2020 £000 |
| Fixed Assets | 22 | - | - | - | 22 |
| Investments | 4,236 | 20,557 | 7,289 | 3,200 | 35,282 |
| Debtors | 653 | 274 | 580 | - | 1,507 |
| Cash investments | 701 | 136 | 500 | 177 | 1,514 |
| Cash at bank and in hand | 972 | - | 583 | - | 1,555 |
| Liabilities due within one year | (2,003) | (1,974) | (2,313) | - | (6,290) |
| Liabilities due after more than one year | (781) | - | (1,094) | - | (1,875) |
| Total net assets | 3,800 | 18,993 | 5,545 | 3,377 | 31,715 |

12.8. Analysis of net assets between funds 2019/20

| | Unrestricted funds | | Restricted funds | | Total funds |
|--|----------------------|-------------------------|-------------------------|----------------------|--------------|
| | General fund £000 | Designated fund £000 | Restricted fund £000 | Endowed fund £000 | 2020 £000 |
| Investments | 5,454 | 17,791 | 4,366 | 2,276 | 29,887 |
| Debtors | 170 | 154 | 51 | - | 375 |
| Cash investments | - | 1,804 | 409 | - | 2,213 |
| Cash at bank and in hand | 896 | - | 203 | - | 1,099 |
| Liabilities due within one year | (2,079) | (2,475) | (2,617) | - | (7,171) |
| Liabilities due after more than one year | (320) | (374) | (279) | - | (973) |
| Total net assets | 4,121 | 16,900 | 2,133 | 2,276 | 25,430 |

13. Legacies

Legacy income is only included in income where receipt is probable and the amount is capable of being estimated with sufficient reliability, or has been received.

Legacies recognised in 2020/21 totalled £1,577k, the following exceeded £50k:

- Terence Howard for the benefit of the Neonatal Unit.
- Doreen Lund for the benefit of Cardiology.
- Raymond Bucktrout for the benefit of Stroke Research.
- Jean Egan for the benefit of Leeds Cancer Centre.
- David Clark for the benefit of Hepatobiliary and Pancreatic Surgery.
- Jean Wood for the benefit of Leeds Hospitals Charity General Purposes.
- Timothy Fergie for the benefit of Leeds Hospitals Charity General Purposes.
- Joyce Shaw for the benefit of Leeds General Infirmary.
- Geoffrey Lyons for the benefit of St James Hospital.

14. Financial Instruments

| | 2020/2021 £'000 | 2019/20 £,000 |
|--|--------------------|------------------|
| Financial assets measured at amortised cost | 1,508 | 375 |
| Financial liabilities measured at amortised cost | 8,123 | 8,114 |

Financial assets comprise accrued income. Financial liabilities comprise accruals including grants.

15. Cash Flow

15.1. Reconciliation of net income/(expenditure) to net cash flow from operating activities

| | 2020/21 £'000 | 2019/20 £,000 |
|--|------------------|------------------|
| Net income/(expenditure) for the year | 6,285 | (7,682) |
| Adjustment for: | | |
| (Gains)/losses on investments | (6,941) | 3,642 |
| Dividends, interest and rents from investments | (674) | (1,170) |
| (Increase)/decrease in debtors | (1,132) | 887 |
| Decrease in creditors | (21) | (2,752) |
| Net cash used in operating activities | (2,441) | (7,075) |

15.2. Analysis of changes in net debt

| | Balance 1 April 2020 £'000 | Cash Flows in Year £,000 | Balance 31 March 2021 £'000 |
|--------------------------|----------------------------------|--------------------------------|-----------------------------------|
| Cash in hand and at bank | 1,099 | 456 | 1,555 |
| Cash equivalent | 2,213 | (699) | 1,514 |
| Total | 3,312 | (243) | 3,069 |

16. Trustee and connected persons transactions

Amounts entered in the following sections are rounded to the nearest pound.

16.1. Trustees’ expenses reimbursed

No Trustees received travel and subsistence reimbursements in the year (Nil 2019/20).

16.2. Trustee remuneration

No Trustees received remuneration in the year (Nil 2019/20).

16.3. Trustee donations

Two trustees made donations to the Charity in the year amounting to £24,300 (Nil 2019/20).

16.4. Trustee Indemnity Insurance

| | Total 2020/21 £ | Total 2019/20 £ |
|---|-----------------------|-----------------------|
| Description of cover | | |
| Markel (UK) Limited: Social Welfare Combined Insurance Cover | 6,405 | 9,444 |
| Total | 6,405 | 9,444 |

In 2019/20 the Markel (UK) Ltd indemnity insurance included £1,730 for Cyber insurance cover. A separate policy was in place with Hiscox for Cyber insurance cover in 2020/21, the annual premium is £1,730.

17. Auditor’s remuneration

The auditor’s remuneration constitutes an audit fee of £19,000 (2019/20 £18,000) and additional VAT advisory work of £1,900 (2019/20 £nil).

18. Operating lease commitments

The Charity entered a two-year rental lease on 11 December 2020 in respect of their retail operation at Crossgates Shopping Centre.

| | < 1 Year £'000 | 1-5 years £'000 | >5 years £'000 |
|--------------------|-------------------|--------------------|-------------------|
| Land and buildings | 20 | 15 | - |

19. Contingent liabilities

The Charity has given indemnities to executors under the standard terms for legacies received from dormant accounts. The Trustees believe the risk of significant claims arising as a result of these to be negligible.

20. Statement of Financial Activities for the year ended 31 March 2020

| | | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | 2019/20 Total Funds £000 |
|-----------------------------|--|-------------------------------|-----------------------------|----------------------------|--------------------------------|
| Income | | | | | |
| Income from: | | | | | |
| Donations | | 1,106 | 105 | - | 1,211 |
| Legacies | | 670 | - | - | 670 |
| Awards | | - | - | - | - |
| Subtotal | | 1,776 | 105 | - | 1,881 |
| Fundraising activities | | 993 | 102 | - | 1,095 |
| Investments | | 1,032 | 138 | - | 1,170 |
| Charitable activities | | 195 | (2) | - | 193 |
| Other income | | 58 | 1 | - | 59 |
| Total income | | 4,054 | 344 | - | 4,398 |
| Expenditure | | | | | |
| Costs of raising funds | | 1,111 | - | - | 1,111 |
| Investment management costs | | 200 | - | - | 200 |
| Charitable activities: | | | | | |
| Equipment | | 893 | 366 | - | 1,259 |
| Service Development | | - | 119 | - | 119 |
| Support Specialist Staff | | 355 | 871 | - | 1,226 |
| Research & Innovation | | 546 | 8 | - | 554 |
| Health & Wellbeing | | 2,502 | 297 | - | 2,799 |
| Education & Training | | 694 | 476 | - | 1,170 |
| Subtotal: | | 4,990 | 2,137 | - | 7,127 |
| Total expenditure | | 6,301 | 2,137 | - | 8,438 |

Statement of Financial Activities for the year ended 31 March 2020 (continued)

| | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | 2019/20 Total Funds £000 |
|---|----------------------------|--------------------------|-------------------------|--------------------------------|
| Net expenditure before investment gains/(losses) | (2,247) | (1,793) | - | (4,040) |
| Losses on revaluation and disposal of investment assets | (2,408) | (518) | (716) | (3,642) |
| Gross transfer between funds | - | - | - | - |
| Net expenditure | (4,655) | (2,311) | (716) | (7,682) |
| Fund balances brought forward at 1 April 2019 | 25,676 | 4,444 | 2,992 | 33,112 |
| Fund balances carried forward at 31 March 2020 | 21,021 | 2,133 | 2,276 | 25,430 |



To find out more please call **0113 5397020** or email **hello@leedshospitalscharity.org.uk**.

You can also find out more about our work at **www.leedshospitalscharity.org.uk**.