# Leeds Hospitals Charity

England & Wales · Charity number 1170369

## Details

| | |
|---|---|
| **Other names** | LEEDS CARES, LEEDS HOSPITAL CHARITABLE FOUNDATION, Leeds Hospitals Charity |
| **Status** | Registered |
| **Legal form** | Charitable company |
| **Company number** | 10492128 |
| **Registered** | 2016-11-24 |
| **Register** | View on the Charity Commission register |

## Contact

| | |
|---|---|
| **Address** | Ground Floor<br>Trust Headquarters<br>Beckett Street<br>St James's University Hospital<br>Leeds |
| **Phone** | 01132065173 |
| **Email** | Hello@leedshospitalscharity.org.uk |
| **Website** | www.leedshospitalscharity.org.uk |

## Activities

**Objects:** (A) TO FURTHER ANY CHARITABLE PURPOSE OR PURPOSES RELATING TO THE GENERAL OR ANY SPECIFIC PURPOSES OF THE NHS TRUST OR THE PURPOSES OF THE HEALTH SERVICE; (B) TO PROMOTE, PROTECT, PRESERVE AND ADVANCE ALL OR ANY ASPECTS OF THE HEALTH OF THE PUBLIC; AND(C) TO ADVANCE AND PROMOTE KNOWLEDGE AND EDUCATION IN MEDICINE AND HEALTH INCLUDING BY ENGAGING IN AND SUPPORTING MEDICAL AND HEALTH RESEARCH AND THE DISSEMINATION OF THE USEFUL RESULTS.

**Activities:** To further any charitable purpose or purposes relating to the general or any specific purposes of Leeds Teaching Hospital Trust or the purposes of the National Health Service.

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## Classification

- **How:** Makes Grants To Individuals, Makes Grants To Organisations, Provides Other Finance, Provides Services, Sponsors Or Undertakes Research, Acts As An Umbrella Or Resource Body, Other Charitable Activities
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, Other Charitable Purposes
- **Who:** Children/young People, Elderly/old People, People With Disabilities, The General Public/mankind

## Geography

- Throughout England

## Finances

| Period end | Income | Expenditure | Assets | Employees |
|---|---|---|---|---|
| 2025-03-30 | £7,192,077 | £7,724,777 | £21,120,818 | 76 |
| 2024-03-30 | £8,777,176 | £8,510,311 | £21,637,597 | 74 |
| 2023-03-30 | £7,890,426 | £17,991,470 | £19,312,552 | 63 |
| 2022-03-30 | £7,146,853 | £8,778,055 | £32,010,604 | 56 |
| 2021-03-30 | £7,311,002 | £7,966,624 | £31,715,450 | 37 |

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## Trustees

| Name | Role | Appointed |
|---|---|---|
| Antony Kildare | | 2025-08-01 |
| CHARLENE LYONS | | 2024-06-20 |
| David John Colman | | 2025-10-21 |
| Dr Cassandra DOHERTY | | 2020-11-24 |
| Dr David BERRIDGE | | 2021-06-14 |
| Dr Razwan Ali | | 2025-10-21 |
| Dr Yvette OADE | | 2020-11-24 |
| Gemma Lucy SKELLEY | | 2023-12-07 |
| Lalit SURYAWANSHI | | 2024-06-20 |
| Lauren GLAISTER | | 2021-09-09 |
| Leicia Louise Feare | | 2025-11-23 |
| Mark Davies | | 2021-06-03 |
| Simon Andrew Gray | | 2025-11-23 |

## Linked charities

- LEEDS TEACHING HOSPITALS CHARITABLE FUND (1170369-1)
- LEEDS CHILDREN’S TRANSPLANT TEAM (1170369-10)
- RAYS OF HOPE (1170369-11)
- ELSIE MAY SYKES (1170369-12)
- JEREMY NEIL ALLEN (1170369-13)
- LEEDS CHEST CLINIC GENERAL PURPOSE CHARITY (1170369-2)
- ARTHRITIS AND INFLAMMATORY DISEASES CHARITY (1170369-3)
- DAY ONE (1170369-4)
- LEEDS CHILDREN'S HOSPITAL CHARITY (1170369-5)
- ROBERT OGDEN MACMILLAN CENTRE (1170369-6)
- YORKSHIRE BRAIN APPEAL (1170369-7)
- Leeds Cancer Centre Charity (1170369-8)
- BREAST CANCER RESEARCH ACTION GROUP (1170369-9)

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**Leeds Hospitals Charity**

England & Wales - Charity number 1170369

# Accounts



Annual Report and Accounts 2024/25

# Transforming lives

## through better treatments, care and support

Leeds Hospitals Charity

Let's do good together

Registered Charity Number: 1170369. Registered Company Number: 10492128.

Cover image: Play worker Claire with young patient on ward 52

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# Our year at a glance

# Chair's welcome



**Dr Yvette Oade CBE, Chair**

## After another brilliant year, I'm pleased to present the annual report and accounts for Leeds Hospitals Charity for 2024/25.

I'm so proud to be the Chair of the Board at this fantastic charity. We've continued to stand alongside our NHS colleagues, funding innovative projects that can support them to really make a difference to patients and their families. Our flagship project this year was the expansion of the play service at Leeds Children's Hospital, allowing the award-winning play team to provide a 7-day a week service to all children, meaning every child now has access to play, whichever ward they're on and however long they're in hospital.

Projects like this are made possible by the continued generosity of you, our donors and fundraisers, who keep on supporting us, year after year. You keep on pushing yourselves, taking on new challenges, scaling new heights and raising even more money to give back and say thank you to our hospitals.

This year we've also seen a huge increase in the number of people giving their time to volunteer with the charity. New roles across our hospital sites, including our new family support trolley, have provided a wonderful opportunity for people to make an immediate difference on the wards of our hospitals. These friendly faces can transform the hospital experience for tired families and I'm incredibly grateful to all of our volunteers – both new and old – for donating their time in this way.

In January we received the devastating news that Leeds was not going to be prioritised for new hospital funding as part of the government's New Hospitals Programme. This pushes the opportunity for a new Children's Hospital back to 2032 at the earliest. It was an extremely disappointing outcome but we remain committed to working with Leeds Teaching Hospitals to plan the best way forward for our teams working in paediatric care.

Finally, I'd like to say a huge thank you to every one of the Charity team, as well as our fantastic Board of Trustees, for your dedication and hard work.

Thank you,

*Yvette*

**Dr Yvette Oade CBE**

# Chief Executive's review



**Esther Wakeman**
**CEO**

## As we look back on the past year, I am again filled with gratitude for the progress we have made together.

The ongoing commitment of our donors and volunteers to support Leeds Hospitals Charity is incredible. In 2024/25 our fundraisers and donors went above and beyond yet again, helping us raise £7.2 million. This has meant we can keep supporting our NHS staff and the patients and families they care for. It also allowed us to expand our volunteering service across our hospitals for the first time and launch a brand-new family support trolley across Leeds Children's Hospital, providing a lifeline for tired parents and carers who are often spending days and weeks at their child's bedside.

A personal highlight for me was announcing, in December 2024, that the charity had reached our £6.8 million fundraising target for the Rob Burrow Centre for Motor Neurone Disease, just over three years after launching the appeal. This was an incredibly special moment for the MND community and for every supporter who has donated to the appeal. Reaching this target so quickly now means that we are just a few months away from opening this centre for patients and their families, which will be a fitting tribute to the efforts of the late Rob Burrow CBE and his wife Lindsey who have been fantastic patrons for the charity.

We also made a huge step forward for our charity team and the support we're able to provide to staff, by opening our new headquarters at the Leeds General Infirmary site, with dedicated meeting rooms and co-working space

It's also been wonderful to see first-hand the difference our funding has made to patients undergoing treatment in our hospitals. Last year we were able to continue our support for the wig service, allowing patients experiencing hair loss to have a free wig fitted following chemotherapy treatment. One patient told us "*If I didn't have my wig, I wouldn't feel comfortable leaving the house... my wig is now part of my daily routine when I get ready and I don't feel like me without it, it's my lifeline to the outside world.*"

This is a wonderful reminder of why we exist – to provide life-changing improvements to the service the NHS provides, so that patients can get on with living their lives.

I'd like to say a special thank you to everyone who has given their money, or their time, to support Leeds Hospitals Charity over this last year. An extra mention must go to those who have gone the extra mile, people like Ian and Rachael Flatt who took on their '7 mountains' challenge in Summer 2024, and superstar fundraiser Jacqui Drake, who, since the year end, has reached half a million in fundraising.

Our heartfelt thanks go to everyone who has supported Leeds Hospitals Charity – together we can do more for our hospitals.

*Esther*

**Esther Wakeman**
**Chief Executive Officer**

# Our year in numbers

**£7.2 million** income raised

**1.4million** people impacted through our funding

**232 projects** supported

**£1.4 million** received from gifts in Wills



**201 new volunteers**



**2 awards won**

Prolific North 'Not for Profit' Campaign & Yorkshire Business woman Charity of the Year



**7 peaks scaled**

by Ian Flatt in his motorised wheelchair



**2,099** people supported by the new wayfinder volunteers



**1,095** extra lottery players



**2,480 people supported by the family support trolley**

# Why we exist

**To show you why your support for Leeds Hospitals Charity is so important, we've provided an overview of why we're here, what we want to achieve and how we operate.**



# Our vision

**We're here to help Leeds Teaching Hospitals be the best hospitals in the healthiest city in the UK.**

**When we talk about Leeds Teaching Hospitals, we mean:**

- **Leeds General Infirmary**
- **St James's University Hospital**
- **Leeds Children's Hospital**
- **Leeds Cancer Centre**
- **Seacroft Hospital**
- **Chapel Allerton Hospital**
- **Wharfedale Hospital**
- **Leeds Dental Institute**

# Our strategy

**Our five-year strategy, which was launched in 2021, is aligned with our three organisational values of Together, Transparent and Transform, and focuses on five key goals to help us reach our vision.**

## Goal 1

Work collaboratively with Leeds Teaching Hospitals NHS Trust and other partners

## Goal 2

Work together as one team

## Goal 3

Be an employer of choice

## Goal 4

Be transparent and become a trusted charity

## Goal 5

Raise more money to create greater impact for our beneficiaries

## At the heart of all our work are three core values:

### Together

We collaborate with our partners towards shared goals. This involves us helping others, accepting help ourselves and encouraging each other to be the best we can be. We also empower everyone to be their true selves, which includes valuing differences and recognising that they make us stronger.

### Transparent

We help to create a culture where honesty and openness are encouraged and valued. This involves us managing expectations, doing what we say we'll do, and treating others the way we want to be treated.

### Transform

We make a difference through small acts of kindness, as well as big changes. We embrace change, challenge the status quo, celebrate success and learn from our mistakes. We are always looking for new ways to innovate and improve.

# Strategic report

**For details of our achievements and performance please see pages 11 to 63 of this report.**

**For our financial review, please see pages 57 to 63. For our principle risks and uncertainties please see page 63.**

Please note: this is how we've presented monetary figures in our strategic report:

- Below £500 – rounded to the nearest £1
- £500 to £9,999 – rounded to the nearest £100
- £10,000 to £999,999 – rounded to the nearest £1,000
- £1 million and above – rounded to the nearest £10,000

# Our charitable objects

**As recorded with the Charity Commission, Leeds Hospitals Charity's charitable Objects are to:**

- further any charitable purpose or purposes relating to the general or any specific purposes of the NHS Trust or the purposes of the National Health Service
- promote, protect, preserve and advance all or any aspects of the health of the public
- advance and promote knowledge and education in medicine and health, including by engaging in and supporting medical and health research and the dissemination of the useful results.

# Our purpose

Leeds Hospitals Charity fundraises to award grant funding to fulfil the charitable Objects listed above.

# Our public benefit

Our public benefit explains how our trustees have carried out the objects and purpose of Leeds Hospitals Charity for the benefit of the public:

The Charity Commission's general guidance on public benefit indicates that trustees have a duty to comply with Section 17 of the Charities Act 2011.

The trustees of Leeds Hospitals Charity confirm that the charity has fulfilled this public benefit requirement, being strongly embedded within the charity's procedures for approving funding applications.

In practice, this means that the trustees ensure that all funding applications contain clear, identifiable public benefits that meet the strategic goals and charitable objects of Leeds Hospitals Charity and support NHS charitable purposes relating to Leeds Teaching Hospitals NHS Trust and its patients.

In a number of instances, trustees have refused to fund applications where this has not demonstrably been the case.

The trustees compare each funded project's achievements and outcomes against the strategic goals and activities of Leeds Teaching Hospitals NHS Trust in order to review the public benefit.

The stories detailed in our Annual Report are just a snapshot of the work carried out between Leeds Hospitals Charity and Leeds Teaching Hospitals; more case studies can be found on our website.

# Our grants explained

**Thanks to donations and Gifts in Wills, we awarded over £3.2 million of funding in the financial year 2024-25, to support patients, families and staff at Leeds Teaching Hospitals.**

In April 2024 we introduced a new funding model which included themed funding calls for staff across all hospitals to apply for, as well as funding for strategic projects that would support the core priorities of the hospital Trust. Our grant programme included eleven funding calls including workforce wellbeing, research, innovation, patient experience and equipment to deliver clinical excellence.

All of our applications fit into one of six categories:

- Environment
- Equipment
- Health & Wellbeing
- Research and Innovation
- Education and training
- Specialist staff

We prioritised supporting projects that align with our three areas of impact focus:

- Tackling health inequalities
- Innovation and health technologies
- Rare conditions

# Approved applications by impact area

**In 2024/25 we spent the majority of our grant funding on projects to tackle health inequalities. Projects categorised as 'other' are often initiatives that support NHS staff, such as health & wellbeing projects or staff recognition programmes.**

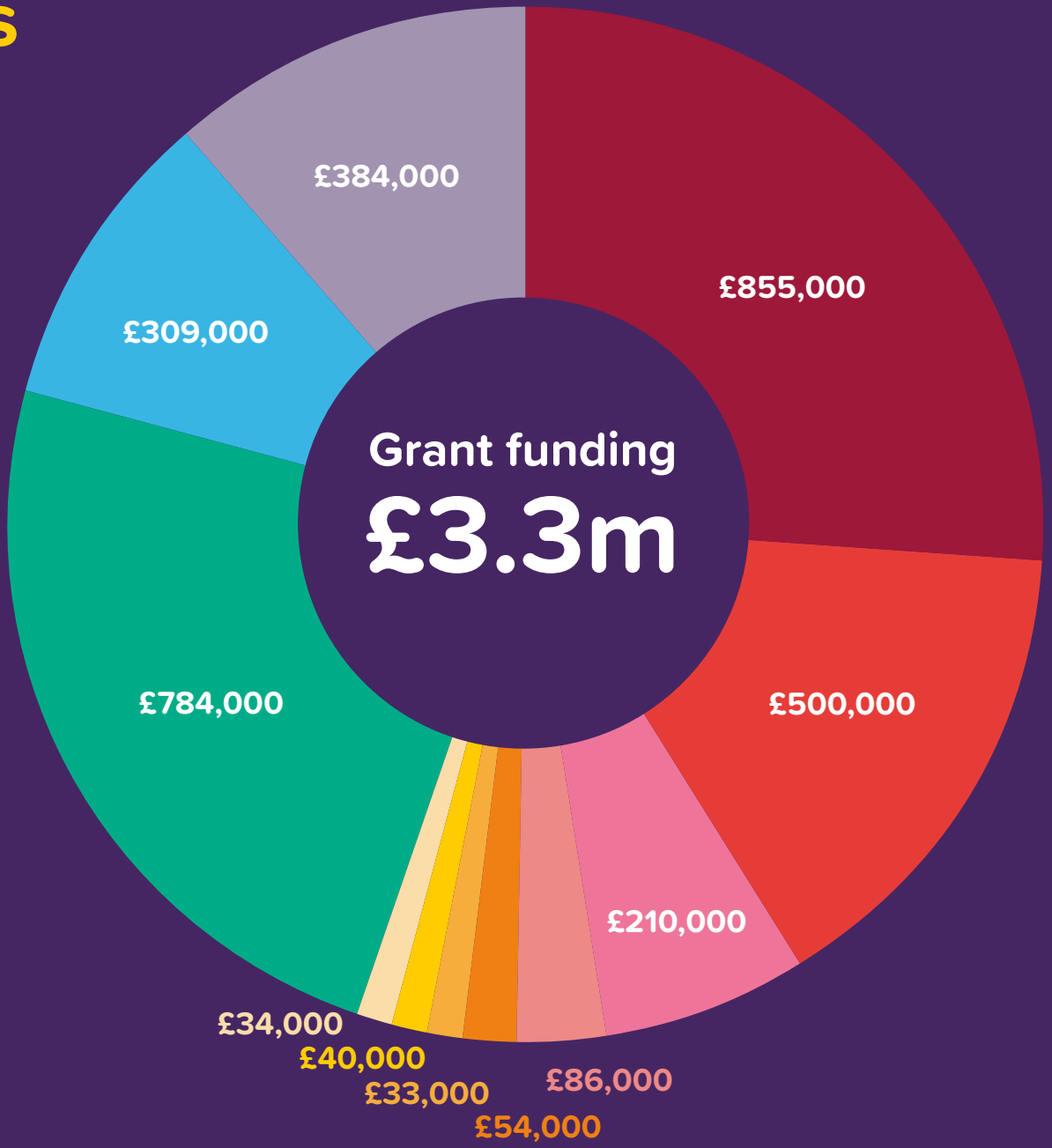
**Tackling health inequalities** **55%**
£1.8 million

- Paediatric Care 26%
- Cancer Care 15%
- Mental Health 6%
- Transplantation 3%
- Cardiovascular 2%
- Care of older people 1%
- Women's Health 1%
- End of life care 1%

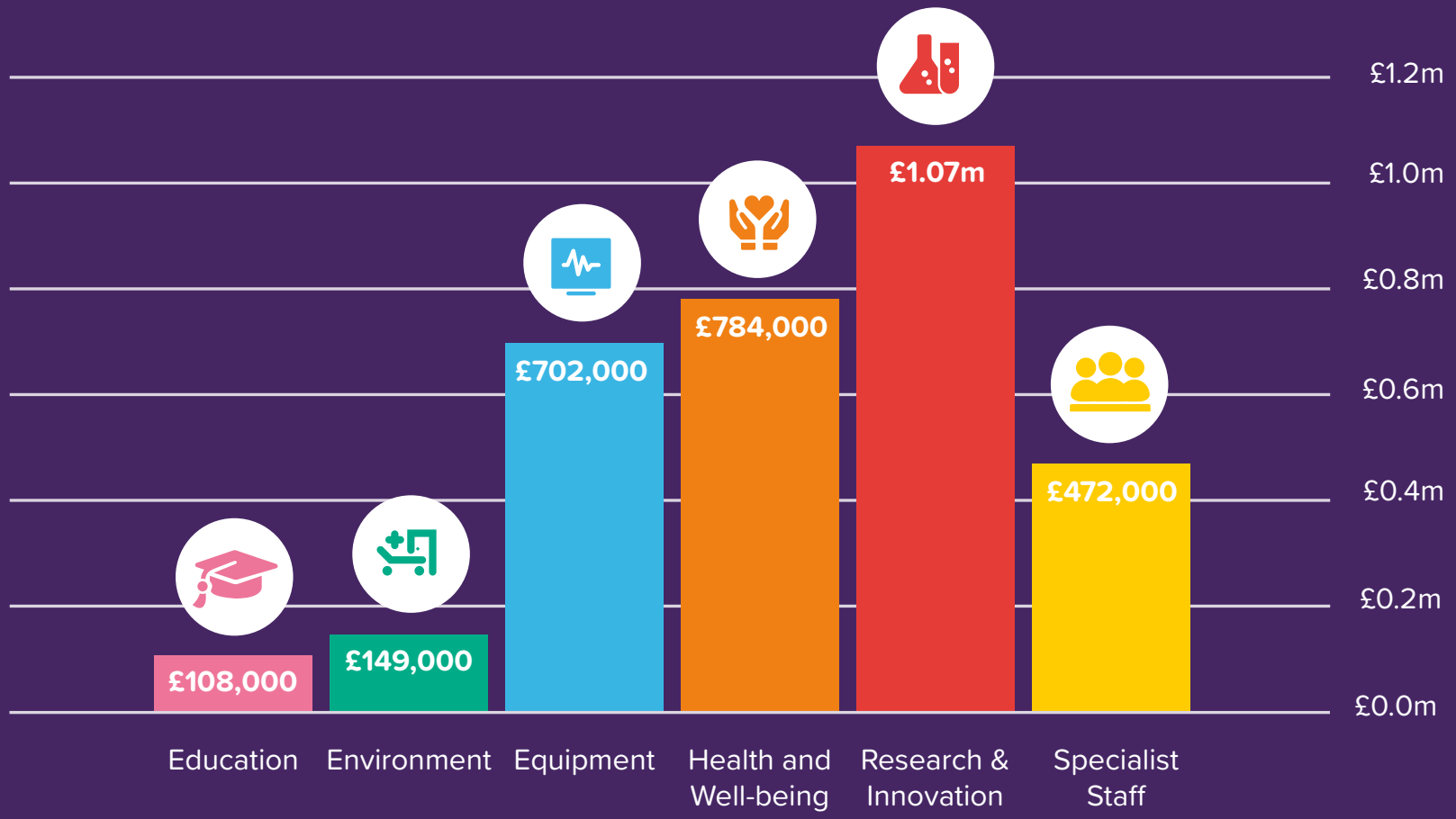
**Innovation and health technologies** **24%**
£784,000

**Rare conditions** **9%**
£309,000

**Other** **12%**
£384,000



# Approved applications by priority



# Tackling health inequalities



**During 2024-25 we approved over £1.8 million in funding to support projects to address health inequalities across our hospitals.**

**From specialist staff roles to ward refurbishments, we're passionate about projects that ensure everyone experiences equity when they use our NHS.**

# 7 days of play at Leeds Children's Hospital

Specialist Staff £471,000

## Key information

Children admitted to hospital can often struggle with anxiety about their treatment journey. Unexpected hospital stays can also impact families.

A grant of almost half a million pounds supported Leeds Children's Hospital to deliver a 7-day-a-week play service across all wards, ensuring equity for all children.

**Every year more than 11,000 children are admitted to Leeds Children's Hospital for an inpatient stay. That's the equivalent of more than one admission every hour, every day of the year.**

Hospital can be a scary place for a child and cause challenges for parents and siblings too. Evidence shows that lengthy hospital stays can cause emotional distress, disrupt schooling and impact on family relationships.

Allowing children access to age-related play whilst in hospital has huge benefits for both the patients and their families.

It can provide:

- Normalcy and comfort
- Stress and anxiety reduction
- Developmental & educational support
- Support for medical care – drug administration, scans & tests
- Improving understanding and the journey ahead

*Evidence taken from the Starlight & NHS Play Toolkit. In early 2024, Laura Whelan, Head of Nursing at Leeds Children's Hospital, approached the charity for a grant of almost half a million pounds to address inequalities within the current play service Although play specialists were providing support on some wards, the service was only available five days a week and there was no holiday or weekend cover. Some wards did not have access to a play worker at all. The vision was for every single ward to have access to 7 days of play, all year round. This would mean every child, and every family, could be supported by a play leader or play specialist whenever they need.

The charity launched a fundraising campaign in September to support the project, featuring the stories of Max, Ruby and Leo, who've all experienced multiple stays at Leeds Children's Hospital and know just how valuable the play team are.



## Max's Story

**When he was young, 11-year-old Max was diagnosed with a condition called Alpha 1 antitrypsin deficiency, which can cause lung and liver disease. In May 2024, Max had a liver transplant to help cure him of the condition.**

During his stay with us, Max received lots of support from the play team and particularly enjoyed playing video games. But he only had access to the team on weekdays. On Saturdays, Sundays and bank holidays, there weren't enough play workers to visit Max.

Max's mum, Laura, said, "Before his liver transplant, the Play Team did an amazing job of preparing Max for his operation by using teddies to explain his surgery.

Then, after his transplant, Max had to isolate on his ward for 21 days because of the risk of infection. This was really tough. He really missed school and his friends, but the Play Team were a real lifeline throughout the week, not just for Max, but for us too.

However, at weekends, when the Play Team wasn't available, it was really hard for Max, and he felt really lonely."

# The impact of our funding

**By the end of January 2025, play support was available to every child, 7 days a week, even on bank holidays.**

The funding also enabled new play workers to be recruited to Paediatric Intensive Care, the Neonatal Unit, on general medical wards and allowed for a play worker on the dialysis ward to continue in her role. It also meant that the use of VR technology could be rolled out across the children's wards as a distraction tool during procedures, scans and tests. In all, ten play worker roles were recruited to as part of the funding.

To demonstrate the financial support the charity has provided to the play service, the entire team now wear a brand-new purple uniform, bearing the charity's logo and mascot Ernie.



Play worker in their new branded uniform



Play worker Lucy using a VR headset with a patient

Feedback from staff:

**"I'm really proud that we're starting to address some of the health inequalities for children and young people. It doesn't matter what condition you have or where you're having care; children can now access play as part of their care, to process their treatment, get out of hospital quicker and to feel less frightened when they're with us."**

Head of Nursing, Laura Whelan

**"The input from the play team on the dialysis unit and support for patients admitted to the ward has been essential. Play therapy helps children and young people process what has happened to their bodies and helps them understand the need for dialysis treatment. They are therefore much more relaxed and able to tolerate the dialysis session"**

Dr Amanda Newnham, Consultant of Paediatric Nephrology, Leeds Children's Hospital

# Funding the wig service at Leeds Cancer Centre

Health and wellbeing
£45,000

## Key information

For the fifth year in a row, Leeds Hospitals Charity has provided funding for the wig service at Leeds Cancer Centre, meaning every patient has access to a wig after hair loss, completely for free.

The service supports around 300 patients – men and women – every year. This reduces inequity in the service the team can provide and, most importantly, helps patients feel more confident in the appearance following treatment.

The latest feedback survey conducted by the team:

**58% of patients**

said they wouldn't have accessed a wig if it hadn't been funded

**For many patients, losing your hair during cancer treatment can feel like a very challenging part of the cancer journey. Having a wig fitted following hair loss is an option offered to patients but, prior to the charity's support, it was sometimes out of reach due to cost.**

Before we started supporting the wig service back in 2020, patients had to pay a prescription charge of £80, but this was often a challenge due to the financial burden of living with cancer and being unable to work.

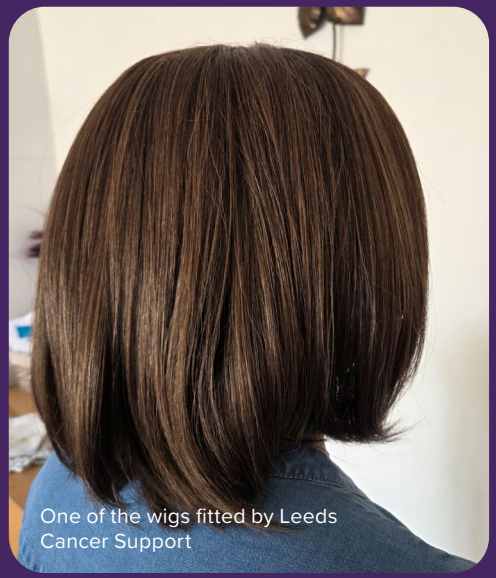
In 2024, the team at Leeds Cancer Centre asked the charity for funding for the fifth year in a row.

Judy Turley, Business Manager at Leeds Cancer Support, said: "We originally approached the charity for support because we wanted to reduce inequalities some of our patients faced and make sure everyone has the opportunity to have a wig regardless of their background. So, we are eternally grateful to everyone who makes a donation to Leeds Hospitals Charity, as it's enabled them to continue to fund the wigs and make a difference to so many people."

Every year, around 300 patients choose to be fitted with a wig at Leeds Cancer Support, which offers a professional hair loss service. Thanks to charity donations, this service is now entirely free.

Julie Carrick dedicated Hair Loss Specialist said: "When patients come for a wig fitting you see the relief on their faces when they try on the wigs, often they will say "This is me!" It gives them a degree of normality back, sometimes it makes them emotional, tears of joy when they look at themselves in the mirror. You can see that it gives them confidence at a time when there is a lot of worry and uncertainty in their lives".

We spoke to a patient who was diagnosed with breast cancer earlier this year and benefitted from a free wig, she said:



One of the wigs fitted by Leeds Cancer Support

**"I was delighted to be provided with a wig free of charge, and the hair loss specialist Julie gave me support and tips on how to style it, so I felt like me, I went for a similar colour but something much shorter and it looks so natural. Julie was also a great emotional support when my hair started falling out dramatically and within a week, I had lost almost all my hair.**

**If I didn't have my wig, I wouldn't feel comfortable leaving the house... I don't want cancer to be my identity."**

# Improvements to dental radiology

## Patient Experience Funding Call

Environment
£1,300

### Key information

A small grant helped to improve the care of paediatric dental patients with additional needs. Harsh lighting in X-ray rooms was replaced with dimmable lights, creating a calmer environment. A survey showed 90% of parents supported this sensory lighting.

The change eased distress during invasive procedures, helping staff work more efficiently. Donations also funded sensory and fidget aids.

**Sometimes the smaller grants can make a really big difference. Around 20,000 patients visit the dental radiology department every year, some with complex dental issues, and the team recognised the need to offer tailored support to children and people with disabilities or additional needs.**

Thanks to your donations, we helped to make the hospital experience less scary for patients having X-rays by installing dimmable lighting to create a calmer and more relaxed environment.

Before this change was implemented, the X-ray rooms had a clinical feel with harsh, bright lighting. Staff conducted a survey with the parents of young patients which found that 90% said their child would benefit from sensory lighting.

The imaging procedures can be invasive and distressing, with X-ray equipment placed into the patients mouth to obtain images which can be particularly challenging for patients and staff.

By making a small, but impactful change like dimmable lights can create an environment where patients feel more at ease and staff can get the images they need quicker to diagnose and treat them and reduce waiting times for other patients.

The funding also helped the team to purchase distraction, fidget and sensory aids to create a more calming and pleasant environment for these young and often vulnerable patients.



Dental staff at the radiology department

**"We want to create a calm environment for our patients and something as simple as changing the lighting can help make a procedure feel less daunting and overwhelming and reduce overall anxiety. We also know that a positive first experience visiting the department helps patients feel more comfortable coming back for follow up appointments and ensures they can get the treatment they need."**

Lydia Johnson, LGI X-ray & LDI X-ray Team Manager

# Patient and volunteer support fund

Health and wellbeing
£75,000

## Key information

For the fourth year in a row, the charity supported the Trust's Patient and Volunteer Support Fund, allowing patients and their families to apply for a grant of up to £500 to provide financial support during times of hardship.

**Donations have enabled Leeds Hospitals Charity to continue to support the Patient and Volunteer Support Fund across Leeds Teaching Hospitals. An initiative which began during the pandemic, the fund provides financial support to help patients, their families or carers who are experiencing hardship.**

The fund is also designed to help support patients be able to access healthcare, to ensure they can attend their appointments and manage their treatment. It can provide financial support to patients to help with things like travel costs, accommodation or parking to access the care and support they need.

The Patient and Volunteer Support Fund Panel Team meet on a weekly basis to review all the applications received. The aim is to provide patients and families with the money within a couple of weeks to ensure they are receiving help as quickly as possible.

As part of this process the Panel also support applicants by signposting them to other city-wide partners or community groups who may be able to help relieve some of the pressures they are facing.



"Over the last few years, we have seen a real need for this support fund for our patients and their families. We see a lot of people who are experiencing financial hardship become unwell and need care and treatment in hospital, and the impact of this can be devasting."

Krystina Kozlowska, Head of Patient Experience at Leeds Teaching Hospitals

# Comfort care packs

## Patient Experience Funding Call

Health and wellbeing
£6,100

**In 2024/25, further funding was approved to support the Comfort Care Packs initiative, ensuring that families of end-of-life patients across Leeds Teaching Hospitals receive essential care items during difficult times.**

Originally launched in 2015, the packs - which include practical items such as toothbrushes, socks, fans, and pens - were initially designed for families of oncology patients. However, thanks to continued funding and support from Leeds Hospitals Charity donors, the initiative has served all end-of-life families across all hospitals since 2019.

Feedback from families has been positive, highlighting the packs' usefulness.






Staff from the end-of-life team with the comfort care packs

Claire Iwaniszak, Clinical Educator in the Palliative Care Team, who has led the project since its inception, said:

> **"Since 2019, Leeds Hospitals Charity has funded over 3,000 comfort care packs, with over 2,000 provided directly to families of patients at end of life. These have been an invaluable resource, offering support during incredibly difficult time. The feedback that I've had over the years is always really positive. A recent comment from a family member said, 'When I was with my dad at the end of his life, I felt someone had really taken the time to think about what I might need, when I had other things to think about. So, thank you so much."**

# Supporting the care of older people

## Patient Experience Funding Call

Health and wellbeing
£19,000

### Key information

Patients suffering with dementia can often become distressed and anxious in a hospital environment.

Funding was used to purchase lifelike pets and dolls to act as therapeutic aids to keep patients calm whilst on the ward. A lightbox and gaming unit was also purchased to promote physical activity.

**Around 4% of patients who are admitted to St James's Hospital every year have a diagnosis of dementia, and the majority of those are cared for by the older people's team. Often patients who have dementia can become easily distressed outside of their normal routines and structure and can experience loneliness and depression during their hospital stay.**

The nurse team approached the charity to purchase therapeutic aids for these patients in order to improve their experiences.

Lifelike pets and dolls are used as interventions to reduce stress and anxiety for dementia patients. These aids can provide comfort to older people and reduce social isolation, helping to provide calm and reduce incidents of severe behaviour. Evidence shows the robotic pets can also reduce the need for antipsychotic medications.

The team purchased 10 therapeutic lifelike cats, 20 kittens, 30 dogs and 30 empathy dolls.

The team also requested funding for the 'Happiness Programme' – a light box and gaming device used for therapy in the ward environment.

Using interactive light technology as part of rehabilitation and therapy is shown to support with a patient's recovery. By introducing games in a hospital environment that a patient has to work through, the patient is encouraged to interact and keep moving, improving cognition and aiding in physical activity.




Nurse Alison Raycraft with one of the robotic pets.

Around
**4% of patients**
who are admitted to St James's Hospital every year have a diagnosis of dementia

# Investing in innovation and health technologies



**Throughout 2024-25 we invested nearly £800,000 in projects to support innovation and the use of technology in our hospitals. From the latest medical equipment to trialling new processes, we know that innovative changes can help save the NHS money and improve patient care.**



Asim Sheikh demonstrating the technology

> **We hope this study will help us pave the way for use of state-of-the-art technology to improve patient experience, but it should also help us save money. If the use of this new technology reduces the infection rate by just 1%, then over a year, it will save the hospital over £100,000 and around £500,000 over the next five years.**

Asim Sheikh, Consultant Neurosurgeon

# Trial to prevent infection after surgery

## Innovation Funding Call

Equipment
£3,700

### Key information

Endonasal surgery is a fantastic option for patients with brain tumours but it comes with a higher risk of infection.

A grant of £3,700 enabled a research trial to go ahead, with the aim of reducing post surgery infections and saving Leeds Teaching Hospitals considerable money in the cost of infection treatment.

**Every year, around 80 patients undergo endonasal surgery at Leeds Teaching Hospitals, a minimally invasive procedure that allows surgeons to operate on the brain through the nose to remove brain tumours.**

Regardless of the size of the tumour, 9 out of 10 patients will be able to return home the next day. This is because the non-invasive surgery means there is a shorter recovery period enabling patients to return to normality sooner.

However, almost a quarter of these patients will develop an infection following surgery, leading to a rise in re-admissions to hospital. This is scary for the patient and also incurs further costs for the hospital – with the care of an individual with a life-threatening infection costing as much as £20,000.

To combat this risk, Consultant Neurosurgeon, Asim Sheikh and Consultant Surgeon Paul Nix have launched a trial using new technology which hopes to prevent infections developing.

Asim's team were provided with a steriwave nasal disinfection machine to kickstart the project. The medical device uses a light-activated solution to reduce bacterial load in the nose, which takes just 10 minutes to complete.

However, the team still needed access to consumables for the machine, single-use light probes that would be inserted into the nasal cavity to use the technology.

Leeds Hospitals Charity provided £3,700 to purchase a Steriwave machine and the disposable nasal probes which meant the trial could begin in Summer 2024. Patients recruited for the trial will be monitored following their surgery to see if they contract an infection

# Understanding a rare blood cancer: Waldenstrom Macroglobulinemia

Research and innovation
£10,000

**Thanks to funding from Leeds Hospitals Charity, researchers are developing a new laboratory model to better understand Waldenstrom macroglobulinemia (WM), a rare and slow-growing blood cancer.**

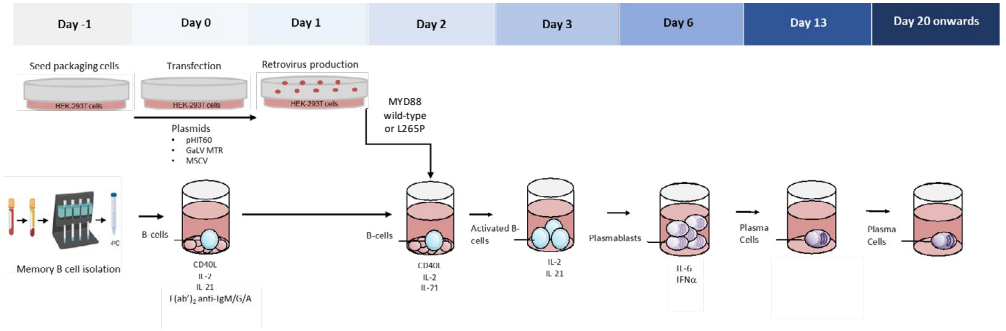
WM affects a type of white blood cell called B cells, which normally help fight infection. In this disease, cancerous B cells build up in the bone marrow and produce unusually high levels of a protein called an antibody - this thickens the blood and leads to symptoms like fatigue, bleeding problems, and vision changes.

Scientists know that genetic changes are behind the disease but are still unclear exactly how each mutation contributes to the cancer's development, progression, or response to treatment. This project is working to solve that.

Researchers are now using advanced gene-editing tools to introduce these cancer-related genetic changes into healthy human B cells in the lab. This allows them to track how each mutation affects the cells' behaviour, and which cell processes are switched on or off as a result. They will then compare these lab-grown cells to samples taken from patients with WM.

By building a clearer picture of what drives WM at a genetic and cellular level, the team hopes to find more targeted and effective ways to treat it in the future.

**Experimental system used to evaluate the impact of WM-associated MYD88$^{L265P}$**




**Transduction of human B cells.** Isolated B cells activated by CD40L, IL-2, IL-21, and F(ab')$_2$ anti-Ig are transduced by retroviruses pseudotyped with the GaLV envelope and subjected to sequential culture conditions that promote plasma cell generation.

# Developing a new early walking aid for patients with trans-femoral limb loss

## Equipment to Deliver Clinical Excellence Funding Call

Equipment
£15,000

### Key information

Following knee amputation, around 50% of patients stop using a prosthetic leg due to challenges with the fit and flexibility.

Funding of £15,000 has allowed the development of a new fully adjustable prosthetic device to be trialled with patients.

Around 50 people every year are expected to benefit and staff hope that the introduction of this new device will improve patient outcomes and reduce the number of patients who go on to abandon their prosthetic leg.

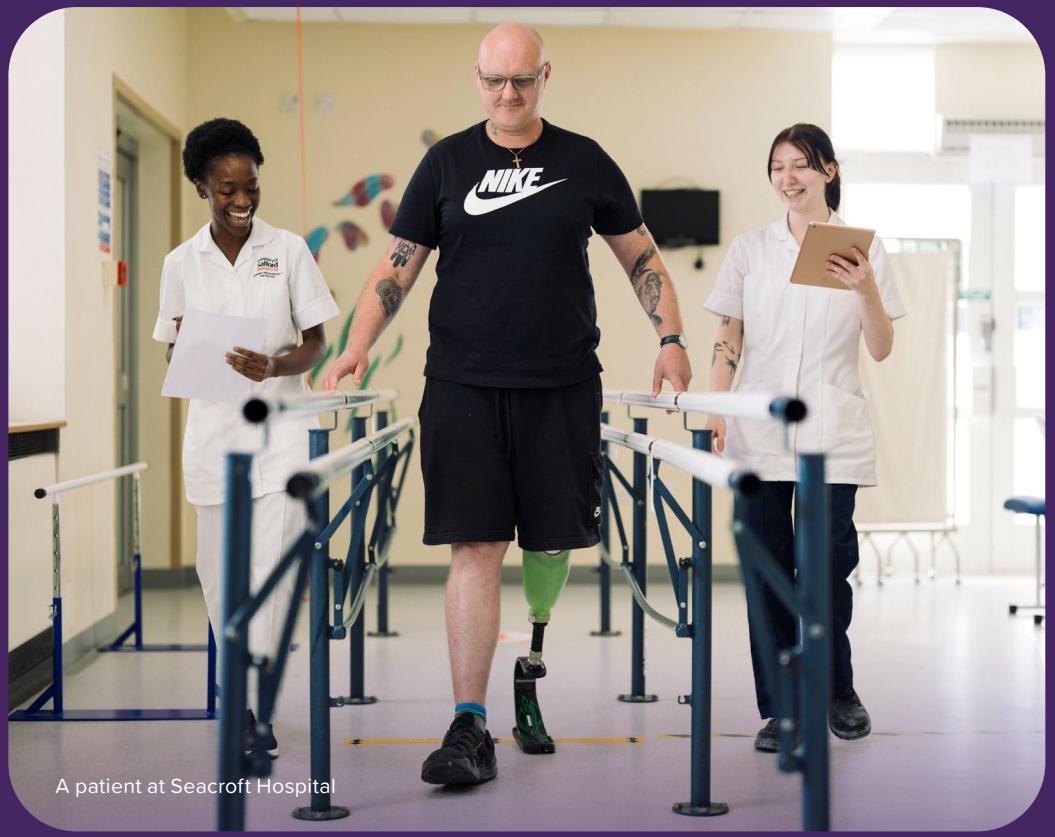
**After an above the knee amputation, many patients struggle with mobility, and it can be a complex process assessing suitability for a prosthetic leg. Staff working in the Prosthetic Limb Centre at Seacroft Hospital are there to provide and maintain prosthetics legs and support their rehabilitation.**

Patients are offered a temporary adjustable prosthesis, which allows them to experience using a prosthetic leg and understand challenges they may face. It also gives staff the opportunity to assess patients to decide whether a prosthetic limb will help regain their walking function or if using a prosthetic leg could be a safety concern.

In 2023, the supplier of the adjustable prosthetic device discontinued production. With no suitable alternative, the team approached Leeds Hospitals Charity for funding to develop their own trial device.

"Offering an adjustable prosthesis, that can be used while patients wait for their prosthetic limb to be ready, is vital for us to help prepare them for what life would be like and give them the best chance of regaining their mobility."

Once the new device has been developed, a group of established prosthetic users will be invited to trial the device. This will allow staff to practice adjusting it to individuals of different heights and sizes, as well as gain feedback.



A patient at Seacroft Hospital

Jack Cawood, Specialist Physiotherapist at the Prosthetic Limb Centre explains why the devices are so important:

> **"Following an amputation, patients generally have to use a wheelchair until they are ready to have a prosthetic limb made. During this time, if they don't have access to the best possible rehabilitation, it can be easy to lose strength and fitness, significantly reducing a patient's ability to regain their ability to walk."**

# Research into earlier diagnosis for Motor Neurone Disease

Research and innovation
£232,000

**Thanks to donors continuing to support the charity beyond the fundraising target for the Rob Burrow MND Centre, we were able to award funding for two new research projects in early 2025.**

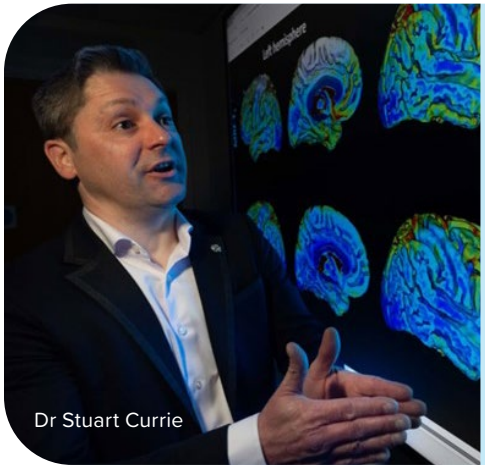
Patients with potential symptoms of Motor Neurone Disease (MND) will now get access to earlier diagnosis thanks to the two projects which aim to significantly reduce the time between symptoms and clinical diagnosis.

The projects will leverage artificial intelligence and advanced technology to enhance diagnostic accuracy and improve outcomes.

## Key information

Continued donations to support the new MND centre have enabled the charity to fund two new research projects into earlier diagnosis of the disease.

Both projects use novel technologies to try and identify symptoms of the disease at an earlier stage, reducing the anxiety caused by waiting for a formal diagnosis, which can often take over a year.


Dr Stuart Currie

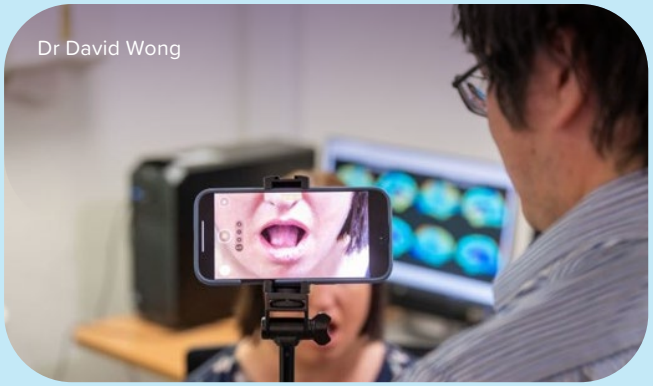
## Research project 1: A UK-first for MND – Magnetic Resonance Fingerprinting

The first project, led by Dr Stuart Currie, will use an MRI (Medical Resonance Imaging) technique called MR Fingerprinting (MRF) to detect upper motor neurone signs in the brain. Unlike standard MRI used in clinical practice, MRF quickly quantifies multiple brain areas at once. This provides measurements of brain tissue rather than just what the brain looks like to the human eye. By examining multiple areas of the brain, Dr Currie hopes to measure abnormalities in the underlying brain tissue of patients with MND that do not exist in healthy volunteers.

## Research project 2: A UK-first for MND – Computer vision to detect the signs of MND

Currently, most people with suspected MND undergo a specialised test using painful needles and electricity, called electromyography (EMG). Dr Stefan Williams plans to test a new way of detecting and measuring the signs of MND, using artificial intelligence on videos of patients' limbs and tongues to identify small muscle twitches that are a key sign of the condition.

This is a collaboration with computer scientists at the University of Leeds, Dr David Wong and Dr Sam Relton. The aim is to develop a simple test that can help doctors recognise the signs of MND earlier, using AI applied to input from an ordinary camera (e.g. in a smartphone). This could help to reduce the long delay before a final diagnosis. Dr Agam Jung, Director of the new Rob Burrow Centre for MND said, " I am delighted that we are launching our own MND research projects here, in Leeds for the very first time. This is something that I have been wanting to do for a long time and now with the additional funding from Leeds Hospitals Charity, this vision to help early diagnosis is a reality. It's positive news for our current and future patients.


Dr David Wong

> **"Harnessing technology, machine learning and artificial intelligence will help us alleviate our patients' suffering significantly and give them a better chance to make the most of their lives, to 'live in the now'."**
>
> Agam Jung, Director of the new Rob Burrow Centre for MND

# Improving the lives of people with rare conditions



**Over £300,000 has been awarded to support projects related to the treatment of rare conditions. From new research projects to rehabilitation equipment, funding to support patients with rare conditions is vital.**

# Supporting parents of babies with Down's Syndrome

## Patient Experience Funding Call

Health and wellbeing
£2,800

**A Down Syndrome diagnosis can be a difficult and unexpected moment for new parents.**

In the past, families at Leeds Teaching Hospitals would leave with a bulky A4 information pack, often before they had time to fully process what was happening. While practical, it lacked warmth and could leave parents feeling overwhelmed and alone with too much information to take in at one time.

With a £2,800 grant from Leeds Hospitals Charity, the Learning Disability team have introduced Baby Suitcases for babies born with Down Syndrome; small, carefully prepared cases offered to families as early as possible. Each suitcase includes gentle baby items, positive and trusted information about relevant support networks, and a storybook for siblings, to help them understand. Adapted from a model developed by Carlisle based charity Diff-Ability, the suitcases provide a softer, more thoughtful way to begin their new baby journey.

One nurse on the ward said "It's more like a gift than a warning. It gives families something they can return to in their own time once they are ready."

The suitcases also support better clinical practice by prompting staff to ensure the right alerts are added to the baby's electronic record, so future care is tailored appropriately. Staff report feeling more confident and supported when discussing a diagnosis with families, helping shift the tone to one that feels more compassionate and considered.



A young boy with the baby suitcases

# Over 2000

**suitcases are to be distributed across maternity and neonatal services for many years to come, with positive feedback from both parents and staff.**

# Continued support for the paediatric neuromuscular service

Research and innovation
£155,000

## Key information

Over 500 children with neuromuscular conditions are currently looked after by the team at Leeds Children's Hospital.

Children with conditions like Duchenne Muscular Dystrophy face a devastating decline in their mobility and overall health and there's currently no cure.

By partnering with Duchenne UK, funding has been provided for new research roles that will offer new trials and hope to patients and their families.

**The neuromuscular service at Leeds Children's Hospital has received major funding to support pioneering research into treatments for neuromuscular conditions. Working alongside Duchenne UK, Leeds Hospital Charity approved funding for two roles at the service for five years.**

They are collectively donating over £300,000 to the service because of its track-record as a centre for excellence in paediatric neuromuscular care and leading-edge research. The service currently looks after nearly 500 children with neuromuscular conditions from across the Yorkshire region.

While there has been progress in research into new treatments for some neuromuscular conditions, there is still a huge need for new and more effective treatments. This includes conditions such as Duchenne muscular dystrophy (DMD), the most common and severe type of childhood muscular dystrophy.


Austin and his mum Maxine

## Austin's story

**11-year-old Austin was diagnosed with Duchenne Muscular Dystrophy (DMD) at just two years old.**

In 2022, Austin began a trial at the Leeds Children's Clinical Research Facility, with his family travelling for treatment over 8 hours each week. Now, Austin has received over 130 infusions, he has a better understanding of his condition and knows he will lose the ability to walk, telling his mum he takes part in the trials because, "I want to help boys in the future to walk longer."

Austin's mum Maxine says: "From the moment Austin was diagnosed, our world changed. Nothing could have prepared me for the grief of knowing his life would be cut short. But through the darkness, clinical trials gave us hope. The support from the team in Leeds has been incredible; they've become like family. Research is vital, not just for medical breakthroughs, but for families like ours to feel less alone. Austin is paving the way, and we're so proud of him."

Consultant Paediatric Neurologist Dr Anne-Marie Childs said the funding enable the service to plan for the future.

> **"We're incredibly grateful to both charities for their grant funding to support the children's neuromuscular service – it will allow us to attract the best people and create new opportunities for clinical trials that can support more families."**

# Outpatient rehabilitation facility

## Patient Experience Funding Call

Equipment
£7,500

### Key information

Physiotherapy rehabilitation plays a key role in recovery. It can support with:
- Improved physical function
- Quality of life
- Mental health

The purchase of new rehab equipment allowed a dedicated physio centre to be created for patients being treated for cancer.

**Every year, over 400 outpatients with rare conditions like sarcoma, haemophilia and head & neck and breast cancer, visit the hospitals to receive innovative assessments, treatment and rehabilitation with the physiotherapy service.**

Daniel Fulleylove, Senior Outpatients Physiotherapist, recognised that there was no dedicated space for these patients and saw an opportunity to improve the hospital experience and help improve recovery time.

"Due to the outdated facilities and space on the ward, we have taken small groups of patients to the on-site gym at the hospital, but we understand that our patients have concerns about risk of infection because of being on long-term chemotherapy and also can feel self-conscious exercising in front of others. Many patients also cannot afford gym memberships as they are unable to work because of their cancer diagnosis."

Funding from Leeds Hospitals Charity has enabled Daniel's team to purchase new equipment, including weights and an exercise bike, for two dedicated rehab rooms that will transform the service they can offer.

The new equipment will improve the patient journey from the start, enabling staff to more accurately measure things like muscle strength and joint motion in order to create tailored treatment plans.



Physiotherapy staff working with patients

**"Our patients with rare cancers can have very complex needs and require rehabilitation tailored to many factors like their age, treatment plans and mobility. We don't currently have access to the right equipment to carry out the most accurate assessments."**

Daniel Fulleylove, Senior Outpatients Physiotherapist

# OPTIMAL-RT personalised radiotherapy for rare cancers through data science

Research and innovation
£96,000

**Leeds Cancer Centre is pioneering research to transform how rare cancers are treated by harnessing the power of real-world data and artificial intelligence.**

Rare cancers like anal, brain (glioblastoma), and liver (hepatocellular carcinoma) often lack robust clinical trial data. Many patients, especially those from underrepresented groups such as ethnic minorities, LGBTQ+ communities, and the elderly, are excluded from trials, leaving critical gaps in evidence. Without better data, treatment remains "one-size-fits-all," limiting outcomes and increasing side effects.

By combining local NHS data with international datasets using a privacy-preserving technique called federated learning, the team will identify biomarkers that predict how patients respond to radiotherapy. This will enable clinicians to tailor treatment plans -choosing the right dose, duration, and combination therapies for each individual.

The team has already secured 50% of the funding through Cancer Research UK. Funding from Leeds Hospitals Charity will match that investment, enabling the recruitment of a full-time data scientist for three years who will play a pivotal role in linking patient records, imaging, and pathology data to uncover new insights into radiotherapy outcomes.



Professor David Sebag-Montefiore

**"This project is about learning from every patient. By combining cutting-edge AI with real-world data, we can personalise radiotherapy in ways never before possible - improving outcomes, reducing side effects, and ensuring no patient is left behind.**

**This work will cement Leeds' position as a global leader in AI-driven cancer research and deliver tangible improvements in care for some of the most underserved cancer patients - locally and worldwide."**

Professor David Sebag-Montefiore, Clinical Oncology Consultant

# Helping our hospital staff and volunteers be their best




Family Support Trolley

# Children's Hospital Kite Awards

Health and wellbeing
£11,000

**Thanks to donations, Leeds Hospitals Charity has been able to support the Kite Awards, an annual recognition event for staff at Leeds Children's Hospital, for the last few years.**

The event hosts a variety of awards celebrating everything from innovation in patient care, to colleagues who lead the field in their professional area and those who consistently go above and beyond for patients and their families.

Thanks to funding from the charity, the event was able to grow in 2024, allowing nearly 250 staff members to attend. Colin Holton, Clinical Director at Leeds Children's Hospital spoke about the importance of recognising staff:

> **"The Kite Awards reaches every single member of staff across the hospital in the build-up, the nominations, the event itself and the recognition for winners. It lifts the spirits of colleagues across the hospital and shines a spotlight on outstanding achievements, the things that make Leeds Children's Hospital a truly special place to work. In a busy hospital it's so important to stop and recognise the people who go above and beyond every single day. Thank you for your support."**
>
> Colin Holton, Clinical Director at Leeds Children's Hospital



Children's Hospital staff enjoying the awards



The children's hospital senior management team

# Time to Shine Awards

Health and wellbeing
£110,000

**It is well recognised that an enthusiastic, motivated and empowered workforce helps to deliver outstanding care and treatment for patients. To support the goal of being the best place to work in the NHS, Leeds Teaching Hospitals host an annual recognition event for staff across the organisation, known as 'Time to Shine'.**

Thanks to donations, Leeds Hospitals Charity has supported this event with funding since it first launched in 2014. In the current financial year, the charity awarded funding for both the 2024 and 2025 award ceremonies, £50,000 for 2024 and £60,000 for 2025.

We're incredibly grateful to Sovereign Healthcare who sponsored the awards in 2024 with a donation of £10,000.

> **"Our Time to Shine Awards has become one of the most anticipated dates in the Trust calendar over the years and we're really grateful for the support from Leeds Hospitals Charity. We want to be the best place to work in the NHS and events like this help to build a sense of community and celebrate the commitment and dedication of our brilliant teams."**
>
> Jenny Lewis, Director of HR and OD, Leeds Teaching Hospitals



Hospital staff enjoying the Time to Shine Awards in July 2024



Winners celebrating at the Time to Shine Awards

Over 500 colleagues attended our last awards ceremony (July 2024) with

**97% of guests saying it made them feel appreciated and proud to work for Leeds Teaching Hospitals.**

# Mental health first aid programme

Health and wellbeing
£26,000

**Following the coronavirus pandemic, in 2021, Leeds Teaching Hospitals introduced a Mental Health First Aid Programme across the Trust.**

Charity funding has now supported the continuation of this vital programme, enabling the team to recruit new staff into Mental Health First Aider roles through a two-day training course and provide refresher training for staff who have been part of the programme for three years.

Alison Munro, Health and Wellbeing Project Lead at Leeds Teaching Hospitals, said:

"The pandemic really highlighted how important it is to look after our mental health and wellbeing, and as a Trust we want to ensure we are supporting our staff as much as we can. This programme offers staff a first point of contact for anyone who might be struggling with their mental wellbeing and offers them a safe space to talk to one of our dedicated Mental Health First Aiders.

Our team of Mental Health First Aiders are there to listen and support a staff member who may be going through a difficult period in their life. They can signpost to support options that are available and help give them the control to manage their own mental wellbeing."

Within Leeds Teaching Hospitals there are currently over 800 Mental Health First Aiders. Since the launch of the programme in 2021, there has been over 12,400 contacts made by staff members to a Mental Health First Aider, highlighting the impact this service is having across the whole organisation.

# Phlebotomy team development

Education
£2,000

**The Phlebotomy Team consists of around 80 staff members working across the hospital sites and within the local community. The team take more than 10,000 blood samples a week supporting the entire NHS Trust with blood testing for patients.**

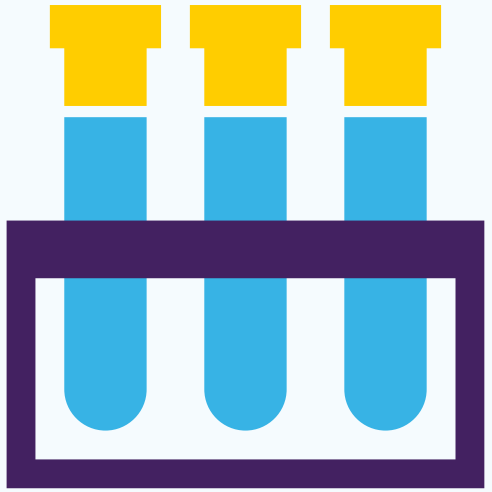
Charity funding has enabled the Phlebotomy Senior Team to undertake a series of training sessions to support the team's development and enhance working relationships.

In November, the Phlebotomy Senior Team took part in the first set of sessions, focusing on interactions with colleagues and how this can influence leadership and learning. The sessions brought together senior colleagues from across the different hospital sites to enable them to take part in this training together.

Sarah Endicott, Clinical Educator for Outpatients said "The aim of these training sessions is for the team to feel supported in their professional development and help boost staff morale. We really want the Phlebotomy Senior Team to really take these valuable learnings and drive this forward within their teams, which ultimately leads to positive working relationships and the best patient care.

**"The Phlebotomy Team provide such a huge and valuable service to all the sites across Leeds Teaching Hospitals and it's important we are supporting their professional development. We're really grateful that through the donations from Leeds Hospitals Charity we have been able to support this project with really valuable sessions that we hope will positively impact the whole workforce."**

Judith Shackleton, Matron for Outpatients



# Working together

**Over the course of 2024/25, Leeds Hospitals Charity has worked much more closely with Leeds Teaching Hospitals to showcase the impact of our work and collaborate on projects.**



Innovation showcase




## Innovation Showcase

In November 2024, we held an innovation event together, demonstrating over 20 charity-funded projects that are supporting innovation in patient care. The event, organised in partnership with the Trust's Innovation Pop-up team was attended by nearly 100 people from the NHS, academia and the commercial sector. This was the culmination of a series of innovation events, helping to match donors with potential charitable projects and demonstrate the impact the charity is having.


Exhibitiors at the innovation showcase in November 2024

## CHORAL (Children's Health Outcomes Research at Leeds)

Work has also progressed within the CHORAL team throughout 2024/25, following an initial grant award from the charity of £2.6 million towards the project in 2023.

Professor Jon Dorling was appointed as Chair of the programme and began his tenure since the year end, in June 2025. Other key posts were also appointed to, including pre- and post-doctoral fellows and an early phase consultant with protected research time. By the end of the second year of the project, the team had managed to secure a further £10 million of investment for research programmes.

## Christmas

Once again, Leeds Hospitals Charity worked closely with our hospitals to create a truly magical Christmas for patients and staff in December 2024. The team organised a light 'switch on' event, complete with reindeers, a choir and, of course, Father Christmas himself. The charity also funded gifts for all inpatients, along with Christmas lunches for staff working on Christmas Day and taxis to help get them to and from work throughout the Christmas period.


Christmas elves visiting patients at Leeds Children's Hospital

Staff on 'wear it purple' day




## Wear it Purple

In May 2024, the charity celebrated its second 'Wear it Purple' Day. Coinciding with the NHS' birthday, this day of fundraising activities aims to get NHS staff engaged across hospital sites and encourage organisations in the community to get involved and thank the NHS by donning purple outfits and organising fundraising events as a way of 'giving back' to their local hospitals.

# Our linked charities

**Leeds Hospitals Charity has several linked charities that also raise money to improve the lives of the patients, families and staff of Leeds Teaching Hospitals.**

**In this section, you can learn about some of the linked charities' amazing fundraising activities in 2024/25 and the grants they helped us award over the past year.**

**You can also see a full list of our linked charities and learn about how we govern them on pages 71 and 72.**



A young transplant patient at Leeds Children's Hospital



Professor Peter Lodge presenting at a conference

# Rays of Hope

**Rays of Hope supports research, education, and volunteer work at Leeds Teaching Hospital, focusing on cancer and other abdominal illnesses. In 2024/25, it awarded nearly £23,000 for various activities, including international conferences and resources for research.**

One project was the HOPE4Cancer study, which examines liver cancer, a common reason for liver transplants, and aims to reduce cancer recurrence using a method called hypothermic oxygenated perfusion (HOPE).

HOPE helps improve donor liver quality before transplant. The trial aims to see if an oxygen perfusion lowers cancer recurrence compared to the standard method of preserving the liver.

The linked charity also supported two advanced nurse practitioners to attend the Association of Surgeons meeting in Edinburgh and present to an international audience.

In 2024/25, Professor Peter Lodge, co-founder of Rays of Hope, was honoured as President of the European Surgical Association. The association's annual congress was then held in Leeds, with funding from the Rays of Hope linked charity, allowing staff to share learning and best practices to keep the city at the forefront of surgical innovation.

The highlight of the year for the Rays of Hope team was Leeds Teaching Hospitals Trust being awarded a £3 million grant from the National Institute for Health Research. The grant will be used for a project to look at the need for surgery after a bile duct stone procedure. This six-year project will be led by Mr Andy Smith and Professor Giles Toogood and will recruit emergency surgery patients from across the UK. Rays of Hope has provided IT equipment for the project.



# Breast Cancer Research Action Group

**In 2024/25 Breast Cancer Action Research Group achieved a significant milestone celebrating 30 years of fundraising for specialist equipment and research into treatments for breast cancer.**

In this year the Group awarded £92,000 of funding for two pieces of specialist surgical equipment, to increase theatre capacity and reduce waiting times for patients. The C-Trak Apollo Gamma Probe System, which is used to identify sentinel lymph nodes in breast cancer surgeries and the Flaxitron Trident HD, which is used to take real time x-rays of specimens during breast surgery. Both will facilitate improved outcomes for patients.

Radiologist, Dr Nisha Sharma's research, (funded by the Linked Charity in 2022) to improve the detection of breast cancer using AI technologies when reviewing mammograms received national recognition from NHS England. Her experience in this field has since led to her involvement in a national AI trial.

Following the 30th anniversary, the fundraising group reflected on their next steps and decided to continue fundraising to support breast cancer patients in Leeds. The Linked Charity is actively looking for new volunteers and is also considering the potential impact of broadening the scope of its objects to include environmental improvements and health and wellbeing initiatives. Any proposed change will require approval by the Charity Commission and this process will be supported by Leeds Hospitals Charity.

Members of the Breast Cancer Research Action Group were invited into the hospital to see the launch of the Surface Guided Radiotherapy Treatment equipment that they funded in 2023/24 and meet the team who will be using it.

# Leeds Children's Transplant Team

**The 2024 Transplant Games held in Nottingham were full of positive stories of energy and fun. It was amazing to see such a turn out from the transplant community.**

The annual games delivered a welcoming, inclusive and friendly space for people of all ages to celebrate their transplant journey and their donors. It is also an opportunity to say thanks to the many donors everywhere who have given the gift of life It's a special event that celebrates the incredible transplant journeys of children and young people and provides a focused opportunity for their families to connect and provide peer support.

The volunteers and families of transplant patients once again threw themselves into fundraising for the linked charity from sponsored walks to quiz nights and raffles.

In 2024 the families of the children's team raised £25,000 to support their participation in the Games at Nottingham. This fundraising contributed towards the £63,000 grant that was awarded to the team.





## Teighan's Story

**Teighan, born in September 2017, was diagnosed with Biliary Atresia at six weeks old, a rare liver disease causing bile duct blockages.**

Initially treated successfully with the Kasai procedure, Teighan faced ongoing health issues including portal hypertension, cholangitis, and sepsis. By early 2023, her condition worsened, leading to the discovery of liver nodules.
As her health declined, she was listed for a liver transplant in August 2023. Her deteriorating health caused malnutrition, mobility problems, and school absences, prompting urgent medical intervention as she awaited a transplant.

In February 2024, Teighan's family got the call they'd been waiting for when a donated liver was a match for Teighan. A year on from her transplant, Teighan is looking forward to participating as part of 'Team Leeds' at her first Transplant Games in Summer 2025.

# Robert Ogden Macmillan Centre

**The Robert Ogden Macmillan Centre has for many years funded and supported the delivery of a comprehensive holistic cancer support programme.**

This involves complimentary therapies, a hair loss service, peer support and information advice and guidance for patients in Leeds undergoing treatment for cancer, often at extremely challenging points in their lives. Leeds Hospitals Charity is committed to continuing this excellent patient centred programme as the Linked Charity ceases active fundraising activity and moves to closure.

# Arthritis and Inflammatory Diseases Charity

**The Arthritis and Inflammatory Diseases Charity continues to deliver outstanding work and have a global impact. Professor Paul Emery CBE who founded the charity has been ranked the no. 1 immunologist in the UK and no. 21 in the world by Research.com in their 2025 Edition of the Basic Scientists Ranking. He is also ranked no.1 in the world for arthritis.**

Professor Emery has also been honoured with the Research.com Immunology Leader Award for 2025, a testament to the incredible work taking place at Chapel Allerton Hospital in Leeds. Professor Emery's drive for discovery and innovation has created a world class research facility and the work of the Linked Charity provides opportunities for talented researchers as they progress through their research career. In the last 12 months, several early career researchers have been supported as Research Fellows, learning from the best and ensuring a pipeline of talent to sustain their world leading status.

# Supporting Systemic Sclerosis

**Thanks to donations to our linked Arthritis and Inflammatory Diseases charity, has awarded £68,000 of funding towards Leeds based research to improve outcomes for patients with Systemic Sclerosis (SSc).**

This is a rare chronic, multi organ, autoimmune disease, with patients unfortunately suffering the highest morbidity and mortality amongst rheumatic diseases.Leeds is an internationally renowned centre of excellence for SSc, with research embedded into clinical practice, offering patients access to novel treatments and techniques to diagnose and manage their condition.

The funding will support dedicated research time that will allow the existing Leeds Raynaud's and Scleroderma programme to expand, aiming to improve early diagnosis, clinical management and quality of life for patients with SSc.



Dr Lesley-Anne Bissell said

> **"Early results from Cardiac MRI scans show that people with SSc may have abnormal heart energy use compared to healthy individuals, but more research is needed to understand how this links to different types and stages of the disease."**

# Raising money to transform lives

**We are incredibly grateful to the individuals and organisations whose generous donations and fundraising efforts make our work possible—both in Leeds and beyond.**

**In 2024/25, one-off and regular contributions, legacy gifts, and creative fundraising have helped us reach an outstanding total income of £7.2 million.**

**Thank you for your continued kindness. You are helping to transform lives across our hospitals.**



Harry from Wakefield Grammar School Foundation

**Note on fundraising activity**

If material expenditure was incurred to raise income in the future, this report explains the effect this expenditure has already had, and is intended to have, on the net return from fundraising activities.

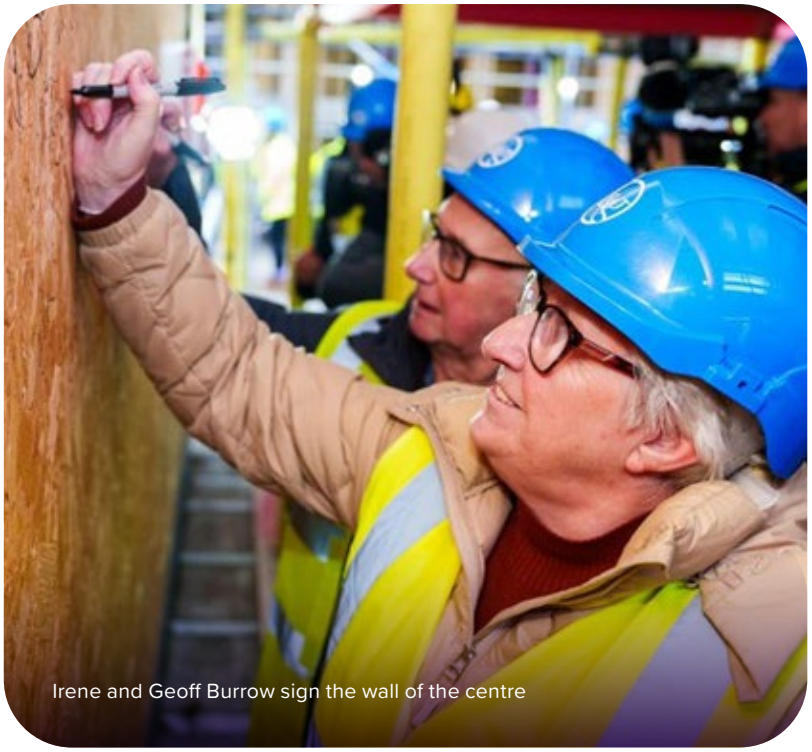
# Fundraising success for the Rob Burrow MND Centre

**In December, Rugby legend Rob Burrow's parents, Geoff and Irene, together with Leeds Teaching Hospital's MND patients, families and clinical team, and with 77 fundraisers for Leeds Hospitals Charity, came together to sign the frame of the Rob Burrow Centre for Motor Neurone Disease as the build progressed at Seacroft Hospital.**

At the event, Leeds Hospitals Charity surprised attendees when Director of Fundraising, Paul Watkins announced that they had reached the £6.8 million fundraising target for the centre thanks to over 17,000 donors who have supported the appeal.

The new building will be a flagship centre in the North of England, covering more than 1,000m$^2$ with a striking design that includes a light and spacious atrium, wheelchair-accessible parking, and newly landscaped gardens.

> **"We'd like to say thank you to every person, every company, every school group and sports team who have helped to make the building of this centre a reality. The Burrow family has inspired people across the country and created an incredible community who have supported this appeal, right from the beginning."**
>
> Paul Watkins, Director of Fundraising



Irene and Geoff Burrow sign the wall of the centre




Celebrating reaching the fundraising target

# Major fundraising events

## Norman Hunter Golf Day

**In 2024, the 4th Annual Norman Hunter Golf Day raised £28,000, making a staggering total of over £140,000 since Norman's family started their fundraising.**

The money is being used towards supporting a research fellow as part of an international trial that will inform future Chronic Lymphocytic Leukaemia (CLL) treatment on a global scale. In July 2025, the family ran their fifth golf day at Horsforth Golf Club.



## Rob Burrow Leeds Marathon & Half Marathon

**For the second year in a row, Leeds Hospitals Charity was one of the charity partners of the Rob Burrow Leeds Marathon & Half Marathon.**

Over 14,000 runners took to the streets of Leeds to take on both the 26- and 13-mile routes, including 180 people who fundraised over £130,000 in total for the charity. After her first marathon the year before, our Patron Lindsey Burrow took on the half marathon in 2024, raising nearly £25,000 (including Gift Aid) for the charity.



## Burrow Strictly Ball

**The second Burrow Strictly Ball took place in April 2024 at the Ballroom in the Winter Gardens at Blackpool. It was organised by Rob's sisters Jo and Claire, just two months before he died.**

The event was hosted by Dan Walker, Sally Nugent, Gethin Jones and Helen Skelton, with celebrity judges including Coronation Street stars Dan Brocklebank, Peter Ash and comedian Billy Pearce. The event raised £48,000 which was split between the Motor Neurone Disease Association, Rob Burrow Discretionary Trust and Leeds Hospitals Charity, each receiving £16,000.

## 7 Locks Walk

**For the second year in a row, the charity held their '7 Locks Walk' event which took place along the Leeds to the Liverpool Canal on Saturday 28th September 2024.**

Over 100 people took part in the event, raising money for both the Rob Burrow MND Centre Appeal and the charity more broadly. People walked in memory of loved ones, to thank the NHS for the care that they had received and to support the Burrow Family in their fight against motor neurone disease. The event, which is fully accessible and attracts families and wheelchair users, raised over £9,000 in total.

# Fundraising heroes





Fundraiser Jacqui Drake with colleagues from Leeds Cancer Centre and Leeds Hospitals Charity

**In 2024/25 the team supported nearly 1000 community fundraisers taking on wild and wacky adventures to support Leeds Hospitals Charity,**

Two weeks after Rob Burrow's death in June, a group called **Otley's Finest** took on their third fundraising challenge, camping in Otley and running 2.2 miles, every hour, for 24 hours, covering the distance of two marathons. The group raised £5,000 for the Rob Burrow MND Centre.

Also inspired following the death of Rob Burrow, staff and students at **Queen Ethelburga's College** raised £12,000 for the Rob Burrow MND Centre in June 2024. The school community challenged themselves to run (or walk!) 7 laps of the school AstroTurf, with entrants paying £7 to enter the challenge or £7 to sponsor someone else. The school aimed to raise £7,777 but surpassed the target by £4000!

Another fundraising hero supporting the MND Centre Appeal was **Lynn Pritchatt & the Mel Evans MBE Foundation** who organised her annual bowls day in 2024 and raised £5,000.

Following the sad death of their baby boy Frankie, who was born prematurely at just 25 weeks, **Alex Beasley, his wife Lucy** & their family supported the neonatal unit by organising a fundraising golf day and raising £6,000. Since 2021, the couple have raised nearly £30,000 in Frankie's memory.

Superstar fundraiser **Jacqui Drake** had another successful year of fundraising in 2024/25. Through her events, her fundraising stall in the Leeds Cancer Centre and other generous donations, Jacqui raised an incredible £66,000 for her Jacqui's Million appeal supporting cancer patients and their families.

Volunteer **Sarah Clarke** who regularly gives up her time to play the piano at Leeds Cancer Centre, also carried out her own fundraising in 2024 by organising a playathon to support our hospitals. She raised a fantastic £3,100.

**Wakefield Grammar School Foundation** fundraised to support Leeds Children's Hospital after one of their pupils was diagnosed with cancer.

Patient **Ian Flatt and his wife Rachael** continued their fundraising in 2024/25, raising funds for the MND Centre Appeal. Ian took on seven mountains across England,



Ian Flatt and team before climbing Whernside as part of his "7 Mountains, 3 Countries, 1 Goal" challenge



> **"Being able to play a small part in creating a world-class facility for MND patients and their families is a real honour."**
>
> Paul Wood,
> Toughest Mudder Contestant

Scotland and Wales in three weeks in his motorised wheelchair with a small army of supporters. He faced all weathers and challenging terrain but successfully reached six of the seven summits, achieving a total elevation of 19,685 feet and raising a phenomenal total of £42,000.

Ian also took part in the second Rob Burrow Leeds marathon in May 2024, with a small team who pushed him around the course.

Fundraising legend **Kevin Sinfield** carried out his fifth challenge in aid of motor neurone disease charities in December 2024. The 'Running Home for Christmas' challenge saw him complete seven ultra marathons in seven regions in seven days starting in Liverpool on Sunday 1 December and finishing in Saddleworth on Saturday 7 December. Members of the public were invited to join Kevin in a themed shorter 'Santa run' on selected days.

Leeds Hospitals Charity received £371,000, from the challenge including £50,000 of gift aid, which was a 22% share of the total raised.

Leeds Dad **Paul Wood** took on his second challenge for the MND Centre Appeal, taking part in Europe's 'Toughest Mudder' in the summer of 2024. This is a 12-hour endurance race taking place predominantly in darkness. Paul ran for over 40 miles completing various obstacles including being electrocuted, covered in mud and being immersed in icy water! His efforts raised over £1,000 for the appeal, which was made even more meaningful when a close friend of his was also diagnosed with the disease.

# Our corporate partners

**The business community went above and beyond in 2024/25 to support Leeds Hospitals Charity. Existing corporate fundraisers, new partnerships and gift in kind donations generated £253,000 for the charity over the course of the year. Here are just a few highlights of their amazing generosity.**

A partnership with **Elite Pro Sports** resulted in a donation of £82,000 to support the MND centre appeal, following the sale of their limited-edition memorial rugby shirt following the death of Leeds Rhino's legend Rob Burrow in June 2024.

**Gallagher Insurance, Risk Management & Consulting Services** raised £6,600 after choosing Leeds Hospitals Charity as their 'charity of the year' partner. The firm took part in a variety of activities over the year including a quiz night for employees. After a successful year, Gallagher have decided to keep on supporting the charity throughout 2025/26.

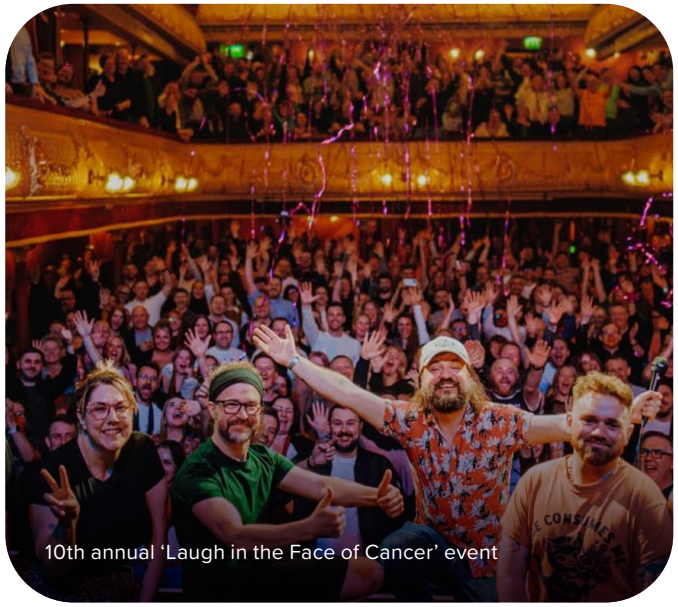
**Lovell Homes** also continued their partnership with the charity into 2024/25, choosing to specifically support the MND centre. The housing specialist raised £6,800 over the year.

An ongoing relationship with badge makers **Name Badges International** continued in 2024/25 to support Leeds Cancer Centre through the 'Hello My Name Is..' campaign which was set up by the late Kate Granger. The company contributed £6,000 throughout the year from the sale of name badges across the NHS.

**Your Choice Fire and Security** also selected Leeds Hospitals Charity as their chosen charity for the year. They raised £6,800 specifically to support the Rob Burrow MND Centre. –

Long term supporters of the charity Jordan and Liz Long also held their tenth annual comedy event in March to support Leeds Cancer Centre. The 'Laugh in the Face of Cancer' event at Leeds City Varieties featured famous comedians like Russell Kane, Darren Walsh and Larry Dean. Over £15,000 was raised on the night, which was match funded by company **Lowell Financial** to a fantastic £30,000.

We'd like to say a special thank you to **Greggs of Bramley** for supporting events and NHS staff with food donations throughout the year, and to local restaurant **Mylahore** for donating their catering services at two networking events.



10th annual 'Laugh in the Face of Cancer' event

## Give at the till

Long term partner The Entertainer donated £12,000 during 2024/25 and have donated a total of £79,000 during our partnership together. The toy store uses giving provider 'Pennies' to allow shoppers to round up their purchase to the nearest pound.

## Sponsor the Sparkle

Once again, Leeds Hospitals Charity worked with local companies to 'sponsor the sparkle' in December 2024, sponsoring Christmas lights on the front of the Children's Hospital, Brotherton Wing and the Bexley Wing at St James's Hospital. Nine companies got involved with the initiative, raising £5,000 in total. Thanks to Avanta UK, Lovell, Mute Animation, CDC Draincare, AGC Consultancy, Europe Building Services, Leigh Day, JTM Service and Edge PS.

# Major donors, trusts and foundations

**Support from major donors, trusts and foundations throughout 2024/25 amounted to £976,000 with the majority of donations supporting the Rob Burrow MND centre.**

## Donors, trusts and foundations that donated £10,000 or more included:

**Carol Carthy** who gave £250,000 to support the Rob Burrow Centre for MND. The couple were inspired by Rob & Lindsey's story and were delighted to meet the Burrow family on a visit to the construction site.

**Richard and Gill Hayes** gave a generous donation as part of the MND Centre Appeal, specifically for the creation of a new family room.

**Chris Crabtree & Olga Brand** gave £111,000 to the MND Centre.

**Roger Pickering** also gave £30,000 to the MND Centre.

The **George A. Moore Foundation** (led by Angela James and Charlotte Lowe) gave a £25,000 towards the surface guided radiation therapy (SGRT) equipment at Leeds Cancer Centre, allowing patients to have tattoo-less radiotherapy which more precisely targets tumours and minimises damage to the surrounding healthy tissue.

The **Liz and Terry Bramall Foundation** gave a donation to support the MND Centre.

The **Marjorie & Arnold Ziff Charitable Trust** donated £33,000 specifically for research into Leukaemia.

The **Parker Foundation** awarded £16,000 to the MND Centre Appeal.

**The Tolkien Trust** gave a generous donation to support the MND Centre.

**MedEquip4 Kids** donated three brightly coloured dialysis chairs for Leeds Children's Hospital, which had a value of over £11,000. This gift will help children sit more comfortably during their lengthy treatment and will also brighten up the ward.



Carol & Martin Carthy with the Burrow Family

The **Tobias Crowther Foundation** gave over £11,000 for stretcher chairs to support neuro-intensive care

The **Matt Gallagher Foundation, Linden Charitable Trust and Risman Foundation** all awarded £10,000 to the MND Centre Appeal.

The **Luma Foundation** donated £100,000 to fund the Laparo Apex, a piece of equipment enabling surgeons to train to be able to carry out minimally invasive laparoscopic surgery, this will result in more patients being able to have this surgery which is quicker and requires less time in hospital. ultimately leading to less time in hospital for patients who undergo this minimally invasive surgery.

## Gifts In Kind

**There were 68 gifts in kind received during the year which equated to a value of £38,000.**

The most significant gift was a Gunther Baby Grand Piano donated by the Gilfillan Family. The piano is now positioned in the entrance of Leeds Children's Hospital and is part of the wider Leeds International Piano Trail. Charity volunteers play the piano regularly, creating a welcoming and relaxing environment for patients and their families.



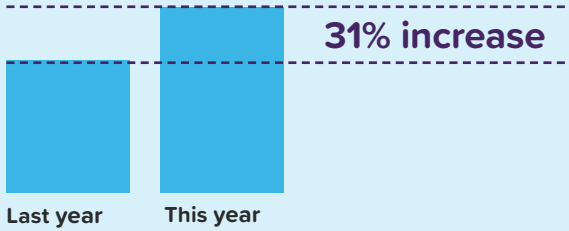
Patient Lucy playing the new piano in March 2025

## Gifts in Wills

**Legacy income amounted to £1.4 million in 2024/25, an increase of 31% compared to the prior year.**

Since 2022, Leeds Hospitals Charity have been investing in legacy marketing to promote the impact that gifts left in Wills can have. Over the course of 2024/25 this activity continued, with advertising across social media, print advertorials, radio, billboards, digital screens and back of buses. The cost of promoting legacy giving during the year was £116,000. This has resulted in a huge increase in enquiries about legacy giving and an increase in visitors to the website who are accessing and downloading information about legacies. The true impact of this promotional activity may not be felt for several years.

We'd like to say a huge thank you to everyone who left a gift in their Will to support Leeds Teaching Hospitals, including:




**Legacy income amounted to £1.4 million in 2024/25, an increase of 31% compared to the prior year.**

- **William Brooks** who left a gift to specifically benefit research into renal conditions
- **Andrew Coxah** who left £33,000 for use across the hospitals
- **Nancy Ruth Firth** who left £33,000 for the benefit of the Ophthalmology department
- **Janet Smith** who left a gift for the benefit of children's cancer, burns, heart and baby unit.
- **David Harry Meek** who left a gift to specifically support Leeds Cancer Centre
- **Cynthia Ann Hill** who left a gift for general purposes
- **Geoffrey Smith** who left a gift for use across the hospitals
- **Marjorie Stoddard** who gave £1,000 to benefit Leeds Children's Hospital
- **Marjorie Tibbs** who gave £17,000 for use across the hospitals
- **Arthur Turner** who left £9,000 for use across the hospitals
- **John Atterton West** who donated £3,000 for cancer research projects

# Regular giving

**We are hugely grateful to our Friends of Leeds Hospital Charity, who donate to us on a monthly basis. Many of our regular givers have now been supporting us for many years and we feel extremely grateful that they have chosen to keep giving to us; regular gifts are extremely valuable, as they help us allocate funds where the need is greatest and, plan affectively for the future.**

We currently have 3,540 active 'Friends' who donate through direct debit or standing order

Over the past year, we have received £383,000 in income from regular giving

Despite not actively investing in promotion during 2024/25, we gained 280 new regular givers, through website sign-ups and via our face-to-face fundraising team.

Since we began our Friends of LHC programme in 2020, we have received over £1.5million in donations, which is making a huge difference to the support we can give to Leeds Teaching Hospitals.







# Lottery success

**Following the launch of the Leeds Hospitals Charity Lottery in November 2021, investment has continued to grow and retain our lottery players. In 2024/25 the lottery generated income of £622,000 with 20% of lottery proceeds being directly used to fund the work of the charity.**

Prizes were awarded to 583 players during the year, with a total prize value of £93,000 including rollovers.

There was £25,500 given out in rollover prizes to 8 people with the maximum single amount won being £6,500.

During the year, changes were also made to the lottery branding and sign-up process to make it easier and more user-friendly. The stand-alone site was deactivated, and the sign-up process was brought into the main charity website and under the charity's brand identity.

We also invested in the use of external fundraising agencies to recruit new players and began a multi-channel campaign (including a mailer, social media adverts, bus and outdoor advertising) to promote the lottery, which went live in Summer 2025.

In 2024/25 we engaged a professional external fundraising agency, operating on hospital sites, and invested £387,000 with them to recruit new players to the lottery. This resulted in a 46% increase in weekly lottery entries, from 4350 in March 2024 to 6350 by March 2025.

# Charity shops

**The 2024/25 financial year was a pivotal period for the charity's retail programme, marked by a strategic and operational review, laying strong foundations for future growth. While financial performance remained below our ambitious target, the year saw significant progress in strengthening the retail function and improving shop operations.**

Income remained stable year-on-year at £266,000 but fell short of budget due to the delayed opening of new shops. Expenditure was well managed, with increased costs reflecting strategic investment in leadership and infrastructure. Total retail costs were £365,000 in year reflecting the investments that were made with a long-term view to improving performance and growing income.

## Retail Strategic Review

A comprehensive strategic review of the retail programme was undertaken in 2024/25, resulting in a new operating model designed to improve performance, accountability, and long-term sustainability. We were also delighted to appoint a Director of Retail in the year to drive the retail strategy.

## Retail Growth Framework

In partnership with trustees, a new shop acquisition framework was developed and approved during the year to support the charity's ambition to expand its retail footprint. The framework sets out clear criteria for identifying, assessing, and approving new retail opportunities, ensuring decisions are made swiftly and with appropriate oversight. This includes a tiered approval process based on financial risk, enabling the charity to act quickly in a competitive market while maintaining strong governance. The framework is a key enabler of future growth and reflects the charity's commitment to building a sustainable and strategically aligned retail estate.



A volunteer in our Merrion centre store



Volunteers at the Leeds marathon

# Our fundraising promise

**We are incredibly grateful to all the people who give a gift or fundraise to help us make Leeds Teaching Hospitals even better for our patients, families and staff.**

You are our greatest strength, which is why we always aim to treat you with care, respect and honesty, and prioritise your needs and wellbeing.

Our fundraising promise aligns with the Code of Fundraising Practice and is driven by our three core values of transparency, transformation and working together. You can read our fundraising promise in full at leedshospitalscharity.org.uk/our-fundraising-promise

We believe everyone should be given the opportunity to support a cause they care about. However, we do recognise there may be times when it's not appropriate to accept a donation or an individual needs extra time or support to make an informed decision about giving a gift.

For example, if we speak to someone who we believe is vulnerable, we may suggest they speak to family or friends for advice before giving us a donation.

If, at any time, we do receive a donation that we think it's not appropriate to accept, or a person donates who does not have the capacity to make this decision, we will always refund the gift.

Wherever possible, we provide guidance, information, support and training to our fundraisers and volunteers to ensure they have a rewarding fundraising experience and carry out their fundraising activities in a legal, open, honest and respectful way.

We also encourage people who want to fundraise for our charity to register with our Fundraising team and discuss their planned fundraising activities.

We can then provide you with expert guidance, a fundraising agreement, when appropriate, and a letter that states we've given you the authority to fundraise on our behalf.

# Our wonderful volunteers

**Throughout 2024/25, nearly 17,000 hours of volunteering time were given by 363 volunteers, working across our retail stores, within our hospitals, bucket collecting at our fundraising events and donning our 'Ernie' mascot costume.**

**As part of our strategy to grow our volunteering offer, we restructured the volunteering team, appointing a Head of Volunteering and splitting the team into two – one side focussing on recruiting and supporting our retail and fundraising volunteers and the other side supporting our hospital volunteers.**



Family support trolley

This newly invigorated team recruited

## 201 new volunteers

within the year and also launched two new hospital volunteer opportunities in quarter three.

## Trolley Volunteers

The Family Support Trolley role was piloted between September and March. The trolley visits the children's wards several times a week, providing free-of-charge snacks, hot drinks and a friendly face to poorly children and their parents or carers. The hospital had noticed an increasing number of families facing financial hardship because of spending weeks, or sometimes months at their child's bedside in hospital. After a successful six-month pilot, the charity has now committed to supporting the volunteer-led initiative going forward. Eight trolley volunteers have now been recruited for the service and has ambitious plans to expand charity trolley services to other sites across Leeds Teaching Hospitals.

## Wayfinder role

The wayfinder volunteer role, initially launched at Leeds General Infirmary following a short pilot, supports patients with getting to their appointments on time and providing a friendly face on a patient's arrival. Plans are now underway to try and expand the wayfinder service to other areas of Leeds Teaching Hospitals.

Volunteers working in both the trolley and wayfinder roles supported a fantastic 4,579 people within the first six months of operation.

## Corporate volunteers

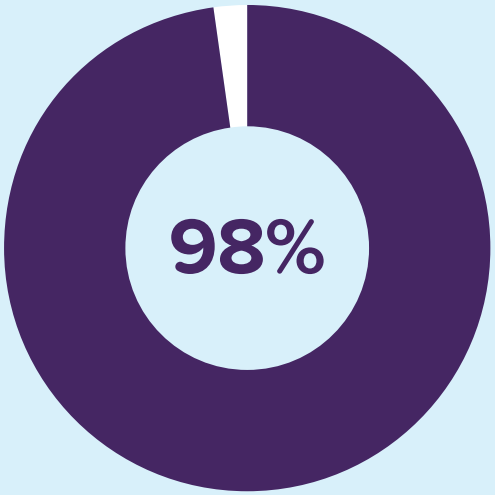
Over 200 corporate volunteers gave nearly 700 hours of their time throughout the year. They supported our retail teams and helped us to write thank you cards to our supporters. We'd like to say a huge thank you to our corporate volunteers, including GHD, Sticky Eye, Yorkshire & NE Continence Care, Medical Protection, HSBC, Blue Yonder, NHS Recovery, Nationwide, Lloyds Banking Group and British Gas.



A trolley round at Leeds Children's Hospital

# Volunteer stories

## Hear from Lidia and Martin about why they volunteer:




**of our volunteers said they felt proud to volunteer with Leeds Hospitals Charity**




## Lidia

**Lidia is one of the trolley volunteers, she wanted to give something back after her son received specialist care at Leeds Children's Hospital.**

As a single mum, caring for a son with complex medical needs, Lidia found it difficult to find a full-time job, so this voluntary role opened up an opportunity that works around her family commitments.

She said: "As someone who has been on the other side in hospital with my poorly son, I know exactly how these parents are feeling. When you're by your child's side worrying about them, you're putting them first and can forget to take care of yourself and feel guilty about leaving their bedside to just grab a snack or a drink.

> **"It's lovely to see how parents react when we offer them a drink, snack or even a listening ear, they are so grateful and appreciative and you can see that it just makes their day! The parents are so tired and having someone recognise them and their wellbeing is equally as important."**
>
> Lidia, trolley volunteer



## Martin

**Martin helps out at our shops and at our fundraising events. He's one of the Charity's longest serving volunteers. His journey with Leeds Hospitals Charity began after his own experience as a patient at the Leeds Cancer Centre.**

"I've been volunteering for years, and I still feel like I'm giving back for the care I received," Martin says. "But honestly, I could volunteer here my whole life and still not repay what the staff and doctors have done for me."

Martin's volunteering style is rooted in compassion and connection. For him, it's all about being present. He believes volunteering gives a unique insight into hospital life, helping people understand the challenges and triumphs behind the scenes. "It's a rewarding experience. Even if you make one person feel better, that's enough."

Our thanks go to the Leeds Teaching Hospitals Trust Voluntary Services Team, Voluntary Action Leeds, University of Leeds, and the Voluntary Service Teams at Imperial Health Charity, Alder Hey, UCLA, Royal Free and GOSH for their time, expertise and support throughout this year as we have launched our hospital volunteering programme. An extra special thank you goes to all of our dedicated volunteers who generously give their time to support our hospitals – you're all amazing!

# Financial review



Thanks to our generous supporters the charity received total income of £7.2 million in 2024/25. Our strategic focus remains consistent, with our priority being to grow and diversify fund-raised income, enabling more responsive grant-making.

We invited grant applications from all staff across Leeds Teaching Hospitals Trust, through open funding calls. These targeted our three core strategic impact areas: health inequalities, innovation and health technologies and the treatment of rare conditions.

As we move towards the final year of our five-year strategy, active fundraising campaigns are underway to further expand income from retail, lottery and legacy giving.

Charity Trustees remain confident that the charity holds sufficient reserves to meet its obligations and will continue to support the Leeds Teaching Hospitals Trust in improving the lives of people in Leeds and beyond.

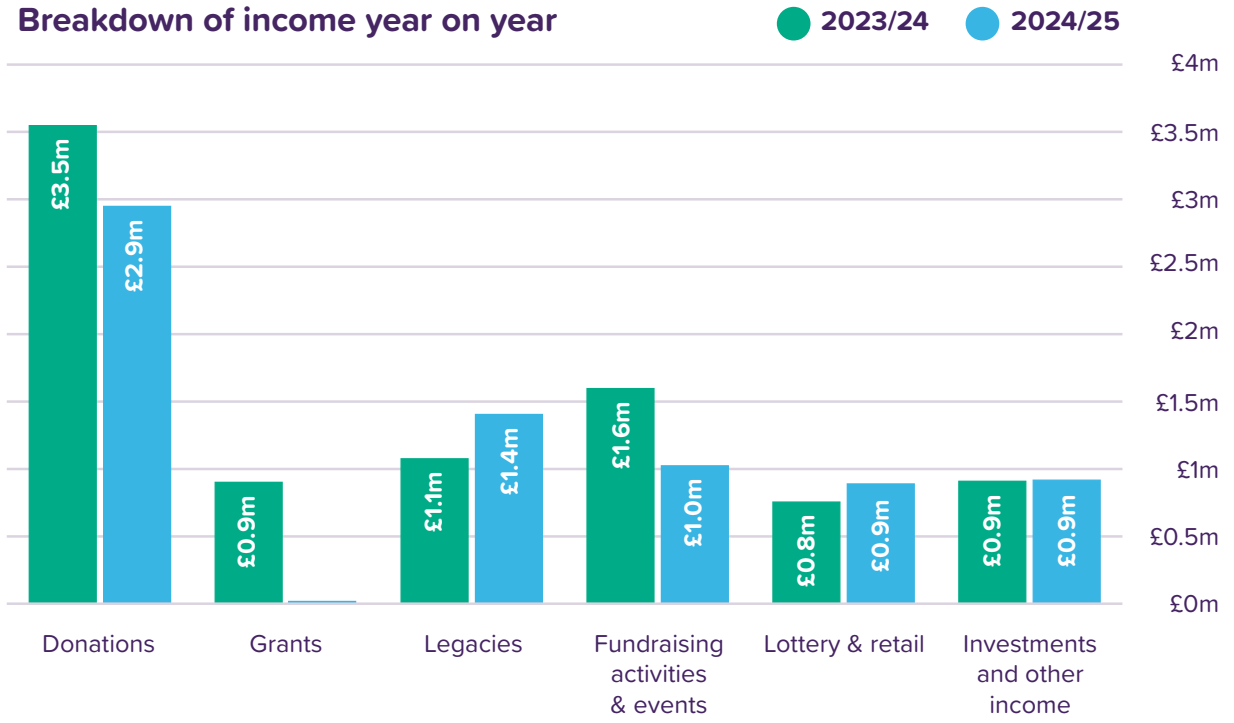
# Our financial year

**Our strategic direction remained unchanged in 2024/25 with a focus on growing and diversifying our fundraised income to mitigate against economic uncertainty and enable more agile grant funding.**

Open grant funding calls were held for the first time during the year, inviting applications from all staff across the Leeds Teaching Hospital Trust. Grants of £3.29 million (2023/24: £3.76 million) were awarded, these will drive change in our three key impact areas; tackling health inequalities, innovation and health technologies, and rare conditions. As we enter the final year of our five-year strategy there is still a focus on growing unrestricted income streams and there are continued campaigns underway to grow both our lottery and legacy income.

Trustees set a deficit budget for 2024/25, reflecting the ambition to invest in growing the legacy income, recruiting lottery players and expanding retail operations. Following investment in both a legacy campaign and lottery recruitment drive, the income from legacies has increased by 31% to £1.4million (2023/24: £1.07million) and lottery income increased by 28% to £622,000 (2023/24: £485,000). Since the year end our retail expansion has begun, with two new shops having opened in Q1 of 2025/26, in year the income from retail was in line with prior year at £266,000 (2023/24: £269,000).

The charity continues to be impacted by the economic uncertainty, social change and political events. These impact on both the value of investment portfolio, and income from those investments, but also on the ability to fundraise from the public. As a result of these challenges, we experienced a reduction of 18% in our total income and we reported a deficit of £516,000, favourable on budget by £500,000 (2023/24: £267,000 surplus) prior to investment movements.




Strengthening markets resulted in unrealised investment gains in the period to 31 December 2024, but the beginning of 2025 was turbulent with markets constantly adjusting to shifting government policies and this volatility saw investment portfolio close with unrealised gains of £16,000 (2023/24: £2.06million gains) on 31 March 2025.

Thanks to the generosity of our supporters and donors, the charity received £7.19 million in income this year (2023/24: £8.78 million).

Expenditure on raising funds, before charitable activities, reduced to £3.11 million (2023/24: £3.53 million) and expenditure on charitable activities amounted to £4.62million (2023/24: £4.98 million). This, along with unrealised investment gains, culminated in a net decrease in charitable funds of 2% (£516,000), taking the total funds carried forward into 2025/26 to £21.12 million (2023/24: £21.64 million).

The total funds of the charity consist of £3.69 million (2023/24: £3.56 million) endowed funds, £5.17 million (2023/24: £5.27 million) restricted funds, £8.80 million (2023/24: £8.49 million) unrestricted designated funds, and £3.45 million (2023/24: £4.31 million) unrestricted general funds.

Endowed funds are held for the permanent benefit of the charity, with the income restricted for a specific purpose. Restricted funds are held for specific purposes as determined by the donor. Designated funds are unrestricted funds set aside by the trustees for specific purposes and can be undesignated by the trustees for use as unrestricted income.

# Income

**In the prior year, two major fundraising events, the inaugural Rob Burrow Leeds Marathon and our Leeds Bear Hunt art trail, held in the city over the summer, significantly boosted income, contributing a combined total of £1.6 million.**

Additionally, grant income of £700,000 was received in the prior year from the UKRI Medical Research Council to support early career researchers. These income streams were not repeated in the current year and as a result total income has reduced by 18% to £7.19 million (2023/24: £8.78 million).

We are extremely grateful to our donors for their continued support and are delighted to report that, thanks to your generosity, the £6.8 million fundraising target in respect of the Rob Burrow Centre for Motor Neurone Disease was successfully achieved in the year.

Donations remain our largest source of income, contributing £2.95 million, 41% of total income, this is consistent with the previous year's proportion (2023/24: 40%). However, this represents a 17% decrease in absolute terms on the donations received in the previous year (2023/24: £3.54 million).

We saw a reduction in income across all donation income streams. Donations from individuals, clubs and societies amounted to £2.36 million (2023/24: £2.66 million). Charitable Trusts and Associations income was £298,000 (2023/24: £348,000). Corporate donations were down 39% to £253,000 (2023/24: £415,000) and gifts in kind reduced by 65% to £38,000 (2023/24: £112,000).

Grant income reduced by 99.7% to £3,000 (2023/24: £900,000). Grants of £200,000 and £700,000 were received in the prior year from NHS Charities Together and UKRI Medical Research Council respectively, these were not repeated in the current year.

## Income compared to prior year

**35.9%**
Fundraising activities and events decreased by 35.9% to £1.02m

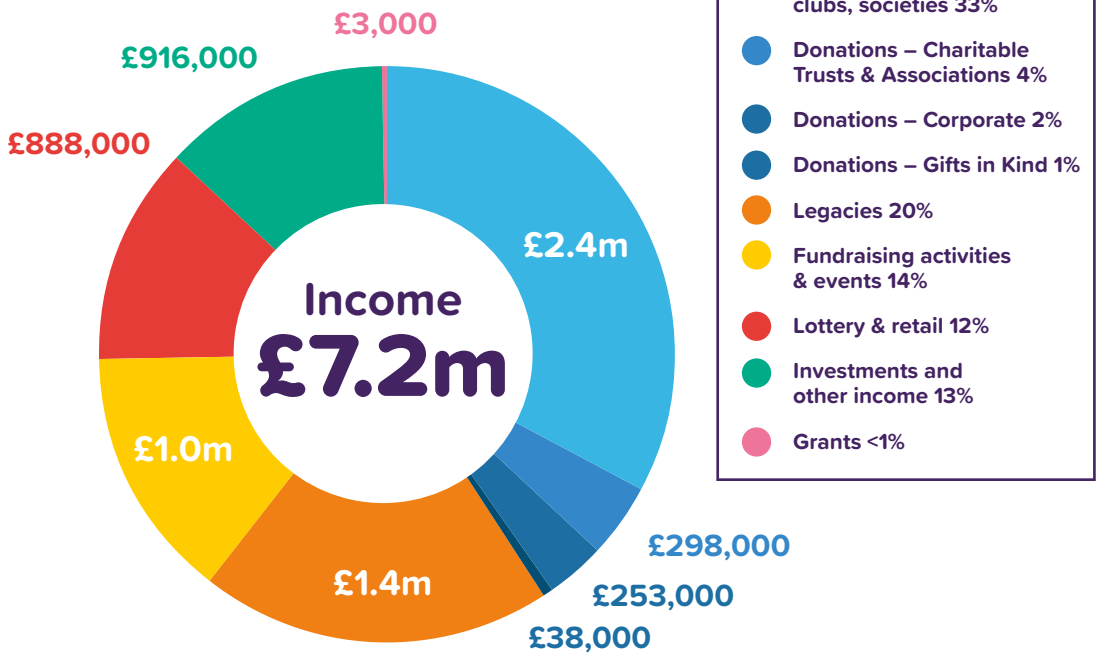
**30.6%**
Legacy income increased by 30.6% to £1.4m

**17.9%**
Lottery and retail income increased by 17.9% to £0.9m

**16.8%**
Donation income decreased by 16.8% to £2.9m

**99.7%**
Income from grants decreased by 99.7% to £3k

## Current year income split




There has been continued investment in promoting legacy giving resulting in an increase in legacy income of 30.6% to £1.4 million (2023/24: £1.07 million).

Income from fundraising activities and events has decreased by 35.9% to £1.02 million (2023/24: £1.6 million) due to the prior year benefitting from income generated by the Leeds Bear Hunt art trail.

Income from our trading subsidiary, LHC Enterprise Limited comprises £7,000 (2023/24: £14,000) in respect of royalties from Kevin Sinfield's book deal with Macmillan Publishers International Limited.

Income from charitable activities increased to £13,000 (2023/24: £1,000) due to support being received for training events in the year.

The continued investment in lottery and retail has seen these areas achieve growth of 17.9% and generate combined income of £888,000 (2023/24: £754,000).

Investment income has remained stable at £905,000 (2023/24: £883,000) despite a reduction in our investment portfolio balance. This is due to interest being earned on fixed term cash deposits held with Rathbones. Investment income contributes to 13% of total income.

# Expenditure

**Total expenditure of the charity reduced by 9.2% to £7.72 million (2023/24: £8.51 million). Cost of raising funds reduced by 12.1% (£429,000) to £3.10 million (2023/24: £3.53 million) and expenditure on charitable activities decreased by 7.2% to £4.62 million (2023/24: £4.98 million).**

We award multi-year grants to the Leeds Teaching Hospitals NHS Trust, as a result the commitments and designated funds fluctuate year on year. The commitment in respect of the Rob Burrow Centre for MND appeal is due to be paid within the next 12 months which has resulted in a consolidated net current liability position of £35,000 (2023/24: £6.8 million net current liability).

Expenditure to run the charity and fundraising was £3.10 million (2023/24: £3.53 million). This is an 11% reduction on the prior year costs.

There was continued focus on growing unrestricted income by investing in recruiting lottery players and expanding the retail operation. The costs of the lottery reduced by 4% to £759,000 (2023/24: £789,000) and the investment in retail was £365,000, an increase of 22% on prior year (2023/24: £300,000).

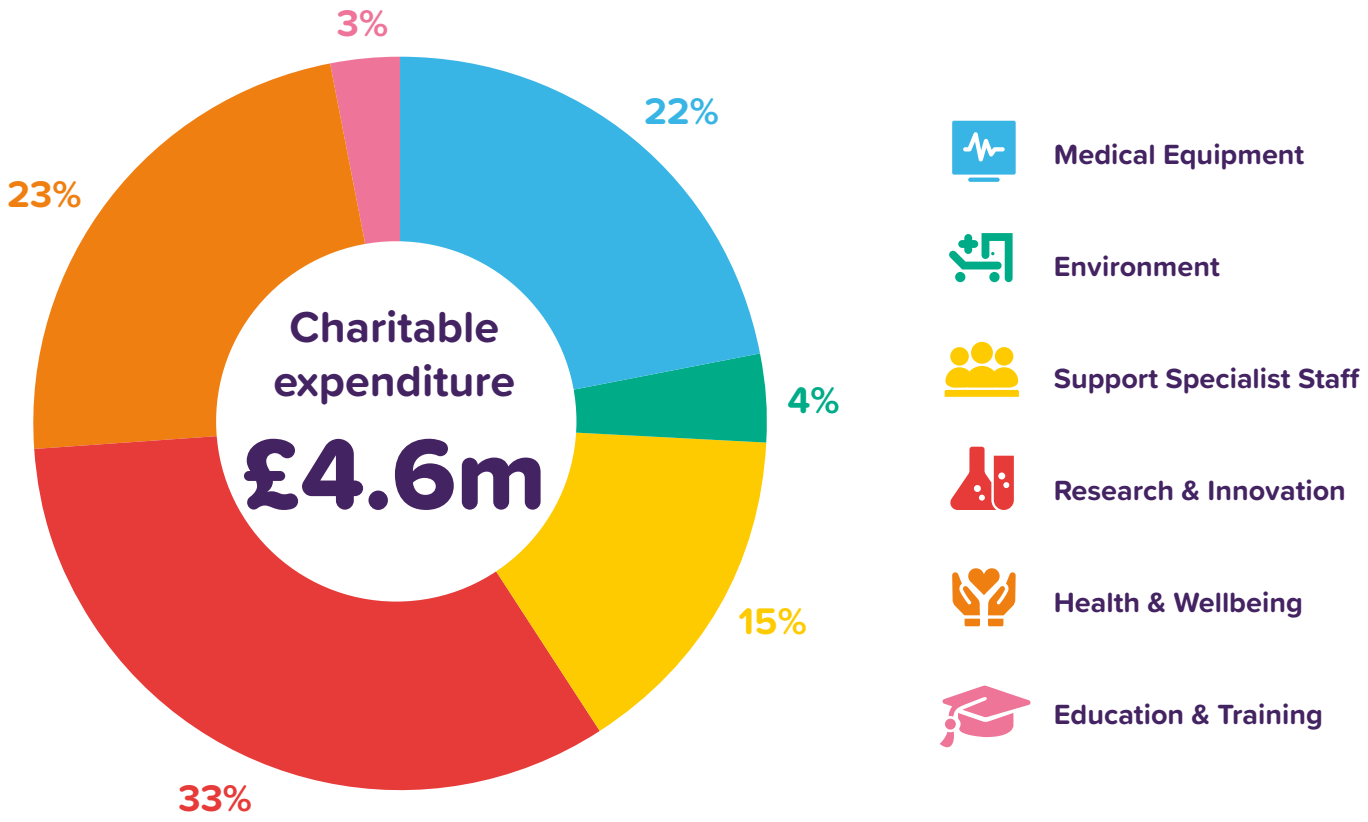
The legacy campaign continued and £164,000 was invested in promoting legacy giving, a decrease of 9% on prior year (2023/24: £179,000).

The reduction in expenditure on fundraising events and appeals of 31% to £1.13 million (2023/24: £1.63 million) was due to costs being incurred in the prior year in respect of the Bear Hunt art trail that were not replicated in the current year.

The charity is committed to regular cost monitoring and ensuring value for money in line with the Fundraising Regulator requirements.

The support costs of the charity are detailed in note 4 of the financial statements and allocated across both the cost of raising funds and charitable activities, as required by the Charities SORP. Total support costs have increased by 3% to £1.85 million (2023/24: £1.79 million). This increase primarily reflects inflationary pressures on staff costs and general overheads in the year. Support costs include expenditure in relation to finance, IT, HR, Volunteers, Communications and Governance.

## Split of charitable expenditure in the year



# Reserves policy and management

**The trustees are fully aware of their legal duty to apply the charity's income towards its charitable purposes within a reasonable timeframe following receipt. In line with this responsibility, the trustees have reviewed the charity's reserves policy, and need for reserves, taking into account the guidance issued by the Charity Commission.**

Free reserves, as defined by the Charity Commission, refer to unrestricted funds that are readily available to spend on charitable purposes. These reserves exclude restricted funds and those tied up in fixed assets.

Reserves play a critical role in the charity's risk management strategy. The appropriate level of reserves will vary depending on our financial position and our assessment of the risks we face at a particular time. The trustees regularly assess these factors to ensure that the reserves held are both prudent and aligned with the charity's operational and strategic needs.

Leeds Hospitals Charity needs to retain some reserve of funds to ensure continued progress towards its objectives. These free unrestricted funds are required to:

- enable the charity to maintain its level of grants to beneficiaries
- enable the charity to address financial contingencies as they arise
- enable the charity to meet its strategic objectives, as set out in the strategy document
- protect the charity from investment market risk
- provide funds which can be designated to specific projects to enable these projects to be undertaken at short notice
- provide funds to cover administration, fundraising and support costs, without which the charity could not function.

Given the unpredictable nature of the charity's income, the trustees have a target level of free reserves designed to cover the risks as set out above. This target level is projected as £4.5 million for 2025/26 (2024/25: £5.5 million), (2023/24: £5.8 million).

The annual running costs of the charity have increased and are expected to rise further driven by factors such as the increase in employer National Insurance contributions and the broader economic environment. In response, the trustees have reaffirmed their commitment to strategic investment in key income-generating areas. This includes continued investment in lottery player recruitment and the planned expansion of the retail operation. These initiatives are integral to the charity's five-year strategy, which aims to significantly grow unrestricted income, ensuring long-term sustainability and flexibility in delivering charitable objectives.

The minimum reserves level has been reduced by £1 million, reflecting the successful achievement of the fundraising target for the Rob Burrow Centre for MND. Previously, the charity had underwritten the shortfall against this target, but this is no longer required. The target reserves are needed to mitigate financial risks and to ensure the charity can meet its staffing costs and overheads, as approved by the trustees. This prudent approach ensures the charity can fulfil its objectives and meet its financial obligations as they fall due.

Unrestricted funds held by the charity have decreased by £550,000 to £12.25 million (2023/24: £12.8 million) at the balance sheet date. Of these, £8.8 million (2023/24: £8.5 million) are designated by the trustees for specific purposes and £23,000 (2023/24: £5,000) are held as tangible fixed assets. This leaves free reserves of £3.43 million (2023/24: £4.3 million), which is a decrease of £877,000 on the previous year and below the current target of £4.5 million.

There are no unrestricted designated funds in deficit at the close of this financial year.

The major projects unrealised gain pool designated fund has been set aside for use on major projects within Leeds Teaching Hospitals NHS Trust and provides protection to the charity grant funding programme from investment risk. Given that the value of investments can fluctuate, the trustees consider it prudent to maintain an appropriate level of reserves. This ensures the charity can continue to operate efficiently, deliver on its commitments, and meet the needs of its beneficiaries, even during periods of market uncertainty.

# Investment policy and performance

**The trustees' powers of investment are set out in the Trustee Act 2000, which allows the trustees to invest the assets of the charity in investments of any nature as they see fit, subject to a provision to avoid speculative and hazardous investments.**

The trustees seek to balance ethical and socially responsible investment and risk. As such, the investment managers appointed by the trustees are restricted from investing directly in the processing and/or manufacture of tobacco products.

The portfolio is widely diversified, with an equity-based approach. The investment objectives are to maintain the real value of the capital whilst generating a sustainable level of income to support charity activities. The approach to asset allocation and investment selection remains active, identifying resilient businesses that can deliver strong performance over the cycle, rather than positioning the portfolio for predicted short-term changes in economic conditions. Such an approach balances the greater risk posed by equity-based investment with the potential for higher returns.

Total investments are £31.27 million (2023/24: £35.83 million), of which £6.32 million (2023/24: £4.32 million) were held as cash by our investment managers. Performance is monitored against set benchmarks, as agreed with our investment managers on a quarterly basis.

This year has seen a marginal inflationary improvement on the previous year. The UK CPI inflation rates were 3.2% in March 2024, reducing to 2.6% by March 2025.

The UK economy shrank unexpectedly at the start of the year and experienced two consecutive months of decline in April 2025 (-0.3%) and May 2025 (-0.1%) raising concerns about sluggish growth. The Bank of England held interest rates steady at 4.5% in March, following a cut in February, while wages continued to outpace inflation this casts doubt on hoped-for rate cuts.

There were unrealised gains in our portfolio of £16,000 for the year ended 31 March 2025; however, the charity's portfolios are invested for the long-term and fluctuate year-on-year, with the expectation of delivering a positive return in the future.

On 31 March 2025, £5.5 million cash is held by Rathbones in high interest earning time deposit accounts. Rathbones achieved a 12-month return of 2% on the investment portfolio (2023/24: 9.6%) compared with the agreed benchmark of 6.4% (2023/24: 11.2%). The yield on the portfolio was 2% (2023/24: 2.2%).

The value of the portfolio has increased in 2024/25, due to the unrealised gains experienced. There has been £6 million disinvestment of the portfolio in the year, to meet the liabilities in connection with the Rob Burrow Centre for MND. The projected yield has reduced from 2.2% to 2%.

The asset allocation was as follows at the year-end:

| **Asset class** | **31 March 2025** | | 31 March 2024 | |
|---|---|---|---|---|
| | **Value (£k)** | **Weight (%)** | Value (£k) | Weight (%) |
| Fixed interest | **5,506** | **17.6** | 5,550 | 15.5 |
| Equities – | **3,668** | **11.7** | 6,195 | 17.3 |
| UK Equities – overseas | **13,779** | **44.1** | 16,400 | 45.8 |
| Alternatives | **1,993** | **6.4** | 3,371 | 9.4 |
| Cash | **6,324** | **20.2** | 4,317 | 12.0 |
| | **31,270** | **100** | 35,833 | 100 |

# Pensions

Leeds Hospitals Charity provides a defined contribution pension scheme for staff, managed by Scottish Widows. The charity contributes 5% of employee salaries to the scheme, which is matched by the employee. Enrolment is automatic, unless individual employees elect not to join the scheme or are not eligible. There are no other material pension liabilities affecting the charity.

# Going concern

These financial statements have been prepared on a going concern basis. At the end of the 2024/25 financial year, Leeds Hospitals Charity held total net assets of £21.12 million (2023/24: £21.64 million), of which £3.4 million are free reserves.

The trustees have reviewed and approved the budget for the year to 31 March 2026 and the five-year financial forecast. They are confident that there are sufficient unrestricted free reserves to meet the charity's commitments as they fall due. The charity maintains an adequate cash position to meet its ongoing expenditure requirements.

# Principal risks and uncertainties

**We are committed to effective risk management; this is fundamental in delivering the strategy and ensuring the long-term sustainability of the charity.**

Robust risk management processes are in place to ensure that risks are identified, mitigated and reported on an ongoing basis, both at the operational and strategic level. Key risks are reviewed by the Executive Team and received by the Audit and Risk Committee and Board. The trustees have reviewed these key risks and are satisfied that the major risks have been identified, and appropriate procedures and systems are in place to mitigate and manage the risks. It is recognised that any control measures can only provide reasonable, not absolute, assurance, that major risks have been adequately managed.

The highest rated risk on the corporate risk register remains in connection to the strategic growth of unrestricted income, financial uncertainties for donors caused by the continuing challenging economic environment remain and while income has remained stable, there is still a risk that this could be impacted negatively due to forces outside the control of the charity.

The diversification of income streams that started at the beginning of the current five-year strategy has given the charity the ability to be financially agile and resilient with the historic risk of over-reliance on income from investments having been mitigated.

Horizon scanning is an active part of risk management undertaken by the charity; new risks have been added to the register this year with respect to the impact of Artificial Intelligence. These risks are mitigated by controls that have been put in place, but trustees are mindful that this is a fast-paced changing environment and are keeping abreast of developments, harnessing the benefits that come with Artificial Intelligence, whilst being mindful of potential risks.

One of the most significant risks on the corporate risk register in the prior year was in respect to the government delays impacting the building of the Hospitals of the Future. The charity had agreed to raise significant funding to enhance the basic delivery of the new Leeds Children's Hospital. Following the government decision in January 2025, to delay this build until 2032 at the earliest, this risk has crystalised. The charity is focussed on supporting future capital appeals and campaigns to support the Leeds Teaching Hospitals Trust and is working closely with the Trust Executive Team to identify these campaigns.

# Future plans

**As we enter into the final year of our current strategy, we'll continue engaging with our stakeholders and beneficiaries to develop our next strategy, covering 2027-2032.**

We'll continue to work closely with Leeds Teaching Hospitals to identify major projects where the charity can have significant impact. Following a CQC visit to the Trust in early 2025, one of our key areas of focus will be supporting colleagues working in maternity and paediatric care, identifying opportunities where we can provide funding that will improve the experience for patients and their families.

We also remain committed to ongoing support of the play service at Leeds Children's Hospital, a project that we expect to support for several years, due to the huge benefits it has for poorly children and their families.

Following the appointment of our Director of Retail in July 2024, our retail expansion will continue with several stores in the pipeline for opening during 2025/26 and a focus on suburban high-street stores over shopping centre units. These stores will be part of an updated concept for our retail offering, providing a more boutique shopping experience that's still affordable for the customer.

We'll continue our investment in lottery promotion, with a multi-channel recruitment campaign planned for the Autumn. Significant investment will also be made into year-round legacy promotion, following the success of the previous years.

Following the departure of one of our trustees, Dame Linda Pollard, we'll also have a dedicated focus on innovation in 2025/26 with a themed funding call following the launch of the Dame Linda Pollard Innovation Fund in June 2025, attracting gifts from major donors who are keen to support innovation across our hospital sites.

We'll also be putting continued focus on our people, including our expanded volunteer team. We'll be renewing our emphasis on training across the charity and a commitment to continuous professional development at all levels. Part of this is the introduction of AI tools, primarily through Microsoft Co-Pilot, to help staff work more efficiently and reduce the administrative burden.

# Governance

**We are an ambitious charity that wants to increase its investment in projects that will improve the lives of patients, families and staff at Leeds Teaching Hospitals.**

**To progress in the right way, we always aim to ensure our processes, policies and procedures reflect our three core values of Transparent, Transform and Together.**

**We want to be our very best so we can do the very best for the people we serve.**

# Our Board of Trustees

Our Board of Trustees is limited by the Articles of Association to a maximum of 15 trustees. At 31 March 2025, the charity had 12 trustees, one of whom is nominated by Leeds Teaching Hospitals NHS Trust, as required by the Charity's Articles of Association.

| Name | Appointment details | Number of board meetings attended 2024/25 |
|---|---|---|
| Dr Yvette Oade CBE (Chair) | From 24 November 2020 | 4 of 4 |
| Mark Davies (Vice Chair) | From 3 June 2021 | 4 of 4 |
| Dr David Berridge (Senior Independent Trustee) | From 14 June 2021 | 4 of 4 |
| Caroline Gruen | From 22 November 2016 | 4 of 4 |
| Dame Linda Pollard DBE DL (NHS Trust nominee) | From 22 November 2016 to 31 July 2025 | 3 of 4 |
| Antony Kildare (NHS Trust nominee) | From 1 August 2025 | 0 of 0 |
| Christopher Schofield | From 1 July 2017 | 4 of 4 |
| Dr Cassie Doherty | From 24 November 2020 | 4 of 4 |
| Jonathan Grant | From 9 February 2021 | 3 of 4 |
| Lauren Glaister | From 9 September 2021 | 4 of 4 |
| Gemma Skelley | From 7 December 2023 | 2 of 4 |
| Charlene Lyons | From 20 June 2024 | 2 of 3 |
| Lalit Suryawanshi | From 20 June 2024 | 3 of 3 |

# The work of our trustees

**Leeds Hospitals Charity has a fully independent Board of Trustees, whose members are appointed as directors of Leeds Hospitals Charity (company number: 10492128), which is incorporated under the Companies Act 2006 as a private company.**

There were 12 trustees as at 31 March 2025. Additional trustees are appointed by the incumbent trustees, under the provisions of the Articles of Association.

The board of trustees meets at least four times a year and is responsible for providing strategic leadership and governance for Leeds Hospitals Charity. In addition to these routine meetings, the trustees meet for development and strategic sessions and joint sessions with the board of the Leeds Teaching Hospitals NHS Trust.

The board of trustees meets in person during the year; although trustees can attend virtually to help maximise attendance. The Finance and Performance Committee met in person to approve the annual budget, all other meetings of our board committees during the year took place virtually.

The Chief Executive of Leeds Hospitals Charity and the Executive Leadership team also attend all meetings of the trustees, and selected staff members continue to attend as observers at Committee meetings to strengthen links between the trustees and staff.

In the small number of instances where a decision requires early resolution between meetings, then these are either taken out of committee or with authority delegated to the Chair of trustees; they are then recorded and reported at the next available board meeting.

The trustees use their skills and experience to support the Charity and are responsible individually and

collectively for the proper management of charitable funds and are answerable to the Charity Commission. They are required legally to ensure that all funds within their responsibility are spent in accordance with the charitable Objects of Leeds Hospitals Charity.

The trustees have set clear objectives against which the charity can assess its performance. The role of the trustees in delivering these is to ensure:

- demonstrably effective management of funds
- provision of additional equipment and environmental enhancements to Leeds Teaching Hospitals
- support for research and innovation
- support for training and education
- assistance with major planned developments.

More specifically, the board of trustees undertakes the following duties:

- overseeing strategic plans for fundraising and other operations
- approving the allocation of charitable expenditure
- approving business plans and budgets
- reviewing operating and financial performance at every meeting
- overseeing committees of the Board of Trustees.

An annual skills and diversity audit was completed in March 2025 to identify skill sets which are unavailable within the current board of trustees. The results of which will inform the future recruitment of trustees. In addition, there continues to be more work to be done around improving the diversity of the board to better represent the communities which the charity serves.

The trustees have a legal obligation to act in the best interests of Leeds Hospitals Charity in accordance with the charity's governing documents. All trustees declare their interests in writing, using the Leeds Hospitals Charity declaration of interest form. This information is published at How we are governed as a charity.

Trustees confirm annually that the information held continues to be relevant, accurate and complete, and this is reviewed during the year-end audit process. Additionally, prior to the commencement of each quarterly meeting of the board of trustees and board committees, trustees declare any conflicts of interest which have either changed or are particularly relevant to business on the agenda for that meeting.

## Appointment of our trustees

**Leeds Hospitals Charity is committed to appointing trustees with a range of experience and qualifications to ensure that the board is diverse and has the necessary skills to discharge its responsibilities.**

There were two new trustee appointments during 2024/25; Ms Charlene Lyons and Mr Lalit Suryawanshi were appointed in June 2024.

A meeting of the Nominations Committee is held at least once annually and is responsible for the recruitment of trustees. All appointments are made on merit, based on recommendations to the board made by an interview panel consisting of a number of trustees and advised by the Chief Executive.

The process is open, transparent and fair for applicants. A range of sources for applicants are employed, with wide search criteria used to expand the pool. A shortlist of candidates is compiled based on the specific skills and experience they could bring to the post. This helps to ensure skills not currently represented on the board are added.

A thorough pre-appointment process is undertaken before the selected candidate(s) are proposed to the board for approval at a quarterly meeting. This process includes declarations of business or commercial interest and the Fit and Proper Persons test.

Following their appointment, trustees undergo a comprehensive induction process, during which they are provided with guidance on being a trustee, including provision of the Charity Commission's The Essential Trustee: What you need to know, what you need to do (CC3). This explains the duties of a trustee and the role of the board.

Also included are elements of the Leeds Teaching Hospitals NHS Trust induction process to ensure that a new trustee begins to understand the relationship with, and scope of, the major beneficiary of the charity.

Trustees are required to sign the Trustee Code of Conduct, which encompasses the Nolan Committee guiding principles.

# Our Executive Leadership Team

| Name | Role |
|---|---|
| Ms Esther Wakeman | Chief Executive Officer |
| Ms Sarah Griffin | Director of Communications |
| Mr Paul Watkins | Director of Fundraising |
| Mr Andrew Forsyth | Company Secretary (until 21 August 2024) |
| Ms Eve Hartrick | Director of Finance and Corporate Services |
| Ms Rebecca Baldaro-Booth | Head of Grants (until 31 March 2025 Director of Grants and Impact (from 1 April 2025) |
| Mr Jake Hornsbury | Director of Retail (from 1 July 2024) |

# Our patrons and ambassadors

**Our patrons support us on a longer-term basis, often from a business or entertainment background, their high profiles help to raise awareness of the charity and help us raise funds. Our Ambassadors support us with specific campaigns or events throughout the year.**

### Andy Clarke (patron)

Andy Clarke, former President and CEO of Asda, has over 25 years' experience driving performance improvement in multi brand international businesses. As a trusted public speaker and influential figure in British business, Andy has sector experience in food, fashion and general merchandise across property-intensive, multi-channel and online retailers. He has managed multi-site retail businesses from £1billion to £25billion in turnover, with net income of £150million to £1.1billion and employees from 18,000 to 180,000.

Having served on the Prime Minister's (David Cameron) Business Advisory Group, Andy now sits on the board of directors at four forward-thinking and ambitious companies where he is on hand to share his considerable knowledge and expertise.

### Dr Amir Khan (patron)

TV's favourite GP, Dr Amir Khan became Leeds Hospitals Charity's first ambassador in March 2021. The Bradford-born GP has worked in West Yorkshire for over a decade, where he first appeared on hit TV series GPs: Behind Closed Doors and is now well-known for regular appearances on ITV's Lorraine and Good Morning Britain.

### Angus Kinnear (patron)

Angus Kinnear is former Chief Executive of Leeds United FC and is a trustee of the Leeds United Foundation.

### Ben Shires (ambassador)

Ben Shires is an award-winning children's TV presenter has appeared on TV favourites including Guinness World Records-themed children's show Officially Amazing Officially Amazing, Match of the Day Kickabout (CBBC) and Dig Detectives (Sky Kids). He is also a Leeds United supporter and president of the LUFC Future Trust.

Ben who was born at Leeds General Infirmary, became a Leeds Hospitals Charity ambassador in 2022 with particular focus on supporting some of our region's youngest patients at Leeds Children's Hospital, especially after recently becoming a dad for the first-time.

### Chris Blundell (patron)

Chris was a Director of Food Retailer WM Morrison for 23 years and currently chairs a hospitality business based in Yorkshire. In addition, he runs a livestock farm alongside other rural enterprises with an emphasis on tourism and property. Chris was a national trustee of the Royal Horticultural Society (2009-2019) and currently chairs a Yorkshire charity event.

### Christine Talbot (patron)

Christine Talbot is a multi-award-winning TV presenter and journalist, best known as the presenter of the ITV Yorkshire regional news programme Calendar for twenty years, and, before that, as host of the magazine programme Tonight.

She has covered most of region's main news stories in this time and interviewed those in the news from Prime Ministers and celebrities to ordinary people with extraordinary tales to tell. She is also an Ambassador and Patron of nine local charities and is a regular awards and event host.

**Dr Edward Ziff OBE DL Hon DBA (Vice President)**

Edward is a well-known local businessman and has previously served as the elected Chair of the Board of Trustees, as well as Chair of the Income Generation Committee until he stepped down in 2023.

**Garry Wilson (patron)**

Garry Wilson is the Founder and Managing Partner at Endless LLP which is headquartered in Leeds and invests funds into UK SMEs and Mid-Market Companies. Its investors have invested over £1.1billion via Endless and include 6 of the Top 10 Universities globally, some of the world's largest Charitable and Research Foundations and Family Offices of leading global entrepreneurs

**Lindsey Burrow (patron)**

Rugby League legend Rob Burrow and his wife, Lindsey, were given the honour of becoming Leeds Hospitals Charity's first ever patrons in 2023.

The announcement of the couple's role came after the Burrow family spearheaded our Rob Burrow Centre for Motor Neurone Disease (MND) Appeal.

Rob was diagnosed with MND in 2019, and up to his death in 2024, he worked tirelessly to help raise awareness and funds for several charities, his family continue to support the charity.

**Michael Beverley (Vice President)**

Michael is the Vice-Chair and Co-Founder of OneMedical Group and Chairman of Seneca Partners Limited.

Michael worked for Arthur Andersen for nearly 30 years before retiring in 2001 as UK Regional and Senior Managing partner. He developed a number of businesses in healthcare and property, and in 2009 made the decision to reorganise those interests to focus on growing OneMedical Group.

From 2000–2006 Michael was a government appointed member of the then Department of Trade and Industry's Industrial Development Board (IDAB). Michael is a current member of the Court of the University of Leeds and was a founding member of the Campaign Board which successfully raised over £100m for research and teaching facilities at the University. From 1998 – 2010 he was the Chairman of Opera North. Latterly from 2013 to 2019 he was the Chairman of the Monteverdi Choir and Orchestras (English Baroque Soloists and the ORR). He has also chaired a number of other arts organisations. Michael was appointed in 2000 a Deputy Lieutenant of the County of West Yorkshire.

# Structure, governance and management

**Leeds Hospitals Charity is registered as a charity with the Charity Commission in England (registered number 1170369) and at Companies House as a company limited by guarantee (registered number 10492128).**

The trustees confirm that Leeds Hospitals Charity operates in compliance with the Companies Act 2006; the Charities Act 2011; the Accounting and Reporting by Charities: Statement of Recommended Practice (FRS102) (second edition, October 2019) and all applicable UK accounting standards; and the provisions of the Memorandum and Articles of Association of the organisation.

The charity is registered with the Fundraising Regulator. The charity has a wholly owned trading subsidiary, LHC Enterprise Ltd (registered number 13438357), in anticipation of increasing trading activity.

## Memorandum of Understanding

A memorandum of understanding continues to underpin the relationship between Leeds Hospitals Charity and Leeds Teaching Hospitals Trust, demonstrating our shared commitment to work collaboratively to achieve the best outcomes for our patients and families, and support staff members.

The Memorandum of Understanding reflects the evolution of the relationship between the two organisations since the creation of the charity. The memorandum remains under regular review as a basis for the relationship between the charity and the Trust.

## Compliance

Leeds Hospitals Charity complies with the provisions of the Data Protection Act 2018 and the UK General Data Protection Regulation (GDPR), in so far as it applies to our operations, and we are registered with the Information Commissioner's Office (reference number ZA480848).

Leeds Hospitals Charity has confirmed that the scale of its operations does not require the appointment of a data protection officer; instead, the charity has a senior responsible officer.

There is a policy in place to investigate and report breaches of the legislation. During 2024/25, there were no data breaches requiring reporting to the Information Commissioner.

Staff continue to demonstrate that they are aware of their data protection responsibilities and are keen to improve their practices when breaches occur. Lessons learnt in this area are shared across the charity to prevent recurrence.

Leeds Hospitals Charity is also registered with the Fundraising Regulator and complies with the Code of Fundraising Practice.

The charity operates a society lottery and is registered and regulated by the Gambling Commission.

## Risk management strategy

During 2024/25, the charity maintained one corporate risk register. The risk management policy and framework are under regular review and are set out to:

- improve the identification of risks
- provide unified descriptions and a more robust structure for actions and controls
- establish a mechanism for horizon-scanning to anticipate future risks.

Risks are categorised and assigned to a category owner who has responsibility for updating and managing it. The whole process is managed through an in-house digital system with automated reminders. This ensures continuous review and has improved risk management significantly.

The Risk Register is reviewed monthly by the Executive Leadership team and quarterly by the Audit and Risk Committee. The Board of Trustees reviews the risks that the Audit and Risk Committee identifies as having the highest scores.

A process of 'deep dives' by the Audit and Risk Committee has continued during the year with a focus on both the lottery operation and cyber security.

## Complaints

A comprehensive complaints policy is in place and followed for all complaints received by the charity. The approach is structured and focuses on the source of an issue.

People who register a compliant are always contacted quickly to work through the issue they've raised as early as possible. Regardless of whether we receive a complaint or general feedback, we always share it with relevant staff members and try to learn from it.

Our complaints register records details of a complaint, the complainant and the outcomes of the investigative processes, including a review, if necessary.

If complaints cannot be resolved internally by Leeds Hospitals Charity, using our complaints policy, then there is provision for reference to the appropriate regulators. There have been no reviews or references during 2024/25.

During 2024/25, a total of 12 complaints (2023/24: 31) were received by the Charity. All these complaints were resolved without referral to regulators.

## Our Committees

There were six Board Committees for this reporting year. These have undertaken detailed scrutiny of the full range of board business, under delegated authority from the board. They either decide or recommend a course of action to the board as part of their reporting responsibilities.

The committees have Terms of Reference that are reviewed and approved at least annually by the board. The Board of Trustees appoints a trustee with the appropriate skills and experience to be the chair of each committee, and other trustees make up the membership.

All trustees are invited to attend all committee meetings should they so wish. Leeds Hospitals Charity staff, as well as representatives from Leeds Teaching Hospitals NHS Trust and other stakeholders, are invited to attend the meetings to ensure strategic alignment and provide expertise, where appropriate.

Highlight reports are presented by committee chairs at each quarterly board meeting and the draft minutes of committee meetings are available to trustees.

The six committees of the board which operated at some point during 2024/25 are as follows:

## Finance and Performance Committee

The committee oversees all matters relating to finance and performance, including budget setting, quarterly monitoring of financial matters, and the review of key performance indicators. It also included oversight of fundraising, retail and communications following the dissolution of the Income Generation and Communications Committee in 2023/24.

The committee has at least three trustees as members and is normally chaired by a financially qualified trustee. This year the committee was chaired by Mr Jonathan Grant.

## Research and Innovation Committee

The committee makes decisions on applications for funding for research and innovation with a value greater than £10,000, where the funding is within the annual grants budget.

Decisions with respect to grant applications with a value up to £10,000 are made by the Small Grants Panel, chaired by the Chief Executive, and reported to the committee on a quarterly basis.

Applications for over £10,000 when there is no funding available in the budget are recommended to the board of trustees for a decision.

The committee has at least three trustees as members and was chaired by Dr Cassie Doherty.

Where it is appropriate, applicants are also invited to present their proposal to support transparent, fair and well-informed decision making.

The independent Scientific Advisory Panel, chaired by Dr Jonathan Sheffield OBE, has continued to examine the scientific value and relevance of research and innovation applications and provide advice and recommendations to the committee. The Panel has no authority to make funding decisions on behalf of the charity, which remain the responsibility of the trustees on the committee.

## Funding Committee

The committee makes decisions on applications for grant funding (other than for research and innovation) with a value greater than £10,000, where the funding is within the annual grants budget.

Decisions on grant applications with a value up to £10,000 are made by the Small Grants Panel, chaired by the Chief Executive, and reported to the committee on a quarterly basis.

Applications for over £10,000 when there is no funding available in the budget are recommended to the board of trustees for a decision.

The committee has at least three trustees as members and was chaired by Ms Caroline Gruen.

Both the Research and Innovation Committee and the Funding Committee ensure that they take the opportunity to hear first-hand from award holders and beneficiaries of funding about the impact that the charitable funding has made.

Where it is appropriate, applicants are also invited to present their proposal to support transparent, fair and well-informed decision making.

## Audit and Risk Committee

The committee is accountable to the board for the acquisition and scrutiny of assurances, oversight and advice for the board on matters relating to the effective design and operation of risk management, financial governance, internal financial controls and internal and external audit of Leeds Hospitals Charity.

The committee has a minimum of three trustees as members, at least one of whom has recent and relevant financial experience. Ideally, they will also have a professional qualification from a professional accountancy body.

The committee was chaired by Mr Chris Schofield. The Chair of the board of trustees is not a member of this committee but is invited to attend one meeting each year to discuss the annual report and accounts.

## Remuneration Committee

This committee meets in private session as and when required. The committee considers and approves recommendations for changes to the salary levels and terms and conditions of the Chief Executive and the directors. In 2024/25 it was chaired by the Chair of the Board of Trustees, Dr Yvette Oade CBE.

## Nominations Committee

This committee meets normally at least once annually and otherwise as required. The committee is responsible for the recruitment of trustees including defining the skills required, oversight of the process, approval of timescales and deadlines, assessing of applications and listing, and interviewing candidates.

# Our linked charities

**On the 31 March 2025 Leeds Hospitals Charity encompassed 12 linked charities that share this report and a single set of aggregated accounts. The linked charities share the same charity number as Leeds Hospitals Charity, have the same trustees and are connected because of the services they provide. Information about their activities in 2024/25 are on page 39 of this report.**

To ensure robust governance arrangements are in place for our linked charities, we have embedded a linked charity framework which includes an annual partnership panel meeting and submission of an annual report by linked charity representatives.

Our linked charities are supported by all our directorates (Fundraising, Communications, Grants and Impact and Finance and Corporate Services), and we work closely with their representatives to achieve the objects of each linked charity.

Two of our linked charities, Leeds Chest Clinic General Purpose Charity (1170369-2) and Leeds Children's Hospital Charity (1170369-5), have a nil fund balance and have received/raised no income in the year. Post year end these were merged with Leeds Hospitals Charity (1170369), the mergers were registered by the Charity Commission on 10 July 2025.

| Name | Purpose | Charity number | Governing document scheme dated |
|---|---|---|---|
| **Leeds Teaching Hospitals Charitable Fund** | To further any charitable purpose or purposes relating to the general or any specific purposes of the Trust or the purposes of the NHS. | 1170369-1 | 29 March 2017 |
| **Leeds Chest Clinic General Purpose Charity** | For any charitable purpose or purposes relating to the NHS and, in particular, but without any limitation, for the services provided by the Leeds Chest Clinic. | 1170369-2 | 29 March 2017<br>merger registered with the Charity Commission on 10 July 2025 |
| **Arthritis and Inflammatory Diseases Charity** | For any charitable purpose or purposes relating to the rheumatology and arthritis services at the Trust within the NHS. | 1170369-3 | 29 March 2017<br>amended 27 June 2023 |
| **Leeds Children's Hospital Charity** | To enhance the care and treatment of children in Leeds Children's Hospital and to provide equipment for Leeds Children's Hospital. | 1170369-5 | 29 March 2017<br>amended 24 April 2018 – merger registered with the Charity Commission on 10 July 2025 |
| **Robert Ogden Macmillan Centre** | To support the Sir Robert Ogden Macmillan Centre | 1170369-6 | 29 March 2017 |
| **Yorkshire Brain Appeal** | To fund research and clinical trials into brain diseases. | 1170369-7 | 29 March 2017 |
| **Leeds Cancer Centre Charity** | To fund specialist medical equipment for diagnosis and treatment of cancer; to fund cancer research; and to enhance the care of patients with cancer. | 1170369-8 | 29 March 2017<br>amended 24 April 2018 |
| **Breast Cancer Research Action Group** | To fund research into breast cancer and the purchase of equipment for the treatment of breast cancer. | 1170369-9 | 29 March 2017 |
| **Leeds Children's Transplant Team** | To support child transplant patients to participate in the transplant games and events. | 1170369-10 | 29 March 2017<br>amended 27 June 2023 |
| **Rays of Hope** | To support research and education related to cancer and other harmful conditions of the abdomen, to improve patient care and outcomes. | 1170369-11 | 29 March 2017<br>amended 29 August 2023 |
| **Elsie May Sykes** | The income shall be applied for the purchase of medical equipment or to further medical research (but excluding research relating to the transplantation of human organs, human egg cells or human embryos and excluding medical research involving the vivisection of animals) for which no exchequer funds are available for the benefit of the hospitals. | 1170369-12 | 29 March 2017 |
| **Jeremy Neil Allen** | For the purpose of paediatric oncology research, and/or at the absolute discretion of the trustee for paediatric service (including research), and/or for any other part of the Trust within the NHS for the purpose of paediatrics and/or oncology (including research). | 1170369-13 | 29 March 2017 |

# Statement of trustee responsibilities

**The trustees are responsible for preparing the trustees' report and the financial statements in accordance with charity and company law.**

Company law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with UK Generally Accepted Accounting Practice (UK Accounting Standards and applicable law).

Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees also confirm that, as far as they are aware, there is no relevant audit information of which the charity's auditors are unaware, and they have taken all steps that they ought to have taken as directors to make themselves aware of any relevant audit information, and to establish that the charity's auditors are aware of that information.

In approving the directors' and trustees' report on pages 4–73, the trustees are also approving the strategic report on pages 11–63, in their capacity as company directors.

By order of the Board of Trustees.

Signed:



**Yvette Oade, Chair**

Date: 21 October 2025



**Jonathan Grant, Trustee**

Date: 21 October 2025

# Reference and administrative details

## Name and registered numbers

Leeds Hospitals Charity

Registered charity number: 1170369

Companies House number: 10492128

## Governing document

Memorandum and Articles incorporated 22 November 2016; as amended by Charity Commission Scheme dated 29 March 2017; as amended by Special Resolutions registered at Companies House on 15 May 2018, 16 December 2020, 3 September 2021 and 27 July 2023.

## Principal and registered office

Ground Floor, Trust Headquarters
Beckett Street
St James's University Hospital
Leeds LS9 7TF
Tel: 0113 539 7020

# Professional advisers

### Bankers

National Westminster Bank plc
Leeds City Office
8 Park Row
Leeds LS1 5HD

Virgin Money
94–96 Briggate
Leeds LS1 6NP

### Investment managers

Rathbones Investment Management
30 Gresham Street
London
EC2V 7QN

### External auditors

Forvis Mazars LLP
5th Floor
3 Wellington Place
Leeds LS1 4AP

### Solicitors

Withers LLP
16 Old Bailey
London EC4M 7EG

Wrigley's Solicitors LLP
3rd Floor
3 Wellington Place
Leeds LS1 4AP

MacRoberts LLP
Capella
60 York Street
Glasgow G2 8JX

# Independent auditor's report to the members of Leeds Hospitals Charity

## Opinion

We have audited the financial statements of Leeds Hospitals Charity (the ''parent charity') and its subsidiary ('the group') for the year ended 31 March 2025 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group and parent charity's affairs as at 31 March 2025 and of the group's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## Other information

The other information comprises the information included in the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report and the directors' report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In light of the knowledge and understanding of the group and the parent charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or

- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of Trustees

As explained more fully in the trustees responsibilities statement set out on page 73, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

Based on our understanding of the charity and its industry, we considered that non-compliance with the following laws and regulations might have a material effect on the financial statements: Charities Act 2011 the Charities Statement of Recommended Practice, UK tax legislation, pensions legislation and employment regulation and we considered the extent to which non-compliance might have a material effect on the financial statements.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of management and, where appropriate, those charged with governance, as to whether the charity is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the charity which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as Charities Act 2011, the Charities Statement of Recommended Practice, UK tax legislation and pensions legislation.

In addition, we evaluated the trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to the treatment of revenue recognition (which we pinpointed to the cut-off assertion), the restriction of income and expenditure, the treatment of liabilities from multi-year grant commitments, the apportionment of indirect costs and significant one-off or unusual transactions.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

## Use of the audit report

This report is made solely to the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.



**Michael Speight (Senior Statutory Auditor)**
for and on behalf of Forvis Mazars LLP
Chartered Accountants and Statutory Auditor

5th Floor
3 Wellington Place
Leeds
LS1 4AP

Date: **29 October 2025**

# Financial statements

# Consolidated Statement of Financial Activities for the year ended 31 March 2025 (incorporating an income and expenditure account)

| | Note | Unrestricted funds £000 | Restricted funds £000 | Endowment funds £000 | 2024/25 Total funds £000 | 2023/24 Total funds £000 |
|---|---|---|---|---|---|---|
| **Income from:** | | | | | | |
| Donations and legacies | 3.1 | 3,830 | 522 | - | 4,352 | 5,519 |
| Charitable activities | 3.2 | 13 | - | - | 13 | 1 |
| Other trading activities | 3.3 | 1,815 | 96 | - | 1,911 | 2,349 |
| Investments | 10 | 811 | 94 | - | 905 | 883 |
| Other income | 3.4 | 11 | - | - | 11 | 25 |
| **Total income** | | **6,480** | **712** | **-** | **7,192** | 8,777 |
| **Expenditure on:** | | | | | | |
| Raising funds | 4.1 | 3,025 | 69 | 11 | 3,105 | 3,534 |
| **Charitable activities:** | 5 | | | | | |
| Equipment | | 622 | 362 | - | 984 | 1,431 |
| Environment | | 136 | 48 | - | 184 | 895 |
| Supporting specialist staff | | 683 | 1 | - | 684 | (29) |
| Research and innovation | | 1,450 | 74 | - | 1,524 | 1,209 |
| Health and wellbeing | | 943 | 117 | - | 1,060 | 989 |
| Education and training | | 41 | 86 | - | 127 | 334 |
| Gifts in kind distributed to beneficiaries | | 56 | - | - | 56 | 137 |
| **Total expenditure** | | **6,956** | **757** | **11** | **7,724** | 8,510 |
| Net gains on investments | 7 | (94) | (32) | 142 | 16 | 2,058 |
| **Net (expenditure)/income** | | **(570)** | **(77)** | **131** | **(516)** | 2,325 |
| Transfers between funds | 6 | 20 | (20) | - | - | - |
| **Net movement in funds** | | **(550)** | **(97)** | **131** | **(516)** | 2,325 |
| **Reconciliation of funds:** | | | | | | |
| Total funds brought forward | | 12,804 | 5,269 | 3,564 | 21,637 | 19,312 |
| **Total funds carried** | | **12,254** | **5,172** | **3,695** | **21,121** | 21,637 |

The notes on pages 82-99 form part of these financial statements. This statement of financial activities includes all gains and losses in the year. All income and expenditure derive from continuing activities (see notes 3–7). A comparative statement of financial activities is included in note 21.

# Consolidated and charity balance sheets as at 31 March 2025

| | Note | Consolidated | | Charity | |
|---|---|---|---|---|---|
| | | 31 March 2025 £000 | 31 March 2024 £000 | 31 March 2025 £000 | 31 March 2024 £000 |
| **Fixed assets:** | | | | | |
| Tangible assets | 9.1 | 23 | 5 | 23 | 5 |
| Investments | 9.2 | 24,946 | 31,516 | 24,946 | 31,516 |
| **Total fixed assets** | | **24,969** | **31,521** | **24,969** | **31,521** |
| **Current assets:** | | | | | |
| Stocks | | 9 | 7 | 9 | 7 |
| Debtors | 11.1 | 1,789 | 1,078 | 1,798 | 1,081 |
| Investments | 11.2 | 6,324 | 4,316 | 6,324 | 4,316 |
| Cash at bank and in hand | 17.2 | 1,837 | 1,678 | 1,827 | 1,661 |
| **Total current assets** | | **9,959** | **7,079** | **9,958** | **7,065** |
| **Liabilities:** | | | | | |
| Creditors: amounts falling due within one year | 12.1 | (9,994) | (13,868) | (9,994) | (13,868) |
| **Net current liabilities** | | **(35)** | **(6,789)** | **(36)** | **(6,803)** |
| **Total assets less current liabilities** | | **24,934** | **24,732** | **24,933** | **24,718** |
| Creditors: amounts falling due after more than one year | 12.2 | (3,813) | (3,095) | (3,813) | (3,095) |
| **Total net assets** | | **21,121** | 21,637 | **21,120** | 21,623 |
| **Funds and reserves:** | | | | | |
| Endowment funds | 13.2 | 3,695 | 3,564 | 3,695 | 3,564 |
| Restricted income funds | 13.3 | 5,172 | 5,269 | 5,172 | 5,269 |
| Unrestricted funds | 13.5 | 12,254 | 12,804 | 12,253 | 12,790 |
| **Total funds and reserves** | | **21,121** | 21,637 | **21,120** | 21,623 |

Net expenditure (£000) for the charity for the year before consolidation was £503 (2023/24: £2,311 income).

The notes on pages 82–99 form part of these financial statements. These accounts were approved and authorised for issue by the Board of Trustees on 21 October 2025 and signed on their behalf by:



**Yvette Oade, Chair**

**Leeds Hospitals Charity (company number: 10492128), (charity number: 1170369)**

# Consolidated Statement of cash flows for the year ended 31 March 2025

| | Note | 31 March 2025 £000 | 31 March 2024 £000 |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Net cash used in operating activities | 17.1 | **(5,299)** | (156) |
| | | | |
| **Cash flows from investing activities** | | | |
| Dividends interest and rents from investments | 10 | 905 | 883 |
| Proceeds from the sale of investments | 9.2 | 13,805 | 9,394 |
| Purchase of investments | 9.2 | (7,219) | (10,358) |
| Purchase of fixed assets | | (25) | - |
| **Net cash provided by / (used in) investing activities** | | **7,466** | (81) |
| | | | |
| **Change in cash and cash equivalents in the year** | 17.2 | **2,167** | (237) |
| Cash and cash equivalents at the beginning of the year | | **5,994** | 6,231 |
| | | | |
| **Cash and cash equivalents at the end of the year** | | **8,161** | 5,994 |
| | | | |
| **Analysis of cash and cash equivalents** | | | |
| Cash in hand | | **1,837** | 1,678 |
| Short-term deposits | 11.2 | **6,324** | 4,316 |
| **Total cash and cash equivalents** | | **8,161** | 5,994 |

The notes on pages 82–99 form part of these financial statements.

# Notes to the financial statements

## 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items that are considered material in relation to the financial statements of the charity and its subsidiary.

### 1.1 Basis of preparation

These consolidated and separate financial statements have been prepared under the historic cost convention, with items recognised at cost or transaction value, except for investments which are included at market value. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (FRS102) (second edition, October 2019); all applicable UK Accounting Standards; and the Companies Act 2006.

The Charity constitutes a public benefit entity as defined by FRS102.

The financial statements are presented to the nearest thousand (£000) except where otherwise stated.

No separate Statement of Financial Activities (SOFA) has been presented for the charity alone, as permitted by section 408 of the Companies Act. The parent charity has taken advantage of the following exemptions:

a) from preparing a statement of cash flows, on the basis that it is a qualifying entity and the consolidated statement of cash flows, included in these financial statements, includes the charity's cash flows;

b) from certain financial instrument disclosures required under FRS102 sections 11 and 12, as the information is provided in the consolidated financial statements disclosures.

### 1.2 Going concern

The trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern. The charity meets its day to day working capital requirements through cash held in the bank. The charity's forecasts and projections show that the charity should be able to operate within the level of its current facilities. The trustees have formed a judgement at the time of approving the financial statements that there is a reasonable expectation that the charity has access to adequate resources to continue in operational existence for a period of at least twelve months from the date of approval of the accounts.

At the end of the financial year, Leeds Hospitals Charity had total net assets in excess of £21.12m. The trustees have revisited the forecast results for the five-year period to March 2030 and considered the period of at least twelve months from the date of approval of the accounts and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements. For this reason, the trustees have adopted the going concern basis in preparing the financial statements.

### 1.3 Basis of consolidation

The consolidated financial statements of the charity incorporate the financial statements of the Company Limited by Guarantee and its wholly owned subsidiary undertaking, LHC Enterprise Limited (registered number: 13438357). Intercompany transactions and balances between charity companies are eliminated. Consistent accounting policies have been adopted across the group.

The net assets of the subsidiary at the date of association are assessed on a fair value basis for the purpose of consolidation into the results for the group.

### 1.4 Tax

Leeds Hospitals Charity, as a registered Charity, is exempt from tax under Part 10 of the Income Tax Act 2007 or Section 256 of the Taxation of the Chargeable Gains Act 1992, to the extent that surpluses are applied to its charitable purpose.

Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

### 1.5 Income

All income is included in full in the Statement of Financial Activities as soon as the following three factors can be met:

- entitlement (arises when a particular resource is receivable, or the charity's right becomes legally enforceable);
- probability (it is more likely than not that the economic benefits will flow to the Charity);
- measurement (when the monetary value of the income can be measured with sufficient reliability).

**a) Income from legacies**

Legacies are accounted for as income either upon receipt or where the receipt of the legacy is probable. This will be once confirmation has been received from the representatives of the estate(s) that payment of the legacy will be made, or property transferred and once all conditions attached to the legacy have been fulfilled, and when the amount can be estimated with sufficient reliability.

**b) Income from investment assets**

Investment income includes income from investment assets, including dividends and interest but excluding realised and unrealised investment gains.

Individual unrestricted funds and the majority of restricted funds do not receive a direct allocation of income.

Investment income is utilised by the trustees to meet the ongoing running costs and grant-making activities of the charity.

Endowment funds are invested in a separate portfolio, and the full income received is allocated to associated restricted income funds.

Where such income is not subject to restriction, it would be allocated to an unrestricted income fund. The Charity has no such funds.

**c) Income from trading activities**

Income from the charity's trading subsidiary is disclosed under other trading activities. This income is recognised as it is contractually entitled to the income.

### 1.6 Expenditure

The Charity's accounts are prepared in accordance with the accruals concept.

Expenditure is recognised when a liability is incurred. Grant commitments are recognised once there is a legal or constructive obligation to make a payment to a third party.

Grants are only made to related or third-party NHS bodies and non-NHS bodies in furtherance of the Charity's charitable Objects. A liability for such grants is recognised when approval has been given by the trustees. A grant approval is taken to constitute a firm intention of payment, and so a liability is recognised.

Contractual arrangements are recognised as goods or services supplied.

**a) Allocation of overhead and support costs**

Overhead and support costs have been allocated as a direct cost or apportioned on an appropriate basis (refer to note 4) between charitable activities and governance costs. Once allocation and/or apportionment of overhead and support costs has been made between charitable activities and governance costs, the cost attributable to charitable activities is apportioned across those activities in proportion to total spend.

**b) Costs of fundraising**

The costs of fundraising are the costs associated with generating income for the Charity. This includes the costs associated with investment management.

**c) Charitable activities**

Costs of charitable activities comprise all costs incurred in the pursuit of the charitable Objects of the Charity. These costs comprise direct costs and an apportionment of overhead and support costs as shown in note 5.

**d) Governance costs**

Governance costs comprise all costs incurred in the governance of the Charity. These costs include costs related to statutory audit, together with an apportionment of overhead and support costs.

## 1.7 Structure of funds

Where there is a legal restriction on the purpose to which a fund may be put, the fund is classified in the accounts as a restricted fund. Funds where the capital is held to generate income for charitable purposes and cannot itself be spent are accounted for as permanent endowment funds. The Charity holds no expendable endowment funds.

Other funds are classified as unrestricted funds.

Funds which are not legally restricted but which the trustees have chosen to earmark for set purposes are classified as unrestricted designated funds.

The major funds held within these categories are disclosed in note 13

## 1.8 Accounting judgements and estimates

In preparing the financial statements, the trustees have made judgements, estimates and assumptions that affect the application of the Charity's accounting policies and the reported assets, liabilities, income and expenditure and the disclosures made in the financial statements.

These estimates and judgements are continually reviewed and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The most significant areas of judgement and key assumptions are:

**a) Multi-year grant commitments liability**

Such grants are fully accrued when awarded and unspent amounts held as commitments until either the full award has been spent or the trustees consider that any residual sums will no longer be required or claimed by grantees. At that point the commitment will be judged complete and cancelled.

**b) Pledged income**

Only once the probability of receipt and entitlement of pledged income is confirmed with donors will they be recognised as income within these financial statements. There is no such income in the accounts for 2024/25.

## 1.9 Tangible fixed assets

Tangible fixed assets are measured at their historical cost. Fixed assets with a cost of more than £1,000 are capitalised and depreciated. These assets are depreciated to write off the cost over their expected useful lives at the following rates:

- Computer, other equipment and plant: 4 years
- Retail shops fixtures and fittings: over the term of the lease

Depreciation is only charged when assets are brought into operational use.

## 1.10 Fixed asset investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The Charity does not acquire options, derivatives or other complex financial instruments. The main form of financial risk faced by the Charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or subsectors.

Investment fixed assets are shown at market value. Quoted stocks and shares are included in the balance sheet at mid-market price, ex dividend.

## 1.11 Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise.

Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (or date of purchase if later). Unrealised gains and losses are calculated as the difference between market value at the year end and opening market value (or date of purchase if later).

Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

## 1.12 Pensions costs

Under the terms of the Pensions Act 2008, the Charity is required to provide a pension scheme for employees. Qualifying employees are enrolled in the Charity's Workplace Pension, run by Scottish Widows. This is a defined contribution scheme.

There is one employee covered by the provisions of the NHS Pension Schemes (one employee in 2023/24). Details of the benefits payable and rules of the Schemes can be found on the NHS Pensions website (www.nhsbsa.nhs.uk/pensions). Both are unfunded, defined benefit schemes that cover NHS employers, GP practices and other bodies, allowed under the direction of the Secretary of State for Health in England and Wales. They are not designed to be run in a way that would enable the charity to identify its share of the underlying scheme assets and liabilities. Therefore, each scheme is accounted for as if it were a defined contribution scheme: the cost to the Charity of participating in the schemes is taken as equal to the contributions payable to the schemes for the accounting period.

## 1.13 Cash

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than six months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

## 1.14 Financial Instruments

The Charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost using the effective interest method. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. Financial liabilities held at amortised cost comprise trade and other creditors. Other derivative-based assets included in the investment portfolio are held at their fair value.

## 1.15 Stock

Stock is valued at the lower of cost and net realisable value. Cost includes all costs of purchase.

## 1.16 Donated goods

Gifts in kind received in the year have been distributed to beneficiaries and are not held as stock. They are measured at fair value and recognised as income within donations and, when distributed, the expenditure is included within charitable activities.

## 1.17 LHC Enterprise Limited

The charity has a wholly owned trading subsidiary, LHC Enterprise Limited with called up share capital of £1. LHC Enterprise Limited is incorporated in the UK. The principal activities of the company are commercial activities, which cannot be undertaken in the charity. A summary of its trading results and net assets is shown below. These results are included in the group consolidation. Accounts are filed with Companies House. The subsidiary was exempt from the requirements relating to the audit of individual account by virtue of Section 479A of the Companies Act 2006.

| | Year ended 31 March 2025 £000 | Year ended 31 March 2024 £000 |
|---|---|---|
| **Profit and loss account** | | |
| Turnover | **7** | 14 |
| Cost of sales | **-** | - |
| **Gross profit** | **7** | 14 |
| Operating costs | **-** | - |
| **Operating profit** | **7** | 14 |
| Interest receivable and similar income | **-** | - |
| **Profit before taxation** | **7** | 14 |
| Taxation | **-** | - |
| **Profit for the financial year** | **7** | 14 |

| Balance sheet | Total at 31 March 2025 £000 | Total at 31 March 2024 £000 |
|---|---|---|
| Cash | **9** | 17 |
| Current liabilities | **(1)** | (16) |
| **Net assets** | **8** | 1 |
| Profit and loss account | **8** | 1 |
| **Share capital and reserves** | **8** | 1 |

## 2 Related party transactions

With the exception of two trustees, Dr Yvette Oade CBE and Dame Linda Pollard DBE DL, none of the trustees or members of the key management staff or parties related to them has undertaken any material transactions with Leeds Hospitals Charity during the year.

Dr Yvette Oade, Chair of the Board of Trustees, is a Lay Member of the council of the University of Leeds. The Charity contracts on several research grants with the University.

Dame Linda Pollard DBE DL was the Chair of Leeds Teaching Hospitals NHS Trust until 31 July 2025. Leeds Hospitals Charity has made revenue and capital payments to the Leeds Teaching Hospitals NHS Trust. Details of Leeds Hospitals Charity's transactions with Leeds Teaching Hospitals NHS Trust are below:

- Medical equipment: 48 grants; £702k (2023/24: £1,166k)
- Research and innovation: 28 grants; £1,074k (2023/24: £995k)
- Health and wellbeing: 68 grants; £784k (2023/24: £779k)
- Education and training: 54 grants; £108k (2023/24: £287k)
- Environment: 32 grants; £149k (2023/24: £535)
- Specialist staff: 2 grants; £472k (2023/24: £nil)

At 31 March 2025, Leeds Hospitals Charity had total commitments and creditors owing to Leeds Teaching Hospitals NHS Trust of £12.2m (2023/24: £15.4m). No sums were owed to Leeds Hospitals Charity by the NHS Trust.

# 3 Income

## 3.1 Income from donations and legacies

| | Unrestricted funds £000 | Restricted funds £000 | Total 2024/25 £000 | Total 2023/24 £000 |
|---|---|---|---|---|
| Donations from individuals, clubs and societies | 2,227 | 130 | **2,357** | 2,665 |
| Donations from charitable trusts and associations | 219 | 79 | **298** | 348 |
| Corporate donations | 232 | 21 | **253** | 415 |
| Corporate donations earmarked for research | - | - | **-** | 5 |
| Legacies | 1,114 | 289 | **1,403** | 1,074 |
| Grants | - | 3 | **3** | 900 |
| Donated goods and services for distribution | 38 | - | **38** | 112 |
| **Total income from donations and legacies** | **3,830** | **522** | **4,352** | 5,519 |

## 3.2 Income from charitable activities

| | | | | |
|---|---|---|---|---|
| Income from the provision of education and training | 1 | - | 1 | 1 |
| Corporate sponsorship of training events | 12 | - | 12 | - |
| **Total income from charitable activities** | **13** | **-** | **13** | 1 |

## 3.3 Income from other trading activities

| | | | | |
|---|---|---|---|---|
| Income from fundraising activities | 734 | 88 | 822 | 510 |
| Lottery income | 622 | - | 622 | 485 |
| Sale of donated goods and merchandise | 266 | - | 266 | 269 |
| Income from fundraising events | 193 | 8 | 201 | 1,085 |
| **Total income from other trading activities** | **1,815** | **96** | **1,911** | 2,349 |

## 3.4 Other income

| | | | | |
|---|---|---|---|---|
| Other income | 11 | - | **11** | 25 |
| **Total other income** | **11** | - | **11** | 25 |

# 4 Expenditure

## 4.1 Cost of raising funds

| | Unrestricted funds £000 | Restricted funds £000 | Endowed funds £000 | Total 2024/25 £000 | Total 2023/24 £000 |
|---|---|---|---|---|---|
| Fundraising events and appeals | 1,122 | 11 | - | **1,133** | 1,632 |
| Legacies | 164 | - | - | **164** | 179 |
| Charitable trusts and corporate donations | 169 | 58 | - | **227** | 176 |
| Operation of lottery | 759 | - | - | **759** | 789 |
| Operation of charity shops | 365 | - | - | **365** | 300 |
| Investment broker fees | 86 | - | 11 | **97** | 109 |
| Support costs allocated | 360 | - | - | **360** | 349 |
| **Total cost of raising funds** | **3,025** | **69** | **11** | **3,105** | 3,534 |

## 4.2 Allocation and apportionment of governance costs

| | 2024/25 £000 | 2023/24 £000 | Basis of Apportionment |
|---|---|---|---|
| Salaries, SLA* and related costs | **1,322** | 1,241 | Allocated on time |
| Legal and consultancy | **84** | 203 | Allocated on time |
| Branding and publicity | **81** | 95 | Allocated on time |
| Recruitment | **17** | 7 | Allocated on time |
| General running costs | **169** | 113 | Allocated on time |
| Computer hardware/software licences | **141** | 96 | Allocated on time |
| Audit and professional fees | **29** | 25 | Allocated on time |
| Bank charges | **10** | 15 | Allocated on time |
| **Total** | **1,853** | 1,795 | |

*Service Level Agreement

## 4.3 Apportionment of support costs across costs of raising funds

| | Costs of generating income £000 | Investment management costs £000 | Total allocated 2024/25 £000 | Total allocated 2023/24 £000 |
|---|---|---|---|---|
| Salaries, SLA and related costs | 213 | 44 | **257** | 242 |
| Legal and consultancy | 13 | 3 | **16** | 39 |
| Branding and publicity | 13 | 3 | **16** | 18 |
| Recruitment | 3 | - | **3** | 1 |
| General running costs | 27 | 6 | **33** | 22 |
| Computer hardware/software licences | 22 | 5 | **27** | 19 |
| Audit and professional fees | 5 | 1 | **6** | 5 |
| Bank charges | 2 | - | **2** | 3 |
| **Total** | **298** | **62** | **360** | 349 |

### 4.4 Apportionment of support costs across charitable activities

| | Medical equipment £000 | Environment £000 | Gifts in kind £000 | Specialist staff £000 | Research and innovation £000 | Health and wellbeing £000 | Education and training £000 | **Total allocated 2024/25 £000** | Total allocated 2023/234 £000 |
|---|---|---|---|---|---|---|---|---|---|
| Salaries, SLA and related costs | 224 | 48 | 12 | 151 | 344 | 251 | 35 | **1,065** | 1,000 |
| Legal and consultancy | 14 | 3 | 1 | 10 | 22 | 16 | 2 | **68** | 163 |
| Branding and publicity | 14 | 3 | 1 | 9 | 21 | 15 | 2 | **65** | 77 |
| Recruitment | 3 | 1 | - | 2 | 5 | 3 | - | **14** | 5 |
| General running costs | 29 | 6 | 2 | 20 | 43 | 32 | 4 | **136** | 91 |
| Computer hardware/software licences | 24 | 5 | 1 | 16 | 37 | 27 | 4 | **114** | 78 |
| Audit and professional fees | 5 | 1 | - | 3 | 7 | 6 | 1 | **23** | 20 |
| Bank charges | 2 | - | - | 1 | 3 | 2 | - | **8** | 12 |
| **Total** | **315** | **67** | **17** | **212** | **482** | **352** | **48** | **1,493** | 1,446 |

## 5 Analysis of charitable activities

| | **Unrestricted funds £000** | **Restricted funds £000** | **Support costs £000** | **Total 2024/25 £000** | **Net grant funding £000** | **Support costs £000** | **Total 2023/24 £000** |
|---|---|---|---|---|---|---|---|
| Medical equipment | 307 | 362 | 315 | **984** | 1,084 | 347 | **1,431** |
| Environment | 69 | 48 | 67 | **184** | 529 | 366 | **895** |
| Supporting specialist staff | 471 | 1 | 212 | **684** | (26) | (3) | **(29)** |
| Research and innovation | 968 | 74 | 482 | **1,524** | 834 | 375 | **1,209** |
| Health and wellbeing | 591 | 117 | 352 | **1,060** | 743 | 246 | **989** |
| Education and training | (7) | 86 | 48 | **127** | 254 | 80 | **334** |
| Gifts in kind distributed to beneficiaries | 39 | - | 17 | **56** | 112 | 35 | **147** |
| **Total analysis of charitable activities** | **2,438** | **688** | **1,493** | **4,619** | 3,530 | 1,446 | **4,976** |

## 5.1 Analysis of grants

| | No | Total 2024/25 £000 | No | Total 2023/24 £000 |
|---|---|---|---|---|
| **Name of recipient and number of grants** | | | | |
| **Grants awarded to institutions** | | | | |
| Leeds Teaching Hospitals NHS Trust – medical equipment | **48** | **702** | 33 | 1,166 |
| Leeds Teaching Hospitals NHS Trust – health and wellbeing | **68** | **784** | 85 | 779 |
| Leeds Teaching Hospitals NHS Trust – research and innovation | **28** | **1,074** | 36 | 995 |
| Leeds Teaching Hospitals NHS Trust – environment | **32** | **149** | 26 | 535 |
| **Revenue grants** | | | | |
| Leeds Teaching Hospitals NHS Trust – specialist staff | **2** | **472** | - | - |
| **Grants awarded to individuals** | | | | |
| Staff of Leeds Teaching Hospitals NHS Trust – training and development | **54** | **108** | 136 | 287 |
| **Total grants awarded** | **232** | **3,289** | 316 | 3,762 |
| Gifts in kind distributed to beneficiaries | | **38** | | 112 |
| Grants returned, undrawn or written back | **132** | **(201)** | 159 | (344) |
| **Total** | | **3,126** | | 3,530 |

## 6 Details of transfers between funds

| | Unrestricted funds £000 | Restricted funds £000 | Total 2024/25 £000 | Total 2023/24 £000 |
|---|---|---|---|---|
| Transfers between funds | 20 | (20) | **-** | - |

The fund transfer has arisen as a result of a donor removing the restrictions placed on their donation.

## 7 Gains on investments

| | Unrestricted funds £000 | Restricted funds £000 | Endowed funds £000 | Total 2024/25 £000 | Total 2023/24 £000 |
|---|---|---|---|---|---|
| Realised (losses)/gains on investment assets | (319) | (105) | (7) | **(431)** | 2,372 |
| Unrealised gains/(losses) on investment assets | 225 | 73 | 149 | **447** | (314) |
| **Total gains on investments** | **(94)** | **(32)** | **142** | **16** | 2,058 |

## 8 Staff costs and emoluments

### 8.1 Analysis of staff costs

| | Total 2024/25 £000 | Total 2023/24 £000 |
|---|---|---|
| Salaries and wages | **2,530** | 2,360 |
| Social security costs | **255** | 198 |
| Other pension costs | **126** | 112 |
| | **2,911** | 2,670 |

| Staff numbers | FTE | Headcount | FTE | Headcount |
|---|---|---|---|---|
| Fundraising staff | **33.0** | **42** | 33.2 | 41 |
| Marketing and communications | **7.8** | **8** | 8.3 | 10 |
| Impact and charitable funding | **8.5** | **9** | 6.7 | 7 |
| Finance and support resources | **6.7** | **8** | 7.3 | 8 |
| CEO Directorate | **8.7** | **9** | 7.9 | 8 |
| | **64.7** | **76** | 63.4 | 74 |

### 8.2 Staff emoluments

| Between | 2024/25 No | 2023/24 No |
|---|---|---|
| £60k and £70k | 3 | 2 |
| £70k and £80k | - | 1 |
| £80k and £90k | 1 | 2 |
| £90k and £100k | 2 | - |
| £100k and £110k | 1 | 1 |

### 8.3 Key management personnel remuneration

The key management personnel of the charity comprise Trustees, the Chief Executive Officer, Director of Communications, Director of Fundraising, Director of Finance and Corporate Services, Director of Retail, Director of Grants and Impact and Company Secretary. Trustees are not remunerated. Trustees received no reimbursement of out-of-pocket expenses.

The Total cost of employing the charity's key management personnel during the year, including employer's social security and pension contributions, was £576,766 (2023/24: £559,380). The highest paid member of staff was the CEO, whose annual salary was £106,038 (2023/24: £100,993). Leeds Hospitals Charity median salary was £30,576 (2023/24: £30,500) which represents a ratio against the highest salary of 3.47:1. Leeds Hospitals Charity is committed to equal opportunities and offering fair pay and conditions.

# 9 Analysis of fixed assets

## 9.1 Tangible fixed assets – consolidated and charity

| | Fixtures, fittings, and equipment £000 |
|---|---|
| **Cost** | |
| At 1 April 2024 | 77 |
| Additions | 25 |
| **At 31 March 2025** | **102** |
| | |
| **Depreciation** | |
| At 1 April 2024 | 72 |
| Charge in the year | 7 |
| **At 31 March 2025** | **79** |
| **Net book value 31 March 2025** | **23** |
| Net book value 31 March 2024 | 5 |

## 9.2 Investments – consolidated and charity

| | Unrestricted funds £000 | Restricted funds £000 | Endowed funds £000 | Total 2025 £000 | Total 2024 £000 |
|---|---|---|---|---|---|
| Market value at 1 April 2024 | 21,012 | 6,948 | 3,556 | **31,516** | 28,494 |
| Add: acquisitions at cost | 4,893 | 1,641 | 686 | **7,220** | 10,358 |
| Less: disposals at carrying value | (9,864) | (3,264) | (678) | **(13,806)** | (9,394) |
| Add: net gain/(loss) on revaluation | (94) | (32) | 142 | **16** | 2,058 |
| **Market value at 31 March 2025** | **15,947** | **5,293** | **3,706** | **24,946** | 31,516 |
| Historic cost | | | | **22,945** | 27,383 |

## 9.3 Class of investments – consolidated and charity

| | Total 2025 £000 | Total 2024 £000 |
|---|---|---|
| Fixed interest | **5,506** | 5,550 |
| Equities – UK | **3,668** | 6,195 |
| Equities – overseas | **13,779** | 16,400 |
| Alternatives | **1,993** | 3,371 |
| | **24,946** | 31,516 |

## 10 Investment income – consolidated and charity

| | Total 2025 £000 | Total 2024 £000 |
|---|---|---|
| Investments – dividends received | **413** | 660 |
| Investments – interest received | **492** | 223 |
| **Total investment income** | **905** | 883 |

## 11 Analysis of current assets

### 11.1 Debtors

| | Consolidated | | Charity | |
|---|---|---|---|---|
| | 31 March 2025 £000 | 31 March 2024 £000 | 31 March 2025 £000 | 31 March 2024 £000 |
| Trade debtors | **12** | 9 | **12** | 9 |
| Amounts owed by group undertakings | **-** | - | **9** | 3 |
| Accrued income | **1,768** | 1,064 | **1,768** | 1,064 |
| Other debtors | **9** | 5 | **9** | 5 |
| **Total debtors falling due within one year** | **1,789** | 1,078 | **1,798** | 1,081 |

### 11.2 Investments – consolidated and charity

| | 31 March 2025 £000 | 31 March 2024 £000 |
|---|---|---|
| Rathbones Capital Reserve Cash Account | **6,260** | 4,306 |
| Rathbones Capital Reserve Cash Account (B) | **64** | 10 |
| **Total short-term investments and deposits** | **6,324** | 4,316 |

## 12 Analysis of liabilities

### 12.1 Creditors under one year – consolidated and charity

| | 31 March 2025 £000 | 31 March 2024 £000 |
|---|---|---|
| Trade creditors | **746** | 837 |
| Accruals | **9,185** | 12,971 |
| Taxation and social security | **63** | 60 |
| **Total creditors falling due within one year** | **9,994** | 13,868 |

### 12.2 Creditors over one year – consolidated and charity

| | 31 March 2025 £000 | 31 March 2024 £000 |
|---|---|---|
| Accruals for grants payable | **3,813** | 3,095 |
| **Total creditors falling due after more than one year** | **3,813** | 3,095 |

# 13 Analysis of consolidated funds

## 13.1 Movement in funds

| 2024/25 | Balance 1 April £000 | Movement in year £000 | Balance 31 March £000 |
|---|---|---|---|
| **Funds** | | | |
| Unrestricted general purpose | 4,308 | (858) | **3,450** |
| Unrestricted designated | 8,496 | 308 | **8,804** |
| Restricted | 5,269 | (97) | **5,172** |
| Endowments | 3,564 | 131 | **3,695** |
| **Total** | **21,637** | **(516)** | **21,121** |

| 2023/24 | | | |
|---|---|---|---|
| **Funds** | | | |
| Unrestricted general purpose | 4,663 | (355) | **4,308** |
| Unrestricted designated | 6,789 | 1,707 | **8,496** |
| Restricted | 4,549 | 720 | **5,269** |
| Endowments | 3,311 | 253 | **3,564** |
| **Total** | **19,312** | **2,325** | **21,637** |

## 13.2 Endowment funds

| | Balance 1 April 2024 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains £000 | Balance 31 March 2025 £000 |
|---|---|---|---|---|---|---|
| A Elsie May Sykes Fund | 2,209 | - | (6) | - | 85 | **2,288** |
| B Jeremy Neil Allen | 1,355 | - | (5) | - | 57 | **1,407** |
| **Total** | **3,564** | **-** | **(11)** | **-** | **142** | **3,695** |

| | Name of fund | Description of the nature and purpose of fund |
|---|---|---|
| A | Elsie May Sykes Fund | Funding of research and equipment at Leeds Teaching Hospitals NHS Trust. |
| B | Jeremy Neil Allen | Funding of paediatric oncology research, Paediatric Service, Oncology. |

## 13.3 Restricted funds, including linked charities

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below.

| | Balance 1 April 2024 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains £000 | Balance 31 March 2025 £000 |
|---|---|---|---|---|---|---|
| **Material funds** | | | | | | |
| A Arthritis and Inflammation Diseases Charity | 679 | - | (55) | - | (6) | 618 |
| B Leeds Cancer Centre Charity | 1,451 | 65 | (54) | - | (7) | 1,455 |
| C Breast Cancer Research Action Group | 681 | 9 | (59) | - | (4) | 627 |
| D Liaison Psychiatry | 513 | - | - | - | (3) | 510 |
| E Jeremy Neil Allen | 250 | 37 | - | - | (2) | 285 |
| Others (27): | 1,695 | 601 | (589) | (20) | (10) | 1,677 |
| **Total** | **5,269** | **712** | **(757)** | **(20)** | **(32)** | **5,172** |

Linked charities share one set of accounts and a charity number, have the same trustees and are connected because of the service they provide. They receive a proportion of unrealised and investment gains and losses.

## 13.4 Details of material funds – restricted funds

| Name of fund | Status | Description of the nature and purpose of fund |
|---|---|---|
| A Arthritis and Inflammatory Diseases Charity | Linked | Funding for any charitable purpose or purposes relating to the rheumatology and arthritis services at the Leeds Teaching NHS Trust (or its successor) within the National Health Service |
| B Leeds Cancer Centre Charity | Linked | Funding for specialist medical equipment for diagnosis and treatment of cancer, funding for cancer research and funding to enhance the care of patients with cancer |
| C Breast Cancer Research Action Group | Linked | Funding of research into breast cancer and purchase of equipment for the treatment of breast cancer |
| D Liaison Psychiatry | | Funding for the benefit of the Department of Psychiatry |
| E Jeremy Neil Allen | Linked | Income from the Jeremy Neil Allen Endowment Fund for paediatric oncology research, paediatric service, oncology |

## 13.5 Unrestricted funds

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below.

| | | Balance 1 April 2024 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & losses £000 | Balance 31 March 2025 £000 |
|---|---|---|---|---|---|---|---|
| **Material designated funds** | | | | | | | |
| A | Yorkshire Cancer Centre | 1,534 | 58 | 6 | (28) | - | **1,570** |
| B | Children's Services Charity | - | 445 | 15 | 16 | - | **476** |
| C | MND Support Fund | - | 984 | (249) | 63 | - | **798** |
| D | Kidney Care Charity Fund | 336 | - | 2 | (6) | - | **332** |
| E | Major Projects | 3,381 | - | - | (1,012) | (94) | **2,275** |
| F | Grant Funding programme | 1,422 | - | (1,741) | 989 | - | **670** |
| G | Education Funding Programme | 252 | - | - | - | - | **252** |
| H | Leeds Leads Research Fund | 484 | - | 5 | 53 | - | **542** |
| I | Motor Neurone Disease Unit | (1,106) | 1,301 | (132) | (63) | - | - |
| | Other designated funds (52): | 2,193 | 228 | (467) | (65) | - | **1,889** |
| | **Designated funds** | **8,496** | **3,016** | **(2,561)** | **(53)** | **(94)** | **8,804** |
| | **General unrestricted fund** | 4,308 | 3,464 | (4,395) | 73 | - | **3,450** |
| | **Total** | **12,804** | **6,480** | **(6,956)** | **20** | **(94)** | **12,254** |

## 13.6 Details of material funds – designated funds

| | Name of fund | Description of the nature and purpose of fund, and approximate timeframe for expenditure |
|---|---|---|
| A | Yorkshire Cancer Centre | Funding of research, equipment and enhanced patient care, 3–5 years. |
| B | Children's Services Charity | Funding of equipment, facilities and enhanced patient care at Leeds Children's Hospital. |
| C | MND Support Fund | Funding of research, facilities, equipment & enhanced patient care for patients with motor neurone disease, 3–5 years. |
| D | Kidney Care Charity Fund | To enhance the care and treatment of patients requiring renal services in Leeds, 3–5 years. |
| E | Major Projects | Unrealised gains on investment portfolio, designated for use on major projects within Leeds Teaching Hospitals NHS Trust in line with the Charity's strategy and objectives, 5–10 years. |
| F | Grant Funding Programme | Funding towards the annual grant programme, 1-3 years. |
| G | Education Funding Programme | Funding of education at Leeds Teaching Hospitals Trust, 1-3 years. |
| H | Leeds Leads Research Fund | Funding of research, 1-3 years. |
| I | Motor Neurone Disease Unit | Capital Appeal in respect of the Rob Burrow Centre for MND – closed. |

### 13.7 Analysis of consolidated net assets between funds

| | Unrestricted funds | | Restricted funds | | Total funds |
|---|---|---|---|---|---|
| | General fund £000 | Designated fund £000 | Restricted fund £000 | Endowed fund £000 | 2025 £000 |
| **2024/25** | | | | | |
| Fixed Assets | 23 | - | - | - | **23** |
| Investments | 3,499 | 12,448 | 5,293 | 3,706 | **24,946** |
| Stock | 9 | - | - | - | **9** |
| Debtors | 401 | 525 | 863 | - | **1,789** |
| Cash investments | 166 | 4,568 | 1,526 | 64 | **6,324** |
| Cash at bank and in hand | 793 | 790 | 329 | (75) | **1,837** |
| Liabilities due within one year | (1,384) | (6,551) | (2,059) | - | **(9,994)** |
| Liabilities due after more than one year | (57) | (2,976) | (780) | - | **(3,813)** |
| **Total net assets** | **3,450** | **8,804** | **5,172** | **3,695** | **21,121** |

| | General fund £000 | Designated fund £000 | Restricted fund £000 | Endowed fund £000 | 2024 £000 |
|---|---|---|---|---|---|
| **2023/24** | | | | | |
| Fixed Assets | 5 | - | - | - | **5** |
| Investments | 4,983 | 16,029 | 6,948 | 3,556 | **31,516** |
| Stock | 7 | - | - | - | **7** |
| Debtors | 295 | - | 783 | - | **1,078** |
| Cash investments | 308 | 4,000 | - | 8 | **4,316** |
| Cash at bank and in hand | 558 | 644 | 476 | - | **1,678** |
| Liabilities due within one year | (1,680) | (9,751) | (2,437) | - | **(13,868)** |
| Liabilities due after more than one year | (168) | (2,426) | (501) | - | **(3,095)** |
| **Total net assets** | **4,308** | **8,496** | **5,269** | **3,564** | **21,637** |

## 14 Legacies

Legacy income is only included in income where receipt is probable, and the amount is capable of being estimated with sufficient reliability or has been received. Legacies recognised in 2024/25 totalled £1,403,000 The following exceeded £50,000:

- Cynthia Anne Hill for General purposes
- Mary Sheelagh Fitzgerald for the benefit of the Rob Burrow Centre for MND
- William Brooks for the benefit of Renal Research
- For the benefit of Leeds Children's Hospital
- Janet Smith for the benefit of children's cancer, burns, heart and baby unit
- David Harry Meek to specifically support Leeds Cancer Centre
- Geoffrey Smith for use across the hospitals.

## 15 Financial instruments

| | 2024/25 £000 | 2023/24 £000 |
|---|---|---|
| Financial assets measured at amortised cost | 1,788 | 1,078 |
| Financial liabilities measured at amortised cost | (12,997) | 16,066 |

Financial assets comprise accrued income. Financial liabilities comprise accruals including grants.

## 16 Trustee and connected persons transactions

### 16.1 Trustee indemnity insurance

| | 2024/25 £000 | 2023/24 £000 |
|---|---|---|
| Description of cover | | |
| Markel (UK) Limited: | | |
| Social Welfare Combined Insurance Cover | 13 | 13 |
| **Total** | **13** | 13 |

## 17 Cash flow

### 17.1 Reconciliation of net (expenditure)/income to net cash flow from operating activities

| | 2024/25 £000 | 2023/24 £000 |
|---|---|---|
| Net (expenditure)/income for the year | **(516)** | 2,325 |
| **Adjustment for:** | | |
| Depreciation charges | **7** | 15 |
| Gains on investments | **(16)** | (2,058) |
| Dividends, interest and rents from investments | **(905)** | (883) |
| Increase in stock | **(1)** | (1) |
| (Increase)/decrease in debtors | **(711)** | 385 |
| (Decrease)/increase in creditors | **(3,157)** | 61 |
| **Net cash used in operating activities** | **(5,299)** | (156) |

### 17.2 Analysis of changes in net debt

| | Balance 1 April 2024 £000 | Cash flows in year £000 | Balance 31 March 2025 £000 |
|---|---|---|---|
| Cash in hand and at bank | 1,678 | 159 | **1,837** |
| Cash equivalent | 4,316 | 2,008 | **6,324** |
| **Total** | 5,994 | 2,167 | **8,161** |

## 18 Auditor's remuneration

The auditor's remuneration of £27,350 relates to the 2024/25 audit (£22,800) and tax advice (£4,550) given in the year (2023/24: £26,220 relates to the 2023/24 audit (£20,850) and tax advice (£5,370).

## 19 Operating lease commitments

| | <1 year £000 | 1–5 years £000 | >5 years £000 |
|---|---|---|---|
| Land and buildings | 52 | - | - |

## 20 Contingent liabilities

The Charity has given indemnities to executors under the standard terms for legacies received from dormant accounts. The trustees believe the risk of significant claims arising as a result of these to be negligible.

## 21 Consolidated Statement of Financial Activities for the year ended 31 March 2024 (incorporating an income and expenditure account)

| | Note | Unrestricted funds £000 | Restricted funds £000 | Endowment funds £000 | 2023/24 Total funds £000 |
|---|---|---|---|---|---|
| **Income from:** | | | | | |
| Donations and legacies | 3.1 | 3,669 | 1,850 | - | 5,519 |
| Charitable activities | 3.2 | 1 | - | - | 1 |
| Other trading activities | 3.3 | 2,246 | 103 | - | 2,349 |
| Investments | 10 | 794 | 89 | - | 883 |
| Other income | 3.4 | 25 | - | - | 25 |
| **Total income** | | **6,735** | **2,042** | **-** | **8,777** |
| | | | | | |
| **Expenditure on:** | | | | | |
| Raising funds | 4.1 | 3,498 | 24 | 12 | 3,534 |
| **Charitable activities:** | 5 | | | | |
| Equipment | | 780 | 651 | - | 1,431 |
| Environment | | 663 | 232 | - | 895 |
| Supporting specialist staff | | (3) | (26) | - | (29) |
| Research and innovation | | 474 | 735 | - | 1,209 |
| Health and wellbeing | | 781 | 208 | - | 989 |
| Education and training | | 329 | 5 | - | 334 |
| Gifts in kind distributed to beneficiaries | | 147 | - | - | 147 |
| **Total expenditure** | | **6,669** | **1,829** | **12** | **8,510** |
| | | | | | |
| Net gains on investments | 7 | 1,342 | 451 | 265 | 2,058 |
| **Net income/(expenditure)** | | **1,408** | **664** | **253** | **2,325** |
| Transfers between funds | 6 | (56) | 56 | - | - |
| **Net movement in funds** | | **1,352** | **720** | **253** | **2,325** |
| | | | | | |
| Reconciliation of funds: | | | | | |
| Total funds brought forward | | 11,452 | 4,549 | 3,311 | 19,312 |
| **Total funds carried** | | **12,804** | **5,269** | **3,564** | **21,637** |

# Thank you

**We're unable to recognise every single person who donated money or time this year – there's simply not enough room!**

**However, we want all of our incredible donors, fundraisers, volunteers, and partners to know that you are truly valued and greatly appreciated. Your dedication and generosity helps us to make a difference to patients, families and staff at Leeds Teaching Hospitals every single day.**

**Thank you.**

0113 539 7020 hello@leedshospitalscharity.org.uk www.leedshospitalscharity.org.uk

Leeds Hospitals Charity is a registered charity in England and Wales (1170369) and a company limited by guarantee, registered in England and Wales, company number (10492128).

# Leave a special gift in your Will

Small or large, any gift you leave to Leeds Hospitals Charity can help transform the lives of patients across Leeds and beyond.

**Find out more**
**leedshospitalscharity.org.uk/legacy**

Leeds Hospitals Charity

Let's do good together

Registered charity number: 1170369



Austin, clinical trial patient supported by Leeds Hospitals Charity

**Leeds Hospitals Charity**

England & Wales - Charity number 1170369

# Accounts

Leeds Hospitals Charity consolidated annual report and accounts 2023/24




# Transforming lives

## through better treatments, care and support

Company Registration Number: 10492128 and Charity Number: 1170369

Leeds Hospitals Charity



**Rob Burrow, a patron of Leeds Hospitals Charity, sadly died on 2 June 2024.**

We'd like to say a huge thank you to Rob, his wife, Lindsey, and the rest of their family for everything they have done over the past few years to support our £6.8 million fundraising appeal to build The Rob Burrow Centre for Motor Neurone Disease.

We'd also like to extend this thank you to Kevin Sinfield and to every individual who gave a donation or fundraised to help make Rob and Lindsey's dream a reality. Your kindness and generosity means building work on the centre has now begun, and it's on track to open in the summer of 2025.

> "My final message to you is, whatever your personal battle, be brave and face it. In a world full of adversity, we must still dare to dream."
>
> Rob Burrow, CBE

# Contents

**Navigating the report**

This report is divided into six sections.

You may prefer to read the report from start to finish, but if you'd rather start with the sections that interest you most, we have included easy navigation buttons on each page at the top.


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# Our year at a glance

# Welcome from our Chair



Dr Yvette Oade CBE, Chair

## I am delighted to present Leeds Hospitals Charity's annual report and accounts for 2023/2024.

Without doubt, we've had a truly fantastic year, making a positive difference to the lives of our patients, families and NHS staff members, and raising even more funds to support the vital work of our hospitals.

None of this would be possible without the generosity of our wonderful supporters, who continue to go the extra mile for our charity, despite the ongoing pressures caused by the cost-of-living crisis.

From marathon runners, to tea party hosts, to fashion show organisers, you are incredible, and every penny you raise really does help to make our hospitals even better.

The commitment of our volunteers also continues to amaze me. Whether you volunteered at one of our shops, are a fellow trustee, or helped at one of our challenge events, I'm incredibly grateful for the time and energy you give. We couldn't transform the lives of so many people without your help.

I'd also like to say thank you to all of the staff at Leeds Hospitals Charity who have worked tirelessly to ensure this past year was a success; including of course, our Chief Executive, Esther Wakeman.

And finally, I'd like to say a special thanks to my predecessor, Edward Ziff, OBE DL, for his dedication to the Leeds Hospitals Charity over several years. It's a privilege to follow you and take on this special role.

*Yvette*

**Dr Yvette Oade CBE**
**Chair from September 2023**

Thanks to our amazing supporters, we awarded

**£3.76 million**

in grants to help Leeds Teaching Hospitals provide even better treatments, care and support.

We estimate over

**664,000 people**

benefitted from these grants. This includes our patients, families and staff members.

# A review of the year from our Chief Executive



**Esther Wakeman**
**CEO**

## What a fantastic year we've had. I'm genuinely blown away that our donors and fundraisers raised almost £8 million this year to support patients, families and staff across our hospitals.

This allows us to work closely with Leeds Teaching Hospitals NHS Trust to identify and fund pioneering projects in research and innovation and cutting-edge equipment that transform the lives of our patients.

Our supporters really are the backbone of our charity, which is why we continue to invest in all areas of our fundraising. Your generosity certainly went to another level over the past year, and we're extremely grateful for every precious donation we received and every penny raised through your fundraising events.

For me, highlights include watching thousands of Leeds Hospitals Charity fundraisers take part in the first ever Rob Burrow Leeds Marathon and the Leeds Half Marathon, which were both held on 14 May 2023. I also loved getting involved with my daughter in our Leeds Bear Hunt art trail and hearing from other families who took to the streets of Leeds to find those brilliant bear sculptures.

Of course, I can't talk about the past year without mentioning Rob Burrow, who sadly died on 2 June 2024. I met Rob quite a few times over the past couple of years, and his bravery and good humour in the face of adversity was, and remains, a real inspiration to me, as it does for many others in the UK and across the world.

I'd also like to take this opportunity to pass on my condolences and thanks to Rob's wife Lindsey, their family and his former Leeds Rhinos teammate Kevin Sinfield.

Wonderfully, Lindsey raised over £100,000 for Leeds Hospitals Charity by running the Leeds Marathon named after her husband. While fundraising hero Kevin took on an epic 7 in 7 in 7 Challenge in December 2023, which involved him completing seven ultra-marathons in seven cities on seven separate days.

Kevin's challenge, Lindsey's run and the overall success of the Rob Burrow Leeds Marathon shows again the power of friendship and the generosity of the wider rugby community. All the money raised by these events have moved us closer to opening the Rob Burrow Centre for MND in the summer of 2025.

After reading our annual report, I hope you feel as proud as I do. We funded many exceptional projects over the past year, and the immediate impact they had on the lives of our patients and their families is wonderful.

I'm always humbled to reflect on the year and see how much has been achieved. Much of that is the result of people giving their time, as well as those who fundraise and organise events. We couldn't support the NHS without these wonderful people supporting us.

A special mention to those who have gone above and beyond this year, Ian Flatt, the Hunter family, Jacqui Drake and the organisers of our Children's Ball, Barbara Rider and Pippa Baird. My thoughts are also with the Burrow family and the Wright family, following the deaths of their loved ones this year.

Thank you.

*Esther*

**Esther Wakeman**
**Chief Executive Officer**

# Our Year in numbers



**12,000 people**

took part in the first ever Rob Burrow Leeds Marathon and Half Marathon



**Over 664,000 people**

benefitted from the impact of our grants

**£8.8 million**

raised to support our vital work









**13 new research studies**

funded to improve patient treatment and care



**£3.76 million**

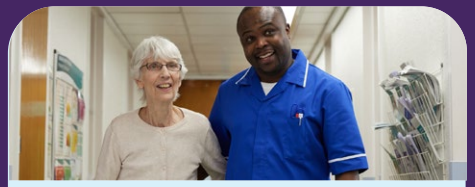
in grants awarded to make our hospitals even better



**£1.07 million**

received from people who left us gifts in their wills





**159 grants**

awarded to support NHS staff experiencing financial hardship

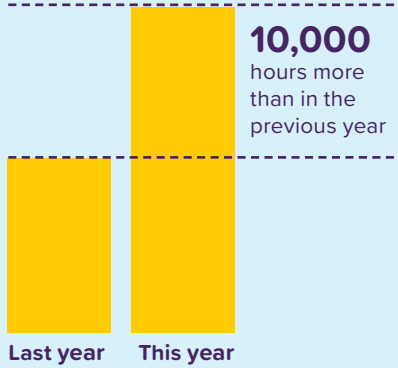
**116 grants**

provided to support patients and volunteers experiencing financial hardship

**21,162 hours**

of support donated by our volunteers





# Why we exist

**To help you understand why your support of Leeds Hospitals Charity is so important, we've provided an overview of why we're here, what we want to achieve and how we operate.**



Supporting play workers in paediatric outpatients

# Our vision

**To help Leeds Teaching Hospitals be the best hospitals in the healthiest city in the UK. These hospitals are:**

- Leeds General Infirmary
- St James's University Hospital
- Leeds Children's Hospital
- Leeds Cancer Centre
- Seacroft Hospital
- Chapel Allerton Hospital
- Wharfedale Hospital
- Leeds Dental Institute



# Our strategy

**Our five-year strategy, which covers 2021–26, is aligned with our three organisational values of Together, Transparent and Transform, and focuses on five key goals to help us reach our vision.**

## Goal 1

**Work collaboratively with Leeds Teaching Hospitals NHS Trust and other partners**

## Goal 2

**Work together as one team**

## Goal 3

**Be an employer of choice**

## Goal 4

**Be transparent and become a trusted charity**

## Goal 5

**Raise more money to create greater impact for our beneficiaries**

As part of our strategy, we also aim to increase investment in areas where we can have the greatest impact. These three areas are **tackling health inequalities, innovation and health technologies, and rare conditions.**

When we originally published our five-year strategy, we broke down tackling health inequalities into five key areas: cancer care, paediatric care, mental health, care of older people, and end-of-life care.

Since then, we have added two additional areas: cardiovascular and transplantation. This is because Leeds Teaching Hospitals are already leaders in these fields and investment in related projects could lead to significant benefits for the people of Leeds and beyond.

# Strategic report

**For details of our achievements and performance, please see pages 14-54 of this report.**

**For our financial review, please see pages 56-61.**

**For our principal risks and uncertainties, please see page 62.**

Please note, this is how we've presented monetary figures in our strategic report:

- Below £500 – rounded to the nearest £1
- £500 to £9,999 – rounded to the nearest £100
- £10,000 to £999,999 – rounded to the nearest £1,000
- £1 million and above – rounded to the nearest £10,000

# Our values

## At the heart of all our work are three core values:



### Together

We collaborate with our partners towards shared goals. This involves us helping others, accepting help ourselves and encouraging each other to be the best we can be. We also empower everyone to be their true selves, which includes valuing differences and recognising that they make us stronger.



### Transparent

We help to create a culture where honesty and openness are encouraged and valued. This involves us managing expectations, doing what we say we'll do, and treating others the way we want to be treated.



### Transform

We make a difference through small acts of kindness, as well as big changes. We embrace change, challenge the status quo, celebrate success and learn from our mistakes. We are always looking for new ways to innovate and improve.

# Our charitable objects

**As recorded with the Charity Commission, Leeds Hospitals Charity's charitable objects are to:**

- further any charitable purpose or purposes relating to the general or specific purposes of the NHS Trust or the purposes of the National Health Service
- promote, protect, preserve and advance all or any aspects of the health of the public
- advance and promote knowledge and education in medicine and health, including by engaging in and supporting medical and health research and the dissemination of the useful results.

# Our purpose

Leeds Hospitals Charity fundraises to award grant funding to fulfil the charitable objects listed above.



Cardiology nurses at Leeds General Infirmary

# Our public benefit

Our public benefit explains how our Board of Trustees have carried out the objects and purpose of Leeds Hospitals Charity for the benefit of the public:

The Charity Commission's general guidance on public benefit indicates that trustees have a duty to comply with Section 17 of the Charities Act 2011.

The trustees of Leeds Hospitals Charity confirm that the charity has fulfilled this public benefit requirement, being strongly embedded within the charity's procedures for approving funding applications.

In practice, this means that the trustees ensure that all funding applications contain clear, identifiable public benefits that meet the strategic goals and charitable objects of Leeds Hospitals Charity and support NHS charitable purposes relating to Leeds Teaching Hospitals NHS Trust and its patients.

In a number of instances, trustees have refused to fund applications where this has not demonstrably been the case.

The trustees compare each funded project's achievements and outcomes against the strategic goals and activities of Leeds Teaching Hospitals NHS Trust in order to review the public benefit.



Patient and nurse at the Paediatric Clinical Research Facility

# Our grants explained

**Leeds Hospitals Charity is a grant-giving charity. We give grants to help improve the treatments, care and support provided at Leeds Teaching Hospitals NHS Trust.**

## How Leeds Teaching Hospitals staff apply for our grants

**Anyone who works for Leeds Teaching Hospitals NHS Trust can apply to Leeds Hospitals Charity for a grant. When they do this, their application must align with one or more of our six funding priority areas:**

### Environment

Improving patient and family spaces, inside and outside our hospitals.

### Equipment

Medical equipment to improve or enhance clinical service delivery and drive innovation in healthcare.

### Health and wellbeing

Initiatives aimed at improving the health and wellbeing of patients, their families and our staff.

### Research and Innovation

Helping our staff take part in research projects, driving forward innovations in healthcare and giving our patients more opportunities to take part in clinical trials in Leeds.

### Education and training

Improving clinical and non-clinical skills through attending conferences and peer events, completing short training courses, and gaining qualifications.

### Specialist staff

Funding roles that enhance the experience of our patients and their families.

## How we award our grants

**In 2021, we launched our five-year strategy to ensure we invest in areas where we can have a greater impact on the lives of people in Leeds and beyond.**

As part of this strategy, we are particularly interested in awarding grants to projects that have the potential to drive change in three key impact areas:

### Tackling health inequalities

We know the outcomes of individuals and communities in Leeds are often poor because they experience a range of health inequalities. These include presenting symptoms late to a healthcare professional, struggling to access helpful services, and having complex needs which people require extra help with.

### Innovation and health technologies

Leeds Teaching Hospitals is already an emerging leader in using innovation and cutting-edge technologies to tackle some of the most complicated health challenges. We want to grow this status further by investing in new ideas and equipment that can make a big difference to many lives.

### Rare conditions

Although rare conditions do not affect high numbers of people, they are typically life-limiting, affect many areas of a person's life, and have a significant impact on whole families.

# Our grants broken down by impact area

**In 2023/24, we approved 316 applications for grants and awarded £3.76 million of funding.**

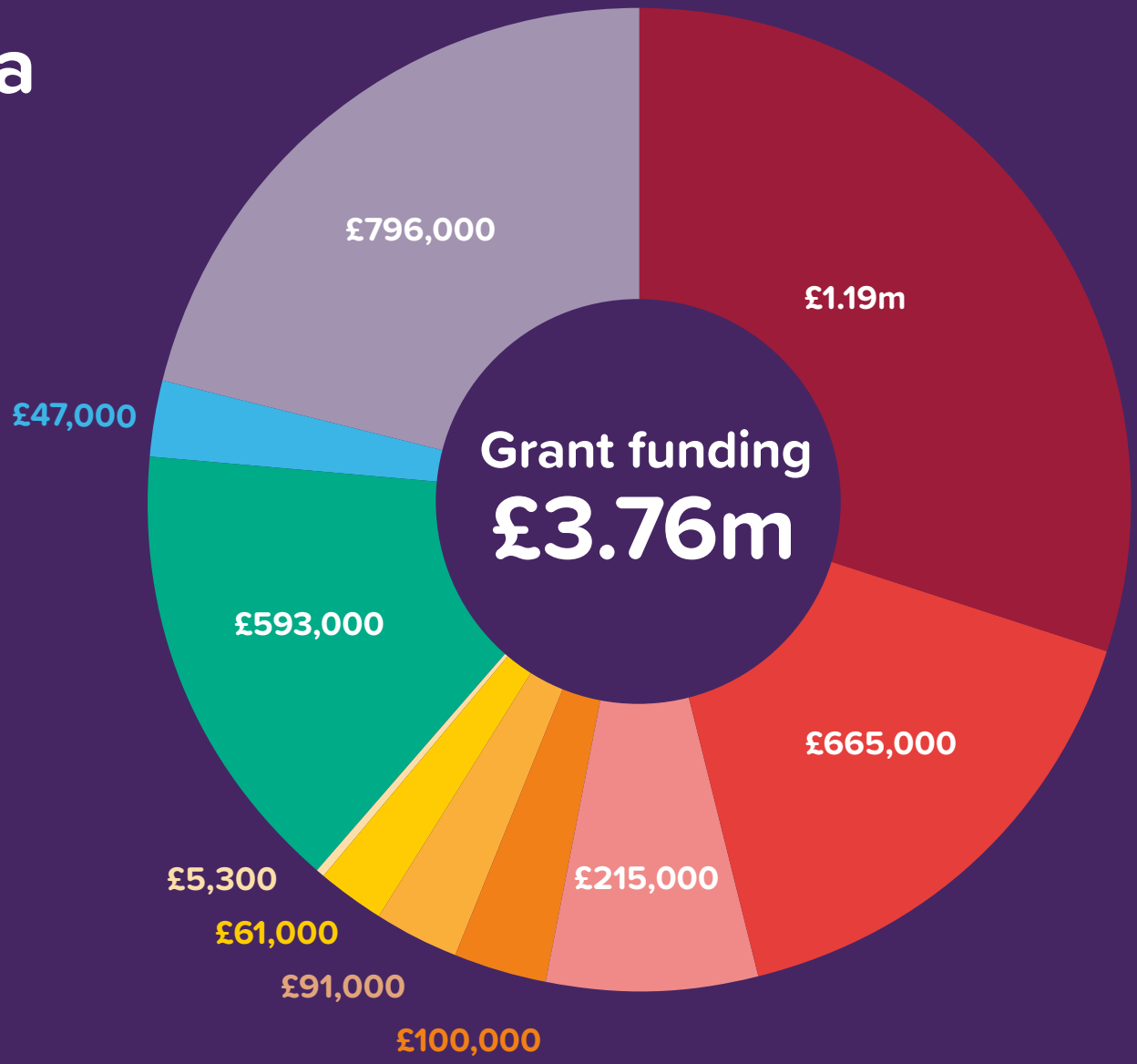
**Tackling health inequalities** **62%**
£2.33 million

| | |
|---|---|
| Cancer care | 31% |
| Paediatric care | 18% |
| Mental health | 6% |
| Cardiovascular | 3% |
| Transplantation | 2% |
| Care of older people | 1% |
| End of life | <1% |

**Innovation and health technologies** **16%**
£593,000

**Rare conditions** **1%**
£47,000

**Other*** **21%**
£796,000




*typically for staff-focused projects

# Our grants broken down by funding priorities

## Environments

**26** applications approved | **£535,000** in grants awarded

Projects funded include wall art, fish tanks and specialist lighting to enhance clinical environments, as well as dementia clocks to support the independence of our older patients.

## Research and innovation

**36** applications approved | **£995,000** in grants awarded

We invested in clinical research in Leeds that focuses on a wide range of specialties. We also continued to help underrepresented groups get involved in research, including women and people from ethnically diverse communities.

## Equipment

**33** applications approved | **£1.16 million** in grants awarded

Our supporters' generosity funded state-of-the-art and highly specialist medical equipment for our clinicians, helping them to provide even better care and support.

## Education and training

**136** applications approved | **£287,000** in grants awarded

Funding helped staff to attend conferences and courses, and present at regional, national and international events.

## Health and wellbeing

**85** applications approved | **£779,000** in grants awarded

Projects funded in the past year include multi-faith events at our hospitals, visits from an ice cream van for our younger patients, and activity boxes to stimulate our patients and their loved ones.

## Specialist staff

No grants awarded this year

Although we did not award any grants for specialist staff over the past year, we did explore how we can deliver the most impact through the long-term funding of specialist staff roles, like the Play Team at Leeds Children's Hospital.

# Tackling health inequalities



**Many factors in a person's life can lead to them having poorer health outcomes and patient experiences. These factors can include the availability of health services in their area, their housing situation, access to transport and the language they speak.**

**At Leeds Hospitals Charity, we're passionate about funding projects that tackle inequalities that negatively affect a person's health. Our aim is to help everyone in Leeds live longer, healthier lives.**

In 2023/24, we invested over

**£2.33 million**

in projects tackling health inequalities

# Using virtual reality to ease children's worries before, during and after treatment

Equipment
£12,000

## Key information

The results from a six-month research project in 2022 found that 91% of children who used a virtual reality headset during their whole treatment said it made treatment better and helped them feel happier and more relaxed.

In 2022, we invested £75,000 to launch a virtual reality service at Leeds Children's Hospital.

In 2023, we invested £12,000 to fund two more VR headsets and expand the service so more children benefit from it.

**The build up to a medical procedure or undergoing treatment can be stressful and upsetting for many young patients.**

But an innovative way these worries can be reduced is through virtual reality (VR) headsets. They can inform children and young people about the scan or operation they're going to have, helping to ease concerns and anxiety.

VR headsets can also be used to entertain and distract a patient while they're having treatment; and they can simply help a child escape from the hospital environment they're in by taking them to real and imaginary places that relax them and make them feel happier.

Last year, we invested £75,000 to create a Virtual Reality Play Specialist role at Leeds Children's Hospital to help our young patients benefit from the incredible power of VR.

Following the wonderful success of this role, we invested a further £12,000 to fund two more virtual reality headsets. This means our VR service can now reach more children who are visiting or being treated at the hospital creating more equal access for all patients.

On top of this, our latest grant has funded the production of six videos that help children prepare for hospital visits. These videos allow young patients to view departments in the hospital, meet staff members, and learn about their procedure or treatment.




A patient uses virtual reality during an appointment.

**"A virtual reality headset can be used before, during or after a procedure to help a child relax. It can also help to reduce the number of general anaesthetics needed for minor operations and procedures. As a result, a child may spend less time in hospital and have a more positive hospital experience."**

Lucy Dove, Virtual Reality Play Specialist

# Improving outcomes for cancer patients who undergo abdominal surgery

Research and innovation
£20,000

## Key information

People with cancer in Yorkshire have some of the poorest health outcomes in England.

Closely monitoring a cancer patient's health before surgery can help their medical team tailor their surgery and care plan, leading to a shorter hospital stay and better outcomes.

Previously, we invested £250,000 to investigate the benefits of people wearing technology that closely monitors their health before abdominal surgery.

In 2023/24, we invested £20,000 to continue this research and analyse in greater detail the research data that's produced.

**Thanks to our generous supporters, we invested over £20,000 into a research project that aims to improve the outcomes for people undergoing surgery for bowel, pancreatic or bladder cancer.**

The project involves patients wearing innovative technology at home that allows their medical team to continuously monitor their health all the way up to their operation.

Having this richer, more comprehensive picture of a patient's health means a surgeon can tailor their surgery to reduce complications and improve its effectiveness.

It also means a healthcare team can create a more personalised care plan for a patient to reduce the time they stay in hospital, speed up their recovery and improve their long-term health outcomes.

On top of this, this research project is significantly benefiting cancer patients with mobility issues. Previously, they may have struggled to do a health assessment test on an exercise bike, which is known as a cycle ergometer. Now, the wearable technology easily assesses and monitors their health.



Alexios Dosis, Clinical Rsearch Fellow

> **"When I was given the opportunity to try the wearable technology, I thought it was a brilliant idea. It was incredibly easy to use and more inclusive for older or frail patients who cannot take part in the more intensive exercise tests."**
>
> Terry, 75-year-old patient who needed surgery to remove a pancreatic tumour

> **"This funding means the patients of Leeds Teaching Hospitals have become the first in the world to benefit from medical-grade wearable technology that can help make their surgery safer."**
>
> Alexios Dosis, clinical research fellow whose role in this project is funded by our supporters

# Easing the worries of children preparing for a kidney transplant

Health and wellbeing
£3,000

## Key information

Kidney disease is not common in children, but if a child is affected by it, a kidney transplant is typically the best treatment.

Before, during and after a kidney transplant can be an extremely worrying time for younger patients and their families.

We invested £3,000 to provide 100 young children and 60 older children and teenagers with personalised books to help ease their worries.

The book for younger children, My New Kidney, is hand-finished with a holographic sticker, gold envelope and letter, and comes with a matching drawstring bag and felt tips.

We invested £3,000 to provide children and teenagers with a personalised book to help ease their worries before, during and after a kidney transplant at Leeds Children's Hospital.

Led by Kidney Care UK, this initiative involves younger patients receiving a playful, interactive book called *My New Kidney*, and older patients receiving a book titled *The Official Leeds Children's Hospital Passport*.

Inside *My New Kidney* children are encouraged to colour, draw, comment, write questions and stick things in to help them explore the kidney transplant process with their parents and siblings.

While *The Official Leeds Children's Hospital Passport* features easy-to-understand information for older children and teenagers, and includes a tailored map for each patient which shows them the route from Leeds Children's Hospital to their home.

> **"These new books are a fantastic resource that will help to take them through their upcoming journey in a fun and playful way, and be a wonderful record to keep forever."**

Dr Amanda Newnham, Consultant of Paediatric Nephrology, Leeds Children's Hospital

# Nipple tattoo service improves the mental health of breast cancer patients

Education
£5,400

## Key information

The removal of a nipple during surgery can deeply affect the mental health of breast cancer patients.

We invested £5,400 to train more members of our Breast Services Team in nipple tattooing.

Over the past year, 120 of our patients have benefitted from the nipple tattooing service.

The mental health and quality of life of breast cancer patients can be deeply affected when surgery changes the appearance of their breast, such as the removal of a nipple.

To support patients who may be affected in this way, we invested £5,400 to train more members of our Breast Services Team in the latest techniques for nipple tattooing.

Available to women and men who have undergone breast surgery, nipple tattooing is a simple procedure that usually involves a semi-permanent tattoo of a nipple and areola (area around the nipple) being tattooed onto a person's breast.

Over the past year, around 120 patients at Leeds Teaching Hospitals have benefitted from this important service.

> **"Training additional staff in nipple tattooing means we can ensure the continuity of the service and avoid disruption for patients."**

Sue Callum, Advanced Clinical Practitioner, Breast Services

# Raising awareness of issues relating to age, diversity and dementia

Education and training
£2,000

## Key information

We believe every one of our patients should be treated equally and with sensitivity.

We invested £2,000 for the play The Purple List to be performed to our healthcare professionals.

The play is an immersive training tool that raises awareness of issues older LGBTQ+ people and carers of people with dementia often face when accessing support from healthcare services.

**We invested £2,000 to stage a groundbreaking play that aims to make healthcare professionals more aware of the issues older members of the LGBTQ+ community face in healthcare settings.**

Called The Purple List and performed at St James's Hospital and Leeds General Infirmary, the one-man play involves the character Sam talking about his life with his husband, who is living with dementia.

Sad, touching and funny, we believe this emotional and immersive type of training can often deliver greater benefits than traditional classroom teaching.

In particular, our doctors, nurses and other hospital staff got to experience first-hand the anxiety and worries older people, members of the gay community and carers of people with dementia regularly feel when they visit a hospital.



The Purple List as performed at Leeds Teaching Hospitals

**"The play helped staff members to think about how they approach, interact and communicate with patients and carers.**

**We are really grateful to Leeds Hospitals Charity and its supporters for giving us such an informative experience."**

Allison Raycraft, Lead Nurse for Older People

# Vital support for the siblings of babies cared for in our neonatal units

Health and wellbeing
£2,800

## Key information

Every year around 1,500 premature or poorly babies are cared for on the neonatal units at Leeds General Infirmary and St James's Hospital.

Parents of babies receiving care on the neonatal units said they were worried about how their other children would cope with the situation and them not being at home a lot.

We invested £2,800 to create sibling packs that help brothers and sisters of babies on the neonatal units understand what's going on better and feel more involved with the situation.

**When a baby is born premature or is ill, it can be a distressing time for a brother or sister.**

The child may not understand what is going on or why the baby isn't coming home. They may feel jealous because mum or dad are spending a lot of time at the hospital with the newborn. And they may feel anxious about visiting a neonatal unit to see their new baby brother or sister.

To help prevent these issues affecting families cared for at Leeds Children's Hospital and St James's Hospital, we invested £2,800 in the creation of sibling activity packs.

Designed by the neonatal teams at the two hospitals, the packs help siblings create memories and keepsakes that help them better understand and cope with this difficult situation.

On top of this, the packs also feature fun and helpful items for the whole family too. These include materials for making family handprints artwork and leaflets for parents about how they can support the sibling of a baby staying in a neonatal unit.

Since the launch of the sibling packs, the neonatal teams have reported that parents' worries about their older children have reduced and siblings are coping better overall.



Sibling activity packs

> **"My older son loved his sibling pack. It was tailored to his age group and helped him feel included whilst his baby brother was in the hospital."**
>
> Ellen Culkin-Storey, whose newborn son was treated at Leeds Children's Hospital's neonatal unit

> **"Some people might say the sibling packs are too much. But caring for the whole family should be part of everyday care. Initiatives like this are what makes neonatal such a special place to be."**
>
> Sarah McKennel, Family Care Nurse

# Preventing liver failure following surgery or a transplant

Rsearch and innovation
£240,000

## Centre of Excellence

Leeds Teaching Hospitals is already the lead centre for removing part of the liver from a living donor and transplanting it into a patient with a liver condition. This is known as living donor liver transplant (LDLT).

We hope the outcome of this research will be fewer liver failures post-transplant which will result in better patient outcomes and increased efficiencies for Leeds Teaching Hospitals.

**Liver failure is a life-threatening complication that affects around 1 in 10 people after part of their liver is removed because of cancer, or when part of a healthy liver is transplanted into them from a living person.**

To understand how this issue can be avoided, we've invested £240,000 to fund groundbreaking research into why people's livers start to regenerate or fail following liver surgery or a transplant.

The research also focuses on identifying targeted therapies that could help prevent liver failure and improve the outcomes of people affected by liver cancer and other liver conditions

Currently,

**6,200 people**

are diagnosed with liver cancer in the UK every year, and incidence is projected to rise by

**38% by 2035**

# Providing vital rest to the parents of patients staying at Leeds Children's Hospital

Environment
£132,000



Natalie and her mother Edyta outside Leeds Children's Hospital

**Good quality sleep is hugely important for a parent or carer that needs to spend time with a child in hospital, as a lack of rest can often make an already stressful situation worse.**

Thanks to our incredible supporters, we invested £132,000 to fund reclining chairs and bed chairs for the bedside of every young patient cared for at Leeds Children's Hospital.

Overall, this should improve the hospital experiences of tens of thousands of children and their parents and carers.

This project was funded through a partnership with the Yorkshire Charity Clay Days, who chose Leeds Hospitals Charity as one of their beneficiaries for the fourth year in a row.

> **"My daughter Natalie has been in Leeds Children's Hospital for over a year. When we first came to the hospital, I was sleeping cramped on the hospital bed next to my daughter. As a parent I feel I need to be next to my child and I shouldn't have to make the choice whether to leave the ward or not to sleep."**
>
> Edyta, mother to 9-year old Natalie

# Investigating how digital tools on stroke wards can support communication therapy

Rsearch and innovation
£39,000

## Key information

Each year, around 3,000 people in West Yorkshire have a stroke. This figure is high for the number of people who live in the region.

Around a third of the people who have a stroke in West Yorkshire will experience aphasia, which affects their ability to communicate. This can have a significant impact on their daily life and the lives of their family members.

We invested £39,000 into a research project that is looking at how digital tools can support the rehabilitation and recovery of people who experience aphasia.

**We invested over £39,000 into a research project focusing on the recovery of stroke survivors who experience aphasia, a condition that affects their ability to communicate.**

In particular, the research is looking at the benefits of giving people access to digital tools that support their speech and language therapy while they attend a stroke unit.

On top of this, the research is examining the experiences of family members and speech and language therapists when they help stroke survivors with aphasia use digital tools for therapy.

Currently, the data that's available predominantly focuses on stroke survivors using digital tools in their homes and typically many months after their stroke.

Please see page 29 for the linked story 'Using iPads to improve the outcomes of stroke patients'.



A nurse and patient on the stroke ward

# Improving patient experiences for children with eye conditions

Equipment
£5,000

## Key information

Leeds Children's Hospital did not have a tonometer to measure the pressure inside the eyes of young patients.

Children had to travel to St James's Hospital to have their eyes examined by its tonometer.

We invested £5,000 to buy a tonometer specifically for young patients at Leeds Children's Hospital.

**Previously, young patients at Leeds Children's Hospital had to travel across Leeds to St James's Hospital to have their eyes examined by a tonometer machine, which measures pressure inside the eye.**

But thanks to our generous supporters, we invested £5,000 in a new tonometer specifically for paediatric patients at Leeds Children's Hospital.

Now, young children with eye conditions travel less between the two sites, and they typically have fewer hospital visits overall.

This is a huge benefit for paediatric patients and their families, as young patients often find trips to hospital distressing.



Patient using the new tonometer

**"My son, Azaan, and my older daughter visit Leeds Children's Hospital because of problems with their vision. It's wonderful to hear how donations to Leeds Hospitals Charity are buying equipment that ensures my children get the best care and support."**

Shahida, mum of two children who attend Leeds Children's Hospital

# Vital support for teenagers and young people we care for

Health and wellbeing
£10,000

**We invested just under £10,000 in training and resources for youth workers at Leeds Children's Hospital and Leeds Teaching Hospitals NHS Trust.**

The aim of the investment is to help the youth workers improve the hospital experiences of patients who are teenagers or young adults.

In particular, the youth workers looked at how they could better support young patients moving from children's to adult's services, which can be a daunting prospect.

> **"Thanks to the funding, we can now put on weekly activities and events to bring teenagers and young adults together and create a friendly support network at our hospital.**
>
> **We can also do little things that have a big impact, such as covering a young person's transport costs to and from hospital, or taking them out for a hot chocolate to chat through their worries."**

Mwesigwa Magumba, Youth Work Manager at Leeds Teaching Hospitals

# Improving the patient experiences and outcomes of children with liver conditions

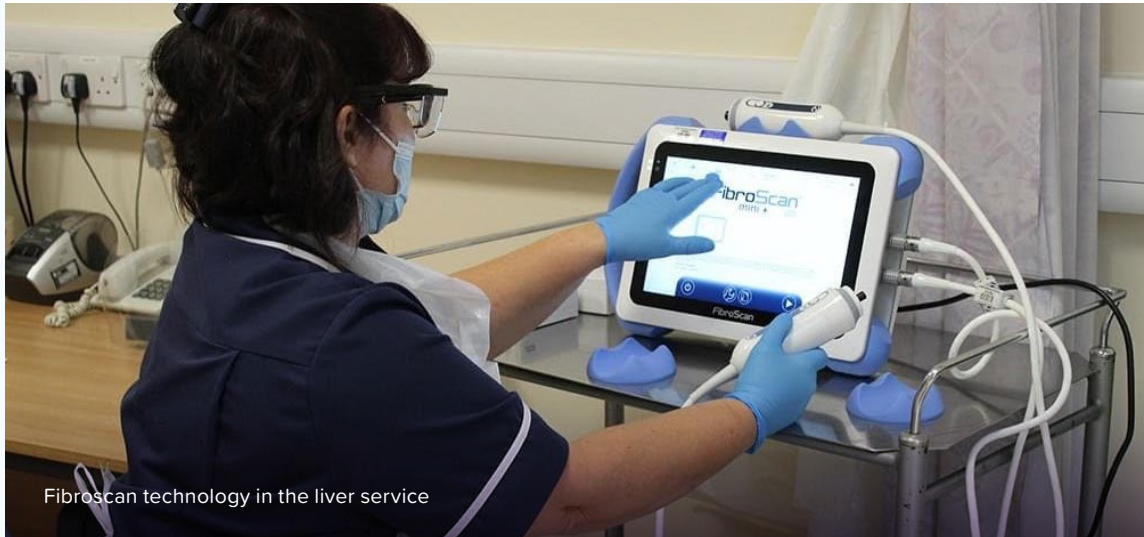
Equipment
£117,000

**We invested £117,000 to fund Fibroscan technology for the Paediatric Liver Service at Leeds Children's Hospital.**

The new technology allows children with liver conditions to be quickly and accurately diagnosed and monitored without the need for invasive procedures such as blood tests and surgery.

This is particularly important to young patients with liver conditions who are affected by physical or learning disabilities.

Sometimes these children can't tolerate more invasive diagnostic and monitoring procedures. This means the Fibroscan machine, which uses ultrasound to assess a liver, could significantly improve their outcomes.




Fibroscan technology in the liver service

# Bringing summer ice cream treats to young patients

Health and wellbeing
£3,000

**We invested £3,000 so all the young patients at Leeds Children's Hospital could easily visit an ice cream van during the summer months and enjoy a special treat.**

This small gesture helped patients experience some 'normal life' and enjoy a moment of joy in what can be a difficult time.




A young patient gets a free ice cream in July

# Other grants for tackling health inequalities

## Health & Wellbeing

**£19,000** for the running of Leeds Children's Hospital TV, which provides helpful information to young patients and their families, and eases worries by helping children and young people create fun video content.

**£3,700** to fund the Leeds Maternal Journal, which runs creative journaling sessions for pregnant women from ethnically diverse communities in Chapeltown, Leeds. The sessions aim to reduce anxiety and depression and create a support network for throughout a woman's pregnancy and birth journey.

**£1,400** to help the Chaplaincy Service at Leeds Teaching Hospitals offer a range of events for the benefit of patients, families and staff members of different religions and faiths.

## Environment

**£22,000** to enhance wards for older people, including the funding of activity boxes, dementia clocks and other items to help patients feel safe, supported and stimulated.

## Equipment

**£16,000** to fund a therapy hoist for Leeds Children's Hospital. This helps young patients undergoing rehabilitation for a range of illnesses and conditions stand earlier in their rehabilitation journey. This can help to reduce the amount of therapy sessions they need and speed up their recovery. The new hoist also means that fewer staff members are needed to oversee a child's therapy, which allows them to support other young patients.

# Investing in innovation and health technologies

**Innovative health projects and cutting-edge technologies have the potential to transform how we diagnose, treat and care for our patients, as well as prevent health problems in the first place.**

**Innovations in healthcare can also have huge benefits for the NHS, such as improving efficiency and reducing costs.**

In 2023/24, we invested nearly

**£593,000**

in pioneering projects.




Care bags for the emergency department

> **"We know from feedback that the care bags empower people with learning disabilites or autism to support and manage their own environment and needs while visiting a hospital."**

Kathleen Smith, Quality Improvement Clinician for Learning Disabilities and Autism

# Making hospital visits better for people with learning disabilities or autism

Health and wellbeing
£23,000

## Key information

People with learning disabilities or autism often need extra support to help them cope with busy hospital environments.

In 2021, we invested £10,000 in a trial project to provide care bags to people with learning disabilities or autism who were attending one of our emergency departments.

Following the huge success of the trial, we invested a further £23,000 to make the care bags available in the acute departments of all our hospitals.

**People with learning disabilities or autism often struggle with noisy and unpredictable parts of a hospital, such as emergency departments. This can result in them leaving the hospital and having to reattend, which can cause further distress.**

To help this group of people have better experiences, we invested £23,000 to provide them with care bags when they visit acute departments in our hospitals, which tend to be the busiest and noisiest.

Inside each care bag a person with learning disabilities or autism will find an eye mask, noise-cancelling headphones and items to occupy them while they wait for or speak to a healthcare professional. These items include a fidget toy, stress ball, chewable bracelet, and colouring books.

On top of this, the care bag has easy-to-understand information about the hospital a person is visiting, how they can stay safe in hospital, and the help that's available to them.

Importantly, the bag also features a note for the patient's clinical team which states that they should be referred to the hospital's Acute Liaison Team. This helps to ensure the patient's record is updated accurately and they get the support they need the next time they visit.

Currently, 3,700 care bags have been distributed to people with learning disabilities or autism, and an average of 30 are handed out each week.

Wonderfully, this innovative scheme has been adopted by over 20 other hospitals across England, and over 6,000 bags have been given out nationally.

# Using iPads to improve the outcomes of stroke patients

Equipment
£5,000

## Key information

Over 100,000 people have strokes in the UK each year. One-third of these people will experience a condition called aphasia, which affects how they communicate.

Doing speech and language therapy activities outside of hospital therapy sessions can speed up the recovery and improve the outcomes of people affected by aphasia.

We invested £5,000 so our Stroke Services Team can loan iPads to patients so they can independently do speech and language therapy activities.

**People who experience communication difficulties after a stroke typically have the poorest outcomes of all stroke survivors.**

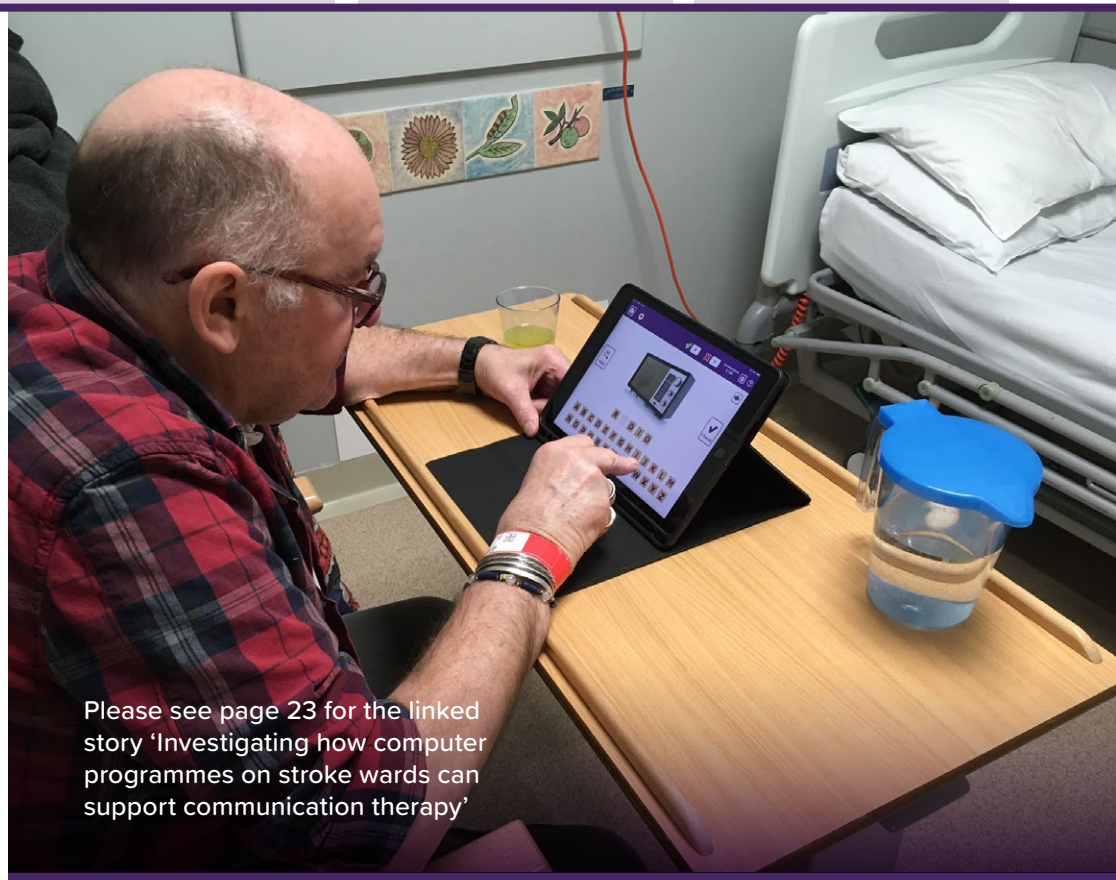
Not being able to speak, understand spoken words, or read or write can significantly affect their mental health and wellbeing, prevent them from taking part in everyday activities, and make hospital visits stressful.

Because of this hugely negative impact, it's important that stroke survivors with communication difficulties start speech and language therapy early and do therapy activities as much as possible.

This is why we invested £5,000 into an innovative technology project that aims to speed up the recovery and improve the outcomes of stroke patients cared for by Leeds Teaching Hospitals.

It involves iPads being loaned to patients that feature specialist speech and language therapy applications. These applications encourage individuals to do tailored activities at home and independently on stroke wards, which complement their therapy sessions in hospital.

One stroke patient who has benefited from the funding of the project said, ''Using the speech therapy apps on the iPad was something I could do on my own. It gave me independence, and I could see myself improving, so I wanted to keep going.''



Please see page 23 for the linked story 'Investigating how computer programmes on stroke wards can support communication therapy'

**"We have seen really positive feedback and results from stroke patients and carers who regularly use the speech and language therapy applications on the iPads.**

**Having easy access to them has really empowered patients and encouraged them to drive their own recovery with our support and guidance."**

Jen Thomson, Clinical Speech and Language Therapist for Stroke Services

# Improving the accuracy and reducing the side effects of radiotherapy

Equipment
£600,000

We invested £600,000 to co-fund with Leeds Teaching Hospitals NHS Trust the purchase of a surface guided radiation therapy (SGRT) treatment system for Leeds Cancer Centre.

Our grant was made possible because of the support of one of our linked charities, Breast Cancer Research Action Group. It generously contributed £215,000 towards the £600,000 we awarded.

The SGRT system has multiple benefits:

- 3D cameras monitor a patient's exact position to ensure radiation is precisely targeted.
- The treatment area receives the maximum dose of radiation therapy, and the surrounding healthy tissue receives a much lower dose, reducing the risk of side effects.
- Patients no longer need permanent tattoos to guide treatment. This is hugely beneficial because the tattoos can be a constant reminder of a person's cancer and treatment.
- Researchers can explore new techniques to target hard-to-treat cancers.
- We can use the machine to treat many cancers, but it will initially be used to treat breast cancer.

# Testing and improving AI programmes so lung cancers are diagnosed earlier

Rsearch and innovation
£10,000

## Key information

Lung cancer is the leading cause of cancer deaths in Yorkshire.

People often die of lung cancer because their cancer is diagnosed at an advanced stage.

We invested £10,000 into a research study that's focused on assessing and improving artificial intelligence programmes that help to diagnose lung cancer early.

**Artificial intelligence (AI) may be better than radiologists at analysing chest X-rays to diagnose lung cancer, with research finding that 1 in 4 lung cancers are currently missed by radiologists.**

However, evidence on the accuracy of existing AI programmes is of varying quality; and it's hard to compare programmes against each other.

We have invested £10,000 to help fund a benchmarking research study that will measure the quality and performance of AI programmes. It involves each programme analysing 70,000 chest X-rays from research previously carried out in Leeds.

Once completed, the benchmarking study will be used to independently evaluate new and updated AI programmes. This will hopefully lead to better and earlier diagnoses of lung cancer, resulting in many lives saved in Leeds and across the UK.

The results of the study could also help to improve the safety of chest X-rays. Currently, teams from Leeds Teaching Hospitals perform 150,000 of these every year.


Dr Lucy Stead from the Research Tissue Bank

# Supporting groundbreaking research into treatments for brain conditions

Rsearch and innovation
£166,000

## Key information

Research using brain and blood samples is critical to improving treatments for brain cancer.

Since 2021, samples collected by the Leeds Neuropathology Research Tissue Bank have supported 14 research projects and attracted £2.1 million in funding to find cures for brain cancer.

We invested £166,000 to help fund the important work of the Leeds Neuropathology Research Tissue Bank for a further three years.

**Thanks to the kindness and generosity of our supporters, we invested £166,000 to help fund the Leeds Neuropathology Research Tissue Bank for a further three years.**

Opened in 2021, the bank collects brain and blood samples from people with brain tumours and epilepsy, as well as anonymised clinical data.

These samples and data are used in cutting-edge research that aims to find more effective and kinder treatments for brain cancer and other neurological conditions.

As well as paying for running costs, our most recent grant will help the bank identify and put in place what is needed to make it self-funding in the future.

# New technology that provides reassurance to people with brain conditions

Equipment
£44,000

**We invested £44,000 to fund an electroencephalogram (EEG) machine for the Neurosurgical Intensive Care Unit at Leeds General Infirmary, which has over 650 patients every year.**

The EEG measures electrical activity in the brain using small, metal discs attached to the scalp. Information that can improve the diagnosis, treatment and monitoring of people with brain conditions.

Importantly, the EEG will also help the unit's team provide patients and their families with more accurate information about their condition and progress, helping to ease worries.

# Improving the lives of people with rare conditions

**Thanks to the generosity of our wonderful supporters, we invested in projects that are helping to improve the lives of children and adults diagnosed with a rare condition.**

**Our aim is to always bring hope, happiness and home comforts to the bedside of every patient cared for at Leeds Teaching Hospitals.**

**£47,000**
invested in new projects that can support patients at Leeds Teaching Hospitals who are living with a rare condition

# Enhancing the recovery of people who experience intestinal failure




**Intestinal failure occurs when a person's intestines are unable to digest food and fluids properly.**

Many of our patients who experience intestinal failure have long stays in hospital because of the risk of sepsis and malnutrition. This can have a significant impact on their physical, mental and emotional wellbeing.

To help improve their quality of life and enhance their recovery, we awarded £158 to the Centre for Intestinal Rehabilitation at St James's Hospital so it could buy new rehabilitation equipment. This equipment includes exercise balls, dumbbells and a mini exercise bike.

> **"Although the grant is small, it has the potential to improve many lives. Using the equipment could be a preliminary step for the weakest of our patients to start exercise again."**
>
> Dermot Burke, Associate Professor of Surgery

# Using technology to ease the worries of children with bleeding disorders




**We invested £800 for two iPads for Leeds Children's Hospital to help ease the worries of children and young people with haemophilia and other bleeding disorders.**

On the iPads, our young patients can read age-appropriate information and watch videos and animations about their condition.

The use of iPads also reduces paper waste at the hospital and means helpful information can be updated quickly and easily.

# Helping MND patients eat and drink independently at home




**We invested £6,800 in a Neater Eater feeder and straw for the Motor Neurone Disease clinic at Seacroft Hospital.**

This equipment allows MND patients to eat and drink without using their hands, which can help a patient feel more empowered and boost their wellbeing.

Each year, we estimate around 30 patients will loan the Neater Eater from the clinic for free and get to use it in their homes.

# Helping our hospital staff and volunteers be their best

**We believe that if our hospital staff and volunteers feel supported and their needs are met, this will help to improve the care they provide and improve the outcomes of the people they support.**

**That's why we invested in a number of projects in 2023/24 that boosted their health and wellbeing and recognised their dedication to our patients and their families.**



Nurses at Wharfedale Hospital

# Hospital staff and volunteer projects:

## Support Funds

**Leeds Hospitals Charity provides funding for two hardship funds - one for patients and volunteers and another for NHS staff members.**

The funds provides immediate financial support to those who are experiencing financial hardship.

This could prevent homelessness, help a staff member flee an unsafe situation, or pay for essentials such as food or household bills. In 23/24 we gave £100,000 for the patient and volunteer fund and £90,000 for the staff support fund.

A small hardship grant was recently provided to someone who volunteers for us every week and was struggling with money worries.

> **"My small grant has made such a big difference to my life. I don't know how I would have managed without this support. It's been a huge help with my food shopping. It's been an absolute blessing."**

Anonymous recipient of an employee support fund grant

## Bank staff celebration event

**Hospital bank staff are professionals who typically fill staff vacancies for short periods of time to ensure all our wards and departments function safely and effectively.**

This means they are an essential part of Leeds Teaching Hospitals NHS Trust and play a vital role in helping our hospitals deliver the best possible care.

In November 2023, we funded an event to show bank staff how much their work is appreciated, improve their engagement with the hospitals, and tell them about learning and development opportunities.

On top of this, a new networking process was launched called the Staff Bank Council. It will help bank staff stay up-to-date with developments and learning opportunities at Leeds Teaching Hospitals. It will also help them meet with the trust's Staff Bank Team to discuss their work and any challenges they face.

> **"We received great feedback from bank staff for our celebration event and awards ceremony, which helped recognise their vital contributions to our hospitals."**

Laura Booth, Lead Nurse for our Staff Bank Team




Charity staff presenting the 'Hospital Hero' award at the Time to Shine 2024 event

## Annual staff awards events

We helped to fund the Time to Shine awards for all staff working at Leeds Teaching Hospitals, the KITE awards for staff at Leeds Children's Hospital and the Leeds Cancer Centre awards.

## Multi-faith events

In partnership with our Chaplaincy Team, we funded events throughout the year for staff members and volunteers of different faiths. We believe these events help to celebrate the diversity of our staff and volunteers, and bring people with different faiths and beliefs together.

## Appreciation from our staff for your support

**"Many Muslim staff choose to fast in Ramadan, abstaining from food and drink from dawn to sunset. The provision of dates, water and water bottles by Leeds Hospitals Charity acknowledges and supports their observance and commitment."**

**"Really grateful for the financial support received from Leeds Hospitals Charity and its supporters. Without it, I wouldn't have been able to attend a great learning and networking opportunity, helping me give my best to patients."**

# Our linked charities

Leeds Hospitals Charity has a number of linked charities that also raise money to improve the lives of the patients, families and staff of Leeds Teaching Hospitals.

In this section, you can learn about some of the linked charities' amazing fundraising activities in 2023/24 and the grants they helped us award over the past year.

You can also see a full list of our linked charities and learn about how we govern them on page 70.

# Breast Cancer Research Action Group

**Breast Cancer Research Action Group raises awareness of primary and secondary breast cancer and fundraises to ensure people with breast cancer in Leeds receive the best treatments.**

Over the past year, the Group raised £23,000 through a range of events, including their annual fashion show, Christmas fair and coffee morning.

It also contributed a wonderful £215,000 towards the £600,000 grant given to help fund a surface guided radiotherapy treatment system at Leeds Cancer Centre.

This state-of-the-art technology can improve the accuracy and safety of radiotherapy for a range of cancer patients, including people with breast cancer.

Please see page 30 for more information about the surface guided therapy treatment systems.



A special mention goes to Susan Wright, a long-serving member of the breast cancer group, who sadly died in April 2023. Susan and her daughter Katie ran the Leeds 10K, several times, raising thousands of pounds for the Breast Cancer Research Action Group every time.



Providing training at the Mengo Hospital in Kampala

# Rays of Hope

**Rays of Hope supports the research, education and voluntary work of clinicians at Leeds Teaching Hospital. It is specifically focused on research into cancer and other abdominal illnesses.**

This year, the charity provided £2,000 to help surgeons from Leeds Teaching Hospitals NHS Trust travel to Mengo Hospital in Kampala, the capital of Uganda, and provide training in laparoscopic surgery (a type of keyhole surgery).

Importantly, the surgeons who provided the training, Professor Giles Toogood and Mr Adam Peckham-Cooper, also donated laparoscopic equipment from Leeds Teaching Hospitals. This means patients at Mengo Hospital are now benefitting from less invasive procedures for a range of conditions.

Professor Toogood said, "It was a hugely worthwhile experience. We were able to provide four days of teaching to medical students and trainees. We also operated for five days, and during this time we completed 30 laparoscopic cases."

## Fore! A great cause

**One of the wonderful people who makes the work of Rays of Hope possible is Richard Maltby.**

Successfully treated for liver cancer at Leeds Teaching Hospitals, he was inspired to support the research of clinicians who saved his life, which includes Professor Toogood.

So far, Richard has raised an incredible £75,000 through his annual golf day events.


Leeds Children's Transplant Team at the British Transplant Games in Coventry

# Leeds Children's Transplant Team

**Leeds Children's Transplant Team is an inspiring group of more than 40 children and young people, aged 2–18, who have undergone an organ or bone marrow transplant.**

In 2023/24, we helped the team and their families raise a fantastic £36,000 through a range of fundraising activities. This money helped to pay for kit, registration fees, accommodation and transport for the annual British Transplant Games.

Held in Coventry in July 2023, the event involved transplant patients all of ages taking part in fun sporting events. It also gave patients and their families the opportunity to share experiences and build friendships.

**"It's a unique opportunity for transplant patients and their loved ones to connect, have fun and focus on a positive future."**

Esther Wakeman, Chief Executive of Leeds Hospitals Charity

# Robert Ogden Macmillan Centre

**The Robert Ogden Macmillan Centre Charity helps to fund Leeds Cancer Support at the Robert Ogden Centre located at St James's Hospital.**

Leeds Cancer Support complements the care provided by clinicians at the hospital by offering a range of services, resources and activities for people who are undergoing or have recently completed cancer treatment.

This includes high-quality cancer information, an acupuncture service, support groups for people affected by cancer, and a professional wig fitting and hair loss support service.

In 2023/24, the hair loss support service fitted nearly 300 people with a free wig, thanks to the generosity of the people who donated and fundraised.

Without this help, many of these people would have had to pay a prescription charge of almost £80.

**"I was amazed by how good the wigs looked, and how much they boosted my self-confidence. Thank you for your kindness, empathy and knowledge."**

Feedback from a patient who used the wig fitting service at the Robert Ogden Centre, which is funded by our generous supporters


Wigs available at the Robert Ogden Centre

# Arthritis and Inflammatory Diseases Charity

**Thanks to the supporters of the Arthritis and Inflammatory Diseases Charity, we continued to invest in research that aims to prevent the development of inflammatory conditions such as rheumatoid arthritis.**

Led by Professor Paul Emery at Chapel Allerton Hospital, the research focuses on identifying, monitoring and providing personalised support to people who are likely to develop arthritis.

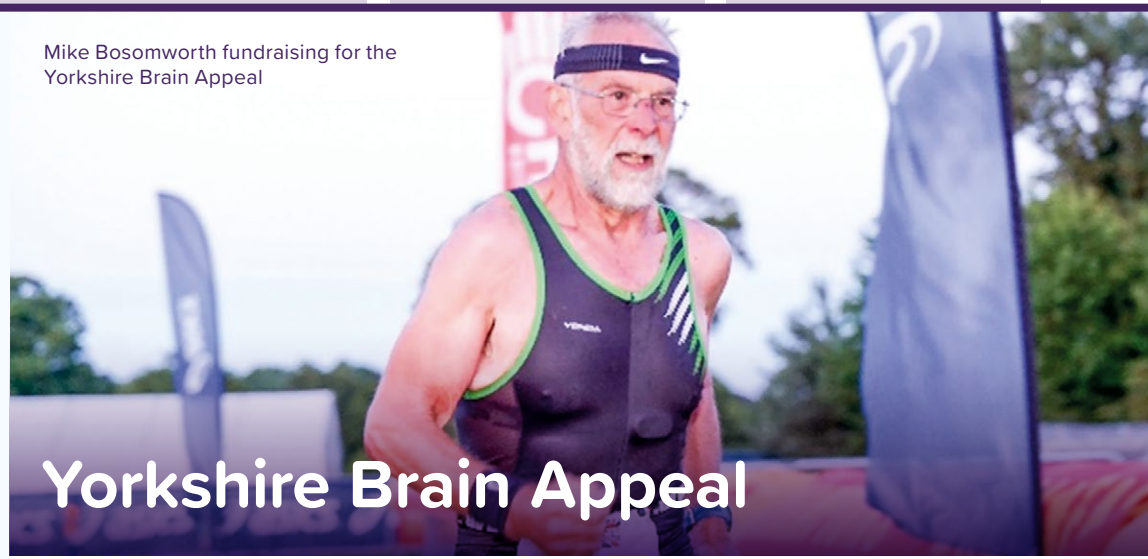
Currently, over 500 people with an anti-citrullinated protein antibody (ACPA) in their blood have been recruited to the research project. This type of antibody is commonly observed in people who go on to develop rheumatoid arthritis.

If it's suspected that a person is showing early signs of arthritis, they will get quick access to a range of support to help prevent the condition.

This support will include tailored treatment, as well as services to help them stop smoking and improve their diet and dental hygiene.

**"The funding from Leeds Hospitals Charity has been a real game changer for us. It has allowed us to shift our focus from early diagnosis of conditions like rheumatoid arthritis to exploring a range of preventive measures."**

Dr Kulveer Mankia, Clinical Associate Professor and Honorary Consultant Rheumatologist



Mike Bosomworth fundraising for the Yorkshire Brain Appeal

# Yorkshire Brain Appeal

**This year, Yorkshire Brain Appeal didn't fund any new projects. But that didn't stop fundraiser Mike Bosomworth from taking on an epic challenge to raise funds for future projects and celebrate his 70th birthday.**

Mike, a retired clinical scientist who worked at Leeds General Infirmary, took on the UK Ultimate Triathlon. This involved him swimming 2.4 miles, running a marathon (26.2 miles) and cycling 112 miles, which he did in just under 15 hours.

Well done, Mike, whose incredible efforts raised over £3,000.

**"At my age, I feel extremely lucky to be mentally and physically able to conquer challenges like the Ultimate Triathlon. Through my work as a clinical scientist, I've seen how brain disorders can rob people of their mental and physical ability. But through research, we will improve diagnoses, treatments and outcomes for people with brain conditions."**

Mike Bosomworth, fundraiser for the Yorkshire Brain Appeal

# Raising money to transform lives

**We couldn't transform the lives of so many people in Leeds and beyond without the people and organisations that donate and fundraise to support our work.**

**Despite the cost-of-living crisis, your one-off and regular donations, gifts left in wills and fundraising activities boosted our income, taking the total income received to an incredible £8.8 million in 2023/2024.**

**Thank you for your wonderful kindness and generosity.**



Runners at the Leeds Marathon

**Note on fundraising activity**

If material expenditure was incurred to raise income in the future, this report explains the effect this expenditure has already had, and is intended to have, on the net return from fundraising activities.

# Major fundraising events



## Leeds Bear Hunt

**From 1 July to 9 September 2023, we hosted the Leeds Bear Hunt art trail to raise vital funds for Leeds Children's Hospital.**

Inspired by the children's book *We're Going on a Bear Hunt*, the event involved us hiding 35 giant bears and 48 adorable bear cubs around Leeds city centre for children and adults to find.

Highlights from the event included:

- The auction of our giant bears and bear cubs, which raised a brilliant £110,000 to support the children and families of Leeds Children's Hospital.
- Around 1,000 people attending our Farewell Weekend at Leeds City Museum, where all the bears and cubs were gathered in one place.
- Nearly 100 volunteers supporting Leeds Bear Hunt by donating over 1,000 hours of their time.
- Members of the public learning about the work of Leeds Children's Hospital by reading the stories of patients on the plinths that showcased our 35 giant bears.

Michael Rosen, the author of *We're Going on a Bear Hunt*, coming to Leeds to promote the art trail and meeting patients at Leeds Children's Hospital.

The success of Leeds Bear Hunt was definitely down to us working with many fantastic partners. Thank you to everyone who got involved for your generosity and enthusiasm. This includes:

- Walker Productions Ltd, who gifted us the use of the licenced characters and images from *We're Going on a Bear Hunt*
- The sponsors and supporters of Leeds Bear Hunt, which included Longs of Leeds, First Direct Bank, RE: at Leeds City College, Leeds City Council, LeedsBID, Trinity Leeds, Ark Media and Rose Wharf
- Michael Rosen, the author of We're Going on a Bear Hunt
- Helen Oxenbury, the illustrator of We're Going on a Bear Hunt



Michael Rosen visits Leeds Children's Hospita

### Leeds Bear Hunt in numbers

**35**
giant bears.

**48**
adorable bear cubs hidden around Leeds city centre.

**Over 7,000**
people downloaded our Leeds Bear Hunt app and 25,000 paper maps were handed out.

**Over 40**
schools and community groups fundraised and decorated their own bear cub, which helped to raise over £40,000.

**Over £38,000**
raised through the sale of Leeds Bear Hunt books, toys and gifts.

# Rob Burrow Leeds Marathon

**We were one of the headline charity partners for the first ever Rob Burrow Leeds Marathon – and what a fantastic event it was on 14 May 2023.**

Over 12,000 people took part in the first full marathon to be held in Leeds in over 20 years. This included over 1,500 Leeds Hospitals Charity supporters, who raised more than £1 million to support our life-changing work.

Among this number was motor neurone disease patient Ian Flatt, staff members from Leeds Teaching Hospitals and Lindsey Burrow, Rob's wife and one of our patrons.

Overall, this very special marathon was a massive success, and featured one of the most iconic moments of the year: Kevin Sinfield, the former captain of Leeds Rhinos, carrying Rob in his arms as he crossed the finish line.

## Leeds Half Marathon

The Leeds Half Marathon took place on the same day as the Rob Burrow Leeds Marathon and involved hundreds of people running on our behalf.

In total, efforts of half marathon runners raised nearly £35,000 to help us improve even more lives.

Thank you to everyone who ran and all the wonderful people who took the time to cheer them on. It was greatly appreciated.



Lindsey and Rob Burrow ahead of the inaugural Leeds Marathon

## The marathon in numbers

**Over £100,000**

raised for Leeds Hospitals Charity by Lindsey Burrow.

**£1.2 million**

raised by all the runners, which is helping to build the Rob Burrow Centre for MND.

**Over 100,000**

people took to the streets of Leeds to support all the runners.



# Fundraising heroes



## Kevin Sinfield OBE

**Former Leeds Rhinos captain Kevin Sinfield completed an epic 7 in 7 in 7 Challenge that raised over £500,000 for Leeds Hospitals Charity and £2.5 million for five motor neurone disease (MND) charities.**

The challenge involved Kevin running seven ultra-marathons in seven days in seven cities around Great Britain and Ireland. Starting at Headingley Stadium in Leeds, on 1 December 2023, Kevin and his support team also visited Cardiff, Birmingham, Edinburgh, Dublin, Brighton and London.

On each of the seven days of the challenge, Kevin also completed an Extra Mile event, which saw him run one mile with local MND patients and their loved ones.

Next December, Kevin will aim to run 50km every day for a week in honour of his former teammate, Rob Burrow.



Kevin Sinfield and Rob Burrow cross the finish line of the marathon



Ian Flatt on his 100 mile Yorkshire trek

## Ian Flatt

**Inspired by Kevin Sinfield and Rob Burrow, MND patient Ian Flatt set out to raise funds for the third year in a row.**

After taking on the first Rob Burrow marathon in May 2023, Ian also completed a 100 mile trek, over 9-days in July. The hike, again completed in Ian's all-terrain wheelchair with a group of friends, began in Pateley Bridge, taking in the beautiful Yorkshire countryside, to Pen-Y-Ghent, before finishing at the highest pub in England, The Tan Hill Inn in Swaledale.

Ian was also honoured at the Yorkshire Choice Awards in 2023, winning the Local Fundraiser of the Year Award.

## Barbara Rider and Pippa Baird

Thanks to the Leeds Children's Hospital Ball committee we have raised over £50,000 this year.

Led by Barbara and Pippa, the committee have put on two incredible events, hosted by our patron Dr Amir Khan in Harrogate.

# Norman Hunter's family

**On 9 June 2023, friends and family of Leeds United legend Norman Hunter held their third annual charity golf day at Horsforth Golf Club, where Norman was a member for many years.**

Once again, the event was a huge success, with over £37,000 raised for research that aims to find a cure for chronic lymphocytic leukaemia, the type of cancer that Norman was treated for at Leeds Cancer Centre.

Overall, the Hunter family's fundraising efforts, which have been well-supported by individuals and businesses across West Yorkshire, has reached a superb total of £112,000.



Norman Hunter's family visit the research lab at the University of Leeds



Fundraiser Jacqui Drake with charity and hospital staff

# Jacqui Drake

**Over the past year, Jacqui Drake, a patient at Leeds Cancer Centre, raised an outstanding £62,000 to help improve the comfort and care of adults and children who also attend the centre.**

Thanks to Jacqui's wonderful effort, we were able to fund new drip stands for the administering of chemotherapy, chemotherapy trolleys for the safe transportation of medication, and a lifelike model of a human torso for staff education and training purposes.

Overall, Jacqui has now raised over £430,000 through her regular stall at Leeds Cancer Centre and a wide range of fundraising events. We can't wait to see what Jacqui does over the coming year to get even closer to her £1 million fundraising target.

# Our corporate partners

**In 2023/24, our corporate partners donated and fundraised over £500,000 to help make Leeds Teaching Hospitals even better.**

**Thank you to everyone who got involved and supported our work. We couldn't improve so many lives without your vital help.**

## Leeds Bear Hunt

Our Leeds Bear Hunt art trail, which took place in the summer of 2023, offered businesses a great way to engage employees, customers and their local communities with a fun and unique fundraising event.

In total, 27 generous businesses became official sponsors of the trail, including Longs of Leeds, First Direct Bank and RE: at Leeds City College. We also received valuable support from Leeds Bid and Leeds City Council.

## Give at the till

Our partnership with the toy retailer The Entertainer gives customers across Yorkshire the option to give a donation to Leeds Children's Hospital when they buy something.

In 2023/24, the scheme, which is supported by the financial technology charity Pennies, raised £19,000. This means the total raised since the partnership started is now a brilliant £70,000.

> **"Our corporate donors and volunteers really made Leeds Bear Hunt a huge success. We're so grateful."**
>
> Gail Chapman, Special Events Fundraiser



Presenter Mwaksy Mudenda at Leeds Children's Hospital

## Sponsor the Sparkle

Our Sponsor the Sparkle celebration involves businesses sponsoring 20 illuminated stars on the Clarendon Wing at Leeds Children's Hospital, 60 stars on the Brotherton Wing at Leeds General Infirmary, and 20 stars on the Bexley Wing, home of Leeds Cancer Centre.

In 2023, the official light switch on was done by TV Presenter Mwaksy Mudenda from CBeebies and Blue Peter

So far, Sponsor the Sparkle, which was in its third year in 2023, has raised over £104,000 and brought lots of joy to patients and their families in the run up to Christmas.



S+SA Architects on the Yorkshire Three Peaks Challenge

## A peak performance

**Employees of Yorkshire-based architects S+SA Architects took on the Yorkshire Three Peaks Challenge last April and raised over £3,500 to make Leeds Teaching Hospitals even better.**

Overall, the challenge took 12 hours to complete and involved a 24-mile walk that took in the peaks of Pen-y-Ghent, Whernside and Ingleborough.

Joel Smith, Director at S+SA Architects, said, "Being local to Leeds, we chose to support Leeds Hospitals Charity because several of our staff and their children have received care from the fantastic teams at Leeds Teaching Hospitals.

"The Yorkshire Three Peaks Challenge gave our employees the opportunity to spend time out of the office together. Seeing how they supported and motivated each other during the challenge was great. Some amazing memories were created and shared."



At the finish line of the Leeds Marathon

## Hospitals of the Future

Our Hospitals of the Future campaign aims to support the construction of a new hospital building at Leeds General Infirmary. This will include a new hospital for adults, a new home for Leeds Children's Hospital, and the UK's largest single site maternity and neonatal centre.

In 2023, we were delighted that the Caddick Group, a West Yorkshire-based property developer, became our first Hospitals of the Future corporate partner. They pledged to donate £20,000 a year for the next five years.

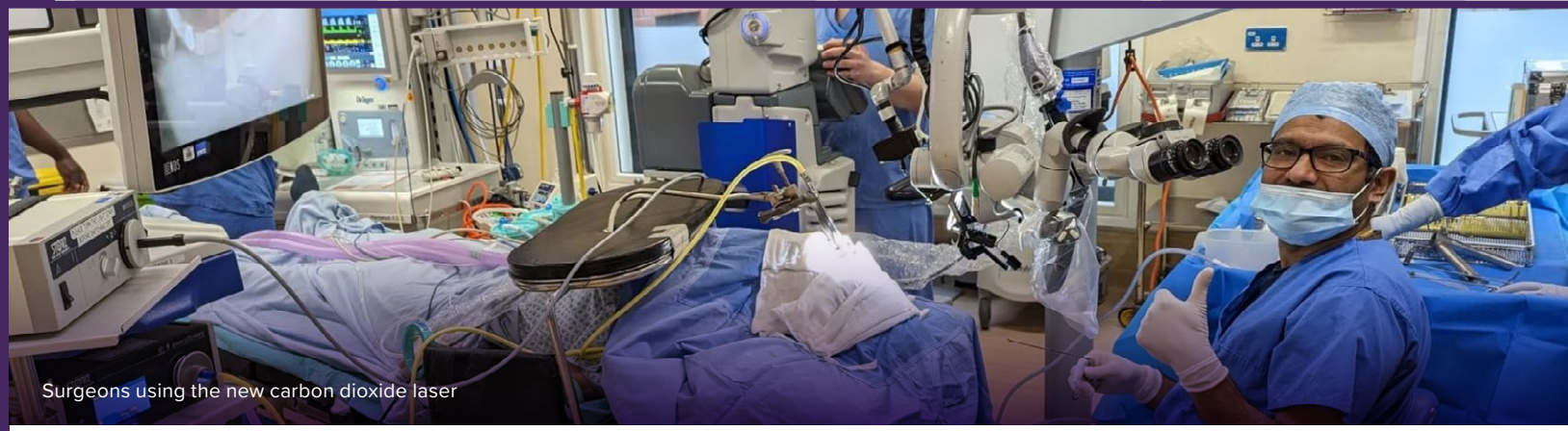
## Marathon runners

Thank you to all the individuals from our corporate partners who took part in the Rob Burrow Leeds Marathon to fundraise for Leeds Hospitals Charity.

Overall, the tremendous efforts of our corporate teams raised over £110,000, which will be used to fund the building of the new Rob Burrow Centre for MND.

# Major donors, trusts and foundations

**Thanks to your generosity, we have funded world-class treatments, cutting-edge technology and pioneering research that will help to improve and save many lives.**



Surgeons using the new carbon dioxide laser

## Donors, trusts and foundations that donated £10,000 or more

Jane Heller

Margaret Newland

Marjorie and Arnold Ziff Charitable Trust

The Greener Communities Fund - *a partnership between NHS Charities Together and environmental charity Hubbub, funded by the Starbucks 5p cup charge*

Peter Ball

Peter Sowerby Foundation

Sovereign Health Care

Tolkien Trust

Turnaround Foundation

UK Research and Innovation (UKRI)

The Wilby family (Caravan Guard)

Dr Zaki Irshad

## Projects funded by major donors and charitable trusts and foundations

### Treating head and neck cancer more effectively

**A wonderful gift of £107,000 from the Wilby family helped to fund an innovative carbon dioxide laser for our Head and Neck service at Leeds Teaching Hospitals.**

The new laser enables surgeons to treat complex head and neck conditions with more precision, helping to minimise damage to healthy tissue.

On average, the team uses the new laser to treat around 10 people with cancer every month.

> **"This laser has given me a lifeline. I'm forever indebted to the hospital team, who have been an absolute godsend. By donating to Leeds Hospitals Charity, you're giving someone like me their life back. Something that is absolutely priceless."**

Victoria, who received treatment for tracheal stenosis, a condition which involves the narrowing of the windpipe

## Preventing hair loss for chemotherapy patients

**The Morrisons Foundation kindly helped to fund a Paxman scalp cooling system for clinical trials conducted at the Clinical Research Facility for adults at St James's Hospital.**

This means chemotherapy patients on the trials can now benefit from the cooling system's ability to prevent or minimise hair loss.

This can be extremely important to many patients, as the loss of hair during treatment can be distressing and difficult to manage.



A patient undergoing chemotherapy at Leeds Cancer Centre

## Rejuvenating our neurology day unit

**The continued support of Sovereign Health Care helped us transform the neurology day unit at Leeds General Infirmary into a more welcoming, relaxing and comfortable environment.**

The new furniture we funded includes recliner chairs, coffee tables and upholstered sofas, which have been greatly welcomed by patients and their families.

## Empowering breast cancer patients

**A donation from the Peter Sowerby Foundation funded the development of Explain My Procedure, a digital platform that's empowering breast cancer patients.**

On the platform, patients can view detailed, easy-to-understand animations that explain the procedures they will undergo in hospital.

The aim of the platform is to help breast cancer patients feel more informed about their cancer and care. As a result, they may be able to speak to their doctor with more confidence and have a greater say in decisions about their treatment.

## Supporting researchers to improve care

**We received nearly £700,000 from UK Research and Innovation (UKRI) to support the work of researchers at Leeds Teaching Hospitals who are in the early stages of their careers.**

We're certain this generous donation from UKRI, which is sponsored by the government's Department for Science, Innovation and Technology, will help Leeds Teaching Hospitals retain and develop talented researchers who can help to improve the lives of our patients.

# Using virtual reality to improve emergency care

**A generous gift of £50,000 from Dr Zaki Irshad helped to fund the development of a virtual learning environment for the training of clinicians working in emergency medicine.**

The online platform uses a range of technology and methods to create highly immersive, real-time scenarios to help clinicians deliver consistent, safe and high-quality care in a modern-day emergency department.

We expect the environment to be particularly helpful to international medical graduates who may have limited experience of working in an emergency department in the UK.

# Making the Rob Burrow Centre for MND reality

**Over the past year, several major donors and charitable trusts and foundations contributed to our £6.8million appeal to build the Rob Burrow Centre for MND at Seacroft Hospital in Leeds.**

Now, we are very close to making the centre reality, with a breaking ground ceremony taking place on 3 June 2024, which was one day after Rob Burrow had died.

Once the centre is completed, which should be in the summer of 2025, it will support people from the local area and across the UK. Hopefully, it will also inspire the building of similar centres in other cities.



Breaking ground on the new Rob Burrow Centre for MND

## Gifts in wills

**We are incredibly grateful to people who left a gift in their will to Leeds Hospitals Charity in 2023/24. In total, we received £1.07 million to help make our hospitals even better for patients and their families.**

For the second year in a row, we ran a marketing campaign which focused on the importance of making a will and how a gift left to us could help to improve the lives of people in Leeds and beyond.

This resulted in a 640% increase in people making a will through our online will writing partner, Bequeathed.

**Some of the people who generously left us a gift in their will in 2023/24:**

- Patricia Flynn left £500,000 to Leeds Cancer Centre.
- Ian William Walker left £105,000 for general use.
- Margaret Janet Bulman left £100,000 for general use.
- George Rennie left £65,000 to support our radiotherapy and haematology departments.
- Ann Catherine Godson left £21,000 for the Rob Burrow Centre for MND.
- Paul Linley Windeatt left £12,000 for the Renal Unit at St James's Hospital.
- Barry Tobin left £11,000 for general use and the Rob Burrow Centre for MND.
- John McHugh left £10,000 for cancer care services at Leeds Children's Hospital.
- Betty Zilite left £2,000 for the purchase of wheelchairs.
- Pamela Collier left £1,000 for our Nippy Clinic, where patients are treated with non-invasive ventilation.

## Regular giving

**Every gift we receive to support our work is hugely appreciated. But what makes the regular gifts we receive extra special is that they help us plan with greater confidence and invest in even more projects to support our patients, families and hospital teams.**

Over the past year, we received £439,000 in regular gifts, which was an 89% increase on the previous year; and in total, since we launched our regular giving programme in 2020, we've received over £1.1 million in donations, and over £200,000 through the Gift Aid scheme run by the government.

In 2023/24, we also launched our first regular giving upgrade campaign, with telephone fundraising agency Unity4.

Thanks to the generous people who chose to increase their regular gift, we will receive an additional £38,000 over the next three years. Money we'll use to make our hospitals even better.

### More players, more grants

Continued investment in our lottery will help us award more grants that improve the lives of our patients, families and staff members.

Next year, our investment will focus on recruiting new players.

By the end of 2024/25, we hope to have 15,000 lottery entries each week.




## Lottery

**Our lottery, which is now in its second year, continues to go from strength-to-strength. Over the past year, we continued to invest in recruitment and welcomed nearly 4,200 new players, so our number of active weekly players rose to almost 7,000.**

In total, our lottery's income was £485,000 in 2023/24; we awarded a total of £71,000 in weekly prizes to over 422 players; and three rollover prize winners shared £6,000.

During the past financial year, we transferred £93,000 from our lottery income to our grant funding programme, which was 20% of the proceeds received.

Recent changes to our lottery that are helping it to grow include increasing the number of guaranteed weekly cash prizes from seven to 11, and introducing a weekly rollover prize, which could reach up to £25,000.

On top of this, we launched a new charity team to help recruit lottery players. Members of the team visit places such as shopping centres, garden centres and community events to explain how our lottery helps to improve people's lives and promote the great cash prizes that can be won.

> **"Playing the lottery felt like a no brainer. You're helping patients and families feel more positive and less anxious about their futures."**
>
> Ann, who won £2,000 by playing our lottery


Staff and volunteers at our Merrion Centre store

# Charity shops

**Our three charity shops are located at Crossgates shopping centre in east Leeds, the Merrion Centre in the city centre, and the Leeds Cancer Centre at St James's Hospital.**

In 2023/24, the three shops raised £269,000 to help support our patients, families and staff, which was a 10% increase on the previous year.

None of this would have been possible without the generous people who gifted 1,752 bags of preloved items to the shops and the amazing volunteers who helped to run them.

In total, they donated a phenomenal 17,000 hours of their time, which was a 53% increase on the previous year.

In July 2024, we also appointed a Retail Director to oversee and grow our retail income, which includes the funds generated by the three shops.

# Our fundraising promise

**We are incredibly grateful to all the people who give a gift or fundraise to help us make Leeds Teaching Hospitals even better for our patients, families and staff.**

You are our greatest strength, which is why we always aim to treat you with care, respect and honesty, and prioritise your needs and wellbeing.

Our fundraising promise aligns with the Code of Fundraising Practice and is driven by our three core values of Together, Transparent and Transform. You can read our fundraising promise in full at www.leedshospitalscharity.org.uk/our-fundraising-promise

We believe everyone should be given the opportunity to support a cause they care about. However, we do recognise there may be times when it's not appropriate to accept a donation or an individual needs extra time or support to make an informed decision about giving a gift.

For example, if we speak to someone who we believe is vulnerable, we may suggest they speak to family members or friends for advice before giving us a donation.

If, at any time, we do receive a donation that we think it's not appropriate to accept, or a person donates who does not have the capacity to make this decision, we will always refund the gift.

Wherever possible, we provide guidance, information, support and training to our fundraisers and volunteers to ensure they have a rewarding fundraising experience and carry out their fundraising activities in a legal, open, honest and respectful way.

We also encourage people who want to fundraise for our charity to register with our Fundraising Team and discuss their planned fundraising activities.

We can then provide you with expert guidance, a fundraising agreement, when appropriate, and a letter that states we've given you the authority to fundraise on our behalf.

# Our wonderful volunteers

**A huge thank you to every person who generously donated their time and energy to support our work during the past year. We couldn't improve the lives of so many patients and their families without your continued dedication and kindness.**

**We'd also like to say thank you to the University of Leeds, Leeds Beckett University, Voluntary Action Leeds and Leeds City College for continuing to promote our volunteer roles to their students and clients.**



A volunteer piano player in the Bexley Wing

Our volunteers in 2023/24

**457**
new volunteers recruited

**556**
active volunteers during the year

**21,162**
hours donated

**Over 10,000**
hours more than in 2022/23



Volunteers at Leeds Bear Hunt

## Leeds Bear Hunt success

Volunteers were absolutely key to the success of our Leeds Bear Hunt art trail, which saw giant bear sculptures decorating the streets and gardens of Leeds city centre.

In total, nearly 100 volunteers got involved and donated over 1,000 hours of their time. This included Bear Rangers who supported children and adults as they searched for the bears, as well as volunteers who helped to install, run and disassemble our Bear Cave pop-up shop at Trinity Leeds shopping centre.

We were particularly delighted that staff from five local organisations, including Longs of Leeds and Leeds BID, volunteered their time to support our Bear Hunt. They really embraced their roles as Bear Rangers and donated around 100 hours of their time to work in our pop-up shop.

## Family volunteering launched

Our aim is to make our volunteering opportunities available to everyone, no matter who they are.

To help achieve this, we launched family volunteering opportunities at some of our fundraising events, including the Leeds Marathon and Halloween Toddle.

This allows parents and children to work together, enjoy fun experiences and do something hugely positive for our charity and the people supported by Leeds Teaching Hospitals.

## Leeds Teaching Hospitals partnership

Over the past year, we continued to work with the Voluntary Services Team at Leeds Teaching Hospitals to help ensure the volunteering needs of their hospitals are met.

As part of this partnership, some of our volunteers helped to promote free flu and Covid vaccinations to staff working at Leeds General Infirmary and St James's Hospital.

## Making volunteering accessible to all

During the past year, we worked hard to nurture relationships with partner organisations across Leeds that can support our ambition to recruit volunteers of all backgrounds, abilities, skills and experiences.

This work included us working with a range of organisations to support the development of a five-year volunteering strategy for the whole of Leeds.

Its vision is to create a city that celebrates volunteering in all its forms; where it's easy for people to find ways to make a difference and get involved; and where organisations work together to support an innovative and diverse volunteering environment.

We are now working with partners involved with the strategy to help make these aims reality



Volunteers at Leeds Children's Hospital

## Results and quotes from our volunteer annual survey

**96%**
of our volunteers would recommend volunteering for us

**99%**
of our volunteers agreed our recruitment process is supportive and clear. This was an increase of 7% on the previous year.

**"Working as a retail volunteer has been such an incredible experience. I'm so proud to be a part of something so meaningful."**

## Charity shop takeovers

As well as welcoming regular volunteers to our three charity shops, we invited employees from local businesses to take over our shops for the day.

In February 2024, 25 staff members from GHD, the hair care products company, generously volunteered at our shops in the Merrion Centre and Crossgates shopping centre.

In 2023/24, we also partnered with Leeds City College to provide full-time student placements in our Merrion Centre charity shop. This led to students gaining valuable experience in a retail environment and our shop team benefitting from around 300 hours of extra support.

## Prestigious volunteering award

Excellence in Volunteering

Our Volunteering Team always works hard to make sure our volunteering programme is hugely rewarding and adheres to best practice.

This effort was recognised in January 2024 when Voluntary Action Leeds awarded the programme the Quality Mark for Excellence in Volunteering.

This was a huge honour for our Volunteering Team and fantastic recognition for all their hard work.

As well as improving our volunteering processes, procedures and policies, they care about the small things too.

For example, they partnered with local advertising company Sticky Eyes to write and send Christmas cards to all our volunteers in 2023.



## Yidan's story

Yidan recently completed her master's degree, and feels that volunteering with Leeds Hospitals Charity has given her a massive boost in confidence and social skills.

She says: "I love helping in the office and in the Merrion Centre charity shop. Volunteering allows me to see first-hand how the money donated to the charity is utilised and what a huge impact it makes. It brings me joy to know I am a part of such a selfless charity that helps those who need it the most.

Volunteering has really improved my mental health and overall happiness, it is never a loss when you know you are helping others."

# Financial review



We finished 2023/24 in a strong financial position, despite the fundraising challenges we faced because of the continuing cost-of-living crisis.

Throughout the year, we invested confidently in projects that have the potential to drive change in our three key impact areas: tackling health inequalities, innovation and health technologies, and rare conditions.

Looking ahead, we're confident we will remain a financially stable organisation and continue to award grants that help to improve thousands of lives in Leeds and beyond.

# Our financial year

**As we move into the fourth year of our five-year strategy, our trustees' focus is still on growth and diversification of income streams. There is planned continued recruitment of lottery players, and a new Director of Retail has been appointed to expand our current retail offering.**

The economic environment has continued to be challenging, with negative impact being felt across the charitable sector. The income of many charities has fallen, they've struggled to recruit volunteers, and fixed costs have increased.

Despite these sector challenges, we have grown income by 11% and achieved a surplus of £267,000 (2022/23: £10.1m deficit) this year, before accounting for investment movements.

The markets began to recover in the year, and we experienced unrealised gains of £2.06m within our investment portfolio (2022/23: £2.6m unrealised losses).

Income has increased year-on-year, as have our volunteers and donor base. Our lottery, which launched in 2021, has seen annual income almost double to £485,000.

Onsite fundraisers are generating supporters and donation income, and whilst we have not increased our number of charity shops this year, the income from existing shops has increased to £269,000.

The trustees set a deficit budget for 2023/24, reflecting the ambition to invest in fundraising, and we are pleased to report that a surplus has been achieved, reflecting the careful monitoring of costs that has taken place throughout the year.

The charity exists because of its generous supporters and donors, and it is thanks to those individuals that £8.8m total income was received in the year (2022/23: £7.9m).

Expenditure on raising funds, before charitable activities, reduced slightly to £3.5m (2022/23: £3.6m), and charitable activities amounted to £4.98m (2022/23: £14.38m). This, along with unrealised investment gains, culminated in a net increase in charitable funds of 12% (£2.3m), taking total funds carried forward to £21.6m (2022/23: £19.3m).

The total funds of the charity consist of £3.6m (2022/23: £3.3m) endowed funds, £5.3m (2022/23: £4.5m) restricted funds, £8.4m (2022/23: £6.8m) unrestricted designated funds, and £4.3m (2022/23: £4.7m) unrestricted general funds.

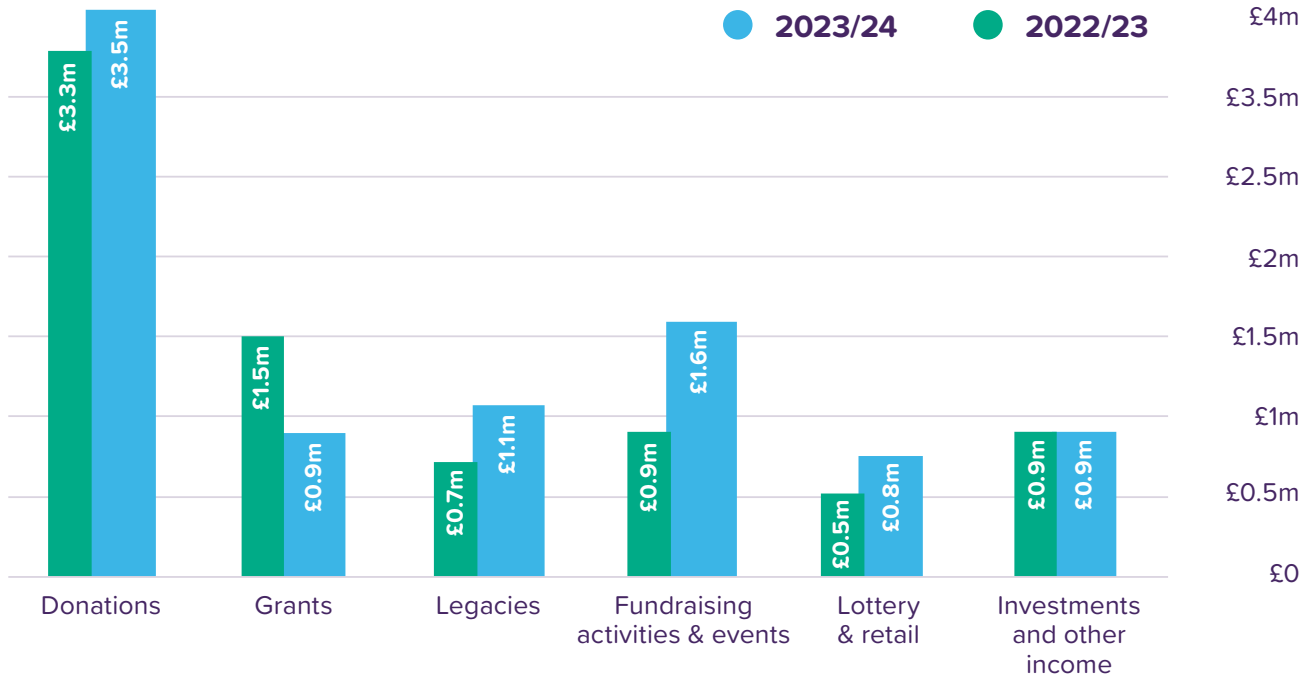
Endowed funds are held for the permanent benefit of the charity, with the income restricted for a specific purpose. Restricted funds are held for specific purposes.

Designated funds are unrestricted funds set aside by the trustees for specific purposes and can be undesignated by the trustees for use as unrestricted income.

# Income

Despite challenging circumstances, our total income has grown by 11.3% (£887,000) to £8.8m (2022/23: £7.9m). This is the highest income since the charity became independent in 2017, and we are extremely grateful to our donors for their support.

Donations remain our largest source of income. Of the £8.8m total income, 40% (£3.5m) came from donations. This is an increase on the previous year of 7.9% (2022/23: £3.3m).



Donations from individuals, clubs and societies amounted to £2.7m (2022/23: £2.8m). All other donation income streams increased this year: income from charitable trusts and associations was up 24% to £348,000 (2022/23: £281,000), donations from corporations rose by 187% to £415,000 (2022/23: £145,000), other donations and gifts in kind increased by 100% to £112,000 (2022/23: £1.5m).

Grant income of £900,000 was received this year (2022/23: £1.5m), comprising £0.7m from the Medical Research Council for early career fellowship funding and £200,000 from NHS Charities Together for the Greener Spaces initiative. This is a reduction of 40.2% (£605,000) year-on-year.

We have continued to promote legacy giving, resulting in an increase of 49.5% to £1.07m (2022/23: £718,000).

Income from fundraising activities and events has increased by 76.7% to £1.6m (2022/23: £903,000). The Rob Burrow Leeds Marathon and our Leeds Bear Hunt art trail, which was held in the city over the summer, were the biggest contributing factors to this increased income.

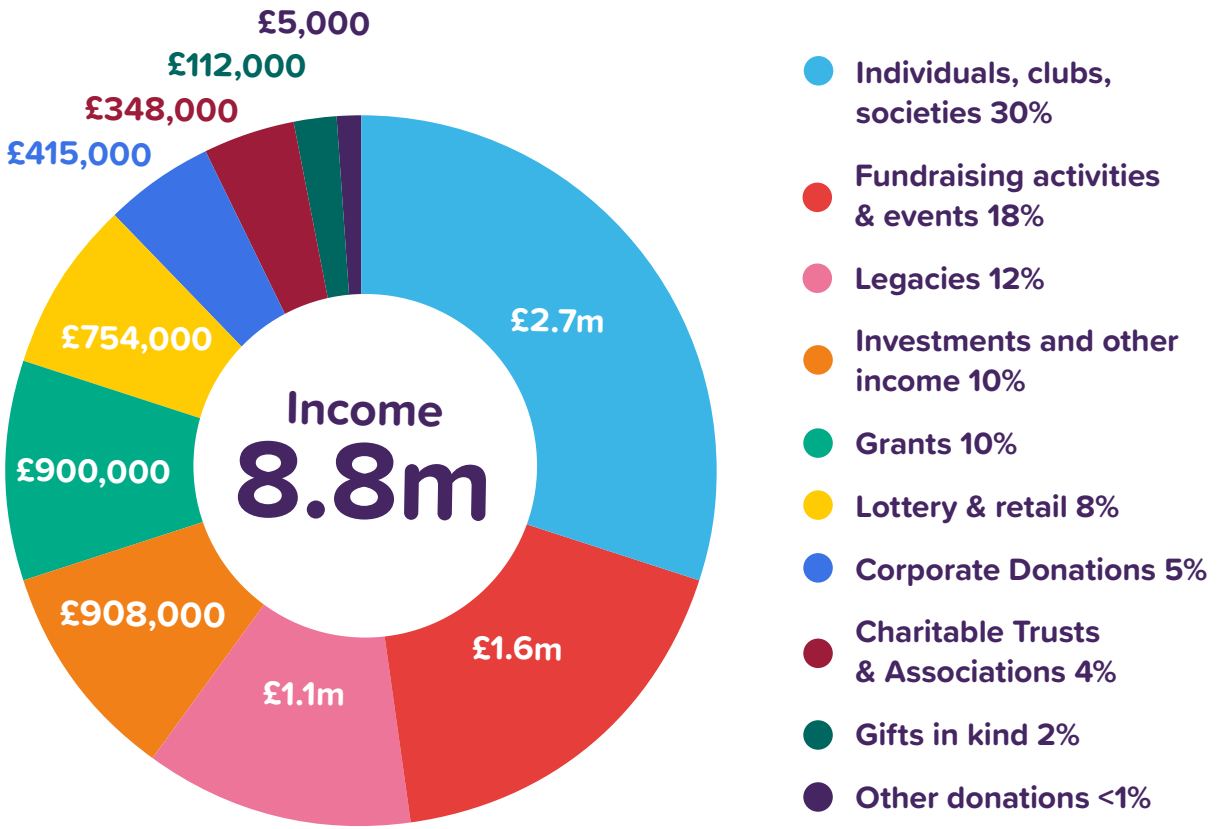
Income from our trading subsidiary LHC Enterprise Ltd, comprises £14,000 royalties received in respect of a commercial participation agreement.

Income from charitable activities reduced to £1,000 (2022/23: £62,000). This reduction is due to the courses and conferences previously run through the charity now being run by the Leeds Teaching Hospitals NHS Trust.

Investment income has remained in line with the previous year and contributes to 10% of our total income, at £883,000 (2022/23: £894,000).

Continued investment in diversifying income streams, with focus on lottery and retail, has seen these areas generate combined income of £754,000, an increase of 45% on the previous year (2022/23: £518,000).

The growing diversity of our income streams helps provide resilience against the challenges faced by fundraisers.




## Income compared to last year

**76.7%**
Fundraising activities and events increased by 76.7% to £1.6m

**49.5%**
Legacy income increased by 49.5% to £1.1m

**45.3%**
Lottery and retail income increased by 45.3% to £0.75m

**7.9%**
Donation income increased by 7.9% to £3.5m

**40.2%**
Income from grants decreased by 40.2% to £0.9m

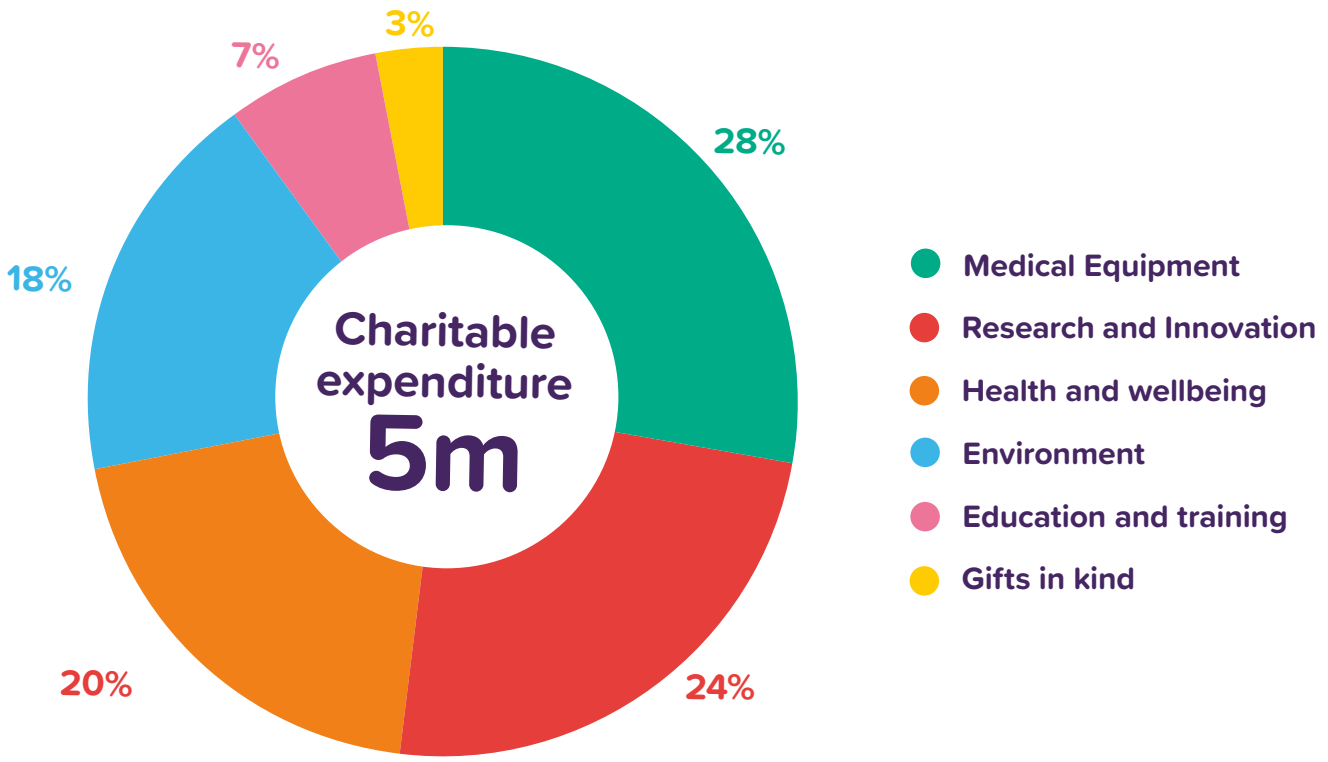
# Expenditure

Total expenditure of the charity reduced by 52.7% (£9.5m) to £8.5m (2022/23: £18m). This reduction is a direct result of the charity investing a significant amount in charitable activities during the previous year.

Current year expenditure on charitable activities was £5m, a reduction of 65.4% (£9.4m) (2022/23: £14.4m). The previous year saw significant commitments made from reserves in respect of environment and research and innovation priority areas, due to underwriting the Rob Burrow Centre for MND at Seacroft Hospital (£6.8m) and the Child Health Outcomes Research at Leeds (CHORAL) project (£2.6m), in addition to our annual grant funding commitments.

We award multi-year grants to the Leeds Teaching Hospitals NHS Trust. As a result, the commitments and designated funds fluctuate each year. Our commitment in respect of the Rob Burrow Centre for MND appeal of £6.8m is now due to be paid across to the trust within the next 12 months, resulting in a net current liability position.

Since the year-end, the trustees have drawn down £4m from the investment portfolio to ensure cash flow requirements are satisfied during the year.




Expenditure to run the charity and raise funds was £3.5m, a 2.2% reduction, which equates to £0.1m (2022/23: £3.6m).

Work continued, in line with our strategy, to diversify income by recruiting lottery players. The costs of the lottery remained in line with our previous year, at £789,000.

Investment of £179,000 was made in promoting legacies. This is an increase of 38% (£50,000) on the previous year (2022/23: £129,000).

The cost of fundraising events and activities reduced by £103,000 to £1.63m (2022/23: £1.73m).

Regular cost monitoring is undertaken, with a focus on ensuring value for money in all contracts undertaken and delivery of excellent supporter care, with compliance to the Fundraising Regulator requirements.

Expenditure on raising funds and charitable activities includes an allocation of £1.79m (2022/23: £1.61m) for support costs, as set out in note 4, as required by the Charities SORP. These costs cover teams such as Finance, IT, HR, Volunteers, Communications and Governance.

# Reserves policy and management

The trustees are aware of their general legal duty to apply the income of the charity for its purposes within a reasonable period of receipt, and within that framework have reviewed the charity's needs for reserves in line with the guidance issued by the Charity Commission.

Free reserves, as defined by the Charity Commission, are unrestricted reserves that are freely available to spend on charitable purposes.

Reserves are an inherent part of the risk management process. The need for reserves will vary depending on our financial position and our assessment of the risks the charity faces at a particular time.

Leeds Hospitals Charity needs to retain some reserve of funds to ensure continued progress towards its objectives. These free unrestricted funds are required to:

- enable the charity to maintain its level of grants to beneficiaries
- enable the charity to address financial contingencies as they arise
- enable the charity to meet its strategic objectives, as set out in the 2021–2026 strategy document
- protect the charity from investment market risk
- provide funds which can be designated to specific projects to enable these projects to be undertaken at short notice
- provide funds to cover administration, fundraising and support costs, without which the charity could not function.

Given the unpredictable nature of the charity's income, the trustees have a target level of free reserves designed to cover the risks as set out above. This target level is projected as £5.5m for 2024/25 (2023/24: £5.8m), (2022/23: £5.8m).

The annual running costs of the charity have increased, due to the current economic climate, and trustees have committed to continuing investment in recruiting players to the lottery, along with planned expansion in our retail operation. These all contribute to the charity's five-year strategy to increase unrestricted income.

This minimum level of target reserves has reduced slightly, reflecting the last three years of growth in lottery and retail income. It is needed to mitigate against risks and cover staff costs and overheads approved by the trustees, and which ensure that the charity can fulfil its objectives and meet its financial commitments, as they fall due.

Unrestricted funds held by the charity have increased by £1.3m to £12.8m (2022/23: £11.4m) at the balance sheet date. Of these, £8.5m (2022/23: £6.8m) are designated by the trustees for specific purposes and £5,000 (2022/23: £20,000) are held as tangible fixed assets. This leaves free reserves of £4.3m (2022/23: £4.7m), which is a decrease of £400,000 on the previous year and below the current target of £5.5m.

The work of the charity's task and finish group to review all charitable funds was completed in the past year. When the group was appointed by trustees in 2021, there were over 470 unrestricted designated funds.

The purpose of this element of the group's work was to ensure that the designations in place continue to be appropriate, and that funds are being used in a timely manner. As a result, we reduced the number of these funds to 40 at the year end. These 40 designated funds all have trustee-approved spending plans with known timelines for spend.

As part of the review, the group also proposed principles of designating income that have been adopted by the Board of Trustees. These principles are to set aside income where there is a live fundraising appeal, which is not legally restricted, and where significant single donations in excess of £10,000 are received with specific donor wishes attached, which can then be honoured.

The work of the task and finish group has now been completed and the number of designated funds will be kept under annual review.

There is one fund materially in deficit at the close of this financial year: the Rob Burrow Centre for MND appeal. The trustees undertook to award grant funding of £6.8m, underwriting the cost of the centre's build costs. This liability is held on the balance sheet at the year-end, while fundraising continues. The trustees are confident that the necessary funds will be raised to meet this current deficit.

The major projects unrealised gain pool designated fund has been set aside for use on major projects within Leeds Teaching Hospitals NHS Trust and provides protection to the charity from investment risk. Given that the value of investments can go down as well as up, the trustees believe that a prudent level of reserves is necessary to ensure the charity can run efficiently and meet the needs of its beneficiaries.

# Investment policy and performance

The trustees' powers of investment are set out in the Trustee Act 2000, which allows the trustees to invest the assets of the charity in investments of any nature as they see fit, subject to a provision to avoid speculative and hazardous investments.

The trustees seek to balance ethical and socially responsible investment and risk. As such, the investment managers appointed by the trustees are restricted from investing directly in the processing and/or manufacture of tobacco products.

The portfolio is widely diversified, with an equity-based approach. Such an approach balances the greater risk posed by equity-based investment with the potential for higher returns.

Total investments are £35.8m, of which £4.3m were held as cash by our investment managers. Performance is monitored against set benchmarks, as agreed with our investment managers on a quarterly basis.

This year has seen an improvement on the previous year. The UK CPI inflation rates were 10.1% in March 2023 and began to ease towards the end of the year, reducing to 3.2% by March 2024.

The UK also returned to growth at the start of the year, with GDP growth of 0.3% in January. The Bank of England held interest rates steady at 5.35% in March, but suggested that it is moving towards cutting borrowing costs.

The US economy also defied predictions of a downturn. As a result, there were unrealised gains in our portfolio of £2.6m for the year ended 31 March 2024; the charity's portfolios are invested for the long-term and fluctuate year-on-year, with the expectation of delivering a positive return in the future.

On 31 March 2024, £4m cash is held by Rathbones in high-interest earning time deposit accounts.

Rathbones achieved a 12-month return of 9.6% (2022/23: -5.7%) compared with the agreed benchmark of 11.2% (2022/23: -1.9%). The yield on the portfolio was 2.2% (2022/23: 2.9%).

The value of the portfolio has increased in 2023/24, due to the unrealised gains experienced. There has been no disinvestment of the portfolio in the year. The projected yield has reduced from 2.9% to 2.2%.

The asset allocation was as follows at the year-end:

| **Asset class** | **31 March 2024** | | 31 March 2023 | |
|---|---|---|---|---|
| | **Value (£000)** | **Weight (%)** | Value (£000) | Weight (%) |
| Fixed interest | **5,550** | **15.5** | 5,497 | 16.2 |
| Equities UK | **6,195** | **17.3** | 9,388 | 27.7 |
| Equities overseas | **16,400** | **45.8** | 8,949 | 26.4 |
| Alternatives | **3,371** | **9.4** | 4,660 | 13.8 |
| Cash | **4,317** | **12.0** | 5,389 | 15.9 |
| | **35,833** | **100** | 33,883 | 100 |

# Pensions

Leeds Hospitals Charity provides a defined contribution pension scheme for staff, managed by Scottish Widows. The charity contributes 5% of employee salaries to the scheme, which is matched by the employee. Enrolment is automatic, unless individual employees elect not to join the scheme or are not eligible. There are no other material pension liabilities affecting the charity

# Going concern

These financial statements have been prepared on a going concern basis. At the end of the 2023/24 financial year, Leeds Hospitals Charity held total net assets of £21.6m (2022/23: £19.3m), of which £4.3m are free reserves.

The diversification of income streams during the year has protected the underlying net asset position in challenging circumstances; the increased income in the year is reflected in the increase to net assets, there have also been unrealised investment gains which have improved the net asset position of the charity.

The trustees have reviewed and approved the budget for the year to 31 March 2025 and the five-year financial forecast. They are confident that there are sufficient unrestricted free reserves to meet the charity's commitments as they fall due. The charity maintains an adequate cash position to meet its ongoing expenditure requirements.

## Principal risks and uncertainties

As in the previous year, the highest rated risks in 2023/24 have been to income: the financial uncertainties for both individual and corporate donors caused by the continuing high interest rates and the cost-of-living challenges have been recognised in risks to the growth of the lottery and a slower than planned increase to the income from the retail operation.

In both cases, despite the national and regional picture, the charity's ability to be financially agile and raise donations from a wide variety of sources has increased resilience. Horizon scanning has started to identify medium to long-term issues which may crystallise into additional risks in 2024/25. These include the uncertainty which may follow for some months after the General Election, with implications and further pressures on the charity possibly resulting from a new government.

Principal among these will be the greatly delayed decision on the building of the Hospitals of the Future, for which the charity has agreed to raise significant funding to enhance the basic delivery of Leeds Children's Hospital. The slow rate of growth out of recession is likely to continue to affect income, but the expansion of the retail operation under the new Director of Retail should help to offset this to an extent.

## Future plans

Looking towards the final year of our five-year strategy, we'll continue to ensure our grant funding has the maximum impact for our hospitals. We'll work together with Leeds Teaching Hospitals to identify projects of strategic importance, where charitable funding can support major improvements in patient care and treatment.

One of these projects has already been identified as a long-term investment in the Play Specialist Team at Leeds Children's Hospital. We'll provide funding to ensure the team is available seven days a week, rather than five, ensuring every child, on every ward in the hospital, has access to play resources.

In 2024/25, we also plan to introduce a series of themed grant funding calls to attract new applicants to the charity, increase diversity in our funding, and ensure that projects are delivering in one of our three impact areas: tackling health inequalities, health technologies and innovation, and rare conditions.

Next year will also see the continued investment in our retail activities, with the new Director of Retail driving forward a longer-term plan to increase profitability and open more of our charity shops across Leeds.

We'll continue to focus on growing our number of lottery players by investing in face-to-face recruitment. We are working with two new agencies, alongside our in-house team, who are signing up players on hospital sites and throughout the Leeds community, with an emphasis on high-quality donors who will have a higher retention rate. We have also recruited a new Lottery Manager to support the development of the lottery, with the aim to grow our supporter base to over 22,000 players by 2028/29.

We will continue to run regular giving campaigns to upgrade existing donations from our monthly donors, as well as ask other supporters to consider setting up a regular gift to support the charity. The new branding across the hospital sites has a focus on regular giving and will promote this to key audiences such as patients and their families.

The upcoming year will see the completion of the Rob Burrow Centre for MND appeal, with construction beginning in summer 2024 and the centre set to open in summer 2025. Attention can then turn to the launch of a major capital appeal to support the building of the new Leeds Children's Hospital, which is part of the government's New Hospitals Programme.

Brand visibility work across our hospital sites will continue through 2024/25. This will include the rollout of tap-to-donate units across all sites and promotional messaging in every hospital department. The messaging will showcase to hospital visitors the impact their donations have and the relationship between the charity and Leeds Teaching Hospitals.

# Governance

**We are an ambitious charity that wants to increase its investment in projects that will improve the lives of patients, families and staff at Leeds Teaching Hospitals.**

**To progress in the right way, we always aim to ensure our processes, policies and procedures reflect our three core values of Together, Transparent and Transform.**

**We want to be our very best so we can do the very best for the people we serve.**

# Our Board of Trustees

Our Board of Trustees is limited by the Articles of Association to a maximum of 15 trustees. At 31 March 2024 the charity had 11 trustees. One of our trustees was nominated by Leeds Teaching Hospitals NHS Trust, as required by the Articles of Association of our charitable company, the further ten were appointed because of their skills and experience. Two new trustees have been appointed post year end.

| Name | Period of appointment | Number of board meetings attended 2023/24 |
|---|---|---|
| Edward Ziff OBE DL | Chair from 22 November 2016 to 21 September 2023 | 2 of 2 |
| Dr Yvette Oade CBE (Chair) | Vice Chair from 24 November 2020 to 21 September 2023<br>Chair from 21 September 2023 | 7 of 7 |
| Mark Davies (Vice Chair) | Trustee from 14 June 2021<br>Vice Chair from 7 December 2023 | 5 of 7 |
| Prof Peter McWilliam | Senior Independent Trustee from 22 November 2016 to 7 December 2023 | 2 of 3 |
| Dr David Berridge (Senior Independent Trustee) | Trustee from 14 June 2021<br>Senior Independent Trustee from 7 December 2023 | 5 of 7 |
| Cllr Caroline Gruen | From 22 November 2016 | 6 of 7 |
| Dame Linda Pollard DBE DL (NHS Trust nominee) | From 22 November 2016 | 4 of 7 |
| Christopher Schofield | From 1 July 2017 | 6 of 7 |
| Dr Cassie Doherty | From 24 November 2020 | 6 of 7 |
| Jonathan Grant | From 9 February 2021 | 6 of 7 |
| Lauren Glaister | From 9 September 2021 | 5 of 7 |
| Gemma Skelley | From 7 December 2023 | 0 of 1 |
| Charlene Lyons | From 20 June2024 | 0 of 0 |
| Lalit Suryawanshi | From 20 June 2024 | 0 of 0 |

## The work of our trustees

Leeds Hospitals Charity is a fully independent charity, the volunteer trustees of the charity are also appointed as directors of Leeds Hospitals Charity (company number: 10492128), which is incorporated under the Companies Act 2006 as a private company.

There were 12 trustees as at 31 March 2024. Additional trustees are appointed by the incumbent trustees, under the provisions of the Articles of Association; in addition, there were two non-voting associate trustees in development roles.

The Board of Trustees meets at least four times a year and is responsible for providing strategic leadership and governance for Leeds Hospitals Charity. In addition to these routine meetings, the trustees meet for development and strategic sessions and joint sessions with the Board of the Leeds Teaching Hospitals NHS Trust .

The Board of Trustees meets in person during the year; although trustees can attend virtually to help maximise attendance. All meetings of our board committees during the year took place virtually.

The Chief Executive of Leeds Hospitals Charity and the Executive Leadership Team also attend all meetings of the trustees, and selected staff members continue to attend as observers at committee meetings to strengthen links between the trustees and staff.

In the small number of instances where a decision requires early resolution between meetings, then these are either taken out of committee or with authority delegated to the Chair of Trustees ; they are then recorded and reported at the next available board meeting.

The trustees are responsible individually and collectively for the proper management of funds and are answerable

to the Charity Commission. They are required legally to ensure that all funds within their responsibility are spent in accordance with the wishes of the donor and the charitable objects of Leeds Hospitals Charity.

The trustees have set clear objectives against which the charity can assess its performance. The role of the trustees in delivering these is to ensure:

- demonstrably effective management of funds
- provision of additional equipment and environmental enhancements to Leeds Teaching Hospitals
- support for research and innovation
- support for training and education
- assistance with major planned developments.

More specifically, the Board of Trustees undertakes the following duties:

- overseeing strategic plans for fundraising and other operations
- approving the allocation of charitable expenditure
- approving business plans and budgets
- reviewing operating and financial performance at every meeting
- overseeing committees of the Board of Trustees.

An annual skills and diversity audit was completed towards the end of 2023 to identify skill sets which are unavailable within the current Board of Trustees. The results of which will inform the future recruitment of trustees. In addition, there continues to be more work to be done around improving the diversity of the board to better represent the communities which the charity serves.

The trustees have a legal obligation to act in the best interests of Leeds Hospitals Charity in accordance with the charity's governing documents. All trustees declare their interests in writing, using the Leeds Hospitals Charity declaration of interest form. This information is published at leedshospitalscharity.org.uk/how-we-are-governed

Trustees confirm annually that the information held continues to be relevant, accurate and complete, and this is audited during the year-end process. Additionally, prior to the commencement of each quarterly meeting of the Board of Trustees and board committees, trustees declare any conflicts of interest which have either changed or are particularly relevant to business on the agenda for that meeting.

## Appointment of our trustees

Leeds Hospitals Charity is committed to appointing trustees with a range of experience and qualifications to ensure that the board is diverse and has the necessary skills to discharge its responsibilities.

There was one trustee appointment during 2023/24, Gemma Skelley was appointed to the board in December 2023. Two trustees (Mr Edward Ziff OBE DL and Professor Peter McWilliam) retired during the year.

All appointments are made on merit, based on recommendations to the board made by an interview panel consisting of a number of trustees and advised by the Chief Executive and the Company Secretary.

The process is open, transparent and fair for applicants. A range of sources for applicants are employed, with wide search criteria used to expand the pool. A shortlist of candidates is compiled based on the specific skills and experience they could bring to the post. This helps to ensure skills not currently represented on the board are added.

A thorough pre-appointment process is undertaken before the selected candidate(s) are proposed to the board for approval at a quarterly meeting. This process includes declarations of business or commercial interest and the Fit and Proper Persons test.

Following their appointment, trustees undergo a comprehensive induction process, during which they are provided with guidance on being a trustee, including provision of the Charity Commission's The Essential Trustee: What you need to know, what you need to do (CC3). This explains the duties of a trustee and the role of the board.

Also included are elements of the Leeds Teaching Hospitals NHS Trust induction process to ensure that a new trustee begins to understand the relationship with, and scope of, the major beneficiary of the charity.

Trustees are required to sign the Trustee Code of Conduct, which encompasses the Nolan Committee guiding principles.

# Our Executive Leadership Team

| Name | Role |
|---|---|
| Ms Esther Wakeman | Chief Executive Officer |
| Ms Sarah Griffin (maternity leave 18 April 2023 to 31 March 2024) | Director of Communications |
| Mr Paul Watkins | Director of Fundraising |
| Mr Andrew Forsyth | Company Secretary |
| Ms Eve Hartrick | Director of Finance and Corporate Services |
| Ms Rebecca Baldaro-Booth | Head of Grants |
| Ms Lara King | Interim Director of Communications (maternity) |

# Our patrons and ambassadors

## Rob and Lindsey Burrow (patrons)

Since 2021, former rugby league player Rob Burrow CBE and his wife, Lindsey, have spearheaded our £6.8 million appeal to build a new centre for people living with motor neurone disease.

We are incredibly grateful for the time they have committed to fundraising, media activities and raising awareness of the appeal and Leeds Hospitals Charity.

Sadly, Rob died in June 2024, four and a half years after he was diagnosed with MND. He remains an inspiration to all of us at Leeds Hospitals Charity. We feel honoured to have worked with him and enjoyed his good humour over the past few years.

## Dr Amir Khan (patron)

GP and TV presenter Dr Amir Khan continues to support the charity at fundraising events and through media activities. He is an excellent advocate for the NHS and local charities.

## Ben Shires (ambassador)

Children's TV presenter Ben Shires has continued to support our fundraising events, and especially our activity for the Leeds Children's Hospital.

# Structure, governance and management

Leeds Hospitals Charity is registered as a charity with the Charity Commission in England (registered number 1170369) and at Companies House as a company limited by guarantee (registered number 10492128).

Since 4 January 2021, the charity had operated under the working name of Leeds Hospitals Charity, although our legal entity remained Leeds Cares. The formal change to the name Leeds Hospitals Charity was confirmed in July 2023. There were no other changes to the legal entity.

The trustees confirm that Leeds Hospitals Charity operates in compliance with the Companies Act 2006; the Charities Act 2011; the Accounting and Reporting by Charities: Statement of Recommended Practice 2019 (SORP) and other applicable accounting structures; and the provisions of the Memorandum and Articles of Association of the organisation.

The charity is registered with the Fundraising Regulator. The charity has established a wholly owned trading subsidiary, LHC Enterprise Ltd (registered number 13438357), in anticipation of increasing trading activity.

## Memorandum of Understanding

A Memorandum of Understanding continues to underpin the relationship between Leeds Hospitals Charity and Leeds Teaching Hospitals, demonstrating our shared commitment to work collaboratively to achieve the best outcomes for our patients and families, and support staff members.

A review of the Memorandum of Understanding was completed during 2023/24 and signed by the boards of Leeds Teaching Hospitals Trust and the charity in March 2024.

It reflects the evolution of the relationship between the two organisations since the creation of the charity. The memorandum will remain under regular review as a basis for the relationship between the charity and the trust.

## Compliance

Leeds Hospitals Charity complies with the provisions of the Data Protection Act 2018 and the UK General Data Protection Regulation (GDPR), in so far as it applies to our operations, and we are registered with the Information Commissioner's Office (reference number ZA480848).

Leeds Hospitals Charity has confirmed that the scale of its operations does not require the appointment of a data protection officer; instead, the charity has a senior responsible officer.

There is a policy in place to investigate and report breaches of the legislation. During 2023/24, there were a number of minor breaches. None of these reached the (low) threshold which requires reporting to the Information Commissioner.

Staff continue to demonstrate that they are aware of their data protection responsibilities and are keen to improve their practices when breaches occur. Lessons learnt in this area are shared across the charity to prevent recurrence.

Leeds Hospitals Charity is also registered with the Fundraising Regulator and complies with the Code of Fundraising Practice.

## Risk management strategy

During 2023/24, the charity's risk management policy and framework was reviewed thoroughly to:

- improve the identification of risks
- provide unified descriptions and a more robust structure for actions and controls
- establish a mechanism for horizon-scanning to anticipate future risks.

The previously separate strategic and operational risk registers have been combined in the year and the charity now operates one single risk register. Risks have been categorised and assigned to a category owner who has responsibility for updating and managing it. The whole process now benefits from an in-house digital process with automated reminders. This has improved risk management significantly.

The Risk Register is reviewed monthly by the Executive Leadership Team and quarterly by the Audit and Risk Committee. The Board of Trustees reviews the risks that the Audit and Risk Committee identifies as having the highest scores.

A process of 'deep dives' by the Audit and Risk Committee has been established, starting with those scoring highest.

## Complaints

A comprehensive complaints policy is in place and followed for all complaints received by the charity. The improved process introduced during 2022/23 has resulted in a better resolution of complaints. This approach is more structured and focuses on the source of an issue.

People who register a complaint are always contacted quickly to work through the issue they've raised as early as possible.

Regardless of whether we receive a complaint or general feedback, we always share it with relevant staff members and try to learn from it.

Our complaints register records details of a complaint, the complainant and the outcomes of the investigative processes, including a review, if necessary.

If complaints cannot be resolved internally by Leeds Hospitals Charity, using our complaints policy, then there is provision for reference to the appropriate regulators. There have been no reviews or references during 2023/24.

During 2023/24, a total of 31 complaints (2022/23: 59) were received by the charity. In the majority of cases (19), these were around the charity's proactive fundraising approach, both the principle and the practice.

All these complaints were resolved without referral to regulators. It is anticipated that the number of complaints in the forthcoming year will reduce significantly as supporter recruitment continues to be brought in-house.

# Our committees

There were six board committees for much of this reporting year. These have undertaken detailed scrutiny of the full range of board business, under delegated authority from the board. They either decide or recommend a course of action to the board as part of their reporting responsibilities.

The Income Generation and Communications Committee was dissolved formally by the Board of Trustees in December 2023. Its remaining responsibilities were distributed between the Finance and Performance Committee and the Funding Committee, for which the Terms of Reference were amended.

The committees have Terms of Reference that are reviewed and approved at least annually by the board. The Board of Trustees appoints a trustee with the appropriate skills and experience to be the chair of each committee, and other trustees make up the membership.

All trustees are invited to attend all committee meetings should they so wish. Leeds Hospitals Charity staff, as well as representatives from Leeds Teaching Hospitals NHS Trust and other stakeholders, are invited to attend the meetings to ensure strategic alignment and provide expertise, where appropriate.

Highlight reports are presented by committee chairs at each quarterly board meeting and the draft minutes of committee meetings are available to trustees.

The six committees of the board which operated at some point during 2023/24 are as follows:

## Finance and Performance Committee

The committee oversees all matters relating to finance and performance, including budget setting, quarterly monitoring of financial matters, and the review of key performance indicators. Latterly, it has also included oversight of fundraising and communications, on the dissolution of the Income Generation and Communications Committee.

The committee has at least three trustees as members and is normally chaired by a financially qualified trustee. This year the committee was chaired by Mr Jonathan Grant.

## Research and Innovation Committee

The committee makes decisions on applications for funding for research and innovation with a value greater than £10,000, where the funding is within the grants budget.

Applications with a value up to £10,000 are made by the Small Grants Panel, chaired by the Chief Executive, and reported to the committee on a quarterly basis.

Applications for over £10,000 when there is no funding available in the budget are recommended to the Board of Trustees for a decision.

The committee has at least three trustees as members and was chaired by Professor Peter McWilliam, prior to his retirement, and then by Dr Cassie Doherty.

Where it is appropriate, applicants are also invited to present their proposal to support transparent, fair and well-informed decision making.

The independent Scientific Advisory Panel, chaired by Dr Jonathan Sheffield OBE, has continued to examine the scientific value and relevance of research and innovation applications and provide advice and recommendations to the committee. The panel has no authority to make funding decisions on behalf of the charity, which remain the responsibility of the trustees on the committee.

## Funding Committee

The committee makes decisions on applications for funding (other than for research and innovation) with a value greater than £10,000, where the funding is within the grants budget.

Applications with a value up to £10,000 are made to the Small Grants Panel, chaired by the Chief Executive, and reported to the committee on a quarterly basis.

Applications for over £10,000 when there is no funding available in the budget are recommended to the Board of Trustees for a decision.

The committee has at least three trustees as members and was chaired by Cllr Caroline Gruen.

Both the Research and Innovation Committee and the Funding Committee ensure that they take the opportunity to hear first-hand from award holders and beneficiaries of funding about the impact that the charitable funding has made.

Where it is appropriate, applicants are also invited to present their proposal to support transparent, fair and well-informed decision making.

## Audit and Risk Committee

The committee is accountable to the board for the acquisition and scrutiny of assurances, oversight and advice for the board on matters relating to the effective design and operation of risk management, financial governance, internal financial controls and internal and external audit of Leeds Hospitals Charity.

The committee has a minimum of three trustees as members, at least one of whom has recent and relevant financial experience. Ideally, they will also have a professional qualification from a professional accountancy body.

The committee was chaired by Mr Chris Schofield. The Chair of the Board of Trustees is not a member of this committee but is invited to attend one meeting each year to discuss the annual report and accounts.

## Income Generation and Communications Committee

When it was operating, the committee focused on the strategic direction of Leeds Hospitals Charity as a proactive fundraising organisation and was chaired by Mr Edward Ziff.

The functions of the committee were reviewed during the year, and it was concluded that its essential responsibilities would be better distributed and considered by other existing committees. This recommendation was endorsed by the Board of Trustees on 7 December 2023 and the committee was dissolved.

## Remuneration Committee

This committee meets in private session as and when required. The committee considers and approves recommendations for changes to the salary levels and terms and conditions of the Chief Executive and the directors. In 2023/24, it was chaired by the Chair of the Board of Trustees, Mr Edward Ziff and Dr Yvette Oade.

# Our linked charities

Leeds Hospitals Charity encompasses 12 linked charities that share this report and a single set of aggregated accounts. The linked charities share the same charity number as Leeds Hospitals Charity, have the same trustees and are connected because of the services they provide. Information about their activities in 2023/24 are on pages 37-40 of this report.

To ensure robust governance arrangements are in place for our linked charities, we have embedded a linked charity framework which includes an annual partnership panel meeting and submission of an annual report by linked charity representatives.

Our linked charities are supported by all our directorates (Fundraising, Communications, and Finance and Corporate Services), and we work closely with their representatives to achieve the objects of each linked charity.

Two of our linked charities, Leeds Chest Clinic General Purpose Charity (1170369-2) and Leeds Children's Hospital Charity (1170369-5), have no assets or liabilities and have received/raised no income during 2023/24. We are likely to take action during the forthcoming year to close these linked charities down.

| Name | Purpose | Charity number | Governing document scheme dated |
|---|---|---|---|
| Leeds Teaching Hospitals Charitable Fund | To further any charitable purpose or purposes relating to the general or any specific purposes of the Leeds Teaching Hospitals NHS Trust or the purposes of the NHS. | 1170369-1 | 29 March 2017 |
| Leeds Chest Clinic General Purpose Charity | For any charitable purpose or purposes relating to the NHS and, in particular, but without any limitation, for the services provided by the Leeds Chest Clinic. | 1170369-2 | 29 March 2017 |
| Arthritis and Inflammatory Diseases Charity (formerly the Inflammation Group Fund – renamed 27 June 2023) | For any charitable purpose or purposes relating to the rheumatology and arthritis services at Leeds Teaching Hospitals within the NHS. | 1170369-3 | 29 March 2017 amended 27 June 2023 |
| Leeds Children's Hospital Charity | To enhance the care and treatment of children in Leeds Children's Hospital and to provide equipment for Leeds Children's Hospital. | 1170369-5 | 29 March 2017 amended 24 April 2018 |
| Robert Ogden Macmillan Centre | To support the Sir Robert Ogden Macmillan Centre at St James's University Hospital. | 1170369-6 | 29 March 2017 |
| Yorkshire Brain Appeal | To fund research and clinical trials into brain diseases. | 1170369-7 | 29 March 2017 |
| Leeds Cancer Centre Charity | To fund specialist medical equipment for diagnosis and treatment of cancer; to fund cancer research; and to enhance the care of patients with cancer. | 1170369-8 | 29 March 2017 amended 24 April 2018 |
| Breast Cancer Research Action Group | To fund research into breast cancer and the purchase of equipment for the treatment of breast cancer. | 1170369-9 | 29 March 2017 |
| Leeds Children's Transplant Team (formerly Leeds Little Livers – Transplant Games Trust Fund – renamed 27 June 2023) | To support child transplant patients to participate in transplant games and events. | 1170369-10 | 29 March 2017 amended 27 June 2023 |
| Rays of Hope | To support research and education related to cancer and other harmful conditions of the abdomen, to improve patient care and outcomes. | 1170369-11 | 29 March 2017 amended 29 August 2023 |
| Elsie May Sykes | The income shall be applied for the purchase of medical equipment or to further medical research (but excluding research relating to the transplantation of human organs, human egg cells or human embryos and excluding medical research involving the vivisection of animals) for which no exchequer funds are available for the benefit of the hospitals. | 1170369-12 | 29 March 2017 |
| Jeremy Neil Allen | For the purpose of paediatric oncology research, and/or at the absolute discretion of the trustees for paediatric services (including research), and/or for any other part of Leeds Teaching Hospitals within the NHS for the purpose of paediatrics and/or oncology (including research). | 1170369-13 | 29 March 2017 |

# Statement of trustee responsibilities

The trustees are responsible for preparing the trustees' report and the financial statements in accordance with charity and company law.

Company law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with UK Generally Accepted Accounting Practice (UK Accounting Standards and applicable law).

Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company, and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees also confirm that, as far as they are aware, there is no relevant audit information of which the charity's auditors are unaware, and they have taken all steps that they ought to have taken as directors to make themselves aware of any relevant audit information, and to establish that the charity's auditors are aware of that information.

In approving the directors' and trustees' report on pages 5-70, the trustees are also approving the strategic report on pages 14-62, in their capacity as company directors.

By order of the Board of Trustees.

Signed:



**Yvette Oade, Chair**

Date: 3 October 2024



**Jonathan Grant, Trustee**

Date: 3 October 2024

# Reference and administrative details

## Name and registered numbers

- Leeds Cares (24 April 2018 to 26 July 2023)
- Leeds Hospitals Charity (from 27 July 2023)
- Registered charity number: 1170369
- Registered company number: 10492128

## Governing document

Memorandum and Articles incorporated 22 November 2016; as amended by Scheme dated 29 March 2017; as amended by Special Resolution registered at Companies House on 15 May 2018; as amended by Special Resolution registered at Companies House on 27 July 2023.

## Principal and registered office

Ground Floor, Trust Headquarters
Beckett Street
St James's University Hospital
Leeds LS9 7TF
Tel: 0113 539 7020

## Professional advisers

### Bankers

National Westminster Bank plc
Leeds City Office
8 Park Row
Leeds LS1 5HD

Virgin Money
94–96 Briggate
Leeds LS1 6NP

### Investment managers

Rathbones
159 New Bond Street
London W1S 2UD

### External auditors

Forvis Mazars LLP
5th Floor
3 Wellington Place
Leeds LS1 4AP

### Solicitors

Withers LLP
16 Old Bailey
London EC4M 7EG

Wrigleys Solicitors LLP
3rd Floor
3 Wellington Place
Leeds LS1 4AP

MacRoberts LLP
Capella
60 York Street
Glasgow G2 8JX

# Independent auditor's report to the members of Leeds Hospitals Charity

## Opinion

We have audited the financial statements of Leeds Hospitals Charity (the 'charity) for the year ended 31 March 2024 which comprise Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2024 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorized for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## Other information

The other information comprises the information included in the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report and the directors' report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of Trustees

As explained more fully in the Trustees' Responsibilities Statement the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the charity and its sector, we considered that non-compliance with the following laws and regulations Charities Act 2011 the Charities Statement of Recommended Practice, UK tax legislation, pensions legislation and employment regulation and we considered the extent to which non-compliance might have a material effect on the financial statements.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of management and, where appropriate, those charged with governance, as to whether the charity is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the charity which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as such as Charities Act 2011, the Charities Statement of Recommended Practice, UK tax legislation and pensions legislation.

In addition, we evaluated the trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to the treatment of revenue recognition (which we pinpointed to the cut-off assertion), the restriction of income and expenditure, the treatment of liabilities from multi-year grant commitments, the apportionment of indirect costs and significant one-off or unusual transactions.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

## Use of the audit report

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.



**Michael Speight (Senior Statutory Auditor)**

for and on behalf of Forvis Mazars LLP

Chartered Accountants and Statutory Auditor
5th Floor
3 Wellington Place
Leeds
LS1 4AP

Date: 17 October 2024

# Financial statements

# Consolidated Statement of Financial Activities for the year ended 31 March 2024 (incorporating an income and expenditure account)

| | Note | Unrestricted funds £000 | Endowment funds £000 | Restricted funds £000 | 2023/24 Total funds £000 | 2022/23 Total funds £000 |
|---|---|---|---|---|---|---|
| **Income from:** | | | | | | |
| Donations and legacies | 3.1 | 3,669 | 1,850 | - | 5,519 | 5,510 |
| Charitable activities | 3.2 | 1 | - | - | 1 | 62 |
| Other trading activities | 3.3 | 2,246 | 103 | - | 2,349 | 1,421 |
| Investments | 10 | 794 | 89 | - | 883 | 894 |
| Other income | 3.4 | 25 | - | - | 25 | 3 |
| **Total income** | | **6,735** | **2,042** | **-** | **8,777** | 7,890 |
| **Expenditure on:** | | | | | | |
| Raising funds | 4.1 | 3,498 | 24 | 12 | 3,534 | 3,615 |
| **Charitable activities:** | 5 | | | | | |
| Equipment | | 780 | 651 | - | 1,431 | 680 |
| Environment | | 663 | 232 | - | 895 | 7,778 |
| Supporting specialist staff | | (3) | (26) | - | (29) | 183 |
| Research and innovation | | 474 | 735 | - | 1,209 | 4,705 |
| Health and wellbeing | | 781 | 208 | - | 989 | 841 |
| Education and training | | 329 | 5 | - | 334 | 127 |
| Gifts in kind distributed to beneficiaries | | 147 | - | - | 147 | 62 |
| **Total expenditure** | | **6,669** | **1,829** | **12** | **8,510** | 17,991 |
| Net gains/(losses) on investments | 7 | 1,342 | 451 | 265 | 2,058 | (2,597) |
| **Net income/(expenditure)** | | **1,408** | **664** | **253** | **2,325** | (12,698) |
| Transfers between funds | 6 | (56) | 56 | - | - | - |
| **Net movement in funds** | | **1,352** | **720** | **253** | **2,325** | (12,698) |
| **Reconciliation of funds:** | | | | | | |
| Total funds brought forward | | 11,452 | 4,549 | 3,311 | 19,312 | 32,010 |
| **Total funds carried forward** | | **12,804** | **5,269** | **3,564** | **21,637** | 19,312 |

Net income (£000) for the charity for the year before consolidation was £2,311 (2022/23: £12,698 net expenditure)

The notes on pages 80 to 96 form part of these financial statements. This consolidated statement of financial activities includes all gains and losses in the year. All income and expenditure derive from continuing activities (see notes 3–7). A comparative statement of financial activities is included in note 21.

# Consolidated and Charity Balance sheets as at 31 March 2024

| | Note | Consolidated | | Charity | |
|---|---|---|---|---|---|
| | | 31 March 2024 £000 | 31 March 2023 £000 | 31 March 2024 £000 | 31 March 2023 £000 |
| **Fixed assets:** | | | | | |
| Tangible assets | 9.1 | 5 | 20 | 5 | 20 |
| Investments | 9.2 | 31,516 | 28,494 | 31,516 | 28,494 |
| **Total fixed assets** | | **31,521** | 28,514 | **31,521** | 28,514 |
| **Current assets:** | | | | | |
| Stocks | | 7 | 6 | 7 | 6 |
| Debtors | 11.1 | 1,078 | 1,463 | 1,081 | 1,463 |
| Investments | 11.2 | 4,316 | 5,389 | 4,316 | 5,389 |
| Cash at bank and in hand | 17.2 | 1,678 | 842 | 1,661 | 842 |
| **Total current assets** | | **7,079** | 7,700 | **7,065** | 7,700 |
| **Liabilities:** | | | | | |
| Creditors: amounts falling due within one year | 12.1 | (13,868) | (7,134) | (13,868) | (7,134) |
| **Net current (liabilities)/assets** | | **(6,789)** | 566 | **(6,803)** | 566 |
| **Total assets less current liabilities** | | **24,732** | 29,080 | **24,718** | 29,080 |
| Creditors: amounts falling due after more than one year | 12.2 | (3,095) | (9,768) | (3,095) | (9,768) |
| **Total net assets** | | **21,637** | 19,312 | **21,623** | 19,312 |
| **Funds and reserves:** | | | | | |
| Endowment funds | 13.2 | 3,564 | 3,311 | 3,564 | 3,311 |
| Restricted income funds | 13.3 | 5,269 | 4,549 | 5,269 | 4,549 |
| Unrestricted funds | 13.5 | 12,804 | 11,452 | 12,790 | 11,452 |
| **Total funds and reserves** | | **21,637** | 19,312 | **21,623** | 19,312 |

The notes on pages 80 to 96 form part of these financial statements. These accounts were approved and authorised for issue by the board of trustees on 3 October 2024 and signed on their behalf by:



**Yvette Oade, Chair**

**Leeds Hospitals Charity (company number: 10492128), (charity number: 1170369)**

# Consolidated Statement of cash flows for the year ended 31 March 2024

| | Note | 31 March 2024 £000 | 31 March 2023 £000 |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Net cash used in operating activities | 17.1 | **(156)** | (1,744) |
| **Cash flows from investing activities** | | | |
| Dividends interest and rents from investments | 10 | **883** | 894 |
| Proceeds from the sale of investments | 9.2 | **9,394** | 11,665 |
| Purchase of investments | 9.2 | **(10,358)** | (10,873) |
| Purchase of fixed assets | | - | (7) |
| **Net cash used in investing activities** | | **(81)** | 1,679 |
| **Change in cash and cash equivalents in the year** | 17.2 | **(237)** | (65) |
| Cash and cash equivalents at the beginning of the year | | **6,231** | 6,296 |
| **Cash and cash equivalents at the end of the year** | | **5,994** | 6,231 |
| **Analysis of cash and cash equivalents** | | | |
| Cash in hand | | **1,678** | **842** |
| Short-term deposits | 11.2 | **4,316** | **5,389** |
| **Total cash and cash equivalents** | | **5,994** | **6,231** |

The notes on pages 80-96 form part of these financial statements.

# Notes to the financial statements

## 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items that are considered material in relation to the financial statements of the charity and its subsidiary.

### 1.1 Basis of preparation

These consolidated and separate financial statements have been prepared under the historic cost convention, with items recognised at cost or transaction value, except for investments which are included at market value. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (FRS102) (second edition, October 2019); all applicable UK Accounting Standards; and the Companies Act 2006.

The Charity constitutes a public benefit entity as defined by FRS102.

The financial statements are presented to the nearest thousand (£000) except where otherwise stated.

No separate Statement of Financial Activities (SOFA) has been presented for the charity alone, as permitted by section 408 of the Companies Act. The parent charity has taken advantage of the following exemptions:

a) from preparing a statement of cash flows, on the basis that it is a qualifying entity and the consolidated statement of cash flows, included in these financial statements, includes the charity's cash flows;

b) from certain financial instrument disclosures required under FRS102 sections 11 and 12, as the information is provided in the consolidated financial statements disclosures.

### 1.2 Going concern

The Trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern. The charity meets its day to day working capital requirements through cash held in the bank. The charity's forecasts and projections show that the charity should be able to operate within the level of its current facilities. There are significant liabilities with respect to grant awards, with the largest of these falling due within the next twelve months resulting in a net current liability position. The Trustees are mindful of this and the potential need that may a rise to draw down from the investments to satisfy this liability. The Trustees have formed a judgement at the time of approving the financial statements that there is a reasonable expectation that the charity has access to adequate resources to continue in operational existence for a period of at least twelve months from the date of approval of the accounts.

At the end of the financial year, Leeds Hospitals Charity had total net assets in excess of £21.6m. The Trustees have revisited the forecast results for the five-year period to March 2029 and considered the period of at least twelve months from the date of approval of the accounts and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements. For this reason, the Trustees have adopted the going concern basis in preparing the financial statements.

### 1.3 Basis of consolidation

The consolidated financial statements of the charity incorporate the financial statements of the Company Limited by Guarantee and its wholly owned subsidiary undertaking, LHC Enterprise Limited (registered number: 13438357). Intercompany transactions and balances between charity companies are eliminated. Consistent accounting policies have been adopted across the group.

The net assets of the subsidiary at the date of association are assessed on a fair value basis for the purpose of consolidation into the results for the group.

### 1.4 Tax

Leeds Hospitals Charity, as a registered Charity, is exempt from tax under Part 10 of the Income Tax Act 2007 or Section 256 of the Taxation of the Chargeable Gains Act 1992, to the extent that surpluses are applied to its charitable purpose.

Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

### 1.5 Income

All income is included in full in the Statement of Financial Activities as soon as the following three factors can be met:

- entitlement (arises when a particular resource is receivable, or the charity's right becomes legally enforceable);
- probability (it is more likely than not that the economic benefits will flow to the Charity);
- measurement (when the monetary value of the income can be measured with sufficient reliability).

**a) Income from legacies**

Legacies are accounted for as income either upon receipt or where the receipt of the legacy is probable. This will be once confirmation has been received from the representatives of the estate(s) that payment of the legacy will be made, or property transferred and once all conditions attached to the legacy have been fulfilled, and when the amount can be estimated with sufficient reliability.

**b) Income from investment assets**

Investment income includes income from investment assets, including dividends, interest and rents but excluding realised and unrealised investment gains.

Individual unrestricted funds and the majority of restricted funds do not receive a direct allocation of income.

Investment income is utilised by the trustees to meet the ongoing running costs and grant-making activities of the charity.

Endowment funds are invested in a separate portfolio, and the full income received is allocated to associated restricted income funds.

Where such income is not subject to restriction, it would be allocated to an unrestricted income fund. The Charity has no such funds.

**c) Income from trading activities**

Income from the charity's trading subsidiary is disclosed under other trading activities. This income is recognised as it is contractually entitled to the income.

### 1.6 Expenditure

The Charity's accounts are prepared in accordance with the accruals concept.

Expenditure is recognised when a liability is incurred. Grant commitments are recognised once there is a legal or constructive obligation to make a payment to a third party.

Grants are only made to related or third-party NHS bodies and non-NHS bodies in furtherance of the Charity's charitable Objects. A liability for such grants is recognised when approval has been given by the Trustees. A grant approval is taken to constitute a firm intention of payment, and so a liability is recognised.

Contractual arrangements are recognised as goods or services supplied.

**a) Allocation of overhead and support costs**

Overhead and support costs have been allocated as a direct cost

or apportioned on an appropriate basis (refer to note 4) between charitable activities and governance costs. Once allocation and/or apportionment of overhead and support costs has been made between charitable activities and governance costs, the cost attributable to charitable activities is apportioned across those activities in proportion to total spend.

**b) Costs of fundraising**

The costs of fundraising are the costs associated with generating income for the Charity. This includes the costs associated with investment management.

**c) Charitable activities**

Costs of charitable activities comprise all costs incurred in the pursuit of the charitable Objects of the Charity. These costs comprise direct costs and an apportionment of overhead and support costs as shown in note 5.

**d) Governance costs**

Governance costs comprise all costs incurred in the governance of the Charity. These costs include costs related to statutory audit, together with an apportionment of overhead and support costs.

## 1.7 Structure of funds

Where there is a legal restriction on the purpose to which a fund may be put, the fund is classified in the accounts as a restricted fund. Funds where the capital is held to generate income for charitable purposes and cannot itself be spent are accounted for as permanent endowment funds. The Charity holds no expendable endowment funds.

Other funds are classified as unrestricted funds.

Funds which are not legally restricted but which the Trustees have chosen to earmark for set purposes are classified as unrestricted designated funds.

The major funds held within these categories are disclosed in note 13

## 1.8 Accounting judgements and estimates

In preparing the financial statements, the Trustees have made judgements, estimates and assumptions that affect the application of the Charity's accounting policies and the reported assets, liabilities, income and expenditure and the disclosures made in the financial statements.

These estimates and judgements are continually reviewed and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The most significant areas of judgement and key assumptions are:

**a) Multi-year grant commitments liability**

Such grants are fully accrued when awarded and unspent amounts held as commitments until either the full award has been spent or the trustees consider that any residual sums will no longer be required or claimed by grantees. At that point the commitment will be judged complete and cancelled.

**b) Pledged income**

Verbal pledges were received by the Charity in 2021/22 in respect of the new Children's Hospital Capital Appeal, Hospitals of the Future. The new Children's Hospital was one of the previous Government's 40 proposed new hospitals. While these pledges can be measured and there is a good probability that they will be fulfilled, they were given prior to confirmation of Treasury funding, in a period when there was a Capital Appeal Director and the Capital Appeal Board met regularly. Due to uncertainty over Treasury funding in the year the Capital Appeal Board ceased to meet after July 2022, and the Capital Appeal Director left the Charity. Since the year end, prior to which it had been indicated that Treasury funding had been confirmed for the Children's Hospital, the incoming Government has not yet given any confirmation of this funding or proposed start date. Only once the probability of receipt and entitlement of pledged income is confirmed with these donors will they be recognised as income within these financial statements. There is no such income in the accounts for 2023-24.

## 1.9 Tangible fixed assets

Tangible fixed assets are measured at their historical cost.
Fixed assets with a cost of more than £1,000 are capitalised and depreciated. These assets are depreciated to write off the cost over their expected useful lives at the following rates:

- Computer, other equipment and plant: 4 years
- Retail shops fixtures and fittings: over the term of the lease

Depreciation is only charged when assets are brought into operational use.

## 1.10 Fixed asset investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The Charity does not acquire options, derivatives or other complex financial instruments. The main form of financial risk faced by the Charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or subsectors.

Investment fixed assets are shown at market value. Quoted stocks and shares are included in the balance sheet at mid-market price, ex dividend.

## 1.11 Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise.

Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (or date of purchase if later). Unrealised gains and losses are calculated as the difference between market value at the year end and opening market value (or date of purchase if later).

Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

## 1.12 Pensions costs

Under the terms of the Pensions Act 2008, the Charity is required to provide a pension scheme for employees. Qualifying employees are enrolled in the Charity's Workplace Pension, run by Scottish Widows. This is a defined contribution scheme.

There is one employee covered by the provisions of the NHS Pension Schemes (one employee in 2022/23). Details of the benefits payable and rules of the Schemes can be found on the NHS Pensions website (www.nhsbsa.nhs.uk/pensions). Both are unfunded, defined benefit schemes that cover NHS employers, GP practices and other bodies, allowed under the direction of the Secretary of State for Health in England and Wales. They are not designed to be run in a way that would enable the charity to identify its share of the underlying scheme assets and liabilities. Therefore, each scheme is accounted for as if it were a defined contribution scheme: the cost to the Charity of participating in the schemes is taken as equal to the contributions payable to the schemes for the accounting period.

## 1.13 Cash

Cash at bank and in hand is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours.

Current asset investments are represented by cash held on fixed term deposits, and cash held within our investment portfolio, by our investment managers, Rathbones. These deposits have varying maturity dates, not exceeding six months, and are constantly reviewed.

### 1.14 Financial Instruments

The Charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost using the effective interest method. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. Financial liabilities held at amortised cost comprise trade and other creditors. Other derivative-based assets included in the investment portfolio are held at their fair value.

### 1.15 Stock

Stock is valued at the lower of cost and net realisable value. Cost includes all costs of purchase.

### 1.16 Donated goods

Gifts in kind received in the year have been distributed to beneficiaries and are not held as stock. They are measured at fair value and recognised as income within donations and, when distributed, the expenditure is included within charitable activities.

### 1.17 LHC Enterprise Limited

The charity has a wholly-owned trading subsidiary, LHC Enterprise Limited with called up share capital of £1. LHC Enterprise Limited is incorporated in the UK. The principal activities of the company are commercial activities, which cannot be undertaken in the charity. A summary of its trading results and net assets is shown below. These results are included in the group consolidation. Accounts are filed with Companies House.

| | **Year ended 31 March 2024 £000** | Year ended 31 March 2023 £000 |
|---|---|---|
| **Profit and loss account** | | |
| Turnover | **14** | - |
| Cost of sales | **-** | - |
| **Gross profit** | **14** | - |
| Operating costs | **-** | - |
| **Operating profit** | **14** | - |
| Interest receivable and similar income | **-** | - |
| **Profit before taxation** | **14** | |
| Taxation | **-** | - |
| **Profit for the financial year** | **14** | - |
| Distribution to Charity | **(14)** | - |
| **Net movement in funds** | **-** | - |

| **Balance sheet** | **Total at 31 March 2024 £000** | Total at 31 March 2023 £000 |
|---|---|---|
| Cash | **17** | - |
| Current liabilities | **(17)** | - |
| **Net assets** | **-** | **-** |
| Profit and loss account | **-** | - |
| **Share capital and reserves** | **-** | **-** |

## 2 Related party transactions

With the exception of five Trustees – including Mr Edward Ziff, Dame Linda Pollard DBE DL, Dr Yvette Oade CBE, Mr Mark Davies and Ms Lauren Glaister - none of the Trustees or members of the key management staff or parties related to them has undertaken any material transactions with Leeds Hospitals Charity during the year.

Mr Edward Ziff, who resigned as Chair of the Board of Trustees for the Charity in September 2023, is the Chairman and CEO of Town Centre Securities plc, with whom Leeds Hospitals Charity entered into a lease for a charity shop in April 2021. Leeds Hospitals Charity has signed a commercial agreement at arm's length. The lease agreement is £50,000 plus VAT per annum (2022/23: £50,000).

Dr Yvette Oade, appointed Chair of the Board of Trustees September 2023, is a Lay Member of the council of the University of Leeds. The Charity contracts on several research grants with the University. Additionally, the University donated £7,500 plus VAT towards the Bear Hunt during (2022/23: £nil).

Mr Mark Davies is a Director of Think So Limited, who trade as Think OTB. A donation of £6,000 was received in 2023/24 from Think OTB towards the Bear Hunt and a donation of £32,500 to purchase a Bear sculpture (2022/23: £3,000 donation; £30,000 contract).

Ms Lauren Glaister was a Senior Client Portfolio Manager at ABRDN Capital Ltd, with whom the Charity contracted as pension scheme advisers until 1st February 2024. A fee was paid to ABRDN for these services. Ms Glaister was not involved in any contractual decisions with respect to the pension scheme. Ms Glaister is now a Partner at Evelyn Partners who donated £2,500 during 23/24 towards the MND Appeal (2022/23: £nil).

Leeds Hospitals Charity has made revenue and capital payments to the Leeds Teaching Hospitals NHS Trust. The Chair of Leeds Teaching Hospitals NHS Trust, Dame Linda Pollard DBE DL, is a Trustee of Leeds Hospitals Charity. Details of Leeds Hospitals Charity's related party transactions with Leeds Teaching Hospitals NHS Trust are below:

- Medical equipment: 33 grants; £1,166k (2022/23: £694k)
- Research and innovation: 36 grants; £995k (2022/23: £4,273k)
- Health and wellbeing: 85 grants; £779k (2022/23: £793k)
- Education and training: 136 grants; £287k (2022/23: £159k)
- Environment: 26 grants; £535k (2022/23: £7,096k)
- Specialist staff: 0 grants; £nil (2022/23: £155k)

At 31 March 2024, Leeds Hospitals Charity had total commitments and creditors owing to Leeds Teaching Hospitals NHS Trust of £15.4m (2022/23: £15.0m). No sums were owed to Leeds Hospitals Charity by the NHS Trust.

# 3 Income

## 3.1 Income from donations and legacies

| | Unrestricted funds £000 | Restricted funds £000 | 2023/24 Total funds £000 | 2022/23 Total funds £000 |
|---|---|---|---|---|
| Donations from individuals, clubs and societies | 2,484 | 181 | **2,665** | 2,803 |
| Donations from charitable trusts and associations | 193 | 155 | **348** | 281 |
| Corporate donations | 394 | 21 | **415** | 145 |
| Corporate donations earmarked for research | 5 | - | **5** | 1 |
| Legacies | 481 | 593 | **1,074** | 718 |
| Grants | - | 900 | **900** | 1,505 |
| Donated goods and services for distribution | 112 | - | **112** | 57 |
| **Total income from donations and legacies** | **3,669** | **1,850** | **5,519** | **5,510** |

## 3.2 Income from charitable activities

| | | | | |
|---|---|---|---|---|
| Income from the provision of education and training | 1 | - | **1** | 58 |
| Corporate sponsorship of training events - | - | - | **-** | 4 |
| **Total income from charitable activities** | **1** | - | **1** | 62 |

## 3.3 Income from other trading activities

| | | | | |
|---|---|---|---|---|
| Income from fundraising activities | 419 | 91 | **510** | 541 |
| Lottery income | 485 | - | **485** | 274 |
| Sale of donated goods and merchandise | 269 | - | **269** | 244 |
| Income from fundraising events | 1,073 | 12 | **1,085** | 362 |
| **Total income from other trading activities** | **2,246** | **103** | **2,349** | 1,421 |

## 3.4 Other income

| | | | | |
|---|---|---|---|---|
| Other income | 25 | - | **25** | 3 |
| Total other income | **25** | - | **25** | 3 |

# 4 Expenditure

## 4.1 Cost of raising funds

| | Unrestricted funds £000 | Restricted funds £000 | Endowed funds £000 | 2023/24 Total funds £000 | 2022/23 Total funds £000 |
|---|---|---|---|---|---|
| Fundraising events and appeals | 1,610 | 22 | - | **1,632** | 1,735 |
| Legacies | 179 | - | - | **179** | 129 |
| Charitable trusts and corporate donations | 174 | 2 | - | **176** | 230 |
| Operation of lottery | 789 | - | - | **789** | 778 |
| Operation of charity shops | 300 | - | - | **300** | 319 |
| Investment broker fees | 97 | - | 12 | **109** | 107 |
| Support costs allocated | 349 | - | - | **349** | 317 |
| **Total cost of raising funds** | **3,498** | **24** | **12** | **3,534** | 3,615 |

## 4.2 Allocation and apportionment of governance costs

| | 2023/24 £000 | 2022/23 £000 | Basis of Apportionment |
|---|---|---|---|
| Salaries, SLA* and related costs | **1,241** | 947 | Allocated on time |
| Legal and consultancy | **203** | 233 | Allocated on time |
| Branding and publicity | **95** | 125 | Allocated on time |
| Recruitment | **7** | 10 | Allocated on time |
| General running costs | **113** | 117 | Allocated on time |
| Computer hardware/software licences | **96** | 135 | Allocated on time |
| Audit and professional fees | **25** | 26 | Allocated on time |
| Bank charges | **15** | 15 | Allocated on time |
| **Total** | **1,795** | 1,608 | |

*Service Level Agreement

## 4.3 Apportionment of support costs across costs of raising funds

| | Costs of generating income £000 | Investment management costs £000 | Total allocated 2023/24 £000 | Totalallocated 2022/23 £000 |
|---|---|---|---|---|
| Salaries, SLA and related costs | 197 | 45 | **242** | 187 |
| Legal and consultancy | 32 | 7 | **39** | 46 |
| Branding and publicity | 15 | 3 | **18** | 25 |
| Recruitment | 1 | - | **1** | 2 |
| General running costs | 18 | 4 | **22** | 23 |
| Computer hardware/software licences | 15 | 4 | **19** | 26 |
| Audit and professional fees | 4 | 1 | **5** | 5 |
| Bank charges | 2 | 1 | **3** | 3 |
| **Total** | **284** | **65** | **349** | 317 |

## 4.4 Apportionment of support costs across charitable activities

| | Medical equipment £000 | Environment £000 | Gifts in kind £000 | Specialist staff £000 | Research and innovation £000 | Health and wellbeing £000 | Education and training £000 | **Total allocated 2023/24 £000** | Total allocated 2022/23 £000 |
|---|---|---|---|---|---|---|---|---|---|
| Salaries, SLA and related costs | 240 | 253 | 24 | (3) | 259 | 171 | 56 | **1,000** | 760 |
| Legal and consultancy | 39 | 41 | 4 | - | 42 | 28 | 9 | **163** | 187 |
| Branding and publicity | 18 | 19 | 2 | - | 21 | 13 | 4 | **77** | 100 |
| Recruitment | 1 | 2 | - | - | 1 | 1 | - | **5** | 8 |
| General running costs | 22 | 23 | 2 | - | 24 | 15 | 5 | **91** | 94 |
| Computer hardware/software licences | 19 | 20 | 2 | - | 20 | 13 | 4 | **78** | 108 |
| Audit and professional fees | 5 | 5 | 1 | - | 5 | 3 | 1 | **20** | 21 |
| Bank charges | 3 | 3 | - | - | 3 | 2 | 1 | **12** | 12 |
| **Total** | **347** | **366** | **35** | **(3)** | **375** | **246** | **80** | **1,446** | **1,291** |

## 5 Analysis of charitable activities

| | **Unrestricted funds £000** | **Restricted funds £000** | **Support costs £000** | **Total 2023/24 £000** | **Net grant funding £000** | **Support costs £000** | **Total 2022/23 £000** |
|---|---|---|---|---|---|---|---|
| Medical equipment | 433 | 651 | 347 | **1,431** | 612 | 68 | **680** |
| Environment | 297 | 232 | 366 | **895** | 7,085 | 693 | **7,778** |
| Supporting specialist staff | - | (26) | (3) | **(29)** | 167 | 16 | **183** |
| Research and innovation | 99 | 735 | 375 | **1,209** | 4,289 | 416 | **4,705** |
| Health and wellbeing | 535 | 208 | 246 | **989** | 764 | 77 | **841** |
| Education and training | 249 | 5 | 80 | **334** | 111 | 16 | **127** |
| Gifts in kind distributed to beneficiaries | 112 | - | 35 | **147** | 57 | 5 | **62** |
| **Total analysis of charitable activities** | **1,725** | **1,805** | **1,446** | **4,976** | **13,085** | **1,291** | **14,376** |

## 5.1 Analysis of grants

| | No | 2023/24 total £000 | No | 2022/23 total £000 |
|---|---|---|---|---|
| **Name of recipient and number of grants** | | | | |
| **Grants awarded to institutions** | | | | |
| Leeds Teaching Hospitals NHS Trust – medical equipment | 33 | 1,166 | 49 | 694 |
| Leeds Teaching Hospitals NHS Trust – health and wellbeing | 85 | 779 | 47 | 793 |
| Leeds Teaching Hospitals NHS Trust – research and innovation | 36 | 995 | 48 | 4,273 |
| Leeds Teaching Hospitals NHS Trust – environment | 26 | 535 | 27 | 7,096 |
| **Revenue grants** | | | | |
| Leeds Teaching Hospitals NHS Trust – specialist staff | - | - | 5 | 155 |
| **Grants awarded to individuals** | | | | |
| Staff of Leeds Teaching Hospitals NHS Trust – training and development | 136 | 287 | 95 | 159 |
| **Total grants awarded** | **316** | **3,762** | **281** | **13,170** |
| Gifts in kind distributed to beneficiaries | | 112 | - | 57 |
| Grants returned, undrawn or written back | 159 | (344) | 217 | (142) |
| **Total** | | **3,530** | | **13,085** |

## 6 Details of transfers between funds

| | Unrestricted funds £000 | Restricted funds £000 | Total 2023/24 £000 | Total 2022/23 £000 |
|---|---|---|---|---|
| Transfers between funds | (56) | 56 | - | - |

The fund transfer has arisen as a result of identifying a restricted legacy which was not previously recognised as such. There have also been fund transfers within the unrestricted designated funds as part of the work of the Task and Finish Group. This group was set up to review all charitable funds, with a focus on the then over 470 unrestricted designated funds. The purpose of this element of the group's work was to ensure that the designations in place continue to be appropriate, and that funds are being used in a timely manner. As a result of this work, the number of designated funds has further reduced from 268 funds on 31 March 2023 to 66 on 31 March 2024 (see note 13.5).

## 7 Gains on investments

| | Unrestricted funds £000 | Restricted funds £000 | Endowed funds £000 | 2023/24 Total funds £000 | 2022/23 Total funds £000 |
|---|---|---|---|---|---|
| Realised gains/(losses) on investment assets | 1,656 | 451 | 265 | **2,372** | (1,833) |
| Unrealised losses on investment assets | (314) | - | - | **(314)** | (764) |
| **Total gains/(losses) on investments** | **1,342** | **451** | **265** | **2,058** | **(2,597)** |

## 8 Staff costs and emoluments

### 8.1 Analysis of staff costs

| | Total 2023/24 £000 | Total 2022/23 £000 |
|---|---|---|
| Consultancy fees | - | 2 |
| Salaries and wages | **2,360** | 2,081 |
| Social security costs | **198** | 196 |
| Other pension costs | **112** | 98 |
| | **2,670** | **2,377** |
| **Average head count** | | |
| Fundraising staff | 41 | 36 |
| Marketing and communications | 10 | 8 |
| Impact and charitable funding | 7 | 5 |
| Finance and support resources | 8 | 7 |
| CEO Directorate | 8 | 7 |

### 8.2 Staff emoluments

| | 2023/24 No | 2022/23 No |
|---|---|---|
| £60k and £70k | 2 | - |
| £70k and £80k | 1 | 3 |
| £80k and £90k | 2 | 1 |
| £90k and £100k | - | 1 |
| £100k and £110k | 1 | - |

### 8.3 Key management personnel remuneration

The key management personnel of the charity comprises Trustees, the Chief Executive Officer, Director of Communications, Director of Fundraising, Director of Finance and Corporate Services, Company Secretary and Head of Grants. Trustees are not remunerated. Trustees received no reimbursement of out-of-pocket expenses. The headcount of key management personnel, excluding trustees, is six (2022/23: five).

The Total cost of employing the charity's key management personnel during the year, including employer's social security and pension contributions, was £559,380 (2022/23: £475,914). The highest paid member of staff was the CEO, whose annual salary was £100,993 (2022/23: £98,357). Leeds Hospitals Charity median salary was £30,500 (2022/23: £28,000) which represents a ratio against the highest salary of 3.31:1. Leeds Hospitals Charity is committed to equal opportunities and offering fair pay and conditions.

# 9 Analysis of fixed assets – Consolidated and charity

## 9.1 Tangible fixed assets

| | Fixtures, fittings, and equipment £000 |
|---|---|
| **Cost** | |
| At 1 April 2023 | 77 |
| Additions | - |
| **At 31 March 2024** | **77** |
| | |
| **Depreciation** | |
| At 1 April 2023 | 57 |
| Charge in the year | 15 |
| **At 31 March 2024** | **72** |
| | |
| **Net book value 31 March 2024** | **5** |
| Net book value 31 March 2023 | 20 |

## 9.2 Investments

| | Unrestricted funds £000 | Restricted funds £000 | Endowed funds £000 | Total 2024 £000 | Total 2023 £000 |
|---|---|---|---|---|---|
| Market value at 1 April 2023 | 19,028 | 6,397 | 3,069 | **28,494** | 31,883 |
| Add: acquisitions at cost | 6,904 | 2,205 | 1,249 | **10,358** | 10,873 |
| Less: disposals at carrying value | (6,262) | (2,105) | (1,027) | **(9,394)** | (11,665) |
| Add: net gain/(loss) on revaluation | 1,342 | 451 | 265 | **2,058** | (2,597) |
| **Market value at 31 March 2024** | **21,012** | **6,948** | **3,556** | **31,516** | 28,494 |
| Historic cost | | | | **27,383** | 26,895 |

## 9.3 Class of investments

| | Total 2024 £000 | Total 2023 £000 |
|---|---|---|
| Fixed interest | **5,550** | 5,497 |
| Equities – UK | **6,195** | 9,388 |
| Equities – overseas | **16,400** | 8,949 |
| Alternatives | **3,371** | 4,660 |
| | **31,516** | 28,494 |

## 10 Investment income – consolidated and charity

| | Total 2024 £000 | Total 2023 £000 |
|---|---|---|
| Investments – dividends received | **660** | 750 |
| Investments – interest received | **223** | 144 |
| **Total investment income** | **883** | 894 |

## 11 Analysis of current assets

### 11.1 Debtors

| | Consolidated | | Charity | |
|---|---|---|---|---|
| | 31 March 2024 £000 | 31 March 2023 £000 | 31 March 2024 £000 | 31 March 2023 £000 |
| Trade debtors | **9** | 705 | **9** | 705 |
| Amounts owed by group undertakings | - | - | **3** | - |
| Accrued income | **1,064** | 757 | **1,064** | 757 |
| Other debtors | **5** | 1 | **5** | 1 |
| **Total debtors falling due within one year** | **1,078** | 1,463 | **1,081** | 1,463 |

### 11.2 Investments – consolidated and charity

| | 31 March 2024 £000 | 31 March 2023 £000 |
|---|---|---|
| Rathbones Capital Reserve Cash Account | **4,306** | 5,147 |
| Rathbones Capital Reserve Cash Account (B) | **10** | 242 |
| **Total short-term investments and deposits** | **4,316** | 5,389 |

## 12 Analysis of liabilities – consolidated and charity

### 12.1 Creditors under one year

| | 31 March 2024 £000 | 31 March 2023 £000 |
|---|---|---|
| Trade creditors | **837** | 1,115 |
| Accruals | **12,971** | 5,963 |
| Taxation and social security | **60** | 56 |
| **Total creditors falling due within one year** | **13,868** | 7,134 |

### 12.2 Creditors over one year

| | 31 March 2024 £000 | 31 March 2023 £000 |
|---|---|---|
| Accruals for grants payable | **3,095** | 9,768 |
| **Total creditors falling due after more than one year** | **3,095** | 9,768 |

# 13 Analysis of consolidated funds

## 13.1 Movement in funds

| 2023/24<br>Funds | Balance 1 April £000 | Movement in year £000 | Balance 31 March £000 |
|---|---|---|---|
| Unrestricted general purpose | 4,663 | (355) | **4,308** |
| Unrestricted designated | 6,789 | 1,707 | **8,496** |
| Restricted | 4,549 | 720 | **5,269** |
| Endowments | 3,311 | 253 | **3,564** |
| **Total** | **19,312** | **2,325** | **21,637** |

| 2022/23<br>Funds | Balance 1 April £000 | Movement in year £000 | Balance 31 March £000 |
|---|---|---|---|
| Unrestricted general purpose | 2,489 | 2,174 | **4,663** |
| Unrestricted designated | 19,653 | (12,864) | **6,789** |
| Restricted | 6,204 | (1,655) | **4,549** |
| Endowments | 3,664 | (353) | **3,311** |
| **Total** | **32,010** | **(12,698)** | **19,312** |

## 13.2 Endowment funds

| | Balance 1 April 2023 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains £000 | Balance 31 March 2024 £000 |
|---|---|---|---|---|---|---|
| A Elsie May Sykes Fund | 2,001 | - | (7) | - | 215 | **2,209** |
| B Jeremy Neil Allen | 1,310 | - | (5) | - | 50 | **1,355** |
| **Total** | **3,311** | **-** | **(12)** | **-** | **265** | **3,564** |

| | Name of fund | Description of the nature and purpose of fund |
|---|---|---|
| A | Elsie May Sykes Fund | Funding of research and equipment at Leeds Teaching Hospitals NHS Trust. |
| B | Jeremy Neil Allen | Funding of paediatric oncology research, Paediatric Service, Oncology. |

## 13.3 Restricted funds, including linked charities

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below.

| | Balance 1 April 2023 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains £000 | Balance 31 March 2024 £000 |
|---|---|---|---|---|---|---|
| **Material funds** | | | | | | |
| A Arthritis and Inflammation Diseases Charity | **532** | - | 54 | - | 93 | **679** |
| B Leeds Cancer Centre Charity | **1,330** | 124 | (128) | - | 125 | **1,451** |
| C Breast Cancer Research Action Group | **795** | 23 | (200) | - | 63 | **681** |
| D Liaison Psychiatry | **413** | - | 71 | - | 29 | **513** |
| E Stroke Research – Raymond Bucktrout legacy | **343** | - | (147) | - | 33 | **229** |
| F Radiotherapy – Flynn legacy | - | 480 | (300) | - | - | **180** |
| G UKRI - Medical Research Council | - | 700 | (700) | - | - | - |
| H NHS Charities Together – Greener Communities Fund | - | 200 | (200) | - | - | - |
| Others (30): | **1,136** | 515 | (279) | 56 | 108 | **1,536** |
| **Total** | **4,549** | **2,042** | **(1,829)** | **56** | **451** | **5,269** |

Linked charities share one set of accounts and a charity number, have the same Trustees and are connected because of the service they provide. They receive a proportion of unrealised and investment gains and losses.

## 13.4 Details of material funds – restricted funds

| Name of fund | Status | Description of the nature and purpose of fund |
|---|---|---|
| A Arthritis and Inflammatory Diseases Charity | Linked | Funding for any charitable purpose or purposes relating to the rheumatology and arthritis services at the Leeds Teaching NHS Trust (or its successor) within the National Health Service |
| B Leeds Cancer Centre Charity | Linked | Funding for specialist medical equipment for diagnosis and treatment of cancer, funding for cancer research and funding to enhance the care of patients with cancer |
| C Breast Cancer Research Action Group | Linked | Funding of research into breast cancer and purchase of equipment for the treatment of breast cancer |
| D Liaison Psychiatry | | Funding for the benefit of the Department of Psychiatry |
| E Stroke Research | | Income from the Raymond Bucktrout legacy restricted for stroke research |
| F Radiotherapy | | Income from the Patricia Flynn legacy restricted for radiotherapy |
| G UKRI - Medical Research Council | | Restricted grant for early career researchers from the Medical Research Council (MRC) part of the UK Research and Innovation (UKRI). |
| H NHS Charities Together – Greener Communities Fund | | Restricted grant income from NHS Charities together for green shoots of recovery at Chapel Allerton Hospital project |

## 13.5 Unrestricted funds

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below.

| | Balance 1 April 2023 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & losses £000 | Balance 31 March 2024 £000 |
|---|---|---|---|---|---|---|
| **Material designated funds** | | | | | | |
| A Yorkshire Cancer Centre | 445 | (15) | (27) | 1,131 | - | **1,534** |
| B Academic Chair in Clinical Oncology | 442 | - | - | (442) | - | **-** |
| C Children's Services Charity | 389 | 188 | (615) | 38 | - | **-** |
| D Motor Neurone Disease Unit | (3,133) | 2,417 | (390) | - | - | **(1,106)** |
| E Critical Care Charity Fund | 317 | 6 | (44) | (154) | - | **125** |
| F Kidney Care Charity Fund | 350 | 8 | (17) | (5) | - | **336** |
| G Major Projects | 2,039 | - | - | - | 1,342 | **3,381** |
| H Grant Funding programme | 73 | - | (900) | 2,249 | - | **1,422** |
| I Education Funding Programme | - | - | (3) | 255 | - | **252** |
| J Research Funding Programme | 196 | - | (96) | 384 | - | **484** |
| Other designated funds (58): | 5,671 | 422 | (428) | (3,597) | - | **2,068** |
| **Designated funds** | **6,789** | **3,026** | **(2,520)** | **(141)** | **1,342** | **8,496** |
| **General unrestricted fund** | 4,663 | 3,710 | (4,150) | 85 | **-** | **4,308** |
| **Total** | **11,452** | **6,736** | **(6,670)** | **(56)** | **1,342** | **12,804** |

Fund transfers are further explained in note 6.

## 13.6 Details of material funds – designated funds

| Name of fund | Description of the nature and purpose of fund, and approximate timeframe for expenditure |
|---|---|
| A Yorkshire Cancer Centre | Funding of research, equipment and enhanced patient care, 3–5 years. |
| B Academic Chair in Clinical Oncology | Funding of research. |
| C Children's Services Charity | Funding of equipment, facilities and enhanced patient care at Leeds Children's Hospital. |
| D Motor Neurone Disease Unit | Funding of facilities, equipment & enhanced patient care for patients with motor neurone disease, 3–5 years. |
| E Critical Care Charity Fund | To enhance the treatment and care of patients requiring critical care at Leeds Teaching Hospitals, 3–5 years. |
| F Kidney Care Charity Fund | To enhance the care and treatment of patients requiring renal services in Leeds, 3–5 years. |
| G Major Projects | Unrealised gains on investment portfolio, designated for use on major projects within Leeds Teaching Hospitals NHS Trust in line with the Charity's strategy and objectives, 5–10 years. |
| H Grant Funding Programme | Funding towards the annual grant programme, 1-3 years. |
| I Education Funding Programme | Funding of education at Leeds Teaching Hospitals Trust, 1-3 years. |
| J Research Funding Programme | Funding of research, 1-3 years. |

### 13.7 Analysis of consolidated net assets between funds

| | Unrestricted funds | | Restricted funds | | Total funds |
|---|---|---|---|---|---|
| | General fund £000 | Designated fund £000 | Restricted fund £000 | Endowed fund £000 | 2024 £000 |
| **2023/24** | | | | | |
| Fixed Assets | 5 | - | - | - | **5** |
| Investments | 4,983 | 16,029 | 6,948 | 3,556 | **31,516** |
| Stock | 7 | - | - | - | **7** |
| Debtors | 295 | - | 783 | - | **1,078** |
| Cash investments | 308 | 4,000 | - | 8 | **4,316** |
| Cash at bank and in hand | 558 | 644 | 476 | - | **1,678** |
| Liabilities due within one year | (1,680) | (9,751) | (2,437) | - | **(13,868)** |
| Liabilities due after more than one year | (168) | (2,426) | (501) | - | **(3,095)** |
| **Total net assets** | **4,308** | **8,496** | **5,269** | **3,564** | **21,637** |

| | General fund £000 | Designated fund £000 | Restricted fund £000 | Endowed fund £000 | 2023 £000 |
|---|---|---|---|---|---|
| **2022/23** | | | | | |
| Fixed Assets | 20 | - | - | - | **20** |
| Investments | - | 19,028 | 6,397 | 3,069 | **28,494** |
| Stock | 6 | - | - | - | **6** |
| Debtors | 321 | 424 | 718 | - | **1,463** |
| Cash investments | 5,351 | (487) | 283 | 242 | **5,389** |
| Cash at bank and in hand | 842 | - | - | - | **842** |
| Liabilities due within one year | (1,492) | (3,582) | (2,060) | - | **(7,134)** |
| Liabilities due after more than one year | (385) | (8,594) | (789) | - | **(9,768)** |
| **Total net assets** | **4,663** | **6,789** | **4,549** | **3,311** | **19,312** |

## 14 Legacies

Legacy income is only included in income where receipt is probable, and the amount is capable of being estimated with sufficient reliability or has been received. Legacies recognised in 2023/24 totalled £1,074k. The following exceeded £50k:

- Patricia Flynn to Leeds Cancer Centre
- Ian William Walker for the benefit of General purposes
- Margaret Janet Bulman for the benefit of General purposes
- George Rennie for the benefit of Radiotherapy
- Mary Elizabeth Powell for the benefit of Leeds Cancer Centre (Linked Charity)
- Susan Maud Halliday for the benefit of General purposes

## 15 Financial instruments

| | 2023/24 £000 | 2022/23 £000 |
|---|---|---|
| Financial assets measured at amortised cost | **1,078** | 1,463 |
| Financial liabilities measured at amortised cost | **16,066** | 15,732 |

Financial assets comprise accrued income. Financial liabilities comprise accruals including grants.

## 16 Trustee and connected persons transactions

### 16.1 Trustee indemnity insurance

| | 2023/24 £000 | 2022/23 £000 |
|---|---|---|
| Description of cover | | |
| Trustee indemnity cover | **13** | 11 |
| **Total** | **13** | 11 |

## 17 Notes to the consolidated cash flow statement

### 17.1 Reconciliation of net income/(expenditure) to net cash flow from operating activities

| | 2023/24 £000 | 2022/23 £000 |
|---|---|---|
| Net income/(expenditure) for the year | **2,325** | (12,698) |
| **Adjustment for:** | | |
| Depreciation charges | **15** | 30 |
| (Gains)/losses on investments | **(2,058)** | 2,597 |
| Dividends, interest and rents from investments | **(883)** | (894) |
| Increase in stock | **(1)** | (3) |
| Decrease/(increase) in debtors | **385** | (438) |
| Increase in creditors | **61** | 9,662 |
| **Net cash used in operating activities** | **(156)** | (1,744) |

### 17.2 Analysis of changes in net debt

| | Balance 1 April 2023 £000 | Cash flows in year £000 | Balance 31 March 2024 £000 |
|---|---|---|---|
| Cash in hand and at bank | 842 | 836 | **1,678** |
| Cash equivalent | 5,389 | (1,073) | **4,316** |
| **Total** | 6,231 | (237) | **5,994** |

## 18 Auditor's remuneration

The auditor's remuneration of £26,220 relates to the 2023/24 audit (£20,850) and tax advice (£5,370) given in relation to the year (2022/23: £23,100 solely the audit).

## 19 Operating lease commitments

| | <1 year £000 | 1–5 years £000 | >5 years £000 |
|---|---|---|---|
| Land and buildings | 50 | 52 | - |

## 20 Contingent liabilities

The Charity has given indemnities to executors under the standard terms for legacies received from dormant accounts. The trustees believe the risk of significant claims arising as a result of these to be negligible.

## 21 Statement of Financial Activities for the year ended 31 March 2023

| | Note | Unrestricted funds £000 | Endowment funds £000 | Restricted funds £000 | 2022/23 Total funds £000 | 2021/22 Total funds £000 |
|---|---|---|---|---|---|---|
| **Income from:** | | | | | | |
| Donations and legacies | 3.1 | 3,701 | 1,809 | - | 5,510 | 5,610 |
| Charitable activities | 3.2 | 62 | - | - | 62 | 44 |
| Other trading activities | 3.3 | 1,244 | 177 | - | 1,421 | 769 |
| Investments | 10 | 823 | 71 | - | 894 | 723 |
| Other income | 3.4 | 2 | 1 | - | 3 | 1 |
| **Total income** | | **5,832** | **2,058** | **-** | **7,890** | **7,147** |
| | | | | | | |
| **Expenditure on:** | | | | | | |
| Raising funds | 4.1 | 3,414 | 189 | 12 | 3,615 | 3,260 |
| **Charitable activities:** | 5 | | | | | |
| Equipment | | 343 | 337 | - | 680 | 1,025 |
| Environment | | 7,760 | 18 | - | 7,778 | 444 |
| Supporting specialist staff | | 116 | 67 | - | 183 | 611 |
| Research and innovation | | 2,902 | 1,803 | - | 4,705 | 1,880 |
| Health and wellbeing | | 157 | 684 | - | 841 | 1,001 |
| Education and training | | 124 | 3 | - | 127 | 69 |
| Gifts in kind distributed to beneficiaries | | 62 | - | - | 62 | 488 |
| **Total expenditure** | | **14,878** | **3,101** | **12** | **17,991** | **8,778** |
| | | | | | | |
| Net losses on investments | 7 | (1,671) | (585) | (341) | (2,597) | 1,926 |
| **Net (expenditure)/income** | | (10,717) | (1,628) | (353) | (12,698) | 295 |
| Transfers between funds | 6 | 27 | (27) | - | - | - |
| **Net movement in funds** | | **(10,690)** | **(1,655)** | **(353)** | **(12,698)** | 295 |
| | | | | | | |
| **Reconciliation of funds:** | | | | | | |
| Total funds brought forward | | 22,142 | 6,204 | 3,664 | 32,010 | 31,715 |
| **Total funds carried forward** | | **11,452** | **4,549** | **3,311** | **19,312** | 32,010 |

# Thank you

**There's simply not enough space in our annual report to thank every individual person who gave valuable money or precious time in 2023/24 to support the work of Leeds Hospitals Charity.**

**But we'd like every one of our wonderful donors, fundraisers, volunteers and partners to know you are very much in our thoughts and greatly appreciated.**

**Without you, we couldn't improve the lives of so many patients, families and staff members at Leeds Teaching Hospitals. Thank you!**

0113 539 7020 hello@leedshospitalscharity.org.uk www.leedshospitalscharity.org.uk

Leeds Hospitals Charity is a registered charity in England and Wales (1170369) and a company limited by guarantee, registered in England and Wales, company number 10492128.

# Leave a special gift in your will

Small or large, any gift you leave to Leeds Hospitals Charity in your will can help to transform the lives of patients and families, across Yorkshire and beyond.

Find out more at
leedshospitalscharity.org.uk/legacy

Leeds Hospitals Charity



"I got goosebumps when I heard the support Rufus received was made possible by a gift left in someone's will. We'd have been lost without the expert care of the cystic fibrosis team."

Ben, whose son, Rufus, is cared for at Leeds Children's Hospital

**Leeds Hospitals Charity**

England & Wales - Charity number 1170369

# Accounts



# Our year in review

Annual report and financial statements
for the year ending 31 March 2023
Leeds Hospitals Charity (formerly Leeds Cares)

Leeds Hospitals Charity

Company Registration Number: 10492128 and Charity Number: 1170369

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# Our impact

# 1 Chair's report and CEO welcome



**Edward Ziff OBE DL, Chair of Leeds Hospitals Charity**

I am delighted to present Leeds Hospitals Charity's Annual Report for 2022/23. We've worked hard this year to continue providing vital funding during yet another difficult period, using our resources to mitigate the impact of the cost-of-living crisis and the after-effects of the pandemic for our hospitals.

Throughout the year, the generosity of our donors has been invaluable as we work towards our vision for Leeds Teaching Hospitals NHS Trust to be the best, in the healthiest city in the UK. Whatever form fundraising takes, it makes such a difference – and we've certainly seen a variety of events, activities and campaigns in 2022/23.

A real highlight was the British Transplant Games, which took place on home turf in Leeds in 2022 with our sponsorship. Elsewhere, other feats of athleticism and endurance were being undertaken in our name. Roundhay dad Mike Bates rowed an incredible 3,000 miles solo across the Atlantic to help paediatric patients like his son Gabe; Rugby League legend Kevin Sinfield OBE ran over 60 kilometres a day for seven days for the new Rob Burrow Centre for Motor Neurone Disease at Seacroft Hospital; and, thanks to Yorkshire Charity Clay Days, we were able to purchase an EPIQ CVx cardiac scanner for the neonatal ward at Leeds Children's Hospital.

These are just a few of the many funding successes, all championed by our Chief Executive Esther Wakeman and supported by the tireless efforts of our staff and volunteer teams. Thanks must go to them for all that they do to deliver the projects, campaigns and appeals that support the Charity's work, as well as to my fellow Trustees, whose commitment and expertise have been invaluable in navigating these challenging times.

I hope that this Report will give you a small insight into the year's many achievements and the tangible benefits Leeds Hospitals Charity provides for staff, patients and families across Leeds Teaching Hospitals NHS Trust. With the right funding and support, our NHS staff continue to deliver excellent service – I'm proud to be part of making that happen, and I hope you are too.



**Esther Wakeman CEO of Leeds Hospitals Charity**

This year has given us a great deal to celebrate and share within these pages, thanks to the dedication and generosity of our staff, volunteers, and donors. We raised a huge amount of money for Leeds Teaching Hospitals NHS Trust – an incredible total given the challenges currently facing the sector – and we spent even more, boldly digging into our reserves to ensure this year's funding had the biggest impact for patients and families yet.

Our supporters make everything we do possible, and that was no different in 2022/23. We saw astonishing acts of individual and community fundraising, nurtured new and existing corporate partnerships and major donors, and received much-needed boosts from legacies, grants, trusts and foundations. We also continued our long-term strategic work investing in our lottery and regular giving programme and were heartened that so many loyal supporters chose to donate a regular monthly gift.

Our Patrons, Rob and Lindsey Burrow, have generously given their time and encouragement to our Rob Burrow Centre for Motor Neurone Disease Appeal which has been supported by so many people across Yorkshire and around the world. We are very grateful to Kevin Sinfield OBE who continues to fundraise and raise the profile of the new centre, bringing us closer to the project becoming a reality.

However big or small, every donation allows us to dramatically improve patient care at hospitals across Leeds – and it's not just monetary gifts that have made a huge difference this year. At a time when many are working longer hours to make ends meet, I am humbled by the fact that our volunteer team grew for the second year running! From managing our charity shops to manning events and campaigns, our volunteers are an essential part of the Leeds Hospitals Charity team. Along the way, they are ably supported by the Charity's amazing staff, whose commitment continues to make me extremely proud.

As we enter the third year of our strategy, I'm grateful to each and every person who has helped us reach our goals so far. Because of you, we've weathered difficult circumstances and are now in a great position to build on 2022/23's achievements, I'm excited for the work ahead and hopeful for our Charity's future. Thank you!

# 2 Our team

## The Board of Trustees

The Board of Trustees is permitted a maximum number of 15 Trustees. At 31 March 2023, the charity had 12 trustees, 11 of whom are independent lay Trustees appointed based on their skills and experience. The final Trustee is nominated by Leeds Teaching Hospitals NHS Trust, as required by the Articles of Association of the Charity and Company.



Left to right: Edward Ziff OBE DL, Dr Yvette Oade, Cllr Caroline Gruen, Prof Peter McWilliam, Dame Linda Pollard DBE DL. Christopher Schofield, Jasbir Athwal DL, Dean Hoyle, Dr Cassie Doherty, Jonathan Grant, Sohail Ali, Mark Davies, Dr David Berridge and Lauren Glaister

| Name | Period of appointment | Number of Board meetings attended 2022/23 (5) |
|---|---|---|
| **Edward Ziff OBE DL (Chair)** | From 22 November 2016 | 4 |
| **Dr Yvette Oade (Vice Chair)** | From 24 November 2020 | 5 |
| **Cllr Caroline Gruen** | From 22 November 2016 | 1 |
| **Prof Peter McWilliam (Senior Independent Trustee)** | From 22 November 2016 | 4 |
| **Dame Linda Pollard DBE DL (NHS Trustee)** | From 22 November 2016 | 2 |
| **Christopher Schofield** | From 1 July 2017 | 5 |
| **Jasbir Athwal DL** | From 25 August 2020 to 3 May 2023 | 5 |
| **Dean Hoyle** | From 25 August 2020 to 24 October 2022 | Nil |
| **Dr Cassie Doherty** | From 24 November 2020 | 5 |
| **Jonathan Grant** | From 9 February 2021 | 5 |
| **Sohail Ali** | From 14 June 2021 to 26 October 2022 | Nil |
| **Mark Davies** | From 14 June 2021 | 5 |
| **Dr David Berridge** | From 14 June 2021 | 4 |
| **Lauren Glaister** | From 9 September 2021 | 4 |

# Executive Leadership team



**Esther Wakeman**
Chief Executive
From 17 February 2020



**Sarah Griffin**
Director of Communications
From 1 April 2019



**Paul Watkins**
Director of Fundraising
From 17 February 2020



**Andrew Forsyth**
Company Secretary
From 22 June 2020



**Eve Hartrick**
Director of Finance and Corporate Services
From 20 July 2020



Charity mascot Ernie pays a special visit to the Leeds Children's Hospital where Leeds Hospitals Charity has supported a wide range of projects and initiatives.

# 3 Our strategy, vision and values

Our vision for Leeds Hospitals Charity is for Leeds Teaching Hospitals to be the best hospital, in the healthiest city in the UK.

We exist to support NHS staff across all eight of the Trust's hospital sites, helping them to deliver first-class care for over a million patients and their families each year. When it's your loved one in hospital, you want the very best care, equipment, training and research-informed treatment to be available for them – and so do our NHS staff. Donations from our supporters and generous legacies make that possible, allowing us to award grants all year round to fund the extra things that enhance the incredible care already provided.

Throughout 2022/23, we have continued to embed our three core values at the heart of all our activity to be transparent, transform lives and work together.

## Strategic report

For details of the Charity's achievements and performance, refer to section 7: Achievements and performance – supporting our hospitals, impact areas, and section 8: Feedback from our NHS staff.

For our financial review, refer to section 11: Financial review and section 5: Grant funding.

For principal risks and uncertainties facing the Charity, refer to section 12: Principal risks and uncertainties.



### Transparent

Fostering a culture where honesty and openness are encouraged and valued. Managing expectations, doing what we say we'll do and treating others the way we want to be treated.



### Transform

Making a difference not only through big changes but also through small acts of kindness. Embracing change, challenging the status quo, celebrating success and learning from mistakes; we are always looking for new ways to innovate and improve.



### Together

Collaborating with our partners towards shared goals. Helping others, accepting help ourselves and encouraging each other to be the best we can be. Empowering everyone to be their true selves, we value differences and recognise they make us stronger.

# 4 Our year in numbers

**1**
new on-site retail shop opened

**1**
new scientific advisory panel established

**200 grants**
awarded via the Employee Support Fund totalling nearly £100k

**281**
applications approved

**Over £85k**
awarded in lottery prizes

**Over 2,000**
new lottery players recruited

**£718k**
raised through gifts in wills

**£4.3m**
awarded to support research and Innovation

**£1m**
for early year career researchers

**12,440 hours**
donated by volunteers

**£2.6m**
awarded to the CHORAL paediatric research programme

**303**
people volunteered at least once

**Over £100k**
raised through the Christmas ‘Sponsor the Sparkle’ campaign

**£422k**
supporting our NHS staff

**£13.2m**
grant funding awarded

**2.09m people**
impacted through funding

**£6.8m**
committed to the new Rob Burrow Centre for Motor Neurone Disease

# 5 Objects and activities

## Objects and purpose

Leeds Hospitals Charity's charitable Objects are:

a) to further any charitable purpose or purposes relating to the general or specific purposes of the NHS Trust or the purposes of the Health Service;

b) to promote, protect, preserve and advance all or any aspects of the health of the public;

c) to advance and promote knowledge and education in medicine and health including by engaging in and supporting medical and health research and the dissemination of the useful results.

The Charity fundraises actively in order to award grant funding to fulfil these charitable Objects.

## Public benefit

The Trustees have a duty to comply with Section 17 of the Charities Act 2011, which outlines the Charity Commission's general guidance on public benefit. The Trustees confirm that Leeds Hospitals Charity has fulfilled this public benefit requirement and that this i s strongly embedded within the Charity's procedures for approving funding applications and spending plans.

In practice, this means that the Trustees ensure that all funding applications and spending plans contain clear, identifiable public benefits that meet the strategic goals and charitable Objects of Leeds Hospitals Charity and support NHS charitable purposes relating to Leeds Teaching Hospitals NHS Trust and its patients.

The Trustees compare each funded project's achievements and outcomes against the strategic goals and activities of Leeds Teaching Hospitals NHS Trust in order to review the benefits brought to the public.



Louis, pictured, is part of Unity - The After Cure Choir for survivors of childhood cancer, which is supported by Leeds Hospitals Charity.

# Grant funding

The main way in which Leeds Hospitals Charity meets its Objects and strategic goals is through projects funded under each of our six priority areas.

In 2022/23, we awarded a total of £13.2m across those six funding priorities through 281 funding applications. This represents the largest grant funding expenditure since the Charity became independent.

Included in the £13.2m are two significant grants: one a commitment of £6.8m to fund the building of the Rob Burrow Centre for Motor Neurone Disease, a new care centre for patients and their families; the other an investment of £2.6m to fund the Child Health Outcomes in Leeds (CHORAL) programme, an infrastructure research programme bringing together clinicians, researchers, academics, patients and their families. We also continued to fund a range of projects of varying size and complexity, recognising the significant impact small amounts of charitable funding can have on the health and wellbeing of beneficiaries alongside those larger investments.

A focus of 2022/23 has been building relationships with potential applicants, which we've done in several ways: through engagement activity; by ensuring equity of opportunity; by streamlining our processes; and through understanding and sharing our impact with supporters and stakeholders. We encouraged applicants to consider how their proposals align with our three key impact areas: tackling health inequalities, innovation and health technologies and treatments for rare diseases. More about our achievements in these areas can be found in section 7 of this report on page 22.

| | |
|---|---|
| **Equipment** | **£0.7m**<br>49 applications |
| **Environment** | **£7.1m**<br>27 applications |
| **Research and innovation** | **£4.3m**<br>48 applications |
| **Health and wellbeing** | **£0.8m**<br>57 applications |
| **Specialist staff** | **£0.16m**<br>5 specialist roles |
| **Education** | **£0.16m**<br>95 applications |

Leeds Hospitals Charity is a member of the Association of Medical Research Charities and all research and innovation grant funding is awarded in line with its policies and principles. The committee structure for awarding grant funding is set out in section 14.



## Equipment

**£0.7m**
**49 applications**

Our charitable funding enabled Leeds Teaching Hospitals NHS Trust to purchase equipment that will ensure it leads the way in health technologies and innovation.

Significant investments in cutting-edge technology like a carbon dioxide laser for robot-assisted surgery and the CONVIVO® digital biopsy tool, which allows for real-time review of tumour biopsies, will be life-altering for those dealing with serious diagnoses. But smaller items can make a huge difference too.

This year we've funded electric breast pumps for the Cleft Lip and Palate Service, a Sara Stedy sit-to-stand aid and MOTOmed movement therapy bike for complex rehabilitation at Chapel Allerton Hospital, PATSLIDES with additional functionality for use on orthopaedic wards and a portable slit lamp for the Ophthalmology team – all of which are already having a positive impact on patients in Leeds.

## CO2 laser

The Head and Neck specialist team at Leeds Teaching Hospitals NHS Trust currently sees around 145 patients with complex conditions who are waiting for life-changing surgery. Patients like Victoria, 51, from Holmfirth, who was told that the best option to treat her tracheal stenosis, a condition in which scar tissue narrows the airway, was a tracheostomy.

Victoria's condition had been deteriorating for over ten years, so she was resigned to undergoing this major operation. Thankfully, the arrival of a carbon dioxide laser, purchased with our funding, offered a less invasive alternative.

Victoria became one of the first patients to benefit from this new technology, with surgeons able to precisely remove thin layers of skin with minimal damage to the surrounding areas.

"This laser has given me a lifeline," says Victoria. "Now, I feel like myself again. I can get a good night's sleep without panicking that I can't breathe, and I can go out and enjoy life with family and friends without feeling like a burden."

On average, the team will use the new laser to treat around ten oropharyngeal and laryngeal cancer patients per month, with the potential to expand to other conditions.

"This brand-new laser allows surgeons to perform head and neck surgery in new ways, ensuring Leeds has the opportunity to become a world leader at robotic surgery," explains Melissa Hepworth, Head and Neck Service Manager. "We hope that this will unlock opportunities for other Ear, Nose and Throat subspecialities to use laser technology for their procedures and help achieve better outcomes for more patients."




> This brand-new laser allows surgeons to perform head and neck surgery in new ways, ensuring Leeds has the opportunity to become a world leader at robotic surgery.
>
> **Melissa Hepworth, Head and Neck Service Manager**

## Environment

**£7.1m**
**27 applications**

In 2022/23, we awarded just under 54% of our grant funding expenditure to environmental projects. From refurbishing rooms for relatives visiting loved ones in intensive care to providing fish tanks for paediatric wards and wall art depicting the cancer treatment journey, our focus always is improving the medical environment for patients and their families.

The largest grant we awarded was to fund the building of the Rob Burrow Centre for Motor Neurone Disease, a new care centre for patients at Seacroft Hospital. The centre will provide a calm, welcoming space for patients and their families to access clinical and holistic care, and we are working closely with Leeds Teaching Hospitals NHS Trust to fundraise and plan for this unique project's completion.

Elsewhere, another long-term funding project reached its conclusion this year. Kickstarted back in 2017 with a successful £2.4m appeal, the much-anticipated MR Sim (magnetic resonance imaging in radiotherapy for the purposes of simulation) was installed in March 2022 and will transform the way radiotherapy treatment is delivered to thousands of patients every year. In 2022/23, we awarded additional funding for nature-themed wall art for the MR Sim clinical rooms to create a calming and welcoming environment for patients.




## Dementia-friendly wards

Between July 2020 and June 2021, 4,888 patients with dementia were admitted to the Older People's Wards at Leeds Teaching Hospitals NHS Trust.

A busy hospital environment can be distressing for those with dementia, something the Trust is hoping to tackle using our funding. Installing 'sky inside' ceiling lights that can be programmed to show clouds passing or tree branches moving in the wind will bring the outside in, creating calm surroundings. There will also be murals of familiar Yorkshire locations in the corridors and new artwork above beds to give patients 'landmarks' to navigate the ward, and large day/night flip calendar clocks to help patients orientate themselves with the date and time of year.

"These changes to the environment will make a huge difference. The wards will feel more welcoming and friendly, helping to reduce stress and agitation," says Ali Raycraft, Lead Nurse for Older People.

The funding has also helped to purchase dementia-friendly activity materials such as colouring books, puzzles, jigsaws, playing cards, dominoes and table tennis for patients to enjoy with staff or relatives.

> Taking part in activities can help people feel better and improve wellbeing, encourage much needed social stimulation, reduce boredom and help patients maintain their independence.
>
> **Ali Raycraft, Lead Nurse for Older People**

## Research and innovation




In 2022/23, 33% of our total grant funding was awarded to research and innovation at Leeds Teaching Hospitals NHS Trust, with the potential to reach an astounding 1.83m people.

We've made significant investment in research into child health this year, most notably the Children's Health Outcomes Research at Leeds (CHORAL) programme and the National Institute of Health and Care Research's INSCHOOL study. Other areas supported include stroke, barriers to kidney transplantation, liver perfusion, microbial resistance, immunotherapy, end-of-life care for patients with heart disease and treatments for patients with cancer, including the use of artificial intelligence in detection and oral health care during chemotherapy. Funding for publications and conference attendance, meanwhile, provided opportunities for researchers to share their research outcomes and keep abreast of trials.

This year also saw a number of previously - funded research projects reach conclusion with positive outcomes for patients in Leeds, including studies of melanoma and brain tumour immune response. This is precisely why we're so passionate about funding research and innovation in particular – because data shows that research-active hospitals ultimately deliver better patient care.

## CHORAL Children's Health Outcomes Research at Leeds

In March 2023, Leeds Children's Hospital and the University of Leeds announced the launch of the CHORAL Research Centre.

Delivered over five years, CHORAL will be the biggest research programme ever undertaken by the hospital and it's taken a £5.5m investment partnership to get this vital project up and running: £0.5m from Leeds Teaching Hospitals NHS Trust and £2.4m from the University of Leeds, with the final £2.6m provided by Leeds Hospitals Charity.

**£5.5m**
investment partnership

> "I am incredibly excited to launch the CHORAL research programme here in Leeds. This is a fantastic opportunity to establish a world-leading research centre in the city, led by Leeds Children's Hospital. Through a clear focus on child health, the CHORAL team will deliver truly transformative research to improve the lives of future generations of children in Leeds.
>
> **Professor Adam Glaser, Director of the CHORAL Research Centre**



## INSCHOOL school

The five-year INSCHOOL study explores the impact on school life faced by children and young people with long-term health conditions. We've provided additional funding to recruit a research fellow who will talk to parents and guardians about their experiences and the challenges their child faces, as well as issues around securing support from school on behalf of their child.

> The young people who have taken part in the qualitative project, and those who have helped us with the research, have all been amazing. [...] we have had fantastic support from staff at Leeds Children's Hospital and other professionals across the region to help make our research the best it can be. We will continue to work hard to use this collection of stories to influence policies to support young people with their school lives in the future.

**Dr Simon Pini,**
**Senior Clinical Research Fellow**

## Paediatric research fellowship

In September 2022, trainee doctor Kate Parmenter joined the Paediatric Clinical Research Facility on a year-long clinical research fellowship funded by Leeds Hospitals Charity.

There are currently over 100 active clinical research studies ongoing at the research facility, with more than 1,000 babies, children and young people involved in 2017/18, and Kate has already worked on a variety of projects with the aim of improving personalised care for young people. Her vision is that every child, if eligible, should have the chance to be part of a clinical trial.

"I believe that every young person should have the opportunity to be part of research regardless of their family's socioeconomic background," explains Kate. "Over the past few months there has been an increase in the number of babies, children and young people involved in research trials and we've now recruited a larger proportion of patients, which is a hugely positive step forward."

In order to achieve her vision, Kate's made it a priority to educate her peers on the importance of research-led care and treatment: "A huge part of my role has been an education piece for my colleagues. Many parents don't realise there are opportunities for their child to be part of research trials, so it's our job to approach them for consent, which many doctors find a difficult conversation to broach."

Kate's ambitious plans for the rest of her fellowship also include addressing health inequalities for children across the region and recruiting children with rare conditions to more research trials.

## Brain tumour research

A feasibility research study establishes whether something can and should be done, paving the way for a larger, more definitive piece of work. This year we supported a small feasibility study into methods to detect and identify white blood cells in brain tumour tissue.

"We were successful in applying the method tested in blood to brain tumour tissue and showed that from five brain tumour tissues we were able to extract white blood cells. Identifying the types of cells showed that the tissues contained lymphocytes (predominately T cells) and granulocytes.

> Based on this small study, we were able to successfully develop a method for use in future research [...] with the long-term aim of helping to identify potential treatment targets and/or biomarkers of prognosis/progression.

**Paul Chumas, Principal Investigator**

## Melanoma research

Melanoma is a skin cancer which is becoming increasingly common. Research we've funded has shown that vitamin D plays a role in whether patients die of their melanoma. It also revealed the harmful effect of systemic inflammation.

"Recruitment started in 2012 and continued until 2016. In the period since 2016, we completed the collection of follow-up data which relates to relapse from cancer, death and cause of death, and treatments post-diagnosis for melanoma. The data set was closed in January 2022. In all, 393 melanoma patients consented to participate. The nature of our work is that we build up very large, long-term cohort studies in which we collect epidemiological and medical data as well as samples. This takes many years, but results in unique resources." Julia Newton Bishop, Principal Investigator

> The Leeds Hospitals Charity grant allowed us to generate a complete data set which will be used by us and hopefully others in the years to come.

**Julia Newton Bishop, Principal Investigator**

# Health and wellbeing




With the after-effects of Covid-19 still being felt and a cost-of-living crisis ongoing, 2022/23 was a tough year for many.

As in previous years, we did what we could to help – 6% of our total grant funding went towards supporting a wide range of projects and activities to improve the health and wellbeing of patients and their families, as well as hardworking NHS staff.

We continued to fund a scheme established during the pandemic which allows patients and volunteers across all hospital sites to apply for small grants of up to £500 to alleviate financial hardship caused by prolonged hospital stays. Other health and wellbeing initiatives included supporting staff who are observing Ramadan by offering water and dates to eat when it came time to break their fast; designing memorial events and books; donating clothes for patients who need them; supplying memory making materials for patients across all our hospitals; funding resources for the play therapists at Leeds Children's Hospital; and providing hearts and crosses for hospital chaplains to give to end-of-life patients and their loved ones.

It's often these small gestures that mean the most to patients and their families, and we're happy to be part of improving their hospital experience wherever we can.

## Christmas comforts

A hospital stay over the holiday period can be tough for patients, so we were delighted to help supply some cheer.

In Leeds Children's Hospital decorations were hung and stars lit up Clarendon Wing as part of the Christmas Sparkle campaign, while visits from Santa and his reindeer brought festive fun. Charitable funding also provided every inpatient with a gift on Christmas day and 'thank you' hampers for all staff. Those working on Christmas day were treated to Christmas breakfast and/or dinner.

> "We bought all our patients a fleece blanket, as the ward gets a little chilly on a night. The patients all loved them and were so happy to have a present to open on Christmas morning.
>
> **Hayleigh, Ward Manager, Stroke Rehabilitation Unit**

> "Thank you for the funding offered for the patients that spend Christmas in hospital.
>
> **Mina, Ward Manager, J32**



## Memory making materials

Samantha Oakes is a family support worker based at Seacroft Hospital, providing a listening ear, practical guidance and emotional support to patients with motor neurone disease (MND) and their families.

Samantha applied for funding from Leeds Hospitals Charity to support pre- and post-bereavement care for children and adults. She purchased supplies for memory making kits – boxes that can contain handprints, locks of hair and pocket hugs – and books about anticipatory grief to helping families navigate the bereavement process. The aim is to offer a less daunting way to discuss and prepare for death, encouraging loved ones to interview the person with MND and create lasting memories.

"The memory making kits have been an invaluable resource and the funding has had a massive impact on patients and their families experience while going through an incredibly difficult time," says Samantha. "Patients often tell us that they have wanted to start memory making activities with their loves ones but didn't know how, and having this available at the centre has helped give them some peace of mind."

The MND Clinic can be long in duration and emotionally and physically tiring for patients and their families, so funding was used to supply refreshments such as tea, coffee, biscuits and soups to help everyone feel more at home. Samantha also purchased jigsaws and games to offer in clinic or to take home.

## Specialist staff




In 2022/23, we continued to provide vital funding for specialist staff roles – 1% of total grants awarded.

The NHS couldn't function without its hardworking staff, and we want Leeds Teaching Hospitals NHS Trust to have the very best, whether that's the bereavement nurse whose funding we've provided for the second year running or the ocular prosthetist who's joined Leeds Artificial Eye Service. We're excited to watch these roles develop and fulfil their potential to enhance the patient and family experience.

## Virtual reality play specialist

Being in hospital can cause a lot of anxiety for children and young people and be a stressful time for all the family, something the Play Therapy team at Leeds Children's Hospital is always looking to alleviate.

A six-month research project exploring new ways to improve young patients' experience tested out the impact of using a VR headset during treatment. The results found that 91% of children who used the VR headset for the whole treatment said it made treatment better, helping them feel happier and more relaxed.

As a result, the Play Therapy team applied to us for a funding boost of £75k to create a new role – Virtual Reality Play Specialist – to support children and young people across Leeds Children's Hospital using this new technology. With the specialist's guidance, patients will be able to explore alternate surroundings and play games to keep them calm during all kinds of procedures, while families can be reassured knowing that their loved one's pain and worry is reduced.

"This funding will enable more children and young people to benefit from this service, helping to reduce the number of general anaesthetics for minor operations and procedures, which can reduce a child's time spent in hospital," explains Virtual Reality Play Specialist Lucy Dove.

**£75k**

to create a new role a Virtual Reality Play Specialist

> A hospital environment can be a daunting place for a child or young person, so using a VR headset helps reduce their anxiety and stress, improving the hospital experience for children and their families.

**Lucy Dove, Virtual Reality Play Specialist at Leeds Children's Hospital**



## Education




Getting the right person for the job is extremely important, but providing the right training can be essential. In 2022/23, we continued to fund education and training for staff across Leeds Teaching Hospitals NHS Trust, dedicating 1% of our total grant funding to the task.

The opportunities we've funded enable staff to continually grow and develop, and in doing so enhance their skills and knowledge to provide better patient care. Alongside courses, qualifications and organisational-level awareness activities, a particular highlight has been the Neonatal Unit applying for UNICEF accreditation. Staff are regularly supported to disseminate learning at conferences, and knowledge has also been passed on to patients and families through educational events such as the one for people with paroxysmal nocturnal haemoglobinuria.

Time out to reflect and learn also has the potential to boost morale and ensure Leeds Teaching Hospitals is able to retain talented and experienced staff. Activities to support this have included reset days for multi-disciplinary teams and away days for many others, providing vital opportunities to reconnect after the stress of the pandemic.

> Conference attendance will enable us to gain up-to-date insight into neuromodulation research that is being undertaken in clinical settings. This will present the team with significant learning opportunities, enhancing their skills and knowledge and contributing to their professional development. [It] will also facilitate the forging of new connections, expanding the team's network and identifying new collaborators with whom new research projects can be started.
>
> **Beatrice Bretherton, Pain team**

## Eva Moynihan Prize

The University of Leeds Eva Moynihan Prize recognises outstanding performance and commitment and is awarded annually to a final year nursing student with our funding. This year's award and £500 cash prize went to Tia Hau, who by happy coincidence is also a Leeds Hospitals Charity fundraiser!

> For the past three years I have studied Children's Nursing at the University of Leeds, during which I had many placements at Leeds Children's Hospital. While at university, I was a Committee member for the nursing society and last summer we organised a ball and managed to donate most of our profits to Leeds Hospitals Charity.
>
> **Tia Hau**



# 6 Our linked charities

Leeds Hospitals Charity currently has 12 linked charities registered with the Charity Commission.

To ensure robust governance arrangements are in place for our linked charities, we have embedded a linked charity framework which includes an annual partnership panel meeting and submission of an annual report by linked charity representatives. Linked charities are supported by all directorates (Fundraising, Communications, Governance and Finance and Corporate Services) and we work in close partnership with their representatives to achieve the Objects of each linked charity.

| Name | Purpose | Charity number | Governing document scheme dated |
|---|---|---|---|
| **Leeds Teaching Hospitals Charitable Fund** | To further any charitable purpose or purposes relating to the general or any specific purposes of the Leeds Teaching Hospitals National Health Service Trust or the purposes of the National Health Service | 1170369-1 | 29 March 2017 |
| **Leeds Chest Clinic General Purpose Charity** | For any charitable purpose or purposes relating to the National Health Service and in particular, but without any limitation, for the services provided by the Leeds Chest Clinic | 1170369-2 | 29 March 2017 |
| **Arthritis and Inflammatory Diseases Charity (formerly the Inflammation Group Fund)** | For any charitable purpose or purposes relating to the rheumatology and arthritis services at Leeds Teaching Hospitals within the National Health Service | 1170369-3 | 29 March 2017; amended 27 June 2023 |
| **Leeds Children's Hospital Charity** | To enhance the care and treatment of children in Leeds Children's Hospital and to provide equipment for Leeds Children's Hospital | 1170369-5 | 29 March 2017; amended 24 April 2018 |
| **Sir Robert Ogden Macmillan Centre** | To support the Sir Robert Ogden Macmillan Centre | 1170369-6 | 29 March 2017 |
| **Yorkshire Brain Appeal** | To fund research and clinical trials into brain diseases | 1170369-7 | 29 March 2017 |
| **Leeds Cancer Centre Charity** | To fund specialist medical equipment for diagnosis and treatment of cancer; to fund cancer research; and to enhance the care of patients with cancer | 1170369-8 | 29 March 2017; amended 24 April 2018 |
| **Breast Cancer Research Action Group** | To fund research into breast cancer and the purchase of equipment for the treatment of breast cancer | 1170369-9 | 29 March 2017 |
| **Leeds Children's Transplant Team (formerly Leeds Little Livers – Transplant Games Trust Fund)** | To support child transplant patients to participate in Transplant Games and events | 1170369-10 | 29 March 2017 amended 27 June 2023 |
| **Rays of Hope** | To fund and support research into cancer conditions of the liver | 1170369-11 | 29 March 2017 |
| **Elsie May Sykes** | The income shall be applied for the purchase of medical equipment or to further medical research (but excluding research relating to the transplantation of human organs, human egg cells or human embryos and excluding medical research involving the vivisection of animals) for which no exchequer funds are available for the benefit of the hospitals | 1170369-12 | 29 March 2017 |
| **Jeremy Neil Allen** | For the purpose of paediatric oncology research and/or at the absolute discretion of the Trustees for paediatric services (including research) and/or for any other part of Leeds Teaching Hospitals within the National Health Service for the purpose of paediatrics and/or oncology (including research) | 1170369-13 | 29 March 2017 |

## Rays of Hope

Rays of Hope is dedicated to raising funds for research into cancer conditions of the liver. Following a submission to the Charity Commission, approved by the Board of Trustees, it has been proposed that Rays of Hope's charitable Objects are: "To support research and education related to both emergency and elective surgery, hepato-pancreato-biliary surgery for cancer and other harmful conditions, and abdominal organ transplantation in order to improve patient care and outcomes."

The charity's funded activities in 2022/23 included conference attendance by researchers and the wider clinical team, as well as the continuation of the 'Analysis of biomarkers for prediction of post-transplant function of abdominal organs' study. Key research activities included designing and perfecting the ex-vivo perfusion model; identifying the most robust method for flavin mononucleotide (FMN) biomarker detection in both tissue and serum; completing the collection of short preservation samples (tissue and serum); and designing the hypothermic machine perfusion model for the pilot study.

"

It is hoped that this research will help to better predict the longevity of transplanted organs in individuals, giving patients the best possible chance at life post-transplant.

**Paul Williams, Research Fellow**

## Arthritis and Inflammatory Diseases Charity

The Arthritis and Inflammatory Diseases Charity supports the rheumatology and arthritis services at Leeds Teaching Hospitals, which have an international reputation for the investigation and management of rheumatic and musculoskeletal diseases.

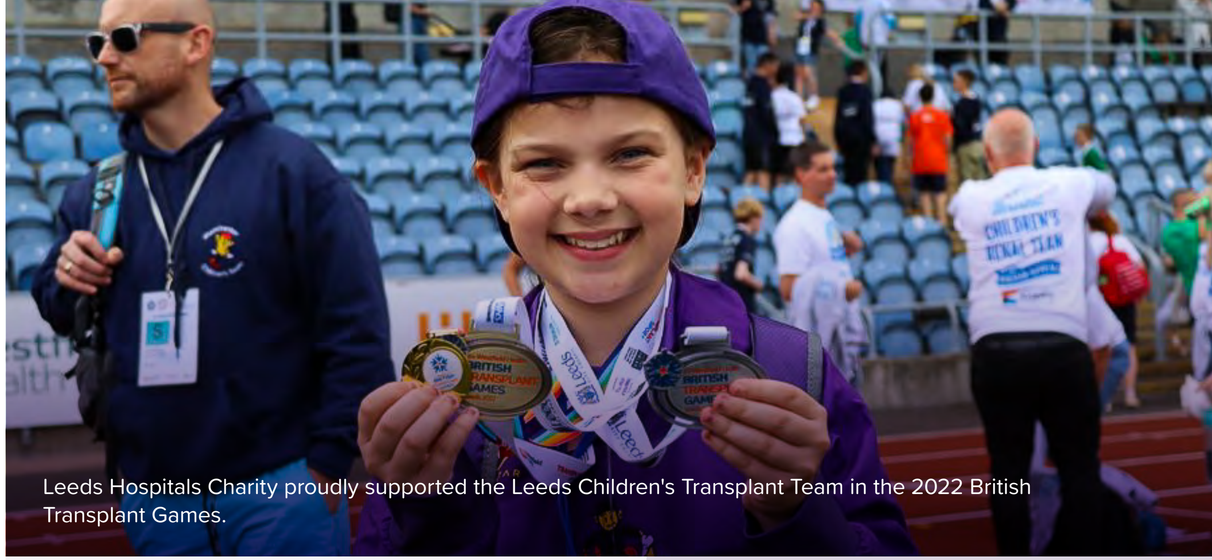
As a centre of excellence, Leeds is at the forefront of world-leading research, including studies which have shown that patients with conditions like rheumatoid arthritis can be identified via immune abnormalities several years before diagnosis, because of protein found in their blood.

In response, Professor Paul Emery and the team at Chapel Allerton Hospital have developed a referral network of 500 people who are at risk of developing arthritis, which will give them quicker access to treatment if required. Patients will trial drug therapies and non-invasive conservative treatments such as dental hygiene, smoking cessation and dietary manipulation to help reduce their risk of developing the condition.

"

The funding from Leeds Hospitals Charity has been a real stepping-stone for us, it has allowed us to shift our focus from early diagnosis of conditions like rheumatoid arthritis to exploring preventative measures.

**Kulveer Mankia, Clinical Associate Professor and Honorary Consultant Rheumatologist**



Leeds Hospitals Charity proudly supported the Leeds Children's Transplant Team in the 2022 British Transplant Games.

## Leeds Children's Transplant Team

Leeds Children's Transplant Team is dedicated to supporting children and young people to participate in the annual British Transplant Games, which the Leeds Children's Hospital transplant team attends for four days every summer.

Held in Leeds itself in 2022, transplant teams from across the country were able to enjoy a range of activities and sports, take part in the donor run and spend time together as a community. The games provide a unique opportunity for patients and their families to meet others who have experienced a similar journey, celebrate life after a transplant and remember donor families.

The success of Team Leeds in Britain meant they qualified for the World Transplant Games in Australia in spring 2023, and the charity was delighted to help fund the costs of those from Leeds who participated.

Four-year old Otis was born with biliary atresia, which causes scarring of the liver, and required a liver transplant at 3 months old. Otis took part in the 100 Days Fundraising Challenge in the run up to his first-ever Games this year, completing 1km on his bike.

"

For the first couple of years of his life, Otis went through an incredibly tough time, and then COVID hit, so he hasn't had the chance to be part of the Leeds Children's transplant team. Otis is now at an age where he is starting to understand a bit more about his transplant, the Games and why he's fundraising for charity.

**Jon, Otis' dad**



Leeds Hospitals Charity has funded a series of research trials into MS (Multiple Sclerosis) supported by Claire Reidy, Specialist Nurse in the Neurology Research Team.

## Yorkshire Brain Appeal

A team led by Professor Helen Ford continues to deliver on the Yorkshire Brain Appeal's purpose: conducting research studies into brain disease and ensuring patients in Leeds have access to clinical trials.

In 2022/23, further funding was provided to appoint a brain research nurse with a focus on three multi-centre multiple sclerosis (MS) trials. In addition, Clinical Fellow Dr Linford Fernandes concluded a pilot study with 42 progressive MS patients, that commenced in 2019, looking into how different treatments and drugs affect hand mobility.

This is the first study of its kind, and its results will need to be replicated in future studies, but it shows that hand function is severely affected in many people with progressive MS and this is not always related to mobility. While there will be no change to the clinical care of the patients in the study as a direct result of its findings, the data Dr Fernandes has obtained will help clinicians to develop effective and accurate ways of monitoring hand function. The aim is to make this part of routine clinical care, especially for people who report difficulties with hand function. The study has also provided valuable insights into how motion capture can be used to analyse and monitor hand function.



Leeds Hospitals Charity provided funding which enabled Leeds Cancer Support to provide free wigs for patients undergoing cancer treatment.

## Sir Robert Ogden Macmillan Centre

Leeds Cancer Support (located within the Sir Robert Ogden Macmillan Centre) complements clinical care by offering information and a wide range of holistic support in a warm and welcoming environment. The centre's services are available to anyone who has been affected by cancer: both patients and those supporting them. The centre benefits from specialist staff and trained volunteers who run services and meet patients and their carers.

Over the last year, charitable funding has continued to fund the provision of the hair loss service, which offers practical and emotional support for people experiencing hair loss due to cancer treatments. Previously, clients would have to pay prescription charges for their wigs, with a cost of around £78.15, meaning some patients didn't take up the offer of a wig, even though they would have liked to. Our funding has enabled Leeds Cancer Support to open up the service to every patient, regardless of their ability to pay.

# Breast Cancer Action Research Group

Breast Cancer Research Action Group was formed in 1994 by ex-breast cancer patients and their supporters. The group fundraises to support breast cancer research and supply equipment in Leeds and its aim was to campaign for a dedicated breast unit at Leeds General Infirmary. Since its inception, the group has raised enough funds for a new breast unit at St James's Hospital, dedicated research fellows and equipment. The linked charity remains proactive and continues fundraising for specific projects.

In October 2021, Leeds Hospitals Charity launched a funding call for a range of research posts using money raised by Breast Cancer Research Action Group. We subsequently approved two project grants in May and August 2022 respectively:

- Improving breast cancer responses to chemotherapy through chemosensitisation strategies (£50k) – Breast cancer patients at high risk of recurrence are offered cytotoxic chemotherapy as part of their treatment. Unfortunately, this therapy is not always successful, and patients often still face recurrence, usually terminal. Therefore, there is an urgent need to make cytotoxic chemotherapy work better. We have recently discovered that some breast cancers resist chemotherapy by reducing their levels of two particular proteins: ITGA7 and SEMA6D. This project will reactivate these proteins in breast cancer cells in order to stop their resistance to chemotherapy, investigate which breast cancer types this therapy might apply to and work out how best to use this new therapeutic strategy as an enhancement to chemotherapy. The eventual aim is to use this as a combination therapy with chemotherapy to improve outcomes for patients.

- Clinical benefit and cost impact of automated breast image quality assessment to support system efficiencies (£30k) – This project is looking at whether we can use an automated process to assess the quality of the mammograms (breast X-rays) taken when women attend breast screening. A good quality image is important to help the doctor identify if cancer is present on the mammogram and means that fewer women will have to return to have a repeat mammogram because the first was not acceptable. Currently the quality assessment process is manual and time-consuming and so is performed at a later date. An automated process would enable the quality assessment to happen at the time the mammogram is taken, generating a report for the radiographer that can be used in education and tailored training supported by the quality lead. The project aims to evaluate what using this automated tool instead of the current processes means in terms of cost savings.



Dr Nisha Sharma is a member of several national breast screening committees and is driving innovation at Leeds Teaching Hospital with the support of Leeds Hospitals Charity.

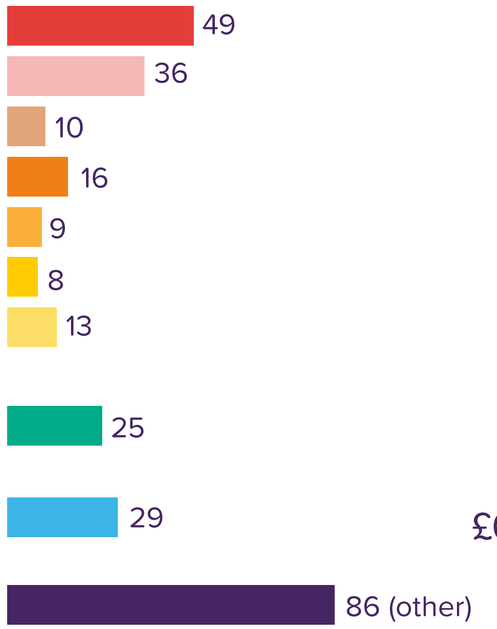
# 7 Achievements and performance – supporting our hospitals, impact areas

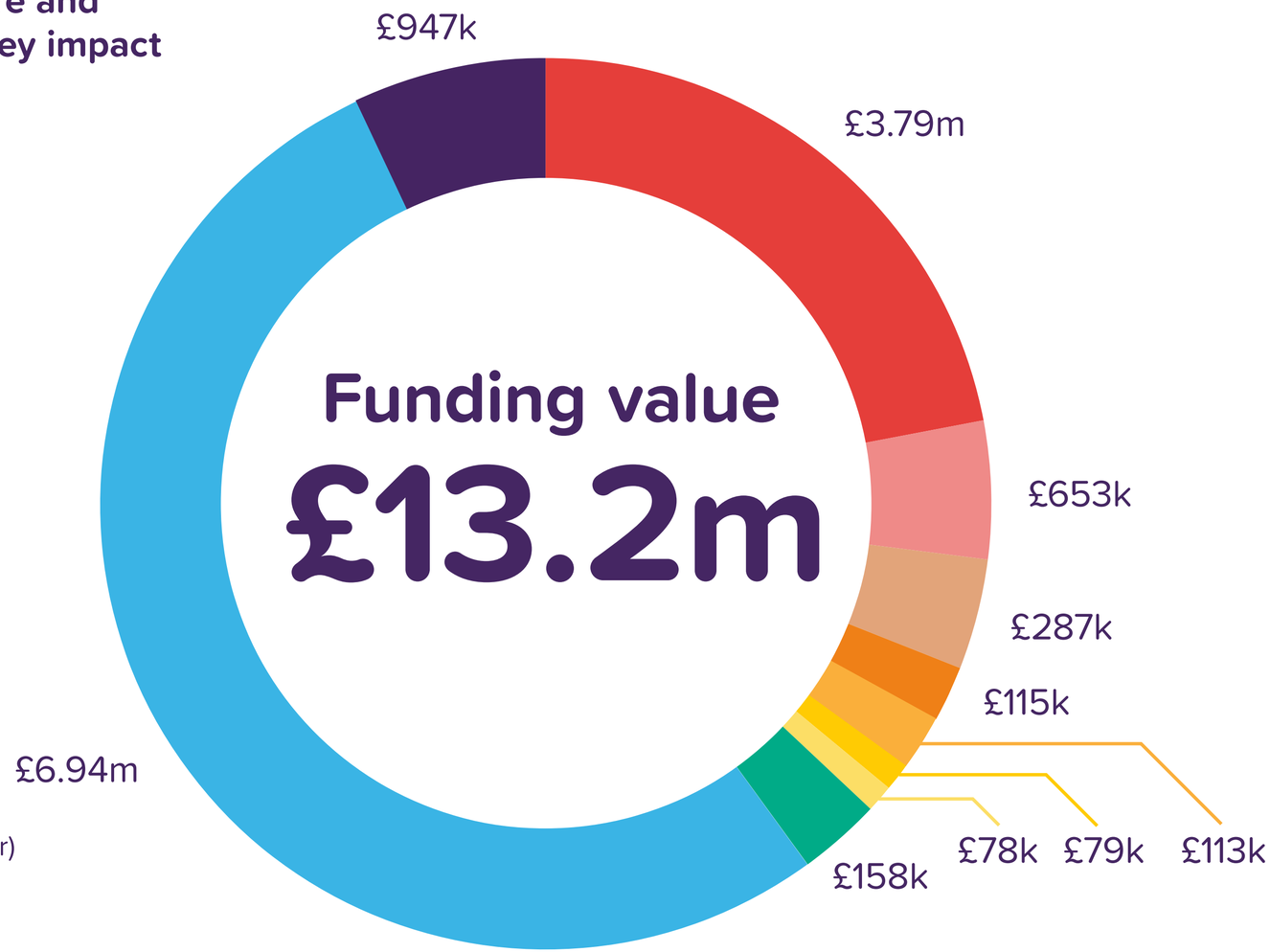
As part of our five-year strategy, we continue to prioritise grant applications that can demonstrate benefits in one of three key impact areas:

1. **Tackling health inequalities**
   - Paediatric care
   - Cancer care
   - Mental health care
   - Transplantation
   - Cardiovascular care
   - Care of older people
   - End-of-life care
2. **Health technologies and innovation**
3. **Rare diseases**

## Distribution of expenditure and application across each key impact area in 2022/23

### Total applications by impact area



# Tackling health inequalities

There are currently 455 people waiting for a kidney transplant at Leeds Teaching Hospitals NHS Trust. Among them is Min Minhaj, 48, who has been on the list for over three years.

For Min, everything is on hold until a donor is found: “I lost all my freedom after I was diagnosed. My life has turned into one endless hospital appointment. I can’t travel far because I need to be on hand for dialysis, and everything I eat and drink is monitored. I am scared that my dialysis might stop working, or my health will deteriorate, so I might not even be able to have a transplant when a match is found.”

Living donor kidney transplantation (LDKT) is the most effective way to help patients get back to normal life. Kidneys from a living donor can last up to 20 years, compared to just 10–12 years from a deceased donor, and recipients tend to live longer and have a better quality of life.

In the UK, 35% of kidney transplants are from living donors; however, this falls to 14% in ethnic minority patients, even though they make up over a third of the national transplant waiting list.

Leeds Hospitals Charity has funded groundbreaking research with patients at Leeds and Bradford renal units that aims to identify barriers to LDKT for people from black, Asian and minority ethnic (BAME) and lower socio-economic backgrounds.

“The initial review I undertook in February 2021 found that there were several barriers to LDKT in BAME communities,” explains Consultant Nephrologist Dr Sunil Kumar Daga, who is co-leading the research. “We saw that there was a lack of relevant knowledge, fears about the risks of transplantation for the donor, as well as religious, cultural and financial concerns. This made me realise we need to do more to raise awareness and tailor resources and support we offer to patients and their families to reassure them that a living kidney transplant would give the best quality of life.”

The team plans to develop comprehensive resources to support patients’ decision-making. It is hoped that this will help reduce the inequalities in access for people from underserved groups.




Min Minhaj is waiting for a Kidney Transplant and is part of a group of patients who will benefit from research funded by Leeds Hospitals Charity.

## Health technologies and innovation

The Neurology team at Leeds Teaching Hospitals NHS Trust treats patients with a range of neurological conditions, including cancerous, non-cancerous and benign brain tumours, which can be life-threatening if left untouched.

Previously, tumour samples requiring a biopsy had to be transported to a laboratory at a different hospital for analysis – a time-consuming process, especially since results sometimes came back as inconclusive.

This year, Leeds Hospitals Charity invested £150k to fund the purchase of a ZEISS CONVIVO Pathology Suite, state-of-the-art equipment that produces high-quality images of tumours in real time so pathologists can make a quicker and more accurate diagnosis during surgery.

The innovative technology will have huge benefits for patients, as Honorary Consultant Neurosurgeon Ryan Mathew explains: “We are so grateful that Leeds is the first hospital in the UK to benefit from this revolutionary technology, which allows us to work more accurately and efficiently and in turn reduce risks to patients, so they can recover much quicker, with as little disruption to their life as possible.”

The CONVIVO also enables surgeons to remove as much of the tumour as possible with minimal damage to healthy cells surrounding it.

The first patient in Leeds to benefit from surgery using the new suite was 34-year-old Nathan James.

“I had a seizure at home and woke up at the Leeds General Infirmary, where I had a scan which showed a 3cm mass on my brain,” recalls Nathan. “I stayed in hospital for around three days while I recovered. Surgery to remove the benign tumour was arranged using a procedure with the new technology. “I like that I’m the first person in the UK to be accessing this procedure and am happy to be a pioneer for this technology. I am pleased that I’m supporting other people to access better treatment.”

## Rare diseases

In 2022/23, the charity has provided over £90k of funding in support of patients with cystic fibrosis, an inherited, life-limiting condition which causes sticky mucus to build up in the lungs and digestive system.

The initiatives we’ve funded will make a real difference to the quality of life enjoyed by people living with cystic fibrosis in Leeds. Most significant is revolutionary drug research that could potentially find a cure for the condition within the next ten years; however, we’ve also invested in projects that will make patients more comfortable right now, including the refurbishment of the patient kitchen on the Cystic Fibrosis Unit and the provision of activities and extra facilities to help make patients feel more at home during treatment.

Michelle, 43, has been being treated at Leeds Teaching Hospitals NHS Trust since she was just 16 years old, so she’s well placed to give feedback on the positive impact of these changes for patients.

“Over the past six months I’ve spent eight weeks in hospital, so I’ve seen first-hand how charitable donations are making a huge impact,” says Michelle. “When I’m in isolation away from my husband and daughter, it can be an incredibly lonely time. The little home comforts really do make a difference, like having a comfy chair to relax in and access to TV and entertainment. I’ve yet to use the sparkling new kitchen facilities, but I will certainly take advantage during my next admission.”



Professor Daniel Peckham, Director of the Leeds adult Cystic Fibrosis Unit where Leeds Hospitals Charity are supporting research and investing in projects to help make patients like Michelle and Rachel (pictured) feel more comfortable.

## Supporting staff

Recognising the impact that the legacy of the Covid-19 pandemic continues to have on our hospitals, we have worked with Leeds Teaching Hospitals NHS Trust to offer support to staff, providing almost £0.5m towards projects specifically for NHS employees.

A priority has been ensuring the continuation of the Employee Support Fund, which enables staff who are experiencing financial hardship to apply for small grants up to £500. The fund has allocated over 200 grants and awarded nearly £0.1m in financial support for staff over the last year.

We've also provided funding for the renovation of staff rooms and wellbeing spaces to give hospital staff the best possible environment to work in, and supported the annual staff 'Time to Shine' awards to make sure they know how are valued they are. 'Little extras' include 'thank you' hampers at Christmas, breakfast or dinner for those working on Christmas Day and subsidised taxis during the festive season.

## Ongoing impact of funding

Every year, Leeds Hospitals Charity supports Leeds Teaching Hospitals NHS Trust with funding for their Chief Nurse Education fund, which helps nurses, midwives and allied health professionals with the costs of training and qualifications.

Midwife Josie Lutchman was awarded a grant from the Chief Nurse Education Fund this year to support her training to become a Birth Trauma Resolution Practitioner.

"Trauma can be experienced before, during or even after birth," explains Josie. "Currently, if a patient has a traumatic experience, they are offered a debrief with our team to understand why certain things have happened. I hope with the training from this course we will develop this further and support patients and their families to resolve this trauma, hopefully improving patient experiences for more positive outcomes."

Josie plans to pass on what she's learned in the hope of creating a service where trauma-informed care is a priority for all: "It will be fantastic to provide midwifery-led trauma therapy as a service to our patients in Leeds. The teachings could also provide support to our staff, offering a wellbeing service specific to maternity for any of our staff members who have been involved with a traumatic experience."

Feedback from a client Josie has been supporting as part of her training shows just how vital such care can be: "After really struggling with the anxiety associated with the birth of my son, I found this a really comforting experience. Josie was amazing and has managed in three sessions to turn a lot of my negative experiences into a distant memory. I'm now due my second baby and looking forward to the birth. Life-changing experience!"

> I hope with the training from this course we will develop this further and support patients and their families to resolve this trauma, hopefully improving patient experiences for more positive outcomes.
>
> **Josie Lutchman, Midwife at Leeds Teaching Hospitals NHS Trust**



# 8 Feedback from our NHS staff

The charity has helped to supply babies and families on the neonatal unit with Zaky HUG hands hands, which can be moulded to cradle neonates in a position that mimics the one they would be in if they were still in their mother's womb.

Funding from Leeds Hospital Charity has helped to provide family accommodation at Eckersley House, alongside practical and emotional support for families with seriously ill children being treated at Leeds Children's Hospital. Between April 2022 and August 2022, 113 families received accommodation. Our longest stay was 254 days whose child is awaiting a heart transplant.

NHS

Thank you - the warming blanket has made a huge difference in keeping patients who require radiotherapy under anaesthetic warm during treatment and in recovery, aiding better rehabilitation.

So grateful for the support and funding but also feel that we are valued by the charity as an area that benefits from the funding. The refurbishment of St James's University Hospital's Chapel of Rest has improved the environment to make it more respectful, peaceful, pleasant and calm.

Due to Covid-19 restrictions, some of our patients who were in hospital on Christmas day would only have received limited physical contact from family, friends and relatives. Being able to give a gift to patients at Christmas was a lovely way of lifting their spirits. We are really grateful to Leeds Hospital Charity for being able to support us with this initiative.

Thank you for all your support over many years! We have invested in two state-of-the-art incubators for our smallest patients. It's so important for our babies to stay warm and away from infections, so having modern equipment that enables that is essential in us delivering the best clinical care that we can.

# 9 Fundraising

## Our fundraising promise

We are incredibly grateful to the donors and fundraisers who support a wide range of causes across Leeds Teaching Hospitals NHS Trust. They are our greatest strength and, as such, we treat them with care, respect and honesty, prioritising their needs and wellbeing at all times.

Our fundraising promise aligns with the Code of Fundraising Practice and is driven by the Charity's values of transparency, transformation and working together. It can be found on our website to ensure supporters are aware of our commitment to them.

In 2022/23, professional fundraising agencies were engaged to assist with the promotion of both our lottery and regular giving campaigns.

Leeds Hospitals Charity believes everyone should be given the opportunity to support a cause they care about should they wish to; however, we recognise there are times when it is not appropriate to accept a donation, or where an individual may need extra time or support to make an informed decision about donating.

We are mindful of individual circumstances and make sure we provide individuals whom we believe to be vulnerable with the necessary time and support to make an informed choice about donating, including suggesting asking friends and family for advice. At any time, if we decide it is not appropriate to accept a donation, or if it came to light that a supporter who had already donated did not have the capacity to decide to donate, the donation would be refunded.

We provide guidance, information, support and training wherever possible to ensure our fundraisers and volunteers have a rewarding experience and carry out their fundraising activities in a way that is legal, open, honest and respectful.

Supporters fundraising 'in aid' of Leeds Hospitals Charity are encouraged to register with the Leeds Hospitals Charity Fundraising team, where they will be given guidance and asked to sign a fundraising agreement, where appropriate. A letter of authority is also issued.



# Our amazing supporters

This year saw many in the community come together to raise funds for Leeds Hospitals Charity.

The Fundraising team felt truly privileged to hear from individuals, groups and businesses who wanted to show their continued appreciation of NHS staff during some of the toughest of years they've faced. This support was reflected by the charity welcoming 9,849 new supporters in 2022/23.

## The Atlantic Grappler

Former Royal Marines commando Mike Bates has been supporting the Charity for many years now, inspired by the life-saving care his son Gabe received after being born prematurely and contracting meningitis.

Mike's fundraising efforts reached a crescendo this winter when he took on the world's toughest row – the Talisker Atlantic Challenge – solo. After rowing more than 3,000 miles west from the Canary Islands to Antigua, Mike discovered that not only had he completed his challenge, but he'd also won the solo category by arriving first in just 45 days!

Along the way, Mike has raised a staggering amount for the Charity: a gala ball at the Mansion in Roundhay brought in an amazing £35k during his training, with the rest coming from donations and sponsorship.

Mike's donation has already been put to good use, paying for an application worth £65k for eight new high dependency unit (HDU) monitors for the Paediatric Intensive Care Unit in Leeds General Infirmary.





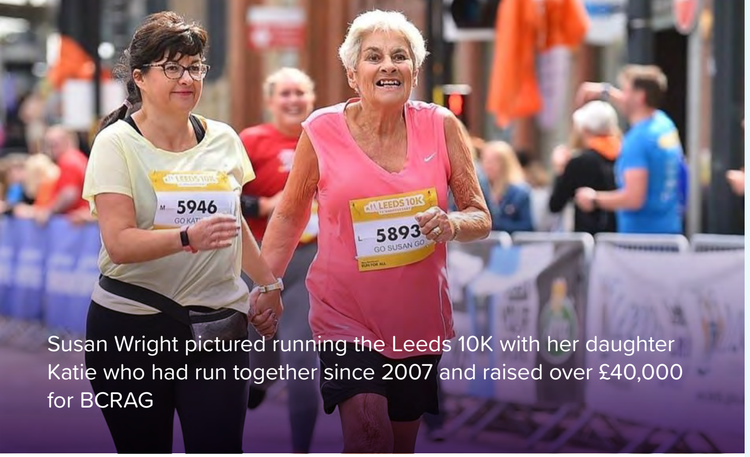


## The Norman Hunter Charity Golf Day

In 2022/23, the friends and family of Leeds United legend Norman Hunter held their second annual charity golf day in his memory, with teams competing at Horsforth Golf Club, where Norman was a member for many years.

Both events were a huge success, providing great exposure for the charity and raising valuable funds for research into chronic lymphocytic leukaemia at the University of Leeds and St James's University Hospital – £35k in 2021/2022 and £32k in 2022/2023.

The generosity of individuals and businesses across West Yorkshire in both monetary and raffle prize donations means that the Hunter family's fundraising efforts have totalled over £0.1m over the last three years.



Susan Wright pictured running the Leeds 10K with her daughter Katie who had run together since 2007 and raised over £40,000 for BCRAG

## Breast Cancer Research Action Group

Breast Cancer Research Action Group (BCRAG), one of our linked charities, has been an integral part of community fundraising for the past 20 years, bringing in a whopping £1.3m for breast cancer care. This incredible group of women raises awareness of primary and secondary breast cancer through sharing their lived experiences and has inspired Leeds Hospitals Charity supporters to donate with a range of fundraising and engagement events across Leeds.

Covid-19 impacted fundraising on an insurmountable scale, reducing not only people's ability to donate but also to even meet to fundraise, yet BCRAG took it in their stride. In the two years affected by the pandemic, the group raised over £40k – a testament to the loyalty and dedication of their supporters.

Sadly, a few members have seen relapses in their treatment in 2022/23. Susan Wright, a valued and distinguished representative of the group, unfortunately died from breast cancer in April this year, having raised an astonishing £40k. She continued to fundraise after her diagnosis and inspired other breast cancer patients with her determination to support the Leeds Cancer Centre, where she was receiving treatment.

## Jacqui's Million

Patient Jacqui Drake has continued her dedicated support of Leeds Hospitals Charity through her Jacqui's Million appeal, raising much-needed funds for the Leeds Cancer Centre.

Some of the fabulous events Jacqui organised and held last year included 'Positively Musicals', which raised an outstanding £9k; 'Bare All for Cancer', which raised £5k; 'Kabaret with Karen', which raised £2k; and 'Relive the 80s', which raised £3k. There was also a group of ten Jacqui's Million supporters who ran the Leeds 10k and donated an incredible £5k.

Jacqui received the 'Above & Beyond' award and 'Most Inspirational Woman of the Year' at the Inspire 2022 Awards. She also received the 'Kate Granger Award for Outstanding Contribution' at the Yorkshire Choice Awards.

We were thrilled when stalls were welcomed back in Bexley Wing and Jacqui was again able to have her regular stall selling Jacqui's Million merchandise. The stall always proves popular among staff, patients and those visiting the Cancer Centre, with Jacqui raising awareness and sharing positivity, while also providing peer support to those who need it.

In total, more than £63k was raised through Jacqui's Million last year – a truly outstanding amount. Thanks to Jacqui's Million, we have been able to offer funding of around £52k for a bereavement nurse for the second year running to meet increasing demand from families and staff. We have also provided fluorescence assessment software costing more than £3k, which will increase cancer detection rates and consistency in cancer identification and improve outcomes for patients.

**£63k**
raised through Jacqui's Millions

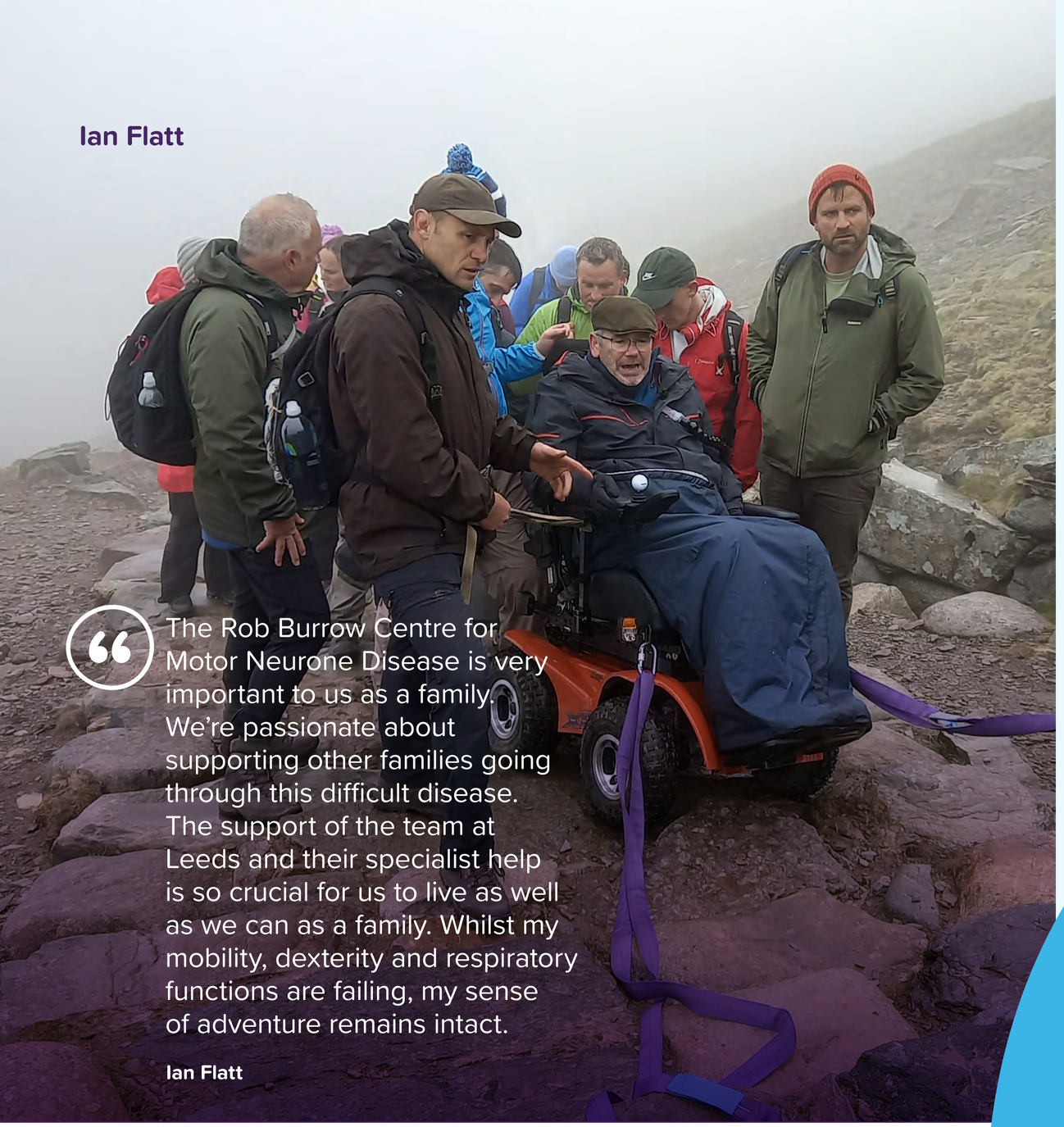
**£9k**
Positively Musicals

**£5k**
Bare All for Cancer

**£2k**
Kabaret with Karen



## Ian Flatt

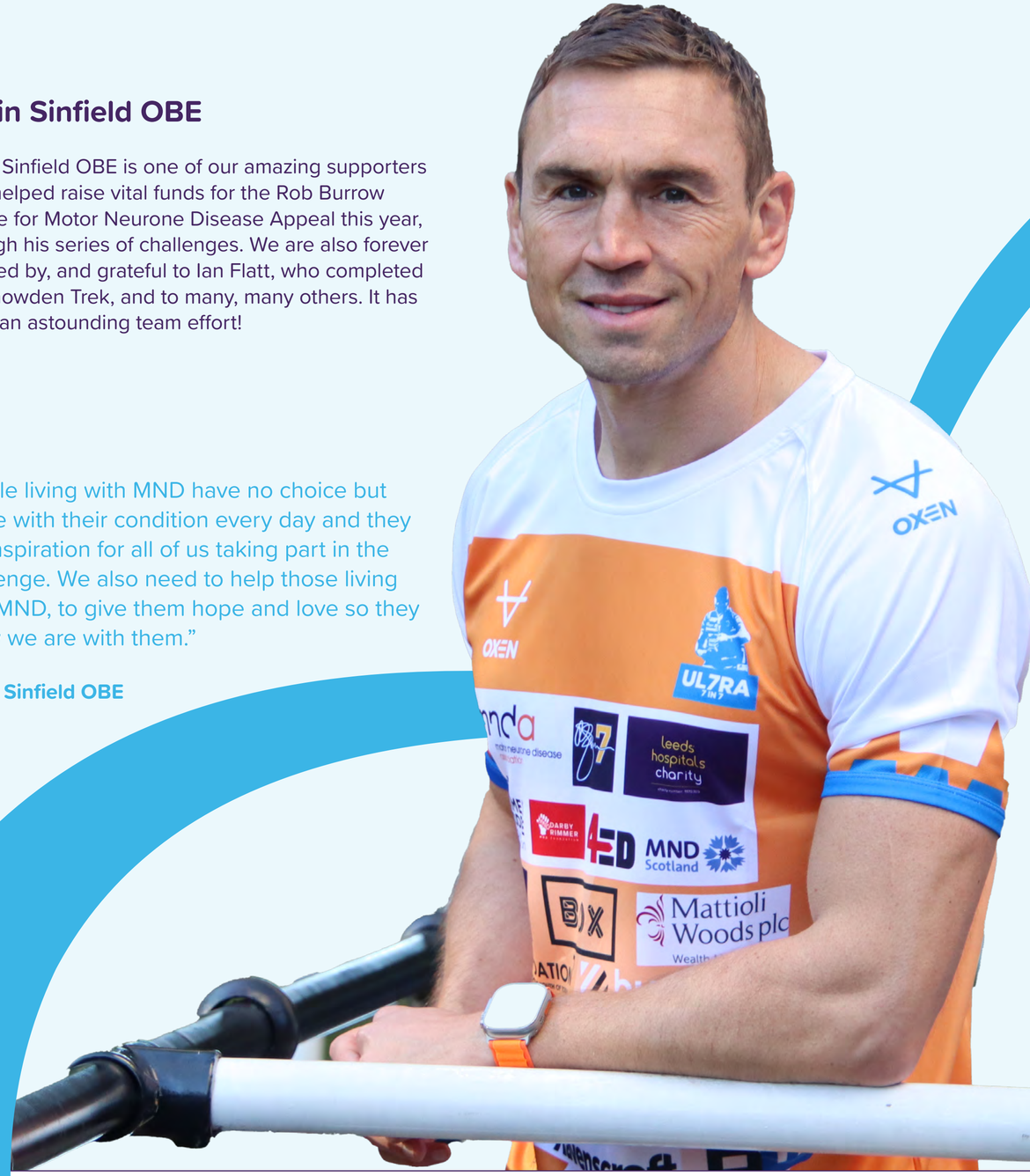


> The Rob Burrow Centre for Motor Neurone Disease is very important to us as a family. We're passionate about supporting other families going through this difficult disease. The support of the team at Leeds and their specialist help is so crucial for us to live as well as we can as a family. Whilst my mobility, dexterity and respiratory functions are failing, my sense of adventure remains intact.
>
> **Ian Flatt**

## Kevin Sinfield OBE

Kevin Sinfield OBE is one of our amazing supporters who helped raise vital funds for the Rob Burrow Centre for Motor Neurone Disease Appeal this year, through his series of challenges. We are also forever inspired by, and grateful to Ian Flatt, who completed his Snowden Trek, and to many, many others. It has been an astounding team effort!

> People living with MND have no choice but to live with their condition every day and they are inspiration for all of us taking part in the challenge. We also need to help those living with MND, to give them hope and love so they know we are with them."
>
> **Kevin Sinfield OBE**



# Corporate

This year, corporate fundraising has raised over £0.3m through collaboration with the business community to help the staff and patients of Leeds Teaching Hospitals NHS Trust.

Planning for the Leeds Bear Hunt public art trail has opened doors to new corporate partners across Leeds and the wider region, offering a great way for businesses to engage with employees, clients and the community in a unique way. By 31 March 2023, we had 26 sponsors who had chosen their bear design and trail location and were eagerly waiting to see it come to life in July 2023. We have a good mix of sponsors from a range of industries supporting the campaign, including presenting partners Leeds Bid and Leeds City Council, and official supporters Longs of Leeds, First Direct Bank and RE.

Commercial partnerships continue to be an area of strength. Our existing partnership with toy retailer The Entertainer, supported by financial technology charity Pennies, gives customers within selected stores the option to add a donation in support of Leeds Children's Hospital at the point of sale. The scheme raised £19k this year alone, giving a total of more than £51k since the partnership began.

Our 'Sponsor the Sparkle' campaign got even bigger this year, following a request to add 20 new stars on Clarendon Wing by the team at Leeds Children's Hospital. Along with the existing 60 stars lighting up Brotherton Wing at Leeds General Infirmary and the 20 stars illuminating Bexley Wing, these new stars helped to bring festive cheer to staff, patients and visitors throughout December. A virtual switch-on event was held, with local boxing superstar Josh Warrington delivering the official countdown. The campaign has raised more than £0.1m collectively thanks to the generosity of business across Yorkshire, helping us to bring the sparkle year after year.

Finally, support from the business community for the Rob Burrow Centre for Motor Neurone Disease has been incredible. To date, corporate donations have contributed more than £0.1m to the current fundraising total. A couple of highlights include HH Construction, who fundraised £12k through a charity scheme at work, and High Performance Limited, who donated £11k following an appearance from Lindsey Burrow on their podcast.

**£0.3m**

raised through collaboration with the business community




Paul Watkins, Director of Fundraising, pictured alongside representatives from Leeds Bear Hunt presenting partners Leeds Bid and Leeds City Council.

# Major donors, trusts and foundations

The generosity of major donors, trusts and foundations in 2022/23 has enabled our hospitals to go above and beyond for patients, families and staff. The donations we've received have helped to fund a variety of innovative and life-saving projects across Leeds Teaching Hospitals that fall outside of statutory NHS funding, and we're incredibly grateful for that support.



Leeds Hospitals Charity has been able to purchase an EPIQ CVx cardiac scanner for the neonatal ward at Leeds Children's Hospital tanks to donations received from the Yorkshire Charity Clay Day Event.

Thank you to the following donors, from whom we received a gift of £10k or more:

- **Beaverbrooks Charitable Trust**
- **Biswas Foundation**
- **Caddick Group**
- **Cystic Fibrosis Trust**
- **Felicity King**
- **Geoff and Fiona Squire Foundation**
- **Marjorie & Arnold Ziff Foundation**
- **Medical Research Council – UK Research & Innovation**
- **NHS Charities Together**
- **Richard Hayes**
- **Samantha and Lucy Charity**
- **Tolkien Trust**
- **Victor and Anne Boughton**

Leeds Teaching Hospitals NHS Trust is a world-leading Centre of Excellence in Research and Innovation. Supported by our Charity, it contributes to scientific breakthroughs that continuously improve healthcare for patients across the globe. Much of this work would not be possible without major donors, Trusts and Foundations, whose donations fund the delivery of world-class treatment, provide cutting-edge technology to improve patient outcomes and invest in pioneering research to enhance our understanding of diseases and how best to treat them. Just a few examples from 2022/23 include:

- **Sonosite ultrasound:** A donation from the Beaverbrooks Charitable Trust funded a Sonosite ultrasound to help with PICC line insertions for cancer patients. A PICC line is a long, thin tube that is inserted through a vein in the patient's arm and passed through to the larger veins near their heart. This is to enable medication to be pumped quickly and efficiently around the body to where it is needed. The Sonosite ultrasound provides incredibly sharp images to locate and identify the correct vein to insert the line.

- **Neonatal care:** Expectant parents wait a long time to meet their new arrivals and take them home, but sometimes babies are born early or have health complications requiring them to spend their first few months in hospital. A donation of £28k from the Samantha and Lucy Charity funded the life-saving work of the Leeds Neonatal Service taking care babies until they are well enough to go home.

- **Early-career researchers:** A donation of £0.9m from UK Research & Innovation to support the work of early-career researchers allowed the Charity to meet a strategic objective of investing in research, people and development. Research-active hospitals deliver better care, attract greater talent and foster more opportunities to find solutions for the future. The gift has contributed enormously to the world-leading research programme at Leeds Teaching Hospitals.

- **Neuroblastoma paediatric positioning aid:** The continued generosity of the Geoff & Fiona Squire Foundation funded a positioning aid to enable SPECT-CT scans to be performed on patients with suspected neuroblastoma, a cancer that affects babies and children (mostly under the age of five). This equipment will help provide more detailed 3D imaging for doctors to make timely and accurate diagnoses to benefit patients from across Yorkshire.

- **Hospital Fundraising Officer:** A generous donation of £30k from NHS Charities Together helped to strengthen fundraising capacity at Leeds Hospitals Charity. This gift was made to fund the post of a Hospital Fundraising Officer, who will be responsible for engaging and building exceptional relationships with patients, families and hospital staff to help the Charity generate more income. This will enable us to further support our hospitals to provide the best possible patient experience.

- **Rob Burrow Centre for Motor Neurone Disease:** Several major donors, Trusts and Foundations have contributed to our appeal to fund the building of the Rob Burrow Centre for MND at Seacroft Hospital. This has ensured we are now much closer to realising the vision for the UK's first MND care centre to be designed and built around the needs of MND patients and their families. This project will be completed by summer 2025.

## Legacies

We are incredibly grateful for the support we receive from individuals who have made provisions for Leeds Hospitals Charity in their will. In 2022/23, legacy income amounted to £0.7m and was added to unrestricted funds, unrestricted funds designated by the Trustees for specific purpose, or restricted funds, as appropriate.

The following legacies supported a wide range of projects across Leeds Teaching Hospitals NHS Trust:

- Meum Margaret Adele Brewer left £5k each for the benefit of the Yorkshire Heart Centre and Seacroft Hospital
- Sybil Hewitt left £82k for the benefit of Leeds Cancer Centre
- Kathleen Sawyer left £10k for the benefit of the Kidney Unit
- Roy Ernest Hare left £45k for the benefit of Wharfedale Hospital
- Arnold Reg Morley left £25k for the benefit of the general purposes fund
- Doreen Jones left £15k for the benefit of the general purposes fund
- Kevin John Phipps left £75k for benefit of the Cystic Fibrosis Unit
- Christine Mary Jenkinson left £2k for the benefit of the Haematology Department.

Many more generous pecuniary and residuary gifts were left to benefit various other areas of the hospitals, including several for general purpose funds which enables the gift to be used where need is greatest.

The Charity ran its first multi-channel legacy campaign in 2022/23, resulting in a marked increase in people visiting our website to find out more about gifts in wills. The campaign ran across social media and via external advertising on public transport, billboards and digital screens, as well as in magazines and local newspapers.

March 2023 also saw us launch our Make a Will Month on social media with fantastic results. In a two-week period from 21 to 31 March, 3,722 people visited the website. A local solicitor with whom we partnered had to close its appointments due to demand from supporters!

## Regular giving

Regular sources of income are extremely important to the Charity because they help us to plan ahead, which is why we launched our regular giving programme, Friends of Leeds Hospitals Charity, in 2020.

Regular sources of income are extremely important to the Charity because they help us to plan ahead, which is why we launched our regular giving programme, Friends of Leeds Hospitals Charity, in 2020.

Since then, the programme has gone from strength to strength, and we want to say a huge thank you to the almost 5,000 regular givers for their incredible support in 2022/23.

This year, £0.4m was raised to help make our hospitals even better for patients and families. Our average gift was £7.30 per month and the number of regular givers increased by 25% from 2021/22, with 81% of regular givers remaining committed to supporting the charity. Next year, we plan to continue to grow the number of regular gifts by direct debit with the launch of our ‘Become a Friend’ campaign, which will involve a mix of digital, face-to-face, direct mail and print media.




of regular givers remained committed to supporting the Charity

**£7.30**

average monthly gift from our donors

**£0.7 million**

Our legacy income in 2022/3

# Lottery

This year marked the first anniversary of our lottery and saw its in-house management and administration move to the Individual Giving team.

The lottery has a strong appeal within the Leeds community, particularly on our hospital sites. In the past 12 months, we have signed up over 2,000 new players, with 1,743 of those joining made up of patients and staff at St James's University Hospital, Leeds General Infirmary and Wharfedale Hospital.

The number of monthly entries grew from 5,989 in 2021/22 to 14,672 in 2022/23, an increase of almost 150%, and we now have 6,864 weekly players in total.

Growing the number of players of our lottery continues to be one of our key priorities. To support this, we have now recruited our own team of face-to-face fundraisers to work across hospital sites and at events, promoting the lottery and the positive impact playing can have on the lives of local people.

## Jackpot winner

Since the lottery's launch in 2021, we've given out more than £85k in prizes to lucky winners like Marella, who signed up after being diagnosed with a brain tumour secondary to her lung cancer.

For Marella, her monthly donation was a way of giving back for the amazing care and support she's received at Leeds Cancer Centre: "The staff all the way from the cleaners to the top consultants, nurses and doctors have been absolutely wonderful. I can't begin to thank them, and I will never be able to thank them enough," she explains.

Marella was shocked when she received a call telling her she'd won the £1k jackpot prize! The win has meant she's been able to treat her family, who have been there for her since she was diagnosed with cancer, and make special memories with her grandchildren.



Marella won the jackpot in the Leeds Hospitals Charity Lottery.



Volunteers pictured in the Leeds Hospitals Charity shop

# Retail

Despite challenging market conditions, we have made progress in diversifying our income streams by expanding our retail operations in 2022/23. To boost our efforts, we took our retail offering online, launching on virtual selling platforms such as eBay. However, our 'bricks-and-mortar' offering remains strong, and in December we also refurbished our on-site store in the Bexley Wing at St James's University Hospital, which is now open to the public.

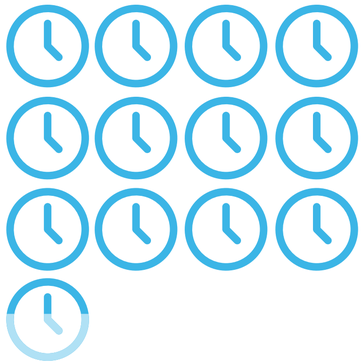
To make it easier for donors to contribute their preloved items to our cause, we launched an online booking system for collections in Leeds, offering a doorstep collection service. We also placed donation bins at five key hospital sites: St James's, Leeds General Infirmary, Seacroft, Wharfedale and Chapel Allerton. These initiatives not only strengthened our presence in the community, but also contributed to an increase in the number of items sold, with 48,027 transactions completed in 2022/23.

Also contributing significantly to our success this year were our in-store volunteers, without whom we would not be able to provide the physical shopping experience supporters love. We would like to thank them profusely for the 11,113 hours they have volunteered during the year.

Unfortunately, our plans to open more retail units in 2022/23 were hampered by the competitiveness of the commercial retail market. Despite this setback, we remain committed to expanding our retail operations and will continue to explore opportunities to do so in the coming year.

# 10 Our volunteers

Volunteers are essential to Leeds Hospitals Charity in delivering our strategy and goals. From supporting us in our retail stores and hospitals to representing us out and about in our community, the time our volunteers give and the vital funds they help us raise directly impacts staff and patients across all areas of our work.



**12,440 hours**

donated by volunteers

**303**

people volunteered at least once

## Our volunteer strategy

As we reach the end of year two of our volunteer strategy, we're proud to reflect on some key successes against our goals.

### Goal 1: Be a volunteer team that reflects the city we live in

We are thrilled to have significantly grown our volunteer team this year. We have worked hard to nurture positive and long-lasting relationships with partner organisations across the city that support our aim to recruit volunteers of all backgrounds, abilities, skills and experiences.

To support our ambitious ongoing recruitment targets, we completed a vital project to update our visual media assets in 2022/23, and we want to thank all the volunteers that gave their time to make that happen. We are delighted that the new photography and videography truly reflects our incredible volunteer team.

### Goal 2: Work together and in partnership

We have continued to work positively with Leeds Teaching Hospitals Voluntary Services team. With their guidance, we successfully reintroduced volunteers to their roles at the piano and in the shop in the Bexley Wing Cancer Centre after a two-and-a-half-year pause due to Covid-19. We now have almost 50 volunteers covering the rotas in both roles and this is making a real impact on the Bexley patients and staff, and the Charity as a whole.

We are also grateful for the ongoing support of the University of Leeds, Leeds Beckett University, Voluntary Action Leeds and Leeds City College – among many others – in continuing to promote our roles to their amazing students and clients.

### Goal 3: Be the best volunteer experience for all

We held our first volunteer celebration event at Leeds City Museum in November to say thank you to our incredible volunteers. Over 50 volunteers and their plus ones attended, with delicious food generously donated by My Lahore. The event was a huge success, and we cannot wait for the next one!

We continued our commitment to training new staff members in their volunteer management responsibilities and rolled out e-learning for retail staff on managing a diverse team in retail.

Through our ongoing partnership with Shipley College, we delivered three bespoke customer service courses, with 22 volunteers and 4 staff achieving a City & Guilds Level 2 Diploma in Customer Service this year – a huge well done to each of them.

### Goal 4: Embed volunteer best practice to support the Charity's goals

We doubled our support at this year's Children's Toddle, our 1k walk for under-4s, with 45 volunteers donating their time on the day in a variety of roles. It was our second year supporting the Toddle and we had ambitious volunteer targets for the event, which we were able to meet thanks to improved recruitment techniques and embedded onboarding processes. Our experiences from 2021 also allowed us to offer an even more positive experience to volunteers on the day.

We are quietly confident in achieving our ongoing targets for recruiting volunteers into roles and activities across the Charity. Many in the sector continue to paint a sad picture of declining volunteer numbers across the UK; we felt these impacts during the first half of 2022, yet we are now bucking this trend with extremely healthy recruitment figures. Long may it continue, and thank you to every single volunteer who chooses to donate their time to support Leeds Hospitals Charity.

> A big thank you for all of your efforts. Sincerely, I appreciate Leeds Hospitals Charity for putting us forward to gain numerous achievements.
>
> **Amodu, Retail Volunteer**



# Financial review

# 11 Financial review

In the financial year to 31 March 2023, Leeds Hospitals Charity saw the previous constraints that had been in place due to the pandemic begin to lift. Alongside our volunteers and fundraisers, we were able to access hospital sites again and this has had a positive impact on our fundraised income for the year.

The war in Ukraine and the ensuing economic impact with increasing fuel prices, spiralling inflation and rising interest rates, however, has had a detrimental impact on our investment portfolio.

As we enter the third year of our five-year strategy, we're continuing to focus on growing reliable, annually recurring, unrestricted income streams and diversifying income to mitigate the risk of becoming over-reliant on unpredictable income sources. To this end, the Trustees have invested in recruiting lottery players and regular givers, and expanding the Charity's retail offering, which has resulted in an increase in our cost of raising funds. This planned activity was monitored on a continuous basis with careful cost control in place throughout and came in below budget.

Thanks to our generous supporters, we generated income of £7.9m in 2022/23. Expenditure, meanwhile, was £3.6m before grant funding, in a year in which we saw the largest number of grants awarded since the charity became independent in 2017.

Due to the significant grants awarded, our charitable activity this year amounted to £14.4m, culminating in a 39.7% net decrease in funds of £12.7m after unrealised investment losses of £2.6m. The total funds of the Charity by the end of the year were £19.3m (2021/22: £32m). These consist of £3.3m endowed funds (2021/22: £3.7m), £4.6m restricted funds (2021/22: £6.2m), £6.8m unrestricted designated funds (2021/22: £19.7m) and £4.7m unrestricted general funds (2021/22: £2.4m).

Endowed funds are held for the permanent benefit of the Charity, with the income restricted for a specific purpose. Restricted funds are held for specific purposes. Designated funds are unrestricted funds set aside by the Trustees for specific purposes and can be undesignated by the Trustees for use as unrestricted income.

## Income

The outlook for 2022/23 for fundraised income was poor, with many negatively impacted by the cost-of-living crisis and having less disposable income to donate. Despite this, our supporters continued to give generously, and income has in fact grown, increasing by 11% (£0.8m) to £7.9m (2021/22: £7.1m) this year.

Our biggest source of income – 42% (2021/22: 60%) – is attributed to donations. Perhaps unsurprisingly, we have seen a reduction in donation income of £1.1m, but this has been tempered by an increase in both our grant income (£0.8m) and our trading activity income (£0.65m) due to growth in the lottery (£0.2m) and increased fundraising events and activity (£0.4m) in the year.

The mix of donations received has altered since the previous year: 36%, £2.8m (2021/22: 47%, £3.4m) of the current year's income has been received through donations from individuals, clubs and societies, the reduction reflecting the difficult economic circumstances surrounding the cost-of-living crisis and individuals' ability to give to charity.

Generous support from charitable trusts and associations, meanwhile, generated 3%, £0.3m of our total income (2021/22: 5%, £0.3m), and our corporate partners contributed 2%, £0.14m (2021/22: 4%, £0.3m). Gifts in kind (included in 'Donations – other') continued to be received throughout the year: gifts of £0.06m (2021/22: £0.3m) were donated through the charity to Leeds Teaching Hospitals.

| | **2022/23 £'000** | **2022/23 % of income** | 2021/22 £'000 | 2021/22 % of income |
|---|---|---|---|---|
| Donations – individuals, clubs and societies | **2,803** | **36** | 3,390 | 47 |
| Donations – charitable trusts and associations | **281** | **3** | 342 | 5 |
| Donations – corporate | **145** | **2** | 316 | 4 |
| Donations – other | **58** | **1** | 299 | 4 |
| Total income from donations | **3,287** | **42** | 4,347 | 60 |
| Grants | **1,505** | **19** | 695 | 10 |
| Legacies | **718** | **9** | 568 | 8 |
| Charitable activities | **62** | **1** | 44 | 1 |
| Trading | **1,421** | **18** | 769 | 11 |
| Income from investments and other income | **897** | **11** | 724 | 10 |
| | **7,890** | **100** | 7,147 | 100 |



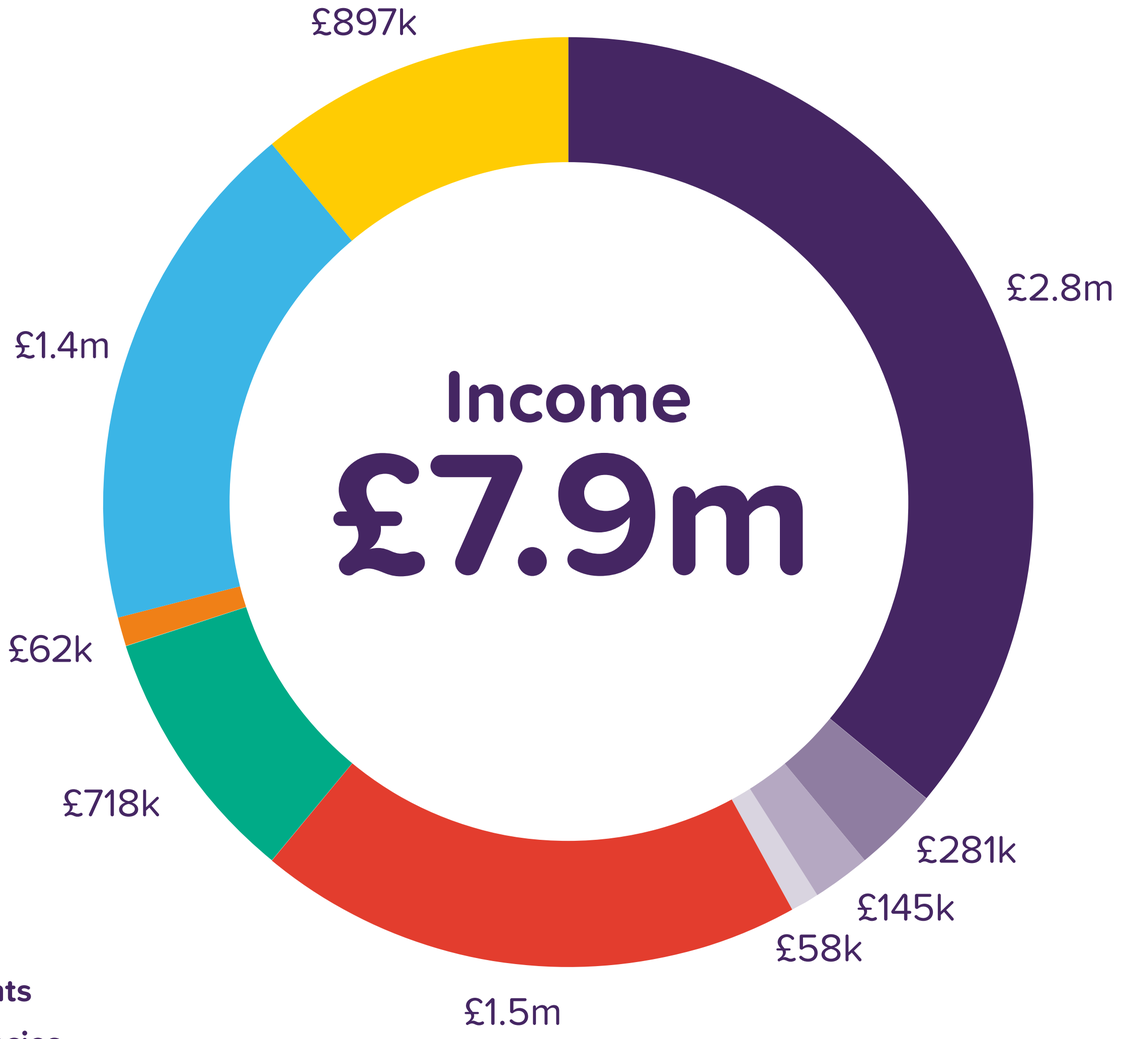

**Total income has increased by 11% (£0.8m) to £7.9m**

Grant income has increased by 116 % to £1.5m (2021/22: £0.7m); this includes £0.9m received from the Medical Research Council to fund early career researchers. Legacy income has increased by 26.5% to £0.7m (2021/22: £0.6m). Total income from donations, grants and legacies has reduced by 1.8% to £5.5m (2021/22: £5.6m).

Income from charitable activities such as running educational courses and conferences was £0.06m in the year (2021/22: £0.04m). Income from trading activities, meanwhile, has increased by 84% to £1.42m (2021/22: £0.77m).

This is due to the loosening of Covid-19 pandemic restrictions, which meant the Fundraising team was able to restart the events programme, resulting in an increase in income from fundraising activities and events of £0.4m to £0.9m (2021/22: £0.5m). Growing this unrestricted income is a critical aspect of the Charity's five-year strategy, ensuring the marketing and communication strategy can be met and activities run in order to attract additional fundraising as well as covering the support costs, needed to ensure that the Charity is well run and governed.

Investment income has increased by 23.6% to £0.89m (2021/22: £0.72m) year on year.




**Donations**
- Individuals, clubs and societies
- charitable trusts and associations
- corporate
- other

**Grants**

**Legacies**

**Charitable activities**

**Trading**

**Investments and other income**

↑ **116%**
Grant income has increased by 116 % to £1.5m

↑ **84%**
Income from trading activities, has increased by 84% to £1.4m

↑ **23.6%**
Investment income has increased by 23.6% to £0.9m

↓ **24.3%**
Despite reducing by 24.3%, donations are still our biggest source of income at 42% (2021/22: 60%) of total income

↓ **1.8%**
Total income from donations, grants and legacies combined has reduced by 1.8% to £5.5m (2021/22: £5.6m)

## Expenditure

The total expenditure for the Charity has increased by 105% (£9.2m) to £18m (2021/22: £8.8m). Of that total, 80% was in respect of charitable activities. The Trustees decided to utilise a proportion of the reserves of the Charity in order to award grant funding, resulting in the grants awarded exceeding the £7.9m total income received by £5.2m.

Spending on our charitable activities, including attributable support costs, has increased by 162% (£8.9m) to £14.4m (2021/22: £5.5m) in the year. The two largest factors contributing to this significant increase are a £6.8m grant awarded for the Rob Burrow Centre for Motor Neurone Disease in Leeds and an award of £2.7m towards the Child Health Outcomes Research in Leeds (CHORAL) project. A total of 281 charitable grants were awarded in the year across our six priority funding areas. The details of our charitable activities this year are set out in sections 5 and 7 of this report and note 5 to the financial statements.

This year has seen a planned increase in spending in order to raise funds: costs of generating funds have increased by 10% (£0.3m) to £3.6m (2021/22: £3.3m). This increase is in line with our strategy to invest in the future growth of unrestricted income, generated through the operation of a lottery, running charity shops selling donated goods and recruiting new regular givers.

The Trustees continue to monitor costs closely and review progress in line with strategy; despite this, the Charity has not been immune to spiralling inflation and the cost-of-living crisis during the year. As a result, the support costs of the Charity have increased in year by 16% (£0.2m) to £1.6m (2021/22: £1.4m). These costs cover teams such as Finance, Information Technology, Human Resources, Communications and Governance. They are set out in note 4 to the financial statements.

## Reserves policy and management

The Trustees are aware of their general legal duty to apply the income of the Charity for its purposes within a reasonable period of receipt, and within that framework have reviewed the Charity's needs for reserves in line with the guidance issued by the Charity Commission.

Free reserves, as defined by the Charity Commission, are unrestricted reserves that are freely available to spend on charitable purposes.

Reserves are an inherent part of the risk management process. The need for reserves will vary depending on our financial position and our assessment of the risks the Charity faces at a particular time.

Leeds Hospitals Charity needs to retain some reserve of funds to ensure the continued furtherance of its objectives. These free unrestricted funds are required:

- to enable the Charity to maintain its level of grants to beneficiaries;
- to enable the Charity to address financial contingencies as they arise;
- to enable the Charity to meet its strategic objectives as set out in the 2021–2026 strategy document;
- to protect the Charity from investment market risk;
- to provide funds which can be designated to specific projects to enable these projects to be undertaken at short notice; and
- to provide funds to cover administration, fundraising and support costs without which the Charity could not function.

Given the unpredictable nature of the Charity's income, the Trustees have a target level of free reserves designed to cover the risks as set out above. This target level is projected as £5.8m for 2022/23 (2021/22: £5.8m). Annual running costs have increased due to the current economic climate and in order to continue investment in the lottery, retail operations and regular giving campaigns, all of which contribute to the Charity's five-year strategy to increase unrestricted income. This minimum level has remained unchanged from the prior year and is to mitigate against risks, as well as covering staff costs and overheads as approved by the Trustees to ensure that the Charity can fulfil its objectives and meet its financial commitments as they fall due.

Unrestricted funds held by the Charity have reduced by £10.7m to £11.4m (2021/22: £22.1m) at the balance sheet date. Of these, £6.8m (2021/22: £12.5m) are designated by the Trustees for specific purposes and £0.02m (2021/22: £0.04m) are held as tangible fixed assets. This leaves free reserves of £4.7m (2021/22: £2.4m) which, while below the current target of £5.8m, is an increase of £2.3m on the prior year.

The Trustees appointed a task and finish group to review all charitable funds, with a focus on the then over 470 unrestricted designated funds. The purpose of this element of the group's work was to ensure that the designations in place continue to be appropriate, and that funds are being used in a timely manner. As a result, we reduced the number of these funds to 268 at the year end and have continued to reduce further post-year end. The work of the task and finish group has now been completed but the number of designated funds will be kept under annual review.

There is one fund materially in deficit at the close of this financial year: the Rob Burrow Centre for Motor Neurone Disease appeal. The Trustees undertook to award grant funding of £6.8m, underwriting the cost of the Centre's build. This liability is held on the balance sheet at the year end while fundraising continues. The Trustees are confident that the necessary funds will be raised to meet this current deficit.

The major projects unrealised gain pool designated fund has been set aside for use on major projects within Leeds Teaching Hospitals NHS Trust and also provides protection to the Charity from investment risk. Given that the value of investments can go down as well as up, the Trustees believe that a prudent level of reserves is necessary to ensure the Charity can run efficiently and meet the needs of our beneficiaries. During the year, the Trustees approved the transfer of £3.4m from the major projects unrealised gains fund into free reserves in order to move towards the free reserves target level of £5.8m.

## Investment policy and performance

The Trustees' powers of investment are set out in the Trustee Act 2000, which allows the Trustees to invest the assets of the Charity in investments of any nature as they see fit, subject to a provision to avoid speculative and hazardous investments. As part of good governance of the Charity, the Trustees commenced a tendering

exercise in 2022/23 for investment managers. Ten investment management firms were invited, and all ten accepted the invitation. After a robust process, the Trustees reappointed Rathbones as their investment managers at their Board meeting in June 2023. The firm provides a six-monthly presentation and produces a bi-monthly valuation and activity report, culminating in an annual valuation.

The Trustees seek to balance ethical and socially responsible investment and risk. As such, the investment managers appointed by the Trustees are restricted from investing directly in the processing and/or manufacture of tobacco products. The portfolio is widely diversified, with an equity-based approach. Such an approach balances the greater risk posed by equity-based investment with the potential for higher returns.

Total investments are £33.9m, of which £5.4m were held as cash by our investment managers. Performance is monitored against set benchmarks as agreed with our investment managers on a quarterly basis.

This has been a challenging year, with the downturn in investment value experienced in Q4 of 2021/22 continuing into 2022/23. The war in Ukraine presented a challenge to the economy and inflation continued to rise from 7% Consumer Price Index (CPI) in March 2022 to 10.1% CPI by March 2023, having peaked at 11.1% in October 2022. The central banks also embarked on the fastest interest rate hiking cycle in history. The collapse of Silicon Valley Bank two days before the collapse of Signature Bank in March 2023 shook global markets, sending equities around the world plummeting.

As a result, there were unrealised losses in our portfolio of £2.6m for the year ended 31 March 2023; however, the Charity's portfolios are invested for the long term and fluctuate year on year, with the expectation of delivering a positive return in the future.

On 31 March 2023, £4m cash is held by Rathbones in a Capital Reserve account. Since the year end, £3m of this has been transferred into high interest earning time deposit accounts.

Rathbones achieved a 12-month return of -5.7% (2021/22: 6.5%) compared with the agreed benchmark of -1.9% (2021/22: 8.4%). The yield on the portfolio was 2.9% (2021/22: 2%).

The value of the portfolio has reduced in 2022/23 due to the unrealised losses experienced. There has been no disinvestment of the portfolio in the year. The projected yield has increased from 1.9% to 2.6%

The asset allocation was as follows at the year end:

| **Asset class** | **31 March 2023** | | 31 March 2022 | |
|---|---|---|---|---|
| | **Value (£k)** | **Weight (%)** | Value (£k) | Weight (%) |
| Fixed interest | **5,497** | **16.2** | 4,333 | 11.8 |
| Equities – UK | **9,388** | **27.7** | 11,475 | 31.4 |
| Equities – overseas | **8,949** | **26.4** | 11,519 | 31.5 |
| Alternatives | **4,660** | **13.8** | 4,556 | 12.4 |
| Cash | **5,389** | **15.9** | 4,706 | 12.9 |
| | **33,883** | **100** | 36,589 | 100 |

## Pensions

Leeds Hospitals Charity provides a defined contribution pension scheme for staff, managed by Scottish Widows. The Charity contributes 5% of employee salaries to the scheme, which is matched by the employee. Enrolment is automatic unless individual employees elect not to join the scheme or are not eligible. There are no other material pension liabilities affecting the Charity.

## Going concern

These financial statements have been prepared on a going concern basis. At the end of the 2022/23 financial year, Leeds Hospitals Charity held total net assets of £19m (2021/22: £32m), of which £4.7m are free reserves. The diversification of income streams during the year has protected the underlying net asset position in challenging circumstances; the reduction in net assets is due to significantly increased charitable activity in the year.
The Trustees have reviewed and approved both the budget for the year to 31 March 2024 and the five-year financial forecast and are confident that there are sufficient unrestricted free reserves to meet the Charity's commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements.

# 12 Principal risks and uncertainties

The strategic risk register records the key risks to the Charity and is reviewed by the Audit and Risk Committee and the Board of Trustees at every meeting.

The highest-rated risks in 2022/23 have been to income: the uncertainties posed by the UK's gradually worsening economic situation, its slow recovery from the impact of the pandemic and the consequent challenging position for individuals and organisations. The Charity's ability to raise funds has, however, benefitted hugely from two major boosts to our public profile: the support of Kevin Sinfield OBE for the appeal to fund the building of the Rob Burrow Centre for Motor Neurone Disease, and a considerable brand refreshment, including a new logo.

Working relationships with Leeds Teaching Hospitals staff have continued to improve, aided by an increased profile following the opening up of trust premises post-pandemic.

The risk associated with the delay in funding approval for the new hospital build and its potential effect on wider fundraising will be reassessed now that the decision about the new hospital in Leeds has been announced.



Dr Michelle Kwok-Williams is a Consultant Clinical Oncologist at Leeds Cancer Centre where Leeds Hospitals Charity has funded state-of-the art radiotherapy equipment such as the MRI-Simulator, and welcoming extras, such as ambient lighting in treatment rooms for children, to enhance patient's treatment experiences. She also runs Unity – The After Cure Choir which we help to support.




# About us

# 13 Plans for future years

As we enter year three of our five-year strategy, we continue to work towards safeguarding the Charity's future through diversifying our income. Our three key pilot areas of fundraising investment – our regular giving programme, our retail operation and our weekly public lottery – remain the Charity's best opportunity to grow unrestricted income which will enable us to direct funds quickly to where need is greatest. As such, we will continue to focus our efforts towards growing their reach.

Members of our Friends of Leeds Hospitals Charity individual regular giving programme grew from 4,000 to 5,000 in 2022/23, with a strong recommitment rate of 81%. To achieve our target regular givers by direct debit in year three, plans are in motion for a multimedia recruitment campaign: 'Become a Friend'.

In year three, we will also revisit our plans to add to our two retail units by opening further shops, in anticipation that the market for commercial retail space may become less competitive.

Having brought the recruitment of our weekly lottery players in-house, the next year will see us continue to grow the number of regular players and entries as we work towards our key objective of producing over £3 million income each year by close of year five and beyond. Our Leeds Hospitals Charity face-to-face fundraisers will work across all hospital sites and at events to target our most interested demographics: Leeds Teaching Hospitals patients, families and staff.

All of the above rely on an increase in visibility for the Charity, something which we have started to build since the end of pandemic restrictions enabled staff and volunteers to return to hospitals sites. The planned rollout of our new brand assets in year three will boost our public profile and should greatly facilitate our aims.

Embedding our new brand isn't just about visual impact, it's also about embedding our values of transformation, transparency and working together, which underpin everything we do. A prime example of how our values drive our charitable activity can be seen in the launch of our fundraising appeal to raise £6.8 million (net) for the Rob Burrow Centre for Motor Neurone Disease. The centre has the potential to transform the lives of hundreds of MND patients across our region but needs strong partnerships and a collaborative approach to succeed. By working closely with colleagues across Leeds Teaching Hospitals and delivering a cross-team campaign, we've already succeeded in raising over half of our fundraising target in less than a year.

Another major initiative with which we anticipate moving forward in the next year is the Children's Hospital Capital Appeal (as part of the Hospitals of the Future Programme). After a long delay, it was confirmed by the Government that the New Hospitals Programme cohort 3 schemes, of which Leeds is part, would be fully funded and delivered by 2030. This news will necessitate decisions around the reinstatement of our Capital Appeal Board and give us fresh opportunities to promote our work with Leeds Children's Hospital across Leeds and beyond.

Outside of ongoing work, this third year of our strategy is a transitional one in many ways, as we seek to embed a new funding structure and find ways of making the application process more accessible for NHS staff in order to maximise our impact. We're also looking to gain greater understanding of that impact by applying the theory of change model to our work.

## Equality, diversity and inclusion

Our work on equality, diversity and inclusion continues to be a significant priority. Mandatory training is now in place for all our employees, both the current workforce and new starters. We will continue to build on the work already undertaken to ensure we are in the best position to create a culture and environment that is equitable and inclusive and that recognises, encourages and celebrates diversity. This includes identifying meaningful actions to take in response to the feedback we have collated from working groups, and embedding equality, diversity and inclusion into our business plan. We will also continue to engage with staff and build on the training and development we have already provided to existing staff by offering further internal and external educational sessions, both face to face and via our online portal.

# 14 Structure, governance and management

Leeds Hospitals Charity is registered as a charity with the Charity Commission in England (registered number 1170369) and at Companies House as a company limited by guarantee (registered number 10492128).

Since 4 January 2021, the Charity has operated under the working name of Leeds Hospitals Charity, although the legal entity remained Leeds Cares. The change to the new legal entity was confirmed in July 2023.

The Trustees confirm that Leeds Hospitals Charity operates in compliance with the Companies Act 2006; the Charities Act 2011; the Accounting and Reporting by Charities: Statement of Recommended Practice 2019 (SORP) and other applicable accounting structures; and the provisions of the Memorandum and Articles of Association of the organisation.

The Charity is registered with the Fundraising Regulator. The Charity has established a trading subsidiary, LHC Enterprise Ltd (registered number 13438357), in anticipation of increasing trading activity, but this has remained dormant throughout 2022/23.

## Memorandum of Understanding

A Memorandum of Understanding continues to underpin the relationship between Leeds Hospitals Charity and Leeds Teaching Hospitals, demonstrating our shared commitment to working collaboratively to deliver benefits to patients and their families. A review of the Memorandum of Understanding was completed during 2021/22 and signed by the Boards of Leeds Teaching Hospitals Trust and the Charity on 10 March 2022. It reflects the evolution of the relationship between the two organisations since the creation of the Charity. The Memorandum will be reviewed again during 2023/24.

## Compliance

Leeds Hospitals Charity complies with the provisions of the Data Protection Act 2018 and the UK General Data Protection Regulation (GDPR), in so far as they apply to its operations, and is registered with the Information Commissioner's Office (reference number ZA480848).

Leeds Hospitals Charity has confirmed that the scale of its operations does not require the appointment of a Data Protection Officer; instead, the Charity has a senior responsible officer. There is a policy in place to investigate and report breaches of the legislation. During 2022/23, four minor breaches (2021/22: six) were reported locally and investigated; these did not reach the threshold which would require reporting to the Information Commissioner. Staff have demonstrated that they are open and keen to improve when breaches occur. Thorough investigations were undertaken, and lessons learned were communicated to the staff to prevent recurrence.

Leeds Hospitals Charity is also registered and complies with the Code of Fundraising Practice.

## Risk management strategy

The risk management policy and framework provided a sound basis for risk management throughout 2021/22 but its fundamentals have been reviewed during 2022/23. Elements of a new framework have been adopted by the Board of Trustees as the year has progressed, with familiarisation and training underway in preparation for full implementation in 2023/24.

The Board of Trustees has reviewed the strategic risk register, which is considered monthly by the Executive Leadership team and quarterly by the Audit and Risk Committee and the Board of Trustees, while the Board Committees have reviewed the pertinent operational risk registers that are owned at manager level and updated by all staff as appropriate. These risk registers are considered monthly by middle and senior management and each risk, whether strategic or operational, is assessed against a matrix that measures likelihood and consequence, both before and after controls have been applied, and sets a target risk score – which reflects broadly the risk appetite of the Trustees. Risks are added as they are identified, and a date is set for achievement of the target risk score. When this is achieved, the risk is usually archived; archived risks are reviewed on a periodic basis. Some risks which have reached their target risk score are retained for monitoring as part of a 'watching brief' on potentially recurring risks.

## Complaints

A complaints policy is in place and is applicable to all complaints received by Leeds Hospitals Charity. During 2022/23, a more streamlined process has been put in place to reflect the larger number of complaints received and to track more accurately the progress of resolution. The accompanying complaints register records details of the complaint and the complainant and the outcomes of the investigative processes, including a review if necessary. If complaints cannot be resolved internally by Leeds Hospitals Charity using the complaints policy, then there is provision for reference to the appropriate regulators.

During 2022/23, a total of 59 complaints (2021/22: 24) was received by the Charity. This significant increase on an already elevated total in the previous year was anticipated to a degree because the more active approach to fundraising taken by the Charity was considered likely to generate more complaints. For context, 56 of the 59 complaints involved either fundraising methods utilised by agency staff engaged to increase regular giving and lottery subscriptions, or the principle of recruiting in this way. All the complaints (including these) were resolved without referral to regulators. It is anticipated that the number of complaints in the forthcoming year will reduce significantly as supporter recruitment is brought in-house.

# Trustees and Committees

Leeds Hospitals Charity has a fully independent Board of Trustees, whose members are appointed as Directors of Leeds Hospitals Charity (Company Number: 10492128), and is incorporated under the Companies Act 2006 as a private company.

There were 12 Trustees at 31 March 2023. Additional Trustees are appointed by the incumbent Trustees, under the Articles of Association. In addition, there are three non-voting Associate Trustees in development roles.

The Board of Trustees meets at least four times a year and is responsible for providing strategic leadership and governance for Leeds Hospitals Charity. The Board of Trustees has met in person and, exceptionally, virtually during the year, and hybrid options are made available to Trustees when required to maximise attendance. All meetings of the Board Committees during the year have taken place virtually. The Chief Executive of Leeds Hospitals Charity and the Executive Leadership team also attend all meetings of the Trustees, and selected staff members continue to attend as observers at Committee meetings to strengthen links between the Trustees and staff.

When necessary, additional *ad hoc* meetings are convened to deal with specific matters or to give the Board of Trustees the opportunity to discuss strategic issues in greater depth. There has been one such meeting in 2022/23, covering the launch of the appeal for funding to build the Rob Burrow Centre for Motor Neurone Disease. Some decisions which require early resolution are taken out of committee, or with authority delegated to the Chair of Trustees, and then recorded and reported at the next available Board meeting.

The Trustees are responsible both individually and collectively for the proper management of funds and are answerable to the Charity Commission. They are duty bound to ensure that all funds within their responsibility are spent in accordance with the wishes of the donor and the charitable Objects of Leeds Hospitals Charity.

The Trustees have set clear objectives against which the Charity can assess its performance. The Trustees' role in these is to ensure:

- demonstrably effective management of funds
- provision of additional equipment and environmental enhancements to Leeds Teaching Hospitals
- support for research and innovation
- support for training and education
- assistance with major planned developments.

More specifically, the Board of Trustees undertakes the following duties:

- overseeing strategic plans for fundraising and other operations
- approving the allocation of charitable expenditure
- approving business plans and budgets
- reviewing operating and financial performance at every meeting
- overseeing Committees of the Board of Trustees.

An annual skills and diversity audit was completed during the year to identify those skill sets which were not available within the current Board of Trustees. The audit indicated a need to improve its diversity. Although improvements have been made, there continues to be more work to be done, especially around improving the diversity of the Board to better represent the communities which the Charity serves.

The Trustees have a legal obligation to act in the best interests of Leeds Hospitals Charity in accordance with the Charity's governing documents. Conflicts of interest may arise where an individual's or a related party's business, personal or family interests and/or loyalties conflict with those of the Charity. This may also involve links where influence may be exerted without a specific, identifiable conflict of interest. All Trustees declare their interests in writing, using the Leeds Hospitals Charity declaration of interest form, and the register is published on the Charity's website. Trustees confirm annually that the information held continues to be relevant, accurate and complete, and this is audited during the year-end process.

In addition, prior to the commencement of each quarterly meeting of the Board of Trustees and Board Committees, Trustees declare any conflicts of interest which have either changed or are particularly relevant to business on the agenda for that meeting.

There are six Board Committees which undertake detailed scrutiny of particular issues, address regulatory or statutory requirements and provide advice on aspects of the objectives of Leeds Hospitals Charity. The Committees have agreed terms of reference which are reviewed and approved at least annually by the Board. The Board of Trustees appoints a Trustee with the appropriate skills and experience to be the Chair of each Committee, and other Trustees make up the membership. All Trustees are invited to attend all Committee meetings should they so wish. Leeds Hospitals Charity staff – as well as representatives from Leeds Teaching Hospitals NHS Trust and other stakeholders – are invited to attend the meetings to ensure strategic alignment and provide expertise where appropriate. Highlight reports are presented by Committee Chairs at each quarterly Board meeting and the draft minutes of Committee meetings are available to Trustees.

The six Committees of the Board which operated during 2022/23 were as follows.

## Finance and Performance Committee

This Committee oversees all matters relating to finance and performance, including budget setting, quarterly monitoring of financial matters and the review of key performance indicators. The Committee has at least three Trustees as members and is normally chaired by a financially qualified Trustee. This year the Committee has been chaired by Mr Jonathan Grant and, in his absence, by Professor Peter McWilliam.

## Research and Innovation Committee

This Committee makes decisions on applications for funding for research and innovation with a value of greater than £10k, where the funding is within the grants budget. Applications with a value up to £10k are made by the Small Grants Panel, chaired by the Chief Executive, and reported to the Committee on a quarterly basis. Applications for over £10k where there is no funding available in the budget are recommended to the Board of Trustees for a decision. The Committee has at least three Trustees as members and is chaired by Professor Peter McWilliam.

Following the admission of Leeds Hospitals Charity to membership of the Association of Medical Research Charities, an independent Scientific Advisory Panel has been established with the remit to examine the scientific value and relevance of research and innovation applications. Dr Jonathan Sheffield OBE is the Chair of the Panel, which makes recommendations to the Committee and has no authority to make funding decisions on behalf of the Charity.

## Funding Committee

This Committee makes decisions on applications for funding (other than for research and innovation) with a value greater than £10k, where the funding is within the grants budget. Applications with a value up to £10k are made to the Small Grants Panel, chaired by the Chief Executive, and reported to the Committee on a quarterly basis. Applications for over £10k where there is no funding available in the budget are recommended to the Board of Trustees for a decision. The Committee has at least three Trustees as members and is chaired by Cllr Caroline Gruen.

the Research and Innovation and Funding Committees ensure that they take the opportunity to hear first-hand from award holders and beneficiaries of funding about the impact that the charitable funding has made. In addition, where it is appropriate applicants are invited to present their proposal to support transparent, fair and well-informed decision- making.

## Audit and Risk Committee

This Committee is accountable to the Board for the acquisition and scrutiny of assurances, oversight and advice for the Board on matters relating to the effective design and operation of risk management, financial governance, internal financial controls and internal and external audit of Leeds Hospitals Charity. The Committee has a minimum of three Trustees as members, at least one of whom has recent and relevant financial experience, ideally a professional qualification from one of the professional accountancy bodies. It is chaired by Mr Chris Schofield. The Chair of the Board of Trustees is not a member of this Committee but is invited to attend one meeting each year to discuss the Annual Report and Accounts.

## Income Generation and Communications Committee

This Committee focuses on the strategic direction of Leeds Hospitals Charity as a proactive fundraising organisation. It is accountable to the Board of Trustees for advising on branding and communications; approving annual fundraising budgets; monitoring the fundraising performance of the Charity; agreeing any remedial actions that need to be taken to meet fundraising targets; and scrutinising fundraising proposals for consideration of the Board where these are not within the authority of the Committee for approval. At least three Trustees are members, and the Committee is chaired by Mr Edward Ziff. Charity staff attend meetings of these Committees to provide specialist input and advice.

## Remuneration Committee

This Committee meets in private session as and when required. The Committee considers and approves recommendations for changes to the salary levels and terms and conditions of the Chief Executive and the four Executive Directors. It is chaired by the Chair of the Board of Trustees, Mr Edward Ziff.

## Appointment of Trustees

Leeds Hospitals Charity is committed to appointing Trustees with a range of experience and qualifications to ensure that the Board is diverse and has the necessary skills to discharge its responsibilities. There have been no new Trustee appointments during 2022/23.

All appointments are made on merit, based on recommendations to the Board made by an interview panel consisting of a number of Trustees and advised by the Chief Executive and the Company Secretary. The process is open, transparent and fair for applicants. A range of sources for applicants are employed, with wide search criteria used to expand the pool. A shortlist of candidates is compiled based on the specific skills and experience they could bring to the post, to ensure that those skills not currently represented on the Board can be added. A thorough pre-appointment process is undertaken – including declarations of business or commercial interest and the Fit and Proper Persons test – before the selected candidate(s) are proposed to the Board for approval at a quarterly meeting. Following their appointment, Trustees undergo a comprehensive induction process during which they are provided with guidance on being a Trustee, including provision of the Charity Commission's 'The Essential Trustee: What you need to know, what you need to do (CC3)', which explains the duties of a Trustee and the role of the Board. Also included are elements of the Leeds Teaching Hospitals NHS Trust induction process to ensure that new Trustees begin to understand the relationship with, and scope of, the major beneficiary of the Charity. Trustees are required to sign the Trustee Code of Conduct, which encompasses the Nolan Committee guiding principles.

# 15 Reference and administrative details

## Name and registered numbers

- Leeds Hospitals Charity (from 27 July 2023)
- Leeds Cares (1 April 2022 – 26 July 2023)
- Registered Charity Number: 1170369
- Companies House Number: 10492128

## Governing document

‘Memorandum and Articles’ incorporated 22 November 2016; as amended by Scheme dated 29 March 2017; as amended by Special Resolution registered at Companies House on 15 May 2018; as amended by Special Resolution registered at Companies House on 24 November 2020.

## Principal and registered office

Ground Floor, Trust Headquarters
Beckett Street
St James’s University Hospital
Leeds LS9 7TF

Tel: 0113 20 65173 13

## Leeds Hospitals Charity charitable Objects

The charitable Objects of the Charity, as defined in law, are:

a) to further any charitable purpose or purposes relating to the general or specific purposes of the NHS Trust or the purposes of the Health Service;

b) to promote, protect, preserve and advance all or any aspects of the health of the public;

c) to advance and promote knowledge and education in medicine and health including by engaging in and supporting medical and health research and the dissemination of the useful results.

## Linked charities

Leeds Hospitals Charity encompasses 12 linked charities that share this Trustees’ Report and single set of aggregated accounts. The linked charities share the same charity number as Leeds Hospitals Charity, have the same Trustees and are connected because of the services they provide. Full details are in section 6 of this report.

## Professional advisers

### Bankers

National Westminster Bank plc
Leeds City Office,
8 Park Row
Leeds LS1 5HD

Clydesdale Bank Plc (also trading as Virgin Money,Yorkshire Bank)
94-96 Briggate
Leeds LS1 6NP

### Investment managers

Rathbones
159 New Bond Street
London W1S 2UD

### External auditors

Mazars LLP
5th Floor
3 Wellington Place
Leeds LS1 4AP

### Solicitors

Withers LLP
16 Old Bailey
London EC4M 7EG

Wrigleys Solicitors LLP
3rd Floor
3 Wellington Place
Leeds LS1 4AP

MacRoberts LLP
Capella
60 York Street
Glasgow G2 8JX

# 16 Statement of Trustee responsibilities and accounts

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with charity and company law.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law, the Trustees have elected to prepare the financial statements in accordance with UK Generally Accepted Accounting Practice (UK Accounting Standards and applicable law). Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees also confirm that, as far as they are aware, there is no relevant audit information of which the Charity's auditors are unaware, and they have taken all steps that they ought to have taken as Directors in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

In approving the Directors' and Trustees Report on pages 4 to 47 the Trustees are also approving the strategic report therein, see page 7, in their capacity as Company Directors.

By Order of the Board of Trustees.

Signed:



Edward Ziff, Chair
Date: 21 September 2023



Jonathan Grant, Trustee
Date: 21 September 2023




# Auditor’s report and financial statements

# Independent auditor's report to the members of Leeds Hospitals Charity

## Opinion

We have audited the financial statements of Leeds Hospitals Charity (the 'charity) for the year ended 31 March 2023 which comprise Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2023 and of its deficit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorized for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## Other information

The other information comprises the information included in the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report.  Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The trustees' report and the directors' report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.
We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of Trustees

As explained more fully in the Statement of Trustee responsibility and accounts' section on page 47, the Trustees (who are also the Directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the Charity and its sector, we considered that non-compliance with the following laws and regulations Charities Act 2011 the Charities Statement of Recommended Practice, UK tax legislation, pensions legislation and employment regulation and we considered the extent to which non-compliance might have a material effect on the financial statements.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- inquiring of management and, where appropriate, those charged with governance, as to whether the Charity is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- considering the risk of acts by the Charity which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as such as Charities Act 2011, the Charities Statement of Recommended Practice, UK tax legislation and pensions legislation.

In addition, we evaluated the Trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to the treatment of revenue recognition (which we pinpointed to the cut-off assertion), the restriction of income and expenditure, the treatment of liabilities from multi-year grant commitments, the apportionment of indirect costs and significant one-off or unusual transactions.

Our audit procedures in relation to fraud included but were not limited to:

- making enquiries of the Trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- gaining an understanding of the internal controls established to mitigate risks related to fraud;
- discussing amongst the engagement team the risks of fraud; and
- addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's Report.

## Use of the Audit Report

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.



David Hoose (Senior Statutory Auditor)
for and on behalf of Mazars LLP
Chartered Accountants and Statutory Auditor

5th Floor
3 Wellington Place
Leeds
LS1 4AP

Date: 10 October 2023

# Statement of financial activities for the year ended 31 March 2023

| | Note | Unrestricted funds £000 | Restricted funds £000 | Endowment funds £000 | 2022/23 Total funds £000 | 2021/22 Total funds £000 |
|---|---|---|---|---|---|---|
| **Income from:** | | | | | | |
| Donations and legacies | 3.1 | 3,701 | 1,809 | - | 5,510 | 5,610 |
| Charitable activities | 3.2 | 62 | - | - | 62 | 44 |
| Other trading activities | 3.3 | 1,244 | 177 | - | 1,421 | 769 |
| Investments | 10 | 823 | 71 | - | 894 | 723 |
| Other income | 3.4 | 2 | 1 | - | 3 | 1 |
| **Total income** | | **5,832** | **2,058** | **-** | **7,890** | 7,147 |
| | | | | | | |
| **Expenditure on:** | | | | | | |
| Raising funds | 4.1 | 3,414 | 189 | 12 | 3,615 | 3,260 |
| **Charitable activities:** | 5 | | | | | |
| Equipment | | 343 | 337 | - | 680 | 1,025 |
| Environment | | 7,760 | 18 | - | 7,778 | 444 |
| Supporting specialist staff | | 116 | 67 | - | 183 | 611 |
| Research and innovation | | 2,902 | 1,803 | - | 4,705 | 1,880 |
| Health and wellbeing | | 157 | 684 | - | 841 | 1,001 |
| Education and training | | 124 | 3 | - | 127 | 69 |
| Gifts in kind distributed to beneficiaries | | 62 | - | - | 62 | 488 |
| **Total expenditure** | | **14,878** | **3,101** | **12** | **17,991** | 8,778 |
| | | | | | | |
| Net (losses)/gains on investments | 7 | (1,671) | (585) | (341) | (2,597) | 1,926 |
| **Net (expenditure)/income** | | **(10,717)** | **(1,628)** | **(353)** | **(12,698)** | 295 |
| Transfers between funds | 6 | 27 | (27) | - | - | - |
| **Net movement in funds** | | **(10,690)** | **(1,655)** | **(353)** | **(12,698)** | 295 |
| | | | | | | |
| **Reconciliation of funds:** | | | | | | |
| Total funds brought forward | | 22,142 | 6,204 | 3,664 | 32,010 | 31,715 |
| **Total funds carried forward** | | **11,452** | **4,549** | **3,311** | **19,312** | 32,010 |

The notes on pages 55–70 form part of these financial statements. This Statement of Financial Activities includes all gains and losses in the year. All income and expenditure derive from continuing activities (see notes 3–7). A comparative statement of financial activities is included in note 21.

# Balance sheet as at 31 March 2023

| | Note | Unrestricted funds £000 | Restricted funds £000 | Endowment funds £000 | 2023 Total funds £000 | 2022 Total funds £000 |
|---|---|---|---|---|---|---|
| **Fixed assets:** | | | | | | |
| Tangible assets | 9.1 | 20 | - | - | 20 | 43 |
| Investments | 9.2 | 19,028 | 6,397 | 3,069 | 28,494 | 31,883 |
| **Total fixed assets** | | **19,048** | **6,397** | **3,069** | **28,514** | 31,926 |
| **Current assets:** | | | | | | |
| Stocks | | 6 | - | - | 6 | 4 |
| Debtors | 11.1 | 745 | 718 | - | 1,463 | 1,025 |
| Investments | 11.2 | 4,864 | 283 | 242 | 5,389 | 4,706 |
| Cash at bank and in hand | | 842 | - | - | 842 | 1,590 |
| **Total current assets** | | **6,457** | **1,001** | **242** | **7,700** | 7,325 |
| **Liabilities:** | | | | | | |
| Creditors: amounts falling due within one year | 12.1 | (5,074) | (2,060) | - | (7,134) | (5,683) |
| **Net current assets/(liabilities)** | | **1,383** | **(1,059)** | **242** | **566** | 1,642 |
| **Total assets less current liabilities** | | **20,431** | **5,338** | **3,311** | **29,080** | 33,568 |
| Creditors: amounts falling due after more than one year | 12.2 | (8,979) | (789) | - | (9,768) | (1,558) |
| **Total net assets** | | **11,452** | **4,549** | **3,311** | **19,312** | 32,010 |
| **Funds of the Charity:** | | | | | | |
| Endowment funds | 13.2 | - | - | 3,311 | 3,311 | 3,664 |
| Restricted income funds | 13.3 | - | 4,549 | - | 4,549 | 6,204 |
| Unrestricted funds | 13.4 | 11,452 | - | - | 11,452 | 22,142 |
| **Total Charity funds** | | **11,452** | **4,549** | **3,311** | **19,312** | 32,010 |

The notes on pages 55–70 form part of these financial statements.

These financial statements were approved and authorised for issue by the Trustees on 21 September 2023 and signed on their behalf by:



Edward Ziff, Chair
Date: 21 September 2023

# Statement of cash flows for the year ended 31 March 2023

The notes on pages 55–70 form part of these financial statements.

| | Note | 31 March 2023 £000 | 31 March 2022 £000 |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Net cash used in operating activities | 17.1 | **(1,744)** | (2,773) |
| | | | |
| **Cash flows from investing activities** | | | |
| Dividends interest and rents from investments | 10 | **894** | 723 |
| Proceeds from the sale of investments | 9.2 | **11,665** | 18,411 |
| Purchase of fixed assets | 9.1 | **(7)** | (48) |
| Purchase of investments | 9.2 | **(10,873)** | (13,086) |
| **Net cash provided by investing activities** | | **1,679** | 6,000 |
| | | | |
| **Change in cash and cash equivalents in the year** | 17.2 | **(65)** | 3,227 |
| | | | |
| Cash and cash equivalents at the beginning of the year | | **6,296** | 3,069 |
| | | | |
| **Cash and cash equivalents at the end of the year** | | **6,231** | 6,296 |
| | | | |
| **Analysis of cash and cash equivalents** | | | |
| Cash in hand | | **842** | 1,590 |
| Short-term deposits | 11.2 | **5,389** | 4,706 |
| **Total cash and cash equivalents** | | **6,231** | 6,296 |

# 1 Accounting Policies

## 1.1 Basis of preparation

The financial statements have been prepared under the historic cost convention, with items recognised at cost or transaction value, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with *Accounting and Reporting by Charities: Statement of Recommended Practice (FRS 102)* (second edition, October 2019); all applicable UK Accounting Standards; International Reporting Standards; and the Companies Act 2006.

The Charity constitutes a public benefit entity as defined by FRS 102.

## 1.2 Going concern

The Trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern. The Trustees have formed a judgement at the time of approving the financial statements that there is a reasonable expectation that the Charity has access to adequate resources to continue in operational existence for a period of at least 12 months from the date of approval of the accounts.

At the end of the financial year, Leeds Hospitals Charity had total net assets in excess of £19m. The previous constraints concerning restrictions due to the pandemic have been lifted, having a positive impact upon our income from fundraising and events in the year. The Trustees have revisited the forecast results to March 2025 and considered the period of at least 12 months from the date of approval of the accounts and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements. For this reason, the Trustees have adopted the going concern basis in preparing the financial statements.

## 1.3 Tax

Leeds Hospitals Charity, as a registered charity, is exempt from tax under Part 10 of the Income Tax Act 2007 or Section 256 of the Taxation of the Chargeable Gains Act 1992, to the extent that surpluses are applied to its charitable purpose.

Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

## 1.4 Income

All income is included in full in the Statement of Financial Activities as soon as the following three factors can be met:

- entitlement (arises when a particular resource is receivable, or the Charity's right becomes legally enforceable);
- probability (it is more likely than not that the economic benefits will flow to the Charity);
- measurement (when the monetary value of the income can be measured with sufficient reliability).

**a) Income from legacies**
Legacies are accounted for as income either upon receipt or where the receipt of the legacy is probable. This will be once confirmation has been received from the representatives of the estate(s) that payment of the legacy will be made, or property transferred and once all conditions attached to the legacy have been fulfilled, and when the amount can be estimated with sufficient reliability.

**b) Income from investment assets**
Investment income includes income from investment assets, including dividends, interest and rents but excluding realised and unrealised investment gains. Individual unrestricted funds and the majority of restricted funds do not receive a direct allocation of income.

Investment income is utilised by the Trustees to meet the ongoing running costs and grant-making activities of the Charity.

Endowment funds are invested in a separate portfolio, and the full income received is allocated to associated restricted income funds.

Where such income is not subject to restriction, it would be allocated to an unrestricted income fund. The Charity has no such funds.

## 1.5 Expenditure

The Charity's accounts are prepared in accordance with the accruals concept.

Expenditure is recognised when a liability is incurred. Grant commitments are recognised once there is a legal or constructive obligation to make a payment to a third party.

Grants are only made to related or third-party NHS bodies and non-NHS bodies in furtherance of the Charity's charitable Objects. A liability for such grants is recognised when approval has been given by the Trustees. A grant approval is taken to constitute a firm intention of payment, and so a liability is recognised.

Contractual arrangements are recognised as goods or services supplied.

**a) Allocation of overhead and support costs**
Overhead and support costs have been allocated as a direct cost or apportioned on an appropriate basis (refer to note 4) between charitable activities and governance costs. Once allocation and/or apportionment of overhead and support costs has been made between charitable activities and governance costs, the cost attributable to charitable activities is apportioned across those activities in proportion to total spend.

**b) Costs of fundraising**
The costs of fundraising are the costs associated with generating income for the Charity. This includes the costs associated with investment management.

**c) Charitable activities**
Costs of charitable activities comprise all costs incurred in the pursuit of the charitable Objects of the Charity. These costs comprise direct costs and an apportionment of overhead and support costs as shown in note 5.

**d) Governance costs**
Governance costs comprise all costs incurred in the governance of the Charity. These costs include costs related to statutory audit, together with an apportionment of overhead and support costs.

## 1.6 Structure of funds

Where there is a legal restriction on the purpose to which a fund may be put, the fund is classified in the accounts as a restricted fund. Funds where the capital is held to generate income for charitable purposes and cannot itself be spent are accounted for as permanent endowment funds. The Charity holds no expendable endowment funds.

Other funds are classified as unrestricted funds. Funds which are not legally restricted but which the Trustees have chosen to earmark for set purposes are classified as unrestricted designated funds.

The major funds held within these categories are disclosed in note 13

## 1.7 Accounting judgements and estimates

In preparing the financial statements, the Trustees have made judgements, estimates and assumptions that affect the application of the Charity's accounting policies and the reported assets, liabilities, income and expenditure and the disclosures made in the financial statements.

These estimates and judgements are continually reviewed and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The most significant areas of judgement and key assumptions are:

**a) Multi-year grant commitments liability**
Such grants are fully accrued when awarded and unspent amounts held as commitments until either the full award has been spent or the Trustees consider that any residual sums will no longer be required or claimed by grantees. At that point the commitment will be judged complete and cancelled.

**b) Pledged income**
Verbal pledges were received by the Charity in 2021/22 in respect of the new Children's Hospital Capital Appeal, Hospitals of the Future. The new Children's Hospital is one of the Government's 40 new hospitals set out in their manifesto. While these pledges can be measured and there is a good probability that they will be fulfilled, they were given prior to confirmation of Treasury funding, in a period when there was a Capital Appeal Director and the Capital Appeal Board met regularly.

Due to uncertainty over Treasury funding in the year the Capital Appeal Board ceased to meet after July 2022, and the Capital Appeal Director left the Charity. Since the year end the Charity is delighted that Treasury funding has now been confirmed for the Children's Hospital. Only once the probability of receipt and entitlement of pledged income is confirmed with these donors will they be recognised as income within these financial statements.

## 1.8 Tangible fixed assets

Tangible fixed assets are measured at their historical cost. Fixed assets with a cost of more than £1,000 are capitalised and depreciated. These assets are depreciated to write off the cost over their expected useful lives at the following rates:

- Computer, other equipment and plant: 4 years
- Retail shops fixtures and fittings: over the term of the lease

Depreciation is only charged when assets are brought into operational use.

## 1.9 Fixed asset investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The Charity does not acquire options, derivatives or other complex financial instruments. The main form of financial risk faced by the Charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or subsectors.

Investment fixed assets are shown at market value. Quoted stocks and shares are included in the balance sheet at mid-market price, ex dividend.

## 1.10 Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise.

Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (or date of purchase if later).

Unrealised gains and losses are calculated as the difference between market value at the year end and opening market value (or date of purchase if later). Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

## 1.11 Pensions costs

Under the terms of the Pensions Act 2008, the Charity is required to provide a pension scheme for employees. Qualifying employees are enrolled in the Charity's Workplace Pension, run by Scottish Widows. This is a defined contribution scheme.

There is one employee covered by the provisions of the NHS Pension Schemes (one employee in 2021/22). Details of the benefits payable and rules of the Schemes can be found on the NHS Pensions website (www.nhsbsa.nhs.uk/pensions). Both are unfunded, defined benefit schemes that cover NHS employers, GP practices and other bodies, allowed under the direction of the Secretary of State for Health in England and Wales. They are not designed to be run in a way that would enable the Charity to identify its share of the underlying scheme assets and liabilities. Therefore, each scheme is accounted for as if it were a defined contribution scheme: the cost to the Charity of participating in the schemes is taken as equal to the contributions payable to the schemes for the accounting period.

## 1.12 Cash

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

### 1.13 Financial instruments

The Charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost using the effective interest method. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. Financial liabilities held at amortised cost comprise trade and other creditors. Other derivative-based assets included in the investment portfolio are held at their fair value.

### 1.14 Stock

Stock is valued at the lower of cost and net realisable value. Cost includes all costs of purchase.

### 1.15 Donated goods

Gifts in kind received in the year have been distributed to beneficiaries and are not held as stock. They are measured at fair value and recognised as income within donations and, when distributed, the expenditure is included within charitable activities.

## 2 Related party transactions

With the exception of five Trustees – including Mr Edward Ziff, Dame Linda Pollard DBE DL, Mr Mark Davies and Cllr Caroline Gruen – none of the Trustees or members of the key management staff or parties related to them has undertaken any material transactions with Leeds Hospitals Charity during the year.

Mr Edward Ziff is the Chairman and CEO of Town Centre Securities plc, with whom Leeds Hospitals Charity entered into a lease for a charity shop in April 2021. Leeds Hospitals Charity has signed a commercial agreement at arm's length. The lease agreement is £50,000 plus VAT per annum.

Mr Mark Davies is a Director of Think So Limited, who trade as Think OTB, with whom Leeds Hospitals Charity entered a contract for services in November 2021. The commercial agreement was entered into at arm's length after a rigorous tender process. The value of the contract was £30,000 including VAT and concluded during the 2022/23 financial year. Mr Davies was not involved in the decision, which was approved by a Resolution of the non-conflicted Trustees. A donation of £3,000 was received in March 2023 from Think OTB towards the Children's Hospital Appeal Bear Hunt.

Ms Lauren Glaister is a Senior Client Portfolio Manager at ABRDN Capital Ltd. The Charity contract with ABRDN as our pension scheme advisers. A fee is paid to ABRDN for these services. Ms Glaister is not involved in any contractual decisions with respect to the pension scheme.

Mr Jasbir Athwal is a Board Member of Enable 2. Enable 2 are taking part in the schools project for the Leeds Bear Hunt, which takes place over summer 2023. Mr Athwal was not involved in any contractual decisions and has now resigned from the Board of Trustees.

Cllr Caroline Gruen is a Director of White Rose Academy Trust, from whom the Charity received a donation of £231 during the year. Cllr Gruen is also a Trustee of Barca-Leeds and a Board member of Bramley Baths, who were awarded £100,092 and £16,550 respectively as part of the NHS Charities Together stage 2 funding which concluded during the 2022/23 financial year. Cllr Gruen was not involved in the distribution of this funding.

Leeds Hospitals Charity has made revenue and capital payments to the Leeds Teaching Hospitals NHS Trust. The Chair of Leeds Teaching Hospitals NHS Trust, Dame Linda Pollard DBE DL, is a Trustee of Leeds Hospitals Charity. Details of Leeds Hospitals Charity's related party transactions with Leeds Teaching Hospitals NHS Trust are below:

- Medical equipment: 49 grants; £694k (2021/22: £1,041k)
- Research and innovation: 48 grants; £4,273k (2021/22: £1,571k)
- Health and wellbeing: 57 grants; £793k (2021/22: £1,082k)
- Education and training: 95 grants; £159k (2021/22: £211k)
- Environment: 27 grants; £7,096k (2021/22: £407k)
- Specialist staff: 5 grants; £155k (2021/22: £576k)

At 31 March 2023, Leeds Hospitals Charity had total commitments and creditors owing to Leeds Teaching Hospitals NHS Trust of £15m (2021/22: £5.8m). No sums were owed to Leeds Hospitals Charity by the NHS Trust.

# 3 Income

## 3.1 Income from donations and legacies

| | Unrestricted funds £000 | Restricted funds £000 | Total 2023 funds £000 | Total 2022 funds £000 |
|---|---|---|---|---|
| Donations from individuals, clubs and societies | 2,755 | 48 | **2,803** | 3,391 |
| Donations from charitable trusts and associations | 183 | 98 | **281** | 342 |
| Corporate donations | 221 | (76) | **145** | 316 |
| Donations earmarked for research: | | | | |
| From individuals, clubs and societies | - | - | **-** | 1 |
| From companies | 1 | - | **1** | - |
| From pharmaceutical companies | - | - | **-** | 1 |
| Legacies | 501 | 217 | **718** | 568 |
| Grants | (17) | 1,522 | **1,505** | 695 |
| Donated goods and services for distribution | 57 | - | **57** | 296 |
| **Total income from donations and legacies** | **3,701** | **1,809** | **5,510** | 5,610 |

## 3.2 Income from charitable activities

| | | | | |
|---|---|---|---|---|
| Income from the provision of education and training | 58 | - | **58** | 44 |
| Corporate sponsorship of training events | 4 | - | **4** | - |
| **Total income from charitable activities** | **62** | **-** | **62** | 44 |

## 3.3 Income from other trading activities

| | | | | |
|---|---|---|---|---|
| Income from fundraising activities | 449 | 92 | **541** | 377 |
| Lottery income | 274 | - | **274** | 52 |
| Sale of donated goods and merchandise | 244 | | **244** | 211 |
| Income from fundraising events | 277 | 85 | **362** | 129 |
| **Total income from other trading activities** | **1,244** | **177** | **1,421** | 769 |

## 3.4 Other income

| | | | | |
|---|---|---|---|---|
| Other income | 2 | 1 | **3** | 1 |
| **Total other income** | **2** | **1** | **3** | 1 |

# 4 Expenditure

## 4.1 Cost of raising funds

| | Unrestricted funds £000 | Restricted funds £000 | Endowed funds £000 | Total 2023 funds £000 | Total 2022 funds £000 |
|---|---|---|---|---|---|
| Fundraising events and appeals | 1,577 | 158 | - | **1,735** | 1,887 |
| Legacies | 129 | - | - | **129** | 105 |
| Charitable trusts and corporate donations | 199 | 31 | - | **230** | 196 |
| Operation of lottery | 778 | - | - | **778** | 412 |
| Operation of charity shops | 319 | - | - | **319** | 262 |
| Investment broker fees | 95 | - | 12 | **107** | 130 |
| Support costs allocated | 317 | - | - | **317** | 268 |
| **Total cost of raising funds** | **3,414** | **189** | **12** | **3,615** | 3,260 |

## 4.2 Allocation and apportionment of governance costs

| | 2023 £000 | 2022 £000 | Basis of apportionment |
|---|---|---|---|
| Salaries, SLA* and related costs | **947** | 862 | Allocated on time |
| Legal and consultancy | **233** | 219 | Allocated on time |
| Branding and publicity | **125** | 112 | Allocated on time |
| Recruitment | **10** | 5 | Allocated on time |
| General running costs | **117** | 94 | Allocated on time |
| Computer hardware/software licences | **135** | 54 | Allocated on time |
| Audit and professional fees | **26** | 19 | Allocated on time |
| Bank charges | **15** | 11 | Allocated on time |
| **Total** | **1,608** | 1,376 | |

*Service Level Agreement

## 4.3 Apportionment of support costs across costs of raising funds

| | Costs of generating income £000 | Investment management costs £000 | Total allocated 2023 £000 | Total allocated 2022 £000 |
|---|---|---|---|---|
| Salaries, SLA and related costs | 149 | 38 | **187** | 168 |
| Legal and consultancy | 37 | 9 | **46** | 43 |
| Branding and publicity | 20 | 5 | **25** | 22 |
| Recruitment | 2 | - | **2** | 1 |
| General running costs | 18 | 5 | **23** | 18 |
| Computer hardware/software licences | 21 | 5 | **26** | 10 |
| Audit and professional fees | 4 | 1 | **5** | 4 |
| Bank charges | 2 | 1 | **3** | 2 |
| **Total** | **253** | **64** | **317** | 268 |

## 4.4 Apportionment of support costs across charitable activities

| | Medical equipment £000 | Environment £000 | Gifts in kind £000 | Specialist staff £000 | Research and innovation £000 | Health and wellbeing £000 | Education and training £000 | Total allocated 2023 £000 | Total allocated 2022 £000 |
|---|---|---|---|---|---|---|---|---|---|
| Salaries, SLA and related costs | 40 | 407 | 3 | 10 | 245 | 46 | 9 | **760** | 694 |
| Legal and consultancy | 10 | 101 | 1 | 2 | 60 | 11 | 2 | **187** | 176 |
| Branding and publicity | 5 | 54 | 1 | 1 | 32 | 6 | 1 | **100** | 90 |
| Recruitment | - | 4 | - | - | 3 | 1 | - | **8** | 4 |
| General running costs | 5 | 51 | - | 1 | 30 | 6 | 1 | **94** | 76 |
| Computer hardware/software licences | 6 | 58 | 1 | 1 | 35 | 6 | 1 | **108** | 44 |
| Audit and professional fees | 1 | 11 | - | 1 | 7 | 1 | - | **21** | 15 |
| Bank charges | 1 | 7 | - | - | 4 | 1 | - | **13** | 9 |
| **Total** | **68** | **693** | **6** | **16** | **416** | **78** | **14** | **1,291** | 1,108 |

## 5 Analysis of charitable activities

| | Unrestricted funds £000 | Restricted funds £000 | Support costs £000 | Total 2022/23 £000 | Net grant funding £000 | Support costs £000 | Total 2021/22 £000 |
|---|---|---|---|---|---|---|---|
| Medical equipment | 275 | 337 | 68 | **680** | 934 | 91 | 1,025 |
| Environment | 7,067 | 18 | 693 | **7,778** | 373 | 71 | 444 |
| Supporting specialist staff | 100 | 67 | 16 | **183** | 554 | 57 | 611 |
| Research and innovation | 2,486 | 1,803 | 416 | **4,705** | 1,445 | 435 | 1,880 |
| Health and wellbeing | 80 | 684 | 77 | **841** | 778 | 223 | 1,001 |
| Education and training | 108 | 3 | 16 | **127** | 30 | 39 | 69 |
| Gifts in kind distributed to beneficiaries | 57 | - | 5 | **62** | 296 | 192 | 488 |
| **Total analysis of charitable activities** | **10,173** | **2,912** | **1,291** | **14,376** | 4,410 | 1,108 | 5,518 |

### 5.1 Analysis of grants

| Name of recipient and number of grants | No | Total 2022/23 £000 | No | Total 2021/22 £000 |
|---|---|---|---|---|
| **Grants awarded to institutions** | | | | |
| Leeds Teaching Hospitals NHS Trust – medical equipment | 49 | 694 | 56 | 1,041 |
| Leeds Teaching Hospitals NHS Trust – health and wellbeing | 57 | 793 | 120 | 1,082 |
| Leeds Teaching Hospitals NHS Trust – research and innovation | 48 | 4,273 | 68 | 1,571 |
| Leeds Teaching Hospitals NHS Trust – environment | 27 | 7,096 | 28 | 337 |
| **Revenue grants** | | | | |
| Leeds Teaching Hospitals NHS Trust – specialist staff | 5 | 155 | 8 | 575 |
| **Grants awarded to individuals** | | | | |
| Staff of Leeds Teaching Hospitals NHS Trust – training and development | 95 | 159 | 85 | 211 |
| **Total grants awarded** | **281** | **13,170** | 365 | 4,817 |
| Gifts in kind distributed to beneficiaries | - | 57 | - | 296 |
| Grants returned, undrawn or written back | 217 | (142) | 618 | (703) |
| **Total** | | **13,085** | | 4,410 |

## 6 Details of transfers between funds

| | Unrestricted funds £000 | Restricted funds £000 | Endowed funds £000 | Total 2022/23 funds £000 | Total 2021/22 funds £000 |
|---|---|---|---|---|---|
| Transfers between funds | 27 | (27) | - | - | - |

The fund transfers are a result of a live fundraising appeal, which had been part of the restricted Hospitals of the Future appeal, being reclassified as unrestricted due to the uncertainty surrounding the Treasury funding for Hospitals of the Future.

## 7 (Losses)/ gains on investments

| | Unrestricted funds £000 | Restricted funds £000 | Endowed funds £000 | Total 2022/23 funds £000 | Total 2021/22 funds £000 |
|---|---|---|---|---|---|
| Realised (losses)/gains on investment asset | (1,179) | (413) | (241) | **(1,833)** | 1,099 |
| Unrealised (losses)/gains on investment assets | (492) | (172) | (100) | **(764)** | 827 |
| **Total (losses)/gains on investments** | **(1,671)** | **(585)** | **(341)** | **(2,597)** | 1,926 |

## 8 Staff costs and emoluments

### 8.1 Analysis of staff costs

| | Total 2022/23 £000 | Total 2021/22 £000 |
|---|---|---|
| Consultancy fees | | |
| | **2** | 36 |
| **Salaries and wages** | **2,081** | 1,759 |
| **Social security costs** | **196** | 173 |
| **Other pension costs** | **98** | 81 |
| | **2,377** | 2,049 |
| **Average head count** | | |
| Fundraising staff | **36** | 30 |
| Charitable staff | **27** | 26 |

### 8.2 Staff emoluments

| | 2023 No | 2022 No |
|---|---|---|
| £60k and £70k | - | 2 |
| £70k and £80k | - | 1 |
| £80k and £90k | 3 | 2 |
| £90k and £100k | 1 | - |
| £100k and £110k | 1 | - |

### 8.3 Key management personnel remuneration

The key management personnel of the Charity comprises Trustees, the Chief Executive Officer, Director of Communications, Director of Fundraising, Director of Finance and Corporate Services, and Company Secretary. Trustees are not remunerated. Trustees received no reimbursement of out-of-pocket expenses.

The total cost of employing the Charity's key management personnel during the year, including employer's social security and pension contributions, was £475,914 (2021/22: £402,896). The highest paid member of staff was the CEO, whose annual salary was £98,357 (2021/22: £89,476). Leeds Hospitals Charity median salary was £28,000 (2021/22: £28,737) which represents a ratio against the highest salary of 3.51:1. Leeds Hospitals Charity is committed to equal opportunities and offering fair pay and conditions.

## 9 Analysis of fixed assets

### 9.1 Tangible fixed assets

| | Fixtures, fittings and equipment £000 |
|---|---|
| **Cost** | |
| At 1 April 2022 | 70 |
| Additions | 7 |
| **At 31 March 2023** | **77** |
| | |
| **Depreciation** | |
| At 1 April 2022 | 27 |
| Charge in the year | 30 |
| **At 31 March 2023** | **57** |
| | |
| **Net book value 31 March 2023** | **20** |
| Net book value 31 March 2022 | 43 |

## 9.2 Investments

| | Unrestricted funds £000 | Restricted funds £000 | Endowed funds £000 | Total 2023 £000 | Total 2022 £000 |
|---|---|---|---|---|---|
| Market value at 1 April 2022 | 20,874 | 7,353 | 3,656 | **31,883** | 35,282 |
| Add: acquisitions at cost | 7,417 | 2,589 | 867 | **10,873** | 13,086 |
| Less: disposals at carrying value | (7,592) | (2,960) | (1,113) | **(11,665)** | (18,411) |
| Add: net (loss)/gain on revaluation | (1,671) | (585) | (341) | **(2,597)** | 1,926 |
| **Market value at 31 March 2023** | **19,028** | **6,397** | **3,069** | **28,494** | 31,883 |
| | | | | | |
| Historic cost | | | | **26,895** | 25,771 |

## 9.3 Class of investments

| | Total 2023 £000 | Total 2022 £000 |
|---|---|---|
| Fixed interest | **5,497** | 4,333 |
| Equities – UK | **9,388** | 11,475 |
| Equities – overseas | **8,949** | 11,519 |
| Alternatives | **4,660** | 4,556 |
| | **28,494** | 31,883 |

# 10 Investment income

| | Total 2023 £000 | Total 2022 £000 |
|---|---|---|
| Investments – dividends received | **750** | 675 |
| Investments – interest received | **144** | 48 |
| Total investment income | **894** | 723 |

# 11 Analysis of current assets

## 11.1 Debtors

| | 31 March 2023 £000 | 31 March 2022 £000 |
|---|---|---|
| Trade debtors | **705** | 39 |
| Accrued income | **757** | 936 |
| Other debtors | **1** | 50 |
| **Total debtors falling due within one year** | **1,463** | 1,025 |

## 11.2 Investments

| | 31 March 2023 £000 | 31 March 2022 £000 |
|---|---|---|
| Rathbones Capital Reserve Cash Account | **5,147** | 4,702 |
| Rathbones Capital Reserve Cash Account (B) | **242** | 4 |
| **Total short-term investments and deposits** | **5,389** | 4,706 |

# 12 Analysis of liabilities

## 12.1 Creditors under one year

| | 31 March 2023 £000 | 31 March 2022 £000 |
|---|---|---|
| Trade creditors | **1,115** | 585 |
| Accruals | **5,963** | 5,048 |
| Taxation and social security | **56** | 50 |
| **Total creditors falling due within one year** | **7,134** | 5,683 |

## 12.2 Creditors over one year

| | 31 March 2023 £000 | 31 March 2022 £000 |
|---|---|---|
| Accruals for grants payable | **9,768** | 1,558 |
| **Total creditors falling due after more than one year** | **9,768** | 1,558 |

# 13 Analysis of funds

## 13.1 Movement in funds 2022/23

| | Balance 1 April £000 | Movement in year £000 | Balance 31 March £000 |
|---|---|---|---|
| **Funds** | | | |
| Unrestricted general purpose | 2,489 | 2,174 | **4,663** |
| Unrestricted designated | 19,653 | (12,864) | **6,789** |
| Restricted | 6,204 | (1,655) | **4,549** |
| Endowments | 3,664 | (353) | **3,311** |
| **Total** | **32,010** | **(12,698)** | **19,312** |

**Movement in funds 2021/22**

| | | | |
|---|---|---|---|
| **Funds** | | | |
| Unrestricted general purpose | 3,800 | (1,311) | **2,489** |
| Unrestricted designated | 18,993 | 660 | **19,653** |
| Restricted | 5,545 | 659 | **6,204** |
| Endowments | 3,377 | 287 | **3,66** |
| **Total** | **31,715** | **295** | **32,010** |

## 13.2 Endowment funds

| | Balance 1 April 2022 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & losses £000 | Balance 31 March 2023 £000 |
|---|---|---|---|---|---|---|
| A Elsie May Sykes Fund | 2,208 | - | (7) | - | (200) | **2,001** |
| B Jeremy Neil Allen | 1,456 | - | (5) | - | (141) | **1,310** |
| **Total** | **3,664** | **-** | **(12)** | **-** | **(341)** | **3,311** |

| Name of fund | | Description of the nature and purpose of fund |
|---|---|---|
| A | Elsie May Sykes Fund | Funding of research and equipment at Leeds Teaching Hospitals NHS Trust. |
| B | Jeremy Neil Allen | Funding of paediatric oncology research, Paediatric Service, Oncology. |

## 13.3 Restricted funds, including linked charities

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below.

| | | Balance 1 April 2022 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & losses £000 | Balance 31 March 2023 £000 |
|---|---|---|---|---|---|---|---|
| | **Material funds** | | | | | | |
| A | Arthritis and Inflammatory Diseases Charity (formerly the Inflammation Group Fund) | 486 | 25 | 137 | - | (116) | **532** |
| B | Leeds Cancer Centre Charity | 1,912 | 102 | (527) | - | (157) | **1,330** |
| C | Breast Cancer Research Action Group | 942 | 26 | (93) | - | (80) | **795** |
| D | Liaison Psychiatry | 644 | - | (179) | - | (52) | **413** |
| E | Paediatric Oncology Research – Jeremy Neil Allen | 177 | 29 | (30) | - | (31) | **145** |
| F | Neurosurgical Research – Philip Moore legacy | 274 | - | (137) | - | (37) | **100** |
| G | Stroke Research – Raymond Bucktrout legacy | 519 | - | (134) | - | (42) | **343** |
| H | NHS Charities Together | 74 | 579 | (517) | - | - | **136** |
| I | UKRI – Medical Research Council | - | 926 | (926) | - | - | **-** |
| | Others (17): | 1,176 | 371 | (695) | (27) | (70) | **755** |
| | **Total** | **6,204** | **2,058** | **(3,101)** | **(27)** | **(585)** | **4,549** |

Linked charities share one set of accounts and a charity number, have the same Trustees and are connected because of the service they provide. They receive a proportion of unrealised and investment gains and losses.

### Details of material funds – restricted funds

| | Name of fund | Status | Description of the nature and purpose of fund |
|---|---|---|---|
| A | Arthritis and Inflammatory Diseases Charity | Linked | Funding of research and therapy for arthritis and autoimmune candidates. |
| B | Leeds Cancer Centre Charity | Linked | Funding of research, equipment and enhanced patient care. |
| C | Breast Cancer Research Action Group | Linked | Funding of research into breast cancer and purchase of equipment. |
| D | Liaison Psychiatry | | Funding for the benefit of the Department of Psychiatry. |
| E | Paediatric Oncology Research | | Income from the Jeremy Neil Allen endowment restricted for paediatric oncology research. |
| F | Neurosurgical Research | | Income from the Philip Moore legacy restricted for neurosurgical research. |
| G | Stroke Research | | Income from the Raymond Bucktrout legacy restricted for stroke research. |
| H | NHS Charities Together | | Restricted grant income from NHS Charities Together. |
| I | UKRI – Medical Research Council | | Restricted grant for early-career researchers from the Medical Research Council (MRC) part of the UK Research and Innovation (UKRI). |

## 13.4 Unrestricted funds

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below.

| | | Balance 1 April 2022 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & losses £000 | Balance 31 March 2023 £000 |
|---|---|---|---|---|---|---|---|
| | **Material designated funds** | | | | | | |
| A | Leukaemia Research | 543 | 33 | (576) | - | - | **-** |
| B | Children's Tumour & Leukaemia Fund | 320 | - | (320) | - | - | **-** |
| C | Yorkshire Cancer Centre | 1,134 | 400 | (1,089) | - | - | **445** |
| D | Academic Chair in Clinical Oncology | 442 | - | - | - | - | **442** |
| E | Children's Services Charity | 26 | 387 | (24) | - | - | **389** |
| F | Motor Neurone Disease Unit | 1,776 | 2,054 | (6,963) | - | - | **(3,133)** |
| G | Critical Care Charity Fund | 282 | 21 | 14 | - | - | **317** |
| H | Kidney Care Charity Fund | 363 | 21 | (34) | - | - | **350** |
| I | Major Projects | 7,110 | - | - | (3,400) | (1,671) | **2,039** |
| | Other designated funds (259): | 7,657 | 371 | (2,209) | 121 | - | **5,940** |
| | **Designated funds** | **19,653** | **3,287** | **(11,201)** | **(3,279)** | **(1,671)** | **6,789** |
| | **General unrestricted fund** | **2,489** | **2,545** | **(3,677)** | **3,306** | - | **4,663** |
| | **Total** | **22,142** | **5,832** | **(14,878)** | **27** | **(1,671)** | **11,452** |

### Details of material funds - unrestricted designated funds

| | Name of fund | Description of the nature and purpose of fund, and approximate timeframe for expenditure |
|---|---|---|
| A | Leukaemia Research | Funding of leukaemia research, 3–5 years. |
| B | Children's Tumour & Leukaemia Fund | Funding of research, equipment, and staff training and development, 3–5 years. |
| C | Yorkshire Cancer Centre | Funding of research, equipment and enhanced patient care, 3–5 years. |
| D | Academic Chair in Clinical Oncology | Funding of research, 3–5 years. |
| E | Children's Services Charity | Funding of equipment, facilities and enhanced patient care at Leeds Children's Hospital, 3–5 years. |
| F | Motor Neurone Disease Unit | Funding of equipment, facilities and enhanced patient care for patients with motor neurone disease, 3–5 years. |
| G | Critical Care Charity Fund | To enhance the treatment and care of patients requiring critical care at Leeds Teaching Hospitals, 3–5 years. |
| H | Kidney Care Charity Fund | To enhance the care and treatment of patients requiring renal services in Leeds, 3–5 years. |
| I | Major Projects | Unrealised Gains on Investment Portfolio, designated for use on major projects within Leeds Teaching Hospitals NHS Trust in line with the Charity's strategy and objectives, 5–10 years. |

## 13.5 Analysis of net assets between funds 2022/23

| | Unrestricted funds | | Restricted funds | | Total funds |
|---|---|---|---|---|---|
| | General funds £000 | Designated funds £000 | Restricted funds £000 | Endowed funds £000 | 2023 £000 |
| Fixed assets | 20 | - | - | - | **20** |
| Investments | - | 19,028 | 6,397 | 3,069 | **28,494** |
| Stock | 6 | - | - | - | **6** |
| Debtors | 321 | 424 | 718 | - | **1,463** |
| Cash investments | 5,351 | (487) | 283 | 242 | **5,389** |
| Cash at bank and in hand | 842 | - | - | - | **842** |
| Liabilities due within one year | (1,492) | (3,582) | (2,060) | - | **(7,134)** |
| Liabilities due after more than one year | (385) | (8,594) | (789) | - | **(9,768)** |
| **Total net assets** | **4,663** | **6,789** | **4,549** | **3,311** | **19,312** |

## Analysis of net assets between funds 2021/22

| | Unrestricted funds | | Restricted funds | | Total funds |
|---|---|---|---|---|---|
| | General funds £000 | Designated funds £000 | Restricted funds £000 | Endowed funds £000 | 2022 £000 |
| Fixed assets | 43 | - | - | - | **43** |
| Investments | - | 20,875 | 7,352 | 3,656 | **31,883** |
| Stock | 4 | - | - | - | **4** |
| Debtors | 606 | 287 | 132 | - | **1,025** |
| Cash investments | 3,650 | 1,017 | 34 | 5 | **4,706** |
| Cash at bank and in hand | 379 | 669 | 539 | 3 | **1,590** |
| Liabilities due within one year | (1,868) | (2,591) | (1,224) | - | **(5,683)** |
| Liabilities due after more than one year | (325) | (604) | (629) | - | **(1,558)** |
| **Total net assets** | **2,489** | **19,653** | **6,204** | **3,664** | **32,010** |

# 14 Legacies

Legacy income is only included in income where receipt is probable, and the amount is capable of being estimated with sufficient reliability or has been received. Legacies recognised in 2022/23 totalled £718k. The following exceeded £50k:

- Joan Margaret Kale for the benefit of Leeds Cancer Centre
- Margaret Joan Abraham for the benefit of the Cardiology Unit
- Sheila Dodd for the benefit of the Heart Unit

## 15 Financial instruments

| | 2022/23 £000 | 2021/22 £000 |
|---|---|---|
| Financial assets measured at amortised cost | 1,463 | 1,025 |
| Financial liabilities measured at amortised cost | 16,846 | 7,191 |

Financial assets comprise accrued income. Financial liabilities comprise accruals including grants.

## 16 Trustee and connected persons transactions

### 16.1 Trustee indemnity insurance

| | Total 2022/23 £000 | Total 2021/22 £000 |
|---|---|---|
| Description of cover | | |
| Markel (UK) Limited: | | |
| Social Welfare Combined Insurance Cover | **11** | 8 |
| Total | **11** | 8 |

## 17 Cash flow

### 17.1 Reconciliation of net (expenditure)/income to net cash flow from operating activities

| | 2022/23 £000 | 2021/22 £000 |
|---|---|---|
| Net (expenditure)/income for the year | **(12,698)** | 295 |
| **Adjustment for:** | | |
| Depreciation charges | **30** | 27 |
| Losses/(gains) on investments | **2,597** | (1,926) |
| Dividends, interest and rents from investments | **(894)** | (723) |
| Increase in stock | **(3)** | (4) |
| (Increase)/decrease in debtors | **(438)** | 482 |
| Increase/(decrease) in creditors | **9,662** | (924) |
| **Net cash used in operating activities** | **(1,744)** | (2,773) |

## 17.2 Analysis of changes in net debt

| | Balance 1 April 2022 £000 | Cash flows in year £000 | Balance 31 March 2023 £000 |
|---|---|---|---|
| Cash in hand and at bank | 1,590 | (748) | **842** |
| Cash equivalent | 4,706 | 683 | **5,389** |
| **Total** | 6,296 | (65) | **6,231** |

## 18 Auditor's remuneration

The auditor's remuneration of £23,100 relates solely to the 2022/23 audit (2021/22: £19,200).

## 19 Operating lease commitments

| | <1 year £000 | 1–5 years £000 | >5 years £000 |
|---|---|---|---|
| Land and buildings | 12 | - | - |

## 20 Contingent liabilities

The Charity has given indemnities to executors under the standard terms for legacies received from dormant accounts. The Trustees believe the risk of significant claims arising as a result of these to be negligible.

## 21 Statement of Financial Activities for the year ended 31 March 2022

| | Unrestricted funds £000 | Restricted funds £000 | Endowment funds £000 | 2021/22 total funds £000 |
|---|---|---|---|---|
| **Income from:** | | | | |
| Donations and legacies | 4,096 | 1,514 | - | 5,610 |
| Charitable activities | 44 | - | - | 44 |
| Other trading activities | 709 | 60 | - | 769 |
| Investments | 650 | 73 | - | 723 |
| Other income | 1 | - | - | 1 |
| **Total income** | **5,500** | **1,647** | **-** | **7,147** |
| **Expenditure on:** | | | | |
| Raising funds | 3,027 | 218 | 15 | 3,260 |
| **Charitable activities:** | | | | |
| Equipment | 712 | 313 | - | 1,025 |
| Environment | 413 | 31 | - | 444 |
| Support specialist staff | 570 | 41 | - | 611 |
| Research and innovation | 1,584 | 296 | - | 1,880 |
| Health and wellbeing | 542 | 459 | - | 1,001 |
| Education and training | 36 | 33 | - | 69 |
| Gifts in kind distributed to beneficiaries | 488 | - | - | 488 |
| **Total expenditure** | **7,372** | **1,391** | **15** | **8,778** |
| Net gains on investments | 1,211 | 413 | 302 | 1,926 |
| Transfers between funds | 10 | (10) | - | - |
| **Net movement in funds** | **(651)** | **659** | **287** | **295** |
| **Reconciliation of funds** | | | | |
| Total funds brought forward | 22,793 | 5,545 | 3,377 | 31,715 |
| **Total funds carried forward** | **22,142** | **6,204** | **3,664** | **32,010** |

Company Registration Number: 10492128



Leeds Hospitals Charity

# “I want the best cancer treatment to be available for patients like me.”

Merton

**Help fund pioneering treatments for more patients like Merton.**

**Remember Leeds Hospitals Charity in your Will today.**
**www.leedshospitalscharity.org.uk**

Registered Charity No. 1170369

**Leeds Hospitals Charity**

England & Wales - Charity number 1170369

# Accounts



*Baby Arlo is currently receiving treatment for cancer at Leeds Children's Hospital*

# Annual Report & Financial Statements

## for the year ending 31st March 2022

Charity Number: 1170369
Co Reg Number: 10492128

*Leeds Cares is the legal name of Leeds Hospital Charity, registered charity 1170369*

leeds hospitals charity

**charity number: 1170369**

# Making a difference

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# Chair's report & CEO Welcome



***Edward Ziff OBE DL***
*Chair of Leeds Hospitals Charity*

# Chair's Report

I am delighted to present Leeds Hospitals Charity Annual Report for 2021-22.

Our vision continues to be to support the Leeds Teaching Hospitals NHS Trust to be the best hospital, in one of the healthiest cities in the UK. In yet another difficult year, not just for the NHS but for the country as a whole, the Charity has responded well. We're continuing to invest in our long-term strategy and work on diversifying the sources of income so that we can continue to support the hospitals with much more funding, now and in the future.

This year has seen some remarkable fundraising activity and many new campaigns that have captured the hearts of the people of Leeds. From dancing celebrities for the Rob Burrow MND Appeal to toddling children in Halloween fancy dress for the Children's Hospital, the generosity of our donors continues to amaze me. Their kindness in giving to Leeds Hospitals Charity means we can award funding that really does make a difference, as demonstrated by just a few of the fantastic case studies that are included in this report.

As well as our supporters, I continue to be grateful to my fellow Trustees, who are dedicated in their loyalty to the Charity and give up their time readily to help us succeed. A special mention also must go to our many volunteers, a group which has more than doubled in number over the last year! Nearly 250 people now regularly give up their time to support Leeds Hospitals Charity, which is simply amazing as their support really enables us to deliver more, every single day.

Finally, I'd like to thank our dedicated staff team, led by our inspiring Chief Executive Esther Wakeman, who have continued to work incredibly hard over the last year.

I hope that you will enjoy reading our Annual Report and that you are as proud as I am to be associated with Leeds Hospitals Charity and all that they do for the benefit of staff, patients and families.



***Esther Wakeman***
*CEO of Leeds Hospitals Charity*

# CEO Welcome

I have been humbled by the loyalty of our supporters this year given the impact that Covid is still having and the other challenges people face. This year began with the country coming out of a third and final Coronavirus 'lockdown' and with the healthcare sector drastically altered. The pandemic has undoubtedly left a legacy of upheaval across the NHS, and the situation in Leeds is no different. As healthcare staff across our hospitals work even harder to tackle the Coronavirus backlog, the need for charitable support has never been greater.

We have worked closely with our hard-working colleagues in the NHS to ensure funds that have been raised, donated and left as Gifts in Wills, have had a phenomenal impact for patients and families. We have supported projects across the hospitals to deliver better outcomes for patients by funding things over and above what the NHS can pay for. From supporting staff wellbeing to funding world-leading research, the wide range of projects we have funded this year is really impressive. We continue to receive great feedback from NHS staff, patients and families that our support is really making a difference and helping to improve the hospital experience across all sites.

Thanks to the continued support of our amazing donors we can keep funding vital projects at Leeds Teaching Hospitals. This year we've added thousands of new regular donors to our database and welcomed new supporters to the charity who have chosen to help our hospitals in new ways; via shopping in our retail outlets or playing in our new lottery.

The launch of our five-year strategy in November 2021 further aligned our charitable goals with that of Leeds Teaching Hospitals and allowed our partners and supporters full transparency of our future plans. We continue to look for ways to improve, learn and adapt to have the greatest impact. We have recognised that we need to be a more inclusive charity and have changed our committees who review funding applications and started changing our recruitment process and other ways of working to consider this. As we look ahead to the second year of our strategy plans, I'm confident we're growing a great team here at Leeds Hospitals Charity who will be trusted to support our NHS in Leeds for many more years to come.



# Our Team

The Board of Trustees is permitted a maximum number of 15 Trustees, which was increased from 12 by the Board on 24 November 2020. At 31 March 2022 the charity had 14 Trustees. Thirteen of the Trustees are independent lay members and were appointed on the basis of their skills and experience. The other Trustee is the Trustee nominated by Leeds Teaching Hospitals NHS Trust, as required by the Articles of Association of the Charity and company.

The Trustees have attended Board meetings during the year as follows:

| Name | Period of appointment | Number of Board meetings attended 2021-22 (6) |
|---|---|---|
| **Mr Edward Ziff OBE DL (Chair)** | From 22 November 2016 | 6 |
| **Dr Yvette Oade (Vice Chair)** | From 24 November 2020 | 6 |
| **Cllr Caroline Gruen** | From 22 November 2016 | 5 |
| **Prof Peter McWilliam (Senior Independent Trustee)** | From 22 November 2016 | 5 |
| **Dame Linda Pollard DBE DL (NHS Trustee)** | From 22 November 2016 | 4 |
| **Mr Christopher Schofield** | From 1 July 2017 | 5 |
| **Mr Jasbir Athwal** | From 25 August 2020 | 5 |
| **Mr Dean Hoyle** | From 25 August 2020 | 1 |
| **Dr Cassie Doherty** | From 24 November 2020 | 5 |
| **Mr Jonathan Grant** | From 9 February 2021 | 6 |
| **Mr Sohail Ali** | From 14 June 2021 | 2 (of 4) |
| **Mr Mark Davies** | From 3 June 2021 | 4 (of 4) |
| **Dr David Berridge** | From 14 June 2021 | 2 (of 4) |
| **Ms Lauren Charnley** | From 9 September 2021 | 3 (of 4) |
| **Heather Jackson** | From 25 August 2020 – 14 April 2021 | 0 (of 0) |
| **Dermot Callinan** | From 1 July 2017 – 3 June 2021 | 0 (of 0) |

In addition, the Trustees appointed three Associate Trustees, Ms Gemma Skelley (24 November 2020), Mr Rob Kurau and Mr Haris Sultan (14 June 2021) who attend Board and Committee meetings but do not have the responsibilities of Trustees. The Associate Trustee role is a development opportunity which allows them to experience the range of duties of Trustees with a view to them taking up the position in future.




*Some of the Leeds Hospitals Charity Team*

The Executive Leadership team of the charity is as follows:

| Name | Role | Appointed |
|---|---|---|
| **Ms Esther Wakeman** | Chief Executive | 17 February 2020 |
| **Ms Sarah Griffin** | Director of Communications | 1 April 2019 |
| **Mr Paul Watkins** | Director of Fundraising | 17 February 2020 |
| **Mr Andrew Forsyth** | Company Secretary | 22 June 2020 |
| **Ms Eve Hartrick** | Director of Finance and Corporate Services | 20 July 2020 |
| **Mr Wasim Akhtar** | Interim Director of Communications | 26 May – 21 October 2021 |
| **Ms Alex Drinkall** | Interim Director of Communications | 31 January 2022 – 18th April 2022 |

# Strategic Report

Achievements and performance – for details of the Charity's achievements and performance, refer to Sections 7, 8 and 9.

Financial review – for the financial review, refer to Chapter 11 and Chapter 5.3, Grant Funding.

Principal risks and uncertainties – for principal risks and uncertainties facing the Charity refer to Chapter 12.

# 3 Our strategy, vision and values

Our vision for Leeds Hospitals Charity is to enhance Leeds Teaching Hospitals ability to be the best NHS Trust, in one of the healthiest cities in the UK.

Leeds Hospitals Charity exists to support NHS staff across all eight hospital sites, helping them to deliver the best care for over a million patients and their families each year. When it's your loved one in hospital, you want the very best care, equipment, training, and research-informed treatment for them – and so do the staff at Leeds Teaching Hospitals NHS Trust. Donations from our supporters and generous legacies mean we can award funding grants, all year round, to fund the extra things that enhance the care provided by the NHS.

Throughout 2021-22, the Charity has continued to embed our three core values which are at the heart of all of our activity.

These values are:



## Transparent

Being transparent is about fostering a culture where honesty and openness are encouraged and valued. Managing expectations, doing what we say we'll do and treating others the way we want to be treated.



## Transform

Transforming lives is not just about the big changes, it's also the small acts of kindness that make a difference. Embracing change, challenging the status quo, celebrating success and learning from mistakes; we are always looking for new ways to innovate and improve.



## Together

Working together means collaborating with our partners towards shared goals. Helping others, accepting help ourselves and encouraging each other to be the best we can be. Empowering everyone to be their true selves, we value differences and recognise they make us stronger.

A prime example of how our values drive our charitable activity can be seen in the launch of our new Motor Neurone Disease (MND) Fundraising Appeal, to raise £5 million for a new care centre on the Leeds Teaching Hospitals site. This campaign has the potential to transform the lives of hundreds of MND patients across our region but needs strong partnerships and a collaborative approach to succeed. By working closely with colleagues across Leeds Teaching Hospitals and delivering a cross-team campaign, we've already succeeded in raising over half of our fundraising target in less than a year.

Alongside our values, throughout the last year we have also further developed a working group on the themes of Equality, Diversity, and Inclusion. We want to be an exemplar employer within the charity sector, ensuring we are committed to a transparent pay and benefits system that's benchmarked across the industry. All staff were invited to attend anti-racism training and employees were also offered the chance to enrol on an Equality, Diversity & Inclusion training course, provided free courtesy of Shipley College. We continue to invest in personal development support for all staff and commit to training employees so there are always opportunities to progress.

Ultimately, we want to guarantee that Leeds Hospitals Charity is an equitable, diverse and inclusive place to work, and that everyone who works here feels welcomed and supported. Throughout the year we made significant improvements to our processes towards being a more inclusive organisation. We've undertaken a review of our recruitment process and made changes to remove barriers to applicants. We've also made changes to our committee process, including our small grants panel, to diversify the membership. This means the members who review our applications now more accurately reflect the communities we serve. This small but important change has led to broader perspectives being included in the grants approval process.

Our work on equality, diversity and inclusion will remain an important part of our strategy over the next five years. Read more about our future strategy in section 13.



*The launch of the Rob Burrow MND Appeal*

# 3.1 Launching our five-year strategy

In late 2021 we publicly launched our five-year strategy, outlining our plans to significantly grow our income in order to help more people every year. Our strategy also focuses on the plans we have to become a more efficient and effective organisation, ensuring we're a great place to work for our employees, and that we're working collaboratively with our partners to have the greatest impact for our communities here in Leeds.

We want to be able to say yes to every request for funding that we receive. We know that every day, our hardworking NHS staff identify projects that could benefit patients and their families, and we'd love to be able to fund them all. However, we also know there are some areas where we can have a greater impact and make a bigger difference to the people of Leeds. These are areas that might be short of traditional funding through the NHS or they might be projects that will impact lots of people in a short space of time.

Prior to launching our strategy, we collaborated with the University of Leeds and Leeds City Council, identifying the priorities for healthcare not just within the acute sector but across the Leeds City Region. As a result, we have developed three new impact areas that will help to focus our grant-funding over the next five years and ensure the projects we're investing in are really making a difference.

These are:

- Health technology and innovation
- Reducing health inequalities
- Treatment of rare conditions

Our full five-year strategy can be read on our website at **www.leedshospitalscharity.org.uk/strategy**

Alongside our five-year plan, we developed two complementary strategies:

## Volunteering strategy

This strategy outlines our commitment to work closely with Leeds Teaching Hospitals to encourage volunteering from all areas of the community in order to support our hospitals in a range of activities. More information on how we've worked with volunteers this year can be found in Section 10 of this report.

## Research and Innovation strategy

Developed in consultation with Leeds Teaching Hospitals and staff at the University of Leeds, our research plans align with the Charity's overarching five-year strategy.

At the heart of our research strategy is our aim to improve outcomes for patients in Leeds, recognising the direct correlation between research-active hospitals and better patient care and treatment. The strategy identifies six areas of strategic importance that will inform how the Charity awards research and innovation funding, including partnership with Leeds Teaching Hospitals, the potential to impact patients within 10 years, the opportunity for national profile and recognition, support for future leaders and alignment with our three impact areas. Significantly, it provides a framework and structure to support good governance, ensuring we will meet the expectations of the Association of Medical Research Charities.



**22**

companies chose us as their 'charity of the year'

over **£43k**

raised through the Christmas 'Sponsor the Sparkle' campaign





**£26,000**

awarded in lottery prizes

**£100k**

partnership with the Lord Mayor as his 'Charity of the Year'

# Our Year in



**239**

volunteers gave

**9,623**

hours of their time

**9**

memory making projects





**32**

Christmas celebrations for patients

**2**

retail shops opened



# Numbers

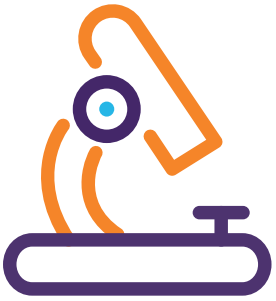


**365**

applications approved

**£296k**

Gifts in Kind donated



**£1.6m**

invested in research and innovation (including in breast cancer, brain tumours, transplantation, paediatric clinical trials)



**£1m**

of vital equipment purchased

**22**

community projects supported by NHS Charities Together addressing health inequalities

over

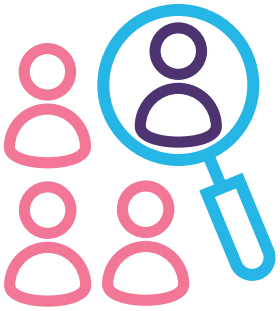
**10,000**

new supporters recruited



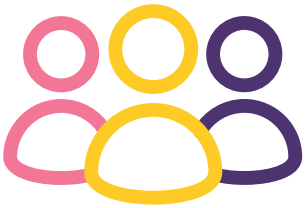
**£96k**

awarded through a themed innovation funding call



**£4.8m**

grants awarded





# Objects and Activities

# 5.1 Objects and purpose

Leeds Hospitals Charity charitable Objects are:

a. To further any charitable purpose or purposes relating to the general or any specific purposes of the NHS Trust or the purposes of the health service;

b. To promote, protect, preserve, and advance all or any aspects of the health of the public; and

c. To advance and promote knowledge and education in medicine and health including engaging in and supporting medical and health research and the dissemination of the useful results.

To fulfil our Objects, we award funding across six funding priorities: equipment, environment, health & wellbeing, research & innovation, specialist staff and education.

# 5.2 Public Benefit

The Trustees have a duty to comply with Section 17 of the Charities Act 2011 which outlines the Charity Commission's general guidance on public benefit. The Trustees can confirm that Leeds Hospitals Charity has fulfilled the public benefit requirement and that this requirement is strongly embedded within the procedures for approving funding applications and spending plans.

The Trustees ensure that all funding applications and spending plans contain identifiable public benefits that are clear and meet the objects of Leeds Hospitals Charity supporting any NHS charitable purpose relating to Leeds Teaching Hospitals and its patients.

The Trustees consider the strategic goals and activities of Leeds Teaching Hospitals and compare these with the achievements and outcomes of the various projects funded, reviewing the benefits brought to the public. The Trustees have referred to the Charity Commission's guidance on public benefit in undertaking the public benefit duty.

Leeds Hospitals Charity's strategic goals and the public benefit requirement are met through a range of projects, as identified in examples of activity funded under each of our priority areas.

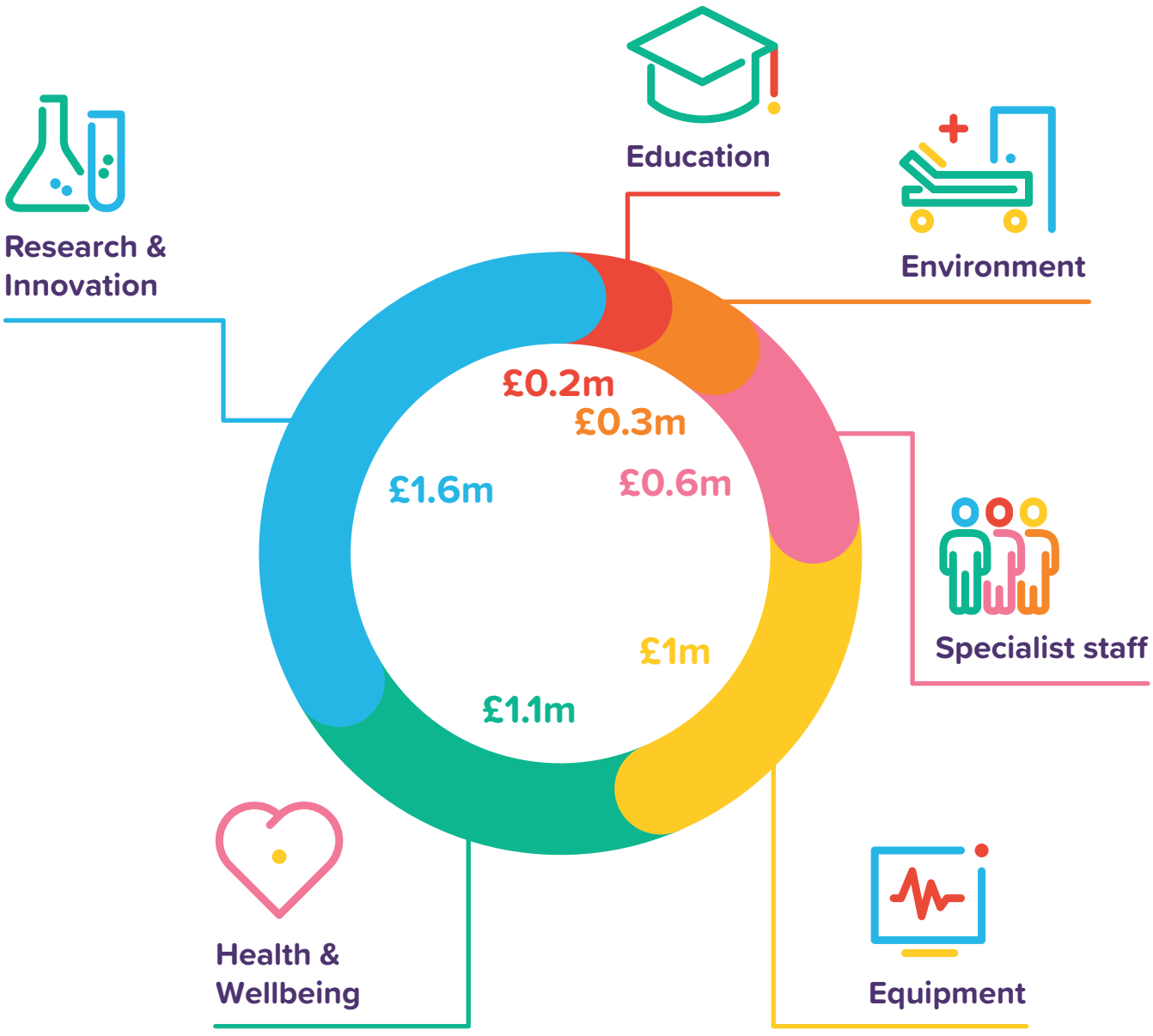
# 5.3 Grant funding

In 2021/22 we awarded £4.8m across six funding priorities via 365 funding applications. We also refreshed our application process to reflect the three new impact areas in our strategy. This means applicants can now specify if they think their project will benefit one of these impact areas and it allows the Charity's Trustees to prioritise applications on this basis.

In 2021, thanks to a gift left in a Will, we were able to introduce the concept of 'themed funding calls' to proactively seek projects that would have impact in a particular area. We invited applications of up to £10k in our first call on the theme of 'innovation'.

This new approach (one we plan to repeat in the coming years) also encourages all staff, regardless of role or specialty, to apply for funding, which is an important feature of our funding strategy.

## Total grant funding £4.8m by funding priority



## Research & Innovation
£1.6m across 68 applications

In 2021/22, 30% of our overall grant funding budget supported research and innovation activity. Nearly 25% of these projects had a value over £10k and six of them were awarded over £50k. Throughout the year we have invested in studies across a range of specialties recognising the areas of clinical expertise in Leeds and also departments where a strong research profile could leverage additional income for the NHS Trust and its partners.

Thanks to charitable investment, over the last year researchers in Leeds are now looking at the effect of cannabinoids in patients with glioblastoma, biomarkers of transplanted kidney health, recurrence of breast cancer, advancements in treatments for patients with osteoarthritis and the cell cycle of brain cells to understand why they resist treatments.

Funding has also enabled attendance at conferences, the publication of research data and the continued support for colleagues undertaking PhDs and MDs who need financial assistance with their fees. Funding research is so crucial to Leeds Hospitals Charity as data shows that research-active hospitals ultimately deliver better patient care.

Case studies from our investment in Research & Innovation can be found in Section 7.3 of this report.

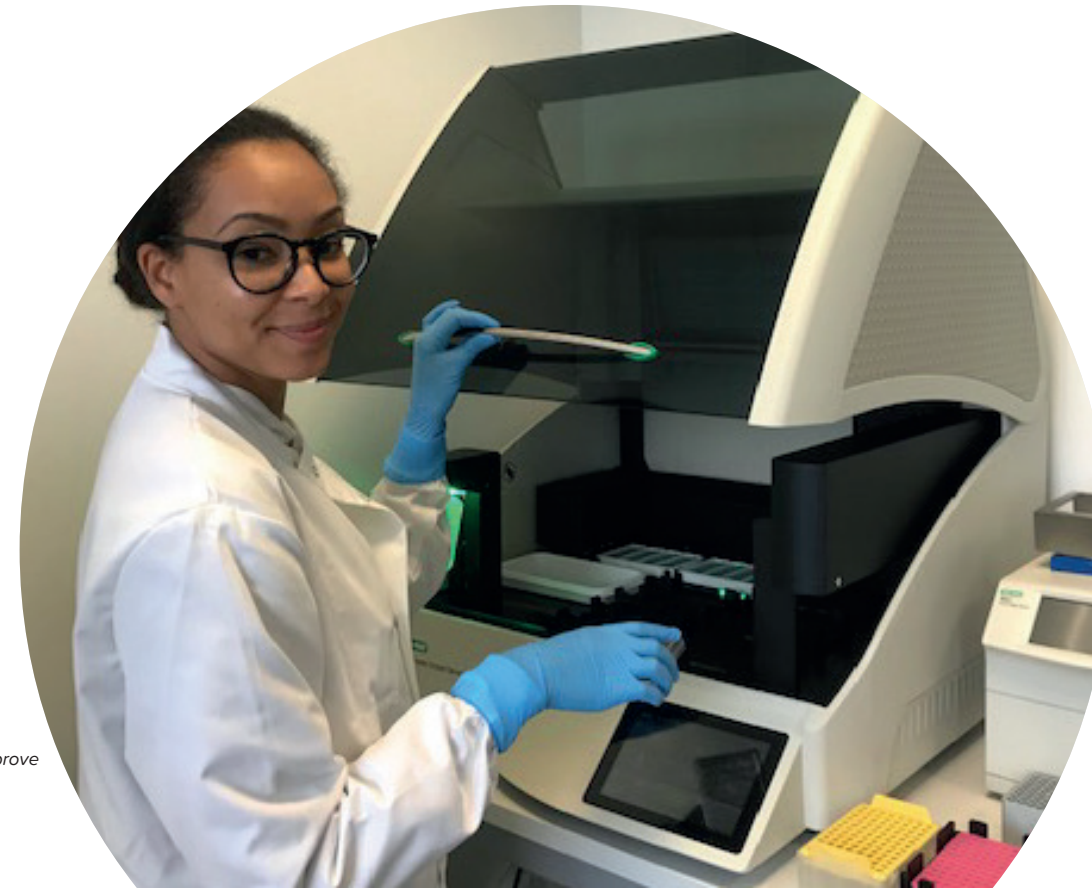
## Equipment
£1m across 56 applications

Charitable funding during 2021/22 has enabled the continued purchase of cutting-edge equipment ensuring Leeds Teaching Hospitals leads the way in health technologies and innovation.

Technology like the 'Next Generation Sequencer' will allow for precision mapping of organs for transplant patients. A new 'digital droplet system' will improve disease monitoring, including the detection and diagnosis of blood cancers. Smaller items such as electric wheelchairs, specialist lamps, additional observation monitoring devices, e-nebulisers and bladder scanners have all been funded and are already available to benefit patients in Leeds.

At Leeds Children's Hospital, we have provided funding for specialist physiology equipment enabling the team to establish a bespoke paediatric service assessing lung function in children with a range of diseases. This means children and their families no longer have to travel to other hospitals. Funding was also provided to enhance breast feeding support for new mums through the loan of specialist breast pumps, both on the neonatal unit and when they are discharged home.

More information on the impact of our funding on Leeds Children's Hospital can be found in Section 7.1 of this report.



*A recently funded digital droplet system will improve the detection & diagnosis of blood cancers*

## Health & Wellbeing
### £1.1m across 120 applications

We continue to award funding to support the health and wellbeing of staff, patients, and their families.

Small amounts of funding in this area can make a big difference. From take-away nights for teenage cancer patients to new technology for paediatric wards, to funding for the After-Cure Unity Choir at Leeds Cancer Centre. Health and wellbeing funding also paid for memory-making kits across the hospital, which are now used by teams in Leeds Children's Hospital and by the nurse specialist team at the Chapel of Rest. Other projects funded in this area have included Christmas presents for patients, festive hampers, and fish tanks in waiting areas.

This year the Charity also continued to support the Comfort Care Pack scheme for the relatives of dying patients. A grant of £8,000 ensured relatives who have a loved one dying in hospital are offered a small pack of toiletries whilst waiting at a patient's bedside. It's a small gesture at an incredibly difficult time and one we are proud to support.

The largest health and wellbeing applications (£0.6m) relate to funding awarded to 22 community-based projects funded via monies awarded through NHS Charities Together. Read more about this in section 7.4.

## Specialist Staff
### £0.6m across 8 applications

Charitable funding for specialist staff provides start-up resources for new or additional roles, providing increased dedicated resource and allowing a team to build an evidence base to support sustainable funding for staff in the long-term.

Approximately 3000 adult patients die within Leeds Teaching Hospitals every year. This is almost 50% of all adult deaths in Leeds. Funding for an additional bereavement nurse has enabled the Trust to respond to increasing demands from families and staff following a challenging two years.

The Play Therapy team received a boost with £61k of funding awarded to Leeds Children's Hospital to create new posts that will support diabetes patients as well as dialysis patients. Both patient groups can experience lengthy stays in hospital with complex treatments. In the case of the diabetes play leader, the new role will work closely with families affected by diabetes in early years, in collaboration with a team directed by Dr Fiona Campbell who was recognised in the Queen's Jubilee Honours list in 2022.

We also awarded £145k to establish a home haemodialysis service for paediatric patients. For children needing to visit hospital 3- 4 times every week for 4-5 hours, this service will be transformational in reducing the need to attend hospital. Funding will ensure two specialist nurses are recruited to develop the new service.







*Comfort care packs can support relatives of a loved one*

“Very thoughtful and very much appreciated. The simple pleasure of brushing teeth makes you feel a whole lot better. Thank you.

**Relative on ward L6 who received a comfort care pack**

“We are so pleased with it and so pleased that the environment is going to provide a comfortable, safe and calm place for the bereaved and a dignified and respectful place for the deceased.

**Sam Oakes**
Nurse Specialist, Mortuary Team

## Education
£0.2m across 85 applications

Support for staff to access training and education remains a commitment of the Charity. A highly skilled and informed workforce delivers better care for patients. Staff value time out to learn, reflect and network; training allows for new and innovative ideas to be adopted in Leeds. In 2021/22 the Chief Nurse Fund received a top-up and has supported 34 members of staff to undertake a course or attend a conference.

An additional 35 education applications have been supported. This year attendance has been particularly relevant as it follows two years of cancelled learning events.

> “I have successfully completed my MSc studies and I would like to pass my sincere gratitude to the Chief Nurse Fund for the financial assistance provided to pursue my studies at the University of Strathclyde. The end result was a retrospective study of the outcome measures of microprocessor-controlled knees.

**Senior Prosthetist**
Seacroft Hospital

## Environment
£0.3m across 28 applications

A calm, clean and inviting patient environment can make all the difference. Over the past year we have funded a range of projects, from a therapy kitchen at Chapel Allerton Hospital, to the Rosemary Suite bathroom supporting mothers who have experienced baby loss. Other projects include specialist seating for waiting rooms, birthing suites, wall art, patient kitchens and the adult cystic fibrosis outpatient facility at Seacroft Hospital.

At St James’s Hospital we have funded the refurbishment of the Chapel of Rest used by families to say goodbye to a loved one, bringing this space up to the same standard as the Chapel of Rest at Leeds General Infirmary funded by the Charity a few years previously. The work involved bringing in additional multi-faith elements recognising the multi-cultural communities who use the facility.




*The refurbished therapy kitchen at Chapel Allerton Hospital*



# Our Linked Charities

Leeds Hospitals Charity has 12 linked charities, detailed below. Two of these are permanent endowments and others were created to support specific projects or causes. The Board of Trustees of Leeds Hospitals Charity is the Corporate Trustee for each of the linked charities and, collectively, has the same responsibilities as the individual Trustees have for the wider Charity. Day One, which was previously a linked charity, was delinked on 30 April 2021 and is now an independent charity, Day One Trauma Support (reg no. 1194227).

In 2021/22 we introduced a new framework to manage linked charities providing greater opportunities for engagement between the Corporate Trustee and stakeholders of linked charities and enhancing oversight of associated activity. The framework includes an annual Partnership Panel meeting, the first of which took place in January 2022.

| Name | Purpose | Charity Number | Governing Document Scheme dated |
|---|---|---|---|
| **Leeds Teaching Hospitals Charitable Fund** | To further any charitable purpose or purposes relating to the general or any specific purposes of the Trust or the purposes of the national health service | 1170369-1 | 29 March 2017 |
| **Leeds Chest Clinic General Purpose Charity** | For any charitable purpose or purposes relating to the National Health Service and in particular, but without any limitation, for the services provided by the Leeds Chest Clinic | 1170369-2 | 29 March 2017 |
| **Inflammation Group Fund** | For any charitable purpose or purposes relating to the rheumatology and arthritis services at Leeds Teaching Hospitals within the National Health Service | 1170369-3 | 29 March 2017 |
| **Leeds Children's Hospital Charity** | To enhance the care and treatment of children in Leeds Children's Hospital and to provide equipment for Leeds Children's Hospital | 1170369-5 | 29 March 2017 Amended 24 April 2018 |
| **Robert Ogden Macmillan Centre** | To support the Robert Ogden Macmillan Centre | 1170369-6 | 29 March 2017 |
| **Yorkshire Brain Appeal** | Research and clinical trials into brain diseases | 1170369-7 | 29 March 2017 |
| **Leeds Cancer Centre Charity** | To fund specialist medical equipment for diagnosis and treatment of cancer; to fund cancer research; and to enhance the care of patients with cancer | 1170369-8 | 29 March 2017 Amended on 24 April 2018 |
| **Breast Cancer Research Action Group** | To fund research into breast cancer and the purchase of equipment for the treatment of breast cancer | 1170369-9 | 29 March 2017 |
| **Leeds Little Livers - Transplant Games Trust Fund** | To support child transplant patients to participate in Transplant Games and events | 1170369-10 | 29 March 2017 |
| **Rays of Hope** | To fund and support research into cancer conditions of the liver | 170369-11 | 29 March 2017 |
| **Elsie May Sykes** | The income shall be applied for the purchase of medical equipment or to further medical research (but excluding research relating to the transplantation of human organs, human egg cells or human embryos and excluding medical research involving the vivisection of animals) for which no exchequer funds are available for the benefit of the hospitals | 1170369-12 | 29 March 2017 |
| **Jeremy Neil Allen** | For the purpose of paediatric oncology research and/or at the absolute discretion of the Trustee for paediatric service (including research) and/or for any other part of Leeds Teaching Hospitals within the National Health Service for the purpose of paediatrics and/or oncology (including research) | 1170369-13 | 29 March 2017 |

# The Inflammation Fund

For over twenty-five years the Inflammation Fund has supported research projects in early arthritis. Significant successes in identifying treatment methods mean the linked charity now focusses its efforts on the prevention of immune mediated inflammatory diseases more broadly. Rheumatology publications from LTHT are the most highly cited of any NHS Trust. The team is able to predict when arthritis is more likely to occur and is now working closely with primary care networks across the country to identify patients at the earliest opportunity to prevent arthritis and other inflammatory diseases from developing.

In summary the research to date has enabled the team to draw the following evidence-based conclusions, and the outcome of further prevention studies is awaited.

- It is possible to accurately identify at-risk populations, with different risks of progression
- Validated prediction scores of variable complexities are available, with a choice of numerous predictors
- Scores can be adapted to availability of biomarkers
- Anti-CCP2/3 positive individuals with no joint involvement may be an ideal population to target for intervention

Over the past year having experienced delays during the pandemic the appointment of specialist posts including a clinical research fellow, clinical trials coordinator and a clinical trial assistant has bolstered the resource and supported the continuation of world-leading research at Chapel Allerton Hospital.

# Leeds Little Livers

Leeds Little Livers is a linked charity of Leeds Hospitals Charity dedicated to supporting participation by children and young people in the annual British Transplant Games. The Children's Liver Unit at Leeds Teaching Hospitals Trust is one of three in England. The Leeds Children's transplant team attends the British Transplant Games every summer. The Games provide a unique opportunity for children and their families to gain peer support from those who have experienced a similar journey.  It is a time to celebrate life after a transplant and remember donor families.

In 2021/22, Leeds Little Livers have been preparing for the British Transplant Games which were held in Leeds in July 2022. They have been raising funds to send their team to the games and to provide kit, accommodation, and other supplies.

Leeds Hospitals Charity is a key partner of the Games and hosted the donor run as well as supporting with other activities working in partnership with Leeds City Council, Transplant Sport and Westfield Health.




*Some of 'Team Leeds' at the Newport Games in 2019*

# Yorkshire Brain Appeal

Yorkshire Brain Appeal is dedicated to funding research into brain diseases with a particular focus on Epilepsy, Multiple Sclerosis (MS), Parkinson's Disease Dementia and Alzheimer's. Over the past 12 months funding has supported a new brain research nurse post, taken up by Claire Reidy.

Claire is currently supporting numerous studies in MS such as Expand, Lemtrada Pass, Optimise, MS STAT 2 and also a Migraine study.

Claire's role involves assessing patients' eligibility, recruiting and following up patients to the trial as well as maintaining oversight of their engagement throughout the trial. Claire will build a relationship with a patient throughout the trial and feels privileged to get to know them and their families. It's a rewarding role that wouldn't have been possible without charitable funding.

Research is fundamental to advancements to treatment and care for patients with brain conditions. Claire knows that the more staff who can be funded, the more studies that can be supported and the more likely we are to see discoveries that will change the outcomes for patients in Leeds and West Yorkshire.



*New research nurse Claire Reidy*

# Rays of Hope

## Rays of Hope is dedicated to raising funds for research into cancer conditions of the liver.

Rays of Hope has continued to support the education and training of surgeons and will to invest in research activity, including fellowships and consultant time to support and supervise less experienced researchers.

In 2021/22 Rays of Hope supported several members of staff to attend conferences to both share their fantastic work and also to learn from best practice around the world. In particular, we supported a team of NHS staff to attend the Association of Upper Gastrointestinal Surgery of Great Britain & Ireland in 2021.

We are preparing a submission to the Charity Commission to request formally that the Objects for Rays of Hope are amended. If successful, income will support all aspects of abdominal surgery including planned and unplanned care.

# Robert Ogden Macmillan Centre

## Leeds Cancer Support (located within the Sir Robert Ogden Macmillan Centre) complements clinical care by offering information and a wide range of holistic support in a warm and welcoming environment. The support services are available to anyone who has been affected by cancer; patients, those supporting them and their families. The Centre benefits from specialist staff and trained volunteers who run services and meet patients and their carers.

In 2021/22 the Robert Ogden Macmillan Centre was still operating a much-reduced service due to Covid and was providing support to patients virtually. They have been running yoga, mindfulness and therapy sessions online and also produced a series of videos for patients on topics such as healthy eating and exercise.

In particular, over the last year charitable funding continued to fund the provision of the hair loss service. It offers practical and emotional support for people experiencing hair loss due to cancer treatments. Previously, clients would have to pay prescription charges for their wigs, with a cost of around £74. This has meant some patients didn't take up the offer of wearing a wig, even though they would have liked to. The funding has enabled Leeds Cancer Support to open up the service to every patient, regardless of their ability to pay.

# Breast Cancer Action Research Group

## The fundraisers involved in the Breast Cancer Research Action Group remain as committed as ever to funding research and equipment for breast cancer patients.

In 2021/22 they have been able to resume their regular fundraising coffee mornings and Christmas Fair for the first time since 2019.

In November 2021 we launched a grant funding call to utilise some of the amazing fundraising achieved by Breast Cancer Research Action Group. The grant funding opportunities were:

- 1 x Internship of no more than £20,000 - aimed at newly qualified staff including allied health professionals and nurses who are considering an academic career and interested in obtaining research experience and skills.
- 1 x Post-doctoral Fellowship of no more than £180,000 - to enable the award holder to pursue an independent research project, towards the completion of a significant piece of publishable research.
- 1 x project grant of up to £50,000 to pump prime a research study.

To date we have awarded one project grant exploring new therapeutic strategies for breast cancer patients, in particular how to reduce recurrence through better cytotoxic chemotherapy.

Following agreement by the Board of Trustees at its June meeting, we will be writing to the Charity Commission to request closure of the Leeds Children's Hospital Charity, Leeds Chest Clinic General Purpose Charity; both of these linked charities have a balance of nil and have not received further income during the year.

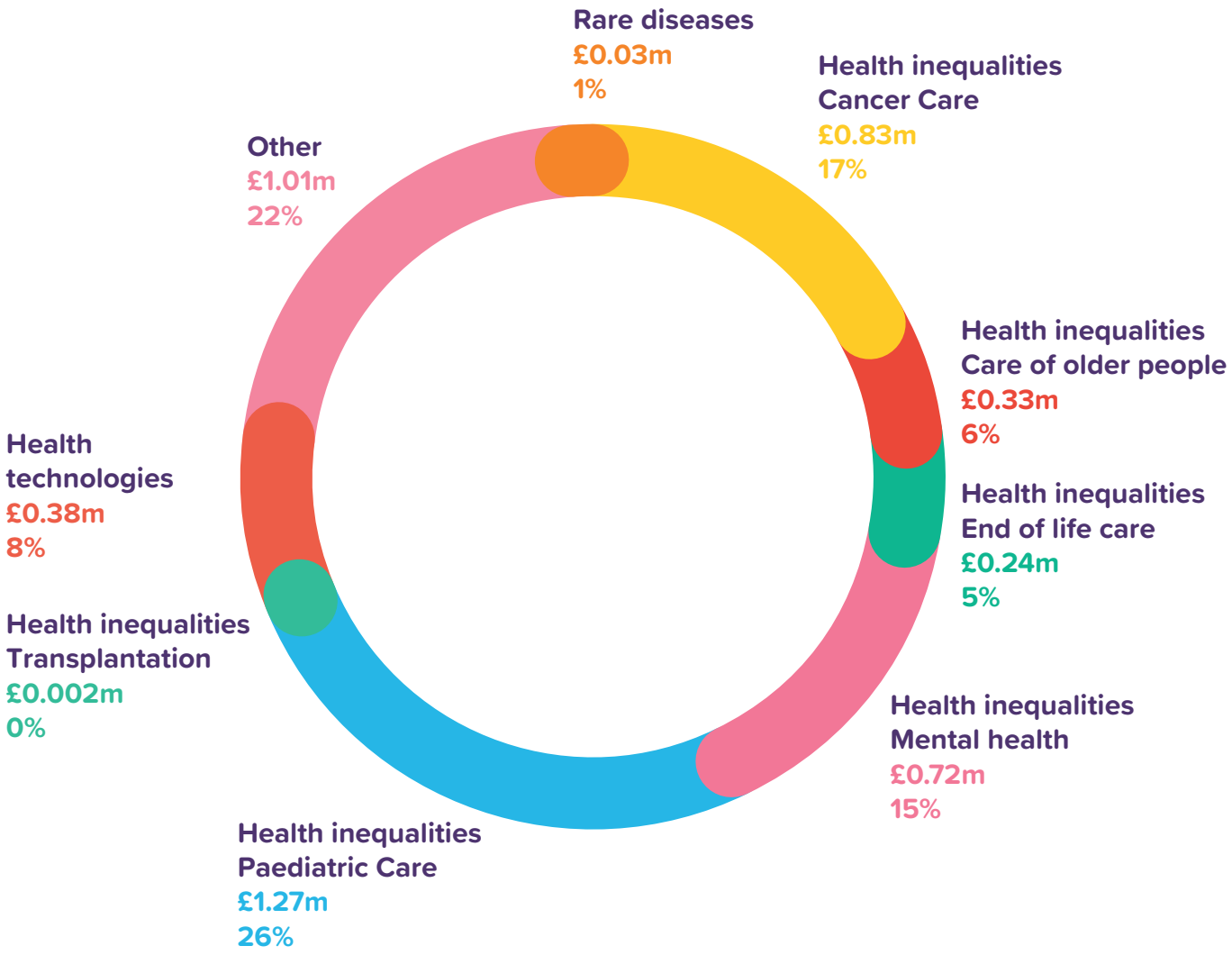
# Achievements and performance supporting our hospitals

As part of our five-year strategy, we began prioritising grant applications that could demonstrate benefit in one of three key impact areas:

- Health technologies and innovation
- Tackling health inequalities
- Rare diseases and conditions

This section showcases just three of the projects that have been awarded funding. As we embed our strategy further, we will focus on developing new funding calls against our areas of impact.

## Total grant funding £4.8m by impact area



# Health technologies & Innovation

In 2021/22 we have funded innovative 3D technology to help the Leeds Artificial Eye Service manufacture more lifelike artificial eyes, for children and young people who have lost an eye due to cancer, glaucoma, or trauma. Each year, there are approximately 11,500 artificial eyes needed in the UK to meet demand from both new and existing patients, who need regular replacements.

Losing an eye is an extremely distressing and traumatic experience for children and their family. The loss of an eye can make children feel self-conscious and worried about interacting with their peers. Artificial eyes are usually hand-painted and take over six weeks to manufacture, which has meant some patients have to wait a significant period of time, impacting their rehabilitation and quality of life. Thanks to funding for the adoption and implementation of new technologies here in Leeds, patients will benefit from eyes made using photography, which means they have a more life-like appearance, manufactured in a much shorter timeframe.



*An artificial eye manufactured through 3D technology*

# Tackling health inequalities

In Leeds, over a quarter of the population are experiencing health inequalities caused by several factors including social and economic issues. Individuals living in deprived areas are more likely to be affected by cancer and Yorkshire has some of the worst adult cancer outcomes in the country. This is in stark contrast to paediatric cancer outcomes in the region, which are world leading.

The Leeds Cancer Centre has some of the best clinicians in the country researching and discovering new treatments and delivering excellent care. Holistic support is equally vital for the mental health and wellbeing of cancer patients and their families.

In 2021/22 we provided over £100k of funding to enable recruitment of a specialist Chaplain within the Leeds Cancer Centre. This is a new, two-year, post to strengthen the work of the chaplaincy service and to ensure a greater number of cancer patients and their families have access to specialist chaplaincy support. The Oncology Chaplain will work with inpatients and outpatients and provide specialist support through pastoral, spiritual and religious care.

# Rare diseases

Dr Lydia Green is an early career researcher investigating children with rare inherited white matter disorders. 'White matter' is an umbrella term for damage to the brain's white matter caused by reduced blood flow to the tissue. It can cause issues with memory, balance, and mobility. Funding from Leeds Hospitals Charity has covered Dr Green's University fees whilst she studies for a PhD fellowship alongside her clinical practice as a paediatric neurologist. This has provided an invaluable opportunity for Dr Green to develop research skills and develop research hypotheses which will lead her to carrying out her own independent research. Dr Green will take up a consultant post at Leeds Teaching Hospitals in June 2022 and will continue to pursue her research activity.



*Dr Lydia Green*

# 7.1 Leeds Children's Hospital

Leeds Children's Hospital supports hundreds of thousands of paediatric patients every year. As one of the largest children's hospitals in the UK, it provides a range of specialist services for children across the North of England. During 2021/22 we have awarded almost £1m specifically for projects to enhance the care and experience of paediatric patients. Projects vary in size and scope, from Halloween craft packs to specialist staff roles in order to pump prime new services. All are focused on enhancing the care and treatment of paediatric patients in Leeds.

Our first ever children-focused fundraising event (the Children's Toddle in October 2021) was so successful it funded staff room refurbishments, upgrades to patient kitchens and entertainment devices for paediatric patients.

## Case Study
### Specialist Staff

Meet Olivia! Thanks to charitable funding, Olivia Jessop is the new specialist play leader on ward 50 at Leeds Children's Hospital. Olivia's role is funded for two years, to support children undergoing dialysis and their families.

The haemodialysis team provides treatment for children with kidney disease. Children and young people travel far from different areas across Yorkshire and the Humber regions to access the full range of renal replacement therapy offered by the team.

In haemodialysis, your blood is allowed to flow, a few millilitres at a time, through a special filter that removes wastes and extra fluids to replace the work of your kidneys. The clean blood is then returned to your body. Most patients need to have dialysis three times a week for 3-5 hours.

Olivia offers normalised and preparation play sessions to help the children understand their illness and treatment, correct any misconceptions and to express their feelings. Normalised play creates positive experiences and enjoyment, which is essential for children and young people who travel far and sit connected to a dialysis machine for several hours.

She helps them prepare for the sessions through role play – using a doll with a dialysis line to show them how it will work and what will be expected of them – and employing distraction techniques to take the focus away from the procedure or pain.




*Play Specialist Olivia supporting a patient going through dialysis*



## Case Study
## Equipment

Over £45,000 has been provided for the purchase of a transport incubator for the Neonatal Unit at St James's University Hospital.

Before we funded this specialist equipment, arrangements had to be made for one of the two incubators at Leeds General Infirmary to be sent over to St James's to transport babies to receive urgent specialist care. This arrangement was costly and inconvenient.

The provision of a transport incubator is improving patient safety and clinical outcomes in babies, by ensuring the safe and rapid transport of babies who require medical/ventilatory support between locations. It also enables sick or premature babies to be transported back to their mothers if their mother is too unwell to visit the Neonatal Unit.

"We're so grateful to Leeds Hospitals Charity for funding this vital piece of kit which means we can provide the highest quality of care across both sites and even during transportation. The state-of-the-art incubator allows us to continue intensive care for very ill babies who require time critical treatment at the LGI before and during their journey there. We can now also provide better support to Mums with complex medical conditions  who need to deliver their babies in a specific theatre at SJUH that may not be near the Neonatal Unit.

**Dr Cath Harrison**
Consultant Neonatologist

## Case Study
### Health & Wellbeing

Meet Caroline Verdon! After her baby was born prematurely at 33 weeks, Caroline wanted to do something to help. Through funding from Leeds Hospitals Charity, the Neonatal Unit at Leeds Children's Hospital has created an innovative new podcast series that launched on 17th November 2021. The podcast, co-produced by Caroline, aims to support parents and families as they experience the 'highs and lows' of spending time on a neonatal unit with a premature or very poorly baby.

The podcast, called 'Unexpected Beginnings', began to mark World Prematurity Day..

> Our youngest child was born prematurely at 33 weeks in Leeds in 2019. Fred weighed 3lbs and I remember feeling scared to touch him in case I broke him. I felt guilty and blamed myself for him coming early and I struggled for a long time to feel a bond with him. These feelings can make you feel very isolated because most of us bury them for fear of being judged but in reality, most parents on the neonatal unit are having similar thoughts. This podcast is something I would have listened to; I could have done it as I lay awake at night or whilst I sat by Fred's incubator. It would have made me feel better knowing I wasn't the only person feeling my feelings and having my thoughts and would have made the experience less insular.

**Caroline**

## Case Study
### Paediatric Research

Meet Jonathan! In 2021/22 we awarded funding to support the continuation of the Jeremy Neil Allen Fellowship. The one-year fellowship offers trainee doctors the opportunity to focus on developing research skills, working alongside the experienced teams in the paediatric Clinical Research Facility. The inaugural fellow Jonathan Smith has supported multiple trials at Leeds Children's Hospital and enhanced the quality and value of care provided by the research team. In recognition of his work, Jonathan was awarded the Yorkshire & Humber Research Network Early Career Researcher Award.

> Just wanted to say how brilliant Jon Smith has been helping screen for our time critical neonatal studies. The secret to decent neonatal recruitment is the daily push and reminder to the clinical team to consider the trials and he has been great with this.

**Kathryn Johnson**
Consultant Neonatologist & Research Lead



*Research Fellow Jonathan Smith*

# 7.2 Leeds Cancer Centre

During 21/22 we awarded over £830k across 55 applications to support a range of initiatives and projects to enhance cancer care and treatment in Leeds. From small items like clothing for patients receiving radiotherapy, to bigger projects like digital innovations for research and the latest diagnostic technology that will mean better and quicker diagnoses for people with cancer. Additional observational monitors and falls sensors for use across all cancer wards were also funded to provide a service over and above what the NHS currently provides.

Leeds Cancer Centre is one of the largest cancer services in the UK, treating thousands of patients every year. Charitable funding continues to have a positive impact on the experiences and outcomes of patients who are diagnosed and cared for here.



## Case Study
### Digital Droplet PCR System

Charitable funding allowed for the purchase of a brand-new digital droplet PCR system for the Haematological Malignant Disease Service (HMDS). HMDS is a laboratory that specialises in the diagnosis of blood cancers for patients referred to Leeds Teaching Hospitals. HMDS also acts as a diagnostic reference centre for many national and international clinical cancer trials.

There are over 60 recognised subtypes of haematological cancers which means that it is extremely important to have an accurate diagnosis and monitoring during and after treatment.

This new equipment allows the team to broaden their use of high sensitivity testing to other disease areas, including acute leukaemia and lymphomas. Initially the team will focus on identifying low levels of molecular abnormalities to expand the options available for ongoing monitoring and treatments. The system will also bring the team up to the same standard as other hospitals and ensure they remain at the cutting edge of cancer detection and diagnosis.

> “I have always wanted to work within the cancer field, so I was very excited to not only be given that opportunity but to work towards potentially implementing a valuable piece of technology into service. The droplet digital PCR offers highly sensitive detection of mutations present at very low frequencies with a simplified workflow, which has a wide range of clinical applications including post-treatment monitoring so we really look forward to the project outcomes.

**Jen Carter**
Healthcare Scientist

## Case Study

# Chorus of confidence and friendships

For the second year in a row, the Charity supported the Unity 'After Cure' Choir at Leeds Cancer Centre. The informal choir group is made up of people who have previously been treated for cancer and they meet regularly for practice at St James's University Hospital.

The funding enabled the group to purchase new instruments, sheet music and pay for travel for the Choir to attend events around the country. Feedback from former patients involved in the Choir has been wholly positive, with attendees reporting improved confidence and new friendships being forged.



*The Unity 'After Cure' Choir*

## Case Study
R & I

Meet Alexios! Leeds Hospitals Charity is funding Alexios's post as a full-time clinical research fellow along with a part-time clinical research nurse to conduct a feasibility clinical trial with the aim of making surgery safer for patients with bowel cancer.

Bowel cancer is the fourth most common cancer and the second biggest cause of cancer deaths in the UK. Most patients with bowel cancer undergo major surgery, which cures over half of patients. However, around one in three patients suffer a complication, with severe complications leading to death or long-term disability, financial hardship, and dependency on carers.

The gold standard for assessing fitness for bowel cancer surgery is cardiopulmonary exercise testing (CPET) which involves the patient exercising on a cycle ergometer to measure cardiac and respiratory function and help predict, and mitigate, the risk of post-operative complications.

However, not all patients are able to tolerate exercise testing and it involves an additional trip to the hospital and specialist facilities, costing £350 per test.

A new remote monitoring system could potentially alleviate these issues. It involves the patient wearing a patch for three days to capture physiological data which is connected to a dedicated mobile device. Over the next two years, Alexios will be conducting a feasibility clinical trial at St James's University Hospital involving 150 patients, to determine whether remote monitoring is at least as good as the fitness test in predicting post-operative complications in patients undergoing elective bowel cancer surgery.

> "Undertaking research is an integral part of my development and is key to my aim of becoming a Consultant in General Surgery with a special interest in Colorectal and Trauma & Emergency Surgery.
>
> I'm so grateful to everyone who donates to support research. This Fellowship is a valuable stepping-stone in my career, and I wouldn't have been able to do the work without support from Leeds Hospitals Charity. It's an exciting area to be working in and could have huge benefits for patients in the future.



*Alexios Dosis, Clinical Research Fellow at Leeds Cancer Centre*

# 7.3 Research and Innovation

During 2021/22 and following the launch of the research and innovation strategy we have dedicated resource and time to developing our research management processes. A refreshed grant application process now means there is an external and internal review of applications, as well as an independent expert scientificpanel.

amrc
ASSOCIATION OF MEDICAL RESEARCH CHARITIES

Post year-end we made an application to the Association of Medical Research Charities to become an accredited member of the research community. Our membership was confirmed in July 2022, this will not only improve our standing but will also ensure academic partners are able to benefit from government funding to cover associated indirect costs which means charity funds will go further. Part of the process for being a member involved setting up a new scientific panel to independently advise Trustees on the quality of each research funding application.

Our strategy has provided a focus for funding including attracting and retaining talent in Leeds and enabling Leeds patients to be part of national trials.

## Case Study

### Efficacy of brain cancer treatments

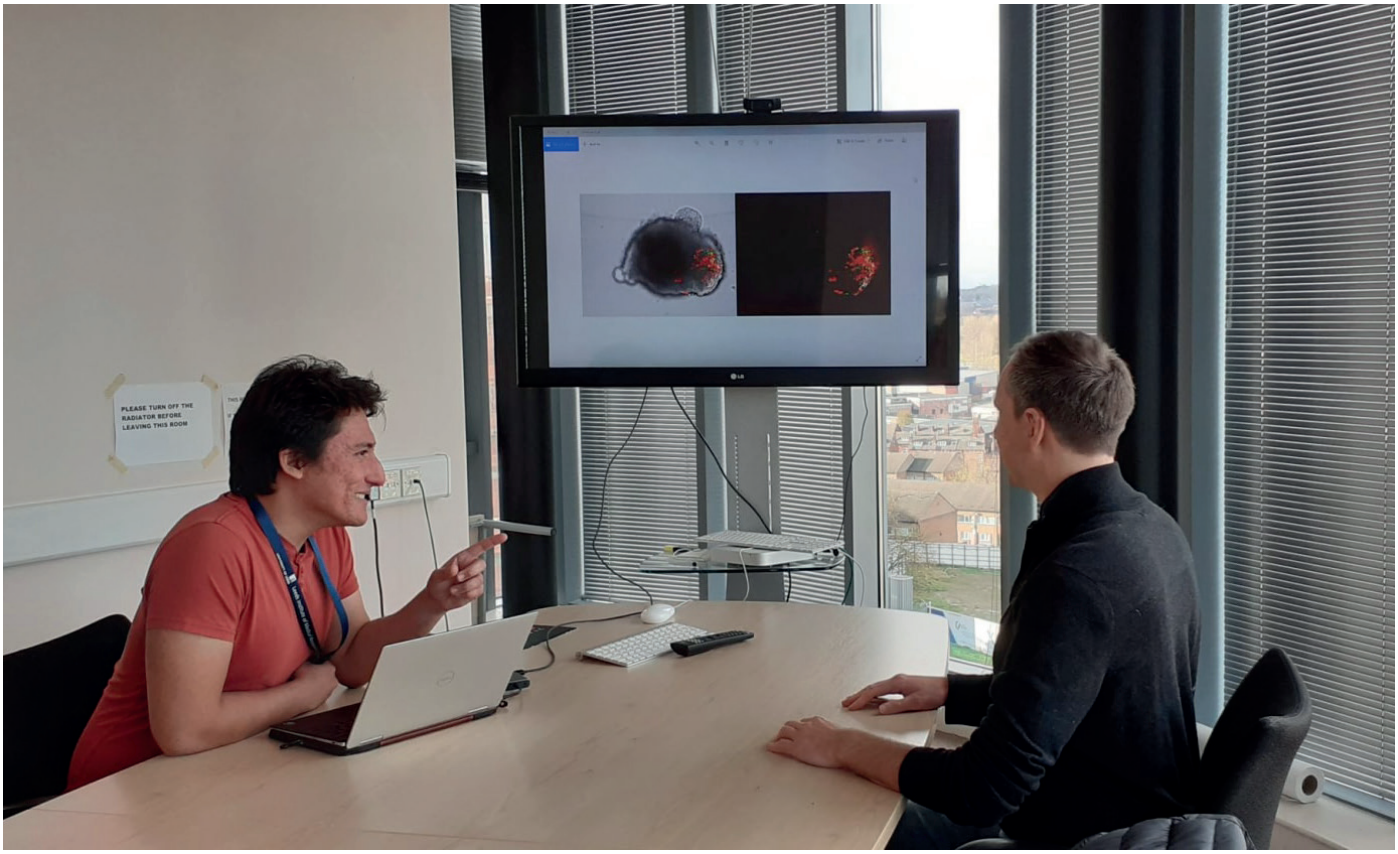
Meet Christopher! Leeds Hospitals Charity has awarded £200k to fund the final two years of a PhD for new researcher Christopher Yusuf Akhunbay-Fudge, who is undertaking research into efficacy of treatment into brain cancer.

Brain cancer is often incurable. Typical life expectancy for glioblastoma patients after tumour discovery is only around 12-15 months, even with the best treatment available. One treatment for brain cancer involves surgery to remove the cancerous lump. Unfortunately, even when the visible lump is removed, there are still cancer cells left behind. These cells mix in with normal brain tissue, making them impossible to cut out with surgery. Instead, doctors try to kill the leftover cells with radiotherapy and chemotherapy. However, some of the cancer cells find ways to resist treatment and eventually grow back new tumours. We desperately need new treatments to help these patients.

Christopher's study aims to learn why some cancer cells don't progress to the stage of the cycle that makes them vulnerable to treatment. Using a special 'colour change' method, researchers can watch under a microscope, as brain cancer cells go through the cell cycle. The colours of the cells change as they go through different points in the cycle. The study will insert the coloured cancer cells into a normal ball of brain tissue, so they can monitor the cell development. New technologies have enabled researchers to artificially force these cells to the point of their cell cycle where they are vulnerable to treatment, enabling radiotherapy or chemotherapy to be more effective.

Trainee surgeon Christopher has decided to take three years out of his medical training to focus on this study. He says:

> The lab is where you can test real hypotheses and hope to see breakthroughs. If by the end of my three-year project we're able to add to the arsenal available to treat and prolong life, I will feel a great sense of achievement. Although early in my career, I have met with many patients diagnosed with glioblastoma. It's indiscriminate and wreaks havoc for families. There are no survivors of glioblastoma.




*PhD student Christopher*

## Case Study

### Use of cannabinoids to extend life expectancy

In 2021/22 Leeds Hospitals Charity committed to funding a 'World-first' trial to assess whether a cannabis-based drug could extend life for thousands with aggressive brain tumours, following promising results from a phase one study in 27 patients. Funding will support the Leeds based element of the trial which will benefit between 20 to 30 cancer patients in Leeds.

The new phase two trial, to be funded in collaboration with The Brain Tumour Charity, will assess whether adding Sativex (an oral spray containing the cannabinoids THC and CBD) to chemotherapy could extend life for thousands with a recurrent glioblastoma. The drug — already used in treating multiple sclerosis — was found to be tolerable in combination with chemotherapy, with the potential to extend survival, in a phase 1 trial in glioblastomas earlier this year.

## Case Study

### Helping improve quality of life for cancer patients

Meet Sue! Thanks to the funding of over £160,000 from Leeds Hospitals Charity, Research Nurse Sue Hartup has taken up the post of Nurse Research Fellow. A diagnosis of cancer is a deeply traumatic experience for anyone and one of the worst aspects of this is the impact severe side effects can have on the patient's quality of life. Funding from Leeds Hospitals Charity has funded a new fellowship position which will facilitate studies on quality of life and the impact that can have on longevity and survival rates.

Prior to her new role, Sue was a senior breast cancer research nurse for nearly 20 years and says that:

> "The biggest problem we've always had, doing any sort of research is time and money. What this funding will do is allow me to stay separate from the research team to develop research and not just deliver it. It's increased the capacity, as well as the knowledge. We'll be able to then deliver new studies in maybe two years, something that if you're doing it part time would have taken five years.



*Nurse Research Fellow Sue Hartup*

## Case Study

### Building research resilience within Leeds Teaching Hospitals

Enduring funding awarded to Leeds Teaching Hospital's Research & Innovation Department in 2020 continues to have an impact. The ongoing CARA (Clinical Academic Research Activity) scheme provides early career researchers with intern opportunities to kick start research career as well as providing protected time for clinicians to undertake research and importantly make applications to national funding bodies and develop collaborative networks.

> "It's a powerful scheme for clinical academics and new clinical staff with research backgrounds.

**Chris Parrish**
CARA scheme awardee

## Case Study

### Themed Innovation Grant Funding Call

In November 2021 we launched a funding call using funds gifted to the Charity in a Will. We invited applications from across Leeds Teaching Hospitals for up to £10,000 to fund innovation projects. At the end of the process the Charity awarded over £96k across 11 applications, including:

- The Musculoskeletal Physiotherapy team will be using the HoloHuman app to enhance the training of physiotherapists within the Trust. Through using this app, students and clinicians will have a greater depth of knowledge than 2D images or traditional case studies offer, this will enable them to deliver a higher standard of care, better patient education and increased confidence in their own knowledge. It is also an innovative way of educating others that has the potential to put Leeds Teaching Hospitals in the spotlight for advancing technology enhanced learning.
- A multi-disciplinary team of dentists and neurologists from Leeds Teaching Hospitals, led by Joshua Twigg, will be conducting research into whether oral health can be a simple, quick, cost effective and painless way to track the progression of Multiple Sclerosis, and possibly even to predict relapses. This is a pivotally important feasibility study limited to working with 20 patients with relapsing-remitting MS.
- Mr Chandra Shekhar Biyani, Consultant Urologist, was awarded funding to create a 3D simulation model of a bowel with connected ureter and kidneys as a training tool for conduitoscopy. Conduitoscopy requires very specific surgical skills, which necessitate frequent training and practice, and there is currently no way to practice these skills outside of actual surgeries. This model will provide a new way to practice this uncommon and difficult skill in a controlled environment.



*A bronze statue of the late Sir Capt Tom Moore by artist Andrian Melka, now stands outside Chapel Allerton Hospital*

# 7.4 Awarding funding from NHS Charities Together

As one of the member charities of the national charity, NHS Charities Together, Leeds Hospitals Charity was chosen as the lead charity responsible for receiving a grant on behalf of West Yorkshire and Harrogate (Stage 2 Funding). This was money raised by the general public and businesses during the coronavirus pandemic and distributed regionally by lead NHS charities on behalf of the wider Integrated Care System.

Following a robust grant process, where 96 applications were received, a total of 22 projects submitted from organisations across West Yorkshire and Harrogate were awarded funding to a total of £1.158m. Projects were chosen based on their alignment to the NHS Charities Together Stage 2 Fund Criteria which was to improve health outcomes amongst communities most adversely affected by Covid-19.

Each of the projects have been designed to help tackle health inequalities within local population sub-groups or communities, with the aim of building resilience within the health care system and actively reducing pressures on Leeds Teaching Hospitals Trust and the wider NHS in the region.

In 2021/22 £596k was initially distributed to kick start these programmes. Through the provision of community-based support for service users – whether that be to assist with sexual health, mental health, physical wellbeing, nutrition or peri and post-natal support – the 22 organisations are contributing to addressing health inequalities and making accessible services and provisions for those most in need of support.

## The 22 organisations are:

1. Bradford Trident
2. Positive Action for Refugees & Asylum Seekers (PAFRAS)
3. Open Country
4. Carers' Resource
5. Touchstone
6. Women's Activity Centre CIC Ltd
7. Holbeck Together
8. Basis Yorkshire
9. Bramley Elderly Action
10. People Matters (West Yorkshire)
11. Leeds Older People's Forum (LOPF)
12. Inspired Neighbourhoods
13. BID Services
14. Huddersfield Mission
15. Dementia Friendly Keighley (DFK)
16. The Candlelighters Trust
17. The Art House
18. Barca-Leeds
19. Rugby League Cares
20. Keighley Healthy Living (KHL)
21. North of England Activities and Training (NEAT)
22. Leeds GATE (Gypsy and Traveller Exchange)

# Projects delivered with the funding include:

### Bramley Elderly Action & Bramley Baths – Wellbeing Sessions

Bramley Elderly Action and Bramley Baths have collaborated to provide accessible exercise and social wellbeing sessions to older people in the local area. Physical exercise ranges from gentle fitness classes to swimming sessions and the social sessions are facilitated by staff but driven by members in terms of their focus. Topics discussed at the social sessions include nutrition advice, covid-19 guidance and physiotherapy. The project has broken down established barriers to exercise and social activity, contributing to improved health and wellbeing. A film has been produced of the project's participants featuring positive testimonies and case studies.

### Open Country – Helping People with Disabilities to Access and Enjoy the Countryside

With support from the NHS Charities Together funding Open Country have developed a series of active sessions aimed to encourage positive exercise and wellbeing among services users with disabilities and ongoing mental health conditions. Such classes include yoga, spin cycling, capoeira dance and the outdoor 'Wild Things' social group. The accessible nature of the classes and access to equipment has increased consistent engagement from participants and reduced social isolation in the disabled community.

### The Art House – Creative support for people with mental health and addiction issues, new mothers and people with dementia and their carers

The Art House have established a programme of creative workshops including art therapy, photography sessions and the maternal journal. Their focus has been on creating an inclusive, safe, and non-judgemental space for those feeling isolated or struggling with confidence. The maternal journal workshops are delivered by a team of creative midwives to new mothers or pregnant women. The workshops enable parents to engage in a creative activity in a safe and shared space, with the opportunity to talk with other parents and share their experiences.

# 7.5 Improving the hospital experience

The Charity continues to provide funding to support Trust-wide projects that impact both the wider staff population as well as all patients treated across all eight hospital sites.

### Renovating our NHS staff rooms

In 2021/22 we funded the refurbishment of 11 staff rooms. By transforming these spaces, we're helping to improve staff wellbeing, and in turn ensure that patients continue to receive the best possible care and support.

> Our old facilities were tired and outdated. Our refurbished staff room has more space, additional seating and is light and airy. We now also have a new kitchen in a separate room, which is new and clean and a pleasure to use. We are eternally grateful for this support from Leeds Hospitals Charity.

**Beverley Kelley**
Acting Matron, Paediatric and Plastics Theatres

### Bexley Wing Theatres Health & Wellbeing Room

The theatres in Bexley Wing are a high stress, demanding and busy environment covering major surgery. The department had nowhere to go for staff to decompress when work pressures or events became overwhelming as the team are unable to leave the department for long periods of time. During the pandemic the need for a wellness room became very apparent. The new room is an area for quiet contemplation and can be used by Clinical Psychologists and Mental Health First Aiders to provide confidential support to staff.

> Thank you so much for this. The staff have started using the Wellbeing room, we are very happy with it.

**Chris McLoughlin**
Oncology Theatres Team Leader



*the newly opened wellness room in the Bexley Wing at St James's University Hospital*

### Hospital wide initiatives transforming the patient experience

The Charity provided £100k of funding for a specialist project manager and business analyst to lead on the implementation of a 'patient portal project' maximising use of a government grant awarded to the Trust for health technologies. The new platform will enable the Trust to deliver enhanced patient-facing services, including the ability for patients to view medical records, message care providers, receive vital educational resources, track symptoms and more, supporting the 1.5 million patients that the Trust cares for each year, across all its locations. The platform is an important facilitator of the Trust's digital vision, enabling the provision of excellent, safe and integrated patient-centred care in Leeds and beyond, and will also support plans to recover elective waiting lists and create virtual wards.

We also provided funding for a project to make access to our hospitals easier for all. The funding will enable hospital web pages to include Detailed Access Guides for each hospital site. Detailed Access Guides describe the patient / visitor journey step by step, covering the accessibility of individual wards and departments in detail. They consider both access needs and disability needs from lots of different perspectives, not only focussing on mobility impairment, but also learning disability, sensory impairment, dementia and mental health.

### Employee Support Fund and Patient & Volunteer Fund

The Charity has continued to provide funding to two Support Funds, one for staff & volunteers and the second for patients and their families. The emergency funds provide immediate access to small grants in a time of crisis.

> "I first heard about the fund from the lovely family nurses who helped me through the whole process and put the application in for me. I applied to the fund to help me cover travel expenses due to having a C-section and not being able to drive. Both me and my partner are self-employed, and I wasn't receiving any wages etc so having a baby in the neonatal unit was a financial strain at a time I should have still been working. The fund provided the money to cover my travel expenses so I could be with my little boy every day without worrying about paying for buses/taxis, it was a saviour and made our time in hospital that little bit easier! Thankyou.

**A Patient who benefited from the Patient & Volunteer Fund**

"It's now easier for staff to observe patients using these mirrors. Thank you, we are very grateful."

"This pays for our volunteer management system subscription. It accurately holds our volunteer data, hosts all volunteer training and allows volunteers to schedule for shifts and log their hours and their feedback. This provides assurance to staff and allows us to accurately report on volunteer activity."

"Parents and families of babies on the neonatal unit now feel more included and part of their baby's care. Quotes from parents include "vCreate is a God-send". It's fantastic to be able to give parents this facility to record and keep their baby's progress and allow them to see their baby, when they cannot be here 24/7. Thank you."

"Thank you so much. This funding means we have been able to provide immediate support to those who have experienced a sudden loss of income or an unexpected expenditure."

# A big thank you fr

"I am enjoying the opportunity of studying again and am extremely grateful that Leeds Hospitals Charity has enabled this chance."

"I am now able to complete my portfolio to become a registered biomedical scientist. Thank you so much for my funding, it has allowed me to achieve my career goals."

"Through the completion of this module thanks to the charity funding, I can provide more tailored, specific, specialised care."

"Each baby at the point of discharge will receive a bag of developmental toys to take home with them to help aid the baby's development at home. This is so important – thank you! "

"I would like to thank Leeds Hospitals Charity for giving me the opportunity to undertake my training, it would not have been possible without the financial support of the charity."

"Thank you for this funding - patients, families and carers gain significant positive benefits from participating in research. Overall it provides hope for the future for new treatments for neurological conditions."

"Thank you - by providing distracting and fun technology in a bright new entrance will put patients at greater ease when they arrive."

"Thank you for the donation for presents to ensure staff and patients had a memorable Christmas!."

"My PhD Student has directly benefitted from this funding. In the future we really believe that people with cystic fibrosis will benefit from the research she has been able to do. Thank you. "

"The funding has been great, it's enabled me to provide much need support in a highly emotional setting and provide safe spaces for exercise and social activity. It will make a huge difference for Trans people access the hospital and help staff when addressing those who identify as Trans."

"Thank you - the difference that these neonatal support packs makes to families is phenomenal and would not be possible without the support of the charity."

# rom our NHS staff

"This funding has helped make Christmas as magical as possible for children in hospital. From party bags to Christmas trees, blow up decorations, real reindeers, gifts and specific gifts for end of life we could not have done any of this without your funding."

"I have been able to offer the parents of deceased children, often who have had their clothing seized by the police, the opportunity to have their child dressed in a Leeds sport kit after the post-mortem examination. This enables parents to have a choice, see that their child is being treated as an individual and that respect and dignity underpin the post-mortem process."

"Thanks to your funding, we have benefited from a much improved environment in the staff rest area and improved kitchen facilities"

"The new ultrasound replaced a damaged one, so the risk of infection is gone and the quality of the scan is much improved enabling the staff to be able to place the PICC line in the best vein making the procedure more time efficient too. Thank you!"


9
Fundraising




*Some of the Leeds Hospitals Charity fundraising team*

# Our Fundraising Promise

## We are incredibly grateful to our donors, fundraisers and volunteers, who support a wide range of causes across Leeds Teaching Hospitals.

At all times, Leeds Hospitals Charity prioritises the needs and wellbeing of our supporters, donors and beneficiaries. Our supporters and donors are our greatest strength, and are treated with care, respect and honesty.

Our Fundraising Promise aligns with the Code of Fundraising Practice. The Leeds Hospitals Charity values of transparency, transformation and working together have driven our Fundraising Promise which is publicised on our website.

The Charity believes everyone should be given the opportunity to support a cause they care about should they wish to. However, we recognise there are many times when it is not appropriate to accept a donation, or where an individual may need extra time or support to make an informed decision about donating.

Leeds Hospitals Charity is mindful of individual circumstances and provides individuals whom we believe to be vulnerable with the necessary time and support to make an informed choice about donating, including suggesting asking friends and family for advice. At any time, if we decided it is not appropriate to accept a donation, or if it came to light that a supporter who had already donated did not have the capacity to decide to donate, the donation would be refunded.

Leeds Hospitals Charity provides guidance, information, support and training wherever possible to ensure our fundraisers and volunteers have a rewarding experience and carry out their fundraising activities in a way that is legal, open, honest and respectful.

Supporters fundraising 'in aid' of Leeds Hospitals Charity are encouraged to register with the Leeds Hospitals Charity Fundraising team, where they will be given guidance and asked to sign a Fundraising Agreement, where appropriate. A letter of authority is also issued.

2021/22 was the first full year of our five-year strategy. In a difficult climate we made significant advancements in our plans to grow our income, by developing a retail offering, launching a public lottery and recruiting regular donors to the Charity. As part of this program of development we engaged with three professional fundraising agencies to advance our individual giving and public lottery projects. In year we spent a total of £966k with Britevox, Smile and SEC who recruited 1,000 lottery players and grew our total number of regular givers in-year by 3,500. The Charity ended the year with 4,023 regular givers in total helping to underpin our fundraising base in years to come.

To ensure recruited donors remain loyal to the Charity, we have invested in developing our supporter care team. Their function is to ensure donations are banked and acknowledged efficiently and thereafter informed of the impact that they have affected through their donations. To optimise our efficiency a new Customer Relationship Management system was procured in year and will come online in 2022/23.

A vital source of income for most charities remains legacy income. For the first time in the Charity's history significant investment was made in late 2021 to develop fundraising collateral to promote legacies.

# Capital appeals

The Hospital of the Futures Programme to build a brand-new Children's Hospital in Leeds continued to make headway in 2021/22. The Capital Appeal Board has secured £6.5m of pledges so far. We now await the final decision on when Treasury funding for the project will be released, at which stage we will seek further pledges and schedule a public fundraising phase of the Appeal to raise £30 million to transform the project into a truly futureproof hospital for children.

A brand-new capital appeal to raise funds for a £5 million Centre for Motor Neurone Disease (MND) was launched in September 2021. Inspired by local rugby legend Rob Burrow and his family, The 'Rob Burrow Centre for MND' will be a bespoke start-of-the-art centre that will transform the care of those affected by this terrible disease.



*An artist's impression of the new MND centre*

The response of the public was phenomenal with an amazing £1.7m raised by the end of the financial year. The prospect of this facility has been the inspiration for some incredible feats over the last year. One of these dedicated fundraisers was Ian Flatt, an MND patient who completed a 100-mile trek, following which he set about planning to climb Mount Snowdon, all in his bright orange motorised wheelchair.



*Fundraiser Ian Flatt who has MND*

Former Rugby League Referee Dave Merrick was hit hard by Rob's diagnosis. With this in mind and spurred on by the inspirational fundraising of others raising money for the MND centre, Dave decided to swim the distance between Pontefract and Old Trafford, a journey Rob made on many occasions during his glorious rugby career at Leeds Rhinos. Dave's impressive swim ended on Christmas Eve and he raised just under £10k.

Best friend of Rob Burrow, rugby legend Kevin Sinfield OBE also put his best foot forward in support of his former teammate when he undertook the 'Extra Mile Challenge', running 101 miles in 24 hours between Leicester Tigers Stadium and home of the Leeds Rhinos, Headingley Stadium. He raised a staggering £2.5m which was shared equally between Leeds Hospitals Charity and the MND Association. The resulting publicity from the event was significant with the Charity featuring several times on BBC Breakfast and throughout national media outlets.



*Kevin Sinfield OBE completing his 'Extra Mile' Challenge*

In December 2021, racehorse Burrow 7 made his debut at Catterick Racecourse. Funds raised through a membership scheme are also being donated to the appeal. Our thanks to Burrow Racing Club manager Phil Hawthorn, trainer Jedd O'Keeffe and all the team.

In March the stars came out in support of the MND Appeal by dancing at the 'Strictly Burrow Ball', the brainchild of Rob Burrow's sisters, Joanne Hartshorne and Claire Burnett. The pair hosted the star-studded night at Headingley Stadium and raised over £80k.



*Newsreader Dan Walker reunites with his Strictly dance partner Naydia for the Strictly Burrow Ball*

“

# We want to provide a safe haven for our patients and their families - a peaceful environment that reiterates to them that they have the best possible care, helping them ‘live in the now’, a serene place that instils hope and courage.

**Dr Agam Jung**
Consultant Neurologist who leads the MND team at Seacroft Hospital

# 9.1 Corporate Supporters

The last year has seen the pandemic continue to impact on the business community but, despite these challenges, corporate fundraising has raised over £300k to support Leeds Teaching Hospitals.

Commercial partnerships throughout the year have gone from strength to strength and 'Charity of the Year' partners raised over £30k for the Charity. Our current partnership with toy store 'The Entertainer', supported by fintech charity Pennies, gave customers within selected stores the option to add a donation to support Leeds Children's Hospital at the point of sale. The scheme raised £12k this financial year alone, giving a total of over £27k since the partnership began.

Two badge manufacturers who sell #hellomynameis badges across the NHS and donate a small fee per sale have collectively raised over £16k this year to support the Leeds Cancer Centre. Abalone Graphics Ltd have raised over £35k since their partnership began in 2016 and 'Name Badges International' have raised £90k for the Charity since 2015.

This year's Sponsor the Sparkle campaign has been an incredible success, with 60 stars lighting up Brotherton Wing at Leeds General Infirmary and a further 20 stars illuminating Bexley Wing at St James's University Hospital. The stars helped to bring some festive cheer to staff, patients, and visitors and at the start of December a virtual switch on event was held, with Kevin Sinfield OBE delivering the official countdown. Thanks to the generosity of 34 businesses across Yorkshire, Leeds Hospitals Charity raised £43.5k through this event to support Leeds Teaching Hospitals and the amazing work they do to care for our loved ones during the festive period.




*The 2021 Sponsor the Sparkle campaign spread to St James's University Hospital*

In December, delivery company Hermes UK generously donated £20k to Leeds Hospitals Charity to support the Rob Burrow Centre for MND Appeal, to get us closer to our goal of raising £5 million to build a specialist MND Centre in Leeds.

We have continued to receive generous support from long term Corporate Partners Lowell, who have raised over £425k since 2015 to support Leeds Teaching Hospitals through staff fundraising. In addition to a generous donation that Lowell gave last year to support the Capital Appeal to build a brand-new Leeds Children's Hospital, they have since given a further £15k towards the build, and an additional £25k towards a Patient and Volunteer Hardship Fund to support patients and volunteers who are experiencing financial hardship.

# 9.2 Major Gifts and Charitable Trusts

The success of Leeds Hospitals Charity cannot be achieved without the continuing support of Major Donors and Trusts & Foundations. Throughout 2021/22, we have received many generous donations from these supporters. This has enabled the Charity to award funds for medical research, specialist equipment, patient care, staff support and environment improvements to our hospitals, which would not otherwise be provided by the NHS.

Major Donors and Trusts & Foundations help us to transform the hospital experience for patients, their families, and staff. They help our world class researchers in Leeds to take medical discoveries that have been made in a laboratory setting and move them into mainstream practices to improve the lives of patients. We are hugely grateful for every donation.

Those that have kindly donated over £10k to Leeds Hospitals Charity in 2021/22 include:

Anonymous Donors

Emma Maltby Memorial Fund

Beaverbrooks Charitable Trust

Marjorie & Arnold Ziff Charitable Foundation

Jack Brunton Charitable Trust

EBM Charitable Trust

Yorkshire Children's Hospital Fund

4LOUIS

Marcia & Andrew Brown Charitable Trust

Bayer Plc

Cystic Fibrosis Care

Martin and Suzannah Allard

Donations to be spent where they are needed most are vital to the survival of any charity, and with applications from Leeds Teaching Hospitals Trust coming to us every day from across the 20,000 members of staff, it is essential that we have the capacity to respond to as many of the hospital's needs as possible. We were therefore particularly grateful to Min Leather for her unrestricted donation of £10k to Leeds Hospitals Charity in appreciation of care received in our hospitals.

# Thank You

We remain incredibly grateful to the generosity of all Major Donors and Trusts & Foundations who supported our work throughout 2020/21 and helped to enhance the NHS in Leeds for staff, patients, and their families in extraordinary circumstances.

Many vital, wide-ranging, and innovative projects across Leeds Teaching Hospitals have been funded with the support of Major Donors and Charitable Trusts & Foundations, including:

**Leeds Artificial Eye Service:** We received very generous donations from the Marcia & Andrew Brown Charitable Trust and Bayer Plc to purchase a 3D printer and scanner to manufacture life-like artificial eyes for children who have had an eye surgically removed due to cancer or trauma. See section 7 for more detail on this project. *(Bayer Plc was not involved in the development or implementation of the project)*

**Osteoarthritis Research:** An anonymous donor donated £10,000 to undertake a research study, to evaluate, using a blood test for inflammation,how a group of people whose osteoarthritis pain will respond to specific therapies. This vital research will represent a significant step forward to the day when osteoarthritis pain can be eliminated. The donor has also pledged a further £10,000 for this work in the next financial year.

**BTE PrimusRs:** Donations from several Trusts & Foundations including the Jack Brunton Charitable Trust and the E B M Charitable Trust enabled us to fund the BTE PrimusRS for the Hand Surgery Unit at Leeds General Infirmary.

**Bowel Cancer Research:**. We received a remarkable donation of £200,000 from an anonymous donor, which will enable our world class researchers to conduct a clinical trial looking into making surgery safer for bowel cancer patients. See section 7 for more information on this research.

**MRI Entertainment System:** Yorkshire Children's Hospital Fund kindly donated £20,910 to provide an entertainment system for a children's MRI scanner. The system improves focus for the patient and means children will not need to wait for a general anaesthetic ensuring their treatment is not delayed or disrupted.

**Cystic Fibrosis Care:** Cystic Fibrosis Care generously donated £37,500 for the upgrade of facilities and equipment at the Leeds Regional Adult Cystic Fibrosis service, which looks after patients from across Yorkshire.

**Rosemary Suite Bathroom Refurbishment:** The Rosemary Suite at Leeds Teaching Hospitals provides care for women who have suffered baby loss but may still require the use of a delivery suite. A kind donation of £11,860 from 4 LOUIS enabled the upgrade of two bathrooms in the Rosemary Suite.




*BTE Primus RS*

# 9.3 Legacies

We are incredibly grateful for the heartfelt support we receive from individuals who have very kindly made provisions in their Will for Leeds Hospitals Charity. In 2021/22, legacy income amounted to £568k supporting a wide range of areas and causes across Leeds Teaching Hospitals.

As appropriate, these legacies have been added to either unrestricted funds, unrestricted funds designated by the Trustees for specific purpose, or restricted funds.

- Mr Arnold Allinson left £43k for the benefit of the General Purposes fund.
- Ms June Ann Rawlings left £70k for the benefit of the Bexley Wing.
- Ms Sybil Hewitt left £72k for the benefit of Leeds Cancer Centre.
- Mr Arthur Turner left £101k for the benefit of the General Purposes fund.
- Mr Ronald Abbey Graham left £16.6k for the benefit of Leeds Cancer Centre.
- Ms Stephanie Helen Elizabeth Morgan left a pecuniary gift of £2k for the benefit of Leeds Children's Hospital.
- Dr Stanley Albert Sills left £5k for the benefit of Scleroderma Research at Chapel Allerton Hospital.
- Mrs Sheila Marie Heaton left a pecuniary gift of £1.5k to the Renal Unit at St James's University Hospital.

Further generous pecuniary and residuary gifts were left to benefit various other areas of the hospitals including those left for general purpose funds to enable the gifts to be used where the need is greatest.

We are truly grateful for the support we receive.

In 2022 we launched the Leeds Leads Research Fund so that people who wanted to make a difference as part of their legacy could leave a gift in their Will specifically to fund research projects in Leeds. If you would like to learn more about leaving a gift in your Will to Leeds Hospitals Charity please contact Sue Baulk on **susan.baulk@leedshospitalscharity.org.uk**.

# 9.4 Community and in-memory support

## Community

Despite the pandemic, our community fundraisers have been truly amazing yet again. With supporters raising £288k from all manner of activities, including head shaves, epic swims, raffles and so much more!

### Fundraiser Profile

Sue and Claire Hunter organised the very first Norman Hunter Golf Day, in memory of husband and Dad, Norman Hunter. Working together with friends and family, the event was a phenomenal success and raised over £40k.

Former English footballer Norman was diagnosed with Chronic lymphocytic leukaemia (CLL) in 2013 and lived for many years under the care of Professor Hillmen and his amazing team at St James's University Hospital. Norman was given the chance of many more years with the help of the CLL care team but sadly contracted COVID-19 and died in April 2020.

> “As Norman’s family we would like to assist the Charity in helping other patients and families living with CLL, by funding continuous research into this disease.




*The first Norman Hunter Golf Day held in 2021*

### Fundraiser Profile – Matt & Jo

After suffering from double vision, Matt and Jo took their daughter Evie for a check-up, only for it to end in 14 hours of emergency brain surgery. This was due to a large malignant tumour on the base of Evie’s brain stem that required months of radio and chemotherapy. The journey was long and tough but thanks to the incredible NHS, Evie is doing well.

To support those who saved her life, Matt’s nephew Connor is ‘Running4Evie’, completing multiple full and half marathons to raise awareness and funds for Leeds Children’s Hospital. He has already raised a fantastic £6k for this amazing cause and has no intention of slowing down his support of Evie and those who cared for her.

### Fundraiser Profile – The Owen Family

Since Baby Roux’s diagnosis with a brain tumour, his parents Antony and Amy Owen have tirelessly raised funds in support of the paediatric neurology ward which treats their son. On 27 November 2021 the very first ‘Roux’s Army Stronger Together Ball’ was held.  Having already raised £40k for the Charity, the Ball at Cave Castle Hotel raised a further £12.5k. The Owen family have also continued to be huge advocates for the Charity and the work we do, giving up their time to speak at many events and undertake media activity.

## Fundraiser Profile – The Lord Mayor

Every calendar year, each Lord Mayor chooses a Leeds-based charity to champion during their year in office. This year's Lord Mayor, Councillor Asghar Khan, chose to support Leeds Hospitals Charity, with a particular focus on raising awareness and funds for renal and diabetes services as this was a cause close to his heart. Various events were organised, from a 'jailbreak' fundraising day to a 'Curry and Quiz' night. Thanks to his fundraising efforts the Lord Mayor has raised over £100K during his tenure.




*Cllr Asghar Kahn at the Leeds 10K as part of his Charity Partnership*

## Fundraiser Profile – Jacqui Drake

Patient Jacqui Drake continues to work tirelessly, raising funds for Leeds Cancer Centre through her appeal 'Jacqui's Million'. Despite the continuing uncertainty and restrictions of the pandemic, Jacqui raised an incredible £54k in 2021/22, bringing her overall total to more than £287k. From the Mad Hatter's PositiviTEA Party in May, to her 'Positively Swing' event on a snowy day in November, Jacqui's relentless energy and passion has enabled vital funds to be raised.

These funds have been spent quickly, used to purchase numerous items to improve the lives of patients living with cancer, including dignity screens, items for the Bexley Patient Hotel, a bladder scanner, phlebotomy chairs  plus much, much more. In December, Jacqui even overcame her fear of heights and scaled the Sadler building at the University of Leeds. Patient comfort and a better experience is at the heart of her fundraising campaign and Jacqui's 'Cancer Journeys' radio show continues to connect patients with cancer across Yorkshire creating a powerful and positive peer support network.

Jacqui was recently honoured to receive The Kate Granger Award for Outstanding Contribution at the Yorkshire Choice Awards.

"Having our own bladder scanner has made a massive impact on patients. We no longer have to borrow a scanner from another part of the hospital, so patients don't have to wait so long to be scanned and can be in and out of the ward in no time at all. All the staff have been trained on using the scanner so it has added to our competencies as well. Thank you to the Jacqui's Million appeal!

**Gill Cox and Andrea Mudd**
Staff Nurse, Leeds Cancer Centre

"The patient hoist has definitely had an impact. We used to have to borrow a hoist from the MRI team which contributed to delays in both departments, with patients have to wait for much longer in beds for a hoist to come available. The wait time has decreased massively and we're able to see to patients needs much more quickly. Thankyou.

**Charlotte Martin and Rebecca Maddocks**
Therapeutic Radiographers

In January 2022 the charity employed its first In-Memory Officer. The role is tasked with developing supporter journeys, 'memory funds' and working on plans for an in-memory appeal to take place in the Autumn of 2022 alongside staff of Leeds Teaching Hospitals.  Developed to support families and friends who wish to donate in memory of a loved one, in-memory donations have been very generous in 21/22 raising over £130k.

# 9.5 Events

The last year proved to be another unpredictable time for events at Leeds Hospitals Charity. Beginning the year in lockdown, events slowly became possible again and by the end of the summer, supporters had taken part in Total Warrior, the AJ Bell Triathlon, the Leeds 10k and Leeds Half marathon. Both running races took place on the same day, at the same time, for the first time in their 15-year history, and 70 runners raised over £14k for the Charity. The Great North Run was also back with a bang, with over 50 supporters taking part and raising over £10k. The AJ Bell Triathlon was finally able to take place following postponement in 2020 and the partnership has now raised over £25k in the three years we have been working together.

At the start of 2021, working in partnership with Great Run Company, we launched our first virtual event in response to the pandemic. The Leeds Parks Challenge encouraged participants to run a total of ten 5km runs in parks across Leeds over a 12-week period. In total, 256 people took part with more than 90% of supporters completing the challenge and raising £24k. One participant, paediatric patient Lizzie Thomas took part in the challenge and despite her own physical limitations completed each part of the 50km target in 1km stints to raise a whopping £3k.

The highlight of 2021 was our inaugural Toddle, a 1km walk for the under-fives. Taking place in October the event lent itself perfectly to a Halloween fancy dress theme and raised funds for Leeds Children's Hospital. Over 250 participants attended the event at Temple Newsam Park with their families and with some of the most amazing spooky fancy dress outfits; even the rain could not dampen their spirits. Supported by our wonderful corporate sponsors 'Newbie and Me' the day was a fantastic success with the final fundraising total reaching an astonishing £39.5k.



*Lizzie Thomas taking part in the Leeds Parks Challenge*



*Our Halloween themed Toddle event*

Every year we also have a wonderful group of people who find their own events & challenges to help support the hospitals. Even during the middle of the pandemic, our supporters were determined to raise vital funds. From cycling the length of the country or running over 100km in one go, our supporters went the extra mile for our NHS heroes, raising in excess of £25k.




*Brave fundraisers walking the Yorkshire 3 Peaks in aid of Leeds Hospitals Charity*

# 9.6 Gifts in Kind

2021-22 saw another year of incredible generosity from businesses, groups and individuals across Leeds who donated £296k of Gift In Kind items to support staff and patients across Leeds Teaching Hospitals.

Donations included Christmas and Easter gifts for children being treated at Leeds Children's Hospital over the holidays, fresh pastries donated to celebrate International Midwife and Nurse Day, Birch Box beauty boxes and over 3000 lunches provided by Deliveroo to support staff who manned the vaccination centres across Leeds.

A special mention goes to Construction company, Balfour Beatty, one of Leeds Hospital Charity's corporate partners, who has led on the refurbishment and upgrade of the entrance to the existing Leeds Children's Hospital, generously donating their time and materials to help bring the project to life.

The entrance includes the latest technology, in partnership with national children's charity Starlight, to distract and engage patients and their families. This innovative technology includes touch-free motion sensor games, a virtual fish tank, and a floor projector to complete the immersive experience.

Tom Yates, Senior Commercial Manager, at Balfour Beatty said:

> "We truly care about the communities in which we operate. It is through charity-led projects such as these that we're going above and beyond to leave a lasting positive legacy. Working alongside Leeds Hospitals Charity, our team has taken time out of busy schedules to volunteer their skills and expertise to support this essential cause which will significantly benefit children across the region.

Thank you to every business, group and individual who donated products to Leeds Hospitals Charity, with special thanks to Balfour Beatty, Deliveroo, Clarins, Delifrance (UK) Ltd, Taylors Group, MGA Entertainment, Birch Box and many more.




*Clarendon Reception Before Refurb*



*Clarendon Reception Refurb*

# 9.7 Lottery

This year saw the development and introduction of a new and unrestricted income stream for Leeds Hospitals Charity with the launch of our very own weekly subscription lottery. Charities in Great Britain can operate society lotteries under the Gambling Act 2005 regulations. These help to attract new supporters to the charity and build long-term relationships with regular lottery players and generate valuable unrestricted income.

A Head of Lottery was appointed to ensure all of the Gambling Commission regulations were met prior to launch and a decision was taken to incorporate an existing NHS staff lottery within the Charity lottery, providing an opportunity to start with an existing number of players in place.

Along with the Head of Lottery, a team of three administration staff was appointed in-house to operate the weekly draws, using a lottery specific database that allocates players their individual game number(s) and randomly selects the winners each week.

In late 2021, we held our first in-house draw with 3,567 entries and by the end of the year we had conducted 21 weekly lottery draws, received over £52k in ticket sales, and paid out cash prizes to 147 winners.




*NHS staff member Connie was one of our first £1,000 lottery jackpot winners. She used her winnings to visit family & friends in Kenya.*



*Dr Amir Kahn opens the Merrion Centre store*

# 9.8 Retail

As part of our five-year strategy to generate more unrestricted income we launched our retail strategy in April when our first shop was opened by Leeds United Footballer Jamie Shackleton. This was quickly followed with the opening of our second shop located in the Merrion Centre, which was opened in May by celebrity doctor and TV presenter Dr Amir Khan.

The planned opening of two more retail units over the course of the year was put on hold due to the economic climate and competitiveness of the commercial retail market.

We would like to give special thanks to our retail volunteers who donated the most valuable of resources over the course of the year, their time.


10
Volunteers




*Retail Volunteers supporting our #GivetoGain volunteer recruitment campaign in January 2022'*

It's been an incredible year for volunteering at Leeds Hospitals Charity. A year of new starts and re-starts, and the launch of our ambitious new five-year strategy. Whilst the pandemic continued to impact our hospital-based roles, events volunteering restarted in earnest, and we began the massive effort to recruit a new volunteer team to support the running of our two new stores.

Our five-year Volunteering Strategy was launched this year and its four goals are to:

1. Be a volunteer team that reflects the city we live in
2. Work together and in partnership
3. Be the best volunteer experience for all
4. Embed strong volunteer practice

The following summary of volunteering across the past 12 months aims to show our core achievements in line with our goals.

In April and May 2021, our new retail stores opened their doors and Retail Volunteers began their roles. Over the course of the year, an incredible 142 volunteers have been recruited into both the Merrion and Crossgates stores and have given over 9,000 hours of their time. Retail Volunteers support the staff team with duties including meeting and welcoming customers, operating the till, merchandising, and creating stylish stock displays, as well as sorting, steaming and pricing donated items. The Volunteering Team have worked in partnership with organisations across the city to recruit new volunteers and we're incredibly proud of the diversity of experience and background within our retail team that truly reflects the incredible city we live in. We are very grateful for the retail volunteer team's continuous enthusiasm and commitment.

Events Volunteers supported us at the AJ Bell World Triathlon, Tough Mudder, Leeds 10k and Half Marathon, at our various events across Christmas, and at the inaugural Children's Toddle. For the Toddle, 25 volunteers gave their time over a full day, including young volunteers aged 16-17 for the first time. Despite the inclement weather at the start of the day, volunteers absolutely loved the event; volunteer Hannah said afterwards

> "I loved how friendly everyone was and how prepared [and] organised the event was

and volunteer Sam said,

> "I have had the most enjoyable time, loved getting dressed up and helping and meeting everyone and raising awareness of this fabulous charity

We're so pleased to have been able to build our network of Events Volunteers this year; they are smiling, friendly ambassadors for the Charity and elevate every event.

We're incredibly pleased to also have recruited volunteers who support our head office fundraising functions. We now have volunteers in our Supporter Care, Trusts & Foundations and Events & Community teams. They provide a wide range of vital administrative tasks for these teams. Wasim Hussain – Trusts & Foundations Officer – sums up perfectly the impact that his volunteers make to his role:

> "Trusts & Foundations fundraising involves time-consuming research to gather information. This is used to write compelling funding applications. Volunteer support has been invaluable this year in helping to gather material and evidence for such applications, which has contributed to income generation for the benefit of staff, patients, and families at Leeds Teaching Hospitals.

Other volunteering activities to be celebrated in the past 12 months include:

- Corporate volunteering restarted, with 242 hours being donated by staff at Search Labs, PlusNet, Town Centre Securities and Lowell through thank you card writing, retail volunteering and tree planting activity.
- Charity Champions, who are members of LTHT staff, were recruited to support us in promoting charity news within their staff teams.
- Donations Volunteer Responders did an amazing job of coordinating and distributing goodie bags for International Day of the Midwife and International Nurses Day at both St James's and Leeds General Infirmary.
- Our Mascot Volunteer, Gav, supported us at multiple events over the year by donning the Ernie the Owl costume, and also raised over £700 by completing his Step for the NHS challenge in September, completing a 4k route of the city centre dressed as Ernie
- Bexley Volunteers, who have continued to patiently wait for news from the Trust about their roles restarting in Leeds Cancer Centre, have kept in contact and we're so grateful for their continued support.




*Mascot Volunteer, Gav, during his Steps for the NHS challenge, Alfie at the finish line of the Toddle, and staff from Lowell at their tree planting day'*

A major part of our strategy aim is to 'be the best volunteer experience for all' and so it's important that we not only recognise volunteer achievements through words, but through actions. During Volunteers' Week (1-7 June) we shone the spotlight on our volunteers through a lively social media campaign, we delivered Thank You cards and a mini pack of donated Yorkshire teabags to their houses and invited them to attend a virtual 'Cuppa and a Catch-up' event. In March we delivered and posted Birchboxes, that contained wellbeing and beauty products to all volunteers. We deliver an e-Newsletter to volunteers every month and ensure that volunteers are included in vacancy notices to join our growing staff team if they are seeking paid employment opportunities.

It's so important that we understand why people volunteer with us, and if we can help them with their long-term goals then we strive to do so. We're incredibly proud that four volunteers who were using volunteering as a stepping-stone into employment have transitioned into paid roles within the Charity over the past 12 months. One of those volunteers is Yash Khanna, who is now a paid Retail Specialist after volunteering in our Merrion store for a short period. Yash, who is from India and completing a Master's in Business Management at Leeds Beckett University, began volunteering 'to give back to the society'. Yash said:

> My transition from a volunteer to a paid employee has been absolutely a journey worthwhile. It has allowed me to gain skills which are important to one being from day-to-day life, from customer service to visual merchandising, being able to talk to our precious donors. The whole year at the charity has given me an amazing opportunity to talk and work with our talented volunteers at shops, getting to know them better. It also allowed me to understand my area of interest to work in. Everyone at the Leeds Hospitals Charity organisation has been extremely supportive in every milestone of this journey

Finally, a few special mentions need to go to organisations who have supported us this year. Thank you to Leeds City College and Leeds Autism Society for providing free, bespoke ESOL and Neurodiversity training for our staff teams – helping us to build a strong volunteer practice. Thank you to the Voluntary Services Team at Leeds Teaching Hospitals for your continued collaboration and friendship. Thank you to the University of Leeds and Leeds Beckett University for supporting your students into our roles and allowing us to showcase volunteering at the Charity through podcast and filming opportunities. Thank you to Luminate Education Group for working closely with us to recruit volunteers into our events roles, and finally thanks to all the incredible charities that have referred clients to us – we're grateful that you trust us to offer your clients a positive volunteer experience.

**Overall, 239 volunteers gave 9,623 hours of their time to support Leeds Hospitals Charity in this past 12 months, and we want to say a huge thank you to every one of them.**

# 11. Financial Review

The constraints and challenges that had been felt as a result of the Covid-19 pandemic in 2020 and subsequent lockdowns continued to impact upon the Charity throughout 2021-22. The restrictions placed on access to the hospital sites for our fundraisers meant that alternative sources of income and the need to diversify was paramount in order to limit the potential negative impact on the financial stability of the Charity and funding available to Leeds Teaching Hospitals. The investment portfolio rallied throughout 2021 but there was a significant downturn felt in quarter four due to the war in Ukraine, increasing fuel prices and spiraling inflation, damaging the investment portfolio's capital value and projected income from investments, which is used to support our charitable activities.

We're entering the second year of our five-year strategy, which sets out the need to grow reliable, recurring, unrestricted income streams and diversify income to mitigate the risk of becoming over-reliant upon unpredictable income sources. New fundraising initiatives resulted in an increase in our cost of raising funds, despite this, careful cost control remained in place throughout. The demonstration of agility within our fundraising teams was evident and laid the groundwork for our strategic move towards becoming an active fundraising charity.

We generated income of £7.1m, £5m of which was through donations from our generous supporters, and expenditure was £8.8m of which £5.5m was on our charitable activity. Our net increase in funds after unrealised investment gains was £0.3m.

The total funds of the Charity increased by 0.9% at the end of the year to £32m (2020/21: £31.7m) these consist of £3.7m (2020/21: £3.4m) endowed, £6.2m (2020/21: £5.5m) restricted, £19.7m (2020/21: £19m) unrestricted designated and £2.4m (2020/21: £3.8m) unrestricted general funds.

The endowed funds are held for the permanent benefit of the Charity, with the income restricted for specific purpose. The restricted funds are held for specific purposes. The designated funds are unrestricted funds set aside by the trustees for specific purposes.

# 11.1 Income

Despite challenging conditions, thanks to the generosity of supporters, income has remained stable, with a slight decrease in the year of 2.25%, £0.16m, to £7.1m (2020/21: £7.3m).

The biggest source of our income, 70.5%, is attributable to donations. Donation income has increased in the year by 19.4% to £5m (2020/21: £4.2m).

| | 2021/22 £'000 | 2021/22 % of income | 2020/21 £'000 | 2020/21 % of income |
|---|---|---|---|---|
| **Donations – individuals, clubs and societies** | **3,390** | **47** | 1,234 | 17 |
| **Donations – charitable trusts and associations** | **342** | **5** | 1,346 | 18 |
| **Donations – corporate** | **316** | **4** | 276 | 4 |
| **Donations – other** | **994** | **14** | 1,368 | 19 |
| **Total income from donations** | **5,042** | **70** | 4,224 | 58 |
| **Legacies** | **568** | **8** | 1,577 | 22 |
| **Charitable activities** | **44** | **1** | - | - |
| **Trading** | **769** | **11** | 758 | 10 |
| **Income from investments and other income** | **724** | **10** | 752 | 10 |
| | **7,147** | **100** | 7,311 | 100 |

The mix of these donations has altered, 47% £3.4m (2020/21: £1.2m, 17%), of the current year income has been received through donations from individuals, clubs and societies reflecting the success of the MND appeal and drive to recruit regular givers. The generous support from charitable trusts and associations generated 5%, £0.3m, of our total income (2020/21: £1.3m, 18%). Our corporate partners contributed 4%, £0.3m (2020/21: £0.3m 4%) of total income. Gifts in kind, included in other donation income above, have continued to be received in the year, gifts of £0.3m (2020/21: £0.7m) were donated through the Charity to Leeds Teaching Hospitals.

Legacy income has reduced by 64% to £0.6m (2020/21: £1.6m). Total income from donations and legacies has reduced by 3.3% to £5.6m (2020/21: £5.8m).

Income from charitable activities was £0.04m in the year, this is income generated through the running of educational courses and conferences, there was no activity in 2020/21 due to the pandemic restrictions in place over face-to-face meetings.

Income from trading activities was £0.8m (2020/21: £0.8m). Due to the ongoing challenges and restrictions in place around on-site fundraising our traditional fundraising activities and events only contributed to 65.8% £0.5m (2020/21: £0.8m 100%) of this income in year. The investment in the lottery and retail operations in year counter-balanced this reduction in traditional income sources by contributing £0.05m and £0.2m respectively to trading activity income. Growing this income is critical to us because it is unrestricted income and can be used to meet the operating costs of the charity, ensuring the marketing and communication strategy can be met and activities run in order to attract additional fundraising as well as covering the support costs, needed to ensure that the charity is well run and governed.

Investment income has remained at £0.7m (2020/21: £0.7m) year on year.

# 11.2 Expenditure

The total expenditure for the Charity has increased by 10.2%, £0.8m, to £8.8m (2020/21: £8m).

Spending on our charitable activities, including attributable support costs, was £5.5m (2020/21: £6.5m) in the year. These costs in the prior year included a grant of £1m paid to the linked charity Day One Trauma Services upon its de-linking on 30 April 2021. A total of 365 charitable grants were awarded in the year across our six priority funding areas. The detail of our charitable activities in year is set out in sections 5.3 and 7 of this report and note 5 to the financial statements.

The second year of our five-year strategy has seen an increase to the cost of spending in order to raise funds, as anticipated, and includes the costs associated with the MND appeal in the year. Costs of generating funds have increased by 137%, £1.8m, to £3.1m (2020/21: £1.3m). This increase is in line with our strategy to invest for future growth of unrestricted income. The future unrestricted income growth will be generated through the operation of a lottery, running charity shops selling donated goods and recruiting new regular givers. The costs incurred in opening and operating two new retail outlets which started trading in spring 2021 as well as the use of external agencies to recruit donors and lottery players are reflected in the increase.

The close cost control which commenced at the onset of the pandemic has continued throughout the year. As a result, the support costs of the charity have reduced by a further 4.7%, £0.07m, to £1.38m (2020/21: £1.45m). These costs cover teams such as finance, information technology, human resources, communications, and governance.

# 11.3 Reserves Policy and Management

The Trustees are aware of their general legal duty to apply the income of the charity for its purposes within a reasonable period of receipt, and within that framework have reviewed the charity's needs for reserves in line with the guidance issued by the Charity Commission. Free reserves, as defined by the Charity Commission, are unrestricted reserves that are freely available to spend on charitable purposes.
Reserves are an inherent part of the risk management process. The need for reserves will vary depending on our financial position and our assessment of the risks the Charity faces at a particular time.

Leeds Hospitals Charity needs to retain some reserve of funds to ensure the continued furtherance of its objectives. These free unrestricted funds are required:

- To enable the charity to maintain its level of grants to beneficiaries,
- To enable the charity to address financial contingencies as they arise,
- To enable the charity to meet its strategic objectives as set out in the 2021-2026 strategy document,
- To protect the charity from investment market risk,
- To provide funds which can be designated to specific projects to enable these projects to be undertaken at short notice, and
- To provide funds to cover administration, fund raising and support costs without which the charity could not function.

Given the unpredictable nature of the Charity's income, the Trustees have a target level of free reserves designed to cover the risks as set out above. This target level is projected as £5.8m for 2022/23 (2021/22: £4.8m). The annual running costs have increased due to the Trustees ambition to increase unrestricted income streams by continuing investment in a lottery, retail operation and regular giving campaign in 2022/23. This minimum level is to mitigate against risks as well as covering staff costs and overheads approved by Trustees to ensure that the charity can meet its financial commitments as they fall due and fulfil its objectives.

Unrestricted funds held by the Charity were £22.1m at the balance sheet date, £19.6m are designated by the Trustees for specific purpose, of which £7.1m (representing the unrealised gain pool) are held in a designated major projects fund and £0.04m, are held as tangible fixed assets, leaving free reserves of £2.4m which is below the minimum target based on projected running costs.

The major projects unrealised gain pool designated fund provides protection to the Charity from investment risk. Given that the value of investments can go down as well as up, the Trustees believe that a prudent level of reserves is necessary to ensure the charity can run efficiently and meet the needs of our beneficiaries. Post year end, at their Board meeting on 9 June 2022 the Trustees approved the un-designation of £3.4m from the major projects unrealised gains fund into free reserves in order to meet the free reserves target level of £5.8m.

The Trustees set out their ambition to grow the unrestricted income of the charity in their 5-year strategy. This is the second year of that strategy and involves continued investment in the lottery, retail and regular giving campaigns, the annually recurring unrestricted free reserves from these investments will increase in line with the strategy to ensure the risks associated with unreliable income streams due to economic uncertainty are mitigated.

# 11.4 Investment Policy and Performance

The Trustees' powers of investment are set out in the Trustee Act 2000 which allows the Trustees to invest the assets of the charity in investments of any nature as they see fit, subject to a provision to avoid speculative and hazardous investments. The Trustees have appointed Rathbones as their investment managers, who provide a six-monthly presentation; and produce a bi-monthly valuation and activity report, culminating with an annual valuation.

The Trustees seek to balance ethical and socially responsible investment and risk. As such, the investment managers appointed by the Trustees are restricted from investing directly in the processing and/or manufacture of tobacco products. The portfolio is widely diversified, with an equity-based approach. Such an approach balances the greater risk posed by equity-based investment with the potential for higher returns.

Total investments are £36.6m of which £4.7m are held as cash by our investment managers. Performance is monitored against set benchmarks as agreed with our investment managers on a quarterly basis.

We started the year with an optimistic economic outlook, there was a continued strong economic rebound from the initial phase of the COVID-19 pandemic, reflecting effective government support and easing in social distancing, allowing us to 'live with COVID'. Unfortunately, this was not to continue, and the war in Ukraine presented a significant shock to the economy resulting in higher commodity prices, and disruption of supplies. This, along with the highest rates of inflation in the last three decades of 6.2% (Consumer Price Index) in February 2022 resulted in unrealised investment losses in quarter four of £2.4m, despite this the portfolio achieved net unrealised gains of £1.9m for the year.

The Charity chose to disinvest £5m from the investment portfolio in December 2021, at this stage the portfolio was at an annual high and there were known cash requirements over the next twelve – eighteen months with respect to continuing the strategic direction of the Charity. The Charity's portfolios are invested for the long term and fluctuate year on year, with the expectation of delivering a positive return in the longer term.

Rathbones achieved a twelve month return of 6.5% (2020/21: 25%) compared with the agreed benchmark of 8.4% (2020/21: 19.5%). The yield on the portfolio was 2.2% (2020/21: 1.9%) The asset allocation was as follows at the year-end:

| Asset Class | 31 March 2022 | | 31 March 2021 | |
|---|---|---|---|---|
| | Value (£k) | Weight (%) | Value (£k) | Weight (%) |
| **Fixed Interest** | 4,333 | 11.8 | 4,496 | 12.2 |
| **Equities – UK** | 11,475 | 31.4 | 13,376 | 36.4 |
| **Equities – Overseas** | 11,519 | 31.5 | 12,908 | 35.1 |
| **Alternatives** | 4,556 | 12.4 | 4,502 | 12.2 |
| **Cash** | 4,706 | 12.9 | 1,514 | 4.1 |
| | 36,589 | 100 | 36,796 | 100 |

# 11.5 Pensions

Leeds Hospitals Charity provides a defined contribution pension scheme for staff, managed by Scottish Widows. The Charity contributes 5% of employee salaries to the scheme, which is matched by the employee. Enrolment is automatic unless individual employees elect not to join the scheme or are not eligible. There are no other material pension liabilities affecting the Charity.

# 11.6 Going Concern

The financial statements have been prepared on a going concern basis. At the end of the financial year Leeds Hospitals Charity held total net assets of £32m (2020/21: £31.7m). The diversification of income streams in the year has protected the net asset position in challenging circumstances with respect to the pandemic and economic climate.

The Trustees have reviewed and approved the budget for the year to 31 March 2023 and five-year financial forecast and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements.

# 12. Principal Risks & Uncertainties

The Strategic Risk Register records the key risks to the Charity and is reviewed by the Audit and Risk Committee and the Board of Trustees at every meeting. The highest-rated risk in 2021-22 has been the impact of the pandemic and of Brexit on income, exacerbated by the restrictions on access to LTHT premises (and, therefore, the Charity's key audience of staff, patients and visitors) imposed during and after the pandemic. The effect on the Charity's ability to raise funds due to a lack of external visibility has been mitigated by the two retail outlets, and significant efforts by the Charity's communications team. A risk was added towards the end of the year to reflect the potential effect on wider fundraising of the delay in approval of the funding for the new hospital build.

*In 21/22 there were delays in government funding for the new hospital build*



# 13. Looking ahead to the future

As we enter year two of our five-year strategy, we remain committed to the three key pilot areas of fundraising investment: our regular giving programme, the establishment of a retail programme and the roll-out of a major public lottery. These represent the Charity's best opportunity to grow unrestricted income, enabling the organisation to respond quickly to where the need is greatest.

Having made significant headway in our individual giving recruitment, growing from 500 to over 4,000 regular givers, a new ambitious target of growing this by a further 3,500 in year two has been set.

In year two, we will also seek to add to our two retail units by opening further shops despite the high competition for retail space across Leeds.

Over the next three years the weekly lottery will continue to grow in regular player numbers and in doing so, form part of the Charity's key income streams, with a key objective of producing over £3 million each year by close of year five and beyond. The lottery has commissioned the services of fundraising agencies (Britevox, SEC Fundraising and Smile Fundraising) to conduct face-to-face acquisition of lottery players. Traditionally, society lotteries have successfully engaged with the public through door-to-door and private site event attendance, and this formed a key part of the development and growth plan of the lottery.

The Covid-19 pandemic restrictions on both private site attendance and operational restrictions within the Hospitals Trust, have slowed our projected lottery development. As the restrictions are lifted we will be able to promote and sell the lottery to the public and staff within the Trust.

The weekly lottery is the start of a range of products and services the lottery team will develop over the next financial year to encourage growth and retention of supporters and develop links with the local business community.

- Available from the Leeds Hospitals Charity Shops and at selected events,
  - Scratch cards
  - Single Ticket (no commitment to a subscription)
- Enhanced prize funds
- Special event draws/raffles
- Loyalty schemes

In the coming year we will conclude our ongoing review of unrestricted designated funds. The review will enable the Charity's Trustees to consider the designation of unrestricted funds and their alignment with the Charity's strategic plan and priorities for funding.

This will involve the Charity working with hospital staff associated with these funds to understand the intended focus and timeframe for spending. Any proposals for spending arising from these discussions will require Trustee approval in the normal way. An anticipated outcome of the review is a reduced number of charitable funds and the opportunity for Trustees to consider a more strategically aligned designation of unrestricted funds.

We are committed to investing in research and innovation that has the potential to have a direct impact on patients with improvements to treatment methods and outcomes. We have developed a research and innovation strategy that recognises the importance of partnership and collaboration, creating the right infrastructure and investing in talented individuals who are capable of transforming care through integrating operational clinical services with research and innovation. Since the year end, we have achieved membership with the Association of Medical Research Charities. In becoming a member Leeds Hospitals Charity is making it clear to both donors and recipients of research funding that we operate according to the highest standards of governance and independent decision-making to deliver high quality research and champion impact for patient and public benefit.

These activities are significant in the Charity delivering on its five-year strategy.

# 13.1 Equality, Diversity & Inclusion

Our work on equality, diversity and inclusion continues to be a significant priority. During the next year we will build on the work already undertaken and realign our equality, diversity and inclusion action plan to ensure it puts us in the best position to create a culture and environment that is equitable and inclusive and that recognises, encourages and celebrates diversity.

This will include identifying meaningful actions that we will take in response to the diversity data we have collated, embedding equality, diversity and inclusion into our business plan. We will also continue to engage with staff via the Equality, Diversity & Inclusion Group.  In addition, we plan to develop mandatory training for all new starters in the Charity. We will also build on the training and development that we have already provided to existing staff by offering further internal and external educational sessions, using face to face training and via our online portal.

# 14. Structure, Governance & Management

Leeds Cares is registered as a charity with the Charity Commission in England (registered number 1170369) and at Companies House as a company limited by guarantee (registered number 10492128). The Trustees confirm that Leeds Cares operates in compliance with the Companies Act 2006, the Charities Act 2011, the Accounting and Reporting by Charities; Statement of Recommended Practice 2019 (SORP), other applicable accounting structures and the provisions of the Memorandum and Articles of Association of the organisation. Since 4 January 2021 the charity has operated under the working name of Leeds Hospitals Charity, recognised by the Charity Commission, whilst the legal entity remains Leeds Cares. The Charity has established a trading subsidiary, LHC Enterprise Ltd (registered number 13438357), in anticipation of increasing trading activity.

## Memorandum of Understanding

A Memorandum of Understanding continues to underpin the relationship between Leeds Hospitals Charity and Leeds Teaching Hospitals and demonstrates the shared commitment to work collaboratively to deliver benefits to patients and their families. A review of the Memorandum of Understanding was completed during the year and signed by the Boards of Leeds Teaching Hospitals Trust and the Charity on 10 March 2022. It reflects the evolution of the relationship between the two organisations since the creation of the Charity.

## Compliance

Leeds Hospitals Charity complies with the provisions of the Data Protection Act (2018) and the General Data Protection Regulations (2018), in so far as they apply to its operations, and is registered with the Information Commissioner's Office (reference number ZA480848). Leeds Hospitals Charity has confirmed that, in view of the scale of the operation, it does not require the appointment of a Data Protection Officer; instead, the charity has a senior responsible officer. There is a policy in place to investigate and report breaches of the legislation. During 2021/22 six minor breaches (2020/21: six) were reported locally and investigated; these did not reach the threshold which would require reporting to the Information Commissioner. Thorough investigations were undertaken, and lessons learned were communicated to the staff to prevent recurrence. Leeds Hospitals Charity is also registered and complies with the Code of Fundraising Practice.

## Risk Management Strategy

The Risk Management Policy and Framework has provided a sound basis for risk management throughout 2021/22 but will be reviewed in depth during the coming year. The Board of Trustees has reviewed its attitude to risk and its risk appetite during the year, with guidance from a professional risk manager. There are two levels of risk register, the strategic risk register, which is reviewed monthly by the Executive Leadership Team, and considered quarterly by the Audit and Risk Committee and the Board of Trustees, and the operational risk registers which are owned at manager level and updated by all staff as appropriate. Operational risk registers are reviewed monthly by middle and senior management and reviewed quarterly by the Board Committee under which the function sits. Each risk, whether strategic or operational, is assessed against a matrix which measures likelihood and consequence, both before and after controls have been applied, and sets a target risk score – which reflects broadly the risk appetite of the Trustees. Risks are added as they are identified, and a date is set for achievement of the target risk score. When this is achieved the risk is usually archived; archived risks are reviewed on a periodic basis. Some risks which have reached their target risk score are retained as part of a watching brief on potentially recurring risks.

## Complaints

A Complaints policy is in place and is applicable to all complaints received by Leeds Hospitals Charity. The accompanying Complaints Register records details of the complaint, the complainant, and the outcomes of the investigative processes, including a review if necessary. If complaints cannot be resolved internally by Leeds Hospitals Charity using the policy, then there is provision for reference to the appropriate regulators. During 2021/22 a total of 24 complaints (2020/21: seven) were received by the Charity. This significant increase was not unexpected because the more active approach to fundraising which the Charity has taken was considered likely to generate more complaints. In context, 17 of the 24 complaints involved fundraising methods and all the complaints (including these) were resolved without referral to the regulators. It was necessary for one complaint to be escalated to the appeal stage before resolution to the satisfaction of the complainant.

# 14.1 Governance Review

The Charity Governance Code provides the benchmark against which the standards of governance of Leeds Hospitals Charity continue to be measured. The Board has continued to progress the Action Plan drawn up and agreed after the governance review undertaken in 2019/20 and, at each Board meeting the Trustees have reviewed progress. The quality of both agendas and papers at meetings of both the Board and its Committees has continued to evolve with more focused business to ensure that detailed scrutiny takes place at the appropriate level, as delegated. Measures to increase the diversity of the Board of Trustees (and the range of skills of the Trustees as a Board) have continued, with some success, and will continue through an anticipated recruitment round in the coming year. A further review of governance, against the recently revised Charity Governance Code, will take place in 2022/23.

# 14.2 Trustees & Committees

Leeds Hospitals Charity has a fully independent Board of Trustees, appointed as Directors of Leeds Cares (Company Number 10492128), and incorporated under the Companies Act 2006 as a private company. The Articles of Association were amended by the Board of Trustees in November 2020 to increase the maximum number of Trustees from 12 to 15, in order to ensure coverage of the larger number of Board Committees. There were 14 Trustees at 31 March 2022. Additional Trustees are appointed by the incumbent Trustees, under the Articles of Association. In addition, during 2021-22 three non-voting Associate Trustees were appointed.

The Board of Trustees meets at least four times a year and is responsible for providing strategic leadership and governance for Leeds Hospitals Charity. The Board of Trustees has met both in person and virtually during the year. All meetings of the Board Committees during the year have taken place virtually. The Chief Executive of Leeds Hospitals Charity and the Executive Leadership Team also attend all meetings of the Trustees and selected staff members continue to attend as observers at Committee meetings, to strengthen links between the Trustees and the staff.

When necessary, additional ad hoc meetings are convened to deal with specific matters or to give the Board of Trustees the opportunity to discuss strategic issues in greater depth. There have been three such meetings in 2021/22, covering strategic direction and a Board-to-Board meeting with Leeds Teaching Hospitals Trust. Some decisions which require early resolution are taken Out of Committee, or with authority delegated to the Chair, and then recorded and reported at the next available Board meeting.

The Trustees are responsible both individually and collectively to the Charity Commission for the proper management of funds, and are duty bound to ensure that all money, within their responsibility, is spent in accordance with the wishes of the donor and the Objects of Leeds Hospitals Charity. The Trustees have set clear objectives against which the Charity can assess its performance. The role of the Trustees is to ensure:

- Demonstrably effective management of funds
- Provision of additional equipment and environmental enhancements to Leeds Teaching Hospitals
- Support to research and innovation
- Support for training and education
- Assistance with major planned developments

More specifically the Board of Trustees undertakes the following duties:

- Oversee strategic plans for fundraising and other operations
- Approve the allocation of charitable expenditure
- Approve business plans and budgets
- Review operating and financial performance at every meeting
- Oversee Committees of the Board of Trustees.

The annual skills and diversity audit was completed during the year and identified those skill sets which were not available within the Board of Trustees and indicated a need to improve its diversity. Although this has improved, there remains more work to be done, especially around improving the diversity of the Board to better represent the communities which the Charity serves.

The Trustees have a legal obligation to act in the best interests of Leeds Hospitals Charity in accordance with the Charity's governing documents. Conflicts of interest may arise where an individual's or a related party's business, personal or family interests and/or loyalties conflict with those of the Charity. This may also involve links where influence may be exerted without a specific conflict being identified. All Trustees declare their interests in writing, using the Leeds Hospitals Charity Declaration of Interest form and the register is published on the Charity's website. Trustees confirm annually that the information held continues to be relevant, accurate and complete, and this is audited during the year-end process. In addition, prior to the commencement of each quarterly meeting of the Board of Trustees and Board Committees Trustees declare any conflicts of interest which have either changed or are particularly relevant to business on the agenda for that meeting.

Following the restructuring of the Board Committees during 2020/21, to improve scrutiny and provide increased assurance, it was decided to dissolve the Business Committee, as having achieved its purpose, on 31 March 2022, and its responsibilities have been divided across the remaining Committees. There are now six Board Committees which undertake detailed scrutiny of particular issues, address regulatory or statutory requirements and provide advice on aspects of the objectives

of Leeds Hospitals Charity. The Committees have agreed Terms of Reference which are reviewed and approved at least annually by the Board. The Board of Trustees appoints a Trustee with the appropriate skills and experience to be the Chair of each Committee, and other Trustees make up the membership; all Trustees are invited to attend Committee meetings. Leeds Hospitals Charity staff - as well as representation from Leeds Teaching Hospitals and other stakeholders – are invited to attend the meetings to ensure strategic alignment and provide expertise where appropriate. Highlight reports are presented by Committee Chairs at each quarterly Board meeting and the draft Minutes of Committee meetings are available to Trustees.

The seven Committees of the Board during 2021-22 were as follows:

## Finance and Performance Committee

This Committee oversees all matters relating to finance and performance, including budget setting, quarterly monitoring of financial matters and the review of key performance indicators. The Committee has at least three Trustees as members and is normally chaired by a financially qualified Trustee. During the year this Committee has been chaired by Mr Jonathan Grant and, in his absence, by Professor Peter McWilliam.

## Research and Innovation Committee

This Committee decisions on applications for funding of research and innovation to the value of between £10,000 and £49,999, and recommendations to the Board of Trustees on funding applications over a value of £50,000 as to whether such applications should be approved. This follows appraisal of research projects for Research and Innovation initiatives that are aligned to both the Leeds Teaching Hospitals Research Strategy and that of the Charity. The Committee has at least three Trustees as members and is chaired by Professor Peter McWilliam.

During 2021/22 we focused on developing our research management processes to ensure alignment with the expectations of the Association of Medical Research Charities (AMRC). This has included the establishment of an expert and independent Scientific Advisory Panel which will make recommendations to the Research & Innovation Committee based on the scientific relevance and uniqueness of an application for funding. The Scientific Advisory Panel takes account of external written peer review and an applicant's response to the review and provides a score. The Panel does not have the authority to award funding but provides further and robust scrutiny of applications, thus enhancing decision-making by Trustees.

## Funding Committee

This Committee makes decisions on applications for funding (other than for research and innovation) to the value of between £10,000 and £49,999, and recommendations to the Board of Trustees on funding applications over a value of £50,000 as to whether such applications should be approved. The Committee has at least three Trustees as members and is chaired by Cllr Caroline Gruen. A collaborative Review Group evaluates applications over £10,000 prior to their consideration by the Committee. The Review Group involves members of Leeds Teaching Hospitals Trust and Leeds Hospitals Charity and provides an additional and valuable opportunity for due diligence. In addition, applicants are now required to complete an expression of interest prior to completion of a full application.

Both the Funding and Research and Innovation Committees have the opportunity to hear first-hand from award holders and beneficiaries of funding about the difference the funding has made. In addition, where it is appropriate applicants are invited to present their proposal to support transparent and fair and well-informed decision making.

## Audit and Risk Committee

This Committee is accountable to the Board for the acquisition and scrutiny of assurances, oversight of, and advice to the Board on matters relating to the effective design and operation of financial governance, internal financial controls, audit and the risk management of Leeds Hospitals Charity. The Committee has at least three Trustees as members, at least one of whom shall have recent and relevant financial experience, ideally with a professional qualification from one of the professional accountancy bodies. It is chaired by Mr Chris Schofield. The Chair of the Board of Trustees is not a member of this Committee but is invited to attend one meeting each year to discuss the Annual Report and Accounts.

## Business Committee

This Committee was established during 2020/21 and was responsible for making recommendations to the Board in relation to human resources, workforce development, information technology and communications activities of Leeds Hospitals Charity. The Committee had delegated authority to make decisions on activities in human resources, workforce development, information technology and communications where the total expenditure on that activity did not exceed £20,000. It examined the rationale behind proposals to change staffing and approves changes to salaries for staff below Director level. The Committee had at least three Trustees as members and was chaired by Dame Linda Pollard. Following an internal review of its responsibilities, it was agreed by the Board of Trustees on 17 February 2022 that the Business Committee had served its purpose and that its remaining responsibilities should be devolved to the remaining Board Committees.

## Income Generation Committee

This Committee focuses on the strategic direction of Leeds Hospitals Charity as a proactive fundraising organisation and concentrates attention on fundraising and associated issues. It is accountable to the Board for approving annual fundraising budgets, monitoring the fundraising performance of the Charity, agreeing any remedial actions that need to be taken to meet fundraising targets, and scrutinising fundraising proposals, for consideration of the Board where these are not within the authority of the Committee for approval. At least three Trustees are members and Mr Edward Ziff chairs the Committee.

Charity staff attend each of these Committees to provide specialist input and advice.

## Remuneration Committee

All Trustees are members of this Committee, which meets in private session. The Committee considers and approves recommendations for changes to the salary levels and terms and conditions of key management personnel who consist of the Chief Executive and the four Executive Directors. It is chaired by the Chair of the Board of Trustees.

## Appointment of Trustees

Leeds Hospitals Charity is committed to appointing Trustees from a range of experience and qualifications to ensure that the Board is diverse and has the necessary skills to discharge its responsibilities. All appointments are made on merit, based on recommendations to the Board made by an interview panel consisting of a number of Trustees, advised by the Chief Executive and the Company Secretary. The process is open, transparent and fair for applicants. A number of sources for applicants are employed, with wide search criteria to expand the pool of applicants. A shortlist of candidates is compiled, based on the specific skills and experience they could bring to the post, to ensure that those skills not currently represented on the Board can be added. A thorough pre-appointment process is undertaken, including declarations of business or commercial interest and the Fit and Proper Persons test, before the selected candidate(s) are proposed to the Board for approval at a quarterly meeting. Following their appointment, Trustees undergo a comprehensive induction process during which they are provided with guidance on the role of a Trustee including provision of the Charity Commission's "Essential Trustee: What you need to know what you need to do (CC3)" which explains the duties of a Trustee and the role of the Board; this induction also includes elements of the Leeds Teaching Hospitals Trust induction process, to ensure that new Trustees begin to understand the relationship with, and scope of, the major beneficiary of the Charity. Trustees are required to sign the Trustee Code of Conduct, which encompasses the Nolan Committee guiding principles.

# 15. Reference & Administrative Details

## Leeds Cares (working name Leeds Hospitals Charity)

Registered Charity Number 1170369
Companies House Number 10492128

## Governing Document

Memorandum and Articles incorporated 22 November 2016 as amended by Scheme dated 29 March 2017 as amended by Special Resolution registered at Companies House on 15 May 2018, as amended by Special Resolution registered at Companies House on 24 November 2020.

## Principal and Registered Office

Ground Floor, Trust Headquarters, Beckett Street, St James's University Hospital, Leeds, LS9 7TF T: 0113 20 65173 13.

## Leeds Hospitals Charity Charitable Objects

(a) To further any charitable purpose or purposes relating to the general or specific purposes of the NHS Trust or the purposes of the Health Service;

(b) To promote, protect, preserve and advance all or any aspects of the health of the public;

(c) To advance and promote knowledge and education in medicine and health including by engaging in and supporting medical and health research and the dissemination of the useful results.

## Professional Advisers

**Bankers**

National Westminster Bank PLC Leeds City Office, 8 Park Row, Leeds LS1 5HD

Yorkshire Bank PLC 94 Albion Street, Leeds LS1 6AG

**Investment managers**

Rathbones 159 New Bond Street, London W1S 2UD

**External auditors**

Mazars LLP 5th Floor, 3 Wellington Place, Leeds LS1 4AP

**Solicitors**

Withers LLP 16 Old Bailey, London, EC4M 7EG

Wrigleys Solicitors LLP 19 Cookridge Street, Leeds, LS2 3AG

MacRoberts LLP Capella, 60 York Street, Glasgow, G2 8JX

# 16. Statement of Trustee Responsibilities & Accounts

## The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with charity and company law.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees also confirm that as far as they are aware, there is no relevant audit information of which the Charity's auditors are unaware and they have taken all steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

In approving the Directors' and Trustees' Report, the Trustees are also approving the Strategic Report therein in their capacity as company directors.

By Order of the Trustees

Signed



28 September 2022

Edward Ziff, Chairman



28 September 2022

Jonathan Grant, Trustee

# 17. Independent auditor's report to the members of Leeds Hospitals Charity (Leeds Cares)

## Opinion

We have audited the financial statements of Leeds Cares (the 'charity') for the year ended 31 March 2022 which comprise Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' and trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' and trustees' report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' and Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of Trustees

As explained more fully in the Directors' Responsibilities Statement set out on page 81, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the charity and its industry, we identified that the principal risks of non-compliance with laws and regulations related to the Charities Act 2011 the Charities Statement of Recommended Practice, UK tax legislation, pensions legislation,

employment regulation and health and safety regulation, anti-bribery, corruption and fraud, money laundering and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, such as the Companies Act 2006.

To help us identify instances of non-compliance with these laws and regulations, and in identifying and assessing the risks of material misstatement in respect to non-compliance, our procedures included, but were not limited to:

- Inquiring of management and, where appropriate, those charged with governance, as to whether the company is in compliance with laws and regulations, and discussing their policies and procedures regarding compliance with laws and regulations;
- Inspecting correspondence, if any, with relevant licensing or regulatory authorities;
- Communicating identified laws and regulations to the engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the company which were contrary to applicable laws and regulations, including fraud.

We also considered those laws and regulations that have a direct effect on the preparation of the financial statements, such as Charities Act 2011 the Charities Statement of Recommended Practice, UK tax legislation, pensions legislation, employment regulation and health and safety regulation, anti-bribery, corruption and fraud, money laundering.

In addition, we evaluated the directors' and management's incentives and opportunities for fraudulent manipulation of the financial statements, including the risk of management override of controls, and determined that the principal risks related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to the treatment of liabilities from multi-year grant commitments, the treatment of apportionment of indirect costs, revenue recognition (which we pinpointed to the cut-off assertion), and significant one-off or unusual transactions. Our audit procedures in relation to fraud included but were not limited to:

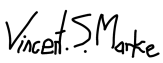
- Making enquiries of the directors and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

## Use of the audit report

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.



Vincent Marke (Senior Statutory Auditor)
for and on behalf of Mazars LLP
Chartered Accountants and Statutory Auditor
5th Floor
3 Wellington Place
Leeds
LS1 4AP
Date 01.11.2022

# 18. Statement of Financial Activities for the year ended 31 March 2022

| | Note | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | 2021/22 Total Funds £000 | 2020/21 Total Funds £000 |
|---|---|---|---|---|---|---|
| **Income from:** | | | | | | |
| Donations and legacies | 3.1 | 4,096 | 1,514 | - | 5,610 | 5,801 |
| Charitable activities | 3.2 | 44 | - | - | 44 | - |
| Other trading activities | 3.3 | 709 | 60 | - | 769 | 758 |
| Investments | 10 | 650 | 73 | - | 723 | 674 |
| Other Income | 3.4 | 1 | - | - | 1 | 78 |
| **Total income** | | **5,500** | **1,647** | **-** | **7,147** | **7,311** |
| | | | | | | |
| **Expenditure on:** | | | | | | |
| Raising funds | 4.1 | 3,027 | 218 | 15 | 3,260 | 1,477 |
| **Charitable activities:** | 5 | | | | | |
| Equipment | | 712 | 313 | - | 1,025 | 420 |
| Environment | | 413 | 31 | - | 444 | 325 |
| Support Specialist Staff | | 570 | 41 | - | 611 | 1,310 |
| Research & Innovation | | 1,584 | 296 | - | 1,880 | 2,003 |
| Health & Wellbeing | | 542 | 459 | - | 1,001 | 1,368 |
| Education & Training | | 36 | 33 | - | 69 | 182 |
| Gifts in kind distributed to beneficiaries | | 488 | - | - | 488 | 882 |
| **Total expenditure** | | **7,372** | **1,391** | **15** | **8,778** | **7,967** |
| | | | | | | |
| Net gains on investments | 7 | 1,211 | 413 | 302 | 1,926 | 6,941 |
| **Net (expenditure)/income** | | **(661)** | **669** | **287** | **295** | **6,285** |
| Transfers between funds | 6 | 10 | (10) | - | | - |
| **Net movement in funds** | | **(651)** | **659** | **287** | **295** | **6,285** |
| | | | | | | |
| **Reconciliation of funds:** | | | | | | |
| Total funds brought forward | | 22,793 | 5,545 | 3,377 | 31,715 | 25,430 |
| **Total funds carried forward** | | **22,142** | **6,204** | **3,664** | **32,010** | **31,715** |

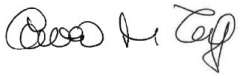
The notes on pages 88 to 106 form part of these financial statements. This Statement of Financial Activities includes all gains and losses in the year. All income and expenditure derive from continuing activities (see notes 3-7). A comparative statement of financial activities is included in note 21.

# 19. Balance Sheet as at 31 March 2022

Leeds Cares Company Number: 10492128

| | Note | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | 2022 Total Funds £000 | 2021 Total Funds £000 |
|---|---|---|---|---|---|---|
| **Fixed assets** | | | | | | |
| **Tangible Fixed Assets** | 9.1 | 43 | - | - | 43 | 22 |
| **Investments** | 9.2 | 20,875 | 7,352 | 3,656 | 31,883 | 35,282 |
| **Total fixed assets** | | **20,918** | **7,352** | **3,656** | **31,926** | **35,304** |
| | | | | | | |
| **Current assets** | | | | | | |
| **Stocks** | | 4 | - | - | 4 | - |
| **Debtors** | 11.1 | 893 | 132 | - | 1,025 | 1,507 |
| **Cash investments/deposits** | 11.2 | 4,667 | 34 | 5 | 4,706 | 1,514 |
| **Cash at bank and in hand** | | 1,048 | 539 | 3 | 1,590 | 1,555 |
| **Total current assets** | | **6,612** | **705** | **8** | **7,325** | **4,576** |
| | | | | | | |
| **Liabilities:** | | | | | | |
| **Creditors: amounts falling due within one year** | 12.1 | (4,459) | (1,224) | - | (5,683) | (6,290) |
| **Net current assets/ (liabilities)** | | **2,153** | **(519)** | **8** | **1,642** | **(1,714)** |
| | | | | | | |
| **Total assets less current liabilities** | | **23,071** | **6,833** | **3,664** | **33,568** | **33,590** |
| | | | | | | |
| **Creditors: amounts falling due after more than one year** | 12.2 | (929) | (629) | - | (1,558) | (1,875) |
| **Total net assets** | | **22,142** | **6,204** | **3,664** | **32,010** | **31,715** |
| | | | | | | |
| **Funds of the charity:** | | | | | | |
| **Endowment funds** | 13.2 | - | - | 3,664 | 3,664 | 3,377 |
| **Restricted income funds** | 13.3 | - | 6,204 | - | 6,204 | 5,545 |
| **Unrestricted funds** | 13.5 | 22,142 | - | - | 22,142 | 22,793 |
| **Total charity funds** | | **22,142** | **6,204** | **3,664** | **32,010** | **31,715** |

The notes at pages 88 to 106 form part of these financial statements.
These accounts were approved and authorised for issue by the trustees on 28 September 2022 and signed on their behalf by:



**Edward Ziff, Chairman**

# 20. Statement of Cash Flows for the year ended 31 March 2022

| | Note | 31 March 2022 £000 | 31 March 2021 £000 |
|---|---|---|---|
| **Cash flows from operating activities:** | | | |
| **Net cash used in operating activities** | **16.1** | **(2,773)** | **(2,441)** |
| | | | |
| **Cash flows from investing activities:** | | | |
| **Dividends interest and rents from investments** | 10 | 723 | 674 |
| **Proceeds from the sale of investments** | 9.2 | 18,411 | 10,583 |
| **Purchase of fixed assets** | | (48) | (22) |
| **Purchase of investments** | 9.2 | (13,086) | (9,037) |
| **Net cash provided by investing activities** | | **6,000** | **2,198** |
| | | | |
| **Change in cash and cash equivalents in the year** | 16.2 | 3,227 | (243) |
| **Cash and cash equivalents at the beginning of the year** | | 3,069 | 3,312 |
| **Cash and cash equivalents at the end of the year** | | **6,296** | **3,069** |
| | | | |
| **Analysis of cash and cash equivalents** | | | |
| **Cash in hand** | | 1,590 | 1,555 |
| **Short term deposits** | 11.2 | 4,706 | 1,514 |
| **Total cash and cash equivalents** | | **6,296** | **3,069** |

The notes at pages 88 to 106 form part of these financial statements.

# 21. Notes to the Accounts

## 1. Accounting policies

### 1.1. Basis of preparation

The financial statements have been prepared under the historic cost convention, with items recognised at cost or transaction value, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (FRS 102) (second edition - October 2019), all applicable UK Accounting Standards, International Reporting Standards and the Companies Act 2006.

The Charity constitutes a public benefit entity as defined by FRS 102.

### 1.2. Going concern

The Trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern. The Trustees have formed a judgement at the time of approving the Financial Statements that there is a reasonable expectation that the Charity has access to adequate resources to continue in operational existence for a period of at least twelve months from the date of approval of the accounts.

At the end of the financial year Leeds Hospitals Charity had total net assets in excess of £32million. The continuing restrictions of the pandemic have impacted upon our income from fundraising and events in the year. The Trustees have revisited the forecast results to March 2023 and considered the period of at least twelve months from the date of approval of the accounts and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements. For this reason, they have adopted the going concern basis in preparing the Financial Statements.

### 1.3. Tax

Leeds Hospitals Charity, as a registered Charity, is exempt from tax under part 10 of the Income Tax Act 2007 or Section 256 of the Taxation of the Chargeable Gains Act 1992, to the extent that surpluses are applied to its charitable purpose.

Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

### 1.4. Income

All income is included in full in the Statement of Financial Activities as soon as the following three factors can be met;

- entitlement - arises when a particular resource is receivable, or the Charity's right becomes legally enforceable;
- probability - it is more likely than not that the economic benefits will flow to the Charity;
- measurement - when the monetary value of the income can be measured with sufficient reliability.

**a. Income from legacies**

Legacies are accounted for as income either upon receipt or where the receipt of the legacy is probable; this will be once confirmation has been received from the representatives of the estate(s) that payment of the legacy will be made or property transferred and once all conditions attached to the legacy have been fulfilled, and when the amount can be estimated with sufficient reliability.

**b. Income from investment assets**

Investment income includes income from investment assets, including dividends, interest and rents but excluding realised and unrealised Investment gains.

Individual unrestricted and the majority of restricted funds do not receive a direct allocation of income.

Investment income is utilised by the Trustees to meet the on-going running costs and grant making activities of the Charity.

Endowment Funds are invested in a separate portfolio, and the full income received is allocated to associated restricted Income funds.

Where such Income is not subject to restriction, it would be allocated to an unrestricted Income fund. The Charity has no such funds.

### 1.5. Expenditure

The Charity's accounts are prepared in accordance with the accruals concept.

Expenditure is recognised when a liability is incurred.
Grant commitments are recognised once there is a legal or constructive obligation to make a payment to a third party.

Grants are only made to related or third-party NHS bodies and non-NHS bodies in furtherance of the Charity's objectives. A liability for such grants is recognised when approval has been

given by the Trustees. A grant approval is taken to constitute a firm intention of payment, and so a liability is recognised.

Contractual arrangements are recognised as goods or services supplied.

**a. Allocation of overhead and support costs**
Overhead and support costs have been allocated as a direct cost or apportioned on an appropriate basis (refer to note 4) between Charitable Activities and Governance Costs. Once allocation and/or apportionment of overhead and support costs has been made between Charitable Activities and Governance Costs, the cost attributable to Charitable Activities is apportioned across those activities in proportion to total spend.

**b. Costs of fundraising**
The costs of fundraising are the costs associated with generating income for Leeds Cares. This includes the costs associated with investment management.

**c. Charitable activities**
Costs of charitable activities comprise all costs incurred in the pursuit of the charitable objects of the Charity. These costs comprise direct costs and an apportionment of overhead and support costs as shown in note 5.

**d. Governance costs**
Governance costs comprise all costs incurred in the governance of the Charity. These costs include costs related to statutory audit together with an apportionment of overhead and support costs.

## 1.6. Structure of funds

Where there is a legal restriction on the purpose to which a fund may be put, the fund is classified in the accounts as a restricted fund. Funds where the capital is held to generate income for charitable purposes and cannot itself be spent are accounted for as permanent endowment funds. The Charity holds no expendable endowment funds.

Other funds are classified as unrestricted funds.

Funds which are not legally restricted but which the Trustees have chosen to earmark for set purposes are classified as unrestricted designated funds.

The major funds held within these categories are disclosed in note 13.

## 1.7. Accounting judgements and estimates

In preparing the financial statements, the Trustees have made judgements, estimates and assumptions that affect the application of the Charity's accounting policies and the reported assets, liabilities, income and expenditure and the disclosures made in the financial statements.

These estimates and judgements are continually reviewed and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The most significant areas of judgement and key assumptions are:

**a. Multi-year grant commitments liability**
Such grants are fully accrued when awarded and unspent amounts held as commitments until either the full award has been spent or the Trustees consider that any residual sums will no longer be required or claimed by grantees. At that point the commitment will be judged complete and cancelled.

**b. Pledged income**
Verbal pledges have been received in respect of the new Children's Hospital Capital Appeal, Hospitals of the Future. The new Children's Hospital is one of the government's 40 new hospitals set out in their manifesto. Whilst these pledges can be measured and there is a strong probability that they will be fulfilled when the project is approved, given the current uncertainty about Treasury funding for the Children's Hospital they have not been recognised as income within these financial statements.

## 1.8. Tangible fixed assets

Tangible fixed assets are measured at their historical cost. Fixed assets with a cost of more than £1,000 are capitalised and depreciated. These assets are depreciated to write off the cost over their expected useful lives at the following rates:

| | |
|---|---|
| Computer, other equipment and plant | 4 years |
| Retail shops fixtures and fittings | Over the term of the lease |

Depreciation is only charged when assets are brought into operational use.

## 1.9. Fixed asset investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the Balance Sheet date using the closing quoted market price. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The Charity does not acquire options, derivatives or other complex financial instruments. The main form of financial risk faced by the Charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors.

Investment fixed assets are shown at market value. Quoted stocks and shares are included in the balance sheet at mid-market price, ex-dividend.

## 1.10. Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise.

Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (or date of purchase if later). Unrealised gains and losses are calculated as the difference between market value at the year end and opening market value (or date of purchase if later).

Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

## 1.11. Pensions costs

Under the terms of the Pensions Act 2008 the Charity is required to provide a pension scheme for employees. Qualifying employees are enrolled in the Charity's Workplace Pension, run by Scottish Widows. This is a defined contribution scheme.

There is one employee covered by the provisions of the NHS Pension Schemes (1 employee in 2020/21). Details of the benefits payable and rules of the Schemes can be found on the NHS Pensions website at **www.nhsbsa.nhs.uk/pensions**. Both are unfunded defined benefit schemes that cover NHS employers, GP practices and other bodies, allowed under the direction of the Secretary of State for Health in England and Wales. They are not designed to be run in a way that would enable the Charity to identify its share of the underlying scheme assets and liabilities. Therefore, each scheme is accounted for as if it were a defined contribution scheme: the cost to the Charity of participating in the schemes is taken as equal to the contributions payable to the schemes for the accounting period.

## 1.12. Cash

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

## 1.13. Financial Instruments

The Charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost using the effective interest method. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. Financial liabilities held at amortised cost comprise trade and other creditors. Other derivative-based assets included in the investment portfolio are held at their fair value.

## 1.14. Stock

Stock is valued at the lower of cost and net realisable value. Cost includes all costs of purchase.

## 1.15. Donated goods

Gifts in kind received in the year have been distributed to beneficiaries and are not held as stock. They are measured at fair value and recognised as income within donations and when distributed the expenditure is included within charitable activities.

# 2. Related party transactions

With the exception of five Trustees, including Mr Edward Ziff, Dame Linda Pollard DBE DL, Mr Mark Davies and Cllr. Caroline Gruen, none of the Trustees or members of the key management staff or parties related to them has undertaken any material transactions with Leeds Hospitals Charity during the year.

Mr Edward Ziff is the Chairman and CEO of Town Centre Securities plc with whom Leeds Hospitals Charity entered into a lease for a charity shop in April 2021. Leeds Hospitals Charity have signed a commercial agreement at arm's length. The lease agreement is £50,000 plus VAT per annum.

Mr Edward Ziff is the Chairman and CEO of Town Centre Securities plc which has a controlling interest in the Ibis Style Hotel, Leeds, with which Leeds Hospitals Charity entered into a contract to provide accommodation, at commercially negotiated rates, for the British Transplant Games 2022. This was approved in a Resolution by non-conflicted Trustees in December 2021. The maximum value of the contract is £37,250 including VAT.

Mr Mark Davies is a Director of Think So Limited, who trade as Think OTB, with whom Leeds Hospitals Charity entered a contract for services in November 2021. The commercial agreement was entered into at arm's length after a rigorous tender process. The value of the contract is £27,980 including VAT. Mr Davies was not involved in the decision, which was approved by a Resolution of the non-conflicted Trustees.

A third Trustee donated £300k towards the Children's Hospital Capital Appeal in the year.

Cllr. Caroline Gruen is a Director of White Rose Multi Academy Trust from whom the Charity received a donation of £500 in the year. Cllr. Gruen is also a trustee of BARCA Leeds and a Board member of Bramley Baths who were awarded £100,092 and £16,550 respectively as part of the NHS Charities Together stage 2 funding. Cllr. Gruen was not involved in the distribution of this funding.

Leeds Hospitals Charity has made revenue and capital payments to the Leeds Teaching Hospitals NHS Trust. The Chair of Leeds Teaching Hospitals NHS Trust, Dame Linda Pollard DBE DL, is a Trustee of Leeds Hospitals Charity. Details of Leeds Hospitals Charity's related party transactions with Leeds Teaching Hospitals NHS Trust are below:

- Medical Equipment; 56 grants; £1,041k (£328k in 2020/21)
- Research & Innovation; 68 grants; £1,571k (£1,560k in 2020/21)
- Health & Wellbeing; 120 grants; £1,082k (£1,831k in 2020/21)
- Education & Training; 85 grants; £211k (£142k in 2020/21)
- Environment; 30 grants; £407k (£253k in 2020/21)
- Specialist Staff; 8 grants; £576k (£202k in 2020/21)
- Payment under Service Level Agreement (SLA) £Nil (£51k in 2020/21)

At 31 March 2022, Leeds Hospitals Charity had total commitments and creditors owing to Leeds Teaching Hospitals NHS Trust of £5.8m (£6.9m in 2020/21). No sums were owed to Leeds Hospitals Charity by the NHS Trust.

# 3. Income

## 3.1. Income from donations and legacies

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2022 Funds £000 | Total 2021 Funds £000 |
|---|---|---|---|---|
| **Donations from individuals, clubs and societies** | 2,921 | 470 | 3,391 | 1,234 |
| **Donations from charitable trusts and associations** | 141 | 201 | 342 | 1,346 |
| **Corporate donations** | 247 | 69 | 316 | 276 |
| **Donations earmarked for research:** | | | | |
| From individuals, clubs & societies | 1 | - | 1 | 10 |
| From charitable trusts | - | - | - | 1 |
| From pharmaceutical companies | 1 | - | 1 | - |
| **Legacies** | 489 | 79 | 568 | 1,577 |
| **Grants** | - | 695 | 695 | 670 |
| **Donated goods and services for distribution** | 296 | - | 296 | 687 |
| **Total income from donations and legacies** | **4,096** | **1,514** | **5,610** | **5,801** |

### 3.2. Income from charitable activities

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2022 Funds £000 | Total 2021 Funds £000 |
|---|---|---|---|---|
| Income from the provision of education and training | 44 | - | 44 | - |
| **Total income from charitable activities** | **44** | **-** | **44** | **-** |

### 3.3. Income from other trading activities

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2022 Funds £000 | Total 2021 Funds £000 |
|---|---|---|---|---|
| Income from fundraising activities | 325 | 52 | 377 | 620 |
| Lottery income | 52 | - | 52 | - |
| Sale of donated goods and merchandise | 211 | - | 211 | - |
| Income from fundraising events | 121 | 8 | 129 | 138 |
| **Total income from fundraising activities** | **709** | **60** | **769** | **758** |

### 3.4. Other income

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2022 Funds £000 | Total 2021 Funds £000 |
|---|---|---|---|---|
| Other Income | 1 | - | 1 | 78 |
| **Total other income** | **1** | **-** | **1** | **78** |

## 4. Expenditure

### 4.1. Cost of raising funds

| | Unrestricted Funds £000 | Restricted Funds £000 | Endowed Funds £000 | Total 2022 Funds £000 | Total 2021 Funds £000 |
|---|---|---|---|---|---|
| Fundraising events and appeals | 1,692 | 195 | - | 1,887 | 835 |
| Legacies | 105 | - | - | 105 | 35 |
| Charitable trusts and corporate donations | 173 | 23 | - | 196 | 143 |
| Other trading activities - merchandise | - | - | - | - | 20 |
| Operation of lottery | 412 | - | - | 412 | - |
| Operation of charity shops | 262 | - | - | 262 | - |
| Investment broker fees | 115 | - | 15 | 130 | 124 |
| Support costs allocated | 268 | - | - | 268 | 320 |
| **Total cost of raising funds** | **3,027** | **218** | **15** | **3,260** | **1,477** |

## 4.2. Allocation and apportionment of governance costs

| | 2022 £000 | 2021 £000 | Basis of Apportionment |
|---|---|---|---|
| Salaries, SLA* and Related Costs | 862 | 846 | Allocated on time |
| Legal and Consultancy | 219 | 261 | Allocated on time |
| Branding & Publicity | 112 | 65 | Allocated on time |
| Recruitment | 5 | 58 | Allocated on time |
| General Running Costs | 94 | 100 | Allocated on time |
| Computer hardware/software licences | 54 | 87 | Allocated on time |
| Audit and professional fees | 19 | 20 | Allocated on time |
| Bank charges | 11 | 7 | Allocated on time |
| **Total** | **1,376** | **1,444** | |

*SLA - Service Level Agreement

## 4.3. Apportionment of support costs across costs of raising funds

| | Costs of Generating Income £000 | Investment Management Costs £000 | Total Allocated 2022 £000 | Total Allocated 2021 £000 |
|---|---|---|---|---|
| Salaries, SLA and Related Costs | 132 | 36 | 168 | 188 |
| Legal and Consultancy | 34 | 9 | 43 | 58 |
| Branding & Publicity | 17 | 5 | 22 | 14 |
| Recruitment | 1 | - | 1 | 13 |
| General Running Costs | 14 | 4 | 18 | 22 |
| Computer hardware/software licences | 8 | 2 | 10 | 20 |
| Audit and professional fees | 3 | 1 | 4 | 4 |
| Bank charges | 2 | - | 2 | 1 |
| **Total** | **211** | **57** | **268** | **320** |

## 4.4. Apportionment of support costs across charitable activities

| | Medical Equipment £000 | Environment £000 | Gifts in kind £000 | Specialist Staff £000 | Research & Innovation £000 | Health & Wellbeing £000 | Education & Training £000 | Total Allocated 2022 £000 | Total Allocated 2021 £000 |
|---|---|---|---|---|---|---|---|---|---|
| Salaries, SLA and Related Costs | 57 | 44 | 120 | 35 | 273 | 140 | 25 | 694 | 659 |
| Legal and Consultancy | 15 | 11 | 31 | 9 | 69 | 35 | 6 | 176 | 203 |
| Branding & Publicity | 7 | 6 | 16 | 5 | 35 | 18 | 3 | 90 | 51 |
| Recruitment | - | - | 1 | - | 2 | 1 | - | 4 | 45 |
| General Running Costs | 6 | 5 | 13 | 4 | 30 | 15 | 3 | 76 | 78 |
| Computer hardware/ software licences | 4 | 3 | 7 | 2 | 17 | 9 | 2 | 44 | 67 |
| Audit and professional fees | 1 | 1 | 2 | 1 | 6 | 3 | 1 | 15 | 16 |
| Bank charges | 1 | 1 | 2 | - | 3 | 2 | - | 9 | 5 |
| **Total** | **91** | **71** | **192** | **56** | **435** | **223** | **40** | **1,108** | **1,124** |

# 5. Analysis of charitable activities

| | Unrestricted Funds £000 | Restricted Funds £000 | Support costs £000 | Total 2021/22 £000 | Net fund 2020/21 £000 | Support 2020/21 £000 | Total 2020/21 £000 |
|---|---|---|---|---|---|---|---|
| **Medical equipment** | 621 | 313 | 91 | 1,025 | 327 | 93 | 420 |
| **Environment** | 342 | 31 | 71 | 444 | 253 | 72 | 325 |
| **Support Specialist Staff** | 513 | 41 | 57 | 611 | 1,253 | 57 | 1,310 |
| **Research & Innovation** | 1,149 | 296 | 435 | 1,880 | 1,560 | 441 | 2,001 |
| **Health & Wellbeing** | 319 | 459 | 223 | 1,001 | 1,144 | 227 | 1,371 |
| **Education & Training** | (3) | 33 | 39 | 69 | 142 | 40 | 182 |
| **Gifts in kind distributed to beneficiaries** | 296 | - | 192 | 488 | 687 | 194 | 881 |
| **Total analysis of charitable activities** | **3,237** | **1,173** | **1,108** | **5,518** | **5,366** | **1,124** | **6,490** |

## 5.1. Analysis of grants

| Grants awarded to institutions: | | 2021/22 Total | | 2020/21 Total |
|---|---|---|---|---|
| **Name of recipient and number of grants** | **No:** | **£000** | **No:** | **£000** |
| **Grants awarded to institutions** | | | | |
| **Leeds Teaching Hospitals NHS Trust – Medical Equipment** | 56 | 1,041 | 38 | 328 |
| **Leeds Teaching Hospitals NHS Trust - Health & Wellbeing** | 120 | 1,082 | 103 | 1,831 |
| **Leeds Teaching Hospitals NHS Trust: Research & Innovation** | 68 | 1,571 | 43 | 1,560 |
| **Leeds Teaching Hospitals NHS Trust: Environment** | 28 | 337 | 52 | 253 |
| **Day One Trauma Support – upon de-linking** | - | - | 1 | 1,050 |
| | | | | |
| **Revenue grants** | | | | |
| **Leeds Teaching Hospitals NHS Trust - Specialist Staff** | 8 | 575 | 3 | 202 |
| | | | | |
| **Grants awarded to individuals** | | | | |
| **Staff of Leeds Teaching Hospitals NHS Trust – Training & Development** | 85 | 211 | 65 | 142 |
| | | | | |
| **Total grants awarded** | **365** | **4,817** | **305** | **5,366** |
| | | | | |
| **Gifts in kind distributed to beneficiaries** | | 296 | | |
| **Grants returned, undrawn or written back** | 618 | (703) | | |
| | | | | |
| **Total** | | **4,410** | | |

# 6. Details of transfers between funds

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2022 Funds £000 | Total 2021 Funds £000 |
|---|---|---|---|---|
| **Transfers between funds** | 10 | (10) | - | - |

The fund transfers are as a result of a detailed review of funds undertaken in the year, this identified a charge which was restricted and has been transferred to restricted funds.

# 7. Gains on investments

| | Unrestricted Funds £000 | Restricted Funds £000 | Endowed Funds £000 | Total 2022 Funds £000 | Total 2021 Funds £000 |
|---|---|---|---|---|---|
| **Realised gains on investment assets** | 800 | - | 299 | 1,099 | 990 |
| **Unrealised gains on investment assets** | 411 | 413 | 3 | 827 | 5,951 |
| **Total gains on investments** | **1,211** | **413** | **302** | **1,926** | **6,941** |

# 8. Staff costs and emoluments

## 8.1. Analysis of staff costs

| | Total 2022 £000 | Total 2021 £000 |
|---|---|---|
| **Service Level Agreement (Incl. VAT)** | - | 51 |
| **Consultancy Fees** | 36 | 92 |
| **Salaries and wages** | 1,759 | 1,269 |
| **Social security costs** | 173 | 116 |
| **Other pension costs** | 81 | 63 |
| | **2,049** | **1,591** |
| **Average Head Count** | | |
| **Fundraising staff** | 30 | 10 |
| **Charitable staff** | 26 | 27 |

## 8.2. Staff emoluments

| Between | 2022 No. | 2021 No. |
|---|---|---|
| £60K and £70K | 2 | - |
| £70K and £80K | 1 | 1 |
| £80K and £90K | 2 | - |
| £90K and £100K | - | 1 |

## 8.3. Key management personnel remuneration

The key management personnel of the charity comprises Trustees, the Chief Executive Officer, Director of Communications, Director of Fundraising, Director of Finance and Corporate Services and Company Secretary. Trustees are not remunerated. The total cost of employing the charity's key management personnel during the year, including employer's social security and pension contributions, was £402,896 (2020/21: £393,768). The highest paid member of staff was the CEO, whose annual salary was £89,476 (2020/21: £87,550). Leeds Hospitals Charity median salary was £28,737 (2020/21: £33,000), which represents a ratio against the highest salary of 3.11:1. Leeds Hospitals Charity is committed to equal opportunities and offering fair pay and conditions.

# 9. Analysis of fixed assets

## 9.1. Tangible fixed assets

| | Fixtures, fittings and equipment £000 |
|---|---|
| **Cost** | |
| At 1 April 2021 | 22 |
| Additions | 48 |
| **At 31 March 2022** | **70** |
| | |
| **Depreciation** | |
| At 1 April 2021 | - |
| Charge in the year | 27 |
| **At 31 March 2022** | **27** |
| | |
| **Net book value at 31 March 2022** | **43** |
| Net book value at 31 March 2021 | 22 |

### 9.2. Investments

| | Unrestricted Funds £000 | Restricted Funds £000 | Endowed Funds £000 | Total 2022 Funds £000 | Total 2021 Funds £000 |
|---|---|---|---|---|---|
| Market value at 1 April 2021 | 24,793 | 7,289 | 3,200 | 35,282 | 29,887 |
| Add: Acquisitions at cost | 8,685 | 3,857 | 544 | 13,086 | 9,037 |
| Less: Disposals at carrying value | (13,814) | (4,207) | (390) | (18,411) | (10,458) |
| Less: Transfer of property to current assets | - | - | - | - | (125) |
| Add: Net gain on revaluation | 1,211 | 413 | 302 | 1,926 | 6,941 |
| **Market value at 31 March 2022** | **20,875** | **7,352** | **3,656** | **31,883** | **35,282** |
| | | | | | |
| Historic cost | | | | 25,771 | 24,905 |

### 9.3. Class of investments

| | Total 2022 £000 | Total 2021 £000 |
|---|---|---|
| Fixed interest | 4,333 | 4,496 |
| Equities – UK | 11,475 | 13,376 |
| Equities – Overseas | 11,519 | 12,908 |
| Alternatives | 4,556 | 4,502 |
| **Total investment income** | **31,883** | **35,282** |

## 10. Investment income

| | Total 2022 £000 | Total 2021 £000 |
|---|---|---|
| Investments – dividends received | 675 | 662 |
| Investments – interest received | 48 | 7 |
| Other investments – property | - | 5 |
| **Total investment income** | **723** | **674** |

## 11. Analysis of current assets

### 11.1. Debtors

| | 31 March 2022 £000 | 31 March 2021 £000 |
|---|---|---|
| Property held for sale | - | 125 |
| Trade debtors | 39 | 1 |
| Accrued income | 936 | 1,381 |
| Other debtors | 50 | - |
| **Total debtors falling due within one year** | **1,025** | **1,507** |

### 11.2. Investments

| | 31 March 2022 £000 | 31 March 2021 £000 |
|---|---|---|
| Rathbones Capital Reserve Cash Account | 4,702 | 1,313 |
| Rathbones Capital Reserve Cash Account (B) | 4 | 201 |
| **Total short-term investments and deposits** | **4,706** | **1,514** |

## 12. Analysis of liabilities

### 12.1. Creditors under one year:

| | 31 March 2022 £000 | 31 March 2021 £000 |
|---|---|---|
| Trade creditors | 585 | 660 |
| Accruals | 5,048 | 5,588 |
| Taxation and social security | 50 | 42 |
| **Total creditors falling due within one year** | **5,683** | **6,290** |

### 12.2. Creditors over one year

| | 31 March 2022 £000 | 31 March 2021 £000 |
|---|---|---|
| Accruals for grants payable | 1,558 | 1,875 |
| **Total creditors falling due after more than one year** | **1,558** | **1,875** |

# 13. Analysis of funds

## 13.1. Movement in funds 2021/22

| Funds | Balance 1 April 2021 £000 | Movement In year 2021/22 £000 | Balance 31 March 2022 £000 |
|---|---|---|---|
| Unrestricted General Purpose | 3,800 | (1,311) | 2,489 |
| Unrealised Gain Pool (Major Projects) | 5,899 | 1,211 | 7,110 |
| Unrestricted Designated | 13,094 | (551) | 12,543 |
| **Total Designated** | **18,993** | **660** | **19,653** |
| | | | |
| Restricted | 5,545 | 659 | 6,204 |
| Endowments | 3,377 | 287 | 3,664 |
| **Total** | **31,715** | **295** | **32,010** |

## Movement in funds 2020/21

| Funds | Balance 1 April 2020 £000 | Movement In year 2020/21 £000 | Balance 31 March 2021 £000 |
|---|---|---|---|
| Unrestricted General Purpose | 4,121 | (321) | 3,800 |
| Unrealised Gain Pool (Major Projects) | 2,114 | 3,785 | 5,899 |
| Unrestricted Designated | 14,786 | (1,692) | 13,094 |
| **Total Designated** | **16,900** | **2,093** | **18,993** |
| | | | |
| Restricted | 2,133 | 3,412 | 5,545 |
| Endowments | 2,276 | 1,101 | 3,377 |
| **Total** | **25,430** | **6,285** | **31,715** |

## 13.2. Endowment funds

| | Balance 1 April 2021 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & Losses £000 | Balance 31 March 2022 £000 |
|---|---|---|---|---|---|---|
| Elsie May Sykes Fund | 2,037 | - | (10) | - | 181 | 2,208 |
| Jeremy Neil Allen | 1,340 | - | (5) | - | 121 | 1,456 |
| **Total** | **3,377** | **-** | **(15)** | **-** | **302** | **3,664** |

| Name of fund | | Description of the nature and purpose of each fund |
|---|---|---|
| A | Elsie May Sykes Fund | Funding of Research & Equipment at Leeds Teaching Hospitals NHS Trust |
| B | Jeremy Neil Allen | Funding of Paediatric Oncology Research, Paediatric Service, Oncology |

## 13.3. Restricted funds, including Linked charities

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below:

| Material Funds | | Balance 1 April 2021 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & Losses £000 | Balance 31 March 2022 £000 |
|---|---|---|---|---|---|---|---|
| A | Inflammation Group Fund | 238 | 151 | 13 | - | 84 | 486 |
| B | Leeds Cancer Centre Charity | 1,980 | - | (180) | - | 112 | 1,912 |
| C | Breast Cancer Research Action Group | 855 | 12 | - | 18 | 57 | 942 |
| D | Liaison Psychiatry | 575 | - | - | 32 | 37 | 644 |
| E | Jeremy Neil Allen Paediatric Oncology research | 355 | 30 | (230) | - | 22 | 177 |
| F | Neurosurgical Research – Philip Moore legacy | 302 | - | (54) | - | 26 | 274 |
| G | Stroke research – Raymond Bucktrout legacy | 489 | - | - | - | 30 | 519 |
| H | NHS Charities Together | - | 695 | (621) | - | - | 74 |
| I | Hospitals of the Future | 35 | 367 | (183) | (48) | 11 | 182 |
| | Others (19): | 716 | 392 | (136) | (12) | 34 | 994 |
| **Total** | | **5,545** | **1,647** | **(1,391)** | **(10)** | **413** | **6,204** |

Linked Charities share one set of accounts, share a charity number, have the same trustees and are connected because of the service they provide. They receive a proportion of unrealised and investment gains and losses.

## 13.4. Details of material funds - restricted funds

| Name of fund | | Status | Description of the nature and purpose of each fund |
|---|---|---|---|
| A | Inflammation Group | Linked | Funding of research & therapy for arthritis & autoimmune candidates |
| B | Leeds Cancer Centre | Linked | Funding of research, equipment and enhanced patient care |
| C | Breast Cancer Research Action Group | Linked | Funding of research into breast cancer and purchase of equipment |
| D | Liaison Psychiatry | | For the benefit of the Department of Psychiatry |
| E | Paediatric Oncology Research | | Income from the Jeremy Neil Allen Endowment restricted for paediatric oncology research |
| F | Neurosurgical Research | | Income from the Philip Moore legacy restricted for neurosurgical research |
| G | Stroke Research | | Income from the Raymond Bucktrout legacy restricted for stroke research |
| H | NHS Charities Together | | Restricted grant income |
| I | Hospitals of the Future | | New children's hospital capital appeal |

## 13.5. Unrestricted funds

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below:

| Designated Funds | | Balance 1 April 2021 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & Losses £000 | Balance 31 March 2022 £000 |
|---|---|---|---|---|---|---|---|
| Material funds | | | | | | | |
| A | Leukaemia Research | 501 | 67 | (25) | - | - | 543 |
| B | Children's Tumour & Leukaemia Fund | 331 | - | (11) | - | - | 320 |
| C | Yorkshire Cancer Centre | 1,399 | 144 | (409) | - | - | 1,134 |
| D | Academic Chair in Clinical Oncology | 471 | - | (29) | - | - | 442 |
| E | Breast Cancer Research | 334 | - | (177) | - | - | 157 |
| F | BRS Renal – Paediatric Renal | 437 | - | (435) | - | - | 2 |
| G | Motor Neurone Disease Unit | 17 | 2,021 | (262) | - | - | 1,776 |
| H | Critical Care Charity Fund | 95 | 4 | (47) | 230 | - | 282 |
| I | Kidney Care Charity Fund | 63 | 1 | (33) | 332 | - | 363 |
| J | Major Projects | 5,899 | - | - | - | 1,211 | 7,110 |
| | Others (346): | 9,446 | 939 | (1,708) | (1,153) | - | 7,524 |
| Designated funds | | 18,993 | 3,176 | (3,136) | (591) | 1,211 | 19,653 |
| **General unrestricted funds** | | **3,800** | **2,324** | **(4,236)** | **601** | **-** | **2,489** |
| **Total** | | **22,793** | **5,500** | **(7,372)** | **10** | **1,211** | **22,142** |

## 13.6. Details of material funds - designated funds

| Name of fund | | Description of the nature and purpose of each fund, approximate timeframe for expenditure |
|---|---|---|
| A | Leukaemia Research | Funding of leukaemia research, 3-5 years. |
| B | Children's Tumour & Leukaemia Fund | Funding of research, equipment and staff training & development, 3-5 years. |
| C | Yorkshire Cancer Centre | Funding of research, equipment & enhanced patient care, 3-5 years. |
| D | Academic Chair in Clinical Oncology | Funding of research, 3-5 years. |
| E | Breast Cancer Research | Funding of research and education, 3-5 years. |
| F | BRS Renal – Paediatric Renal | Funding of equipment, research & enhanced patient care, 2-3 years. |
| G | Motor Neurone Disease Unit | Funding of equipment, facilities & enhanced patient care for patients with Motor Neurone Disease, 3-5 years. |
| H | Critical Care Charity Fund | To enhance the treatment and care of patients requiring critical care at Leeds Teaching Hospitals, 3-5 years. |
| I | Kidney Care Charity Fund | To enhance the care and treatment of patients requiring renal services in Leeds, 3-5 years. |
| J | Major Projects | Unrealised Gains on Investment Portfolio. Designated for use on major projects within Leeds Teaching Hospitals NHS Trust in line with the Charity's Strategy and Objectives, 5-10 years. |

## 13.7. Analysis of net assets between funds 2021/22

| | Unrestricted funds | | Restricted funds | | Total funds |
|---|---|---|---|---|---|
| | General fund £000 | Designated fund £000 | Restricted fund £000 | Endowed fund £000 | 2022 £000 |
| Fixed Assets | 43 | - | - | - | 43 |
| Investments | - | 20,875 | 7,352 | 3,656 | 31,883 |
| Stock | 4 | - | - | - | 4 |
| Debtors | 606 | 287 | 132 | - | 1,025 |
| Cash investments | 3,650 | 1,017 | 34 | 5 | 4,706 |
| Cash at bank and in hand | 379 | 669 | 539 | 3 | 1,590 |
| Liabilities due within one year | (1,868) | (2,591) | (1,224) | - | (5,683) |
| Liabilities due after more than one year | (325) | (604) | (629) | - | (1,558) |
| **Total net assets** | **2,489** | **19,653** | **6,204** | **3,664** | **32,010** |

### 13.8. Analysis of net assets between funds 2020/21

| | Unrestricted funds | | Restricted funds | | Total funds |
|---|---|---|---|---|---|
| | General fund £000 | Designated fund £000 | Restricted fund £000 | Endowed fund £000 | 2021 £000 |
| **Fixed Assets** | 22 | - | - | - | 22 |
| **Investments** | 4,236 | 20,557 | 7,289 | 3,200 | 35,282 |
| **Debtors** | 653 | 274 | 580 | - | 1,507 |
| **Cash investments** | 701 | 136 | 500 | 177 | 1,514 |
| **Cash at bank and in hand** | 972 | - | 583 | - | 1,514 |
| **Liabilities due within one year** | (2,003) | (1,974) | (2,313) | - | (6,290) |
| **Liabilities due after more than one year** | (781) | - | (1,094) | - | (1,875) |
| **Total net assets** | **3,800** | **18,993** | **5,545** | **3,377** | **31,715** |

## 14. Legacies

Legacy income is only included in income where receipt is probable and the amount is capable of being estimated with sufficient reliability or has been received.

Legacies recognised in 2021/22 totalled £568k, the following exceeded £50k:

- Arthur Turner for the benefit of Leeds Hospitals Charity General Purposes
- Sybil Hewitt for the benefit of Leeds Cancer Centre
- Anonymous Donor for the benefit of Yorkshire Heart Centre
- June Ann Rawlings for the benefit of Leeds Cancer Centre

## 15. Financial Instruments

| | 2021/22 £000 | 2020/21 £000 |
|---|---|---|
| **Financial assets measured at amortised cost** | 1,025 | 1,508 |
| **Financial liabilities measured at amortised cost** | 7,191 | 8.123 |

Financial assets comprise accrued income. Financial liabilities comprise accruals including grants.

# 16. Cash Flow

## 16.1. Reconciliation of net income to net cash flow from operating activities

| | 2021/22 £000 | 2020/21 £000 |
|---|---|---|
| Net income for the year | 295 | 6,285 |
| Adjustment for: | | |
| Depreciation charges | 27 | - |
| Gains on investments | (1,926) | (6,941) |
| Dividends, interest and rents from investments | (723) | (674) |
| Increase in Stock | (4) | - |
| Decrease/(Increase) in debtors | 482 | (1,132) |
| (Decrease)/increase in creditors | (924) | 21 |
| **Net cash used in operating activities** | **(2,773)** | **(2,441)** |

## 16.2. Analysis of changes in net debt

| | Balance 1 April 2021 £000 | Cash Flows in Year £000 | Balance 31 March 2022 £000 |
|---|---|---|---|
| Cash in hand and at bank | 1,555 | 35 | 1,590 |
| Cash equivalent | 1,514 | 3,192 | 4,706 |
| **Total** | **3,069** | **3,227** | **6,296** |

# 17. Trustee and connected persons transactions

## 17.1. Trustees' remuneration and expenses reimbursed

No trustees received remuneration or travel and subsistence reimbursements in the year (2020/21: £nil).

## 17.2. Trustee Indemnity Insurance

| | Total 2021/22 £000 | Total 2020/21 £000 |
|---|---|---|
| Description of cover | | |
| Markel (UK) Limited: Social Welfare Combined Insurance Cover | 8 | 6 |
| **Total** | **8** | **6** |

A separate policy was in place with Hiscox for Cyber insurance cover in the prior year, the annual premium was £1,730. The Trustees have not taken this cover in 2021/22.

# 18. Auditor's remuneration

The auditor's remuneration of £19,200 relates solely to the 2021/22 audit (2020/21: £19,000 in respect of the audit and a separate fee for VAT advisory work of £1,900).

# 19. Operating lease commitments

| | < 1 Year £000 | 1-5 years £000 | >5 years £000 |
|---|---|---|---|
| **Land and buildings** | 65 | 15 | - |

# 20. Contingent liabilities

The charity has given indemnities to executors under the standard terms for legacies received from dormant accounts. The trustees believe the risk of significant claims arising as a result of these to be negligible.

# 21. Statement of Financial Activities for the year ended 31 March 2021

| | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | 2020/21 Total Funds £000 |
|---|---|---|---|---|
| **Income from:** | | | | |
| Donations | 1,784 | 2,440 | - | 4,224 |
| Legacies | 860 | 717 | - | 1,577 |
| **Subtotal** | **2,644** | **3,157** | **-** | **5,801** |
| | | | | |
| Fundraising activities | 640 | 118 | - | 758 |
| Investments | 674 | - | - | 674 |
| Other income | 78 | - | - | 78 |
| **Total income** | **4,036** | **3,275** | **-** | **7,311** |
| | | | | |
| **Expenditure:** | | | | |
| Costs of raising funds | 1,287 | 7 | - | 1,294 |
| Investment management costs | 159 | - | 24 | 183 |
| | | | | |
| **Charitable activities:** | | | | |
| Equipment | 299 | 121 | - | 420 |
| Environment | 260 | 65 | - | 325 |
| Support Specialist Staff | 203 | 1,107 | - | 1,310 |
| Research & Innovation | 1,279 | 724 | - | 2,003 |
| Health & Wellbeing | 1,250 | 118 | - | 1,368 |
| Education & Training | 406 | (224) | - | 182 |
| Gifts in kind distributed to beneficiaries | 882 | - | - | 882 |
| Subtotal: | 4,579 | 1,911 | - | 6,490 |
| **Total expenditure** | **6,025** | **1,918** | **24** | **7,967** |
| | | | | |
| Net expenditure before investment gains | (1,989) | 1,357 | (24) | (656) |
| Gains on revaluation and disposal of investment assets | 4,348 | 1,468 | 1,125 | 6,941 |
| Gross transfer between funds | (587) | 587 | - | - |
| Net movement in funds | 1,772 | 3,412 | 1,101 | 6,285 |
| Fund balances brought forward at 1 April 2020 | 21,021 | 2,133 | 2,276 | 25,430 |
| **Fund balances carried forward at 31 March 2021** | **22,793** | **5,545** | **3,377** | **31,715** |




Gifts in Wills can change lives. Thanks to funding for research, Jack is taking part in a drug trial at Leeds that could extend his life. To talk to us about making a gift in your will, please call us on **0113 5397020**. You can also email us at **susan.baulk@leedshospitalscharity.org.uk**.

SCAN ME

**Leeds Hospitals Charity**

England & Wales - Charity number 1170369

# Accounts



# Annual Report & Financial Statements

for the year ending
31st March 2021

Charity Number: 1170369
Co Reg Number: 10492128

leeds hospitals charity

Leeds Cares

# Making a Difference

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Front cover image: Making a difference to children like Tegan through funding of the Children's Clinical Research Facility

# CEO Welcome & Chair's Report

01





***Esther Wakeman***
*CEO of Leeds Hospitals Charity*

## CEO Welcome

I joined Leeds Hospitals Charity in February 2020 and it has been a year like no other! I have inherited a wonderful team of passionate staff and volunteers who have weathered the pandemic with kindness and determination.

I took the role at (what was then) Leeds Cares because I was so impressed by the commitment and passion that our hospital staff have for their profession. The last year has taken that commitment to a whole new level and all of us at Leeds Hospitals Charity have been blown away by just how hard all the staff at Leeds Teaching Hospitals have worked throughout the pandemic.

Inside the Charity, we have also worked hard, to stand by our NHS colleagues and support them in any way we can from delivering food parcels to funding additional clinical psychology and chaplaincy support. We have also started to improve our systems and processes and introduce a culture that is open and transparent, working together as one team. We have invested in new income streams to increase the impact we can have across Leeds Teaching Hospitals and looked at how we use donations already received to fund things that urgently need our support.

We have developed a five-year strategic plan, underpinned by our recently developed organisational values of working together, being transparent and transforming lives.

I would like to personally thank all the staff and volunteers at the Charity, including our Trustees and Capital Appeal Board, for the dedication they have shown over the last financial year – we are continuing to go from strength to strength and I look forward to seeing what the future holds.



***Edward Ziff OBE DL***
*Chair of Leeds Hospitals Charity*

## Chair's Report

I am delighted to present Leeds Hospitals Charity Annual Report for 2020-21.

As the charity partner to Leeds Teaching Hospitals, one of the largest teaching hospitals in Europe, our vision is to support Leeds Teaching Hospitals to be the best NHS Trust, in the healthiest city in the UK.

This year has been unprecedented – on many fronts. Not only did the pandemic create a situation that none of us could have ever imagined for our personal lives, but it also created a perfect storm for Leeds Teaching Hospitals, where they needed the support of the Charity more than ever.

The Charity responded remarkably, diversifying almost overnight, and providing urgent funding wherever and however Leeds Teaching Hospitals needed it. In a year when many charities cut their losses and hunkered down until the storm looked like it would pass, Leeds Hospitals Charity faced these challenges head on and invested in new fundraising appeals and new ventures – all the while progressing vital changes inside the organisation.

You will read elsewhere in this Annual Report of the continued generosity of donors, both old and new, and I am delighted to say that 2020-21 was a year where we recruited more new donors than ever before. You will also see, through a series of case studies, how some of the funds raised have been used to transform care at Leeds Teaching Hospitals.

Our working name change at the start of this year, to Leeds Hospitals Charity, has helped to re-connect the Charity to its main beneficiary and also ensure staff across Leeds Teaching Hospitals feel like we are their charity, here to support them however they need us.

As well as our donors and fundraisers, as ever I am hugely grateful for the commitment we have received from our group of diverse and dedicated volunteers, especially those who have joined us for the first time this year. Alongside this, I thank my fellow Trustees, who devote their time and skills to develop Leeds Hospitals Charity and ensure it is operated both legally and efficiently.

I hope that you will enjoy reading this Annual Report and that you are as impressed as I am by the continued dedication and hard work of everyone involved in running Leeds Hospitals Charity, for the benefit of staff, patients and families at our hospitals.

# Our Team

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## 2.1 Reference & Administrative Details

Leeds Cares is registered as a charity with the Charity Commission in England (registered number 1170369) and at Companies House as a company limited by guarantee (registered number 10492128).

The Trustees confirm that Leeds Cares operates in compliance with the Companies Act 2006, the Charities Act 2011, the Accounting and Reporting by Charities; Statement of Recommended Practice 2019 (SORP), other applicable accounting structures and the provisions of the Memorandum and Articles of Association of the organisation.

Since 4 January 2021, the Charity has operated under the working name of Leeds Hospitals Charity, recognised by the Charity Commission, whilst the legal entity remains Leeds Cares.

# 2.2 Our Board & Senior Team

The Board of Trustees is permitted a maximum number of 15 Trustees, which was increased from 12 by the Board on 24 November 2020. At 31 March 2021 the Charity had 12 Trustees. Eleven of the Trustees are independent lay members appointed on the basis of their skills and experience. The other Trustee is the Trustee nominated by Leeds Teaching Hospitals NHS Trust, as required by the Articles of Association of the Charity and company. Professor McWilliam was appointed as the Senior Independent Trustee during the year.

The Trustees have attended Board meetings during the year as follows:

| Name | Period of appointment | Number of Board meetings attended 2020-21 (5) |
|---|---|---|
| **Mr Edward Ziff OBE DL (Chair)** | From 22 November 2016 | 5 |
| **Mr Roger Frier (Vice Chair)** | 22 November 2016 – 24 November 2020 | 3 (of 3) |
| **Mr David Loudon** | 22 November 2016 – 25 August 2020 | 2 (of 3) |
| **Cllr Caroline Gruen** | From 22 November 2016 | 5 |
| **Prof Peter McWilliam** | From 22 November 2016 | 5 |
| **Dame Linda Pollard DBE DL (NHS Trustee)** | From 22 November 2016 | 3 |
| **Mr Dermot Callinan** | From 1 July 2017 to 3 June 2021 | 5 |
| **Mr Christopher Schofield** | From 1 July 2017 | 4 |
| **Mr Jasbir Athwal** | From 25 August 2020 | 3 (of 3) |
| **Mr Dean Hoyle** | From 25 August 2020 | 2 (of 3) |
| **Ms Heather Jackson** | 25 August 2020 to 14 April 2021 | 0 (of 3) |
| **Dr Yvette Oade** | From 24 November 2020 | 2 (of 2) |
| **Dr Cassie Doherty** | From 24 November 2020 | 2 (of 2) |
| **Mr Jonathan Grant** | From 9 February 2021 | 1 (of 1) |
| **Mr Mark Davies** | From 3 June 2021 | 0 (of 0) |
| **Mr David Berridge** | From 14 June 2021 | 0 (of 0) |
| **Mr Sohail Ali** | From 14 July 2021 | 0 (of 0) |

The senior leadership team of the Charity is as follows:

| Name | Role | Appointed |
|---|---|---|
| **Ms Esther Wakeman** | Chief Executive | 17 February 2020 |
| **Ms Sarah Griffin** | Director of Communications | 1 April 2019 |
| **Mr Peter Cutler** | Interim Director of Finance and Corporate Services | 1 April to 20 July 2020 |
| **Mr Paul Watkins** | Director of Fundraising | 17 February 2020 |
| **Mr Andrew Forsyth** | Company Secretary | 22 June 2020 |
| **Ms Eve Hartrick** | Director of Finance and Corporate Services | 20 July 2020 |

## Strategic Report

Achievements and performance - for details of the Charity's achievements and performance, refer to Chapter 7, Supporting our Hospitals and Chapter 8, What a Difference it Makes.

Financial review - for the financial review, refer to Chapter 11, our Financial Review and Chapter 5.2, our Funding Priorities.

Principal risks and uncertainties - for principal risks and uncertainties facing the Charity refer to Chapter 12.

# Our Vision & Values

03



Our vision for Leeds Hospitals Charity is to enhance Leeds Teaching Hospitals' ability to be the best NHS Trust, in the healthiest city in the UK.

Throughout 2020, the Charity has developed, in conjunction with staff, three core values that will be at the heart of all our activity:



## Transparent

Being transparent is about fostering a culture where honesty and openness are encouraged and valued. Managing expectations, doing what we say we'll do and treating others the way we want to be treated.



## Transform

Transforming lives is not just about the big changes, it is also the small acts of kindness that make a difference. Embracing change, challenging the status quo, celebrating success and learning from mistakes; we are always looking for new ways to innovate and improve.



## Together

Working together means collaborating with our partners towards shared goals. Helping others, accepting help ourselves and encouraging each other to be the best we can be. Empowering everyone to be their true selves, we value differences and recognise they make us stronger.

Alongside our values, throughout the last year we have also developed an Equality, Diversity and Inclusion working group. We want to be an exemplar employer within the charity sector, ensuring we are committed to a transparent pay and benefits system that is benchmarked across the industry. We also want to ensure we invest in personal development support for all our staff and commit to training employees so there are always opportunities to progress.

More importantly, we want to guarantee that Leeds Hospitals Charity is an equitable, diverse and inclusive funder and place to work, and that everyone who works here feels welcomed and supported. Our work on equality, diversity and inclusion will remain an important part of our strategy over the next five years. Read more about our future strategy in Section 13.

**£5.3m**
in additional funding for Leeds Teaching Hospitals

**69**
new volunteers

**5,817**
new supporters

**£6.6m**
in fundraising income, including Gifts in Kind of
**£687,000**

# Our Year in Numbers

**53**
pieces of equipment funded

**12**
patient and family spaces refurbished

**04**

over
**200**
nurses graduated from the Excellence in Leadership programme

## Dr Amir Khan

**Our 1st ambassador, TV's favourite GP**



# Objectives & Activities

05



## 5.1 Charitable Objects

### The charitable objects of Leeds Hospitals Charity are:

- To further any charitable purpose or purposes relating to the general or any specific purposes of Leeds Teaching Hospitals or the purposes of the health service;
- To promote, protect, preserve, and advance all or any aspects of the health of the public; and
- To advance and promote knowledge and education in medicine and health including engaging in and supporting medical and health research and the dissemination of the useful results.

**As of January 2021, we have changed our name to Leeds Hospitals Charity.**

This has helped to re-connect the Charity with its main beneficiary and ensure staff across Leeds Teaching Hospitals feel like we are their charity, here to support them however and whenever they need us. We consulted widely and listened to feedback from our supporters, our employees and staff at Leeds Teaching Hospitals before making the change and retained our existing brand to minimise any associated costs. This new, straightforward name reflects that as a charity we are here to support the wonderful work of Leeds Teaching Hospitals NHS Trust.

> We think this name change will help people understand where their donations will be spent – to help more patients, families and staff across Leeds Teaching Hospitals.

**Esther Wakeman**
CEO of Leeds Hospitals Charity

To fulfil our objects, we award funding across six funding priorities: **equipment, environment, health and wellbeing, research and innovation, specialist staff, and education**. These areas allow charitable funding to have a real impact on the experiences of patients, their families, and staff across eight hospitals and specialties that are part of Leeds Teaching Hospitals.



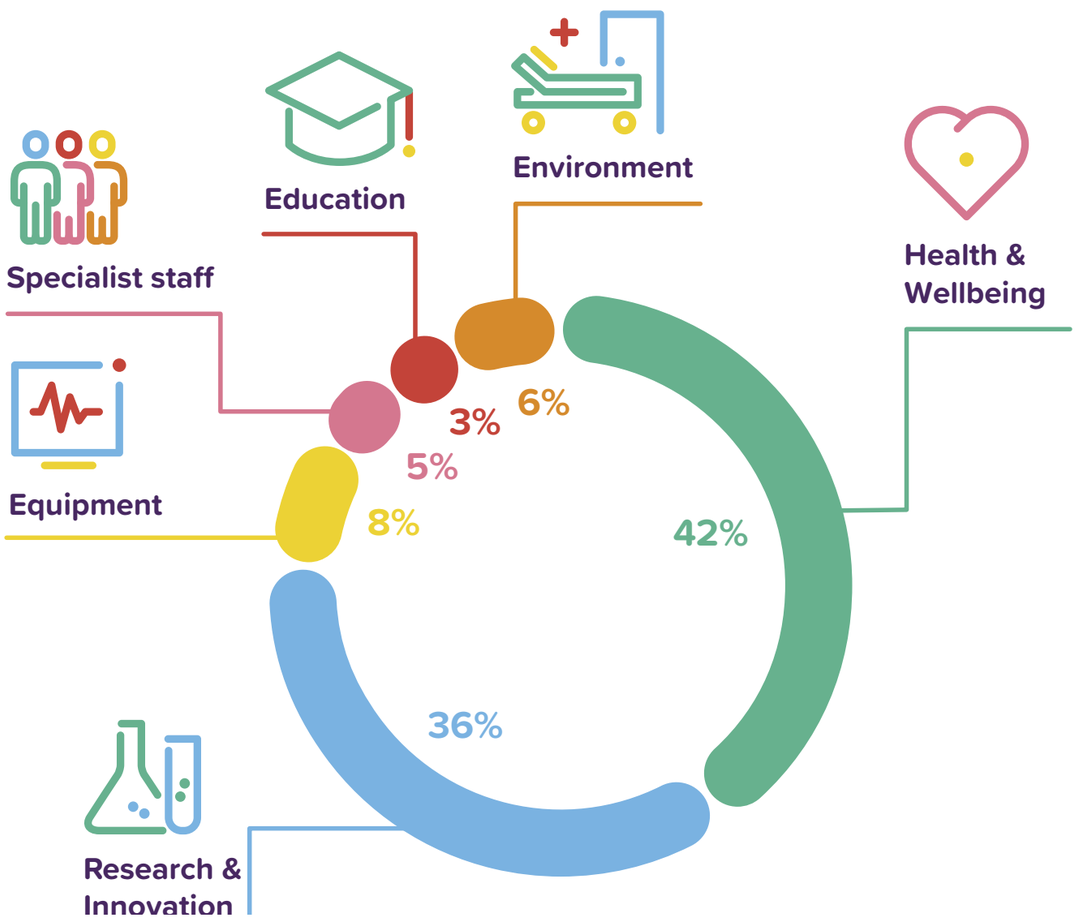
# 5.2 Funding Priorities

In 2020/21 we have refreshed our Funding Policy to ensure we fulfil our charitable objects by awarding grants in the most streamlined and effective way, and to projects and initiatives that have the most potential to positively impact those we support. We have further developed our application processes and embedded joint charity and hospital review groups, expanding the membership to ensure they are representative of the staff population and our beneficiaries.

**In 2020/21 we have awarded £5.3m across six funding priorities and 305 applications. This includes the grant awarded upon the de-linking of Day One Trauma Support of £1.1m.**

## 2020/21 Funding Mix

### Value of Applications by Funding Priority






## Research & Innovation

**43 applications**

£1,559,958

In 2020/21, 36% of our grant funding budget has supported research and innovation activity. Continued investment in research and innovation has the potential to lead to improved patient outcomes through prevention, detection, and enhanced quality of life beyond diagnosis. Charitable funding has supported clinical fellows, data collation, laboratory based scientific investigations, the dissemination of findings, and protected research time for clinicians. Over half of the £1.5m awarded is supporting the world-leading Prevent Arthritis Programme at Chapel Allerton Hospital which has made great strides in the prevention and treatment of rheumatoid arthritis as well as other inflammatory diseases.

## Equipment

**38 applications**

£327,920

This funding has been used to support the purchase of medical equipment, from AirSeals which provide greater protection to theatre teams who continue to undertake paediatric surgery throughout the pandemic, to Lifestart trolleys and incubators for the Neonatal Unit. The Charity greatly enhances areas of the hospital by funding additional items over and above core NHS funding and/or equipment with a higher specification and increased functionality. Specialist beds, chairs, shower chairs, birthing beds, etc, all have the potential to improve the treatment and care of patients.



*Airseals provide greater protection to theatre teams continuing to undertake paediatric surgery throughout the pandemic*

## Health & Wellbeing

**103 applications**

£1,831,679

We have awarded 42% of our grant funding in 2020/21 to health and wellbeing initiatives. This is not surprising given the unprecedented pressures on the NHS over the past twelve months and the significant impact of the pandemic on staff. Initiatives include the refurbishment of staff room spaces, wellbeing packs, staff meals and travel at Christmas, recognition for nurses and midwives as part of International Nurses and Midwives Day, and spiritual and cultural resources for the hospital library.

The largest health and wellbeing grant has funded a programme of support for all staff focusing on preventative measures. This includes access to clinical psychology support, a staff chaplain, mental health training and specific support for members of the Black, Asian and minority ethnic groups within Leeds Teaching Hospitals. The funding was made possible due to a large grant provided by the NHS Charities Together Covid-19 appeal and a generous corporate donation.

We have continued to fund hospital-wide campaigns such as Sepsis Awareness Day and the Leeds Children's Hospital Medication Administration Safety Campaign 'See Red, Think Med, No More Said'.

We have also funded a Leeds Children's Hospital initiative helping children to safely switch from liquid medicine to tablets. Medicine Champions will be taught by pharmacy colleagues how to encourage children to switch from liquid medicine to tablets. Making the switch to tablets can make things much easier for families and saves thousands in medication costs every year.

The funding has provided a giant pill drop display and 'pill taking boxes' that contain items for children to practice with, such as small sweets and straws, as well as certificates and reward badges.

The restrictions of the past twelve months have further compounded already challenging times for those needing hospital care. As a Charity we have worked hard to support parents, carers, and patients in hospital with additional health and wellbeing items such as comfort care packs, food packages, entertainment, and devices to connect patients with families.




*Leeds Hospitals Charity funds the Leeds Children's Hospital campaign to help children safety switch from liquid medicine to tablets*



> **Learning how to take tablets can be a huge hurdle for many children in hospital. The funding from Leeds Hospitals Charity will make this a fun experience for the patients and help staff too.**

**Andreanna Kosmirak**
Specialist Clinical Pharmacist, Leeds Teaching Hospitals

“

# The support provided by the specialist learning mentors allows my son to stay fully engaged and prevents him from falling behind. It also takes his mind off the situation, allowing him to remain happy.

**A parent**



## Specialist Staff

**3 applications**

£202,179

We have funded specialist staff to support both staff and patients. This includes two learning mentors, providing invaluable specialist support to children and young people with cancer in hospital. This support is invaluable in reducing anxiety and providing a sense of normality at what can be incredibly stressful times for patients and their families.



*Learning mentor Harry with patient Uzair*

## Education

**65 applications**

£141,710

During 2020/21, our education funding has meant that Leeds Teaching Hospitals staff continue to benefit from the opportunity to attend conferences and training sessions, despite them becoming virtual events. As a charity we are committed to supporting a wide range of education and training activities and recognise that, especially given increasing workforce pressures, opportunities for staff to grow professionally contribute positively to staff retention and recruitment, as well as patient outcomes in Leeds.

We have supported the Excellence in Leadership programme, a home-grown course for nursing leaders, which got off to a flying start with 200 attending the virtual graduation ceremony in the autumn of 2021.

The Chief Nurse Fund provides allied health professionals, nurses, and midwives with an opportunity to access funding. Ongoing support by the Charity for the Chief Nurse Fund has provided funding for one day network meetings, conferences, short courses, and qualifications.

> “I thoroughly enjoyed the programme. It has given me a confidence boost in assessing my practice, how I take pride in my work, and how I present myself as a good role model to colleagues. With tough times in the NHS it has been an opportunity to realise how I can be resilient yet supportive of others in my team to bring out the best in us.
>
> **Participant**
> Excellence in Leadership programme




*Amy Dennis, Senior Allied Health Professional, talking online about her educational experiences made possible thanks to the Chief Nurse Fund*

## Environment

**52 applications**

£252,917

In 2020/21 we have awarded 7% of our funding to projects that enhance the patient and family environment. Projects include the refurbishment of dedicated family rooms and wards, the installation of bespoke dignity screens, wall art and ambient lighting systems. We have also funded the renovation of in-hospital accommodation ensuring families can stay close to their children during what can be an incredibly challenging time.

Charity funding has ensured patients have access to devices such as DAB radios, televisions and Ipads. Over the past year, these devices have been even more important given the limitations on visitors and the sense of isolation felt by patients.



*Charity funding has ensured patients have access to Ipads, which have helped patients feel less isolated*

## Day One

In 2020/21 we have awarded £1,050,152 to support linked charity Day One to become a stand-alone independent charity. This is reflected in the overall grant expenditure for the year.

# 5.3 Public Benefit

The Trustees have a duty to comply with Section 17 of the Charities Act 2011 which outlines the Charity Commission's general guidance on public benefit. The Trustees can confirm that Leeds Hospitals Charity has fulfilled the public benefit requirement and that this requirement is strongly embedded within the procedures for approving funding applications and spending plans.

The Trustees ensure that all funding applications and spending plans contain identifiable public benefits that are clear and meet the objects of Leeds Hospitals Charity supporting any NHS charitable purpose relating to Leeds Teaching Hospitals and its patients.

The Trustees consider the strategic goals and activities of Leeds Teaching Hospitals NHS Trust and compare these with the achievements and outcomes of the various projects funded, reviewing the benefits brought to the public. The Trustees have referred to the Charity Commission's guidance on public benefit in undertaking the public benefit duty.

Leeds Hospitals Charity's strategic goals and the public benefit requirement are undertaken through a range of projects, as identified in examples of activity funded under each of our priority areas.



# Linked Charities

# 06

# Linked Charities

Leeds Hospitals Charity encompasses 12 linked charities that share this Trustees Report and single set of aggregated accounts. The linked charities share the same charity number as Leeds Hospitals Charity, have the same Trustees and are connected because of the service they provide.

**Note: The Day One linked charity was delinked on 30 April 2021 following a resolution made by the Board of Trustees of Leeds Cares on 24 November 2020.**

| Name | Purpose | Charity Number | Governing Document Scheme dated |
|---|---|---|---|
| **Leeds Chest Clinic General Purpose Charity** | For any charitable purpose or purposes relating to the National Health Service and in particular, but without any limitation, for the services provided by the Leeds Chest Clinic | 1170369-2 | 29 March 2017 |
| **Inflammation Group Fund** | For any charitable purpose or purposes relating to the rheumatology and arthritis services at Leeds Teaching Hospitals within the National Health Service | 1170369-3 | 29 March 2017 |
| **Day One** | For the benefit of patients of Leeds Teaching Hospitals, and/or the wider National Health Service, and/or the National Health Service in Wales, and/or the National Health Service in Northern Ireland, who have suffered a major trauma. To limit the impact of major trauma and to help patients regain the best quality of life in particular (but not exclusively) through: research into and teaching new methods of surgery and recovery; care for/education of patients and families; purchase of equipment for the care of patients; rehabilitation support; and supporting staff through training and education | 1170369-4 | 29 March 2017 |
| **Leeds Children's Hospital Charity (formerly Leeds Children's Hospital Appeal)** | To enhance the care and treatment of children in Leeds Children's Hospital and to provide equipment for Leeds Children's Hospital | 1170369-5 | 29 March 2017 Amended 24 April 2018 |
| **Robert Ogden Macmillan Centre** | To support the Robert Ogden Macmillan Centre | 1170369-6 | 29 March 2017 |
| **Yorkshire Brain Appeal** | Research and clinical trials into brain diseases | 1170369-7 | 29 March 2017 |
| **Leeds Cancer Centre Charity (formerly Yorkshire Cancer Centre Appeal)** | To fund specialist medical equipment for diagnosis and treatment of cancer; to fund cancer research; and to enhance the care of patients with cancer | 1170369-8 | 29 March 2017 Amended on 24 April 2018 |
| **Breast Cancer Research Action Group** | To fund research into breast cancer and the purchase of equipment for the treatment of breast cancer | 1170369-9 | 29 March 2017 |
| **Leeds Little Livers - Transplant Games Trust Fund** | To support child transplant patients to participate in Transplant Games and events | 1170369-10 | 29 March 2017 |
| **Rays of Hope** | To fund and support research into cancer conditions of the liver | 1170369-11 | 29 March 2017 |
| **Elsie May Sykes** | The income shall be applied for the purchase of medical equipment or to further medical research (but excluding research relating to the transplantation of human organs, human egg cells or human embryos and excluding medical research involving the vivisection of animals) for which no exchequer funds are available for the benefit of the hospitals | 1170369-12 | 29 March 2017 |
| **Jeremy Neil Allen** | For the purpose of paediatric oncology research and/or at the absolute discretion of the Trustee for paediatric service (including research) and/or for any other part of Leeds Teaching Hospitals within the National Health Service for the purpose of paediatrics and/or oncology (including research) | 1170369-13 | 29 March 2017 |



**Leeds Hospitals Charity has 12 linked charities whose purpose aligns with our overarching purpose in supporting Leeds Teaching Hospitals NHS Trust, its staff, patients and families, as well as the wider NHS.**

# The Inflammation Fund

For the last 25 years the Inflammation Fund has supported work initially just in early arthritis, then preventing arthritis, and is now extending into the prevention of immune mediated inflammatory diseases.

Charitable funding has been crucial in enabling Leeds to become a world-leading centre for this approach, by enabling the retention of leading experts (including the top Oxford graduate who came to rheumatology in Leeds to complete a PhD), enabling researchers to undertake their PhDs and supporting high quality clinical service.

In prevention the team has:

- recruited the world's largest population of patients at risk of rheumatoid arthritis
- defined a Leeds risk score which accurately predicts who will develop rheumatoid arthritis and when
- identified a new stage of disease where patients have subclinical arthritis but no detectable arthritis, which is now the primary target for intervention
- obtained funding for an intervention study which blocks interferon at this stage.

Other work is enabling GPs from across the country to refer the most at-risk patient to Leeds, meaning that these patients (who are likely to develop rheumatoid arthritis) are diagnosed at the earliest opportunity and evidence shows that their outcome is considerably improved. The team has also defined which rheumatoid arthritis patients can safely reduce drugs when in remission.



*Professor Paul Emery, the world's most cited rheumatologist, oversees The Inflamation Fund*

# Rand Report 2015 - Relevant Clinical Areas

Although activities have been restricted due to the pandemic, Leeds Teaching Hospitals published a significant number of highly cited rheumatology publications

## Leeds Teaching Hospitals NHS Trust (LTHT) - rankings out of a total of 33 NHS organisations

**Rheumatology** 5.5%

ranked

**1st**

**LTHT has the highest number of Rheumatology cited publications of any NHS Trust**

**Immunology** 0.5%

ranked

**13th**

**Microbiology** 0.8%

ranked joint

**5th**

**Infectious Diseases** 0.9%

ranked

**8th**

**Virology** 0.2%

ranked joint

**14th**

**Dentistry oral surgery and medicine** 3.6%

ranked

**3rd**

**Health care sciences and services** 0.6%

ranked joint

**5th**

## University of Leeds (UoL) - rankings out of a total of 51 institutions

**Rheumatology** 7.1%

ranked

**2nd**

**Second highest number of highly cited publications for Rheumatology (University of Manchester are 1st)**

**Immunology** 0.6%

ranked joint

**23rd**

**Microbiology** 1.4%

ranked joint

**17th**

**Infectious Diseases** 1.0%

ranked joint

**15th**

**Virology** 1.0%

ranked

**16th**

**Dentistry oral surgery and medicine** 2.7%

ranked

**10th**

**Health care sciences and services** 2.4%

ranked

**14th**

**Note:** percentages represent share of highly cited publications

# Rand Report 2018 - National Institute for Health Research (NIHR) highlighted areas

(those which NIHR have indicated as a priority)



**Musculoskeletal disease**

Leeds Teaching Hospitals NHS Trust ranked 5.0%

**1st**

UoL ranked 6.2%

**1st**



**Oral Health**

Leeds Teaching Hospitals NHS Trust ranked 3.6%

**2rd**

UoL ranked 2.7%

**10th**



**Infection and Anti-microbial resistance**

Leeds Teaching Hospitals NHS Trust ranked joint 0.6%

**8th**

UoL ranked joint 1.0%

**17th**

**Note:** percentages represent share of highly cited publications



# Leeds Little Livers

Leeds Little Livers supports participation by children and young people in the annual British Transplant Games.

The Children's Liver Unit at Leeds Teaching Hospitals is one of only three in England, providing all types of investigation and treatment. On average 20 young people receive liver transplants in Leeds every year.

The Transplant Games provide a unique opportunity for children and their families to gain peer support from those who have experienced a similar journey. It is time to celebrate life after a transplant and remember donor families. Leeds Children's transplant team attends the British Transplant Games every summer. The team is made up of between 35-40 children and young people. With families and siblings going along to support the team, there can be up to 2000 people from Leeds involved in the event.

Although the Transplant Games have been postponed until 2022, during the last year our amazing 'Team Leeds' has continued to keep in touch virtually. This includes a virtual Christmas party for the children's team, where each child received a gingerbread house to construct as they sang and laughed along with the party presenters. Many of these children and their families hadn't seen each other in person since the Transplant Games Christmas party in 2019, due to the Covid-19 pandemic, and 2020 may have been especially tough as some of the team will have been asked to shield.

Another virtual gathering is planned for summer 2021, where children and adults alike will get a taster of the Transplant Games in 2022.

Permission will be sought to change the name of the linked charity to Leeds Children Transplant Team, ensuring an inclusive approach and recognising that children who have experienced kidney and bone marrow transplants are also part of the team.



*Leeds Little Livers supports children and young people to take part in the annual British Transplant Games, with families and siblings going along to support the team*

"It was wonderful for everyone to reunite virtually at the party! The Transplant Games are so important as a place to meet other children and families who have been through difficult times and often long hospital admissions. Because the games have been postponed for two years now, it has been hugely important to give everyone a chance to catch up with sorely missed friends.

Thank you to everyone who has donated to Leeds Hospitals Charity – it's only because of you that we've been able to make lockdown a little bit brighter for our 'transplant family'.

**Lisa Beaumont**
Therapeutic & Specialised Play Manager at Leeds Children's Hospital

# Rays of Hope

Rays of Hope is dedicated to raising funds for research into cancer conditions of the liver.

Activity over the past twelve months has been severely hampered by limited access to laboratories due to the pandemic.

In 2020/21 Rays of Hope has funded an evaluation of the outcome of patients who have undergone endoscopic retrograde cholangiopancreatography (ERCP). These patients present with obstructive jaundice and need their bile duct clearing so that bile can drain into their gut. This data has been used as background evidence to submit a National Institute for Health Research, Health Technology Assessment (NIHR HTA) Randomised Trial Application (worth around £3m) and to prepare a paper for publication.

Looking ahead Rays of Hope will continue to support the education and training of surgeons and will to invest in research activity, including fellowships and consultant time to support and supervise younger less experienced researchers.

Work is underway to obtain permission from the Charity Commission to broaden the charitable objects of Rays of Hope to encompass all aspects of abdominal surgery, including planned and unplanned care. This aligns with the establishment of the Leeds Institute of Emergency General Surgery and provides opportunities for funding to enhance work in this area.

# Yorkshire Brain Appeal

Yorkshire Brain Appeal funds research into brain diseases with a particular focus on epilepsy, Multiple Sclerosis (MS), Parkinson's Dementia and Alzheimer's.

Over the past twelve months, Leeds Hospitals Charity funding has supported Clinical Research Fellow, Linford Fernandez, and Consultant Neurologists, Helen Ford and Melissa Macguire.

Dr Linford Fernandes, Neurology trainee, has been appointed as the first Brain Research Fellow and is working on an innovative project investigating new techniques to measure hand and arm function in people with progressive MS. The Kinematic Assessment in Multiple Sclerosis (KAIMS) study aims to characterise the upper limb function of patients with progressive MS and evaluate the impact of this on daily life using patient reported outcome measures.

Eligible patients have been keen to take part in the study, recognising that dysfunction associated with advanced MS needs to be better understood. Dr Fernandes has successfully recruited 42 patients with progressive MS from Leeds and a smaller group of 20 healthy volunteers has been recruited as controls for the patient group.

Follow-up assessments will aim to identify whether these kinematic measures are sensitive enough to detect changes in upper limb function over time and establish more quantitative tests of hand function. The preliminary results of this study were presented at the joint American and European ACTRIMS/ ECTRIMS meeting in 2020 which is the largest MS meeting in the world. The study is on course for completion in September 2021.



# Robert Ogden Macmillan Centre

Leeds Cancer Support, located within the Sir Robert Ogden Macmillan Centre, complements clinical care by offering information and a wide range of support in a warm and welcoming environment to anyone who has been affected by cancer.

The Centre benefits from specialist staff and trained volunteers who can talk through the services available.

Charitable funding has enabled Leeds Cancer Support to open up its hair loss service to every patient, at no cost. The service offers practical and emotional support for people experiencing hair loss due to cancer treatments. Previously, patients would have had to pay around £74 in prescription charges for their wigs, which meant some patients didn't take up the offer, even though they would have liked to.

During the coronavirus pandemic, the hair loss service has been conducted virtually, with hair loss specialist staff arranging patient appointments over MS Teams.

"Having a wig is really important to me and I'd have paid the fee no matter what, but I know not everybody can do that.

During winter, it's not been so bad – you can always wear a bobble hat, but in the summer, you don't have that option. This is a great service and it's a real comfort to know it's there.

**Keelie**
A patient who took part in one of the virtual workshops.




*Robert Ogden Macmillan Centre*



*Leeds Cancer Support, located within the Robert Ogden Macmillan Centre, offers information and support to anyone affected by cancer*

# Breast Cancer Action Research Group

The Breast Cancer Action Research Group remain as committed as ever to funding research and equipment for breast cancer patients.

Despite an incredibly challenging year with multiple events cancelled, the Group raised £17,716.

The Group is working closely with Leeds Teaching Hospitals to launch a themed call for research proposals, and in particular proposals that focus on two themes: secondary breast cancer and the impact of health inequalities among the Leeds population on the identification, treatment, and care and outcomes for patients with breast cancer. A competitive application process will ensure the funding opportunities are accessible to all and that the Charity funds the highest quality proposals that have the potential to impact patients positively.



*The Breast Cancer Action Research Group was formed in 1994 by ex-breast cancer patients and their supporters*

# Day One Trauma Support

Day One began its journey back in 2014 as a linked charity of Leeds Hospitals Charity; it was an initiative championed by staff and patients, under the direction of Consultant Trauma Surgeon Professor, Peter Giannoudis. In the last seven years the programme has gone from strength to strength, helping more than 1,000 patients in the aftermath of their experience with the Major Trauma Centre.

## Support through Covid-19

Throughout the Covid-19 pandemic, Day One has not been able to work directly with patients on the wards as non-essential staff are restricted from visiting. Although patient referrals in Leeds decreased by over 50%, Day One continued to support as many patients as possible via remote methods. This included matching peer supporters by phone or video calls and connecting patients and loved ones with remote financial and legal advice. Throughout the year, 92 patient referrals were made to Day One and £1,200 in emergency funding was given to patients and families.

## The next step on the journey

In April 2021, Day One became a stand-alone national charity supporting those affected by major trauma across the country.

Day One has ambitions to have a presence in each of the 27 Major Trauma Centres across the country, as well as providing remote support, so that everyone affected by major trauma can access the help they need, wherever they are. Day One supports all people affected by major trauma, regardless of the injuries they have sustained, which is something no other charity currently offers. The expansion will begin with the launch of Day One services at the Major Trauma Centre in Aintree in July 2021.




*Lucy Nickson, Day One CEO, and Professor Giannoudis, Day One Founder and President, outside the Brotherton Wing at Leeds General Infirmary*

> The launch of Day One Trauma Support as a national charity is a huge milestone, enabling us to work towards realising our ambition to provide equitable support to trauma patients, wherever they are being treated across the country.

**Professor Giannoudis**




*Professor Giannoudis, Day One Founder and President*



## Case Study

Following a serious leg fracture at a bike park in Wales, Andrew Ramskill was air-lifted to the Major Trauma Centre in Leeds for surgery. When he was discharged, he was still in a lot of pain and needed help getting dressed and doing everyday tasks.

Initially, Andrew struggled to make sense of what had happened to him and to adjust to being cared for, but following a call with Day One, he was matched with a Peer Supporter who had suffered similar injuries.

> My Peer Supporter, Scott, helped me to change my mindset and realise that there is a life after major traumatic injury. He gave me the determination to get my independence back. The biggest milestone for me was being able to get my socks on myself.
>
> When you're in hospital you're in the hands of the consultants, but once you get home you feel vulnerable. The words of someone who really 'gets' what you're going through, can make such a big difference.

**Andrew Ramskill**



*Andrew Ramskill, who has been supported by Day One following a cycling accident*

# Achievements & Performance: Supporting Our Hospitals

07

There is no doubt that 2020 was the most difficult year that staff at Leeds Teaching Hospitals have experienced. A novel virus with three waves of infection, staff redeployment and national lockdowns understandably brought anxiety and uncertainty.

When the pandemic hit at the end of March 2020, Leeds Hospitals Charity responded by launching an urgent fundraising appeal within just a few weeks. The 'Support our NHS hospitals' appeal allowed the public to show their support for NHS staff by making a cash donation, sending a message of encouragement or providing gifts directly to their local hospital.

Whilst we waited to understand the level of support Leeds Teaching Hospitals would need from the Charity during this time, we paused the current funding application process until September 2021 and instead accepted only urgent applications related to Leeds Teaching Hospital's response to the pandemic.

**In this six-month period:**

**61**
**applications**
**were received for urgent support**

amounting to over
**£1.5m**
**approved charitable funding**

“

# Thank you so much for accepting my application. This will definitely help me so much whilst I’m trying to find alternative work.

**Feedback from a current patient who applied for help after she and her partner were both furloughed and had used all their savings whilst she shielded at home due to illness.**



## Supporting Staff, Patients & Volunteers

One of the first projects the Charity funded was the establishment of a dedicated support fund to support patients and volunteers who may have been adversely financially impacted by the pandemic. A £25,000 grant was provided so patients and volunteers could apply for help, up to the value of £500.

In addition, nearly £100,000 was given to enhance an existing employee support fund, to specifically aid staff (including bank and locum staff) whose circumstances had changed and who were struggling financially because of the pandemic. In 2020/21, 189 staff members applied for support from the fund.

“

Thank you so much to Leeds Hospitals Charity for setting up the support fund. I have been able to use this money towards setting up accommodation for myself and my children due to sudden family breakdown during the pandemic. My children are much happier, and things have improved greatly.

This is an amazing charity. We cannot thank you enough.

**Feedback from a hospital employee**



*Nurse at Leeds Teaching Hospitals wearing Personal Protective Equipment (PPE)*

# Psychological Support for Front-line Staff

During the first wave, we provided £25,000 of funding to enhance the clinical psychology team. The application was made due to the large numbers of staff who sought psychological support and who reported feelings of stress and anxiety, often after being redeployed. Further funding was provided later in the year (see Health & Wellbeing on Page 18) focussing on a preventative approach to staff health and wellbeing.

> “
>
> Our teams continue to work incredibly hard to care for patients whilst also juggling their responsibilities at home. We know that some have been affected by shielding, job losses and family bereavements which, on top of losing patients due to Covid-19, has had a serious impact on mental wellbeing.
>
> Since the start of the pandemic, we’ve responded by introducing a number of temporary services to support individuals. This funding from the Leeds Hospitals Charity has given us a huge boost and enabled us to put in a more holistic service with additional capacity to help staff through these difficult times.

**Dr Alastair Duff**
Head of Psychology Services at Leeds Teaching Hospitals

# Research into Covid-19

Thanks to significant donations made during the pandemic by two supporters, the Charity has been able to support the development of a research biobank, analysing samples from patients who had a severe inflammatory response to the disease. The study involved 45 patients, approximately half of whom were taking immunosuppressive agents. Unfortunately, the response to the vaccine was very poor in patients treated with immunosuppressants. The team has been able to directly improve patient care by adapting treatments for these patients at the time of the second dose.



*Nurse delivering the Covid-19 vaccine*



# BabyLeo Incubator

The coronavirus pandemic brought added pressures to all clinical areas across Leeds Teaching Hospitals, meaning often limited funds had to support the necessary changes in all areas. One such area was the Neonatal Unit, which suddenly found itself with a new requirement to separate newborn babies from their mothers until a Covid-19 test result had been returned. The vulnerability of the babies meant most required use of an incubator and the Unit simply didn’t have access to enough. The Charity launched a dedicated fundraising appeal for a new BabyLeo incubator and, after more than 1,200 people donated, the target was reached in just a few weeks, enabling the Unit to quickly purchase the equipment.



*Baby Archie being cared for in the BabyLeo incubator with his Dad, Chris*

New parents, Chris Burns and Emma Bailey were in hospital with their one-month old baby Archie when Leeds Hospitals Charity launched their Urgent Equipment Appeal. Archie spent two weeks in an incubator on the Neonatal Intensive Care Unit and grew from strength to strength.

> “
>
> We’re absolutely over the moon that the appeal has raised enough to buy a new incubator for the ward! We see the nurses, doctors and surgeons as Archie’s first family, Emma and I will forever be in their debt. Only now that Archie has grown to a ‘normal birth weight’, we realise just how vulnerable he was when he was born at 2lb 12oz, 10 weeks prematurely. We are so lucky to have the unbelievably skilful and knowledgeable NHS staff looking after our little boy.

**Chris Burns**

# Staff Hampers at Christmas

In December 2020, 800 goody bags were distributed to Leeds Teaching Hospitals staff as part of Thank You Week to recognise the incredible efforts of individuals and teams throughout the year. A grant of £50,000 was awarded by NHS Charities Together to support this activity.



*Leeds Teaching Hospitals staff were delighted to receive Christmas hampers*

# 7.1 Leeds Children's Hospital

During the last financial year, over £0.5m has been provided in grant funding specifically to support Leeds Children's Hospital across 77 applications. Our supporters are always keen to support our youngest and most vulnerable patients and this year was no exception, with the pandemic making things even more difficult for families with poorly children on the wards, often having to self-isolate for weeks on end and being treated by staff in full Personal Protective Equipment (PPE).



## Case Study
## Transcutaneous Carbon Dioxide Monitors

Over £20,000 has been provided to purchase three transcutaneous carbon dioxide monitors for the Neonatal Intensive Care Unit at Leeds Children's Hospital.

This equipment allows staff to continuously monitor carbon dioxide levels in babies with respiratory problems, including those born at just 28 weeks gestation. This helps to protect the brain's development and give them the best possible care and treatment.

Before we funded this specialist equipment, a baby's carbon dioxide levels were monitored by taking blood either by arterial blood gases or heel prick tests from the foot. Many of these premature babies have fragile skin and a weakened immune system so having pin pricks in their feet can cause pain and put more vulnerable babies at risk of developing anaemia and infections.

If there is an abnormality in a baby's carbon dioxide levels this will be picked up by the monitors and alert staff, allowing them to act fast and respond to any problems much more quickly.

This new technology is also much more cost effective and accurate and therefore, over the course of a year, will save the Hospital over £56,000.

> We're so grateful to Leeds Hospitals Charity for funding these remarkable pieces of kit. Our team has been absolutely blown away by the difference these monitors have made to some of the most vulnerable babies we care for.

**Alison Gaythorpe**
Trainee Advanced Neonatal Nurse Practitioner on the Unit



*New transcutaneous carbon dioxide monitors are making a real difference to staff and patients on the Neonatal Intensive Care Unit*

## Case Study
## Leeds Children's Hospital TV

For the fifth year in a row, the Charity has supported the development of Leeds Children's Hospital TV (LCHTV), an award-winning video channel and app, where current and prospective patients can access videos about the Children's Hospital. The video library includes everything, from virtual tours of each ward, to advice on what to expect when undergoing different scans and treatment, such as an MRI scan.

In 2020, the Youth Work Team created a moving short film about coronavirus called 'Thinking Differently, Working Creatively'. The film showcases how the team have adapted to continue to provide a high standard of support to young people during the Covid-19 pandemic.

## Case Study
## Neonatal Resuscitation Trolleys

Late in 2020, Dr Lawrence Miall and his team on the Neonatal Unit at Leeds Children's Hospital benefitted from the purchase of two neonatal resuscitation trolleys.

The new trolleys will allow premature babies to be looked after straight after birth, at the mother's bedside, without cutting the umbilical cord. New mothers can see their babies in the same room and be reassured that they are in safe hands.

Previously, new-born babies who needed help to breathe after birth had to have their umbilical cord cut and be moved to a separate platform away from the mother.

> We're so grateful to Leeds Hospitals Charity and their wonderful supporters for funding the resuscitation trolleys. They will not only make a difference to the care we provide to hundreds of babies we treat each year but will also help reduce anxiety for new mothers.

**Dr Miall**
Consultant Neonatologist at Leeds Teaching Hospitals






*New Neonatal Resuscitation Trolleys allow premature babies to be looked after straight after birth at the mother's bedside*

# Case Study
# Neonatal Parent's Rooms

Thanks to support from Search Laboratory, a Leeds-based digital marketing agency, two parent bedrooms on the Neonatal Unit at Leeds Children's Hospital underwent much-needed refurbishments, costing £16,358.

New flooring, bathroom and shower rooms, and a fresh coat of paint and inspiring wall art have transformed the bedrooms, where parents of babies cared for on the ward can stay overnight.

Often, due to the distances between home and hospital, parents will cut their visits short because they have long and tiring journeys to get home. This means missing out on valuable bonding time and can cause an increase in stress and anxiety felt by both the baby and parents. Being able to stay nearby overnight goes a long way to alleviating this.

In addition to fundraising, the team at the Search Laboratory provided pro-bono support during the coronavirus pandemic, helping the Charity raise its profile for the urgent fundraising appeal.

> "The rooms look incredible and we had families staying in both rooms on the evenings they were finished due to urgent transfers in the middle of the night.

**Kelly Gill**
Neonatal Surgery Team Leader at Leeds Children's Hospital



*Transformed parent bedroom just off Ward 43*



*Steve Blackburn on the ward with baby Brandon*

Parents Keeley and Steve Blackburn spent the night on the ward with baby Brandon.

> "Thanks to the rooms, we were so close to our baby when things were rocky and we didn't know what the outcome might be. My milk came in during the night and I was able to go and see Brandon to express the first time. That night was one of the worst in terms of how poorly he was, but I could get up in the middle of the night if I felt things weren't right.
>
> We are very grateful to the Hospital and the ward for all they did, and continue to do, for our son.

**Keeley Blackburn**

## Case Study

Leeds Hospitals Charity is funding Dr Lydia Green, an Academic Paediatric Neurology trainee, to complete a PhD studying a group of rare genetic disorders called inherited white matter diseases.

> As a Paediatric Neurology trainee with an interest in genetic leukodystrophies, having the opportunity to further investigate the genetic basis and functional implications of some of these very rare diseases is essential both in developing my own personal skills and understanding, but also in improving the way we investigate and diagnose our patients.
>
> Having a child with a progressive neurological disorder can be one of the most difficult challenges faced by families. By providing a clear diagnosis we can help make the journey more bearable and are hopeful that by improving our knowledge of leukodystrophies we are taking patients one step closer to the therapies of the future.

**Dr Lydia Green**
Academic Paediatric Neurology trainee



*Dr Lydia Green, Academic Paediatric Neurology trainee*



# 7.2 Cancer

In 2020/21, over £400,000 across 52 applications has been provided in grant funding specifically to enhance the treatment and care of cancer patients. This includes supporting staff to advance their skills and funding studies that have the potential to change outcomes for patients.

## Children's Radiotherapy Support

Radiotherapy is used as a treatment for many cancers and often causes unpleasant side effects like fatigue, nausea, loss of appetite, skin irritations and low blood cell levels. Treatment also means children must attend hospital every day, putting their life on hold and spending time away from their friends and school. In some cases, a daily anaesthetic is required to help children cope with their treatment.

Leeds Hospitals Charity has continued to provide funding for children's radiotherapy support to make radiotherapy less daunting for children with cancer. These support items help to transform the traumatic experience of radiotherapy into a much more positive one and include cards, certificates, toys, balloons and even cupcakes for when a child reaches the end of their treatment.

> What we want to do is celebrate that they've got through that treatment. The look on their faces just says it all because a lot of them don't expect it and they're so proud of themselves... it's about them achieving something that's absolutely fantastic, that many adults would struggle to get through.

**Claire-Ann Jobe**
Paediatric Radiotherapy Clinical Nurse Specialist

## Clothes for Radiotherapy Patients

The Charity has provided £300 worth of clothing to the radiotherapy department.

Due to the side effects of their radiotherapy treatment, some cancer patients can have accidents whilst in hospital. This can be very distressing for patients, who then have to travel home in soiled clothes or in clearly identifiable hospital clothing.

The funding has enabled the team to stock-up a 'clothing store' to ensure that radiotherapy staff are able to provide dignified care at a time when patients feel most vulnerable.

> Being able to offer all patients who have experienced this distressing event a free, clean change of clothes means they do not have to travel home in hospital clothing, preserving their dignity and saving them from further embarrassment.

**Kim Bamford**
Radiotherapy Practitioner



*Radiotherapy staff are able to provide patients with a clean change of clothes from the store*





*New bedside chairs are making time spent on the Teenage Cancer Unit and the Bone Marrow Transplant Unit more comfortable for parents and young people*

## Furniture for Teenage Cancer Patients

Wards L32 and L33 at Leeds Children's Hospital have received twelve new bedside chairs for parents, carers and patients on the Teenage Cancer Unit and the Bone Marrow Transplant Unit. These young people and their parents can spend between four to eight weeks on the Units, so to have chairs that are comfortable to sit in during this period is essential and has helped transform the support provided.

> We have been in and out of hospital for the past three months, so having a comfortable chair to relax in while I'm at Lewis's bedside has made a real difference. It's reassuring that I can be close to my son and get a few hours rest when I stay on the Unit with him overnight.

**Michal,**
whose son Lewis has been treated on the Teenage Cancer Unit

> On the Bone Marrow Transplant Unit we have many parents who are up through the night because their children are extremely ill. During the day, the chairs easily extend allowing parents to catch up on much needed sleep.

**Diane Hubber**
Teenage and Young Adult Cancer (TYA) Clinical Nurse Specialist for Outpatients

# Postgraduate Diploma in Nuclear Medicine for Radiographer

Radiographer Kelly Humphries is studying for a Nuclear Medicine Postgraduate Diploma, run by Salford University, to make sure patients have the best experience possible.

Nuclear medicine is a branch of radiology that uses radioactive substances to diagnose and treat disease. After being safely injected, inhaled or ingested, these substances make their way around the body and can help to identify any issues when looked at with a gamma camera.

> With the help of Leeds Hospitals Charity, I was able to start my Nuclear Medicine Postgraduate Diploma in September 2020. It has been invaluable so far, giving me a greater understanding of the techniques I use every day.
>
> We see a lot of patients who are anxious about the scan. You say the words 'nuclear medicine' to people and they tend not to have much idea what that involves. The most important thing is that I'm able to help patients more with queries and explanations, putting people at ease when they come through the department.

**Kelly Humphries**
Radiographer



*Radiographer Kelly Humphries is studying for a Nuclear Medicine Postgraduate Diploma with the support of Leeds Hospitals Charity*



# Stereotactic Ablative Radiotherapy (SABR) Fellowship

The liver SABR is a radiotherapy technique that delivers very high doses of radiation. Its use in the liver has revolutionised treatment for patients with hepatocellular carcinoma (the most common type of primary liver cancer) and those with limited metastatic disease.

Senior Clinical Oncology Registrar, Christine Podesta, moved to Leeds having previously trained in London to take up a SABR Fellowship funded by Leeds Hospitals Charity.

> The multi-disciplinary Leeds liver SABR team work seamlessly together to offer patients state-of-the-art care with great empathy and compassion, and it is a privilege to work as part of the team.

**Christine Podesta**
Senior Clinical Oncology Registrar

As part of her research, Christine presented the Leeds data at national and international conferences. The Leeds Cancer Centre continues to be one of the largest liver SABR centres in the UK and the next step is to support and mentor other cancer centres as they set up their own liver SABR services.



*Christine Podesta, Senior Clinical Oncology Registrar, has taken up a Fellowship funded by Leeds Hospitals Charity*

# 7.3. Research & Innovation

In 2020/21 the Charity has supported a range of exciting new studies and projects that have the potential to have a direct impact on the treatment and care of patients. From internship programmes providing new researchers with an opportunity to engage with research, to a fertility preservation service for young people affected by serious illness, charitable funding is making a difference.

The Charity has contributed £5,000 to the Innovation Pop-Up, an initial step in the development of the Innovation district in Leeds. The purpose of the Pop-Up is to provide a catalyst for innovation by laying the groundwork for the rapid translation, adoption, scaling and spread of healthtech innovation by Leeds Teaching Hospital's staff and their strategic partners, to directly improve the health and wealth of patients and the community.

## Non-Medical Research Taster Scheme

In 2020/21 we have awarded funding to five non-medical clinicians, who through the Scheme have all been supported towards achieving external funding.

Pharmacist Angela Burgin is currently undertaking a Clinical Research Internship, fully funded by Leeds Hospitals Charity, which is enabling her to research how we can use technology in the best ways to manage our health, medicines and wellbeing.

For five years, Angela has been working as part of the eMeds (electronic prescribing system) team based at St James's Hospital. During her time, she has seen how prescribing medicines electronically has improved medicine safety but has also come with an unanticipated flip side - making healthcare less personal.



*Pharmacist Angela Burgin is undertaking a Clinical Research Internship, fully funded by Leeds Hospitals Charity*



"As we have started to use technology more, my team and I are seeing patients less and less. I ran some focus groups and found that without regular face to face contact, our patients aren't feeling as included in conversations about their medicines and don't have the opportunity to ask the questions that matter to them.

This was an epiphany for me. We know that up to 50% of medicines are not taken as intended and not involving patients enough in discussions contributes to this. I am hoping my research not only helps improve the technology we use, but also supports better conversations with patients, to help every person get the most out of their medicines.

Access to these fully funded internships is an absolute gift and is vital for people like me to develop as clinical researchers, so thank you. It's definitely a great step towards becoming an excellent researcher.

**Angela Burgin**
Pharmacist

## Pre-Doctoral Clinical Fellowships

Pre-Doctoral Clinical Fellowships funded by Leeds Hospitals Charity were awarded in May 2020 to two members of Leeds Teaching Hospitals staff.

One of these staff members, Clare McGenity, is conducting research focused on supporting a programme of work in Digital Pathology looking at the use of Artificial Intelligence in the diagnosis of liver disease. Clare subsequently secured funding to become a National Institute Health Research funded Academic Clinical Fellow.

"I'm so grateful to everyone who donates to support research. This Fellowship has been a real stepping-stone in my academic career, and I wouldn't have been able to do the work without support from Leeds Hospitals Charity. It's a really exciting area of pathology to be working in and could have huge benefits for patients in the future.

**Clare McGenity**



*Clare McGenity has been awarded a Pre-Doctoral Clinical Fellowship funded by the Charity*

# ‘Born and Bred in’ Leeds Project

The Charity has provided over £60,000 of funding to support a ground-breaking research study for mums-to-be in the City. The ‘Born and Bred in’ (BaBi) Leeds project will see health researchers join together health information to build up a much clearer picture of people’s lives and look at ways to improve inequalities, health and care through research and the planning of services in Leeds. Midwives will be asking every pregnant woman in Leeds to join the project.

The project is modelled on the very successful study from ‘Born in Bradford’ called BiB4All, that is embedded into the maternity care records in Bradford and aims to create a learning health intelligence tool focused on early life for generations to come.

BiB4All and BaBi Leeds aim to harness the power of routinely collected data from multiple services and organisations to build a clearer picture of the lives of children and families over time. Once connected, the data will be used by researchers, in collaboration with local services and commissioners, to help improve health, care and services through research and planning.

> “It’s fantastic to have received this funding as we really believe this project has the ability to improve healthcare for pregnant women and their babies across Leeds.
>
> Being able to link data like this means we can analyse the current health trends for maternity and early years care in the City and see where we might be able to make improvements. We’re really excited about getting this project underway.

**Kate Robinson**
Senior Research Midwife and Manager of the Reproductive Health and Childbirth Research Team at Leeds Teaching Hospitals



*The BaBi project will see health researchers working to improve healthcare for pregnant women and their babies across Leeds*



*Kate Robinson is one of the NHS staff leading the BaBi Leeds project*



# MUScle Imaging in Covid-19 (The MUSIC Study)

In 2020 Leeds Hospitals Charity provided just under £24,000 to support a small but vital study towards understanding how the muscles can be affected in people who have had Covid-19. The team will scan the muscles of patients who had Covid-19 using an MRI scanner, and compare the scans with those who have not had Covid-19.

Covid-19 and related conditions are new diseases where there is much to learn to help people who are affected. The findings are likely to lead to further research related to the consequences of Covid-19 infection, such as long Covid, which continues to have a major impact on the lives of many sufferers, symptoms of which can include muscle weakness and muscle pain.



*Dr Ai Lyn Tan, Research & Innovation Director, at Leeds Teaching Hospitals*

“Thanks to the Tecotherm single use mattresses provided by the Charity, newborn babies in the Neonatal Intensive Care Unit with birth asphyxia will be able to be cuddled by their parents whilst having 72 hours of therapeutic hypothermia.”

“The donated money has enabled us to extend our memory making service and to enhance the small garden area at the entrance to St James University Hospital Chapel of Rest.”

“The fitness trackers funded by Leeds Hospitals Charity are helping motivate patients on the ward with their post-operative recovery by setting targets for walking.”

“The update of existing Xboxes by Leeds Hospitals Charity has helped to keep children and young people entertained during their time as inpatients at Leeds Children’s Hospital, which enhances their mood and can help with their recovery.”

“Patients starting intravenous nutrition have to learn how to attach feed to an intravenous line, which can be very daunting. Having the model funded by Leeds Hospitals Charity is really helpful in reducing anxiety and speeding up learning.”

“Before the technical upgrade funded by Leeds Hospitals Charity, Leeds Hospital Radio was broadcasting to a small proportion of beds. Now it broadcasts to 1200 beds as well as the Elland Road Vaccination Centre and is available on the internet.”

# What a Difference it Makes

## 08

“Comfort packs provided by Leeds Hospitals Charity help reassure patients who do not have the essential toiletries because they have been admitted acutely and/or as emergencies and are prevented from seeing their families whilst in hospital due to Covid-19 restrictions.”

“The installation of attractive LED panels by Leeds Hospitals Charity will benefit patients and their families confined to one room by distracting them from painful or uncomfortable treatments and helping them feel less isolated.”

“Many patients expressed thanks to Leeds Hospitals Charity for their Christmas gift. It was especially important this year due to the restrictions on visiting and brought some cheer to the patients on a difficult day away from their families.”

“Thanks to funding from Leeds Hospitals Charity, we have been able to make the Children’s Emergency Department a more child friendly environment to help make the experience less distressing for children and their families.”

# Fundraising

09



## Our Fundraising Promise

We are incredibly grateful to our donors, fundraisers and volunteers, who support a wide range of causes across Leeds Teaching Hospitals.

At all times, Leeds Hospitals Charity prioritises the needs and wellbeing of our supporters, donors and beneficiaries. Our supporters and donors are our greatest strength and are treated with care, respect and honesty.

Our Fundraising Promise aligns with the Code of Fundraising Practice. Leeds Hospitals Charity's values of transparency, transformation and working together have driven the development of our Fundraising Promise - which is available on our website (www.leedshospitalscharity.org.uk).

We believe everyone should be given the opportunity to support a cause they care about if they wish to. However, we recognise there are many times when it is not appropriate to accept a donation, or where an individual may need extra time or support to make an informed decision about donating.

The Charity is mindful of individual circumstances and provides individuals whom we believe to be vulnerable with the necessary time and support to make an informed choice about donating, including suggesting asking friends and family for advice. At any time, if we decide it is not appropriate to accept a donation, or if it comes to light that a supporter who has already donated does not have the capacity to decide to donate, the donation will be refunded.

Leeds Hospitals Charity provides guidance, information, support and training wherever possible to ensure our fundraisers and volunteers have a rewarding experience and carry out their fundraising activities in a way that is legal, open, honest and respectful.

Supporters fundraising 'in aid' of Leeds Hospitals Charity are encouraged to register with our fundraising team who will provide guidance, and asked to sign a Fundraising Agreement, where appropriate. A letter of authority is also issued.

# Our Amazing Supporters

The last year has seen many in the community come together to show their support of the NHS by raising funds for Leeds Hospitals Charity. The fundraising team has been truly privileged to hear from individuals, groups and businesses who want to show their appreciation of NHS staff during this toughest of years. This support has been reflected by the Charity welcoming 5,817 new supporters in 2020/21, up 77% on the previous year.























In the first quarter of the year the team effectively became a logistics operation, distributing donated items to the staff of Leeds Teaching Hospitals. The team was nominated for 'Fundraising Team of the Year' by the Yorkshire Institute of Fundraising, in recognition of their agility and adaptation to the challenging circumstances.

Over £1m was donated to the Charity in cash and gifts in kind during our Covid-19 Appeal, in addition to which we benefitted from the national fundraising activities of NHS Charities Together, made famous by the endeavours of Captain Sir Tom Moore.

With fundraising already turned on its head and many traditional income streams, such as community and events fundraising, decimated by the pandemic, significant investment was made in the development of new activities to increase levels of unrestricted income.

We set up our 'Hospital Heroes' fundraising initiative, asking supporters to pledge to raise at least £1,000 over the course of a year to help staff at their local NHS hospitals provide the best care for patients and families. Many supporters rose to the challenge and their inspiring achievements and endeavours filled our media channels. We hope to grow the programme in the coming year as restrictions around hospital access are lifted and the programme can be promoted across our hospitals.

Among new fundraising initiatives supported by the Trustees over the course of the year, three key pilots were identified to increase future levels of unrestricted income for the Charity:

- establishment of a retail programme
- creation of a major public lottery
- development of a proactive donor recruitment programme.

Although ongoing lockdowns delayed the initiation of these projects until 2021/22, plans were put in place to rapidly open two retail units in 2021 with a further third 'superstore' in 2022. Two fundraising agencies, BriteVox and Smile were engaged to undertake door to door and on hospital sites fundraising as soon as restrictions permitted. In January 2021, a Head of Lottery was appointed to advance the development of lottery project.

Important work was also initiated in preparation of the forthcoming Capital Appeal to raise £30m towards the building of the new Leeds Children's Hospital as part of the 'Hospitals of the Future' Project.

# 9.1 Corporate Supporters

Throughout 2020/21 Leeds Hospitals Charity has been delighted by the incredible generosity of our corporate supporters through an unprecedented year that has put huge pressure on the business community.

Despite these challenges, corporate fundraising has raised over £400,000 to support Leeds Teaching Hospitals deliver exceptional care to its patients, staff and families.

We have continued to receive generous support from long term Corporate Partners Lowell, who have raised over £350,000 since 2015 to support Leeds Teaching Hospitals through staff fundraising, match funding and corporate donations. We were also thrilled to announce that Lowell gave the first corporate donation of £35,000 to the Capital Appeal to build a brand-new Leeds Children's Hospital.

We have formed a new Corporate Partnership with The Entertainer, supported by fintech charity Pennies, giving customers within eight of its selected stores the option to add a donation to Leeds Children's Hospital at the point of their purchase online. Despite periods of retail lockdown, over 14,000 has been donated throughout 2020/21 by generous customers.

The funds raised continue to support Leeds Children's Hospital to provide dedicated care to its patients and their families by funding equipment and distraction toys.

This year Leeds Hospitals Charity has received a number of generous Corporate Grants, including a £10,000 donation from Simply Health. Donations like this have helped Leeds Hospitals Charity to support the purchase of medical equipment, from AirSeals which provide greater protection to theatre teams continuing to undertake paediatric surgery throughout the pandemic, to Lifestart trolleys and incubators for the Neonatal Unit.

We have been overwhelmed by the response from the business community to our 'Support your NHS Hospitals' Emergency Covid-19 Appeal. Endless LLP (Turnaround Foundation) donated £30,000 to support Leeds Teaching Hospitals cope with the additional strain of the pandemic, supporting the health and wellbeing of NHS staff.

Online food delivery company Deliveroo generously donated £100,000 to Leeds Hospitals Charity, raised through Deliveroo's Supporting the NHS fundraising campaign. This incredible donation went towards a range of health and wellbeing initiatives to support staff across Leeds Teaching Hospitals.




*Deliveroo staff presenting a charity cheque for £100,000 to Leeds Teaching Hospitals staff*




*Taylors of Harrogate donated a huge amount of Yorkshire Tea for distribution to Covid-19 Vaccination Hubs*

In November 2020 we were delighted to be chosen by their employees as Taylors of Harrogate's Charity of the Year. Through their continued generosity and Good Cause Awards, Taylors of Harrogate have been longstanding supporters of Leeds Hospitals Charity and we look forward to working with them.

In an incredible recognition of our NHS Heroes, we were thrilled to receive a huge donation of Yorkshire Tea to distribute to our Covid-19 Vaccination Hubs and throughout the wider hospital.

> "Thank you very much for this kind donation of tea bags, the team have expressed their gratitude on many occasions. Thank you!

**Sean Wood**
Site Manager - Elland Road, Leeds Covid-19 Vaccination Programme

December 2020 saw Leeds Hospitals Charity debut its 'Sponsor the Sparkle' campaign. This involves transforming the outside of the Brotherton Wing at the Leeds General Infirmary into a beacon of light with a display of large, illuminated stars right in the heart of Leeds city centre. Not only did this Christmas display provide some festive joy to our NHS heroes, patients and the wider Leeds community but it raised over £30,000.

We want to say a huge thank you to all our Corporate Supporters who sponsored a star:

Absolute Commercial Interiors
Asda
Bevan Brittan
Birstall Shopping Park
CDC Draincare
Deliveroo
HASSRA
HLN Supplies
Jet Aire Services
Leeds Bronze Engineering Ltd
Leeds United Football Club
Lowell
Makins Yorkshire Strawberries
Manning Stainton
Medical protection Society
One Medical Group
Stonebridge Homes
Town Centre Securities
2Works TM Ltd

Following on from the huge success of Sponsor the Sparkle 2020 we are very excited to make this an even bigger and brighter display in December 2021.




*Leeds Hospitals Charity transformed the outside of the Brotherton Wing at Leeds General Infirmary as part of the new 'Sponsor the Sparkle' campaign*

# 9.2 Major Donors and Trusts & Foundations

We could not have continued to meet the increasing needs of our hospitals without the support of Major Donors and Trusts & Foundations during what has been an exceptionally challenging year.

The beginning of 2020/21 coincided with the Covid-19 pandemic, placing our hospitals under tremendous strain. At this time of unprecedented uncertainty, we were overwhelmed by support from individuals and Trusts & Foundations, including several major donations to our Covid-19 Appeal in the first half of the year.

Significant gifts play a vital role in enabling our hospitals to go above and beyond the normal provisions of the NHS and in supporting Leeds Teaching Hospitals to remain at the forefront of medical treatment, care and research.

Individuals and Charitable Trusts that have kindly given over £10,000 to Leeds Hospitals Charity this financial year include:

Anonymous Donors

The Biswas Foundation

Gateley Legal

The Geoff and Fiona Squire Foundation

The Georgina Hare Charitable Trust

Harry's Star

Hollick Family Foundation

Mark and Lottie Taylor

Min Leather

The Morrisons Foundation

Pears #iWill Fund

The Stuart Gordon Fund

Tim and Helen Cavill

WRMC Ltd

Yorkshire's Brain Tumour Charity



Many varied and impactful projects across the hospitals have been funded by Major Donors and Trusts & Foundations, including:

## Life-Saving Equipment

### Observation Monitors

The new monitors are easy to use and clear to read, which is crucial in environments where there are many critically ill patients being cared for simultaneously. They are also portable, so they can be moved around as patients' conditions change.

### Cardiac Ultrasounds

An anonymous gift of £44,000 enabled us to purchase two portable digital colour doppler ultrasound systems for Leeds Children's Hospital, to allow doctors to provide a higher level of treatment and care to patients with congenital heart disease also suffering from Covid-19.

These vulnerable patients are particularly difficult to treat if they develop Covid-19, so being able to monitor and evaluate their condition more closely is invaluable.




*Jan Forster, Consultant Cardiac Physiologist, with one of the portable digital colour doppler ultrasound systems*

### Neonatal monitors

A donation from The Geoff and Fiona Squire Foundation helped us to provide specialist monitors for the Leeds Neonatal Unit. It is difficult to imagine the anguish families experience when their babies are born very early and are underdeveloped. These monitors will allow staff to safely and continuously monitor carbon dioxide levels in vulnerable babies with respiratory problems.

### Sonosite Ultrasound for vascular patients

The Morrisons Foundation kindly donated £16,632 to provide a Sonosite Ultrasound for patients who need vascular access for intravenous therapy. An ultrasound is an invaluable piece of equipment for access to blood vessels in obese patients or patients with poor or inaccessible peripheral blood vessels. Ultrasound guided access reduces the length of stay for patients as they no longer need to wait for anaesthetic placement and saves significant time and cost in repeated cannulation attempts.

# Training & Education

The Pears #iWill Fund's very generous donation of £39,050 this year continues to provide funding for the Leeds Teaching Hospitals Youth Volunteering Programme.

This fantastic initiative aims to enable young people to carry out meaningful and rewarding volunteering across the Hospitals, which in turn brings much value to the patients they interact with.

The scheme has successfully recruited 23 volunteers and has administered roles for a further 67 young people through great engagement with local schools, Leeds University, and other organisations.

There are plans to create online training for young people, deliver a pilot of NHS cadets with the St John Ambulance service, and provide a weekend volunteering programme for young people aged 16 and 17 years.

The team plans to engage many more supporting volunteers and to roll out opportunities across additional wards at Leeds General Infirmary as the programme expands to help even more young people and patients.

# Improving Patient Experience & Environment

## Transformation of Dedicated Paediatric Neurosciences Ward L52

Significant support from Harry's Star, Gateley Legal, and Yorkshire's Brain Tumour Charity (formerly Brain Tumour Research & Support), as well as from Mr Alastair Hagues, Will's Way and the Parmar Family, have enabled the refurbishment of the Paediatric Neurosciences Ward at Leeds Children's Hospital in early 2021.

This generous support has transformed the ward environment, including a new fully equipped kitchen, the refurbishment of four en-suite shower rooms, and the installation of ceiling hoists.

Ward 52 cares for children with brain or spinal injuries and neurological conditions. These young patients often spend lots of time on the ward following operations and rehabilitation, so require specialist care and support around the clock.

Sarah Rice spends weeks at a time on Ward 52 with her 16-year-old daughter Maddie, who suffers from severe epilepsy and has been cared for at Leeds Children's Hospital for more than 10 years.

With no other family members allowed to visit during Covid-19, Sarah and Maddie see Ward 52 as their 'home away from home.'

> "The atmosphere is really lovely for children who aren't well, it's bright and airy and colourful. We've welcomed having our own space and privacy. The kitchen and en-suite are clean and modern with comfy chairs, a TV and even lovely touches from the staff like biscuits!

**Sarah Rice**



Thanks to the ceiling track hoists, patients with little mobility or who struggle with their balance can be safely moved from their bed to other areas on the ward. The new kitchen provides a quiet space away from the beds, where parents can take a break and is complete with a breakfast bar, television, and comfy sofas.

The ward and the parents' room have also been enhanced thanks to beautiful wildlife photographs from local amateur wildlife photographer, Elizabeth Russell, a Paralegal at Gateley Legal.

> "The wildlife scenes are spectacular and take you away from the stress of the ward.

**A grateful parent**

# Specialist Staff

## Paediatric Renal Pharmacist

Thanks to the incredible generosity of Mark and Lottie Taylor, parents of patient Mimi Taylor, the Paediatric Renal Service has received a donation of £500,000 (including Gift Aid). Part of this funding will provide a specialist pharmacist within Paediatric Nephrology to extend and enrich the pharmacy support currently in place in Leeds Children's Hospital.

The liver and renal pharmacy provision is currently limited due to a lack of resources. The new Renal Pharmacist will significantly support outpatient clinics, outreach clinics, and the ongoing monitoring and management of complex patients such as those with chronic renal failure and patients on renal replacement therapy.



*Mimi Taylor*

# Pioneering Research

Leeds Teaching Hospitals has an established reputation as a Centre of Excellence for delivering a large volume of high-quality research and innovation.

Leeds Teaching Hospital's strong working relations with leading industrial and academic partners has resulted in internationally acclaimed developments, pioneering surgical techniques and treatments, and improved medical care across the board as well as being at the forefront of Covid-19 research this past year.




*The Research & Innovation Centre at St James's University Hospital*

## Inflammatory Diseases

This year we have also been fortunate to receive a significant donation of £60,000 to progress treatments for arthritis and other inflammatory diseases.

## Covid-19

We have also received an anonymous gift of £24,000 for Dr Ai Lyn Tan's research into the impact of long Covid, in particular debilitating muscle fatigue.

## Cancer

Following an engaging webinar about research at Leeds Teaching Hospitals, Tim and Helen Cavill made a generous donation of £10,000. This has funded research to evaluate the cellular immune response in patients undergoing treatments for kidney, liver, and lung cancers to influence and direct future development of treatment combinations with immunotherapy.



## Cystic Fibrosis

This year saw more fantastic support for research into cystic fibrosis, with the Stuart Gordon Fund continuing to provide significant support.

This means the team will be able to continue their vital research into new therapies to regulate the cystic fibrosis transmembrane conductance regulator (CFTR) protein, which is defective in people with cystic fibrosis, and consequently increase lung function. The hope is to significantly reduce inflammation and progressive lung damage.

The research will allow for investigations into how individual patients react differently to various drugs and treatments, as well as looking at how the CFTR protein changes key functions in cells and may alter how people with cystic fibrosis respond to Covid-19 infection.



*Vital research into cystic fibrosis will enable the development of new therapies to support patients like Tegan*

# Unrestricted Income

Unrestricted income is not legally bound to a specific project or area of the Hospital. It is only with these funds that we can ensure that the Charity is sustainable and able to help more patients and their families.

The Covid-19 pandemic has shown us how important it is that we are here for our hospitals, responding to urgent and rapidly altering additional requests for support as the demand for Leeds Teaching Hospital's services and the pressure on NHS staff has grown exponentially.

We were therefore grateful to Min Leather for her unrestricted donation of £10,000 in appreciation of care received in our hospitals.

**We remain incredibly grateful to the generosity of all Major Donors and Trusts & Foundations who have supported our work throughout 2020/21 and helped to enhance the NHS in Leeds for staff, patients, and their families in extraordinary circumstances.**

# 9.3 Legacies

We are incredibly grateful for the heartfelt support we receive from individuals who have very kindly made provisions in their Wills for Leeds Hospitals Charity. In 2020/21, legacy income amounted to £1,576,714 supporting a wide range of areas and causes across Leeds Teaching Hospitals.

- Mr Raymond Bucktrout left his entire residuary estate for the benefit of stroke research in the sum of £489,427.
- Mrs Eileen Mary Wilson left a pecuniary gift of £3,000 to be used to benefit the Gynaecology and Neonatal Units.
- Mr Philip Rolls left a pecuniary gift of £7,500 to benefit the General Purposes Fund to be spent where the need is the greatest.
- Mr Harold Harrison left a pecuniary gift of £5,000 for the benefit of the Children's Cancer Unit.

Generous gifts, both pecuniary and residuary, were also left to benefit cancer research, stroke research, the Cardiology Unit and the Cystic Fibrosis Unit. Many more gifts were left for general purpose funds to enable the gifts to be used where the need is greatest in our hospitals. Additional information is given in note 13 to the accounts.



*Legacies fund a wide range of areas and causes across Leeds Teaching Hospitals*



# 9.4 Community Fundraising

Supporters have had to be even more inventive than ever with the lockdown restrictions, often using their one exercise opportunity to support the staff of Leeds Teaching Hospitals.



*Lucy Guiry*

## Fundraiser Profile: Lucy Guiry

Lucy Guiry, a Yorkshire Mum battling cancer, has raised over £12,000 in the past eight months for Leeds Hospitals Charity. With the support of her friend Kerry Yeo, they have held an array of exciting fundraising activities. From virtual bingo to an eight-hour tennis marathon, an Ullswater cross lake swim, to the Yorkshire Three Peaks Challenge, their support has known no bounds. This phenomenal total is still increasing as Lucy has pledged to continue her fundraising efforts for the next year.




*Family and friends of Nick Clark present a cheque for over £50,000 to charity staff*

## Fundraiser Profile: Nick Clark

The Nick Clark Fishing Match took place for the tenth year. Through the dedicated efforts of Steve Akal and Rose Clark, along with their family and friends, over £50,000 has now been raised for Leeds Cancer Centre in memory of Nick Clark. The difficulties posed by the pandemic proved to be no match for Steve and Rose, who managed to raise £5,337 at the 2020 socially distanced match, hitting their extraordinary £50,000 milestone.



*Max Kuc*

## Fundraiser Profile: Lucy & Chris Kuc

In September 2020, Lucy and Chris Kuc's son Max was diagnosed with aggressive liver cancer. Due to the coronavirus restrictions, this life changing news was delivered to Lucy on a video call alone at home as her husband and son were with Max in the hospital.

To show their gratitude to the team at Leeds Teaching Hospitals for the amazing care of Max, Lucy and Chris stepped up to fundraise for Leeds Hospitals Charity. In November 2020 they held an online auction raffle which featured phenomenal prizes including a training session with British fitness coach and TV star, Joe Wicks. Their raffle and auction succeeded in raising over £42,000 for Leeds Hospitals Charity.



*Jacqui Drake has continued her fundraising campaign despite the pandemic*

### Fundraiser Profile: Jacqui Drake

Leeds Hospitals Charity's long-time supporter and cancer patient, Jacqui Drake, was not deterred in the slightest by the onset of the pandemic as she continued her fundraising campaign, with 'Jacqui's Million' raising an incredible £32,776. The campaign received support in a multitude of ways:

- Meg Elsegood performed a 'musical theatre marathon', singing 26 songs live in one day and raising over £900.
- Liz Davies and Sonia Zanella made over 700 face masks and raised £2,100 from their sale.
- Darren Smith raised over £3,000 with his 'sunrise to sunset' 17-hour gruelling challenge.

Funds this year have enabled £17,667 worth of improvements to the High Dependency Unit, the purchase of LED lighting panels for Ward J93, art materials to enable craft activities for patients, and two vital sign monitors for the radiotherapy department. This appeal has now reached the £250,000 mark and Jacqui is confident that she can bring in her planned 'million' for the care of many other cancer patients with the support of her fundraising friends and family.

# 9.5 In-Memory Fundraising

### Fundraiser Profile: Stephanie Liversidge

After her 83-year-old grandad Peter lost his battle with Covid-19 in November, Steph Liversidge wanted to give something back to the amazing NHS heroes at Leeds Teaching Hospitals who cared for him. Steph signed up to become a 'Hospital Hero' to raise funds for Leeds Hospitals Charity.

To kick off her year of fundraising, Steph decided to run 100 miles throughout January and thanks to her perseverance has so far raised a fantastic £1,075. Steph braved the snow and freezing temperatures whilst out running, knowing that her grandad Peter would be cheering her on.



# 9.6 Events

The last year was one of a kind for the Charity's events team, with everything planned being postponed or cancelled. Not deterred, following the announcement of the national lockdown, we took the opportunity to think about events in a new way to support our fundraisers.

2020 was the year of the virtual event and with the amazing support of our fundraisers and event partners we managed to raise £157,028. Long standing fundraisers continued to take part in third-party virtual events, setting themselves unbelievable targets to walk, run and hop around their gardens, kitchens and up the stairs!

When we learnt that our amazing nurses could walk up to 14,000 steps in one shift (that's over 11km!), our Step for the NHS challenge was born. We challenged everyone to do an extra 14,000 steps a week for four weeks in support of the Nurses. This was a virtual challenge that people could do anywhere, whenever they wanted. In four short weeks this event raised over £7,300 – which was a wonderful effort in the middle of the first national lockdown. Our top fundraiser was the amazing Honey Gray who spent many weeks in Leeds Children's Hospital being cared for after a liver transplant. The 13-year-old raised an amazing £2,325.

## AJ Bell Triathlon Leeds

Leeds Hospitals Charity was delighted to be the first ever charity partner with British Triathlon for the international AJ Bell Triathlon held here in Leeds. This is an exciting event to be partnered with, offering both amateur races and events in the morning followed by the elite athletes in the afternoon.

The postponement of the event due to the pandemic did not stop the British Triathlon team supporting the Charity. They set up a virtual duathlon event over the summer, an epic event with a 40km cycle followed by a 15km run. This raised over £10,000 for Leeds Hospitals Charity and AJ Bell, the main sponsor, matched the donation giving us an incredible total of over £20,000.

## Supporters' challenges

Every year we have a wonderful group of people who find their own challenges to help support the Charity. Everything from cycling the length of the country, running over 100km in one go, to signing up to do 5km every day for an entire year. Throughout the year this amazing group of people have supported the Charity, raising in excess of £43,000.

A special mention must be given to the 'Hessle Lads' who took on several fundraising events to contribute to the fantastic £35,000 raised in support of Ward L52 at Leeds Children's Hospital who have been providing care for Roux Owen as he underwent treatment for a brain tumour.




*Honey Gray was our top Step for the NHS fundraiser*



*Roux Owen with his Dad, Anthony.*

# 9.7 Gifts in Kind

The global pandemic created the biggest challenge faced in the history of the NHS. As the nation stood firmly behind healthcare workers, it was clear to see that businesses and residents of Leeds wanted to support the hospitals in our City too.

As the first lockdown began in March 2020, offers of support from local businesses started to flood in, including hotel rooms, transport and free parking to ensure staff were as safe as possible and the hospitals could care for the growing number of Covid-19 patients.

As the number of patients soared in our hospitals in the first lockdown, it became clear that the virus was not only impacting the 'hot' wards but was putting pressure on other areas of the hospitals for both patients and staff:

- Strict isolation rules meant parents were unable to leave their child's ward to buy food and toiletries for themselves.
- Older adult patients were lonely and bored as all visitors were prohibited.
- Staff had to deal with the extra challenge of wearing PPE throughout their shift as they cared for their patients and with long queues at supermarkets, sometimes struggled to get access to refreshments.

As soon as these problems were communicated, the response from businesses in Leeds and beyond was incredible, and overnight the Charity was running a huge logistics operation to co-ordinate and accept deliveries of donations.

Donations included care packs for isolating parents, DAB radios for older patients to provide some comfort and hand cream to soothe sore cracked hands. Temporary wellbeing rooms were created to offer exhausted staff a sanctuary space complete with coffee machines, comfortable chairs, lamps and diffusers.




*The team at Warburtons delivered fresh products twice a week for Leeds Teaching Hospitals staff throughout both lockdowns of 2020*

Local restaurants prepared and delivered food to the hospitals and a regular supply of fresh fruit, snacks and drinks helped to ensure hospital staff had extra sustenance on shifts. The team at Warburtons became regular faces as they delivered products twice a week direct from their factory for NHS staff throughout both lockdowns of 2020.

> "The Warburtons team didn't have to think twice about supporting our local hospitals with fresh products. It has been an absolute pleasure to support our front-line workers in this small way, as they continued doing a fantastic job for us all in difficult working conditions. It lifted team spirit across the business during such challenging times.
>
> **Wayne Robinson**
> Warburtons Charity Champion, Howden Depot

The support extended to the team who created the Nightingale Hospital in Harrogate. Pizza, snacks and drinks provided the workforce a boost to help them complete the build in record time!

An application received from the mortuary team offers a stark reminder of how cruel the impact of coronavirus can be. The necessary 'No Visitors' policy applied throughout all areas within Leeds Teaching Hospitals and meant that if a child sadly passed away, only the parents could attend the Chapel of Rest. The team requested an iPad to enable other family members to join via video to say their goodbyes and offer virtual support to their relatives during this most difficult time.

Thank you to every business, group and individual who donated products to Leeds Hospitals Charity during this time with a special thank you to Moda in Pelle, Greycoat, IKEA, Nestle, Boost Drinks, Town Centre Securities, Arla Foods, MGA Entertainment, Ben Sherman, Ralph Lauren, Unilever, Global Radio, Boden, Q Hotels, Leeds Beckett University and Cath Kidston.

These gifts made sure the staff and patients in hospital did not feel forgotten at the height of the crisis. In less than six months and with the support of our volunteers, we delivered gifts in kind totalling £687,000.



we delivered Gifts in Kind of

**£687,000**

**7 tonnes** of fresh fruit & veg

**25** ipads

**6,000 kg** of butter

**35** digital radios

**6,500** handcreams

**12** months free parking for NHS staff

**1,000** pairs of shoes

**1,000** mugs

**10,000** loaves of bread

# Volunteers

# 10



We would like to start with a simple, but heartfelt, thank you to our volunteers. Your generosity, enthusiasm and resolve this year has been inspirational. As the Yorkshire Evening Post perfectly stated on their front page in March 2021: ‘each and every one of them are our city’s heroes’.


YORKSHIRE Evening Post

Each and every one of them are our city’s HEROES

AS THE NATION MARKS ONE YEAR SINCE THE FIRST LOCKDOWN WE HONOUR OUR CITY’S KIND-HEARTED ARMY OF VOLUNTEERS WHO HAVE WORKED TIRELESSLY DURING PANDEMIC. SPECIAL REPORTS PLUS 8-PAGE SUPPLEMENT INSIDE TODAY

*Yorkshire Evening Post, March 2021*

In November 2020, the volunteering team began recruiting for a new role where volunteers would offer flexible ad-hoc support to the Charity. Nineteen Donation Volunteer Responders (DVRs) were recruited and have donated nearly 300 hours of their time to date. They have given us vital support in receiving and distributing our Gift in Kind donations – at one time delivering 1,600 loaves of bread each week to staff at St James’s and LGI. During the festive period they supported the toy deliveries at the Children’s Hospital and distributed hampers to all Leeds Teaching Hospitals staff.

Since January 2021 we have partnered with the Leeds Teaching Hospital’s Volunteer Services Team to deliver their COVID Response Volunteer role. DVRs have signed up to this role on a temporary basis to help fill rota gaps whilst Leeds Teaching Hospital’s efforts have been focused on recruiting volunteers for the vaccination centres. In the COVID Response role, DVRs have been delivering belongings to loved ones, handing out PPE to visitors and delivering papers and cards to wards within St James’s Hospital.

Retail volunteer recruitment began in March 2021 in preparation for our first store opening in the Crossgates Centre. We recruited a minimum of 30 volunteers for the store to ensure that there was sufficient cover for the daily rotas, with volunteers giving a total of approximately 150 hours a week of their time.

Adam is one of most dedicated volunteers and gives up his time to support Leeds Hospitals Charity through several different roles. Throughout the pandemic, Adam has supported our local hospitals as a Donation Volunteer Responder and COVID Response Volunteer and has recently begun volunteering in our Crossgates charity shop. As part of our charity shop team, Adam’s main tasks include helping to welcome customers to the shop and replenishing stock on the displays.

# “I’m proud to volunteer at Leeds Hospitals Charity and I would recommend it to anyone who has the spare time. Get involved!

**Aimee**
Donation Volunteer Responder






*Leeds Hospitals Charity welcomed special guest Jamie Shackleton, Leeds United FC right back, to officially open our new Crossgates charity shop. Ernie the Owl is Mascot Volunteer, Gav.*

“I volunteer for Leeds Hospitals Charity because helping the hospitals is such a great cause, especially during these particularly difficult times. I wanted to give something back. All the roles I do are completely different and offer a bit of variety – keeping me on my toes!

**Adam**
Dedicated volunteer

It is important that we also recognise those volunteers who were unable to volunteer as normal because their roles have been on hold during the pandemic. We know that they are ready and waiting to return to their roles, on the piano, in the shop in the Bexley Wing and supporting us in the office. We will continue to work closely with Leeds Teaching Hospitals throughout 2021, to ensure that these roles can resume as soon as it is possible to do so safely. We will also be looking forward to welcoming corporate volunteers back into roles where they can support the Charity and Leeds Teaching Hospitals.

This year policies and procedures have been developed in line with best practice guidelines from the National Council of Voluntary Organisations (NCVO), and all volunteers now receive mandatory training before starting in their roles that includes modules on Safeguarding, Health & Safety and Equality, Diversity and Inclusion.

# 11. Financial Review

The Covid-19 pandemic and subsequent lockdown proved challenging at the start of the year. The Charity budgets were re-drafted accordingly to try and mitigate the impact of the pandemic on the financial stability of the Charity and funding available to Leeds Teaching Hospitals.

The financial crash damaged our investment portfolio's capital value and projected income from investments, used to support our charitable activities. Careful cost cutting measures and the demonstration of agility from our fundraising teams, who managed to switch activity from traditional community-based events and fundraising activity towards accepting and delivering Gifts in Kind throughout the Hospital sites whilst still actively fundraising, has enabled us to end the year in a far stronger financial position than we started.

The net expenditure of the Charity in the year to March 2021, before unrealised investment movements, is £0.7m (2019/20: net expenditure £4m). This improved position has arisen due to an increase in income of £2.9m and reduction in expenditure of £0.5m.

Following net gains on investments of £6.9m (2019/20: net loss £3.6m), the increase in total funds of the Charity for the year is £6.3m (2019/20: decrease £7.7m) to £31.7m (2019/20: £25.4m).

The uncertain global economic position at the start of the year due to the pandemic has eased. The economic activity has become more resilient to lockdowns and state-interventions, as companies have become better prepared and have found ways to continue to do business and conduct their operations under new working conditions. Global trade and industrial production are back above pre-pandemic levels as at 31 March 2021 and the vaccination programme is reinforcing the more positive economic outlook.

There was net cash outflow of £0.2m (2019/20: inflow £1.9m) in the year bringing total cash and cash equivalents held at the year end to £3.1m (2019/20: £3.3m). The net cash outflow from operating activities was £2.5m (2019/20: outflow £7.1m).

The total funds of the Charity as at 31 March 2021 are £31.7m (2019/20: £25.4m). These consist of £3.4m (2019/20: £2.3m) endowed, £5.5m (2019/20: £2.1m) restricted, £19m (2019/20: £16.9m) designated and £3.8m (2019/20: £4.1m) unrestricted funds.

The endowed funds are held for the permanent benefit of the Charity, with the income restricted and designated for specific purpose. The restricted funds are held for specific purposes. The designated funds are unrestricted funds set aside by the Trustees for specific purposes.



## 11.1 Income

Income has increased in the year by 66.2%, £2.9m, to £7.3m (2019/20: £4.4m).

The largest increase is attributable to donation income which has increased by 250%, £3m, to £4.2m (2019/20: £1.2m). This is the first year that the Charity has included donated goods, Gifts in Kind, in both its income and grant expenditure. The Gifts in Kind have been distributed to staff and patients at Leeds Teaching Hospitals as they have been received throughout the year. The fair value of these items has been included within the accounts at £0.7m (2019/20: £nil). We are also grateful to NHS Charities Together who granted us £0.7m in the year towards the urgent applications received from Leeds Teaching Hospitals due to the pandemic. We have received a donation from the Wyss Foundation of £1m specifically restricted to the linked charity Day One.

Legacy income has increased by 135%, £0.9m, to £1.6m (2019/20: £0.7m). The legacy income is detailed in note 13 (on page 118).

These increases in income have helped counter the decrease in investment income of 42.4%, £0.5m, to £0.7m (2019/20: £1.2m). Other fundraising activities have also generated less income in the year, reflecting the challenges of the pandemic. The income from fundraising activities has reduced by 30.8%, £0.3m, to £0.8m (2019/20: £1.1m)

## 11.2 Expenditure

The total expenditure for the Charity has reduced by 5.6%, £0.4m, to £8m (2019/20: £8.4m).

The onset of the pandemic triggered a cost cutting and review exercise, with decisive action taken to control costs. As a result, the support costs of the Charity have reduced by 12.4%, £0.2m, to £1.4m (2019/20: £1.6m).

The cost of raising funds has increased by 16.5%, £0.2m, to £1.3m (2019/20: £1.1m). This increase reflects the costs incurred in the three fundraising appeals held in the year, compared to just one for the previous year.

Charitable activities, including attributable support costs, have reduced by 8.9%, £0.6m, to £6.5m (2019/20: £7.1m). These costs include the grant of £1m paid to the linked charity Day One upon its de-linking on 30 April 2021.

## 11.3 Pensions

Leeds Hospitals Charity provides a defined contribution pension scheme for staff, managed by Scottish Widows. The Charity contributes 5% of employee salaries to the scheme, which is matched by the employee. Enrolment is automatic unless individual employees elect not to join the scheme. There are no other material pension liabilities affecting the Charity.

## 11.4 Going Concern

The financial statements have been prepared on a going concern basis. At the end of the financial year Leeds Hospitals Charity held total net assets in excess of £31.7m (2019/20: £25.4m). The encouraging income streams, despite the pandemic, and the rallying of the investment portfolio, have contributed to this increase in net assets.

The Trustees have reviewed and approved the budget for the year to 31 March 2022 and five-year financial forecast to 2026/27 as part of the strategy setting and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements.

## 11.5 Reserves Policy & Management

The Trustees are aware of their general legal duty to apply the income of the Charity for its purposes within a reasonable period of receipt, and within that framework have reviewed the Charity's needs for reserves in line with Charity Commission guidance.

Reserves are an inherent part of the risk management process. The need for reserves will vary depending on our financial position and our assessment of the risks the Charity faces at a particular time.

Leeds Hospitals Charity needs to retain some reserve of funds to ensure the continued furtherance of its objectives. These free unrestricted funds are required:

- to enable the Charity to maintain its level of grants to beneficiaries
- to enable the Charity to address financial contingencies as they arise
- to protect the Charity from investment market risk
- to provide funds which can be designated to specific projects to enable these projects to be undertaken at short notice, and
- to provide funds to cover administration, fundraising and support costs without which the Charity could not function.

Given the unpredictable nature of the Charity's income, the Trustees have a target level of free reserves designed to cover 12 months running costs, projected as £4.8m for 2021/22 (2019/20: £2.6m). The annual running costs have increased due to the Trustees' ambition to increase unrestricted income streams by launching a lottery, retail operation and investing in a regular giving campaign in 2021/22. This minimum level is to cover staff costs and overheads approved by Trustees to ensure that the Charity can meet its financial commitments as they fall due and fulfil its charitable objects.

Unrestricted funds held by the Charity were £22.8m at the balance sheet date, £13m are designated by the Trustees for specific purpose, £5.9m are held in a designated unrealised gain pool fund and £0.02m are held as tangible fixed assets, leaving free reserves of £3.8m which is below the minimum target based on projected running costs.

The unrealised gain pool designated fund provides protection to the Charity from investment risk. Given that the value of investments can go down as well as up, the Trustees believe that a prudent level of reserves is necessary to ensure the Charity can run efficiently and meet the needs of our beneficiaries. The Trustees set out their ambition to grow the unrestricted income of the Charity in their five-year strategy. This is the first year of that strategy and involves initial investment. The unrestricted free reserves will increase in line with the strategy to ensure the minimum level is achieved.

## 11.6 Investment Policy & Performance

The Trustees' powers of investment are set out in the Trustee Act 2000 which allows the Trustees to invest the assets of the Charity in investments of any nature as they see fit, subject to a provision to avoid speculative and hazardous investments. The Trustees have appointed Rathbones as their investment managers, who provide a six-monthly presentation; and produce a bi-monthly valuation and activity report, culminating with an annual valuation.

The Trustees seek to balance ethical and socially responsible investment and risk. As such, the investment managers appointed by the Trustees are restricted from investing directly in the processing and/or manufacture of tobacco products. The portfolio is widely diversified, with an equity-based approach. Such an approach balances the greater risk posed by equity-based investment with the potential for higher returns.

Rathbones achieved a twelve month return of 25% (2019/20: -12.9%) compared with the agreed benchmark of 19.4% (2019/20: -8.8%). The yield on the portfolio was 1.9% (2019/20: 2.6%)

The asset allocation was as follows at the year-end:

| Asset Class | 31 March 2021 | | 31 March 2020 | |
|---|---|---|---|---|
| | Value (£k) | Weight (%) | Value (£k) | Weight (%) |
| **Fixed Interest** | 4,497 | 12.2 | 4,355 | 13.6 |
| **Equities – UK** | 13,014 | 35.4 | 10,019 | 31.2 |
| **Equities – Overseas** | 13,269 | 36.1 | 11,558 | 36.0 |
| **Alternatives** | 4,502 | 12.2 | 3,955 | 12.3 |
| **Cash** | 1,514 | 4.1 | 2,213 | 6.9 |
| | 36,796 | 100 | 32,100 | 100 |

The value of the portfolio has rallied in the year, following the crash of 31 March 2020. There has been disinvestment of £2.5m to meet financial commitments and the projected yield has reduced from 2.6% to 1.9%.



# 12. Principal Risks & Uncertainties

The Strategic Risk Register records the key risks to the Charity and is reviewed by the Board of Trustees at every meeting.

The highest-rated risk is the impact of the pandemic and of Brexit on income because of the medium-term economic uncertainty following Brexit, and the potential for a recession as the recovery from the pandemic progresses.

The effect on the Charity's ability to raise funds due to a lack of external visibility has been mitigated considerably by the opening of two retail outlets, and significant efforts by the Charity's communications team. Working relationships with Leeds Teaching Hospitals staff have improved - helped by the change of name in January 2021 - whilst the agreement of the strategic direction for the next five years has addressed the lack of strategic direction and long-term planning identified previously as a significant risk. Several organisational changes have been implemented which have improved the structure of the Charity, and this has removed the risk that the Charity will fail to meet its regulatory and financial targets.



# 13. Looking Ahead

We will continue to embed our values, ensuring we are an effective, efficient, customer-focussed organisation. We will continue to develop our internal processes to ensure best practice and create a strong and stable infrastructure to achieve our objectives.

Throughout 2020/21, we engaged with a wide range of stakeholders including Trustees, charity staff and those external to the organisation (including academics and Leeds Teaching Hospitals staff) to inform the development of the Charity's five-year strategy and research and innovation strategy. We will begin to implement these new strategies from April 2021. They encompass the following:

## Growth of Unrestricted Income

Central to our five-year strategy is growth of unrestricted income, enabling the Charity to respond to where the need is greatest and working with the Leeds Teaching Hospitals to identify funding priorities. A growth in unrestricted income will ensure we are able to grow and develop as a charity and increase the amount of funding we award to our hospitals.

We have an ambitious income generation strategy focused on embedding new and diverse income streams such as:

- the development of a retail programme
- the creation of a major public lottery
- an ongoing programme of donor acquisition through donor canvassing.

Although the ongoing lockdowns over the course of 2020/2021 delayed the initiation of these projects, plans are in place to rapidly open another retail unit in the Merrion Centre with a further third 'superstore' being sought. The public lottery is expected to launch towards the end of 2021 and two fundraising agencies will be undertaking door to door and on hospital site fundraising as soon as restrictions permit.

Within five years it is anticipated that these newly developed income streams will be generating £5m per annum of unrestricted income.  Strategically this will in effect double our general fundraising and allow funding of projects in areas that would not ordinarily receive donations from the public, increasing the Charity's impact and relevance.

The Charity will also look to develop fundraising appeals around the Cancer services of Leeds Teaching Hospital, along with increasing funding for paediatric research.



*Merrion Centre retail unit*



## Awarding Funding

Our grant funding processes will draw from our five-year strategy. We will continue to award funding against our six funding priorities: equipment, education, environment, specialist staff, health and wellbeing, and research and innovation.

In consultation with Leeds Teaching Hospitals, local universities and Leeds City Council, we have identified three additional impact areas that are significant to communities in Leeds and where we feel we can make a real difference. These areas are:

- tackling health inequalities with a particular focus on cancer care and research, paediatric care and research, care of older people, mental health and end of life care.
- investing in innovation and health technologies.
- investing in the treatment of rare diseases.

We will increase the number of opportunities for funding through themed competitive calls, working in collaboration with Leeds Teaching Hospitals.



*Care of older people has been identified as an area where the Charity can make a real difference*

## Review of Funds

In 2020/21 we began a review of our existing fund structure to ensure donors can give to what they care about, with donations being spent in a reasonable amount of time on items and projects that will have the biggest impact. We are working with multiple stakeholders to ensure a thorough and considered review which will continue over the next 12-18 months. This will allow us to continue to build trust with those who advocate for the Charity and develop processes and practices that ensure we maximise funding opportunities and embed good governance.

# Research and Innovation

We are committed to investing in research and innovation that has the potential to have a direct impact on patients with improvements to treatment methods and outcomes. We have developed a research and innovation strategy that recognises the importance of partnership and collaboration, creating the right infrastructure and investing in talented individuals who can transform care through integrating operational clinical services with research and innovation. We will take a values-based approach to our strategy, ensuring funding opportunities are accessible and inclusive.

We have committed to achieving membership with the Association of Medical Research Charities. In becoming a member, Leeds Hospitals Charity will be emphasising to both donors and recipients of research funding that we operate according to the highest standards of governance and independent decision making to deliver high-quality research and champion impact for patient and public benefit.



*Leeds Hospitals Charity is committed to investing in research and innovation that has the potential to have a direct impact on patients*




*Building the Leeds Way is a long-term vision to transform healthcare facilities across Leeds Teaching Hospitals for our patients and staff, and includes a new Leeds Children's Hospital*

# Leeds Children's Hospital Capital Appeal

Leeds Hospitals Charity will be launching a Capital Appeal to raise £30m to support the transformation of Leeds Children's Hospital.

As part of the Government's New Hospital Programme, Leeds Teaching Hospitals will build a brand-new Leeds Children's Hospital at the heart of the Innovation District for Leeds, providing a dedicated facility for young people and children.

Our Capital Appeal will take the new Children's Hospital from being just a new building, to being able to deliver personalised integrated care for patients and their families. It will allow a colourful and reassuring environment to be created for patients and families, the purchase of innovative equipment such as robotic surgery tools and will help us to create a digital first environment – a true hospital of the future.

The Appeal will be delivered in two phases – an initial private phase and then a public phase. Between now and when the new Children's Hospital opens, we are looking to build a network of partners and supporters to help deliver this ambition.

# Volunteers

Looking forward a new volunteering strategy is in development. Continued collaborative working with Leeds Teaching Hospitals, as well as the development of new partnerships across Leeds and the sector to diversify volunteer recruitment, will be key. We will be developing and growing our volunteer base with a continued focus on retail recruitment and the development of new roles that will support all areas of our fundraising team.

# Governance

Following an agreement in principle by the Board of Trustees, during 2021-22 we will develop a Youth Panel to sit alongside it and reflect the perspectives of the next generation. This will be particularly important in linking with the use of funding generated by the Capital Appeal. We will also be working to explore how the linked charities could generate more funds and disburse them more effectively, updating the charitable objects of the linked charities and restructuring where appropriate.



# 14. Structure, Governance & Management

Leeds Cares is registered as a charity with the Charity Commission in England (registered number 1170369) and at Companies House as a company limited by guarantee (registered number 10492128). The Trustees confirm that Leeds Cares operates in compliance with the Companies Act 2006, the Charities Act 2011, the Accounting and Reporting by Charities; Statement of Recommended Practice 2019 (SORP), other applicable accounting structures and the provisions of the Memorandum and Articles of Association of the organisation. Since 4 January 2021 the Charity has operated under the working name of Leeds Hospitals Charity, recognised by the Charity Commission, whilst the legal entity remains Leeds Cares.

## Memorandum of Understanding

A Memorandum of Understanding continues to underpin the relationship between Leeds Hospitals Charity and Leeds Teaching Hospitals and demonstrates the shared commitment to work collaboratively to deliver benefits to patients and their families. A review of the Memorandum of Understanding was due to be undertaken during 2020-21 but the constraints imposed by the pandemic meant that, by mutual agreement, finalisation of a revised version would be further postponed (from mid-2020) to mid-2021. Discussions were underway at the end of 2020-21 for both parties to review the content, with an aim to sign a revised version in early autumn 2021.

## Compliance

Leeds Hospitals Charity complies with the provisions of the Data Protection Act (2018) and the General Data Protection Regulations (2018), in so far as they apply to our operations, and is registered with the Information Commissioner's Office (reference number ZA480848). Leeds Hospitals Charity has confirmed that, in view of the scale of the operation, it does not require the appointment of a Data Protection Officer; instead, the Charity has a senior responsible officer. There is a policy in place to investigate and report breaches of the legislation.

During 2020-21 six minor breaches (2019-20: one) were reported locally and investigated; these did not reach the threshold which would require reporting to the Information Commissioner. Thorough investigations were undertaken and lessons learned were communicated to the staff to prevent recurrence. Leeds Hospitals Charity is also registered and complies with the Code of Fundraising Practice.

## Risk Management Strategy

The Risk Management Policy and Framework has continued to be developed during 2020-21. There are two levels of risk register – the higher of the two is the Strategic Risk Register, which is reviewed monthly by the Senior Leadership Team, and considered quarterly by the Audit and Risk Committee and, subsequently, by the Board of Trustees.

An operational risk register process is now in place - this recognises risks to each of the major functions of the Charity and is compiled and updated by all staff as appropriate. Operational risk registers are reviewed monthly by middle and senior management and reviewed quarterly by the Board Committee under which the function sits. Each risk on both risk registers is assessed against a matrix which measures likelihood and consequence, both before and after controls have been applied, and sets a target risk score – which reflects broadly the risk appetite of the Trustees. Risks are added as they are identified and a date is set for achievement of the target risk score. When this is achieved the risk is archived; archived risks are reviewed on a periodic basis.

## Complaints

A Complaints Policy is in place and is applicable to all complaints received by Leeds Hospitals Charity. The accompanying Complaints Register records details of the complaint, the complainant, and the outcomes of the investigative processes, including a review if necessary. If complaints cannot be resolved internally by Leeds Hospitals Charity using the policy, then there is provision for reference to the appropriate regulators.

During 2020-21 a total of seven complaints (2019-20: six) were received by Leeds Hospitals Charity. All the complaints were resolved without referral to the regulators. The Complaints Policy will be reviewed during 2021-22 to ensure that it complies with the requirements of the Gambling Commission with respect to the establishment of the lottery.

# 14.1 Governance Review

The Charity Governance Code provides the benchmark against which the standards of governance of Leeds Hospitals Charity continue to be measured.

The Action Plan drawn up and agreed after the governance review undertaken in 2019-20 identified a significant number of improvements. These have been progressed throughout 2020-21, with Trustees at each Board meeting reviewing progress and identifying priorities. The restructuring of Board Committees was completed and each of the new Board Committees met at least twice during the year. The quality of both agendas and papers at meetings of both the Board and its Committees has continued to improve, and appropriate delegation through new and agreed Terms of Reference ensures that detailed scrutiny takes place at the appropriate forum, rather than all discussion and decision being escalated to Board level.

Measures to increase the diversity of the Board of Trustees (and the range of skills of the Trustees as a Board) through improved recruitment processes have made some progress but more needs to be done and this will be a particular focus in the coming year. Whilst the impact of the pandemic has meant that Board development has not progressed at the envisaged pace, a new Board Development Programme has been agreed and will be implemented as constraints are removed. The intention remains to undertake a further review against the recently revised Charity Governance Code before the end of 2021-22.

# 14.2 Trustees & Committees

Leeds Hospitals Charity has a fully independent Board of Trustees, appointed as Directors of Leeds Cares (Company Number 10492128), and incorporated under the Companies Act 2006 as a private company. The Articles of Association were amended by the Board of Trustees in November 2020 to increase the maximum number of Trustees from 12 to 15, to ensure coverage of the larger number of Board Committees. There were 12 Trustees at 31 March 2021. Additional Trustees are appointed by the incumbent Trustees, under the Articles of Association. In addition, during 2020-21 two non-voting Associate Trustees were appointed.

The Board of Trustees meets at least four times a year and is responsible for providing strategic leadership and governance for Leeds Hospitals Charity. Whilst the Articles of Association prescribe that the Board of Trustees must meet in person at least once annually, circumstances beyond the control of the Charity meant that this was not possible during 2020-21, and the Board of Trustees agreed a resolution to recognise this at its meeting on 9 February 2021. All meetings of both the Board and its Committees during the year have taken place virtually. The Chief Executive of Leeds Hospitals Charity and the Senior Leadership Team also attend all meetings of the Trustees and selected Charity staff members can attend as observers, to strengthen links between the Trustees and the staff.

When necessary, additional ad hoc meetings are convened to deal with specific matters or to give the Board of Trustees the opportunity to discuss strategic issues in greater depth. There have been six such meetings in 2020-21, covering strategic direction, an operational update from Leeds Teaching Hospitals, a Board-to-Board meeting with Leeds Teaching Hospitals, and to deal with an application for significant and urgent pandemic-related funding. Some decisions which require early resolution are now taken Out of Committee and then reported and recorded at the next available Board meeting.

The Trustees are responsible both individually and collectively to the Charity Commission for the proper management of funds, and are duty bound to ensure that all money, within their responsibility, is spent in accordance with the wishes of the donor and the objects of Leeds Hospitals Charity. The Trustees have set clear objectives against which the Charity can assess its performance. The role of the Trustees is to ensure:

- demonstrably effective management of funds
- provision of additional equipment and environmental enhancements to Leeds Teaching Hospitals
- support for research and innovation
- support for training and education
- assistance with major planned developments.

More specifically the Board of Trustees undertake the following duties:

- oversee strategic plans for fundraising and other operations
- approve the allocation of charitable expenditure
- approve business plans and budgets
- review operating and financial performance at every meeting
- oversee Committees of the Board of Trustees.

A skills and diversity audit completed early in the year identified those skill sets which were not available within the Board of Trustees and indicated a need to improve its diversity. Some progress was made with the recruitment of three new Trustees in July 2020 (although one has resigned subsequently) and the audit has informed further recruitment towards the end of the year and into 2021-22. There remains more work to be done, especially around improving the diversity of the Board to better represent the communities which the Charity serves.

The Trustees have a legal obligation to act in the best interests of Leeds Hospitals Charity in accordance with the Charity's governing documents. Conflicts of interest may arise where an individual's or a related party's business, personal or family interests and/or loyalties conflict with those of the Charity. This may also involve links where influence may be exerted without a specific conflict being identified. All Trustees declare their interests in writing, using the Leeds Hospitals Charity Declaration of Interest form and the register is published on the Charity's website. Trustees confirm annually that the information held continues to be relevant, accurate and complete, and this is audited during the year-end process. In addition, prior to the commencement of each quarterly meeting of the Board of Trustees and Board Committees, Trustees declare any conflicts of interest which have either changed or are particularly relevant to business on the agenda for the meeting.

The Board of Trustees has revised the Committee structure during 2020-21 to improve scrutiny and provide increased assurance. There are now seven Board Committees which undertake detailed scrutiny of particular issues, address regulatory or statutory requirements and provide advice on aspects of the objects of Leeds Hospitals Charity. The Committees have agreed Terms of Reference which are reviewed and approved periodically by the Board. The Board of Trustees appoints a Trustee with the appropriate skills and experience to be the Chair of each Committee annually, and other Trustees make up the membership; all Trustees are invited to attend Committee meetings. Leeds Hospitals Charity staff - as well as representation from Leeds Teaching Hospitals and other stakeholders – are invited to attend the meetings to ensure strategic alignment and provide expertise where appropriate. Highlight reports are presented by Committee Chairs at each quarterly Board meeting and the Minutes of Committee meetings are available to Trustees once they are approved by the relevant Committee, although this process will change in 2021-22 to allow the Board to see draft Minutes before approval.

## The seven Committees of the Board are as follows:

### Finance and Performance Committee

This Committee oversees all matters relating to finance and performance including budget setting, quarterly monitoring of financial matters and the review of key performance indicators. The Committee has at least three Trustees as members and is normally chaired by a financially qualified Trustee. During the year this Committee has been chaired by Mr Dermot Callinan and, in his absence, by Professor Peter McWilliam.

### Research and Innovation Committee

This Committee makes decisions on applications for funding of research and innovation to the value of between £10,000 and £49,999 and recommendations to the Board of Trustees on funding applications over a value of £50,000. This follows appraisal of research projects for research and innovation initiatives that are aligned to the Leeds Teaching Hospitals Research and Innovation Strategy. They will also be aligned to the Charity's Research and Innovation Strategy which was agreed in early 2021-22. The Committee has at least three Trustees as members and is chaired by a Trustee, Professor Peter McWilliam.

During 2020-21 a collaborative Review Group was established to evaluate applications for over £10,000 prior to consideration by the Committee. In addition, applicants are now required to complete an expression of interest prior to completion of a full application. The Review Group involves members of Leeds Teaching Hospitals and Leeds Hospitals Charity staff and provides an additional and valuable opportunity for due diligence.

### Funding Committee

This Committee makes decisions on applications for funding (other than for research and innovation) to the value of between £10,000 and £49,999, and recommendations to the Board of Trustees on funding applications over a value of £50,000. The Committee has at least three Trustees as members and is chaired by a Trustee, Cllr Caroline Gruen. A collaborative Review Group evaluates applications over £10,000 prior to their consideration by the Committee. The Review Group involves members of Leeds Teaching Hospitals Trust and Leeds Hospitals Charity and provides an additional and valuable opportunity for due diligence. In addition, applicants are now required to complete an expression of interest prior to completion of a full application.

Both the Funding and Research and Innovation Committees have the opportunity to hear first-hand from award holders and beneficiaries of funding about the difference the funding has made. In addition, where it is appropriate, applicants are invited to present their proposal to support transparent, fair and well-informed decision making.

### Audit and Risk Committee

This Committee has been established during 2020-21. It is accountable to the Board for the acquisition and scrutiny of assurances, oversight of, and advice to the Board on matters relating to the effective design and operation of financial governance, internal financial controls, audit and the risk management of Leeds Hospitals Charity. The Committee has at least three Trustees as members, at least one of whom will have recent and relevant financial experience ideally with a professional qualification from one of the professional accountancy bodies. It is chaired by Mr Chris Schofield. The Chair of the Board of Trustees is not a member of this Committee but is invited to attend one meeting each year.

### Business Committee

This Committee has been established during 2020-21 and is responsible for making recommendations to the Board in relation to human resources, workforce development, information technology and communications activities of Leeds Hospitals Charity. The Committee has delegated authority to make decisions on activities in human resources, workforce development, information technology and communications where the total expenditure on that activity does not exceed £20,000. It examines the rationale behind proposals to change staffing and approves changes to salaries for staff below Director level. The Committee has at least three Trustees as members and is chaired by Dame Linda Pollard.

### Income Generation Committee

This new Committee focuses on the new strategic direction of Leeds Hospitals Charity as a fundraising organisation and concentrates attention on fundraising and associated issues. It is accountable to the Board for approving annual fundraising budgets, monitoring the fundraising performance of the Charity, agreeing any remedial actions that need to be taken to meet fundraising targets, and scrutinising fundraising proposals for consideration of the Board where these are not within the authority of the Committee for approval. At least three Trustees are members and Mr Edward Ziff chairs the Committee.

Charity staff attend each of these Committees to provide specialist input and advice.

### Remuneration Committee

All Trustees are members of this Committee, which meets in a private session. The Committee considers and approves recommendations for changes to the salary levels and terms and conditions of the Chief Executive and the four Directors. It is chaired by the Chair of the Board of Trustees.

### Capital Appeal Board

The Charity has established a Capital Appeal Board which will manage the appeal for funds to support the new Leeds Children's Hospital. Whilst this is not a formal Committee of the Board, and has its own terms of reference, several Trustees are members, along with a number of non-Trustees. It has an independent Chair who reports to the Board of Trustees as required. The Board has met monthly from February 2021.

### Appointment of Trustees

Leeds Hospitals Charity is committed to appointing Trustees from a range of experience and qualifications to ensure that the Board is diverse and has the necessary skills to discharge its responsibilities.

All appointments are made on merit, based on recommendations to the Board made by an interview panel consisting of several Trustees, advised by the Chief Executive and the Company Secretary. The process is open, transparent and fair for applicants. A number of sources for applicants are employed, with wide search criteria to expand the pool of applicants. A shortlist of candidates is compiled, based on the specific skills and experience they could bring to the post, to ensure that those skills not currently represented on the Board can be added. A thorough pre-appointment process is undertaken, including declarations of business or commercial interest and the Fit and Proper Persons test before the selected candidate(s) are proposed to the Board for approval at a quarterly meeting.

Following their appointment, Trustees undergo a comprehensive induction process during which they are provided with guidance on the role of a Trustee including the Charity Commission's "Essential Trustee: What you need to know what you need to do (CC3)", which explains the duties of a Trustee and the role of the Board. This induction also includes elements of the Leeds Teaching Hospitals Trust induction process, to ensure that Trustees begin to understand about the major beneficiary of the Charity. Trustees are required to sign the Trustee Code of Conduct, which encompasses the Nolan Committee guiding principles.



# 15. Reference & Administrative Details

Registered legal name Leeds Cares (working name Leeds Hospitals Charity)

Registered Charity Number 1170369

Companies House Number 10492128

## Governing Document

Memorandum and Articles incorporated 22 November 2016 as amended by Scheme dated 29 March 2017 as amended by Special Resolution registered at Companies House on 15 May 2018, as amended by Special Resolution registered at Companies House on 24 November 2020.

## Principal and Registered Office

Ground Floor, Trust Headquarters, Beckett Street, St James's University Hospital, Leeds, LS9 7TF.

## Leeds Hospitals Charity Charitable Objects

(a) To further any charitable purpose or purposes relating to the general or specific purposes of the Leeds Teaching Hospitals NHS Trust or the purposes of the Health Service;

(b) To promote, protect, preserve and advance all or any aspects of the health of the public;

(c) To advance and promote knowledge and education in medicine and health including by engaging in and supporting medical and health research and the dissemination of the useful results.

## Professional Advisers

**Bankers**

National Westminster Bank PLC Leeds City Office, 8 Park Row, Leeds LS1 5HD

Yorkshire Bank PLC 94 Albion Street, Leeds LS1 6AG

**Investment managers**

Rathbones 159 New Bond Street, London W1S 2UD

**External auditors**

Mazars LLP 5th Floor, 3 Wellington Place, Leeds LS1 4AP

**Solicitors**

Withers LLP 16 Old Bailey, London, EC4M 7EG

Wrigleys Solicitors LLP 19 Cookridge Street, Leeds, LS2 3AG

MacRoberts LLP Capella, 60 York Street, Glasgow, G2 8JX

# 16. Statement of Trustee Responsibilities & Accounts

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with charity and company law.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees also confirm that as far as they are aware, there is no relevant audit information of which the Charity's auditors are unaware and they have taken all steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the Charity's auditors are aware of that information.

In approving the Directors' and Trustees' Report, the Trustees are also approving the Strategic Report therein in their capacity as company directors.

By Order of the Trustees

Signed

_____9 September 2021

Edward Ziff, Chairman

_____9 September 2021

Peter McWilliam, Trustee



# Independent auditor's report to the members of Leeds Cares

## Opinion

We have audited the financial statements of Leeds Cares (the 'charity') for the year ended 31 March 2021 which comprise Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:
- give a true and fair view of the state of the charity's affairs as at 31 March 2021 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

## Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:
- the information given in the Trustees' Report and the Directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' and Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:
- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

## Responsibilities of Trustees

As explained more fully in the Directors' Responsibilities Statement set out on page 96, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the charity and its industry, we identified that the principal risks of non-compliance with laws and regulations related to the Charities Act 2011 the Charities Statement of Recommended Practice, UK tax legislation, pensions legislation, employment regulation and health and safety regulation, anti-bribery, corruption and fraud, money laundering, non-compliance with implementation of government support schemes relating to COVID-19, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, such as the Companies Act 2006.

We evaluated the Trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates, in particular in relation to determining useful economic lives of intangible assets and the pension deficit provision, and significant one-off or unusual transactions.

Our audit procedures were designed to respond to those identified risks, including non-compliance with laws and regulations (irregularities) and fraud that are material to the financial statements. Our audit procedures included but were not limited to:

- Discussing with the Trustees and management their policies and procedures regarding compliance with laws and regulations;
- Communicating identified laws and regulations throughout our engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the charity which were contrary to applicable laws and regulations, including fraud.

Our audit procedures in relation to fraud included but were not limited to:

- Making enquiries of the Trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

## Use of the audit report

This report is made solely to the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.

Mazars LLP
Chartered Accountants and Statutory Auditor
5th Floor
3 Wellington Place
Leeds
LS1 4AP

15 September 2021
Vincent Marke (Senior Statutory Auditor)
for and on behalf of Mazars LLP



# Statement of Financial Activities for the year ended 31 March 2021

| | Note | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | Total Funds £000 | 2019/20 Total Funds £000 |
|---|---|---|---|---|---|---|
| **Income from:** | | | | | | |
| **Donations** | | 1,784 | 2,440 | - | 4,224 | 1,211 |
| **Legacies** | | 860 | 717 | - | 1,577 | 670 |
| **Subtotal** | **3.1** | **2,644** | **3,157** | **-** | **5,801** | **1,881** |
| | | | | | | |
| **Charitable activities** | 3.2 | - | - | - | - | 193 |
| **Fundraising activities** | 3.3 | 640 | 118 | - | 758 | 1,095 |
| **Investments** | 9 | 674 | - | - | 674 | 1,170 |
| **Other income** | 3.4 | 78 | - | - | 78 | 59 |
| **Total income** | | **4,036** | **3,275** | **-** | **7,311** | **4,398** |
| | | | | | | |
| **Expenditure** | | | | | | |
| **Costs of raising funds** | 4.1 | 1,287 | 7 | - | 1,294 | 1,111 |
| **Investment management costs** | 4.2 | 159 | - | 24 | 183 | 200 |
| | | | | | | |
| **Charitable activities:** | 5 | | | | | |
| **Equipment** | | 299 | 121 | - | 420 | 1,259 |
| **Environment** | | 260 | 65 | - | 325 | - |
| **Service Development** | | - | - | - | - | 119 |
| **Support Specialist Staff** | | 203 | 1,107 | - | 1,310 | 1,226 |
| **Research & Innovation** | | 1,279 | 724 | - | 2,003 | 554 |
| **Health & Wellbeing** | | 1,250 | 118 | - | 1,368 | 2,799 |
| **Education & Training** | | 406 | (224) | - | 182 | 1,170 |
| **Gifts in kind distributed to beneficiaries** | | 882 | - | | 882 | - |
| **Subtotal:** | | **4,579** | **1,911** | **-** | **6,490** | **7,127** |
| | | | | | | |
| **Total expenditure** | | **6,025** | **1,918** | **24** | **7,967** | **8,438** |

# Statement of Financial Activities for the year ended 31 March 2021 (continued)

| | | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | Total Funds £000 | 2019/20 Total Funds £000 |
|---|---|---|---|---|---|---|
| **Net expenditure before investment gains/(losses)** | | (1,989) | 1,257 | (24) | (656) | (4,040) |
| **Gains/(losses) on revaluation and disposal of investment assets** | | 4,348 | 1,468 | 1,125 | 6,941 | (3,642) |
| **Gross transfer between funds 7** | 6 | (587) | 587 | - | - | - |
| **Net movement in funds** | | 1,772 | 3,412 | 1,101 | 6,285 | (7,682) |
| **Fund balances brought forward at 1 April 2020** | | 21,021 | 2,133 | 2,276 | 25,430 | 33,112 |
| **Fund balances carried forward at 31 March 2021** | | **22,793** | **5,545** | **3,377** | **31,715** | **25,430** |

The notes at pages 103 to 122 form part of these financial statements.

This Statement of Financial Activities includes all gains and losses in the year.
All income and expenditure derives from continuing activities (see notes 3 – 7).

A comparative statement of financial activities is included in note 20.



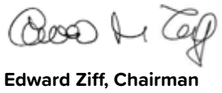
# Balance Sheet as at 31 March 2021

Leeds Cares Company Number: 10492128

| | Note | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | Total Funds £000 | 2019/20 Total Funds £000 |
|---|---|---|---|---|---|---|
| **Fixed assets** | | | | | | |
| **Tangible Fixed Assets** | 8.1 | 22 | - | - | 22 | - |
| **Investments** | 8.2 | 24,793 | 7,289 | 3,200 | 35,282 | 29,887 |
| **Total fixed assets** | | **24,815** | **7,289** | **3,200** | **35,304** | **29,887** |
| | | | | | | |
| **Current assets** | | | | | | |
| **Debtors** | 10.1 | 927 | 580 | - | 1,507 | 375 |
| **Cash investments/deposits** | 10.2 | 837 | 500 | 177 | 1,514 | 2,213 |
| **Cash at bank and in hand** | 10.3 | 972 | 583 | - | 1,555 | 1,099 |
| **Total current assets** | | **2,736** | **1,663** | **177** | **4,576** | **3,687** |
| | | | | | | |
| **Creditors: amounts falling due within one year** | 11.1 | (3,977) | (2,313) | - | (6,290) | (7,171) |
| **Net current liabilities** | | **(1,241)** | **(650)** | **177** | **(1,714)** | **(3,484)** |
| | | | | | | |
| **Total assets less current liabilities** | | **23,574** | **6,639** | **3,377** | **33,590** | **26,403** |
| | | | | | | |
| **Creditors: amounts falling due after more than one year** | 11.2 | (781) | (1,094) | - | (1,875) | (973) |
| **Total net assets** | | **22,793** | **5,545** | **3,377** | **31,715** | **25,430** |
| | | | | | | |
| **Funds of the charity** | | | | | | |
| **Capital funds:** | | | | | | |
| **Endowment funds** | 12.2 | - | - | 3,377 | 3,377 | 2,276 |
| **Income funds:** | | | | | | |
| **Restricted** | 12.3 | - | 5,545 | - | 5,545 | 2,133 |
| **Unrestricted** | 12.5 | 22,793 | - | - | 22,793 | 21,021 |
| **Total funds** | | **22,793** | **5,545** | **3,377** | **31,715** | **25,430** |

The notes at pages 103 to 122 form part of these financial statements.

These accounts were approved and authorised for issue by the Trustees on 9 September 2021 and signed on their behalf by:



**Edward Ziff, Chairman**

# Statement of Cash Flows for the period ended 31 March 2021

| | Note | 31 March 2021 £000 | 31 March 2020 £000 |
|---|---|---|---|
| **Cash flows from operating activities:** | | | |
| **Net cash used in operating activities** | **15.1** | **(2,441)** | **(7,075)** |
| | | | |
| **Cash flows from investing activities:** | | | |
| **Dividends interest and rents from investments** | 9 | 674 | 1,170 |
| **Proceeds from the sale of investments** | 8.2 | 10,583 | 10,695 |
| **Purchase of fixed assets** | 8.1 | (22) | |
| **Purchase of investments** | 8.2 | (9,037) | (2,860) |
| **Net cash provided by investing activities** | | **2,198** | **9,005** |
| | | | |
| **Change in cash and cash equivalents in the year** | 15.2 | (243) | 1,930 |
| **Cash and cash equivalents at the beginning of the year** | | 3,312 | 1,382 |
| **Cash and cash equivalents at the end of the year** | | **3,069** | **3,312** |
| | | | |
| **Analysis of cash and cash equivalents** | | | |
| **Cash in hand** | 10.3 | 1,555 | 1,099 |
| **Short term deposits** | 10.2 | 1,514 | 2,213 |
| **Total cash and cash equivalents** | | **3,069** | **3,312** |

The notes at pages 103 to 122 form part of these financial statements.



# 1. Accounting policies

## 1.1. Basis of preparation

The Financial Statements have been prepared under the historic cost convention, with items recognised at cost or transaction value, with the exception of investments which are included at market value. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (FRS 102) (second edition - October 2019), all applicable UK Accounting Standards, International Reporting Standards, the Charities Act 2011 and the Companies Act 2006.

i. The Charity constitutes a public benefit entity as defined by FRS 102.
ii. The most significant areas of judgement and key assumptions that affect items in the accounts are related to estimating the liability from multi-year grant commitments. Such grants are fully accrued when awarded and unspent amounts held as commitments until either the full award has been spent or the Trustees consider that any residual sums will no longer be required or claimed by grantees. At that point the commitment will be judged complete and cancelled.

### Going concern

The Trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern. The Trustees have formed a judgement at the time of approving the Financial Statements that there is a reasonable expectation that the Charity has access to adequate resources to continue in operational existence for a period of at least twelve months from the date of approval of the accounts. At the end of the financial year Leeds Hospitals Charity had total net assets in excess of £31 million. The pandemic has impacted upon our income from fundraising and events in 2020 and this impact is still being felt in 2021. The Trustees have considered the period of at least twelve months from the date of approval of the accounts and are confident that there are sufficient unrestricted free reserves to meet its commitments as they fall due. The Charity maintains an adequate cash position to meet its ongoing expenditure requirements. For this reason, they have adopted the going concern basis in preparing the Financial Statements.

### Tax

Leeds Hospitals Charity, as a registered charity, is exempt from tax on its charitable activities.

## 1.2. Income

All income is included in full in the Statement of Financial Activities as soon as the following three factors can be met;

a. entitlement - arises when a particular resource is receivable or the Charity's right becomes legally enforceable;
b. probability - it is more likely than not that the economic benefits will flow to the Charity;
c. measurement - when the monetary value of the income can be measured with sufficient reliability.

### 1.2a Income from legacies

Legacies are accounted for as income either upon receipt or where the receipt of the legacy is probable; this will be once confirmation has been received from the representatives of the estate(s) that payment of the legacy will be made or property transferred and once all conditions attached to the legacy have been fulfilled, and when the amount can be estimated with sufficient reliability.

### 1.2b Income from investment assets

Investment income includes income from investment assets, including dividends, interest and rents but excluding realised and unrealised Investment gains.

Individual unrestricted and the majority of restricted funds do not receive a direct allocation of income.

Investment income is utilised by the Trustees to meet the on-going running costs and grant making activities of the Charity.

Endowment Funds are invested in a separate portfolio, and the full income received is allocated to associated restricted Income funds.

Where such Income is not subject to restriction, it would be allocated to an unrestricted Income fund. The Charity has no such funds.

## 1.3. Expenditure

The Charity's accounts are prepared in accordance with the accruals concept.

Expenditure is recognised when a liability is incurred. Grant commitments are recognised once there is a legal or constructive obligation to make a payment to a third party.

Grants are only made to related or third-party NHS bodies and non-NHS bodies in furtherance of the Charity's objects. A liability for such grants is recognised when approval has been given by the Trustees. A grant approval is taken to constitute a firm intention of payment, and so a liability is recognised.

Contractual arrangements are recognised as goods or services supplied.

a. **Irrecoverable VAT**
Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

b. **Allocation of overhead and support costs**
Overhead and support costs have been allocated as a direct cost or apportioned on an appropriate basis (refer to note 4) between Charitable Activities and Governance Costs. Once allocation and/or apportionment of overhead and support costs has been made between Charitable Activities and Governance Costs, the cost attributable to Charitable Activities is apportioned across those activities in proportion to total spend.

c. **Costs of fundraising**
The costs of fundraising are the costs associated with generating income for the Charity. This includes the costs associated with investment management.

d. **Charitable activities**
Costs of charitable activities comprise all costs incurred in the pursuit of the charitable objects of the Charity. These costs comprise direct costs and an apportionment of overhead and support costs as shown in note 6.

e. **Governance costs**
Governance costs comprise all costs incurred in the governance of the Charity. These costs include costs related to statutory audit together with an apportionment of overhead and support costs.

**Structure of funds**

Where there is a legal restriction on the purpose to which a fund may be put, the fund is classified in the accounts as a restricted fund. Funds where the capital is held to generate income for charitable purposes and cannot itself be spent are accounted for as permanent endowment funds.

The Charity holds no expendable endowment funds.

Other funds are classified as unrestricted funds.

Funds which are not legally restricted but which the Trustees have chosen to earmark for set purposes are classified as designated funds.

The major funds held within these categories are disclosed in note 14.

## 1.4 Tangible fixed assets

Tangible fixed assets are measured at their historical cost. Fixed assets with a cost of more than £1,000 are capitalised and depreciated. Depreciation has been charged at 25% per annum for computers, fixtures and fittings. Depreciation is only charged when assets are brought into operational use.

## 1.5 Fixed and current asset investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the Balance Sheet date using the closing quoted market price. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The Charity does not acquire put options, derivatives or other complex financial instruments. The main form of financial risk faced by the Charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors.

Investment fixed assets are shown at market value.

a. Investment property assets are not depreciated but are shown at market valuation.

   The Charity holds one investment property, the remaining asset from a legacy from Mr Herbert Knowles who died in 1937. The property became vacant in February 2021 and as such valuations, with a view to selling the asset have been undertaken. Valuation gains and losses are recorded in the Statement of Financial Activities with the balance sheet reflecting the revalued amounts. The Charity does not invest in property in the normal course of business. Given the property is held for resale it has been transferred to current assets in the balance sheet.

b. Quoted stocks and shares are included in the balance sheet at mid-market price, ex-dividend.

## 1.6 Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise.

Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (or date of purchase if later). Unrealised gains and losses are calculated as the difference between market value at the year end and opening market value (or date of purchase if later).

Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

## 1.7 Pensions costs

Under the terms of the Pensions Act 2008 the Charity is required to provide a pension scheme for employees. Qualifying employees are enrolled in the Charity's Workplace Pension, run by Scottish Widows. This is a defined contribution scheme.

There is one employee covered by the provisions of the NHS Pension Schemes (1 employee in 2019/20). Details of the benefits payable and rules of the Schemes can be found on the NHS Pensions website at www.nhsbsa.nhs.uk/pensions. Both are unfunded defined benefit schemes that cover NHS employers, GP practices and other bodies, allowed under the direction of the Secretary of State for Health in England and Wales. They are not designed to be run in a way that would enable the Charity to identify its share of the underlying scheme assets and liabilities. Therefore, each scheme is accounted for as if it were a defined contribution scheme: the cost to the Charity of participating in the schemes is taken as equal to the contributions payable to the schemes for the accounting period.

## 1.8 Financial instruments

The Charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost using the effective interest method. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. Financial liabilities held at amortised cost comprise trade and other creditors. Other derivative-based assets included in the investment portfolio are held at their fair value.

## 1.9. Change in the basis of accounting

There has been no change in the basis of accounting during the year.

## 1.10. Prior year adjustments

There are no prior year adjustments.

## 1.11. Pooling scheme

There is no official pooling scheme in operation for investments.

## 1.12. Donated goods

Gifts in kind received in the year have been distributed to beneficiaries and are not held as stock. They are measured at fair value and recognised as income within donations and when distributed the expenditure is included within charitable activities.



# 2. Related party transactions

With the exception of Mr Edward Ziff, none of the Trustees or members of the key management staff or parties related to them has undertaken any material transactions with Leeds Hospitals Charity during the year.

Mr Edward Ziff is the Chairman and CEO of Town Centre Securities plc with whom Leeds Hospitals Charity entered into a lease for a charity shop in April 2021. Leeds Hospitals Charity have signed a commercial agreement at arms length. The lease agreement is £50,000 per annum.

Leeds Hospitals Charity has made revenue and capital payments to the Leeds Teaching Hospitals NHS Trust.

The Chair of Leeds Teaching Hospitals NHS Trust, Dame Linda Pollard DBE DL, is a Trustee of Leeds Hospitals Charity.

Mr Chris Schofield is a non-Executive Director of Leeds Teaching Hospitals NHS Trust, a Trustee of Leeds Hospitals Charity and a Trustee of St Gemma's Hospice. During 2020/21 Leeds Hospitals Charity spent £Nil with St Gemma's (£1,553 2019/20).

Details of Leeds Hospitals Charity's related party transactions are below:

- Leeds Teaching Hospitals NHS Trust
  Medical Equipment; 38 grants; £328k (£1,546k in 2019/20)
- Leeds Teaching Hospitals NHS Trust
  Research & Innovation; 43 grants; £1,560k (£1,203k in 2019/20)
- Leeds Teaching Hospitals NHS Trust
  Health & Wellbeing; 103 grants; £1,831k (£744k in 2019/20)
- Leeds Teaching Hospitals NHS Trust
  Education & Training; 65 grants; £142k (£Nil in 2019/20)
- Leeds Teaching Hospitals NHS Trust
  Environment; 52 grants; £253k (£Nil in 2019/20)
- Leeds Teaching Hospitals NHS Trust
  Specialist Staff; 3 grants; £202k (£Nil in 2019/20)
- Leeds Teaching Hospitals NHS Trust
  Revenue Grant totalling £Nil (£2m 2019/20):
  - Support of Specialist Staff £Nil (£2m in 2019/20)

Other Payments to Leeds Teaching Hospitals NHS Trust:

- Payment under Service Level Agreement (SLA) £51k (£184k in 2019/20)
- Costs of Seconded Staff £Nil (£291k in 2019/20)

At 31 March 2021, Leeds Hospitals Charity had total commitments and creditors owing to Leeds Teaching Hospitals of £6.9m (£8m in 2019/20). No sums were owed to Leeds Hospitals Charity by the NHS Trust.

# 3. Income

## 3.1. Income from donations and legacies

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|---|---|---|---|---|
| **Donations from individuals, clubs and societies** | 328 | 906 | 1,234 | 655 |
| **Donations from charitable trusts and associations** | 293 | 1,053 | 1,346 | 203 |
| **Corporate donations** | 226 | 50 | 276 | 312 |
| **Donations from pharmaceutical companies** | - | - | - | 13 |
| **Donations earmarked for research:** | | | | |
| From individuals, clubs & societies | 10 | - | 10 | 5 |
| From charitable trusts | - | 1 | 1 | 14 |
| From pharmaceutical companies | - | - | - | 9 |
| **Legacies** | 860 | 717 | 1,577 | 670 |
| **Grants** | 240 | 430 | 670 | - |
| **Donated goods and services for distribution** | 687 | - | 687 | - |
| **Total income from donations and legacies** | **2,644** | **3,157** | **5,801** | **1,881** |

## 3.2. Income from charitable activities

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|---|---|---|---|---|
| **Income from the provision of education and training** | - | - | - | 76 |
| **Corporate sponsorship of training events** | - | - | - | 117 |
| **Total income from charitable activities** | **-** | **-** | **-** | **193** |

## 3.3. Income from other fundraising activities

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|---|---|---|---|---|
| **Income from fundraising activities** | 558 | 62 | 620 | 810 |
| **Sale of donated goods and merchandise** | - | - | - | 7 |
| **Income from fundraising events** | 82 | 56 | 138 | 278 |
| **Total income from fundraising activities** | **640** | **118** | **758** | **1,095** |

## 3.4. Other income

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|---|---|---|---|---|
| **Other Income** | 78 | - | 78 | 59 |
| **Total other income** | **78** | **-** | **78** | **59** |

# 4. Expenditure

## 4.1. Cost of raising funds

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|---|---|---|---|---|
| **Fundraising events and appeals** | 828 | 7 | 835 | 572 |
| **Legacies** | 35 | - | 35 | 12 |
| **Charitable trusts and corporate donations** | 143 | - | 143 | 105 |
| **Other trading activities - merchandise** | 20 | - | 20 | 56 |
| **Support costs allocated** | 261 | - | 261 | 366 |
| **Total cost of raising funds** | **1,287** | **7** | **1,294** | **1,111** |

## 4.2. Investment management costs

| | Total 2021 Funds £000 | Total 2020 Funds £000 |
|---|---|---|
| **Investment broker fees** | 124 | 135 |
| **Investment property fees** | - | 1 |
| **Support costs allocated** | 59 | 64 |
| **Total cost of raising funds** | **183** | **200** |

## 4.3. Allocation and apportionment of governance costs

| | 2021 £000 | 2020 £000 | Basis of Apportionment |
|---|---|---|---|
| **Salaries, SLA* and Related Costs** | 846 | 870 | Allocated on time |
| **Legal and Consultancy** | 261 | 205 | Allocated on time |
| **Branding & Publicity** | 65 | 173 | Allocated on time |
| **Recruitment** | 58 | 64 | Allocated on time |
| **General Running Costs** | 100 | 205 | Allocated on time |
| **Computer hardware/software licences** | 87 | 91 | Allocated on time |
| **Audit and professional fees** | 20 | 36 | Allocated on time |
| **Bank charges** | 7 | 3 | Allocated on time |
| **Total** | **1,444** | **1,647** | |

*SLA - Service Level Agreement

### 4.4. Apportionment of support costs across costs of raising funds

| | Costs of Generating Income £000 | Investment Management Costs £000 | Total Allocated 2021 £000 | Total Allocated 2020 |
|---|---|---|---|---|
| **Salaries, SLA and Related Costs** | 154 | 34 | 188 | 227 |
| **Legal and Consultancy** | 48 | 10 | 58 | 54 |
| **Branding & Publicity** | 11 | 3 | 14 | 45 |
| **Recruitment** | 10 | 3 | 13 | 16 |
| **General Running Costs** | 18 | 4 | 22 | 54 |
| **Computer hardware/software licences** | 16 | 4 | 20 | 24 |
| **Audit and professional fees** | 3 | 1 | 4 | 9 |
| **Bank charges** | 1 | - | 1 | 1 |
| **Total** | **261** | **59** | **320** | **430** |

### 4.5. Apportionment of support costs across charitable activities

| | Medical Equipment £000 | Environment £000 | Gifts in kind £000 | Specialist Staff £000 | Research & Innovation £000 | Health & Wellbeing £000 | Education & Training £000 | Total Allocated 2021 £000 | Total Allocated 2020 £000 |
|---|---|---|---|---|---|---|---|---|---|
| **Salaries, SLA and Related Costs** | 54 | 42 | 114 | 33 | 259 | 133 | 24 | 659 | 643 |
| **Legal and Consultancy** | 17 | 13 | 35 | 10 | 80 | 41 | 7 | 203 | 151 |
| **Branding & Publicity** | 4 | 3 | 9 | 3 | 20 | 10 | 2 | 51 | 128 |
| **Recruitment** | 4 | 3 | 8 | 2 | 18 | 9 | 1 | 45 | 47 |
| **General Running Costs** | 6 | 5 | 13 | 4 | 31 | 16 | 3 | 78 | 152 |
| **Computer hardware/ software licences** | 6 | 4 | 11 | 4 | 26 | 14 | 2 | 67 | 67 |
| **Audit and professional fees** | 2 | 1 | 3 | 1 | 5 | 3 | 1 | 16 | 27 |
| **Bank charges** | - | 1 | 1 | - | 2 | 1 | - | 5 | 2 |
| **Total** | **93** | **72** | **94** | **57** | **441** | **227** | **40** | **1,124** | **1,217** |



## 5. Analysis of charitable activities

| | Unrestricted Funds £000 | Restricted Funds £000 | Support costs £000 | Total 2020/21 £000 | Net fund 2019/20 | Support 2019/20 | Total 2019/20 £000 |
|---|---|---|---|---|---|---|---|
| **Medical equipment** | 206 | 121 | 93 | 420 | 911 | 348 | 1,259 |
| **Environment** | 188 | 65 | 72 | 325 | - | - | - |
| **Service Development** | - | - | - | - | 104 | 15 | 119 |
| **Support Specialist Staff** | 146 | 1,107 | 57 | 1,310 | 1,133 | 93 | 1,226 |
| **Research & Innovation** | 836 | 724 | 441 | 2,001 | 361 | 193 | 554 |
| **Health & Wellbeing** | 1,026 | 118 | 227 | 1,371 | 2,318 | 481 | 2,799 |
| **Education & Training** | 366 | (224) | 40 | 182 | 1,083 | 87 | 1,170 |
| **Gifts in kind distributed to beneficiaries** | 687 | - | 194 | 881 | | | |
| **Total analysis of charitable activities** | **3,455** | **1,911** | **1,124** | **6,490** | **5,910** | **1,217** | **7,127** |

### 5.1. Analysis of grants

| Grants awarded to institutions: | | 2020/21 Total | | 2019/20 Total |
|---|---|---|---|---|
| **Name of recipient and number of grants** | No: | £000 | No: | £000 |
| | | | | |
| **Leeds Teaching Hospitals NHS Trust – Medical Equipment** | 38 | 328 | 108 | 1,546 |
| **Leeds Teaching Hospitals NHS Trust - Health & Wellbeing** | 103 | 1,831 | 357 | 744 |
| **Leeds Teaching Hospitals NHS Trust: Research & Innovation** | 43 | 1,560 | 29 | 1,203 |
| **Leeds Teaching Hospitals NHS Trust: Environment** | 52 | 253 | - | - |
| **Leeds Teaching Hospitals NHS Trust: Specialist Staff** | 3 | 202 | - | - |
| **Day One Trauma Support – upon de-linking** | 1 | 1,050 | - | - |
| | | | | |
| **Revenue grants:** | | | | |
| **Leeds Teaching Hospitals NHS Trust - Support of Specialist Staff** | - | - | 1 | 2,143 |
| **Total** | **240** | **5,224** | **495** | **5,636** |

### 5.2. Grants awarded to individuals

| | | 2020/21 Total | | 2019/20 Total |
|---|---|---|---|---|
| **Name of recipient and number of grants** | No: | £000 | No: | £000 |
| | | | | |
| **Staff of Leeds Teaching Hospitals NHS Trust - Training & Development** | 65 | 142 | 530 | 800 |
| **Total** | **65** | **142** | **530** | **800** |

## 6. Details of transfers between funds

| | Unrestricted Funds £000 | Restricted Funds £000 | Total 2021 Funds £000 | Total 2020 Funds £000 |
|---|---|---|---|---|
| **Transfers between funds** | (587) | 587 | - | - |

The fund transfers are a result of a detailed review of funds undertaken in the year. This review identified legally restricted funds which have been transferred to restricted funds in the year.

## 7. Staff costs and emoluments

### 7.1. Analysis of staff costs

| | Total 2021 £000 | Total 2020 £000 |
|---|---|---|
| **Service Level Agreement (Incl. VAT)** | 51 | 184 |
| **LTHT Seconded Staff** | - | 291 |
| **Consultancy Fees** | 92 | 201 |
| **Salaries and wages** | 1,269 | 936 |
| **Social security costs** | 116 | 95 |
| **Other pension costs** | 63 | 44 |
| | **1,591** | **1,751** |
| **Average Head Count** | | |
| **Fundraising staff** | 10 | 10 |
| **Charitable staff** | 27 | 24 |



### 7.2. Staff emoluments

| Between | 2021 No. | 2020 No. |
|---|---|---|
| **£70K and £80K** | 1 | - |
| **£90K and £100K** | 1 | 1 |

### 7.3. Key management personnel remuneration

Total salary costs of the Chief Executive including employers NIC and pension costs were £114,789 (2019/20: £165,033).

During the year none of the Trustees have been paid any remuneration or received any other benefits from employment with the Charity. The Trustees received no reimbursement of out of pocket expenses.

## 8. Analysis of fixed assets

### 8.1. Tangible fixed assets

| | Fixtures, fittings and equipment £000 |
|---|---|
| **Cost** | |
| **At 1 April 2020** | - |
| **Additions** | 22 |
| **At 31 March 2021** | **22** |
| | |
| **Depreciation** | |
| **At 1 April 2020** | - |
| **Charge in the year** | - |
| **At 31 March 2021** | **-** |
| | |
| **Net book value at 31 March 2021** | 22 |
| **Net book value at 31 March 2020** | - |

### 8.2. Investments

| | Long Term £000 | Total 2021 £000 | Total 2020 £000 |
|---|---|---|---|
| **Market value at 1 April 2020** | 29,887 | 29,887 | 41,364 |
| **Add: Acquisitions at cost** | 9,037 | 9,037 | 2,860 |
| **Less: Disposals at carrying value** | (10,458) | (10,458) | (10,695) |
| **Less: Transfer of property to current assets** | (125) | (125) | - |
| **Add: Net gain/(loss) on revaluation** | 6,941 | 6,941 | (3,642) |
| **Market value at 31 March 2021** | **35,282** | **35,282** | **29,887** |
| | | | |
| **Historic cost** | | 24,905 | 26,987 |

### 8.3. Class of investments

| | Held inside the UK £000 | Held outside the UK £000 | Total 2021 £000 | Total 2020 £000 |
|---|---|---|---|---|
| Investments listed on the stock exchange | 22,373 | 12,909 | 35,282 | 29,792 |
| Other investments – property | - | - | - | 95 |
| Total investment income | 22,373 | 12,909 | 35,282 | 29,887 |

## 9. Investment income

| | Total 2021 £000 | Total 2020 £000 |
|---|---|---|
| Investments – dividends received | 662 | 1,102 |
| Investments – interest received | 7 | 63 |
| Other investments – property | 5 | 5 |
| Total investment income | 674 | 1,170 |

## 10. Analysis of current assets

### 10.1. Debtors under one year

| | 31 March 2021 £000 | 31 March 2020 £000 |
|---|---|---|
| Property held for sale | 125 | - |
| Trade debtors | 1 | - |
| Accrued income | 1,382 | 375 |
| Total debtors falling due within one year | 1,508 | 375 |

### 10.2. Analysis of short-term investments and deposits

| | 31 March 2021 £000 | 31 March 2020 £000 |
|---|---|---|
| Rathbones Capital Account | 1,313 | 2,014 |
| Rathbones Capital Account (B) | 201 | 199 |
| Total short-term investments and deposits | 1,514 | 2,213 |

### 10.3. Analysis of cash on deposit

| | 31 March 2021 £000 | 31 March 2020 £000 |
|---|---|---|
| Natwest Current Account | 1,539 | 1,064 |
| Yorkshire Deposit Account | 10 | 9 |
| PayPal Account | 6 | 26 |
| Total cash on deposit | 1,555 | 1,099 |



## 11. Analysis of liabilities

### 11.1. Creditors under one year:

| | 31 March 2021 £000 | 31 March 2020 £000 |
|---|---|---|
| Trade creditors | 660 | - |
| Accruals | 5,588 | 7,141 |
| Social Security and other taxes | 42 | 30 |
| Total creditors falling due within one year | 6,290 | 7,171 |

### 11.2. Creditors over one year

| | 31 March 2021 £000 | 31 March 2020 £000 |
|---|---|---|
| Accruals | 1,875 | 973 |
| Total creditors falling due after more than one year | 1,875 | 973 |

## 12. Analysis of funds

### 12.1. Movement in funds 2020/21

| Funds | Balance 1 April 2020 £000 | Movement In year 2020/21 £000 | Balance 31 March 2021 £000 |
|---|---|---|---|
| Unrestricted General Purpose | 4,121 | (321) | 3,800 |
| Unrealised Gain Pool (Major Projects) | 2,114 | 3,785 | 5,899 |
| Unrestricted Designated | 14,786 | (1,692) | 13,094 |
| Total Designated | 16,900 | 2,093 | 18,993 |
| | | | |
| Restricted | 2,133 | 3,412 | 5,545 |
| Endowments | 2,276 | 1,101 | 3,377 |
| Total | 25,430 | 6,285 | 31,715 |

### Movement in funds 2019/20

| Funds | Balance 1 April 2019 £000 | Movement In year 2019/20 £000 | Balance 31 March 2020 £000 |
|---|---|---|---|
| Unrestricted General Purpose | 4,538 | (417) | 4,121 |
| Unrealised Gain Pool (Major Projects) | 6,309 | (4,195) | 2,114 |
| Unrestricted Designated | 14,829 | (43) | 14,786 |
| Total Designated | 21,138 | (4,238) | 16,900 |
| | | | |
| Restricted | 4,444 | (2,311) | 2,133 |
| Endowments | 2,992 | (716) | 2,276 |
| Total | 33,112 | (7,682) | 25,430 |

## 12.2. Endowment funds

| | Balance 1 April 2020 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & Losses £000 | Balance 31 March 2021 £000 |
|---|---|---|---|---|---|---|
| **Elsie May Sykes Fund** | 1,373 | - | (14) | - | 678 | 2,037 |
| **Jeremy Neil Allen** | 903 | - | (10) | - | 447 | 1,340 |
| **Total** | **2,276** | **-** | **(24)** | **-** | **1,125** | **3,377** |

| Name of fund | | Description of the nature and purpose of each fund |
|---|---|---|
| **A** | **Elsie May Sykes Fund** | Funding of Research & Equipment at Leeds Teaching Hospitals NHS Trust |
| **B** | **Jeremy Neil Allen** | Funding of Paediatric Oncology Research, Paediatric Service, Oncology |

## 12.3. Restricted funds, including Linked charities

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below:

| Material Funds | | Balance 1 April 2020 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & Losses £000 | Balance 31 March 2021 £000 |
|---|---|---|---|---|---|---|---|
| **A** | **Inflammation Group Fund** | 512 | 90 | (458) | - | 94 | 238 |
| **B** | **Leeds Cancer Centre Charity** | 434 | 4 | 1,190 | - | 352 | 1,980 |
| **C** | **Breast Cancer Research Action Group** | 427 | 22 | 253 | - | 153 | 855 |
| **D** | **Day One** | 281 | 1,071 | (1,352) | - | - | - |
| **E** | **Liaison Psychiatry** | 336 | (28) | 165 | - | 102 | 575 |
| **F** | **Jeremy Neil Allen Paediatric Oncology research** | - | 93 | (64) | 263 | 63 | 355 |
| **G** | **Neurosurgical Research – Philip Moore legacy** | 15 | - | 233 | - | 54 | 302 |
| **H** | **Stroke research – Raymond Bucktrout legacy** | - | 489 | - | - | - | 489 |
| **I** | **NHS Charities Together** | - | 670 | (670) | - | - | - |
| | **Others (22):** | 128 | 864 | (1,215) | 324 | 650 | 751 |
| **Total** | | **2,133** | **3,275** | **(1,918)** | **587** | **1,468** | **5,545** |



## 12.4. Details of material funds - restricted funds

| Name of fund | | Status | Description of the nature and purpose of each fund |
|---|---|---|---|
| **A** | **Inflammation Group** | Linked | Funding of research & therapy for arthritis & autoimmune candidates |
| **B** | **Leeds Cancer Centre** | Linked | Funding of research, equipment and enhanced patient care |
| **C** | **Breast Cancer Research Action Group** | Linked | Funding of research into breast cancer and purchase of equipment |
| **D** | **Day One** | Linked | Fund equipment, research and care for the or the benefit of patients who have suffered a major trauma |
| **E** | **Liaison Psychiatry** | | For the benefit of the Department of Psychiatry |
| **F** | **Paediatric Oncology Research** | | Income from the Jeremy Neil Allen Endowment restricted for paediatric oncology research |
| **G** | **Neurosurgical Research** | | Income from the Philip Moore legacy restricted for neurosurgical research |
| **H** | **Stroke Research** | | Income from the Raymond Bucktrout legacy restricted for stroke research |
| **I** | **NHS Charities Together** | | Restricted grant income |

Linked charities share one set of accounts, share a charity number, have the same Trustees and are connected because of the service they provide. They receive a proportion of unrealised and investment gains and losses. All funds receive a proportion of investment income, netted off against administration costs.

## 12.5. Unrestricted funds

All funds with either an opening balance exceeding £250,000 or material activity in the year are stated separately below:

| Designated Funds | | Balance 1 April 2020 £000 | Income £000 | Expenditure £000 | Transfers £000 | Gains & Losses £000 | Balance 31 March 2021 £000 |
|---|---|---|---|---|---|---|---|
| Material funds | | | | | | | |
| A | Leukaemia Research | 404 | - | 97 | - | - | 501 |
| B | Children's Tumour & Leukaemia Fund | 332 | - | (1) | - | - | 331 |
| C | Bed Endowment (LGI) | 464 | - | (464) | - | - | - |
| D | Yorkshire Cancer Centre | 1,243 | 105 | 51 | - | - | 1,399 |
| E | Academic Chair in Clinical Oncology | 625 | - | (154) | - | - | 471 |
| F | Breast Cancer Research | 337 | 3 | (6) | - | - | 334 |
| G | BRS Renal – Paediatric Renal | 47 | 500 | (110) | - | - | 437 |
| H | Major Projects | 2,114 | - | - | - | 3,785 | 5,899 |
| | Others (469): | 11,334 | 1,039 | (2,636) | (116) | - | 9,621 |
| Total designated funds | | 16,900 | 1,647 | (3,223) | (116) | 3,785 | 18,993 |
| General unrestricted | | 4,121 | 2,389 | (2,802) | (471) | 563 | 3,800 |
| | | 21,021 | 4,036 | (6,025) | (587) | 4,348 | 22,793 |

## 12.6. Details of material funds - designated funds

| Name of fund | | Description of the nature and purpose of each fund, approximate timeframe for expenditure |
|---|---|---|
| A | Leukaemia Research | Funding of leukaemia research, 3-5 years. |
| B | Children's Tumour & Leukaemia Fund | Funding of research, equipment and staff training & development, 3-5 years. |
| C | Bed Endowment (LGI) | Pre 1974 legacy, patient amenities, 1-2 years. Fully expensed in the year. |
| D | Yorkshire Cancer Centre | Funding of research, equipment & enhanced patient care, 3-5 years. |
| E | Academic Chair in Clinical Oncology | Funding of research, 3-5 years. |
| F | Breast Cancer Research | Funding of research and education, 3-5 years. |
| G | BRS Renal – Paediatric Renal | Funding of equipment, research & enhanced patient care, 2-3 years. |
| H | Major Projects | Unrealised Gains on Investment Portfolio. Designated for use on major projects within Leeds Teaching Hospitals NHS Trust in line with the Charity's Strategy and Objectives, 5-10 years. |



## 12.7. Analysis of net assets between funds 2020/21

| | Unrestricted funds | | Restricted funds | | Total funds |
|---|---|---|---|---|---|
| | General fund £000 | Designated fund £000 | Restricted fund £000 | Endowed fund £000 | 2020 £000 |
| Fixed Assets | 22 | - | - | - | 22 |
| Investments | 4,236 | 20,557 | 7,289 | 3,200 | 35,282 |
| Debtors | 653 | 274 | 580 | - | 1,507 |
| Cash investments | 701 | 136 | 500 | 177 | 1,514 |
| Cash at bank and in hand | 972 | - | 583 | - | 1,555 |
| Liabilities due within one year | (2,003) | (1,974) | (2,313) | - | (6,290) |
| Liabilities due after more than one year | (781) | - | (1,094) | - | (1,875) |
| Total net assets | 3,800 | 18,993 | 5,545 | 3,377 | 31,715 |

## 12.8. Analysis of net assets between funds 2019/20

| | Unrestricted funds | | Restricted funds | | Total funds |
|---|---|---|---|---|---|
| | General fund £000 | Designated fund £000 | Restricted fund £000 | Endowed fund £000 | 2020 £000 |
| Investments | 5,454 | 17,791 | 4,366 | 2,276 | 29,887 |
| Debtors | 170 | 154 | 51 | - | 375 |
| Cash investments | - | 1,804 | 409 | - | 2,213 |
| Cash at bank and in hand | 896 | - | 203 | - | 1,099 |
| Liabilities due within one year | (2,079) | (2,475) | (2,617) | - | (7,171) |
| Liabilities due after more than one year | (320) | (374) | (279) | - | (973) |
| Total net assets | 4,121 | 16,900 | 2,133 | 2,276 | 25,430 |

# 13. Legacies

Legacy income is only included in income where receipt is probable and the amount is capable of being estimated with sufficient reliability, or has been received.

Legacies recognised in 2020/21 totalled £1,577k, the following exceeded £50k:

- Terence Howard for the benefit of the Neonatal Unit.
- Doreen Lund for the benefit of Cardiology.
- Raymond Bucktrout for the benefit of Stroke Research.
- Jean Egan for the benefit of Leeds Cancer Centre.
- David Clark for the benefit of Hepatobiliary and Pancreatic Surgery.
- Jean Wood for the benefit of Leeds Hospitals Charity General Purposes.
- Timothy Fergie for the benefit of Leeds Hospitals Charity General Purposes.
- Joyce Shaw for the benefit of Leeds General Infirmary.
- Geoffrey Lyons for the benefit of St James Hospital.

# 14. Financial Instruments

| | 2020/2021 £'000 | 2019/20 £,000 |
|---|---|---|
| **Financial assets measured at amortised cost** | 1,508 | 375 |
| **Financial liabilities measured at amortised cost** | 8,123 | 8,114 |

Financial assets comprise accrued income. Financial liabilities comprise accruals including grants.

# 15. Cash Flow

## 15.1. Reconciliation of net income/(expenditure) to net cash flow from operating activities

| | 2020/21 £'000 | 2019/20 £,000 |
|---|---|---|
| **Net income/(expenditure) for the year** | 6,285 | (7,682) |
| **Adjustment for:** | | |
| **(Gains)/losses on investments** | (6,941) | 3,642 |
| **Dividends, interest and rents from investments** | (674) | (1,170) |
| **(Increase)/decrease in debtors** | (1,132) | 887 |
| **Decrease in creditors** | (21) | (2,752) |
| **Net cash used in operating activities** | **(2,441)** | **(7,075)** |



## 15.2. Analysis of changes in net debt

| | Balance 1 April 2020 £'000 | Cash Flows in Year £,000 | Balance 31 March 2021 £'000 |
|---|---|---|---|
| **Cash in hand and at bank** | 1,099 | 456 | 1,555 |
| **Cash equivalent** | 2,213 | (699) | 1,514 |
| **Total** | **3,312** | **(243)** | **3,069** |

# 16. Trustee and connected persons transactions

Amounts entered in the following sections are rounded to the nearest pound.

## 16.1. Trustees' expenses reimbursed

No Trustees received travel and subsistence reimbursements in the year (Nil 2019/20).

## 16.2. Trustee remuneration

No Trustees received remuneration in the year (Nil 2019/20).

## 16.3. Trustee donations

Two trustees made donations to the Charity in the year amounting to £24,300 (Nil 2019/20).

## 16.4. Trustee Indemnity Insurance

| | Total 2020/21 £ | Total 2019/20 £ |
|---|---|---|
| **Description of cover** | | |
| **Markel (UK) Limited: Social Welfare Combined Insurance Cover** | 6,405 | 9,444 |
| **Total** | **6,405** | **9,444** |

In 2019/20 the Markel (UK) Ltd indemnity insurance included £1,730 for Cyber insurance cover. A separate policy was in place with Hiscox for Cyber insurance cover in 2020/21, the annual premium is £1,730.

## 17. Auditor's remuneration

The auditor's remuneration constitutes an audit fee of £19,000 (2019/20 £18,000) and additional VAT advisory work of £1,900 (2019/20 £nil).

## 18. Operating lease commitments

The Charity entered a two-year rental lease on 11 December 2020 in respect of their retail operation at Crossgates Shopping Centre.

| | < 1 Year £'000 | 1-5 years £'000 | >5 years £'000 |
|---|---|---|---|
| **Land and buildings** | 20 | 15 | - |

## 19. Contingent liabilities

The Charity has given indemnities to executors under the standard terms for legacies received from dormant accounts. The Trustees believe the risk of significant claims arising as a result of these to be negligible.



## 20. Statement of Financial Activities for the year ended 31 March 2020

| | | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | 2019/20 Total Funds £000 |
|---|---|---|---|---|---|
| **Income** | | | | | |
| | | | | | |
| **Income from:** | | | | | |
| **Donations** | | 1,106 | 105 | - | 1,211 |
| **Legacies** | | 670 | - | - | 670 |
| **Awards** | | - | - | - | - |
| **Subtotal** | | 1,776 | 105 | - | 1,881 |
| | | | | | |
| **Fundraising activities** | | 993 | 102 | - | 1,095 |
| **Investments** | | 1,032 | 138 | - | 1,170 |
| **Charitable activities** | | 195 | (2) | - | 193 |
| **Other income** | | 58 | 1 | - | 59 |
| **Total income** | | 4,054 | 344 | - | 4,398 |
| | | | | | |
| **Expenditure** | | | | | |
| **Costs of raising funds** | | 1,111 | - | - | 1,111 |
| **Investment management costs** | | 200 | - | - | 200 |
| | | | | | |
| **Charitable activities:** | | | | | |
| **Equipment** | | 893 | 366 | - | 1,259 |
| **Service Development** | | - | 119 | - | 119 |
| **Support Specialist Staff** | | 355 | 871 | - | 1,226 |
| **Research & Innovation** | | 546 | 8 | - | 554 |
| **Health & Wellbeing** | | 2,502 | 297 | - | 2,799 |
| **Education & Training** | | 694 | 476 | - | 1,170 |
| **Subtotal:** | | 4,990 | 2,137 | - | 7,127 |
| | | | | | |
| **Total expenditure** | | **6,301** | **2,137** | **-** | **8,438** |

# Statement of Financial Activities for the year ended 31 March 2020 (continued)

| | Unrestricted Funds £000 | Restricted Funds £000 | Endowment Funds £000 | 2019/20 Total Funds £000 |
|---|---|---|---|---|
| **Net expenditure before investment gains/(losses)** | (2,247) | (1,793) | - | (4,040) |
| **Losses on revaluation and disposal of investment assets** | (2,408) | (518) | (716) | (3,642) |
| **Gross transfer between funds** | - | - | - | - |
| **Net expenditure** | (4,655) | (2,311) | (716) | (7,682) |
| **Fund balances brought forward at 1 April 2019** | 25,676 | 4,444 | 2,992 | 33,112 |
| **Fund balances carried forward at 31 March 2020** | **21,021** | **2,133** | **2,276** | **25,430** |



To find out more please call **0113 5397020** or email **hello@leedshospitalscharity.org.uk.**

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