

LIGHTHOUSE CENTRAL

England & Wales · Charity number 1169839

Details

Status Registered

Legal form CIO

Registered 2016-10-21

Register [View on the Charity Commission register](#)

Contact

Address Lighthouse Central
Bridge House
Station Approach
Great Missenden
Buckinghamshire
HP16 9AZ

Phone 01494578950

Email admin@lighthousecentral.org

Website www.lighthousecentral.org

Activities

Objects: TO PROMOTE THE CHRISTIAN FAITH PRIMARILY IN CHILDREN AND YOUNG PEOPLE BY INITIATING AND SUPPORTING THE ORGANISATION OF NON-RESIDENTIAL CHRISTIAN HOLIDAY CLUBS, WHICH ARE FREE OF CHARGE WITH ALL COSTS MET FROM VOLUNTARY DONATIONS, FUNDRAISING EVENTS, GRANTS AND SPONSORSHIP. TO DO THIS IN CONJUNCTION WITH CHRISTIAN CHURCHES IN THEIR LOCALITY THROUGH THE WORK OF ALL DENOMINATIONS WISHING TO PARTICIPATE.

Activities: Lighthouse Central is a Christian, ecumenical and evangelistic charity. Objects: To promote the Christian faith primarily in children and young people by initiating and supporting the organisation of non-residential Christian holiday clubs which are free of charge. To do this in conjunction with Christian churches in their locality through the work of all denominations wishing to participate.

Classification

- **How:** Makes Grants To Organisations, Provides Other Finance, Acts As An Umbrella Or Resource Body
- **What:** Religious Activities
- **Who:** Children/young People, Other Charities Or Voluntary Bodies

Geography

- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£34,535	£34,938	-	-
2023-12-31	£42,117	£48,084	-	-
2022-12-31	£36,118	£34,180	-	-
2021-12-31	£48,385	£52,556	-	-
2020-12-31	£71,780	£65,345	-	-

Trustees

Name	Role	Appointed
Dr Richard Peters	Chair	2024-11-23
Caroline Bird		2024-11-23
Cathy Rayner		2023-11-14
Sarah Coope		2025-03-08

Accounts



**REPORT OF THE TRUSTEES AND FINANCIAL
STATEMENTS FOR THE YEAR ENDED
31 DECEMBER 2024
FOR
LIGHTHOUSE CENTRAL**

**Registered charity in England & Wales with registration no:
1169839**

LIGHTHOUSE CENTRAL

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**LIGHTHOUSE CENTRAL
REPORT OF THE TRUSTEES
for the year ended 31 December 2024**

The trustees present their report together with the financial statements of the charity for the year ended 31 December 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

ADMINISTRATIVE DETAILS

Registered Charity number

1169839

Registered address:

Lighthouse Central
Bridge House
Station Approach
Great Missenden
HP16 9AZ

Trustees:

Ben Sharp - Chair

Toby Long - resigned 28.09.24

Cathy Rayner

Gwen Hill - appointed 17.06.24, resigned 29.10.24

Caroline Bird – appointed 23.11.24

Richard Peters – appointed 23.11.24

Director:

Patricia Reading

Patron:

Gary Grant

Independent examiner:

Ian Branch

Section 1: Structure, Governance & Management

Governing document

Lighthouse Central is a Charitable Incorporated Organisation (CIO) governed by its Constitution dated 19 October 2016. The members of the CIO are its trustees and membership cannot be transferred to anyone else. Therefore, only the trustees of the CIO are able to vote on any matter relating to the CIO. The CIO is also governed by its Bye Laws dated 21 October 2016. The Bye-Laws can be changed, but only by a resolution passed at a properly convened meeting of the trustees.

Appointment of trustees

As set out in the Constitution, trustees are appointed by a resolution passed at a properly convened meeting of the charity trustees. The chair of trustees is nominated by the trustees of the CIO and may at any point revoke such appointment. When considering the appointment of trustees, the board has regard to the requirement for any specialist skills needed for the effective administration of the CIO.

Trustee induction

Having mostly had personal contact with a local Lighthouse, new trustees are often well aware of our objectives and the work we undertake. As such, the induction of new trustees is minimal. New trustees receive a copy of the current version of the Constitution and Bye Laws, a copy of the most recent Trustees' Annual Report and statement of accounts, and the Charity Commission's 'Charity Trustee Welcome Pack' and 'The essential trustee: what you need to know, what you need to do (CC3)' guide. All of the Trustees are also required to complete the NSPCC online training course for charity trustees.

Organisation

The board of trustees, which can have up to eight members, administers the CIO, with responsibilities for different areas. The Director reports to the Chair of Trustees, Volunteers with management responsibilities report to the Director. The board meets at least three times a year, in accordance with the Bye Laws.

All trustees, and members of committees, give their time voluntarily and received no benefits from the charity.

Key management remuneration

Key management staff received remuneration of £ 20,362 during the year. The salary was decided by the trustees and will be reviewed annually and benchmarked against national rates for Youth and Community workers.

Our Director works three days a week for Lighthouse Central.

Section 2: Objective & Activities

Lighthouse Central was set up to:

- Promote the Christian faith primarily in children and young people by initiating and supporting the organisation of non-residential Christian holiday clubs, which are free of charge with all costs met from voluntary donations, fundraising events, grants and sponsorship.
- To do this in conjunction with Christian churches in their locality through the work of all denominations wishing to participate.

Significant activities

Lighthouse is a non-residential, week-long holiday club for children run by Christians from local churches working together, bringing churches and communities together around young people.

Lighthouse Central brings together everything that churches need to run a Lighthouse, delivering administrative support, content and leadership. We are passionate about seeing children from all walks of life and abilities, those with faith and without, encountering God in a fun-filled week with teaching, sport, craft, performing arts and music.

Each one of the established Lighthouses is an independent charity who raise their own funds and make all their own local arrangements.

During the last 12 months Lighthouse Central has:

- Supported thirteen Lighthouse locations in running face to face activity in the summer holidays with approximately 1400 volunteers and 2250 children.
- Relaunched Lighthouse Burnham after a four year absence
- Started a new Lighthouse in Denham
- Produced teaching materials, mainstage scripts, craft ideas and a workbook that could be used by all Lighthouses with a theme of Jesus Rocks , based on the disciple Peter
- Continued to speak to individuals and churches regarding starting new Lighthouses nationwide
- Raised finance from individuals, trusts and organisations
- Continued to develop and improve resources provided to the existing Lighthouses
- Launched a new administration system for attendees and volunteers, using the *SignMeUp* package developed by The Software Charity
- Held our seventh Lighthouse Central Conference to encourage and inspire local Lighthouse leaders

Public benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

Lighthouse Central facilitates the provision of free children's holiday clubs which are open to all irrespective of beliefs. They provide a great week of fun activities and teaching and strengthen relationships in the community with several churches working together.

Section 3: Achievements & Performance

Lighthouse Central supported 13 local Lighthouse charities to each run a week-long holiday club in July/August 2024.

Lighthouse Beaconsfield was unable to run this year due to changes in their Trustee base, they are returning with a new team in 2025.

We had hoped to launch Lighthouse Derby City but due to site availability and subsequent date changes they reluctantly decided to postpone until 2025.

One new Lighthouse started in Denham, a village near Uxbridge.

The services provided included:

- Fully online admin system enabling child and helper registration, references and DBS checks
- Centralised insurance
- Provision of recruitment materials for children and volunteers
- Best practice policies and processes to comply with legal requirements
- Safeguarding Training
- Provision of a Volunteers Handbook
- Provision of leader T-shirts and other merchandise
- Provision of programme resources including teaching material, music, drama, craft and sports guidelines

These 13 Lighthouses were able to reach just under 2,000 children and involved over 1,250 volunteer helpers from teenagers to retirees.

Chairman's Report for 2024

We always remind ourselves of our Vision of bringing God's Kingdom to children and young people and our Mission to grow and support the family of Lighthouses across the UK

Lighthouse Central is passionate about seeing children and young people from all walks of life and with any ability encounter God. We support a family of Lighthouses across the UK to provide non-residential holiday clubs for children and young people. We help churches to build strong ties with their local communities, bringing them together to provide fun-filled activity weeks with teaching, sport, craft, performing arts and music.

To fulfil our vision and mission, we set the following strategic objectives which guided our 2024 work:

- Grow the family of Lighthouses nationwide
- Support Lighthouses to be self sufficient in their core activities
- Secure our financial position
- Establish processes to enable and sustain growth

We were delighted that our 15th active Lighthouse opened at Denham with 31 children attending and 17 volunteers. They plan to increase numbers in 2025.

Lighthouse Burnham returned after a four year hiatus with a new leadership team and new site, they welcomed 130 children and saw many returning volunteers in the 94 on site.

Our model shows financial self-sustainability for Lighthouse Central once there are around 50 Lighthouses within the family and using our services. Until then, we are reliant on financial donations from both existing and new supporters and so we put effort into expanding our 'Friends of Lighthouse' initiative and continuing to make applications to funding organisations.

We will also host our first ever Big Lighthouse Quiz fundraiser in the Spring of 2025.

We finished the year again with our Trustees and Director dressed as Santas, complete with beard, and running a 5k fun run in Marlow. The sponsorship was a great success and we also benefited from a shared pot of money from Marlow Rotary, raising over £2,428 in total.

Our biggest initiative throughout 2024 was the launch of a new administration system for attendees and volunteers, provided externally by The Software Charity. The product is called *SignMeUp* (SMU) and is a bespoke, secure, on-line database with an intuitive and easy to use software solution that automates the administration processes required to run a Holiday Club as far as practical.

SMU has been very successful and after some initial teething problems has been well embedded into all the Lighthouses who have appreciated its advanced functionality and ease of use. We were able to move our Disclosure & Barring Service checks online which was a great step forward.

We would also like to thank all the volunteers who work so hard to ensure Lighthouse can continue to be described by many as “the best week of the summer holidays!”

Section 4: Financial Review

Financial position

The annual subscriptions from the 13 Lighthouses that ran this year covered the day-to-day administration costs of Lighthouse Central together with approximately 33% of the costs of the director.

A greater proportion of income came from subscriptions from Lighthouses rather than donations creating a more sustainable funding model going forward. Generous donations from individuals, charitable trusts, and some Lighthouses themselves have enabled us to continue to fund the director. This role is essential to grow the numbers of Lighthouses with the aim that in the long term, the increased subscriptions will enable the charity to be self-sustaining.

A number of Lighthouses have not had as many volunteers as they would like and therefore were unable to take all the children that applied.

Principal funding sources

The principal funding source for the CIO is the income from subscriptions and services provided to the beneficiaries of the CIO. Donations from individuals and trusts have also been sources of funding.

Reserves policy

None of our reserves are restricted as to their use. The trustees regularly review the reserves of the charity which are held to meet the ongoing salary costs of the director together with running costs incurred prior to receiving subscriptions from the Lighthouses. The trustees consider that reserves should cover at least 4 months of running and salary costs in normal circumstances.

Going concern

The trustees have a reasonable expectation that fundraising efforts together with the current reserves will enable Lighthouse Central to continue in operational existence for at least one year from the date of approval of the accounts.

Funds in deficit

There are currently no funds in deficit.

Principal risks and uncertainties

The timeline of a church or group of individuals expressing an interest in starting a new

Lighthouse and it actually starting is generally two years. Initial growth in the first few years is therefore uncertain and at a slow pace. The trustees have therefore deliberately not committed to significant overheads such as premises to minimise costs. Indeed Lighthouse Central relies heavily on the work of volunteers and services generously donated by Peters Research Ltd such as IT skills and administrative time as well as office space and computer hardware and software.

Following lessons learned from 2023 and earlier years, the risk of reduced income due to one or more of the Lighthouse being unable to run was proactively managed this year. A 20% reduction in overall Lighthouse attendees was forecast, compared to the numbers agreed with the Lighthouses during budget setting. This provision proved worthwhile, with a 26% reduction in numbers seen during 2024 - equating to £7,751 in missed income. As this risk had been managed, the overall end-of-year financial position saw a modest deficit of only £404 - which would otherwise have been over £8,000. As such, this risk will be similarly, proactively managed in future years.

Section 5: Declaration

The trustees declare that they have approved this trustees' report.

Signed on behalf of the charity's trustees:

A handwritten signature in black ink that reads "Ben Sharp". The signature is written in a cursive style with a large, stylized 'S'.

Full name: Mr Benjamin Charles Sharp

Position: Chair of Trustees

Date: 16 May 2025

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LIGHTHOUSE CENTRAL

I report on the accounts for the year ended 31 December 2024 set out on pages 10 to 13.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

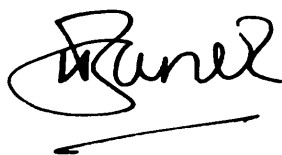
Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statements below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that, in any material respect, the requirements:
 - to keep accounting records in accordance with Section 130 of the 2011 Act; and
 - to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 Acthave not been met; or
2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Mr Ian Branch, FCMA
1 Westminster Close
High Wycombe
Bucks HP11 1QR

6 May 2025

LIGHTHOUSE CENTRAL
STATEMENT OF FINANCIAL ACTIVITIES
for the year ended 31 December 2024

		2024	2023
		Total Funds	Total Funds
		£	£
INCOME AND ENDOWMENTS FROM	Notes		
Donations		9,300	15,597
<i>Less donations received in year but accrued the following year</i>	5	(380)	(425)
Gift Aid on donations		1,233	2,263
Charitable activities			
Membership subscriptions and service costs from Lighthouses		23,956	19,105
Fundraising Income		51	5,398
Interest on bank accounts		375	179
Total		34,534	42,117
 EXPENDITURE ON			
Charitable activities			
Staff		24,234	23,239
Travel and subsidence, administrative costs		2,511	4,005
Purchase of merchandise and volunteers' t-shirts			159
Disclosure and Barring Service costs, including prepayment		750	
Teaching material development & delivery			200
Legal fees			600
Computer costs		504	470
Administration IT system subscription		6,498	
Charity donation			19,000
Insurance		380	350
Banking Fees		60	60
Total		34,938	48,084
 NET INCOME/(EXPENDITURE)		(404)	(5,967)
 Net movement in funds		(404)	(5,967)
 RECONCILIATION OF FUNDS			
 Total funds brought forward		26,263	32,229
 TOTAL FUNDS CARRIED FORWARD		25,859	26,263

LIGHTHOUSE CENTRAL
BALANCE SHEET
for the year ended 31 December 2024

		2024	2023
		Total Funds	Total Funds
		£	£
CURRENT ASSETS	Notes		
Cash at bank		25,178	25,080
Debtors	4	1,100	2,161
Prepaid Disclosure & Barring Service costs		835	
CREDITORS			
Amounts falling due within one year	5	(1,254)	(979)
NET CURRENT ASSETS		25,859	26,263
NET ASSETS		25,859	26,263
FUNDS			
Unrestricted Funds		25,859	26,263
TOTAL FUNDS		25,859	26,263

**LIGHTHOUSE CENTRAL
NOTES TO THE FINANCIAL STATEMENTS**

for the year ended 31 December 2024

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Financial reporting standard 102 - reduced disclosure exemptions

The charity has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes. There were no donations received during the year which were restricted in their use.

Pension costs and other post-retirement benefits

The charity has made contributions to a pension scheme totalling £524 during the year to 31 December 2024. (2023: £660)

2. TRUSTEES' REMUNERATION, BENEFITS AND EXPENSES

There was no trustees' remuneration or other benefits in the year ended 31 December 2024. (2023: nil)

No Trustee expenses were reimbursed during the year to 31 December 2024. (2023: nil)

3. STAFF COSTS

The average monthly number of employees during the year was as follows:

2024	2023
1	1

No employees received emoluments in excess of £60,000.

4. DEBTORS

	2024	2023
	£	£
Gift Aid receivable from HMRC	910	2,161
Lighthouse subscriptions	190	0
	1,100	2,161

5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Tax, national insurance and pension	362	376
Travel and subsistence, administrative costs	338	177
Donations received in 2024 but accrued in 2025	380	425
Monies collected for and owed to other charities	174	0
	1,254	979

6. RELATED PARTY DISCLOSURES

Donations totalling £1,600 were received from trustees or close relatives of trustees of the charity. (2023: £6,251)

Accounts



**REPORT OF THE TRUSTEES AND FINANCIAL
STATEMENTS FOR THE YEAR ENDED
31 DECEMBER 2023
FOR
LIGHTHOUSE CENTRAL**

**Registered charity in England & Wales with registration no:
1169839**

LIGHTHOUSE CENTRAL

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**LIGHTHOUSE CENTRAL
REPORT OF THE TRUSTEES
for the year ended 31 December 2023**

The trustees present their report together with the financial statements of the charity for the year ended 31 December 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

ADMINISTRATIVE DETAILS

Registered Charity number

1169839

Registered address:

Lighthouse Central
Bridge House
Station Approach
Great Missenden
HP16 9AZ

Trustees:

Graeme Slocombe - Chair, end of term 14th November 2023

Ben Sharp - Chair from 14th November 2023

Toby Long - appointed 26th September 2023

David Knights - resigned 14th November 2023

Cathy Rayner - appointed 14th November 2023

Director:

Patricia Reading

Patron:

Gary Grant

Independent examiner:

Ian Branch

Section 1: Structure, Governance & Management

Governing document

Lighthouse Central is a Charitable Incorporated Organisation (CIO) governed by its Constitution dated 19 October 2016. The members of the CIO are its trustees and membership cannot be transferred to anyone else. Therefore, only the trustees of the CIO can vote on any matter relating to the CIO. The CIO is also governed by its Bye Laws dated 21 October 2016. The Bye-Laws can be changed, but only by a resolution passed at a properly convened meeting of the trustees.

Appointment of trustees

As set out in the Constitution, trustees are appointed by a resolution passed at a properly convened meeting of the charity trustees. The chair of trustees is nominated by the trustees of the CIO and may at any point revoke such appointment. When considering the appointment of trustees, the board has regard to the requirement for any specialist skills needed for the effective administration of the CIO.

Trustee induction

Having mostly had personal contact with a local Lighthouse, new trustees are often well aware of our objectives and the work we undertake. As such, the induction of new trustees is minimal. New trustees receive a copy of the current version of the Constitution and Bye Laws, a copy of the most recent Trustees' Annual Report and statement of accounts, and the Charity Commission's 'Charity Trustee Welcome Pack' and 'The essential trustee: what you need to know, what you need to do (CC3)' guide. All of the Trustees are also required to complete the NSPCC on line training course for charity trustees.

Organisation

The board of trustees, which can have up to eight members, administers the CIO, with responsibilities for different areas. The Director reports to the Chair of Trustees, Volunteers with management responsibilities report to the Director. The board meets at least three times a year, in accordance with the Bye Laws.

All trustees, and members of committees, give their time voluntarily and received no benefits from the charity.

Key management remuneration

Key management staff received remuneration of £18,831 during the year. The salary was decided by the trustees and will be reviewed annually and benchmarked against national rates for Youth and Community workers.

Our Director now works three days a week for Lighthouse Central.

Section 2: Objective & Activities

Lighthouse Central was set up to:

- Promote the Christian faith primarily in children and young people by initiating and supporting the organisation of non-residential Christian holiday clubs, which are free of charge with all costs met from voluntary donations, fundraising events, grants and sponsorship.
- To do this in conjunction with Christian churches in their locality through the work of all denominations wishing to participate.

Significant activities

Lighthouse is a non-residential, week-long holiday club for children run by Christians from local churches working together, bringing churches and communities together around young people.

Lighthouse Central brings together everything that churches need to run a Lighthouse, delivering administrative support, content and leadership. We are passionate about seeing children from all walks of life and abilities, those with faith and without, encountering God in a fun-filled week with teaching, sport, craft, performing arts and music.

Each one of the established Lighthouses is an independent charity who raise their own funds and make all their own local arrangements.

During the last 12 months Lighthouse Central has:

- Supported twelve Lighthouse locations in running face to face activity in the summer holidays with approximately 1400 volunteers and 2250 children.
- Started a new Lighthouse in Haddenham.
- Produced teaching materials, mainstage scripts, craft ideas and a workbook that could be used by all Lighthouses with a theme of *My God's The King of Me*.
- Continued to speak to individuals and churches regarding starting new Lighthouses nationwide.
- Raised finance from individuals, the local Dioceses, trusts and organisations.
- Continued to develop and improve resources provided to the existing Lighthouses.
- Worked with an external charity to develop a new database.
- Held our sixth Lighthouse Central Conference to encourage and inspire local Lighthouse leaders.

Public benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

Lighthouse Central facilitates the provision of free children's holiday clubs which are open to all irrespective of beliefs. They provide a great week of fun activities and teaching and strengthen relationships in the community with several churches working together.

Section 3: Achievements & Performance

Lighthouse Central supported 12 local Lighthouse charities to each run a week-long holiday club in July/August 2023.

Two Lighthouses were unable to run this year due to changes in their Trustee base, one will return with a new team and a new site in 2024, the other will not be able to continue.

One new Lighthouse started in Haddenham, a village about 5 miles south-west of Aylesbury and 4 miles north-east of Thame in neighbouring Oxfordshire.

The services provided included:

- Full online admin system enabling child and helper registration, references and DBS checks
- Centralised insurance

- Provision of recruitment materials for children and volunteers
- Best practice policies and processes to comply with legal requirements
- Provision of a Volunteers Handbook
- Provision of leader T-shirts and other merchandise
- Provision of programme resources including teaching material, music, drama, craft and sports guidelines

These 12 Lighthouses were able to reach over 2,250 children and involved over 1,400 volunteer helpers from teenagers to retirees.

Chairman's Report for 2023

We began the year with a Vision Day, re-setting the Lighthouse Central Strategy and Plan.

Our vision: Bringing God's Kingdom to children and young people

Our mission: Growing and supporting the family of Lighthouses across the UK

Lighthouse Central is passionate about seeing children and young people from all walks of life and with any ability encounter God. We support a family of Lighthouses across the UK to provide non-residential holiday clubs for children and young people. We help churches to build strong ties with their local communities, bringing them together to provide fun-filled activity weeks with teaching, sport, craft, performing arts and music.

To fulfil our vision and mission, we set the following strategic objectives which guided our 2023 work and which we envisage will endure for at least 5-10 years::

- Grow the family of Lighthouses nationwide
- Support Lighthouses to be self-sufficient in their core activities
- Secure our financial position
- Establish processes to enable and sustain growth

We were delighted that a new Lighthouse opened at Haddenham with 147 children attending and over 90 volunteers. They plan to increase numbers in 2024.

Lighthouse Burnham will be returning in 2024 and our 15th Lighthouse is expected open in Derby City in 2024.

We had the great honour of being the subject of a film made by the Church of England (CofE) that will be shown across all CofE social media channels. We have prayed that this will lead to many new enquiries from communities across the UK who would like to run a Lighthouse of their own.

We supported Lighthouse Hazlemere, who have been running since 2000, in their decision to move from their traditional site and to instead run in a local church primary school. By reducing the number of children attending they were able to use the school and the adjacent Holy Trinity Church, which had recently been extensively remodelled and offered excellent space. The move was extremely effective and the Lighthouse had a very successful year.

Our model shows financial self-sustainability for Lighthouse Central once there are around 50 Lighthouses within the family and using our services. Until then, we are reliant on financial donations from both existing and new supporters and so we put effort into expanding our 'Friends of Lighthouse' initiative and continuing to make applications to funding organisations.

We finished the year again with our Trustees and Director dressed as Santas, complete with beard, and running a 5k fun run in Marlow. The sponsorship was a great success and we also gratefully benefited from a shared pot of money from Marlow Rotary Club, raising over £2,600 in total.

Our biggest initiative throughout 2023 has been adopting a new database, provided externally by The Software Charity. The product is called SignMeUp and is a bespoke, secure, on-line database with an intuitive and easy to use software solution that automates the administration processes required to run a Holiday Club as far as practical. Our existing database was falling behind modern technology practices and was not keeping pace with the demands of a growing base of Lighthouses. We have worked very closely with The Software Charity to ensure that SignMeUp delivers everything and more to run the best holiday club possible.

We said a fond farewell to our Chairman, Graeme Slocombe, towards the end of the year as he moved to elsewhere in the UK. He had steered us out of the Covid-19 pandemic and was instrumental in crafting the strategy and delivery plan. We gave him our very grateful thanks for all his input and guidance.

We are delighted to welcome one new Trustee and one returning Trustee to Lighthouse Central. We are actively recruiting more to ensure strong governance and oversight.

We would also like to thank all the volunteers who work so hard to ensure Lighthouse can continue to be described by many as “the best week of the summer holidays!”

Section 4: Financial Review

Financial position

The annual subscriptions from the 12 Lighthouses that ran this year covered the day-to-day administration costs of Lighthouse Central together with approximately 33% of the costs of the director.

A greater proportion of income came from subscriptions from Lighthouses rather than donations creating a more sustainable funding model going forward. Generous donations from individuals, charitable trusts, and some Lighthouses themselves have enabled us to continue to fund the director. This role is essential to grow the numbers of Lighthouses with the aim that in the long term, the increased subscriptions will enable the charity to be self-sustaining.

We are still seeing a residual effect of the pandemic and the return to pre Covid numbers is slow. A number of Lighthouses have not had as many volunteers as they would like and therefore were unable to take all the children that applied. Despite the worst of the pandemic impacting wider society for around 2 years, we assess our growth trajectory was retrograded by 4-5 years.

Principal funding sources

The principal funding source for the CIO are donations from the beneficiaries of the CIO. Donations from individuals and trusts have also been sources of funding.

Reserves policy

None of our reserves are restricted as to their use. The trustees regularly review the reserves of the charity which are held to meet the ongoing salary costs of the director together with running costs incurred prior to receiving subscriptions from the Lighthouses. The trustees consider that reserves should cover at least 4 months of running and salary costs in normal

circumstances.

Going concern

In 2024 we will continue to develop a network of “Friends of Lighthouse” to raise further funding from individuals as well as continuing to work with Christian organisations and trusts.

The trustees have a reasonable expectation that fundraising efforts together with the current reserves will enable Lighthouse Central to continue in operational existence for at least one year from the date of approval of the accounts.

Funds in deficit

There are currently no funds in deficit.

Principal risks and uncertainties

The timeline of a church or group of individuals expressing an interest in starting a new Lighthouse and it actually starting is generally two years. Initial growth in the first few years is therefore uncertain and at a slow pace. The trustees have therefore deliberately not committed to significant overheads such as premises to minimise costs. Indeed Lighthouse Central relies heavily on the work of volunteers and services generously donated by Peters Research Ltd such as IT skills and administrative time as well as office space and computer hardware and software.

An additional risk identified this year was the financial impact that could be felt by Lighthouse Central should one or more of the Lighthouses not operate for whatever reason. This occurred in 2023: by 2 Lighthouses not running, Lighthouse Central’s income was suppressed by over £3,000 compared to the forecast budget. This risk will be mitigated in future years, including 2024, by forecasting a 20% reduction in overall Lighthouse attendees compared to the numbers agreed with the Lighthouses during budget setting.

Section 5: Declaration

The trustees declare that they have approved this trustees’ report.

Signed on behalf of the charity’s trustees:



Full name: Mr Benjamin Charles Sharp
Position: Chair of Trustees

Date: 10 October 2024

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LIGHTHOUSE CENTRAL

I report on the accounts for the year ended 31 December 2023 set out on pages 10 to 13.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

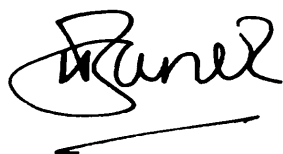
Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statements below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that, in any material respect, the requirements:
 - to keep accounting records in accordance with Section 130 of the 2011 Act; and
 - to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 Acthave not been met; or
2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Mr Ian Branch, FCMA
1 Westminster Close
High Wycombe
Bucks HP11 1QR

12 September 2024

**LIGHTHOUSE CENTRAL
STATEMENT OF FINANCIAL ACTIVITIES**

for the year ended 31 December 2023

		2023 Total Funds	2022 Total Funds
		£	£
INCOME AND ENDOWMENTS FROM	Notes		
Donations		15,597	7,438
<i>Less donations received in 2023 but accrued in 2024</i>	6	(425)	
Gift Aid on donations		2,263	1,825
Charitable activities			
Membership subscriptions & service costs from Lighthouses		19,105	15,040
Fundraising Income		5,398	14,087
Investment Income	2	179	56
Total		42,117	38,446
EXPENDITURE ON			
Charitable activities			
Staff		23,240	29,824
Travel, subsistence and fundraising expenses		4,005	2,876
Purchase of merchandise and volunteers' t-shirts		159	
Annual conference			150
Teaching material development & delivery		200	
Legal fees		600	
Computer costs		470	470
Donation to The Software Charity		19,000	
Insurance		350	315
Banking Fees		60	81
Total		48,084	33,716
NET INCOME/(EXPENDITURE)		(5,967)	4,729
Net movement in funds		(5,967)	4,729
RECONCILIATION OF FUNDS			
Total funds brought forward		32,229	27,500
TOTAL FUNDS CARRIED FORWARD		26,263	32,229

**LIGHTHOUSE CENTRAL
BALANCE SHEET**

for the year ended 31 December 2023

		2023	2022
		Total Funds	Total Funds
		£	£
CURRENT ASSETS	Notes		
Cash at bank and in hand		25,080	30,036
Debtors	5	2,161	3,060
CREDITORS			
Amounts falling due within one year	6	(979)	(866)
NET CURRENT ASSETS		26,263	32,229
NET ASSETS		26,263	32,229
FUNDS			
Unrestricted Funds		26,263	32,229
TOTAL FUNDS		26,263	32,229

**LIGHTHOUSE CENTRAL
NOTES TO THE FINANCIAL STATEMENTS**

for the year ended 31 December 2023

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Financial reporting standard 102 - reduced disclosure exemptions

The charity has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes. There were no donations received during the year which were restricted in their use.

Pension costs and other post-retirement benefits

The charity has made contributions to a pension scheme totalling £660 during the year to 31 December 2023.

(2022: £914)

2. INVESTMENT INCOME

	2023	2022
	£	£
Interest on bank accounts	179	56

3. TRUSTEES' REMUNERATION, BENEFITS AND EXPENSES

There was no trustees' remuneration or other benefits in the year ended 31 December 2023. (2022: nil)

No Trustee expenses were reimbursed during the year to 31 December 2023. (2022: nil)

4. STAFF COSTS

The average monthly number of employees during the year was as follows:

2023	2022
1	1

No employees received emoluments in excess of £60,000.

5. DEBTORS

	2023	2022
	£	£
Gift Aid receivable from HMRC	2,161	1,309
Lighthouse subscriptions	0	1,122
Donations	0	629
	2,161	3060

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£	£
Tax, national insurance and pension	376	578
Travel, subsistence and fundraising expenses	177	113
Donations received in 2023 but accrued in 2024	425	0
Monies owed to Lighthouses	0	175
	979	866

7. RELATED PARTY DISCLOSURES

Donations totalling £6,251 were received from trustees or close relatives of trustees of the charity. (2022: £785)

Accounts



**REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR
THE YEAR ENDED
31 DECEMBER 2022
FOR
LIGHTHOUSE CENTRAL**

Registered charity in England & Wales with registration no: 1169839

CONTENTS OF THE FINANCIAL STATEMENTS
for the year ended 31 December 2022

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**LIGHTHOUSE CENTRAL
REPORT OF THE TRUSTEES
for the year ended 31 December 2022**

The trustees present their report together with the financial statements of the charity for the year ended 31 December 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

ADMINISTRATIVE DETAILS

Registered Charity number

1169839

Registered address:

Lighthouse Central
Bridge House
Station Approach
Great Missenden
HP16 9AZ

Trustees:

Graeme Slocombe - Chair
Kent Anderson – resigned 17.10.22 (end of second term)
Jane Knight – resigned 17.10.22 (end of term)
Ben Sharp
David Knights

Director:

Patricia Reading

Patron:

Gary Grant

Independent examiner:

Mr Paul Nye
Sandford House
Lucas Road
High Wycombe
Buckinghamshire
HP13 6QG

Section 1: Structure, Governance & Management

Governing document

Lighthouse Central is a Charitable Incorporated Organisation (CIO) governed by its Constitution dated 19 October 2016. The members of the CIO are its trustees and membership cannot be transferred to anyone else. Therefore, only the trustees of the CIO are able to vote on any matter relating to the CIO. The CIO is also governed by its Bye Laws dated 21 October 2016. The Bye-Laws can be changed, but only by a resolution passed at a properly convened meeting of the trustees.

Appointment of trustees

As set out in the Constitution, trustees are appointed by a resolution passed at a properly convened meeting of the charity trustees. The chair of trustees is nominated by the trustees of the CIO and may at any point revoke such appointment. When considering the appointment of trustees, the board has regard to the requirement for any specialist skills needed for the effective administration of the CIO.

Trustee induction

Having mostly had personal contact with a local Lighthouse, new trustees are often well aware of our objectives and the work we undertake. As such, the induction of new trustees is minimal. New trustees receive a copy of the current version of the Constitution and Bye Laws, a copy of the most recent Trustees' Annual Report and statement of accounts, and the Charity Commission's 'Charity Trustee Welcome Pack' and 'The essential trustee: what you need to know, what you need to do (CC3)' guide. All of the Trustees are also required to complete the NSPCC on line training course for charity trustees.

Organisation

The board of trustees, which can have up to eight members, administers the CIO, with responsibilities for different areas. The Director reports to the Chair of Trustees, Volunteers with management responsibilities report to the Director. The board meets at least three times a year, in accordance with the Bye Laws.

All trustees, and members of committees, give their time voluntarily and received no benefits from the charity.

Key management remuneration

Key management staff received remuneration of £22,652 during the year. The salary was decided by the trustees and will be reviewed annually and benchmarked against national rates for Youth and Community workers.

Section 2: Objective & Activities

Lighthouse Central has been set up to:

- Promote the Christian faith primarily in children and young people by initiating and supporting the organisation of non-residential Christian holiday clubs, which are free of charge with all costs met from voluntary donations, fundraising events, grants and sponsorship.
- To do this in conjunction with Christian churches in their locality through the work of all denominations wishing to participate.

Significant activities

During the last 12 months we have:

- Supported ten Lighthouse locations in running face to face activity in the summer holidays approximately 1200 volunteers and 2000 children. For two of these sites it was their first year back after the pandemic.
- Started a new Lighthouses in Loudwater, an area east of High Wycombe
- Produced teaching materials, mainstage scripts, craft ideas and a workbook that could be used by all Lighthouses.
- Continued to speak to individuals and churches regarding starting new Lighthouses nationwide
- Raised finance from individuals, the local Dioceses, trusts and organisations
- Continued to develop and improve resources provided to the existing Lighthouses
- Carried out ongoing work to improve our registration database and website
- Held our fifth Lighthouse Central Conference to encourage and inspire local Lighthouse leaders

Public benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

Lighthouse Central facilitates the provision of free children's holiday clubs which are open to all irrespective of beliefs. They provide a great week of fun activities and teaching and strengthen relationships in the community with several churches working together.

Section 3: Achievements & Performance

Lighthouse Central supported 10 local Lighthouse charities to each run a week-long holiday club in July/August 2022. Two sites had been unable to run in 2021 due to the pandemic but came back in 2022 with great success.

Three Lighthouses were unable to run this year due to (1) unavailability of usual venue; (2) two pregnancies in the leadership team and (3) three Trustees leaving due to new jobs.

One new Lighthouse started in Loudwater, an area to the east of High Wycombe

The services provided included:

- Full online admin system enabling child and helper registration and DBS checks
- Provision of recruitment materials for children and leaders
- Best practice guidance to comply with legal requirements
- Provision of a Volunteers handbook
- Provision of leader T-shirts and other merchandise
- Provision of programme resources including teaching material, music, drama, craft and sports guidelines

These 10 Lighthouses were able to reach over 2000 children and involved over 1200 volunteer helpers from teenagers to retirees.

Chairman's Report for 2022

Lighthouse is a non-residential week long holiday club for children run by Christians from local churches working together, bringing churches and communities together around young people. In 2022 we had over 2000 children across 10 sites, supported by over 1200 volunteers.

Lighthouse Central brings together everything that churches need to run a Lighthouse, delivering administrative support, content and leadership. We are passionate about seeing children from all walks of life and abilities, those with faith and without, encountering God in a fun-filled week with teaching, sport, craft, performing arts and music.

Each one of the established Lighthouses is an independent charity who raise their own funds and make all their own local arrangements.

Our model shows financial self-sustainability for the central charity once there are around 50 Lighthouses using our package and until then, we are reliant on financial donations from both existing and new supporters. To this end we are putting effort into expanding our 'Friends of Lighthouse' initiative and continuing to make applications to funding organisations.

Our expectation for 2022 was a return to 'a normal Lighthouse year, however continued lockdowns and an overall increase on calls for volunteer activity in churches to support their communities meant we had reduced numbers attending. We were delighted that a new Lighthouse opened at Loudwater with just over 180 children attending and over 100 volunteers. Mansfield and Princes Risborough returned strongly after two years of not running. All the Lighthouses had fantastic feedback from the communities they serve and are planning to be back in bigger numbers in 2023.

There have been a number of personnel changes across the Lighthouses but the relationships with new Trustees and Management Teams continues to be strong and we are excited to be working with potential new Lighthouses for 2023.

We finished the year with our Trustees and Director dressed as Santa, complete with beard, running a 5k fun run in Marlow. The sponsorship raised will help secure financial security through 2023.

My sincere thanks to the work the Director and the Trustees have done in 2022, and thanks also to all the volunteers that worked so hard to ensure that live Lighthouses took place in a difficult environment.

Section 4: Financial Review

Financial position

The annual subscriptions from the 10 Lighthouses that ran this year covered the day to day administration costs of Lighthouse Central together with approximately 13% of the costs of the director.

A greater proportion of income came from subscriptions from Lighthouses rather than donations creating a more sustainable funding model going forward. Generous donations from individuals, charitable trusts, and some Lighthouses themselves have enabled us to continue to fund a full time director. This role is essential to grow the numbers of Lighthouses with the aim that in the long term, the increased subscriptions will enable the charity to be self-sustaining.

This year was challenging with three of the Lighthouses unable to operate as detailed above and the residual effect of Covid 19 meant lower numbers of volunteers and children than anticipated so subscriptions were lower than anticipated.

In 2022 we will introduce a membership fee for all Lighthouses, whether they run or not, to reduce the burden of

cost on those Lighthouses that do run.

Principal funding sources

The principal funding source for the CIO are donations from the beneficiaries of the CIO. Donations from individuals and trusts have also been sources of funding.

Reserves policy

None of the £10,087 reserves are restricted as to their use. The trustees regularly review the reserves of the charity which are held to meet the ongoing salary costs of the director together with running costs incurred prior to receiving subscriptions from the Lighthouses. The trustees consider that reserves should cover 4 months running and salary costs in normal circumstances.

Going concern

In 2023 we will continue to develop a network of "Friends of Lighthouse" to raise further funding from individuals as well as continuing to work with Christian organisations and trusts.

The fundraising company we worked with in 2021 are continuing to support us with additional grant applications.

We plan to hold a fundraising lunch hosted by our patron in the Autumn of 2023.

The trustees have a reasonable expectation that fundraising efforts together with the current reserves will enable Lighthouse Central to continue in operational existence for at least one year from the date of approval of the accounts.

Funds in deficit

There are currently no funds in deficit.

Principal risks and uncertainties

The time line of a church or group of individuals expressing an interest in starting a new Lighthouse and it actually starting is generally two years. Initial growth in the first few years is therefore uncertain and at a slow pace. The trustees have therefore deliberately not committed to significant overheads such as premises to minimise costs. Indeed Lighthouse Central relies heavily on the work of volunteers and services generously donated by Peters Research Ltd such as IT skills and administrative time as well as office space and computer hardware and software.

Section 5: Declaration

The trustees declare that they have approved this trustees' report.

Signed on behalf of the charity's trustees:



Full name: Mr Graeme Slocombe
Position: Chair of Trustees

Date: 17 July 2023

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LIGHTHOUSE CENTRAL

I report on the accounts for the year ended 31 December 2022 set out on pages 9 to 12.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statements below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements:
 - to keep accounting records in accordance with Section 130 of the 2011 Act; and
 - to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 Acthave not been met; or
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Mr Paul Nye
Sandford House
Lucas Road
High Wycombe
Buckinghamshire
HP13 6QG



17 July 2023

**LIGHTHOUSE CENTRAL
STATEMENT OF FINANCIAL ACTIVITIES**

for the year ended 31 December 2022

		2022	2021
		Total Funds	Total Funds
		£	£
INCOME AND ENDOWMENTS FROM	Notes		
Donations		7,438	28,886
Gift Aid on donations		1,825	689
Job Retention Scheme Government Grants		0	7,991
Charitable activities			
Sale of merchandise and volunteers' t-shirts to Lighthouses		0	2,862
Membership subscriptions and service costs from Lighthouses		15,040	6,627
Fundraising Income		14,087	1,329
Investment Income		56	1
Total		38,446	48,385
 EXPENDITURE ON			
Charitable activities			
Staff		29,824	36,350
Travel and subsistence, course attendance		2,876	1,837
Purchase of merchandise and volunteers' t-shirts		0	2,698
Fundraising expenses		0	5,940
Annual conference		150	0
Teaching material development & delivery		0	4,483
Computer costs		470	566
Charity donation			682
Insurance		315	0
Banking Fees		81	0
Total		33,716	52,556
 NET INCOME/(EXPENDITURE)			
		4,729	(4171)
 Net movement in funds			
		4,729	(4171)
 RECONCILIATION OF FUNDS			
 Total funds brought forward		27,500	31,671
 TOTAL FUNDS CARRIED FORWARD		32,229	27,500

LIGHTHOUSE CENTRAL

**BALANCE SHEET
At 31 December 2022**

		2022	2021
		Total Funds	Total Funds
	Notes	£	£
CURRENT ASSETS			
Cash at bank and in hand		30,036	28,098
Debtors	5	3,060	557
CREDITORS			
Amounts falling due within one year	6	(866)	(1,155)
NET CURRENT ASSETS		32,229	27,500
NET ASSETS		32,229	27,500
FUNDS			
Unrestricted Funds		32,229	27,500
TOTAL FUNDS		32,229	27,500

The financial statements were approved by the Board of Trustees on 17 July 2023 and were signed on its behalf by:



G Slocombe - Chair of Trustees

**LIGHTHOUSE CENTRAL
NOTES TO THE FINANCIAL STATEMENTS**

for the year ended 31 December 2022

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Financial reporting standard 102 - reduced disclosure exemptions

The charity has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes. There were no donations received during the year which were restricted in their use.

Pension costs and other post-retirement benefits

The charity has made contributions to a pension scheme totalling £914 during the year to 31 December 2022.

(2021: £876)

2. INVESTMENT INCOME

	2022	2021
	£	£
Deposit account interest	56	1

3. TRUSTEES' REMUNERATION AND BENEFITS

There was no trustees' remuneration or other benefits in the year ended 31 December 2022. (2021: nil)

Trustees' expenses

During the year to 31 December 2022 no Trustee expenses were reimbursed. (2021: £NIL)

4. STAFF COSTS

The average monthly number of employees during the year was as follows:

2022	2021
1	1

No employees received emoluments in excess of £60,000.

5. DEBTORS

	2022	2021
	£	£
Gift Aid receivable from HMRC	1,309	557
LH Subscriptions owed	1,122	0
Donations owed	629	0
	<u>3,060</u>	<u>557</u>

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2022	2021
	£	£
Tax, national insurance and pension	578	811
Director's expenses- travel & subsistence	113	344
Money owed to Lighthouses	175	0
	<u>866</u>	<u>1,155</u>

7. RELATED PARTY DISCLOSURES

Donations totalling £785 were received from trustees or close relatives of trustees of the charity. (2021: £2,452)

Accounts



**REPORT OF THE TRUSTEES AND FINANCIAL
STATEMENTS FOR THE YEAR ENDED
31 DECEMBER 2021
FOR
LIGHTHOUSE CENTRAL**

**Registered charity in England & Wales with registration no:
1169839**

LIGHTHOUSE CENTRAL

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**LIGHTHOUSE CENTRAL
REPORT OF THE TRUSTEES
for the year ended 31 December 2021**

The trustees present their report together with the financial statements of the charity for the year ended 31 December 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

ADMINISTRATIVE DETAILS

Registered Charity number

1169839

Registered address:

Lighthouse Central
Bridge House
Station Approach
Great Missenden
HP16 9AZ

Trustees:

Graeme Slocombe - Chair

Kent Anderson

Ian Branch (resigned 24th November 2021)

Jane Knight

Cathy Rayner (end of term of office 24th November 2021)

Ben Sharp

David Knights

Richard Peters (Appointed 20th February 2021, resigned 20th December 2021)

Director:

Patricia Reading

Patron:

Gary Grant

Independent examiner:

Mr Paul Nye

Sandford House

Lucas Road

High Wycombe

Buckinghamshire

HP13 6QG

Section 1: Structure, Governance & Management

Governing document

Lighthouse Central is a Charitable Incorporated Organisation (CIO) governed by its Constitution dated 19 October 2016. The members of the CIO are its trustees and membership cannot be transferred to anyone else. Therefore, only the trustees of the CIO are able to vote on any matter relating to the CIO. The CIO is also governed by its Bye Laws dated 21 October 2016. The Bye-Laws can be changed, but only by a resolution passed at a properly convened meeting of the trustees.

Appointment of trustees

As set out in the Constitution, trustees are appointed by a resolution passed at a properly convened meeting of the charity trustees. The chair of trustees is nominated by the trustees of the CIO and may at any point revoke such appointment. When considering the appointment of trustees, the board has regard to the requirement for any specialist skills needed for the effective administration of the CIO.

Trustee induction

Having mostly had personal contact with a local Lighthouse, new trustees are often well aware of our objectives and the work we undertake. As such, the induction of new trustees is minimal. New trustees receive a copy of the current version of the Constitution and Bye Laws, a copy of the most recent Trustees' Annual Report and statement of accounts, and the Charity Commission's 'Charity Trustee Welcome Pack' and 'The essential trustee: what you need to know, what you need to do (CC3)' guide. All of the Trustees are also required to complete the NSPCC on line training course for charity trustees.

Organisation

The board of trustees, which can have up to eight members, administers the CIO, with responsibilities for different areas. The Director reports to the Chair of Trustees, Volunteers with management responsibilities report to the Director. The board meets at least three times a year, in accordance with the Bye Laws.

All trustees, and members of committees, give their time voluntarily and received no benefits from the charity.

Key management remuneration

Key management staff received remuneration of £36,350 (2020: £38,281) during the year. The salary was decided by the trustees and will be reviewed annually and benchmarked against national rates for Youth and Community workers.

Section 2: Objective & Activities

Lighthouse Central has been set up to:

- Promote the Christian faith primarily in children and young people by initiating and supporting the organisation of non-residential Christian holiday clubs, which are free of charge with all costs met from voluntary donations, fundraising events, grants and sponsorship.
- To do this in conjunction with Christian churches in their locality through the work of all denominations wishing to participate.

Significant activities

During the last 12 months we have:

- Supported eight Lighthouse locations in running face to face activity in the summer holidays approximately 898 volunteers and 745 children (from 1300+ child applications).
- Supplied detailed Covid Risk Assessments for each location to facilitate a safe environment
- Started two new Lighthouses in Bletchley South and Shelswell (a benefice near Bicester)
- Produced an online daily Lighthouse TV Show for the week of Lighthouse, with sections of content that could be used by the eight Lighthouses that ran live activity.
- Produced an online Easter event
- Continued to speak to individuals and churches regarding starting new Lighthouses nationwide
- Raised finance from individuals, the local Dioceses, trusts and organisations
- Continued to develop and improve resources provided to the existing Lighthouses
- Carried out ongoing work to improve our registration database and website
- One Lighthouse has decided to cease operations due to a reduced number of volunteers, so we now have 12 Lighthouses, plus an associated Lighthouse in Great Missenden that does not use the centralised options and a new one starting in 2022

Public benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

Lighthouse Central facilitates the provision of free children's holiday clubs which are open to all irrespective of beliefs. They provide a great week of fun activities and teaching and strengthen relationships in the community with several churches working together.

In 2021 due to the pandemic not all Lighthouse locations were able to run live events but we ensured we were still able to deliver public benefit to children, young people and parents with the Lighthouse TV experience on line open to everyone and provided free of charge.

Section 3: Achievements & Performance

Due to Covid-19, not all the local Lighthouse sites were able to run the usual week-long holiday club in July/August 2021, however eight did do so, albeit with reduced numbers of children and in a Covid secure environment. This meant many 'normal' activities could not take place.

In addition Lighthouse Central was able to support the families that would normally attend by providing a week long programme accessible to all on line. This was written, presented and filmed by volunteers, with our only cost being professional editing. It was available on our Facebook page and YouTube channel.

Our hybrid model in 2021 included:

- Full online admin system enabling volunteer and child registration
- On line Mainstage dramas
- On line Bible stories and explanation of the stories
- On line Craft sessions

- On line Bible Memory Verse
- Self gunge videos
- Music and action songs

Chairman's Report for 2021

Lighthouse is a non-residential weeklong holiday club for children run by Christians from local churches working together, bringing churches and communities together around children. In most years we reach around 5,000 children across our 12 sites, supported by 3,000 volunteers.

Lighthouse Central brings together everything local churches need to run a Lighthouse, delivering administrative support, content and leadership. We are passionate about seeing children from all walks of life and abilities, those with faith and without, encountering God in a fun-filled week with teaching, sport, craft, performing arts and music.

Each one of the 12 established Lighthouses is an independent charity who raise their own funds and make all local arrangements.

Our model shows financial self-sustainability for the central charity once there are around 50 Lighthouses using our package and until then, we are reliant on financial donations from both existing and new supporters.

Our expectation for 2021 was a return to growth, however continued lockdowns and an overall increase on calls for volunteer activity in churches to support their communities has meant we have had limited success. We were delighted that the two new Lighthouses, Bletchley South and Shelswell, who should have launched in 2020, felt able to start this year and they had a wonderful week and are raring to go in 2022!

The hybrid model of live Lighthouses using pre filmed content and that same content being used for Lighthouse TV was well received. The Lighthouses that used the content during their day integrated it well and appreciated the work, saying it was fun, professional and the Bible storyteller, a volunteer at a local Lighthouse was widely praised. All the content was produced in house with the only cost being the use of professional editing, this represented a significant saving year on year.

There have been a number of personnel changes across the Lighthouses but the relationships with new Trustees and Management Teams continues to be strong and we are excited to welcome Lighthouse Loudwater, an area to the east of High Wycombe, who will start a new Lighthouse in 2022.

We hope to plant a second Lighthouse in Milton Keynes off the back of Bletchley's success and are looking to grow in Aylesbury as well. The Diocese of Oxford are very supportive of Lighthouse, and we appreciate all the encouragement they give us.

We finished the year with four Trustees and our Director dressed as Santa, complete with beard, running a 5k fun run. This has resulted in over £5k in sponsorship which will help financial security through 2022.

My sincere thanks for the work the Director and the Trustees have done in 2021, and thanks also to all the volunteers that worked so hard to ensure that live Lighthouses took place in a very difficult environment.

Section 4: Financial Review

Financial position

At the beginning of the year, we used a professional fundraising company to identify and write grant applications for the charity. 18 applications were made and unfortunately only one was successful, with a grant of £500 given. This was extremely disappointing, and we are reviewing the reasons with the company used.

Due to uncertainty caused by the ongoing pandemic, we saw reduced numbers at the Lighthouses that did run face to face activity and with only 8 of 12 running, our income from subscriptions was reduced. It was also difficult to grow the numbers of Lighthouses in the current climate of insecurity. Some of the local Lighthouses have contributed to the production costs of the Lighthouse TV on-line offering but with reduced reserves of their own, are not able to support Lighthouse Central as much as they would like. Crowd funding was also less successful this year.

We made use of the government's flexi furlough scheme and our director was furloughed for 2 days a week from January to June, was full time in July and the first week in August when Lighthouses were running and then furloughed for four days a week for the rest of August and September. This enabled us to reduce costs at a time when our director was unable to work on effectively marketing Lighthouse due to uncertainties caused by the pandemic.

During the last quarter of 2021, we seconded 50% of our Director's time to another charity, the Encounter Trust, to work on a database project that will benefit Lighthouse. This will be continued through the first quarter of 2022. Encounter Trust are paying 50% of the Directors salary costs.

By reducing payroll and running costs in the face of reduced income, we were able to limit the net outflow of funds to £4,171 for the year.

Lighthouse Central continues to rely heavily on the work of volunteers and services generously donated by Peters Research Ltd such as IT skills and administrative time as well as office space and computer hardware and software.

Principal funding sources

The principal funding source for the CIO are donations from the beneficiaries of the CIO. Donations from individuals and trusts have also been sources of funding.

Reserves policy

None of the £27,500 reserves are restricted as to their use. The trustees regularly review the reserves of the charity which are held to meet the ongoing salary costs of the director together with running costs incurred prior to receiving subscriptions from the Lighthouses. The trustees consider that reserves should cover 6 months running and salary costs in normal circumstances.

Going concern

In 2022 we will continue to develop a network of "Friends of Lighthouse" to raise further funding from individuals as well as continuing to work with Christian organisations and trusts. The trustees have a reasonable expectation that fundraising efforts together with the current reserves will enable Lighthouse Central to continue in operational existence for at least one year from the date of approval of the accounts.

Funds in deficit

There are currently no funds in deficit.

Principal risks and uncertainties

In light of the ongoing Corona virus situation the local Lighthouses are likely to run with lower numbers of children again in 2022 which will result in reduced subscription income for Lighthouse Central. It is also difficult to grow the numbers of Lighthouses in the current climate of uncertainty. In 2021 the majority of the local Lighthouses were able to generously contribute to the running costs of Lighthouse Central which included the creation of pre-recorded video content. Our fundraising bids have had disappointing results this year with large trusts experiencing increased demand for their funds during the Covid-19 pandemic. We are increasingly aware that it is easier for the local Lighthouses to obtain local funding than it is for Lighthouse Central to obtain national funding. In 2022 we are looking to increase the subscriptions paid by the Lighthouses, establishing a membership scheme to ensure income even if a Lighthouse site is unable to run and an increase in the charge we make to provide a DBS check to put us on a more commercial footing. In light of ongoing funding challenges, the trustees continue to have no significant overhead commitments such as premises, and seek to minimise operational costs.

Section 5: Declaration

The trustees declare that they have approved this trustees' report.

Signed on behalf of the charity's trustees:

A handwritten signature in black ink, appearing to read 'Graeme Slocombe', with a stylized flourish at the end.

Full name: Mr Graeme Slocombe

Position: Chair of Trustees

Date: 29 January 2022

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LIGHTHOUSE CENTRAL

I report on the accounts for the year ended 31 December 2021 set out on pages 10 to 13.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statements below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements:
 - to keep accounting records in accordance with Section 130 of the 2011 Act; and
 - to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 Acthave not been met; or
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Mr Paul Nye
Sandford House
Lucas Road
High Wycombe
Buckinghamshire
HP13 6QG



29 January 2022

**LIGHTHOUSE CENTRAL
STATEMENT OF FINANCIAL ACTIVITIES**

for the year ended 31 December 2021

		2021	2020
		Total funds	Total funds
		£	£
INCOME AND ENDOWMENTS FROM	Notes		
Donations		28,886	55,810
Gift Aid on donations		689	652
Job Retention Scheme Government grants		7,991	0
Charitable activities			
On line music sales		0	115
Sale of merchandise and volunteers' t-shirts to Lighthouses		2,862	0
Membership subscriptions and service costs from Lighthouses		6,627	14,954
Fundraising income		1,329	242
Investment income	2	1	7
Total		48,385	71,780
EXPENDITURE ON			
Charitable activities			
Staff		36,350	38,281
Travel and subsistence , course attendance		1,837	2,053
Purchase of merchandise and volunteers' t-shirts		2,698	0
Fundraising expenses		5,940	588
Annual conference		0	396
Teaching material development & delivery		4,483	22,721
Computer costs		566	0
Administration costs		682	1,206
Charity donation		0	100
Total		52,556	65,345
NET INCOME/(EXPENDITURE)		(4,171)	6,435
Net movement in funds		(4,171)	6,435
RECONCILIATION OF FUNDS			
Total funds brought forward		31,671	25,236
TOTAL FUNDS CARRIED FORWARD		27,500	31,671

LIGHTHOUSE CENTRAL

BALANCE SHEET At 31 December 2021

		2021 Total funds	2020 Total funds
	Notes	£	£
CURRENT ASSETS			
Cash at bank and in hand		28,098	24,158
Debtors	5	557	8,525
CREDITORS			
Amounts falling due within one year	6	(1,155)	(1,012)
NET CURRENT ASSETS		27,500	31,671
NET ASSETS		27,500	31,671
FUNDS			
Unrestricted funds		27,500	31,671
TOTAL FUNDS		27,500	31,671

The financial statements were approved by the Board of Trustees on 29 January 2022 and were signed on its behalf by:



G Slocombe - Chair of Trustees

**LIGHTHOUSE CENTRAL
NOTES TO THE FINANCIAL STATEMENTS**

for the year ended 31 December 2021

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Financial reporting standard 102 - reduced disclosure exemptions

The charity has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes. There were no donations received during the year which were restricted in their use.

Pension costs and other post-retirement benefits

The charity has made contributions to a pension scheme totalling £876 during the year to 31 December 2021. (2020: £895)

2. INVESTMENT INCOME

	2021	2020
	£	£
Deposit account interest	1	7

LIGHTHOUSE CENTRAL

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the year ended 31 December 2021

3. TRUSTEES' REMUNERATION AND BENEFITS

There was no trustees' remuneration or other benefits in the year ended 31 December 2021. (2020: nil)

Trustees' expenses

During the year to 31 December 2021 no Trustee expenses were reimbursed. (2020: £NIL)

4. STAFF COSTS

The average monthly number of employees during the year was as follows:

2021	2020
1	1

No employees received emoluments in excess of £60,000.

5. DEBTORS

	2021	2020
	£	£
Diocesan Development Fund Grant	0	2,500
Grant from Allchurches Trust	0	6,000
Gift Aid receivable from HMRC	557	25
	<u>557</u>	<u>8,525</u>

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Tax, national insurance and pension	811	813
Director's expenses- travel & subsistence	344	199
	<u>1,155</u>	<u>1,012</u>

7. RELATED PARTY DISCLOSURES

Donations totalling £2,452 were received from trustees or close relatives of trustees of the charity. (2020: £1,796)

Accounts



**REPORT OF THE TRUSTEES AND FINANCIAL
STATEMENTS FOR THE YEAR ENDED
31 DECEMBER 2020
FOR
LIGHTHOUSE CENTRAL**

**Registered charity in England & Wales with registration no:
1169839**

LIGHTHOUSE CENTRAL

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**LIGHTHOUSE CENTRAL
REPORT OF THE TRUSTEES
for the year ended 31 December 2020**

The trustees present their report together with the financial statements of the charity for the year ended 31 December 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

ADMINISTRATIVE DETAILS

Registered Charity number

1169839

Registered address:

Lighthouse Central
Bridge House
Station Approach
Great Missenden
HP16 9AZ

Trustees:

Charles Vernon - Chair	(Resigned 21 November 2020)
Graeme Slocombe - Chair	(Appointed Trustee 4 October, Appointed Chair 21 November 2020)
Kent Anderson	
Ian Branch	
Peter Collins	(Resigned 29 August 2020)
Colin Hingston	(Resigned 29 August 2020)
Jane Knight	
Cathy Rayner	
Ben Sharp	
David Knights	(Appointed 11 December 2020)

Director:

Patricia Reading

Patron:

Gary Grant

Independent examiner:

Mr Paul Nye
Sandford House
Lucas Road
High Wycombe
Buckinghamshire
HP13 6QG

Section 1: Structure, Governance & Management

Governing document

Lighthouse Central is a Charitable Incorporated Organisation (CIO) governed by its Constitution dated 19 October 2016. The members of the CIO are its trustees and membership cannot be transferred to anyone else. Therefore, only the trustees of the CIO are able to vote on any matter relating to the CIO. The CIO is also governed by its Bye Laws dated 21 October 2016. The Bye-Laws can be changed, but only by a resolution passed at a properly convened meeting of the trustees.

Appointment of trustees

As set out in the Constitution, trustees are appointed by a resolution passed at a properly convened meeting of the charity trustees. The chair of trustees is nominated by the trustees of the CIO and may at any point revoke such appointment. When considering the appointment of trustees, the board has regard to the requirement for any specialist skills needed for the effective administration of the CIO.

Trustee induction

Having mostly had personal contact with a local Lighthouse, new trustees are often well aware of our objectives and the work we undertake. As such, the induction of new trustees is minimal. New trustees receive a copy of the current version of the Constitution and Bye Laws, a copy of the most recent Trustees' Annual Report and statement of accounts, and the Charity Commission's 'Charity Trustee Welcome Pack' and 'The essential trustee: what you need to know, what you need to do (CC3)' guide. All of the Trustees are also required to complete the NSPCC on line training course for charity trustees.

Organisation

The board of trustees, which can have up to eight members, administers the CIO, with responsibilities for different areas. The Director reports to the Chair of Trustees, Volunteers with management responsibilities report to the Director. The board meets at least three times a year, in accordance with the Bye Laws.

All trustees, and members of committees, give their time voluntarily and received no benefits from the charity.

Key management remuneration

Key management staff received remuneration of £38,281 (2019: £35,616) during the year. The salary was decided by the trustees and will be reviewed annually and benchmarked against national rates for Youth and Community workers.

Section 2: Objective & Activities

Lighthouse Central has been set up to:

- Promote the Christian faith primarily in children and young people by initiating and supporting the organisation of non-residential Christian holiday clubs, which are free of charge with all costs met from voluntary donations, fundraising events, grants and sponsorship.
- To do this in conjunction with Christian churches in their locality through the work of all denominations wishing to participate.

Significant activities

During the last 12 months we have:

- Produced an on line live TV show as an alternative to the “in-person” summer Lighthouse week due to Covid restrictions which was viewed by 17,401 households throughout the UK and abroad.
- Produced an on line Christmas event and a Light Party as an alternative to Halloween which were watched by over 2,000 households
- Spoken to a large number of individuals and churches regarding starting new Lighthouses nationwide
- Identified several locations where it is likely new Lighthouses will commence in the next few years
- Raised finance from individuals, the local Dioceses, trusts and organisations and more recently engaged Fundraising professionals to assist us to gain access to other available funding
- Continued to develop and improve resources provided to the existing Lighthouses
- Carried out ongoing work to improve our registration database and website
- Held our fourth Lighthouse Central Conference to encourage and inspire local Lighthouse leaders

Public benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission’s guidance on public benefit, including the guidance ‘Public benefit: running a charity (PB2)’.

Lighthouse Central facilitates the provision of free children’s holiday clubs which are open to all irrespective of beliefs. They provide a great week of fun activities and teaching and strengthen relationships in the community with several churches working together.

In 2020 due to the pandemic we were unable to run the physical Lighthouses on site but continued to deliver public benefit to children, young people and parents with a Lighthouse experience on line open to everyone and provided free of charge.

Section 3: Achievements & Performance

Due to Covid-19, the local Lighthouse sites were not able to run the usual week-long holiday club in July/August 2020. Lighthouse Central was able to support the families that would normally attend by providing a week long programme accessible to all on line. This included:

- Full online admin system enabling child registration
- A mixture of live and pre-recorded presentations using professional presenters working with many of the local Lighthouse presenters
- Craft sessions
- Mindfulness sessions based on the Bible story for the day
- Music and action songs, drama, games and sport
- A full alternative on-line provision for those with Special Educational Needs, signed and appropriate to their needs

The local Lighthouses remained closely involved in the programme and generously supported with the funding requirements. In addition, one off on-line events were produced at Christmas and a “Light Party” was offered as an alternative to Halloween celebrations.

Chairman’s Report for 2020

Lighthouse is a non-residential week long holiday club for children run by Christians from local churches working together, bringing churches and communities together around children. In most years we reach around 5,000 children across 12 sites, supported by 3,000 volunteers.

We are passionate about seeing children from all walks of life and abilities, those with faith and without, encountering God in a fun-filled week with teaching, sport, craft, performing arts and music.

Lighthouse Central brings together everything local churches need to run a Lighthouse, delivering administrative support, content and leadership.

Each one of the 12 established Lighthouses is an independent charity who raise their own funds and make all local arrangements.

Our model shows financial self-sustainability for the central charity once there are around 50 Lighthouses using our package and until then, we are reliant on financial donations from both existing and new supporters.

Our expectation for 2020 was that we would see more communities commit to launching new Lighthouses and that the target of 50 Lighthouses could be achieved within ten years. In 2020 we had two new Lighthouses ready to launch in South Bletchley and Shelswell, a group of rural churches north of Bicester. Unfortunately, the Coronavirus pandemic meant that we could not launch these Lighthouses, however they remain ready to go as soon as restrictions are lifted.

We continue to talk as widely as possible to potential new sites and are looking forward to establishing more new locations in 2022.

With the lockdowns and other restrictions imposed on public gatherings due to the pandemic, our plans for Lighthouse week 2020 had to change radically and no Lighthouses ran as physical entities.

Rather than cancel Lighthouse 2020, we looked for an innovative way to deliver the fun, faith and engagement of Lighthouse with an online daily live TV show hosted on a child friendly Christian app, that contained as much of the usual Lighthouse content as possible – Bible teaching, worship songs with actions. Craft, Drama, Games and Gunge.

In a ‘normal’ year Lighthouse will host 5,000 children supported by 3,000 volunteers. Lighthouse Live was watched by over 17,400 individual households and we estimate each of those had at least two children and an adult participating.

In addition to two daily live TV shows we produced ‘Safe Harbour’, with content designed for children that present with challenging behaviours. This included bible stories with sign language, a daily Prayer Craft and a contemplative prayer mindfulness session each day

Not only did Lighthouse Live connect with the existing twelve Lighthouses, it also reached a far wider audience as people tuned in from around the country and beyond, with 59 locations outside the current Lighthouse catchment zones.

We can now build on this relationship to share our faith as widely as possible and have a proven, flexible, creative format that truly engages children and families. We have already produced a Light Party alternative to Halloween and a Christmas Show and are working on Easter activities for 2021.

Section 4: Financial Review

Financial position

Due to the impact of Covid-19, none of the Lighthouses were able to run the usual holiday weeks in July. The funding model of the Lighthouse subscriptions covering the running costs of Lighthouse Central and a proportion of the director costs was therefore not appropriate this year. Faced with having no Lighthouses running in 2020, Lighthouse Central decided to use crowd funding together with generous donations from the local Lighthouses and churches to fund a professionally produced on-line alternative. These two funding sources were able to cover the production expenses of the summer, Christmas, and Light Party events. Most of the local Lighthouses were also able to pay a subscription based on 2019 attendance. This together with reserves have enabled the on-going funding of the full-time director costs. This role is essential to grow the numbers of Lighthouses with the aim that in the long term, the increased subscriptions will enable the charity to be self-sustaining. We were very thankful, at the end of a difficult year, to receive notification of grant awards from The Oxford Diocese and Allchurches Trust as well as a generous gift from an individual. This has enabled us to end the year with a surplus. We recognise however, that 2021 will be just as challenging. It is very difficult to achieve growth in the number of Lighthouses during this current period of uncertainty and without additional external funding we may be unable to fund the director full time. From January, the director is being flexibly furloughed for 3 months. We remain optimistic however after the recent funding awards and in January 2021 we have started to work closely with professional fundraisers.

Principal funding sources

The principal funding source for the CIO are donations from the beneficiaries of the CIO. Donations from individuals and trusts have also been sources of funding.

Reserves policy

None of the £31,671 reserves are restricted as to their use. The trustees regularly review the reserves of the charity which are held to meet the ongoing salary costs of the director together with running costs incurred prior to receiving subscriptions from the Lighthouses. The trustees consider that reserves should cover 6 months running and salary costs in normal circumstances.

Going concern

In 2021 we will continue to develop a network of "Friends of Lighthouse" to raise further funding from individuals as well as continuing to work with Christian organisations and trusts. We will also be working with two professional fundraising companies to raise significant funding to support growth and sustainability. We plan to hold a fundraising lunch hosted by our patron when Covid-19 restrictions permit. The trustees have a reasonable expectation that fundraising efforts together with the current reserves will enable Lighthouse Central to continue in operational existence for at least one year from the date of approval of the accounts.

Funds in deficit

There are currently no funds in deficit.

Principal risks and uncertainties

In light of the ongoing Corona virus situation it is again unlikely that the local Lighthouses will be able to run in their usual format in 2021. It is also difficult to grow the numbers of Lighthouses in the current climate of uncertainty. Whilst “face to face” events would be the preferred option, an on line offering may be required in summer 2021 as in 2020. This means that subscriptions from Lighthouses will again not be paid to Lighthouse Central in the normal way. In 2020 all of the local Lighthouses generously contributed to the production costs of the on-line offering but with reduced reserves of their own, may not be able to support Lighthouse Central in 2021 to the same extent. It is for this reason that we have started to work with professional fundraisers to assist us with targeting new areas of funding to sustain us through this period and to put us on a more secure financial footing. We have also taken the decision to flexibly furlough our director 2 days a week between January and March to reduce costs. The trustees have deliberately not committed to significant overheads such as premises, to minimise costs. Indeed Lighthouse Central continues to rely heavily on the work of volunteers and services generously donated by Peters Research Ltd such as IT skills and administrative time as well as office space and computer hardware and software.

Section 5: Declaration

The trustees declare that they have approved this trustees’ report.

Signed on behalf of the charity’s trustees:

A handwritten signature in black ink, appearing to read 'Graeme Slocombe', with a large, sweeping initial 'G'.

Full name: Mr Graeme Slocombe

Position: Chair of Trustees

Date: 20 February 2021

INDEPENDENT EXAMINER'S REPORT O THE TRUSTEES OF LIGHTHOUSE CENTRAL

I report on the accounts for the year ended 31 December 2020 set out on pages 10 to 13.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view ' and the report is limited to those matters set out in the statements below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements:
 - to keep accounting records in accordance with Section 130 of the 2011 Act; and
 - to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 Acthave not been met; or
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Mr Paul Nye
Sandford House
Lucas Road
High Wycombe
Buckinghamshire
HP13 6QG



20 February 2021

**LIGHTHOUSE CENTRAL
STATEMENT OF FINANCIAL ACTIVITIES**

for the year ended 31 December 2020

		2020	2019
		Total funds	Total funds
		£	£
INCOME AND ENDOWMENTS FROM	Notes		
Donations		55,810	17,949
Gift Aid on donations		652	238
Charitable activities			
On line music sales		115	0
Sale of merchandise and volunteers' t-shirts to Lighthouses		0	11,851
Membership subscriptions and service costs from Lighthouses		14,954	20,985
Fundraising income		242	910
Investment income	2	7	21
Total		<u>71,780</u>	<u>51,954</u>
EXPENDITURE ON			
Charitable activities			
Staff		38,281	35,616
Travel and subsistence , course attendance		2,053	3,752
Purchase of merchandise and volunteers' t-shirts		0	11,784
Fundraising expenses		588	750
Annual conference		396	403
Teaching material development & delivery		22,721	3,757
Computer costs		0	566
Administration costs		1,206	1,553
Charity donation		100	1,000
Total		<u>65,345</u>	<u>59,181</u>
NET INCOME/(EXPENDITURE)		<u>6,435</u>	<u>(7,227)</u>
Net movement in funds		6,435	(7,227)
RECONCILIATION OF FUNDS			
Total funds brought forward		25,236	32,463
TOTAL FUNDS CARRIED FORWARD		<u>31,671</u>	<u>25,236</u>

LIGHTHOUSE CENTRAL

BALANCE SHEET At 31 December 2020

		2020 Total funds	2019 Total funds
	Notes	£	£
CURRENT ASSETS			
Cash at bank and in hand		24,158	26,610
Debtors	5	8,525	237
CREDITORS			
Amounts falling due within one year	6	(1,012)	(1,611)
NET CURRENT ASSETS		31,671	25,236
NET ASSETS		31,671	25,236
FUNDS			
Unrestricted funds		31,671	25,236
TOTAL FUNDS		31,671	25,236

The financial statements were approved by the Board of Trustees on 20 February 2021 and were signed on its behalf by:



G Slocombe - Chair of Trustees

**LIGHTHOUSE CENTRAL
NOTES TO THE FINANCIAL STATEMENTS**

for the year ended 31 December 2020

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Financial reporting standard 102 - reduced disclosure exemptions

The charity has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes. There were no donations received during the year which were restricted in their use.

Pension costs and other post-retirement benefits

The charity has made contributions to a pension scheme totalling £895 during the year to 31 December 2020. (2019: £750)

2. INVESTMENT INCOME

	2019	2019
	£	£
Deposit account interest	<u>7</u>	<u>21</u>

LIGHTHOUSE CENTRAL

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the year ended 31 December 2020

3. TRUSTEES' REMUNERATION AND BENEFITS

There was no trustees' remuneration or other benefits in the year ended 31 December 2020. (2019: nil)

Trustees' expenses

During the year to 31 December 2020 no Trustee expenses were reimbursed. (2019: £NIL)

4. STAFF COSTS

The average monthly number of employees during the year was as follows:

2020	2019
1	1

No employees received emoluments in excess of £60,000.

5. DEBTORS

	2020	2019
	£	£
Diocesan Development Fund Grant	2,500	0
Grant from Allchurches Trust	6,000	0
Gift Aid receivable from HMRC	25	237
	<u>8,525</u>	<u>237</u>

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020	2019
	£	£
Tax, national insurance and pension	813	794
Director's expenses- travel & subsistence	199	817
	<u>1,012</u>	<u>1,611</u>

7. RELATED PARTY DISCLOSURES

Donations totalling £1,796 were received from trustees or close relatives of trustees of the charity. (2019: £1,700)