

REGISTERED COMPANY NUMBER: 10157657 (England and Wales)
REGISTERED CHARITY NUMBER: 1169615

**REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MARCH 2021
FOR
FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

McCabe Ford Williams
Statutory Auditors and Chartered Accountants
2 The Links
HERNE BAY
Kent
CT6 7GQ

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

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FOR THE YEAR ENDED 31ST MARCH 2021**

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**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST MARCH 2021**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

Faversham Pools provides affordable and accessible leisure facilities for the community of Faversham and beyond. It is a service run for the benefit of local people, operated independently but in partnership with other local and public authorities. The excellent swimming and water activity facilities promote healthy lifestyles and well-being, encourage families to exercise together and are a vital local asset.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The Covid-19 pandemic throughout this accounting period brought the most challenging time in the Pools' history. In total from 20 March 2020-12 April 2021 Faversham Pools was only open for 60 days. The implications of this closure were profound.

From a fundraising perspective, many funders refocused their charitable giving to support Covid-19 related causes, providing help to charities directly working with affected groups. Against this backdrop, longer-term fundraising targets were suspended as the Pools team worked to alleviate immediate pressures.

Along with the Coronavirus Job Retention Scheme, Swale Borough Council provided support throughout the pandemic via various national schemes to support businesses through periods of national and local restrictions. In addition, the government made £100 million available to local authority leisure facilities via the National Leisure Recovery Fund. This fund sought to provide the best possible chance of recovery to leisure facilities after the second period of national restrictions in early 2021.

Working with Swale Borough Council, Faversham Pools secured a substantial sum to cover the immediate costs of Covid closure and reopening. The Members' Grant scheme also provided funds towards new first aid training equipment. We are extremely grateful to Swale Borough Council for their support through this difficult period. They provided us with additional revenue support from their own funds.

Grants received from Swale were supplemented by a £5000 grant from Faversham Town Council, towards a new chemical storage tank, and £5000 from Kent County Council's Members' Grant scheme, via Cllr Antony Hook.

We were also extremely grateful to the Edward Vinson 1957 Charity Settlement for a substantial donation. Further grants were made from Bensted's Charity, the Henry Oldfield Trust, the Co-op Charitable Fund and Tesco's Bags of Help fund.

It was an exceptionally strong year for individual fundraising as we launched our 'Mile of Pounds' appeal at the start of the pandemic. Encouraging users to donate £1 - or more - the appeal echoed the 'mile of pennies' which helped to raise funds for the Pools' construction in the late 1950s. The charity received donations online and via text giving through the Pools' closure. As well as generous donations from individuals, local user groups and businesses contributed and the appeal made just over £40,000.

Throughout this period, meeting our charitable aims was a key focus. Through the long national lockdowns, our social media channels focused on encouraging physical activity and amplifying local community endeavours. Upon reopening, government/Sport England guidelines affected the activities we were able to offer. However, robust Covid protocols, an enhanced cleaning regime, family 'pod' swimming and strict adherence to capacity limits meant that we were able to reopen in a Covid-secure way, providing much-needed facilities for the local area, appreciated like below.

'Just attended the first Early Bird session, may I say how well organised it was. Thanks to all the staff, they were all very welcoming and all working really hard doing their different jobs. I felt happy to be back and very safe.'
(Season ticket holder, September 2020)

FINANCIAL REVIEW

Operational performance

The start of the year saw a complete shutdown of the Pools with the majority of the staff placed on the government's furlough scheme. Our focus at the time was to strictly control our costs and to pursue all avenues of external funding. When we were allowed to reopen we were restricted on capacity and put in place a system of pre booking. As a result our financial performance in operating the Pools was significantly affected. However, with the support from the furlough scheme and the additional grants set out above we were able to increase our liquid reserves from £160,516 to £190,208. Of this latter sum, £42,251 relates to our restricted funds.

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST MARCH 2021**

FINANCIAL REVIEW

Reserves policy

The Pools ended the year with an adequate level of reserves. However given the current level of uncertainty in respect of the pandemic going forward we will continue to closely monitor the level of our reserves. We continue to actively pursue all avenues of external funding. New investment initiatives are only given the go ahead if we can raise external funding to meet the majority of the costs. The Directors continue to be confident that the company will continue to operate and trade throughout 2021/22.

FUTURE PLANS

Our future plans centre around the need to review our management structure and to modernise many of our operational practices. We will progress plans to refurbish and renew our plant and equipment along with the indoor changing area which is now looking extremely dated and tired. We also aim to make much greater use of the Pools in order to generate more income. The continued opening of the outdoor pools during the winter months and the innovative sunset swims programme is a good example of this. Implementing many of these plans will depend on external funding though the plant and equipment renewal is a high priority. Our long term aims are to remain committed to the refurbishment of all our Pools, and to maximise the use of the outdoor pool in particular.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity, as a company limited by guarantee is governed by its Memorandum and Articles of Association, as defined by the Companies Act 2006. The founding trustees and directors were carried over from the former unincorporated charity, and are subject to re-election at the AGM. Nominations are also invited from Swale Borough Council, Faversham Town Council and Faversham Swimming Club.

The Board of Trustees continues to get stronger with a wide range of skills available. We have had additional expressions of interest from potential new trustees with skills in marketing, construction and finance.

During the year, three long serving trustees resigned, namely our Chair, Geoff Wade, Laurel Neame and Robin Duncan. We are grateful for all their hard work over many years.

More recently, our long serving General Manager, Mr Roger Lake retired. We are grateful to Roger for his many years of commitment and devotion to the Pools, and wish him well for the future.

Organisational structure

The governance of the charity is set out in the Memorandum and Articles of Association. The affairs of the charity are managed by a board of trustees not normally less than 7 in number with no maximum. The Board meets not less than once each quarter. The chairman is appointed by the trustees and the day to day operation of the Pools is managed by a Pools manager.

Decision making

All questions at any meeting are determined by simple majority votes cast by trustees, with each trustee having one vote. In the event of an equality of votes, the Chair may exercise a second vote as a casting vote.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

10157657 (England and Wales)

Registered Charity number

1169615

Registered office

Leslie Smith Drive
Faversham
Kent
ME13 8PW

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST MARCH 2021**

Trustees

Miss L Neame Director (resigned 23.11.20)
R Duncan Director
M Ellsmore Director
M Henderson Director
D G Wade Director (resigned 23.11.20)
B J Martin Director
K E M West Director (resigned 22.11.20)
E Care Director
D Riggs Director (appointed 18.5.20)
T Valentine (appointed 16.6.20)
M Marsh (appointed 27.10.20)
O Rawlinson (appointed 27.10.20)
A Edwards (appointed 23.11.20)

Company Secretary

L L Jarvis Keysell

Auditors

McCabe Ford Williams
Statutory Auditors and Chartered Accountants
2 The Links
HERNE BAY
Kent
CT6 7GQ

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Faversham Swimming Pools Management Committee Ltd for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

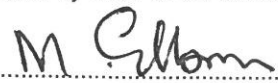
In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, McCabe Ford Williams, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on 29 November 2021 and signed on its behalf by:


.....
M Ellsmore - Trustee

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

Opinion

We have audited the financial statements of Faversham Swimming Pools Management Committee Ltd (the 'charitable company') for the year ended 31st March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to Note 22 in the financial statements, which indicates that as a result of the current uncertainty created by Covid-19, the unknown possibility of further restrictions over the Winter period or beyond, coupled with the ceased Coronavirus Job Retention Scheme, means that despite a positive return to trade since reopening, as well as a reasonable financial position at present, the re-imposing of further restrictions and the absence of further Government support, could give rise to cashflow difficulty for the charity, which gives rise to reasonable uncertainty.

As stated in Note 22, The Trustees continue to actively pursue external funding opportunities, along with operating the facility in different ways to pre Covid, but the uncertainty over possible lockdowns and the availability of Government support, given the current financial position of the charitable company, result in the Trustees assessing that a material uncertainty exists that may affect the charitable company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the leisure industry;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, FRS 102, Charities Act 2011, taxation legislation and data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence;
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations; and
- understanding the design of the company's remuneration policies.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC, relevant regulators and the company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

McCabe Ford Williams
Statutory Auditors and Chartered Accountants
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006
2 The Links
HERNE BAY
Kent
CT6 7GQ

Date:

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST MARCH 2021**

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	28,827	268,222	297,049	16,162
Charitable activities	6				
Charitable Activities		201,078	45,458	246,536	297,805
Other trading activities	4	68,716	-	68,716	707,443
Investment income	5	20	-	20	122
Total		<u>298,641</u>	<u>313,680</u>	<u>612,321</u>	<u>1,021,532</u>
EXPENDITURE ON					
Raising funds	7	1,035	-	1,035	18,029
Charitable activities	8				
Charitable Activities		318,769	277,579	596,348	809,006
Total		<u>319,804</u>	<u>277,579</u>	<u>597,383</u>	<u>827,035</u>
NET INCOME/(EXPENDITURE)		<u>(21,163)</u>	<u>36,101</u>	<u>14,938</u>	<u>194,497</u>
Transfers between funds	20	<u>177,784</u>	<u>(177,784)</u>	<u>-</u>	<u>-</u>
Net movement in funds		<u>156,621</u>	<u>(141,683)</u>	<u>14,938</u>	<u>194,497</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		215,556	187,141	402,697	208,200
TOTAL FUNDS CARRIED FORWARD		<u><u>372,177</u></u>	<u><u>45,458</u></u>	<u><u>417,635</u></u>	<u><u>402,697</u></u>

The notes form part of these financial statements

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**BALANCE SHEET
31ST MARCH 2021**

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
FIXED ASSETS					
Tangible assets	15	224,220	3,207	227,427	242,181
CURRENT ASSETS					
Stocks	16	13,047	-	13,047	14,082
Debtors	17	4,230	-	4,230	12,798
Cash at bank and in hand		171,953	42,251	214,204	222,137
		<u>189,230</u>	<u>42,251</u>	<u>231,481</u>	<u>249,017</u>
CREDITORS					
Amounts falling due within one year	18	(41,273)	-	(41,273)	(88,501)
NET CURRENT ASSETS		<u>147,957</u>	<u>42,251</u>	<u>190,208</u>	<u>160,516</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>372,177</u>	<u>45,458</u>	<u>417,635</u>	<u>402,697</u>
NET ASSETS		<u>372,177</u>	<u>45,458</u>	<u>417,635</u>	<u>402,697</u>
FUNDS	20				
Unrestricted funds				372,177	215,556
Restricted funds				<u>45,458</u>	<u>187,141</u>
TOTAL FUNDS				<u>417,635</u>	<u>402,697</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st March 2021.

The members have not deposited notice, pursuant to Section 476 of the Companies Act 2006 requiring an audit of these financial statements.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been audited under the requirements of Section 145 of the Charities Act 2011.

The financial statements were approved by the Board of Trustees and authorised for issue on 29 June 2021 and were signed on its behalf by:

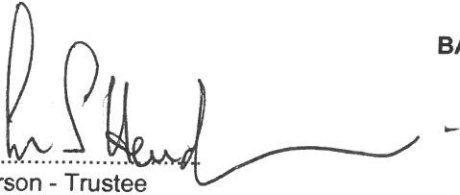


M Ellsmore - Trustee

The notes form part of these financial statements

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**BALANCE SHEET - continued
31ST MARCH 2021**

A handwritten signature in black ink, appearing to read 'M Henderson', is written over a dotted line.

M Henderson - Trustee

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2021**

	Notes	2021 £	2020 £
Cash flows from operating activities			
Cash generated from operations	1	(3,756)	259,771
Net cash (used in)/provided by operating activities		<u>(3,756)</u>	<u>259,771</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(4,197)	(210,488)
Interest received		20	122
Net cash used in investing activities		<u>(4,177)</u>	<u>(210,366)</u>
Change in cash and cash equivalents in the reporting period		<u>(7,933)</u>	<u>49,405</u>
Cash and cash equivalents at the beginning of the reporting period		<u>222,137</u>	<u>172,732</u>
Cash and cash equivalents at the end of the reporting period		<u><u>214,204</u></u>	<u><u>222,137</u></u>

The notes form part of these financial statements

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2021**

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021 £	2020 £
Net income for the reporting period (as per the Statement of Financial Activities)	14,938	194,497
Adjustments for:		
Depreciation charges	18,951	18,506
Interest received	(20)	(122)
Decrease/(increase) in stocks	1,035	(1,426)
Decrease/(increase) in debtors	8,568	(11,893)
(Decrease)/increase in creditors	(47,228)	60,209
Net cash (used in)/provided by operations	<u>(3,756)</u>	<u>259,771</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.20 £	Cash flow £	At 31.3.21 £
Net cash			
Cash at bank and in hand	222,137	(7,933)	214,204
	<u>222,137</u>	<u>(7,933)</u>	<u>214,204</u>
Total	<u>222,137</u>	<u>(7,933)</u>	<u>214,204</u>

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST MARCH 2021**

1. PRESENTATION CURRENCY

The financial statements are prepared and reported in GB Pound Sterling.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery	- 20% on reducing balance and 4% on a straight line basis
Computer equipment	- 33% on a straight line basis

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Material uncertainty relating to going concern

The financial statements have been prepared on a going concern basis. The Trustees have considered the level of funds held and the expected level of income and expenditure for a period of at least 12 months from authorising these financial statements in order to form their assessment of going concern.

Like many in the leisure sector, the charitable company was closed for much of the 2021 financial year. As a result of support from the local council, fundraising and the Government Coronavirus Job Retention Scheme (CJRS), the charitable company emerged in a stronger financial position than expected at March 2021. The charitable company reopened its facility in line with the easing of Government restrictions in April 2021, of which trading results have been encouraging. Forecasts for the future look sustainable for the charitable company to operate, but like many other leisure facilities, this is only achievable if the doors stay open. Whilst further lockdowns appear to be a last resort for Government, the imposing of such, without the resurrection of the CJRS would be very difficult to sustain from a cash flow perspective.

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST MARCH 2021**

2. ACCOUNTING POLICIES - continued

Material uncertainty relating to going concern

The Trustees continue to actively pursue external funding opportunities, along with operating the facility in different ways to pre Covid, which has gone well so far, but the uncertainty over possible lockdowns and the availability of Government support, given the current financial position of the charitable company, result in the Trustees assessing that a material uncertainty exists that may affect the charitable company's ability to continue as a going concern.

3. DONATIONS AND LEGACIES

	2021 £	2020 £
Gifts	-	(1)
Donations	28,827	7,447
Grants	268,222	8,716
	<u>297,049</u>	<u>16,162</u>

Grants received, included in the above, are as follows:

	2021 £	2020 £
Other grants	<u>268,222</u>	<u>8,716</u>

4. OTHER TRADING ACTIVITIES

	2021 £	2020 £
Pool income	64,872	665,584
Swimshop income	1,708	33,938
Dryers and recharges	2,136	7,921
	<u>68,716</u>	<u>707,443</u>

5. INVESTMENT INCOME

	2021 £	2020 £
Deposit account interest	<u>20</u>	<u>122</u>

6. INCOME FROM CHARITABLE ACTIVITIES

	2021 £	2020 £
Grants	246,536	297,805

Grants received, included in the above, are as follows:

	2021 £	2020 £
Annual operational support grant	175,000	100,000
Other grants	71,536	197,555
	<u>246,536</u>	<u>297,555</u>

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST MARCH 2021**

7. RAISING FUNDS

Other trading activities

	2021 £	2020 £
Opening stock	14,082	12,656
Purchases	-	19,455
Closing stock	<u>(13,047)</u>	<u>(14,082)</u>
	<u>1,035</u>	<u>18,029</u>

8. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 9) £	Totals £
Charitable Activities	<u>558,123</u>	<u>38,225</u>	<u>596,348</u>

9. SUPPORT COSTS

	Finance £	Other £	Governance costs £	Totals £
Charitable Activities	<u>1,670</u>	<u>24,996</u>	<u>11,559</u>	<u>38,225</u>

10. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021 £	2020 £
Auditors' remuneration	4,000	3,200
Depreciation - owned assets	<u>18,951</u>	<u>18,506</u>

11. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st March 2021 nor for the year ended 31st March 2020.

Trustees' expenses

Expenses of £138 were paid to one trustee during the period as a reimbursement for costs incurred on behalf of the charity, relating to administration.

12. STAFF COSTS

	2021 £	2020 £
Wages and salaries	419,486	532,590
Social security costs	15,068	20,616
Other pension costs	551	583
	<u>435,105</u>	<u>553,789</u>

The average monthly number of employees during the year was as follows:

	2021	2020
Average employees	<u>43</u>	<u>58</u>

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST MARCH 2021**

12. STAFF COSTS - continued

No employees received emoluments in excess of £60,000.

13. EX GRATIA PAYMENTS

At the start of the pandemic, when leisure centres were forced to close due to Lockdown, the charity topped up the employees wages to 100% of the amount due under the Coronavirus Job Retention Scheme (CJRS). In realising the Lockdown was going to continue longer than expected, from May 2020, the charity changed policy and opted to pay staff in line with the government requirements of the CJRS.

14. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	7,446	8,716	16,162
Charitable activities			
Charitable Activities	110,088	187,717	297,805
Other trading activities	707,443	-	707,443
Investment income	122	-	122
Total	825,099	196,433	1,021,532
EXPENDITURE ON			
Raising funds	18,029	-	18,029
Charitable activities			
Charitable Activities	799,260	9,746	809,006
Total	817,289	9,746	827,035
NET INCOME	7,810	186,687	194,497
Transfers between funds	(454)	454	-
Net movement in funds	7,356	187,141	194,497
RECONCILIATION OF FUNDS			
Total funds brought forward	208,200	-	208,200
TOTAL FUNDS CARRIED FORWARD	215,556	187,141	402,697

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST MARCH 2021**

15. TANGIBLE FIXED ASSETS			
	Plant and machinery £	Computer equipment £	Totals £
COST			
At 1st April 2020	265,925	-	265,925
Additions	3,207	990	4,197
	<hr/>	<hr/>	<hr/>
At 31st March 2021	269,132	990	270,122
	<hr/>	<hr/>	<hr/>
DEPRECIATION			
At 1st April 2020	23,744	-	23,744
Charge for year	18,621	330	18,951
	<hr/>	<hr/>	<hr/>
At 31st March 2021	42,365	330	42,695
	<hr/>	<hr/>	<hr/>
NET BOOK VALUE			
At 31st March 2021	226,767	660	227,427
	<hr/>	<hr/>	<hr/>
At 31st March 2020	242,181	-	242,181
	<hr/>	<hr/>	<hr/>
16. STOCKS			
		2021	2020
		£	£
Stocks		13,047	14,082
		<hr/>	<hr/>
17. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
		2021	2020
		£	£
Other debtors		-	8,716
Prepayments		4,230	4,082
		<hr/>	<hr/>
		4,230	12,798
		<hr/>	<hr/>
18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
		2021	2020
		£	£
Trade creditors		-	1
Social security and other taxes		4,360	5,436
Accruals and deferred income		-	50,000
Accrued expenses		36,913	33,064
		<hr/>	<hr/>
		41,273	88,501
		<hr/>	<hr/>

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST MARCH 2021**

19. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2021 £	2020 £
Within one year	<u>2,064</u>	<u>2,245</u>

20. MOVEMENT IN FUNDS

	At 1.4.20 £	Net movement in funds £	Transfers between funds £	At 31.3.21 £
Unrestricted funds				
General fund	215,556	(21,163)	177,784	372,177
Restricted funds				
Heating Distribution Plant	178,425	13,443	(178,425)	13,443
Restricted	8,716	22,658	641	32,015
	<u>187,141</u>	<u>36,101</u>	<u>(177,784)</u>	<u>45,458</u>
TOTAL FUNDS	<u>402,697</u>	<u>14,938</u>	<u>-</u>	<u>417,635</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	298,641	(319,804)	(21,163)
Restricted funds			
Heating Distribution Plant	13,443	-	13,443
Restricted	300,237	(277,579)	22,658
	<u>313,680</u>	<u>(277,579)</u>	<u>36,101</u>
TOTAL FUNDS	<u>612,321</u>	<u>(597,383)</u>	<u>14,938</u>

Comparatives for movement in funds

	At 1.4.19 £	Net movement in funds £	Transfers between funds £	At 31.3.20 £
Unrestricted funds				
General fund	208,200	7,810	(454)	215,556
Restricted funds				
Heating Distribution Plant	-	177,971	454	178,425
Restricted	-	8,716	-	8,716
	<u>-</u>	<u>186,687</u>	<u>454</u>	<u>187,141</u>
TOTAL FUNDS	<u>208,200</u>	<u>194,497</u>	<u>-</u>	<u>402,697</u>

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31ST MARCH 2021**

20. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	825,099	(817,289)	7,810
Restricted funds			
Heating Distribution Plant	187,717	(9,746)	177,971
Restricted	8,716	-	8,716
	<u>196,433</u>	<u>(9,746)</u>	<u>186,687</u>
TOTAL FUNDS	<u>1,021,532</u>	<u>(827,035)</u>	<u>194,497</u>

21. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st March 2021.

22. GOING CONCERN

Like many in the leisure sector, the charitable company was closed for much of the 2021 financial year. As a result of support from the local council, fundraising and the Government Coronavirus Job Retention Scheme (CJRS), the charitable company emerged in a stronger financial position than expected at March 2021. The charitable company reopened its facility in line with the easing of Government restrictions in April 2021, of which trading results have been encouraging. Forecasts for the future look sustainable for the charitable company to operate, but like many other leisure facilities, this is only achievable if the doors stay open. Whilst further lockdowns appear to be a last resort for Government, the imposing of such, without the resurrection of the CJRS would be very difficult to sustain from a cash flow perspective.

The Trustees continue to actively pursue external funding opportunities, along with operating the facility in different ways to pre Covid, which has gone well so far, but the uncertainty over possible lockdowns and the availability of Government support, given the current financial position of the charitable company, result in the Trustees assessing that a material uncertainty exists that may affect the charitable company's ability to continue as a going concern.

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST MARCH 2021**

	2021 £	2020 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Gifts	-	(1)
Donations	28,827	7,447
Grants	268,222	8,716
	<hr/> 297,049	<hr/> 16,162
Other trading activities		
Pool income	64,872	665,584
Swimshop income	1,708	33,938
Dryers and recharges	2,136	7,921
	<hr/> 68,716	<hr/> 707,443
Investment income		
Deposit account interest	20	122
Charitable activities		
Grants	246,536	297,805
	<hr/> 612,321	<hr/> 1,021,532
Total incoming resources		
	<hr/> 612,321	<hr/> 1,021,532
EXPENDITURE		
Other trading activities		
Opening stock	14,082	12,656
Swimshop purchases	-	19,455
Closing stock	(13,047)	(14,082)
	<hr/> 1,035	<hr/> 18,029
Charitable activities		
Wages	419,486	532,590
Social security	15,068	20,616
Pensions	551	583
Rates and water	14,492	20,396
Insurance	18,388	17,383
Light and heat	51,203	105,804
Telephone	2,555	3,305
Advertising & office costs	5,937	6,513
Cleaning & waste disposal	6,280	19,088
Repairs & renewals	24,163	37,765
	<hr/> 558,123	<hr/> 764,043
Support costs		
Finance		
Bank charges	1,670	6,395
Other		
Travel & subsistence	23	82
Carried forward	23	82

This page does not form part of the statutory financial statements

**FAVERSHAM SWIMMING POOLS MANAGEMENT
COMMITTEE LTD**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST MARCH 2021**

	2021 £	2020 £
Other		
Brought forward	23	82
Sundries	4,729	3,446
Staff uniform	20	1,704
Staff training	1,273	3,260
Plant and machinery	18,621	18,506
Computer equipment	330	-
	<hr/> 24,996	<hr/> 26,998
Governance costs		
Auditors' remuneration	4,000	3,200
Accountancy and legal fees	7,559	8,370
	<hr/> 11,559	<hr/> 11,570
Total resources expended	<hr/> 597,383	<hr/> 827,035
Net income	<hr/> <hr/> 14,938	<hr/> <hr/> 194,497