



CatalyticAction

charity number 1169604
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www.catalyticaction.org

CatalyticAction Trustees' Annual Report

Financial year: 2023-2024

Reporting period: 1 November 2023 - 31 October 2024

Charity number: 1169604





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Introduction

The team at CatalyticAction is proud to have completed its eighth year of operations, continuing to advance our mission through participatory design and research that empowers communities facing adversity. In 2023–2024, we completed **7 projects** and launched **8 new ones**. This includes **6 projects carried over** from the previous year and 6 that will continue into 2024–2025.

This year brought significant challenges in Lebanon. The Israeli war on Lebanon inflicted severe human and material losses, compounding escalating insecurity and widespread displacement, particularly affecting children. Amid these difficult circumstances, CatalyticAction remained committed to supporting communities by creating safe spaces and delivering creative, participatory activities that offered moments of relief, joy, and connection.

Since 2015, CatalyticAction has delivered **79 projects—52 design & build and 27 research—**directly engaging over **3,900 children and young people** and activating more than **53,000 m² of play opportunities**. These achievements are a testament to the resilience of the communities we work with and the dedication of our team, partners, and volunteers.

The Board of Trustees extends its sincere gratitude to all those who supported our work throughout this year—whether through partnerships, funding, or on-the-ground collaboration. Together, we continue to shape inclusive environments that uphold the rights and wellbeing of children and marginalised communities. We are especially grateful for the support received through the **Happold Foundation Organisational Grant**. This multi-year grant has played a vital role in strengthening our strategic capacity, enabling us to revisit past interventions, implement design improvements, and further our commitment to long-term impact and sustainability.





Structure, Governance and Management

Type of governing document

The charity is controlled by its governing document, a Constitution.

Legal structure

CatalyticAction is constituted as a Charitable Incorporated Organisation (CIO), whose only voting members are its charity Trustees.

Recruitment and appointment of new Trustees

Trustees are appointed and recruited by the existing Board of Trustees, based on the needs and strategic priorities of the charity.

Organisational Structure

The organisation is overseen by a Board of Trustees composed of five members. Operational delivery is led by a core team of six staff members, supported by three consultants and three volunteers. These figures reflect the composition of the team as of the end of the financial year. Additional personnel are contracted on a project-by-project basis depending on need.

Related parties

CatalyticAction works in partnership with NGOs, INGOs, charities, development agencies, and universities in the UK and internationally. The charity also collaborates with private companies that provide pro bono professional support to assist in the delivery of its projects.

Risk Management

The Board of Trustees regularly reviews the risks facing the organisation and ensures that appropriate mitigation measures are in place. The main risks identified are programmatic and compliance-related.

All new projects are subject to risk and partner assessments before financial resources are committed. When working internationally, CatalyticAction consults guidance from the UK Foreign, Commonwealth & Development Office (FCDO), as well as local partners and sources. Conflict sensitivity and context analysis underpin the development of all interventions.

The charity conducts health and safety risk assessments for every project. Policies and procedures are in place to ensure the safety of staff, volunteers, and all participants engaged in CatalyticAction's activities. These standards comply with local laws and international best practices.



CatalyticAction has developed ethics and data protection procedures in accordance with UK and local regulations. Safeguarding policies are in place to protect vulnerable children and adults, and all staff and collaborators are trained in these policies and procedures.

The charity's insurance policy is tailored to its operational activities and provides comprehensive cover, including employer's liability, public liability, trustee liability, professional indemnity, legal expenses, and property protection.

CatalyticAction follows a rigorous financial management system to ensure that funds are used in line with the charity's objectives and in compliance with donor-specific requirements.

List of policies and procedures

The charity has adopted the following policies and procedures, which are periodically reviewed and updated and are available here:

- Anti-corruption and Bribery Policy
- Conflict of Interest Policy
- Complaints Procedure
- HR Policies and Procedures
- Procurement Policy and Procedures
- Environmental Policy
- Health and Safety Policy
- Safeguarding Policy and Procedures
- Partner Assessment Policy
- Privacy and Data Protection Policy
- Insurance Policy
- Schemes of Delegation





Objectives and Activities

Objectives and Aims

The charity's objectives and aims are established in the Constitution. As per the Constitution, the objectives of CatalyticAction are to ensure the relief and assistance of people in any part of the world who are the victims of war or natural disaster, trouble, or catastrophe in particular but not exclusively by:

- a. providing design services;
- b. providing advice on building housing and accommodation and public and private open spaces;
- c. providing or assisting in the provision of education, training, advocacy and advice; and
- d. the provision of any other such charitable services as the Trustees consider fit in furtherance of the said object.

CatalyticAction is a UK-registered charity that uses architecture and participatory design to empower children and their communities, particularly in contexts affected by displacement and crisis. Our work creates inclusive public spaces that support children's wellbeing, learning, and development — from playgrounds to schoolyards, community spaces, and streets.

The charity's primary objective is to improve the lives of vulnerable children by promoting their right to play, learn, and thrive in safe, inclusive environments. Through design, research, and advocacy, CatalyticAction works to ensure that the voices of children and marginalised groups are at the centre of how the built environment is shaped.

During the 2023–2024 reporting period, our work remained grounded in our mission to create child-friendly spaces through participatory processes. We continued to apply our core approach across four interconnected areas:

- **Design & Build** of inclusive spaces
- **Participatory Research**
- **Community Engagement through Co-Design and Play**
- **Advocacy**

We work in close collaboration with local communities, municipalities, NGOs, and global agencies to ensure our projects respond to the needs, aspirations, and challenges of the people we serve. Our efforts are informed by the UN Convention on the Rights of the Child and guided by the principles of equity, innovation, and community care.



Significant activities

During 2023–2024, CatalyticAction continued to focus on activities that align with our mission to create inclusive, child-friendly public spaces and empower communities through participatory design. Our significant activities included:

- **Design & Build:** Delivering high-quality, co-designed public and educational spaces, from playgrounds to community infrastructure. Each project integrated local materials and skills, ensuring long-term sustainability and community ownership.
- **Participation:** Engaging children, young people, and their communities in all stages of the design process through creative workshops, play-based activities, and hands-on construction phases. This approach strengthened social cohesion and gave participants a voice in shaping their environment.
- **Research:** Advancing knowledge in participatory design through collaborations with universities and research institutions, including studies on child-friendly infrastructure, climate-sensitive design, and inclusive public spaces. Our research outputs informed both our own projects and wider sector practices.
- **Advocacy and Capacity Building:** Promoting participatory methodologies among local authorities, NGOs, and international agencies through training sessions, publications, and events. We also shared our work and lessons learned to influence policies and approaches in humanitarian and development contexts.

In 2023–2024, these activities were delivered across multiple regions, with a strong focus on Lebanon. For a detailed overview of our projects, reach, and impact this year, please see our Impact Report 2024: <https://catalyticaction.org/wp-content/uploads/2025/02/CatalyticAction-Impact-Report-2024.pdf>





Achievements and Performance

In 2023–2024, CatalyticAction delivered a wide range of impactful design, research, and capacity-building activities that furthered our mission to support vulnerable children and communities through inclusive, participatory design.

We successfully **completed 7 projects, launched 8 new ones**, and continued work on **6 others** that began in previous years. Our work reached thousands of people through built interventions, training, and co-design processes, with a strong emphasis on Lebanon, where we responded to growing needs due to increasing instability and displacement.

The projects

Design & Build

Teenage Girls' Public Spaces

Karantina, Beirut, Lebanon

June 2023 – May 2024 (12 months)

CatalyticAction completed the Safe Spaces for Girls project in Karantina, Beirut, a co-design initiative focused on enhancing adolescent girls' access to and safety in public spaces. The project included a participatory process with girls to explore their experiences of public space and develop inclusive design responses. With the support of Otto per Mille of the Waldensian Church of Italy and in collaboration with the Beirut Municipality and local NGOs, three interventions were delivered: a mural representing girls' aspirations, an "Outdoor Living Room" with privacy features and seating, and the "L.O.V.E Wall", which includes seating, shelter and a playful photobooth. These spaces were designed and built with the participation of local girls and offer new, dignified and inclusive gathering points in the neighbourhood.





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Project size (in square metres): 238 m²

Project partners:

- Karantina Women Collective
- Ahla Fawda NGO
- Municipality of Beirut

Women-Led Placemaking for Peacebuilding

Tripoli, Lebanon

November 2023 – July 2025 (20 months)

This project, implemented in partnership with Ruwwad Al Tanmeya and funded by UN Women Lebanon, aimed to promote women's civic participation through placemaking. 120 women from the neighbourhoods of Bab al-Tabbaneh and Jabal Mohsen took part in training and co-design activities, which led to the transformation of a market entrance and a public stairway along the neighbourhoods' former demarcation line. The intervention included accessibility improvements, playful and interactive design features, and a large mural developed with artist Marie Joe Yaacoub. These changes contributed to the reactivation of public space and strengthened social cohesion through a community-led design process.



Project size (in square metres): 990 m²

Project partners:

- Ruwwad Al Tanmeya
- Municipality of Tripoli
- UN Women



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Maintenance of Past Built Projects

Al Marj – El Mina – Beirut, Lebanon

May 2024 – October 2024 (6 months)

Thanks to the unrestricted support of the Happold Foundation and other partners, CatalyticAction revisited and maintained three of its earlier built projects. In El Marj, works were carried out at the Jarahieh School to improve thermal comfort and safety, including roof panel replacement and ceiling reinforcement. In Karantina, thermal comfort at the community centre was improved through added windows, fans, and increased ventilation. In El Mina, the Mauj public space intervention received light maintenance works including painting, repairs, and the addition of lighting. These interventions demonstrate the charity's commitment to long-term sustainability and community ownership of its projects.



Project size (in square metres): 620 m²

Project partners:

- Jusoor
- Ecolytik
- Municipality of Mina
- Municipality of Beirut
- Otto per Mille of the Waldensian Church of Italy

Participation

Emergency Response in Karantina

Karantina, Beirut, Lebanon

October 2024 – December 2024 (3 months)



In response to the worsening humanitarian situation in Lebanon in 2024, CatalyticAction activated its previously built spaces in the Karantina neighbourhood as safe and inclusive community hubs. The charity delivered a series of creative and psychosocial support activities for 60 displaced and local children. These included body mapping workshops, interactive circus performances, and participatory games designed to foster connection, wellbeing, and resilience.

The interventions culminated in a ceasefire celebration and the reopening of the Karantina Public Park, restoring its role as a space for healing, joy, and play for the entire community.



Project partners:

- Moving Circus
- Municipality of Beirut

Rihla Initiative

Lebanon

June 2024 – August 2024 (3 months)

Building on long-term work with the Karantina community, CatalyticAction launched the Rihla Initiative to offer children and women access to recreational and cultural opportunities beyond their immediate environment. Organised in collaboration with My Homeland Watanili, the initiative included excursions to BOLD Climbing Gym and the Jabal Moussa Biosphere Reserve. These outings provided moments of relief and bonding for participants. The initiative reinforced the charity's commitment to sustained community engagement and wellbeing beyond the physical interventions.



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Project partners:

- Moving Circus
- My Homeland Watanili

Revisiting the Ibtasem Playground

The Ibtasem Playground was CatalyticAction's first built project, completed in 2015 for Syrian refugee children in Bar Elias. In 2023–2024, the team returned to conduct a participatory evaluation of the site, engaging 74 participants including children, teachers, and local partners. Through focus groups and design workshops, the charity collected feedback on the playground's current use and ideas for improvement. The resulting insights will inform plans for a refurbishment that maintains safety and enhances play value, continuing the charity's long-term support to this community.





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Project partners:

- Jesuit Refugee Service

Research

Co-producing Youth Inclusive Digital Urban Governance (YUP)

El Mina – Bar Elias, Lebanon

September 2023 – September 2026 (36 months)

As part of a global research project led by The Bartlett Development Planning Unit at UCL and funded by Fondation Botnar, CatalyticAction continued to deliver the YUP (Youth Inclusive Digital Urban Governance) project in El Mina and Bar Elias. The research explores the role of young people in urban governance and aims to co-produce a digital tool to enhance youth participation.

Twelve young citizen scientists were trained and supported to lead survey activities, conduct data analysis, and identify key urban challenges faced by youth. The work generated important findings on barriers to civic engagement, highlighting the need for stronger communication channels with local authorities and more inclusive decision-making processes.



Project partners:

- Development Planning Unit (DPU) at University College London (UCL)
- Kota Kita
- SHM Foundation
- Fondation Botnar



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Safe and Inclusive Cities for Girls

January 2024 – December 2024 (12 months)

CatalyticAction contributed to a global Cities4Children brief titled *Safe and Inclusive Cities for Girls and Young Women*, developed in partnership with Save the Children. The publication reviewed gender-sensitive urban planning guides and provided practical recommendations for creating more inclusive and safe cities for girls. It included comparative analysis, real-world case studies, and actionable guidance for practitioners. The brief strengthens the organisation's advocacy and knowledge-sharing role in promoting gender-inclusive approaches to urban development, particularly in informal settings and the Global South.



Project partners:

- Save the Children
- Cities4Children

Sustainable Materials in Lebanon

January 2024 – December 2024 (12 months)

In partnership with Buro Happold, CatalyticAction conducted research on the use of sustainable and natural materials in public space interventions in Lebanon. The project focused on evaluating locally available alternatives suitable for playgrounds and outdoor structures.

The research produced a material selection model based on criteria including safety, durability, cost, and sustainability. It also resulted in a practical decision matrix tool for



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future projects. This work will support the charity in making environmentally responsible design decisions while promoting the use of context-appropriate, low-impact materials.



Project partners:

- Buro Happold

Advocacy

Youth Training Programme

December 2023 – May 2024 (6 months)

CatalyticAction partnered with the School of Co-creators and WeSpring to deliver a participatory urban design training programme for young people in Tripoli. Funded by the Tripoli Entrepreneurs Club, the programme aimed to strengthen youth capacity in the areas of co-design, site analysis, construction, project management, and monitoring and evaluation.

Participants engaged in hands-on learning across three Tripoli neighbourhoods, developing and implementing small-scale urban interventions. The training emphasised community engagement and inclusive design principles. This programme deepened young people's understanding of urban challenges and empowered them to take an active role in improving their built environment.

Project partners:

- School of Co-creators
- WeSpring
- Tripoli Entrepreneurs Club
- Municipality of Tripoli



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Frontliners' Wellbeing Training

October – November 2024 (2 months)

CatalyticAction delivered a two-day wellbeing training for 40 frontline workers in Tripoli, in partnership with Himaya and supported by UNICEF. The training was based on UNICEF's 'Frontliners' Wellbeing: Talk to Me' package and aimed to equip participants with practical tools to manage the emotional impact of working in humanitarian crises.

Participants included humanitarian staff, citizen scientists, and local NGO workers. The sessions focused on identifying signs of stress and trauma, building positive coping strategies, and creating supportive environments within their organisations. The training responded to the increased mental health burden on frontliners in Lebanon and reinforced the importance of staff wellbeing in delivering effective community-based programmes.



Project partners:

- Himaya
- UNICEF
- Laser
- Ruwwad Al Tanmeya

Other initiatives

Lectures, workshops and public conferences

Throughout the year, CatalyticAction continued to contribute to global and regional dialogues on participatory design, child- and youth-focused urban interventions, and humanitarian architecture. Our team was invited to present our work and share our expertise at a number of conferences, symposia, and professional development events. These platforms offered opportunities to highlight our projects, foster new collaborations, and engage with academic and practitioner communities.



In **November 2023**, we presented at *Co-design as Activism in the Lebanese Context of Displacement*, organised by the Building and Urban Design in Development (BUDD) programme at the Development Planning Unit (DPU), University College London. The event focused on participatory design in displacement settings.

In **January 2024**, we contributed to two academic events in London:

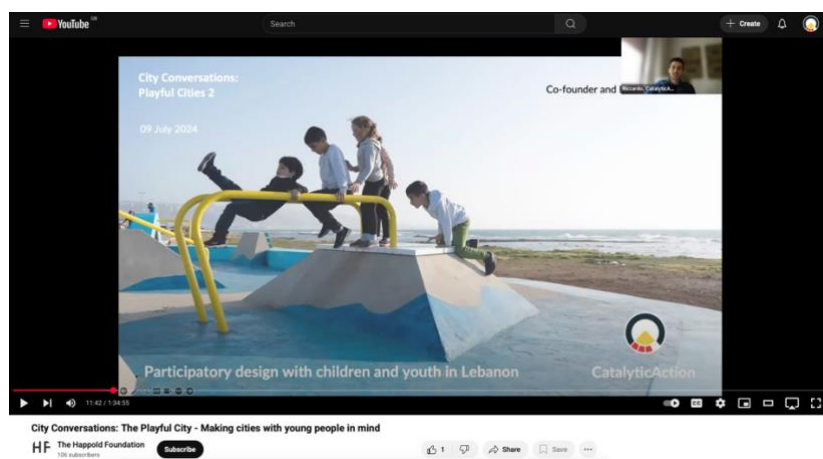
- *Empowering Conflict-Affected Communities in Lebanon through the Participatory Design of Spaces for Children*, hosted by the DPU's Social Development Practice (SDP) programme.
- *Rebuilding Communities through Public Space Interventions*, an online panel organised by MENASP (Middle East and North Africa Social Policy Network).

In **February 2024**, we delivered a continuing professional development (CPD) session titled *CatalyticAction: Forging Links*, hosted online by FUSE Architects. The session explored our participatory design methodology and its application in humanitarian contexts.

In **March 2024**, our Director of Programmes gave a keynote address at a research symposium hosted by Birmingham City University and the Birmingham School of Architecture and Design. Later that month, we were also invited to present our latest updates during a *Discovery Day* in Beirut, organised by PROCOL Lebanon, IGP, and AUB.

In **May 2024**, we participated in the *Participatory Design with Children and Youth in Lebanon* symposium in Geneva, organised by HEAD Genève as part of the HUD research project. The event brought together practitioners and researchers to explore future directions in humanitarian design.

In **July 2024**, we joined the *City Conversations: Playful Cities 2* event hosted by the Happold Foundation. Held online, the event focused on play, inclusion, and youth-centred urban design.





In **September 2024**, we presented our participatory design work with young people in Lebanon at the *International Parklet Symposium 2024* in Bologna. Organised by Bela Urbanism, City Space Architecture, and PlacemakingUS, the symposium facilitated an exchange of experiences on co-designing public spaces.

In total, over **330 individuals** attended the conferences and events in which we took part over the past year. These engagements helped us disseminate the learning from our work, advocate for inclusive design practices, and strengthen networks with academic, humanitarian, and architectural communities.

Statement of public benefit

The Trustees confirm that they have complied with their duty under section 17 of the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit in exercising their powers and duties. The Trustees are confident that the activities undertaken by CatalyticAction in 2023–2024 further its charitable purposes and deliver tangible public benefit.





Financial Review

In the financial year 2023–2024, CatalyticAction's total income was **£207,852**, while total expenditure amounted to **£209,887**.

At year-end, the charity held **£141,532** in unrestricted reserves and **£19,713** in restricted funds, ensuring continued support for both core operations and ongoing project commitments.

The largest share of income (**61%**) came from **fees for charitable services**, followed by:

- **22%** from **grants**,
- **12%** from **corporate donations**,
- **2%** from **individual donations**,
- and smaller proportions from **bank interest**, **GiftAid**, **other income**, and **reimbursed expenses**.

CatalyticAction has worked on **14 projects** during this financial year, of which **6 will be carried forward** to 2024–2025. The overall cost of these projects is only partially reflected in the financial statements, as part of the implementation costs were incurred by our partners. CatalyticAction benefits from the support of volunteers in an operational capacity as well as in many other vital roles. In accordance with the Charity Commission guidelines on financial reporting, the economic contribution of volunteers is not recognised in the financial statements.

The charity continues to strengthen its financial resilience by diversifying funding sources and building long-term partnerships. Several of the projects secured during this period will run over two to three years, providing good financial security and stability for the upcoming period. The Trustees are confident that the charity remains in a strong position to meet its obligations and deliver on its strategic goals.

Principal funding sources

The main source of funding for the charity during this financial year has been direct project costs (charitable activities) covered by partner organisations.

Brief statement of the charity's policy on reserves

The Trustees aim to hold unrestricted reserves sufficient to cover 6 months of operating expenses to ensure the smooth running of the charity in the event of unforeseen costs and/or a downturn in expected income.

The balance held as unrestricted reserves at the end of the financial year is **£141,532**, which represents approximately **9 months** of operating costs, including staff salaries, based on the current budget. The reserves policy is reviewed annually by the Board of Trustees.



Challenges and Future Plans

CatalyticAction is now entering its **ninth year of operations** with a portfolio of **79 projects** delivered since its establishment. In 2024 to 2025, the charity will continue work on **six projects carried forward** from the previous year while also starting new initiatives and deepening several collaborations.

In 2023 to 2024, two **new trustees** joined the Board, bringing valuable experience and perspectives to support the charity's next phase of growth. **Grace Nalty** brings a strong background in **fundraising and philanthropy**, currently serving as Philanthropy Lead at the British Red Cross, where she manages a major donor portfolio and leads on new business strategies including diaspora engagement and transformational giving. **Dr Ignacia Ossul Vermehren** offers over 15 years of experience in **international development and gender-focused humanitarian work**, having worked with UN agencies and INGOs across the Middle East, including Syria and Somalia. She brings expertise in strategic planning, programme design, and donor engagement from her roles with organisations such as UN Women and TECHO. Their addition has already enhanced the diversity and strategic reach of the Board, strengthening CatalyticAction's capacity to meet its charitable objectives.

Later in the year, a **strategy workshop** was held with trustees and the wider team to co-develop the charity's **2024 to 2029 strategic plan**. This sets out clear directions for increasing CatalyticAction's impact, financial resilience, and sustainability. Strategic priorities include expanding geographic reach; embedding climate resilience and environmental justice into all interventions; strengthening participatory methodologies; and improving long-term outcomes for children and communities.

Environmental responsibility has been elevated as a core strategic commitment. The charity will prioritise **sustainable material use** and the **co-design of climate-adaptive spaces**, reflecting its belief that environmental and social justice must go hand in hand, especially amid climate-induced pressures.

Strategic partnerships remain vital to CatalyticAction's work. The organisation continues to cultivate existing relationships and build new long-term collaborations in Lebanon and internationally, ensuring programme sustainability and deepening impact.

In **2023**, CatalyticAction launched a **crowdfunding campaign** in support of the **Karantina Girls' project in Beirut**, successfully mobilising its supporter network. The project was completed in this financial year and demonstrated how direct engagement can achieve meaningful, community-led impact. Building on this success, the charity will continue to cultivate individual and corporate supporters to deliver independently-funded initiatives.

Drawing on past achievements, CatalyticAction plans to deliver additional **child-friendly and educational spaces**, including public parks, playgrounds, schools, and community centres,



focusing on the wellbeing of marginalised communities. While **Lebanon** remains a key area of intervention, the Board and team are actively exploring expansion into **new geographic contexts**.

CatalyticAction continues strengthening its **impact measurement and monitoring frameworks** to more effectively track outcomes. The annual **Impact Report** remains a core tool for communicating performance and has been well received by donors, partners, and the public.

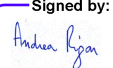
The charity also remains focused on engaging with **students, practitioners, and researchers** through academic partnerships, speaking engagements, and professional forums—helping to inspire the field of participatory design and socially-engaged architecture.

Looking ahead, CatalyticAction will focus on **increasing organisational capacity**, expanding its reach, and deepening its commitment to environmental and social justice—to continue improving the living conditions of children and communities in greatest need.

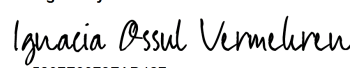
Summer 2025 will mark **ten years since the charity's first project**, and CatalyticAction is planning a series of special events to celebrate this important anniversary and reflect on a decade of impact.

Declaration

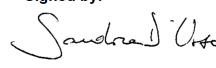
Andrea Rigon
Trustee – Chair
28-08-2025

Signed by:

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Ignacia Ossul Vermehren
Trustee
28-08-2025

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Sandra D'Urzo
Trustee
28-08-2025

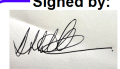
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Grace Nalty
Trustee
28-08-2025

Signed by:

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Andy Hilton
Trustee – Treasurer
28-08-2025

Signed by:

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Independent examiner's report on the accounts

Section A – Independent Examiner's Report

Report to the trustees/members of: CatalyticAction

On account the year ended: 31 October 2024

Charity number: 1169604

Set out on pages: 1-38

I report to the trustees on my examination of the accounts of the above charity for the year ended 31/10/2024.

Responsibilities and basis of report

As the charity trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act"). I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Signed: 

Date: 28/08/2025

Name: Olugbenga Coker

Relevant professional qualification(s) or body (if any): FCCA

Address: 1 Holmdale Road, Chislehurst Kent BR7 6BY



Section A – Statement of financial activities

Period start date: 01/11/2023 to 31/10/2024

		Unrestricted funds	Restricted income funds	Total funds	Prior year funds
		£	£	£	£
Incoming resources (Note 3)					
Income and endowments from:					
Donations and legacies		38,797	37,491	76,288	74,314
Charitable activities		105,178	21,689	126,867	196,773
Investments		3,044	-	3,044	1,525
Other		1,141	512	1,653	1,352
Total		148,160	59,692	207,852	273,964
Resources expended (Note 6)					
Expenditure on:					
Raising funds		8,835	-	8,835	13,336
Charitable activities		111,757	89,295	201,052	180,033
Total		120,592	89,295	209,887	193,369
Net income/(expenditure)		27,568	(29,603)	(2,035)	80,595
Net movement in funds		27,568	(29,603)	(2,035)	80,595
Reconciliation of funds:					
Total funds brought forward		113,964	49,316	163,280	82,682
Total funds carried forward		141,532	19,713	161,245	163,277



Section B – Balance sheet

Period start date: 01/11/2023 to 31/10/2024

	Unrestricted funds	Restricted income funds	Total this year	Total last year
	£	£	£	£
Current assets				
Debtors (Note 19)	-	-	-	-
Cash at bank and in hand (Note 24)	166,234	-	166,234	169,727
Total current assets	166,234	-	166,234	169,727
Creditors: amounts falling due within one year (Note 20)	4,989	-	4,989	6,450
Net current assets/(liabilities)	161,245	-	161,245	163,277
Total assets less current liabilities	161,245	-	161,245	163,277
Total net assets or liabilities	161,245	-	161,245	163,277
Funds of the Charity				
Restricted income funds (Note 27)	-	19,713	19,713	49,313
Unrestricted funds	141,532	-	141,532	113,964
Total funds	141,532	19,713	161,245	163,277

Signed by one or two trustees on behalf of all the trustees

Signature

Print Name

Date of approval

Signed by:

 6F9268643EEA46A...

Andrea Rigon

28/08/2025



Section C – Notes to the accounts

Note 1 – Basis of preparation

1.1 Basis of accounting

These accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts.

The accounts have been prepared in accordance with:

- ✓ the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014
- ✓ the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102)
- ✓ the Charities Act 2011

The charity constitutes a public benefit entity as defined by FRS 102.

1.2 Going concern

An explanation as to those factors that support the conclusion that the charity is a going concern;	<i>Not applicable</i>
Disclosure of any uncertainties that make the going concern assumption doubtful;	<i>Not applicable</i>
Where accounts are not prepared on a going concern basis, please disclose this fact together with the basis on which the trustees prepared the accounts and the reason why the charity is not regarded as a going concern.	<i>Not applicable</i>

1.3 Change of accounting policy

- ✓ The accounts present a true and fair view and the accounting policies adopted are those outlined in note 2.

1.4 Changes to accounting estimates

- ✓ No changes to accounting estimates have occurred in the reporting period (3.46 FRS 102 SORP).

1.5 Material prior year errors

- ✓ No material prior year error have been identified in the reporting period (3.47 FRS 102 SORP).



Note 2 – Accounting policies

2.2 Income

Recognition of income	Yes	No	N/a
These are included in the Statement of Financial Activities (SoFA) when: - the charity becomes entitled to the resources; - it is more likely than not that the trustees will receive the resources; and - the monetary value can be measured with sufficient reliability.	X		
Offsetting	Yes	No	N/a
There has been no offsetting of assets and liabilities, or income and expenses, unless required or permitted by the FRS 102 SORP or FRS 102.	X		
Grants and donations	Yes	No	N/a
Grants and donations are only included in the SoFA when the general income recognition criteria are met (5.10 to 5.12 FRS102 SORP).	X		
In the case of performance related grants, income must only be recognised to the extent that the charity has provided the specified goods or services as entitlement to the grant only occurs when the performance related conditions are met (5.16 FRS 102 SORP).	X		
Legacies	Yes	No	N/a
Legacies are included in the SOFA when receipt is probable, that is, when there has been grant of probate, the executors have established that there are sufficient assets in the estate and any conditions attached to the legacy are either within the control of the charity or have been met.			X
Government grants	Yes	No	N/a
The charity has received government grants in the reporting period			X
Tax reclaims on donations and gifts	Yes	No	N/a
Gift Aid receivable is included in income when there is a valid declaration from the donor. Any Gift Aid amount recovered on a donation is considered to be part of that gift and is treated as an addition to the same fund as the initial donation unless the donor or the terms of the appeal have specified otherwise.	X		
Contractual income and performance related grants	Yes	No	N/a
This is only included in the SoFA once the charity has provided the related goods or services or met the performance related conditions.	X		
Donated goods	Yes	No	N/a
Donated goods are measured at fair value (the amount for which the asset could be exchanged) unless impractical to do so.	X		
The cost of any stock of goods donated for distribution to beneficiaries is deemed to be the fair value of those gifts at the time of their receipt and they are recognised on receipt. In the reporting period in which the stocks are distributed, they are recognised as an expense at the carrying amount of the stocks at distribution.	X		
Donated goods for resale are measured at fair value on initial recognition, which is the expected proceeds from sale less the expected costs of sale, and recognised in 'Income from other trading activities' with the corresponding stock recognised in the balance sheet. On its sale the value of stock is charged against 'Income from other trading activities' and the proceeds from sale are also recognised as 'Income from other trading activities'.	X		



Goods donated for on-going use by the charity are recognised as tangible fixed assets and included in the SoFA as incoming resources when receivable.	X		
Gifts in kind for use by the charity are included in the SoFA as income from donations when receivable.	X		
Donated services and facilities	Yes	No	N/a
Donated services and facilities are included in the SOFA when received at the value of the gift to the charity provided the value of the gift can be measured reliably.	X		
Donated services and facilities that are consumed immediately are recognised as income with an equivalent amount recognised as an expense under the appropriate heading in the SOFA.	X		
Support costs	Yes	No	N/a
The charity has incurred expenditure on support costs.	X		
Volunteer help	Yes	No	N/a
The value of any voluntary help received is not included in the accounts but is described in the trustees' annual report.	X		
Income from interest, royalties and dividends	Yes	No	N/a
This is included in the accounts when receipt is probable and the amount receivable can be measured reliably.	X		
Income from membership subscriptions	Yes	No	N/a
Membership subscriptions received in the nature of a gift are recognised in Donations and Legacies.			X
Membership subscriptions which gives a member the right to buy services or other benefits are recognised as income earned from the provision of goods and services as income from charitable activities.			X
Settlement of insurance claims	Yes	No	N/a
Insurance claims are only included in the SoFA when the general income recognition criteria are met (5.10 to 5.12 FRS102 SORP) and are included as an item of other income in the SoFA.	X		
Investment gains and losses	Yes	No	N/a
This includes any realised or unrealised gains or losses on the sale of investments and any gain or loss resulting from revaluing investments to market value at the end of the year.	X		



2.3 Expenditure and liabilities

Liability recognition	Yes	No	N/a
Liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out resources and the amount of the obligation can be measured with reasonable certainty.	X		
Governance and support costs	Yes	No	N/a
Support costs have been allocated between governance costs and other support. Governance costs comprise all costs involving public accountability of the charity and its compliance with regulation and good practice.	X		
Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, e.g. allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.	X		
Grants with performance conditions	Yes	No	N/a
Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the SoFA once the recipient of the grant has provided the specified service or output.			X
Grants payable without performance conditions	Yes	No	N/a
Where there are no conditions attaching to the grant that enables the donor charity to realistically avoid the commitment, a liability for the full funding obligation must be recognised.			X
Redundancy cost	Yes	No	N/a
The charity made no redundancy payments during the reporting period.	X		
Deferred income	Yes	No	N/a
No material item of deferred income has been included in the accounts.	X		
Creditors	Yes	No	N/a
The charity has creditors which are measured at settlement amounts less any trade discounts	X		
Provisions for liabilities	Yes	No	N/a
A liability is measured on recognition at its historical cost and then subsequently measured at the best estimate of the amount required to settle the obligation at the reporting date	X		
Basic financial instruments	Yes	No	N/a
The charity accounts for basic financial instruments on initial recognition as per paragraph 11.7 FRS102 SORP. Subsequent measurement is as per paragraphs 11.17 to 11.19, FRS102 SORP.	X		



2.4 Assets

Tangible fixed assets for use by charity	Yes	No	N/a
These are capitalised if they can be used for more than one year, and cost at least £100			
They are valued at cost.	X		
The depreciation rates and methods used are disclosed in note 9.2.			
Intangible fixed assets	Yes	No	N/a
The charity has intangible fixed assets, that is, non-monetary assets that do not have physical substance but are identifiable and are controlled by the charity through custody or legal rights. The amortisation rates and methods used are disclosed in note 9.5			X
They are valued at cost.			X
Heritage assets	Yes	No	N/a
The charity has heritage assets, that is, non-monetary assets with historic, artistic, scientific, technological, geophysical or environmental qualities that are held and maintained principally for their contribution to knowledge and culture. The depreciation rates and methods used as disclosed in note 9.6.1.4.			X
They are valued at cost.			X
Investments	Yes	No	N/a
Fixed asset investments in quoted shares, traded bonds and similar investments are valued at initially at cost and subsequently at fair value (their market value) at the year end. The same treatment is applied to unlisted investments unless fair value cannot be measured reliably in which case it is measured at cost less impairment.			X
Investments held for resale or pending their sale and cash and cash equivalents with a maturity date of less than 1 year are treated as current asset investments	X		
Stocks and work in progress	Yes	No	N/a
Stocks held for sale as part of non-charitable trade are measured at the lower or cost or net realisable value.			X
Goods or services provided as part of a charitable activity are measured at net realisable value based on the service potential provided by items of stock.	X		
Work in progress is valued at cost less any foreseeable loss that is likely to occur on the contract.	X		
Debtors	Yes	No	N/a
Debtors (including trade debtors and loans receivable) are measured on initial recognition at settlement amount after any trade discounts or amount advanced by the charity. Subsequently, they are measured at the cash or other consideration expected to be received.	X		
Current asset investments	Yes	No	N/a
The charity has investments which it holds for resale or pending their sale and cash and cash equivalents with a maturity date less than one year. These include cash on deposit and cash equivalents with a maturity date of less than one year held for investment purposes rather than to meet short term cash commitments as they fall due.	X		
They are valued at fair value except where they qualify as basic financial instruments.	X		



Note 3 – Analysis of income

		Unrestricted funds	Restricted income funds	Total funds	Prior year funds
		£	£	£	£
Donations and legacies					
Donations and gifts – individuals		962	3,197	4,159	16,030
Donations - Corporates		7,830	17,218	25,048	27,708
Gift Aid		5	1,158	1,163	577
Grants from governments/other charities		30,000	15,918	45,918	30,000
Total		38,797	37,491	76,288	74,315
Charitable activities					
Fees for charitable activities		105,178	21,689	126,867	196,773
Total		105,178	21,689	126,867	196,773
Other trading activities					
Other (exchange gains)		1,141	512	1,653	1,352
Total		1,141	512	1,653	1,352
Income from investments					
Interest income		3,044	-	3,044	1,525
Total		3,044	-	3,044	1,525
TOTAL INCOME		148,160	59,692	207,852	273,965



Note 4 – Analysis of income from charitable grants

Fund name	Description	This year
		£
DPU housing workshop	Housing workshop expenses.	-
EcoHub	Development of a play space in Beirut made using recycled materials.	-
Inclusive playgrounds	Development of 3 inclusive playgrounds. Funded by UNICEF and in partnership with Humanity & Inclusion.	13,696
Impact Lebanon (4th cycle)	Implementation of a program with children for the co-design of safe spaces in Karantina.	-
Safe spaces for girls	Working with adolescent girls in Karantina to develop safe public spaces.	16,908
PROCOL Lebanon (RELIEF Centre) interventions	Facilitation for 2 built interventions in Beirut as part of our research collaboration with PROCOL Lebanon.	-
PROCOL Lebanon expenses	Expenses as part of our work with PROCOL Lebanon.	101
Maintaining past built interventions	Expenses to maintain 3 strategic built interventions implemented by CatalyticAction.	19,943
Rihla initiative	Small grant to fund activities for children.	617
Mauj 2.0	Fund to support the expansion of the Mauj intervention implemented by CatalyticAction in 2022.	1,510
OPE expenses	Expenses for OPE travel.	94
Botnar Cairo	Travel expenses to attend Botnar meeting in Cairo.	-
HUD conference	Travel expenses to attend HUD conference in Geneva.	317
Holcim human rights impact assessment	Fee to deliver a participatory assessment of Holcim activities in Lebanon.	5,267
CSC education grant	Grant to support the education of children in Lebanon who cannot afford the basic costs to attend school (e.g. transports, books).	-
Emergency response in Karantina	Fund to support CatalyticAction's activities in response to the war in Lebanon.	1,237
TOTAL		59,691

Fund name	Description	Last year
		£
AICS Ouzai	Funded by AICS the project objective was to raise awareness about climate change through participatory art with youth.	9,338
Housing workshop	Housing workshop expenses.	3,550
PROCOL exhibition	Exhibition design and implementation to showcase the work of PROCOL Lebanon.	8,000
PROCOL expenses	Expenses as part of our work with PROCOL Lebanon.	2,378
Shelter Forum	Honorarium to attend the MENA Shelter Forum in Jordan.	1,134



UAF	Fund to work with women in Karantina around empowerment and their rights to public spaces.	6,648
Beit el Baraka	Rehabilitation of a public park in Beirut.	7,682
Castel Volturno	Development of a sport-leisure outdoor space for the Black&White association in Castel Volturno (Italy), working with children.	3,294
EcoHub	Development of a play space in Beirut made using recycled materials.	14,000
H&I	Development of 3 inclusive playgrounds. Funded by UNICEF and in partnership with Humanity & Inclusion.	52,960
Impact 4	Implementation of a program with children for the co-design of safe spaces in Karantina.	16,506
Injaz Mina Park	Rehabilitation of a public park in El Mina.	2,356
Karantina safe spaces for girls	Working with adolescent girls in Karantina to develop safe public spaces.	19,420
Stairs activities	Grant for carrying out 3 community activities on the newly rehabilitated public stairs in Beirut (as part of UN-Habitat Beirut stairs project).	639
TOTAL		147,903



Note 6 – Analysis of expenditure

Analysis	This year			Last year		
	Unrestricted funds	Restricted income funds	Total funds	Unrestricted funds	Restricted income funds	Total funds
	£	£	£	£	£	£
Expenditures on raising funds						
Incurring seeking donations & grants	8,835	-	8,835	13,336	-	13,336
Total expenditure on raising funds	8,835	-	8,835	13,336	-	13,336
Expenditure on charitable activities						
Design & Build	43,917	35,672	79,589	30,042	41,330	71,372
Research and advocacy	47,576	38,645	86,221	30,558	41,360	71,918
Support costs	20,264	14,978	35,242	15,495	21,248	36,743
Total expenditure on charitable activities	111,757	89,295	201,052	76,095	103,938	180,033
TOTAL EXPENDITURE	120,592	89,295	209,887	89,431	103,938	193,369

Note 10 – Details of certain items of expenditure

10.1 Fees for examination of the accounts

	This year	Last year
	£	£
Independent examiner's fees	1,000	1,000

Note 11 – Paid employees

11.1 Staff Costs

	This year	Last year
	£	£
Salaries and wages	111,195	104,995
Social security costs	13,223	12,404
Pension costs (defined contribution scheme)	7,666	6,821
Other employee benefits	-	-
Total staff costs	132,084	124,220

No employees received employee benefits (excluding employer pension costs) for the reporting period of more than £60,000.



11.2 Average head count in the year

		This year	Last year
		Number	Number
The parts of the charity in which the employees work	Fundraising	-	-
	Charitable activities	6	7
	Governance	-	-
	Other	-	-
	Total	6	7

Note 12 – Defined contribution pension scheme or defined benefit scheme accounted for as a defined contribution scheme

12.1

	This year	Last year
	£	£
Amount of contributions recognised in the SOFA as an expense	7,666	6,820

Pensions contribution are treated as employment cost and charged to the relevant projects on the basis of time spent by the staff members working on those projects.

Note 14 – Tangible fixed assets

14.1 Cost or valuation

	Computer Equipment	Total
	£	£
At the beginning of the year	3,553	3,553
At the end of the year	3,553	3,553

14.2 Depreciation and impairments

	Computer Equipment	Total
	£	£
At the beginning of the year	3,553	3,553
At the end of the year	3,553	3,553



Note 19 – Debtors and prepayments

19.1 Analysis of debtors

	This year	Last year
	£	£
Prepayments and accrued income	-	-

Note 20 – Creditors and accruals

20.1 Analysis of creditors

	Amounts falling due within one year		Amounts falling due after more than one year	
	This year	Last year	This year	Last year
	£	£	£	£
Accruals and deferred income	3,989	5,450	-	-
Other creditors	1,000	1,000	-	-
Total	4,989	6,450	-	-

Note 24 – Cash at bank and in hand

	This year	Last year
Cash at bank and in hand	£	£
Triodos bank	144,533	123,513
Co-operative bank	16,190	2,839
PayPal GBP	1,545	-
PayPal EUR	-	-
Wise EUR	86	450
Wise GBP	456	4,557
Wise USD	106	26,775
Cash USD	3,317	11,592
Cash EUR	-	-
USD Bank	-	-
Transferwise	-	-
LBP cash	1	1
Total	166,234	169,727



Note 27 – Charity funds

27.1 Details of material funds held and movements during the CURRENT reporting period

* Key: PE - permanent endowment funds; EE - expendible endowment funds; R - restricted income funds, including special trusts, of the charity; and U - unrestricted funds

Fund name	Type PE, EE, R or UR*	Purpose and Restrictions	Fund balances brought forward	Income	Expenditure	Fund balances carried forward
			£	£	£	£
DPU housing workshop	R	Housing workshop expenses.	1,494	-	(1,494)	0
EcoHub	R	Development of a play space in Beirut made using recycled materials.	4,295	-	(4,295)	0
Inclusive playgrounds	R	Development of 3 inclusive playgrounds. Funded by UNICEF and in partnership with Humanity & Inclusion.	21,441	13,696	(35,137)	0
Impact Lebanon (4th cycle)	R	Implementation of a program with children for the co-design of safe spaces in Karantina.	1,401	-	(1,401)	0
Safe spaces for girls	R	Working with adolescent girls in Karantina to develop safe public spaces.	15,335	16,908	(33,944)	(1,701)
PROCOL Lebanon (RELIEF Centre) interventions	R	Facilitation for 2 built interventions in Beirut as part of our research collaboration with PROCOL Lebanon.	2,750	-	(2,750)	0
PROCOL Lebanon expenses	R	Expenses as part of our work with PROCOL Lebanon.	-	101	(101)	0
Maintaining past built interventions	R	Expenses to maintain 3 strategic built interventions implemented by CatalyticAction.	-	19,944	(3,510)	16,434
Rihla initiative	R	Small grant to fund activities for children.	-	617	(617)	0
Mauj 2.0	R	Fund to support the expansion of the Mauj intervention implemented by CatalyticAction in 2022.	-	1,510	-	1,510



OPE expenses	R	Expenses for OPE travel.	-	94	(94)	0
Botnar Cairo	R	Travel expenses to attend Botnar meeting in Cairo.	-	-	(367)	(367)
HUD conference	R	Travel expenses to attend HUD conference in Geneva.	-	317	(317)	0
Holcim human rights impact assessment	R	Fee to deliver a participatory assessment of Holcim activities in Lebanon.	-	5,267	(5,267)	0
CSC education grant	R	Grant to support the education of children in Lebanon who cannot afford the basic costs to attend school (e.g. transports, books).	2,600	-	-	2,600
Emergency response in Karantina	R	Fund to support CatalyticAction's activities in response to the war in Lebanon.	-	1,237	-	1,237
TOTAL			49,316	59,691	(89,294)	19,713

Last year

Fund name	Type PE, EE, R or UR*	Purpose and Restrictions	Fund balances brought forward	Income	Expenditure	Fund balances carried forward
			£	£	£	£
AICS Ouzai	R	Development of a design guide to promote play in cities.	-	9,338	(9,338)	0
Housing workshop	R	Housing workshop expenses.	-	3,550	(2,056)	1,494
PROCOL exhibition	R	Exhibition design and implementation to showcase the work of PROCOL Lebanon.	-	8,000	(8,000)	0
PROCOL expenses	R	Expenses as part of our work with PROCOL Lebanon.	-	2,378	(2,378)	0
Shelter Forum	R	Honorarium to attend the MENA Shelter Forum in Jordan.	-	1,134	(1,134)	0
UAF	R	Fund to work with women in Karantina around empowerment and their rights to public spaces.	-	6,648	(6,648)	0



Beit el Baraka	R	Rehabilitation of a public park in Beirut.	-	7,682	(7,682)	0
Castel Volturno	R	Development of a sport-leisure outdoor space for the Black&White association in Castel Volturno (Italy), working with children.	-	3,294	(3,294)	0
EcoHub	R	Development of a play space in Beirut made using recycled materials.	-	14,000	(9,705)	4,295
H&I	R	Development of 3 inclusive playgrounds. Funded by UNICEF and in partnership with Humanity & Inclusion.	-	52,960	(31,518)	21,441
Impact 4	R	Implementation of a program with children for the co-design of safe spaces in Karantina.	-	16,506	(15,105)	1,401
Injaz Mina Park	R	Rehabilitation of a public park in El Mina.	-	2,356	(2,356)	0
Karantina safe spaces for girls	R	Working with adolescent girls in Karantina to develop safe public spaces.	-	19,420	(4,085)	15,335
Stairs activities	R	Grant for carrying out 3 community activities on the newly rehabilitated public stairs in Beirut (as part of UN- Habitat Beirut stairs project).	-	639	(639)	0
RELIEF interventions	R	Facilitation for 2 built interventions in Beirut as part of our research collaboration with PROCOL Lebanon.	2,750	-	-	2,750
CSC education grant	R	Grant to support the education of children in Lebanon who cannot afford the basic costs to attend school (e.g. transports, books).	2,600	-	-	2,600
TOTAL			5,350	147,903	(103,938)	49,316