



CatalyticAction

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CatalyticAction Trustees' Annual Report

Financial year: 2021-2022

Charity number: 1169604





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Introduction

The team at CatalyticAction is proud to have successfully completed its sixth year of operations, and to continue to bring about positive change through participatory design and research that empower communities to disrupt conditions of poverty and inequality.

The Board of Trustees is extremely grateful to every single person who contributed to bring the CatalyticAction's vision and ambitions to reality, such as volunteers, local researchers and community members, who offered vital contributions to the charity's activities.

The Board of Trustees would also like to thank all of the donors who believed in the charity's vision and financially supported its activities.

Since 2015, CatalyticAction has been able to support disadvantaged and disenfranchised communities through 58 projects, bringing positive change to thousands of people. In particular, it has directly engaged 1.600 children and youth in participatory activities and implemented 43.000 square meter of play spaces. In the year 2021-2022, the charity initiated 7 new projects, completed 11 (some of which started in 2021). 2 projects will be completed in 2023. The charity also continued working on 1 ongoing research project.



Structure, Governance and Management

Type of governing document

The charity is controlled by its governing document, a Constitution.



Legal structure

The charity is constituted as a Charitable Incorporated Organisation (CIO) whose only voting members are its charity Trustees.

Recruitment and appointment of new Trustees

Trustees are appointed and recruited by the existing Trustees.

Organisational Structure

The organisational structure comprises a Board of Trustees (formed by four trustees), seven core staff members, two consultants, three volunteers. Other staff are contracted according to the needs of each project.

Related parties

CatalyticAction works with partner NGOs, INGOs, charities, development agencies, and universities in the UK and overseas. CatalyticAction also partners with private companies, who provide professional pro-bono advice to assist the delivery of the charity projects.

Risk Management

Trustees perform periodic review of the risks facing the charity and put measures in place to mitigate the risks. The principal risks identified are programmatic risks and compliance risks.

The Board of Trustees together with the Senior Management Team assess the risks of any new project before allocating financial resources to it. Before entering a new partnership, the charity conducts a partner assessment. When working overseas, we seek advice from FCO as well as from local sources and work with our local partners to assess the risks of each new project. Context analysis and conflict sensitivity approaches are the foundation of the development of our interventions.

CatalyticAction carries out a health and safety risk assessment for each project. In response to the covid-19 pandemic, CA developed health and safety procedures to be able to continue to conduct participatory activities while respecting social distancing and other procedures aimed at limiting the spread of covid-19. Procedures are in place to ensure compliance with health and safety standards for the charity staff and volunteers undertaking work on behalf of CatalyticAction. These procedures always comply with local laws and guidelines as well as best international practices.

CatalyticAction follows research ethics and data protection procedures which have been developed in line with UK and local regulations. Policies and procedures are in place to ensure the safety of vulnerable children and adults who are engaged directly or indirectly in the work of the charity.

CA trains staff and any person doing work on behalf of the charity to comply with the charity's policies and procedures.

CatalyticAction is insured to cover staff travelling overseas. The insurance policy has been specifically tailored to the charity's activities to cover employer's liability insurance, public liability insurance and trustee liability insurance.

The charity follows a rigorous financial management system to ensure that funds are spent following the charity's objectives and the project-specific donor's requirements.

List of policies and procedures

- Anti-corruption and bribery policy
- Conflict of interest policy
- Complaint procedures
- HR policies and procedures
- Procurement policy and procedures
- Environmental policy
- H&S policy
- Safeguarding policy and procedures
- Partners assessment policy
- Covid-19 procedures
- Data protection policy
- Insurance policy

These policies and procedures are periodically reviewed to ensure that they continue to meet the needs of the charity.





Objectives and Activities

Objectives and Aims

As per constitution, the objectives of CatalyticAction are to ensure the relief and assistance of people in any part of the world who are the victims of war or natural disaster, trouble, or catastrophe in particular but not exclusively by:

- a. providing design services;
- b. providing advice on building housing and accommodation and public and private open spaces;
- c. providing or assisting in the provision of education, training, advocacy and advice; and
- d. the provision of any other such charitable services as the Trustees consider fit in furtherance of the said object.

We use design and architecture to empower vulnerable children, youth and their communities. We achieve this through built and research projects, delivered using a participatory approach that engages local communities.

We work with communities to produce dignified built environments where everyone can take part in the creation of equitable, inclusive and sustainable communities. Through community engagement we build local human capacity that ensures our work has a lasting positive impact.

Participation is at the core of our approach. We believe that to generate sustainable and just interventions, people's and children's visions and ideas must drive interventions. This is why we developed context-specific participatory tools to meaningfully engage with communities in each step of a project cycle.

We work within strategic partnerships where we provide the following services:

- Design & Build
- Participation
- Research
- Advocacy

Significant activities

CatalyticAction's primary charitable contribution is to equip communities with skills in participatory design and construction to empower them to alleviate conditions of poverty and inequalities.

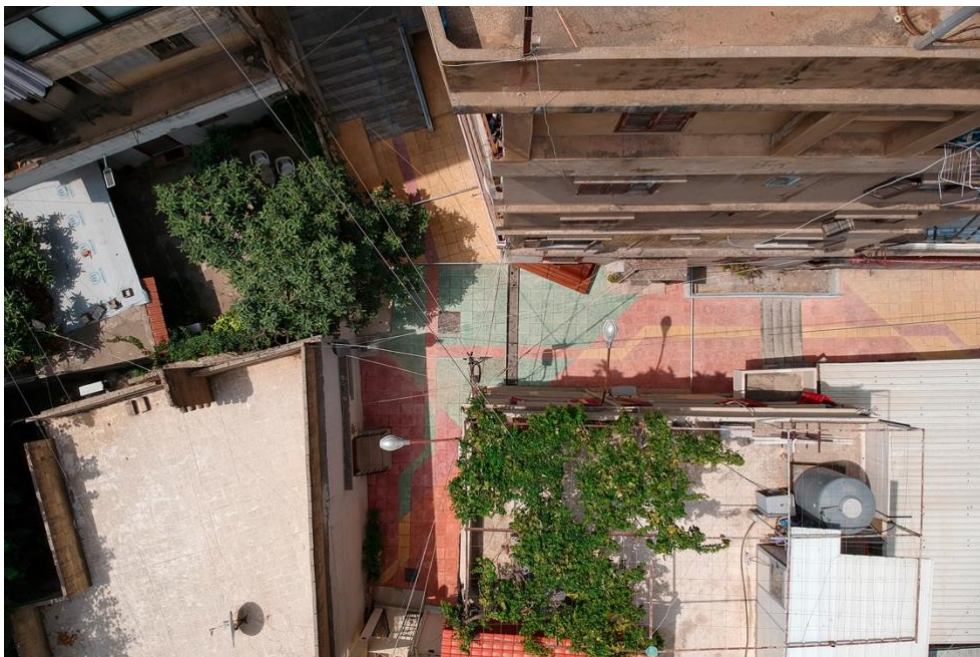
The charity has produced a curated impact report for 2022, which can be viewed here:

<https://www.catalyticaction.org/wp-content/uploads/2023/02/CatalyticAction-Impact-report-2022.pdf>



CatalyticAction has been focusing its activities on providing built facilities that can provide long-term impact for the communities involved. CatalyticAction has also worked on a number of research projects, for which the overall aim was to develop the charity's knowledge of topics that are strictly linked to the charity's practice. Engaging in research also aimed at influencing partners' research practices towards a more participatory engagement of communities that looks at how can empowerment be achieved through physical interventions.

A significant part of our activities focused on the response to the Beirut Port Explosion that happened on the 4th August 2020. Given our previous experience working with the affected communities in Beirut, as well as our expertise on participatory design, we have been able to provide a significant contribution to the reconstruction of public spaces as well as community cohesion after this disaster.



Achievements and Performance

In the year 2021-2022 CatalyticAction worked on 13 distinct projects, including 6 research projects (of which one started in 2018). All of the projects, including research, involved extensive activities of community engagement. For built projects, community members and local partners were involved in the design process from inception to implementation. This approach ensured the long-term sustainability of the projects as both community members and local partners acquired knowledge and skills essential for their long-term operation.

CatalyticAction monitors implemented projects with the support of its local partners. Monitoring and evaluation is carried out mostly through qualitative interviews by our local partners. As they are the ones who will use the spaces built by CatalyticAction on a daily basis, they can provide valuable feedback on the operation of the projects implemented. The charity also conducts regular site visits to its completed projects to assess their impact.

The projects

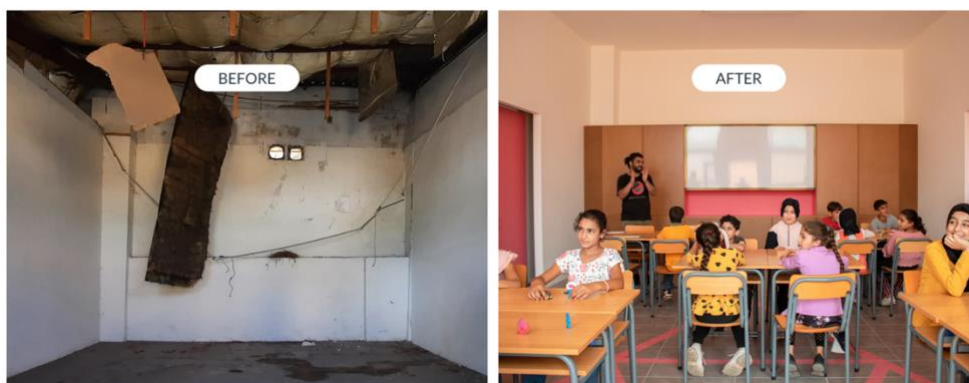
Educational Centre

Karantina - Beirut, Lebanon

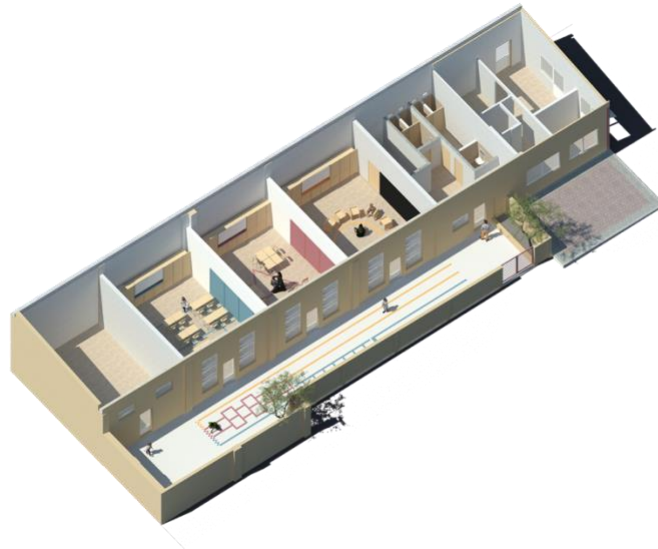
September 2021 – May 2022 (9 months)

This project aimed at setting up an informal indoor learning space in Karantina to answer the lack of educational facilities in the neighbourhood. The design was conducted in collaboration with the local community and key stakeholders through different co-design sessions. In particular the participatory design activities were structured to aim at restoring the participants' connection to physical learning and help them imagine their ideal, post-covid-19 learning space based on their individual and collective needs and aspirations.

The project rehabilitated and transformed an unused public building that was heavily damaged into a child friendly, playful and safe space.



Almost two years after the catastrophic event, many buildings in the neighbourhood remained destroyed with no clear plans for rehabilitation. Reusing existing buildings is one of the key elements in the implementation of built interventions with a low environmental impact. In close collaboration with the community and the municipality, we were able to identify the site of intervention: a derelict storage space.



We adapted the existing layout of the building to create new spatial configurations that enable a variety of activities. The result of this project is a child-friendly multipurpose space, where children, youth and the wider community can meet and engage in activities, contributing to both improved resilience and mental health.





Project size (in square metres): 370 m²

Project partners:

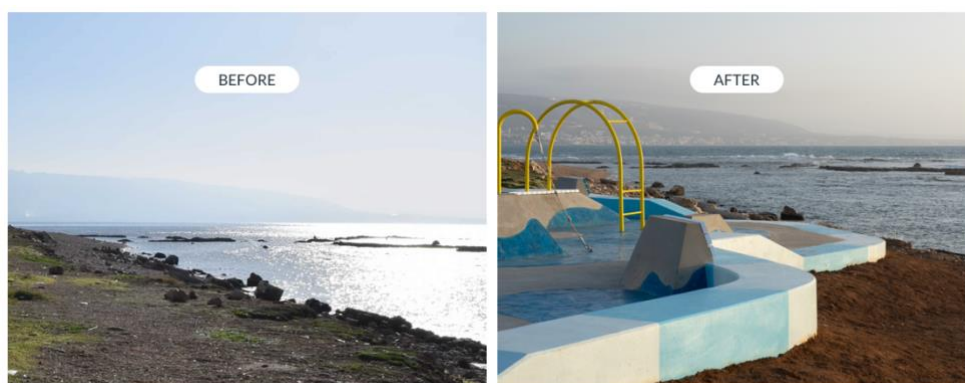
- Terre des Hommes Italia
- Municipality of Beirut
- Agenzia Italiana per la Cooperazione allo Sviluppo (*funding*)

Mina Participatory Spatial Intervention

El Mina, Lebanon

July 2021 – May 2022 (11 months)

The corniche of El Mina is one of the few public spaces in the city that is accessible at any time of the day and used by diverse communities. This project focused on an area of the corniche that is near some of the most vulnerable neighbourhoods of El Mina. While part of the corniche was refurbished, the section we selected to work on lacks vital infrastructure.



This project is underpinned by a participatory approach which engages [citizen scientists](#) in the research, design, activation and monitoring phases. Starting with research, citizen scientists carried out space use observations to get a better understanding of the site. The next part of the project saw citizen scientists come up with design ideas and develop the design brief of this intervention. They observed a lack of seating, with users of the space having to bring their own chairs and tables. Other important aspects they thought could be improved were creating an infrastructure that is more suitable for children and wheelchair users, a place that is safe and accessible for all.

Building on the design brief we developed the preliminary design that was presented in a series of design consultations with citizen scientists, the municipality, as well as the public on the site of intervention. The feedback collected during these consultations was then incorporated into the final design. The final design consists of three different stations spread across the corniche to enhance existing uses of the space, creating a leisure infrastructure for all, a child friendly space, a safe and accessible space to all. Reflecting the name of the project MAUJ (waves in Arabic), the design for these spaces is influenced by the sea. Each station is bordered by a long, multi-level bench which can be used to sit on and play along.

The bench is made out of concrete dyed in shades of blue to enhance the feeling of proximity to the sea.



The floor of these spaces is interspersed with blue cement flooring representing water. Amongst the water there are a number of different 'rocks' on which children can play, climb up the rocks and jump off them into 'water'. This is enabled through steel components that create ladders to climb with and poles to slide down. One of the stations also has speaking pipes that have the look of periscopes extending from the water. To increase accessibility, access ramps were added in front of each station. Fish silhouettes were painted on the sidewalk connecting the stations in a fun promenade. A windmill attracts passers-by from a far distance, inviting them to come and enjoy the space and the beautiful sea view.



We used local material and hired local skilled labourers to boost the local economy, develop local skills and increase the sense of ownership. The citizen scientists conducted site supervisions and observations during the construction to monitor the interaction of users of

the corniche with the new intervention. We also planned a series of community activities to [activate the space](#) post implementation.



Project size (in square metres): 290 m²

Project partners:

- RELIEF Centre
- El Mina Municipality
- Waldensian Church of Italy - Otto per Mille (*funding*)

Public Space as a Means to Mitigate Conflict

Majdal Anjar, Lebanon

September 2021 – May 2022 (9 months)

We tailored a [placemaking methodology](#) as part of International Alert's program 'Creating Space for Peace' in the town of Majdel Anjar in the Bekaa Valley, Lebanon. Working with the youth in Majdel Anjar, this project began with training sessions in which participants got familiar with the project and learned about placemaking, social research, participatory design, and public space.



The youth selected the site of intervention: an unrehabilitated section of a public park in Majdel Anjar. They conducted field observations to better understand its users and uses. In a design training session, the youth developed their design ideas. The preliminary design was ready for the youth group to present to the municipality and the community in a public design consultation. The final design was prepared based on the feedback received.

The public space design centres around a quiet seating area offering different seating options for individual or group activities. It includes tables that can be used for deskwork or for playing board games, the table is designed to accommodate wheelchair users. A steel shading structure covers a part of the amphitheatre, and trees are planted to provide some shade.



An active zone was developed along the existing oval path, this includes distance markings on the floor to encourage walking or running, two children play stations which include speaking pipes and monkey bars, and playful concrete stumps. To improve accessibility to and within the public space, accessible paths were incorporated. We also added colourful mosaic tiles on the benches, the amphitheatre and floor as a visually attractive link across the site.

As part of the construction phase of this project, we trained some of the youth group on site supervision to help monitor the progress of work. Local workers were hired from the town and its surroundings. As the construction was completed, we worked with the youth to activate the public space. We concluded with a reflection on the impact of this project on youth and their wider community.



Project size (in square metres): 2,420 m²

Project partners:

- International Alert
- Majdal Anjar Municipality
- Youth Dialogue Group (Majdal Anjar)
- Swiss Embassy in Beirut (*funding*)

Public Stairs Rehabilitation

Beirut, Lebanon

June 2021 – July 2022 (13 months)

This project aimed to rehabilitate and enhance the social activities on the stairs of St Nicholas, Vendome and Laziza in the neighbourhoods of Mar Mikhael and Gemmayzeh, Beirut. This was achieved by fixing damages, adding furniture, increasing play opportunities and improving accessibility.



Through a series of participatory workshops with the stairs users, the design for this project involved direct engagement with residents of these neighbourhoods with a focus on using Minecraft to co-design with youth.



The designs incorporated creative seating options spread along the stairs, in strategic locations, to enable the users to enjoy the social character of the stairs. A landmark shade structure and a stage were designed to facilitate social and cultural activities.

To increase accessibility, especially for the elderly residents, handrails were added. To make the stairs more playful, we integrated interactive sensory play items such as speaking pipes, rolling spheres and built a slide. We also added coloured tiles to create playful floor spaces for gathering and to bring a variety of colour to the staircases.



Once the construction was completed, we activated these public space interventions through community activities. These activities enhanced the community's sense of belonging to the space and created opportunities for community building.

Project size (in square metres): 1,520 m²



Project partners:

- UN Habitat Lebanon
- Block by Block
- UNIDO
- Municipality of Beirut

Playground to Cope and Thrive

Kurdistan region, Iraq

January 2022 – October 2022 (10 months)

We partnered with Habibi International to co-design a playground in the Bersive refugee camp in the Kurdistan region in Iraq. This project sought to capacitate the local community through the co-designing and building of a playground following a series of virtual training and coordination sessions.



We trained four facilitators who engaged children in co-design activities to understand their needs and vision for their new playground. The impact of this learning process has continued beyond the completion of the playground with the facilitators still using the engagement tools they learned to work with students in the classrooms.

Learning from the input of children, facilitators and our partners, we translated the ideas into a technical design. The design was based on the available skill set and materials. The design aimed to transform a courtyard into a space where children could play a wide range of games.



Starting from ball games, to different sensory wall games such as the xylophone, as well as offering elements that trigger imagination and role play such as the steering wheel. The playground also offers opportunities for everyone to sit and relax through several seating options.



For the construction, our partners hired local builders to implement the project. We explained the design details and guided the implementation through direct communication with the foreman in charge.

Project size (in square metres): 220 m²

Project partners:

- Habibi International

School Courtyard Rehabilitation

Kamed El Laouz & Ghazze, Lebanon

February 2022 – June 2022 (5 months)

We worked in partnership with the Society for Social Support and Education (SSSE) on the rehabilitation of two of their schools' courtyards in Kamed El Laouz and Ghazze in Bekaa, Lebanon. School courtyards are very important spaces for socialising, relaxing, engaging in physical activities, learning and most importantly having fun.



In Kamed El Laouz we rehabilitated the indoor toddlers' playground and the outdoor elementary school courtyard. We rehabilitated the outdoor courtyard by animating it to encourage a variety of activities that benefit all students.

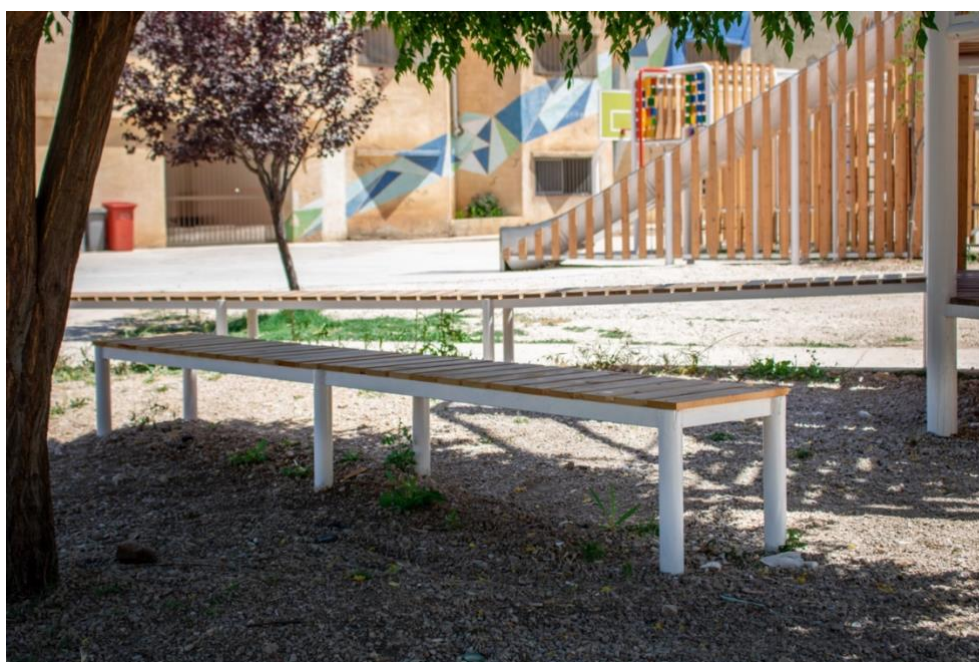


The design was developed through participatory activities with the students, teachers and our partner, and it focused on creating different play areas: a group sports play area encouraging sports activities such as running, football, basketball; a resting, learning and performance area with an outdoor amphitheatre and a stage; an active play area equipped with sloped volumes, pull up bars, and tree stumps; and an exploratory, quiet and natural area developed around a large tree and animated by adding play elements such as speaking pipes.



We also enlarged the seating area running all around the courtyard, incorporated shading elements, water taps and animated the space with colourful floor paint. The rehabilitation included fixing the water drainage.

In Ghazze, we conducted maintenance on the [playground](#) we built in 2017. Together with the maintenance we also incorporated new play elements to address the school's and community's needs such as the addition of a new shade to cover the amphitheatre.





Project size (in square metres): 1,200 + 1,460 m²

Project partners:

- Society for Social Support and Education
- Arche Nova (*funding*)

Supporting Inclusive and Integrated Recovery in Karantina

Karantina – Beirut, Lebanon

November 2021 – February 2022 (4 months)

The project sought to develop and implement citizen science-led research in the neighbourhood of Karantina, Beirut. The aims of this project were to capacitate the local community, to identify the needs within their neighbourhood's public spaces and to develop ways in which residents can participate in the design of more inclusive and resilient public spaces. The research focus area was on public spaces formed of street nodes and their users' diverse experiences.



The project involved preparing the Public Spaces Survey Toolkit and selecting the locations for the study. The toolkit was adapted from the Ghel's Institute Public Life Tools that were developed to conduct observations of public spaces to gain further understanding of public life. The selected offer an equal representation of the neighbourhood's diverse areas.





We recruited 10 citizen scientists (local researchers) who were trained throughout the different phases of the project. They collected the data and contributed to the analysis through a series of research consultations, which involved contributions from a wider group of community members.

Co-designed public space interventions in Karantina had a positive impact on the community and restored hope for serious change. This [research highlighted](#) the importance of improving public spaces in Karantina, and offers ample data to inform future interventions in the area.

Project partners:

- UNDP
- Karantina neighbourhood committee

Learn more: [Blog post](#)

Prosperity Index

El Mina, Lebanon

January 2021 – July 2022 (19 months)

As part of our collaboration with the RELIEF Centre at the Institute for Global Prosperity (University College London), the project explored what prosperity means for people and how it can be achieved inclusively to benefit all residents of El Mina, a coastal city located in the North Governorate of Lebanon.



We adopted a participatory approach where data was collected by citizen scientists (local researchers) and used to develop urban interventions that address their own community's needs and to create positive change in the neighbourhoods. We recruited 18 citizen scientists who were an integral part of the research process. They provided consultations to prepare surveys, and played an active role in conducting the data collection, analysing it.

The data collection phase included an infrastructure survey, a building condition survey, household surveys, qualitative interviews, and focus group discussions. The household survey sampled 1,023 households across 22 neighbourhoods in El Mina: in both Mina 3 and Mina Jardins cadastres.



To address some of the challenges to prosperity in the city of El Mina we tailored a participatory spatial intervention which harnessed the potential of the corniche, a sea promenade, as a public space for everyone. We also hosted a town hall meeting to present the research back to the community, key stakeholders and local authorities and discuss together how the research data can inform future projects in El Mina.

Project partners:

- UCL PROCOL Lebanon
- RELIEF Centre
- Institute for Global Prosperity
- El Mina Municipality
- UK's Economic and Social Research Council (*funding*)
- The British Academy (*funding*)

Learn more: [Project report](#)

Healthy Park Framework

London, UK

September 2022 – October 2022 (2 months)

We ran a community engagement workshop in Kilburn Grange Park in London to test two of the characteristics of the Healthy Parks Framework: 'Open and Communicated to all' and 'Welcoming and Inclusive'. This framework is designed to help park managers and residents better understand their own parks and plan healthy parks for the future.



We engaged a diverse group of 34 park users who were residents, visitors and passers-by. We learned about their experiences using the park. Children were encouraged to join through a fun drawing activity using giant colourful chalk.

Some participants shared with us how the park helps them cope with the daily struggles. For instance, the outdoor gym area is attractive to many, there is no need to pay a fee to exercise and this was essential especially with the rising cost of living in the UK. Similarly, the old playground area represents a safe space for mothers to meet and enjoy their time while their children play nearby.

Such engagements contribute heavily to a truly impactful research project. Working with communities and giving them a platform to participate in research, enables them to contribute to decisions that affect their lives.





Project partners:

- Development Planning Unit (at UCL)
- Institute for Environmental Design and Engineering (at UCL)
- Camden Council

Play Spaces for IDPs in Ukraine

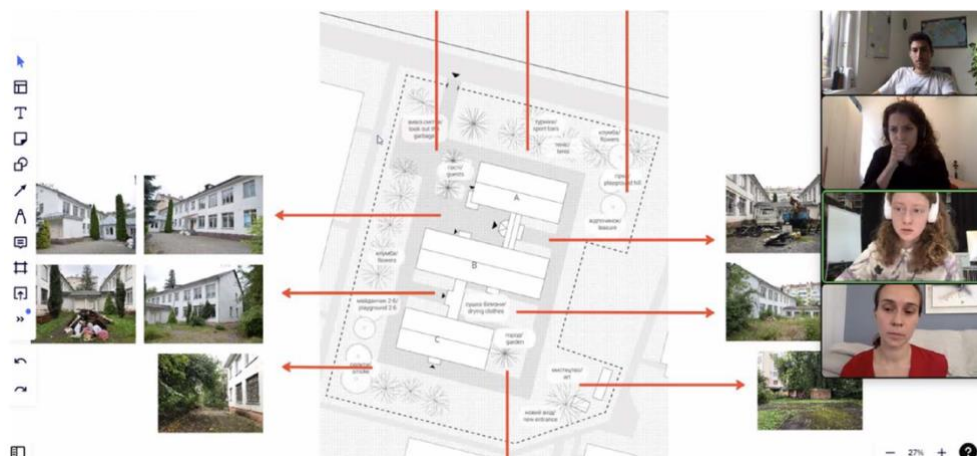
Ivano-Frankivsk, Ukraine

July 2022 – October 2022 (4 months)

We have collaborated with CO-HATY in Ukraine to support the co-design of a play area in a housing project that hosts internally displaced people (IDP). CO-HATY is a local collective that has been renovating existing buildings to provide comfortable living conditions for people in need.

Our collaboration focussed on the rehabilitation of a former kindergarten in Ivano-Frankivsk to provide good homes for 140 internally displaced people. We have been working with the CO-HATY team to support them in developing a set of co-design activities for the rehabilitation of the outdoor spaces. After analysing the results from the participatory design activities, we provided support for the technical design phase, sharing our expertise in designing spaces for children.

Regarding the design of the space, we discussed with the CO-HATY team about the different types of play that they could aim to enable, including physical, imaginative and collaborative play. We then provided practical examples of how we achieved this in our most recent projects in Lebanon, focusing also on inclusive play. The playground will be built toward the end of 2022/early 2023.



Project partners:

- CO-HATY



ONGOING

The following projects started in the 2021-2022 and will be completed in 2022-2023.

Arup Playful Guide

January 2022 – May 2023 (16 months)

We have partnered with Arup to develop a guide that can help practitioners to embed play in city design and planning. The guide will illustrate a broad range of possibilities to design for play in different urban spaces, and for people of different ages, abilities, and identities.

The guide is scheduled to be published in July 2023.

Project partners:

- Arup
- the LEGO Foundation
- PlacemakingX

Mar Mikhael citizen scientist-led intervention

Mar Mikhael – Beirut, Lebanon

March 2022 – March 2023 (12 months)

The Mar Mikhael citizen scientists-led intervention is a project developed and implemented in partnership with PROCOL Lebanon (previously the RELIEF centre) with the aim to support a small group of citizen scientists to lead on an intervention in the neighbourhood and addresses some of the key vulnerabilities that were identified as part of the research project: “Assessing vulnerabilities for urban recovery solutions in Beirut post-explosion”.

The citizen scientists developed a social program they named “Mayyel initiative” dedicated to the elderly community in Mar Mikhael. The intervention aimed at enhancing the elderly’s sense of belonging to their neighbourhood and reconnecting them to one another through social communal activities e.g.: neighbourhood dinners, cultural events, outings and door-to-door meetings.

Project partners:

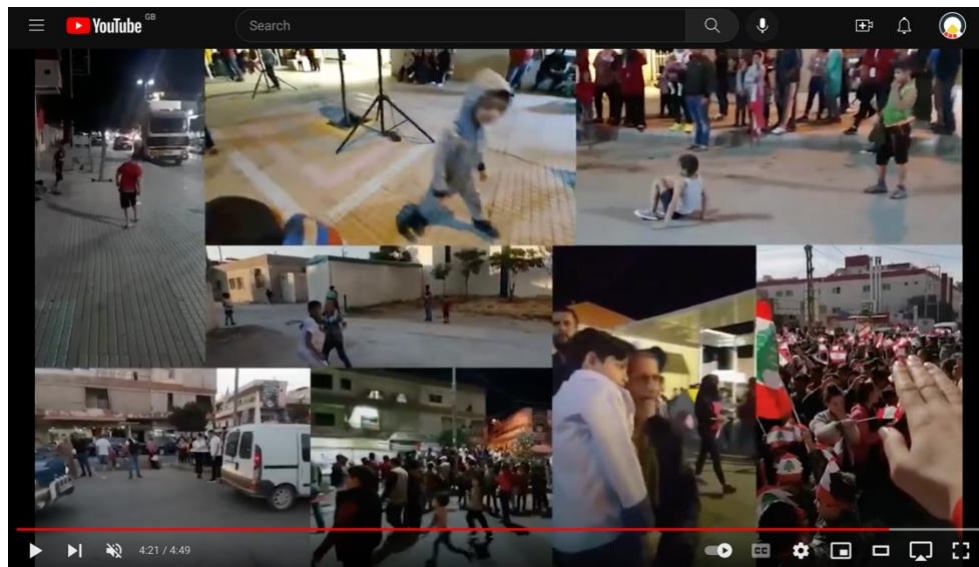
- PROCOL Lebanon

RELIEF Centre research partnership in Lebanon

The [RELIEF Centre](#) (now called PROCOL Lebanon) is a transdisciplinary research collaboration that focuses on one of the world’s pressing challenges of the moment: how to build a prosperous and inclusive future for communities affected by mass displacement.

This collaboration started in 2017-2018 and was renewed also in the current financial year.

Among the activities we conducted as part of our work with RELIEF Centre, this year we carried out an evaluation of the PSI Intervention we built in [2019 in Bar Elias](#). Two years after its completion, in September 2021, our team designed an evaluation programme to assess the intervention's impact over time. The results of the evaluation were documented through an [academic paper](#) and a [video](#).



Other initiatives

Lectures, workshops and public conferences

Throughout the year, CatalyticAction delivered several lectures, workshops and public conferences with the aim of raising awareness about the role of participatory practices and architecture in the field of sustainable construction and development.

- UCL Institute for Global Prosperity, *Participatory Spatial Interventions*, within the British Academy Symposium: [Infrastructural Solutions for Lebanon's Turbulent Times: Research, Innovations, Interventions](#), London, 23 November 2021.
- The International Federation of Red Cross and Red Crescent Societies (IFRC), *CatalyticAction*, within the panel discussion: Urban futures: The innovative solutions we see, 26 November 2021.
- Development Planning Unit at UCL – CatalyticAction, *Co-designing built interventions with children affected by displacement (DeCID)*, London, 02 December 2021.
- 'Acting Through Architecture' module at University of Cambridge, *Co-design in the Lebanese context of displacement*, Cambridge, 11 February 2022.
- The Bartlett School of Architecture at UCL, *Co-design in the Lebanese context of displacement*, London, 22 March 2022.

- Holcim Foundation, Holcim Next Generation Accelerator (NGX) Workshop 2022, Zurich, 30 March 2022 – 03 April 2022.
- Resilient Cities Network, *Co-designing Play*, within the Cities on the Frontline Speaker Series #7: Creating Resilient Cities – The Role of Play in Planning, *Online*, 05 May 2022.
- Politecnico di Torino, [*Participatory design in the context of displacement: Stories from Lebanon*](#), within the 'Mind the GAP' lecture series, Torino, 17 May 2022.
- American University of Beirut, *Co-designing Beirut's public spaces as a response to the Beirut port explosion*, 22 June 2022.
- Arup, *Translating Ideas into Design Solutions*, Proximity of Care Design Guide - Training, *Online*, 20 July 2022.

In June 2022, three members of CatalyticAction attended the UN-Habitat, [World Urban Forum 11](#) in Katowice (Poland). During this event CatalyticAction gave 4 talks; 3 as guest speakers and 1 as organisers.



As organisers:

- [*DeCID Handbook - A practical guide for co-designing built interventions with children affected by displacement in the urban context*](#), 29 June 2022.

As guest speakers:

- *Co-designing Public Spaces in Lebanon*, at the event: [*Public Space Academy: a transformative learning experience for a new approach to urban complexity built around public space*](#), 28 June 2022.
- *Reflections from the ground - applying the Block by Block methodology*, at the [launch event: Playbooks and tools for people-centered smart cities](#), 28 June 2022.

- *Play in Times of Crises*, at the event: [Real Play Coalition -Expanding the Partnership for Play](#), 29 June 2022.

WUF11 was a great opportunity to network with potential partners as well as advocating for the work of the charity, our participatory design approach and its impact. Many practitioners were inspired and connected with CatalyticAction's members attending WUF11. Through our DeCID Handbook for co-designing built interventions with children, published by two United Nations agencies, we have been able to disseminate our approach to other organisations and scale up our impact. This advocacy component through dissemination of our learning and the results of research are a strategic component of our work.

On March 14th 2022, we had the honour to meet UN-Habitat Executive Director, Ms. Maimunah Mohd Sharif during [her visit at the Development Planning Unit at UCL](#). UN-Habitat is a United Nations agency whose mandate is closely linked to our work. We gave her a copy of the DeCID Handbook and shared few anecdotes and learnings about the projects we completed in Lebanon with UN-Habitat.





Statement of public benefit

When reviewing the charity activities, the Trustees had to regard the Charity Commission guidance on public benefit. The Trustees ensured that the activities undertaken are in line with the charitable objects of CatalyticAction, and in doing so are satisfied that CatalyticAction's activities meet the requirements on demonstrating public benefit.

Financial Review

During this financial year, the charity raised a total income of £192,230.
The charity expenditures for the year were £237,891.

The charity has already secured some projects for 2022-2023 and will work to secure more during the first months of the upcoming financial year.

CatalyticAction benefits from the support of volunteers in an operational capacity as well as many other vital roles. In accordance with the Charity Commission guidelines on financial reporting, the economic contribution of volunteers is not recognised in the financial statements.

CatalyticAction has worked on 13 projects during this financial year, of which 3 will be carried forward to 2022-2023. The overall cost of these projects is only partially reflected in the financial statements as part of the implementation costs were incurred by our partners.

Principal funding sources

The main source of funding is incomes from charitable projects implemented.

Brief statement of the charity's policy on reserves

The Trustees aim to hold unrestricted reserves sufficient to cover 6 months of operating expenses to enable the smooth running of the charity in the event of unforeseen costs and / or downturn in expected income. The balance held as unrestricted reserves at the end of the financial year is £77,297 which represents approximately 6 months of operating costs, including staff salaries, based on the current operating budget. The reserves policy is reviewed every year by the Board of Trustees.



Challenges and Future Plans

In the first few months of 2022-2023 the charity will be working on 4 projects secured towards the end of 2021-2022. Further new collaborations are being explored, some of which have been initiated during the UN-Habitat World Urban Forum 11.

In 2022-2023 the charity is planning to improve its fundraising strategy. Over the past 5 years the charity has funded its operations mostly through strategic partnerships with larger organisations. For this reason, we have invested resources to nurture these relationships and worked towards securing long-term collaborations with key partners, such as UNICEF and UN-Habitat. The charity will continue to dedicate resources to increase the charity's impact by growing the number of partners and projects.

Over the past 6 years, the charity also slowly grew its network of supporters (individuals and corporate sponsors). In 2022-2023 we will aim to expand this network as well as continue working on securing strategic partnerships with key organisations. Increasing the network of supporters will aim at generating enough income for the charity to be able to conduct strategic projects and activities. The charity will aim to connect with a wider number of supporters through public events, social media and other networking opportunities. This process will hopefully allow the charity to reach a wider number of people and communities in need.

As the charity is now entering its 7th year of operations and has a track record of 58 projects, in 2022-2023 we will look for new grant opportunities that can provide substantial funding for the charity activities.

The charity aims at implementing additional educational spaces such as public parks, child friendly spaces, playgrounds, schools, and community centres to better the living conditions of disadvantaged communities. Due to the charity's experience in this context, CatalyticAction predicts that the majority of the projects will be implemented in Lebanon. Nevertheless, the charity staff and the Board of Trustees are working to expand CatalyticAction's activities to other countries.

The charity is planning to expand its current Board of Trustees to at least a total of 5 members. The charity is also looking for specific persons to join the charity as patrons; individuals who will be actively promoting the work of CatalyticAction without having to be involved in its operational management.

In 2022, the charity has extensively worked on improving its media outreach strategy increasing the awareness among the general public and like-minded organisations about the work of CatalyticAction and its impact. The charity will continue to work on this strategy in the next year. As part of this strategy, we are planning to launch a new website at the beginning of 2023.



Outreach to students and professionals will remain an important activity of the charity. Participating in conferences, lessons, etc. has the potential to inspire students and professionals about the social potential of participatory architecture. CatalyticAction has been involved in academic research that will inform the practice of the charity.

In general, the charity aims to increase its capacity over the next years, so as to improve the living conditions of a higher number of children and other people.

Declaration

Andrea Rigon
Trustee – Chair
19-07-2023

Andy Hilton
Trustee – Treasurer
19-07-2023

Sandra D'Urzo
Trustee
19-07-2023



Independent examiner's report on the accounts

Section A – Independent Examiner's Report

Report to the trustees/members of: CatalyticAction

On account the year ended: 31 October 2022

Charity number: 1169604

Set out on pages: 1-48

I report to the trustees on my examination of the accounts of the above charity for the year ended 31/10/2022.

Responsibilities and basis of report

As the charity trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act"). I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Signed:

A handwritten signature in blue ink, appearing to be 'O. Coker'.

Date: 28/08/2023

Name: Olugbenga Coker

Relevant professional qualification(s) or body (if any): FCCA

Address: 1 Holmdale Road, Chislehurst Kent BR7 6BY



Section A – Statement of financial activities

Period start date: 01/11/2021 to 31/10/2022

		Unrestricted funds	Restricted income funds	Total funds	Prior year funds
		£	£	£	£
Incoming resources (Note 3)					
Income and endowments from:					
Donations and legacies		16,237	174,918	191,155	266,970
Charitable activities			-	-	5,500
Investments		181	-	181	95
Other		894	-	894	186
Total		17,312	174,918	192,230	272,751
Resources expended (Note 6)					
Expenditure on:					
Raising funds		1,321	-	1,321	-
Charitable activities		18,215	218,355	236,570	243,643
Total		19,536	218,355	237,891	243,643
Net income/(expenditure)		2,224	43,437	45,661	29,108
Net movement in funds		2,224	43,437	45,661	29,108
Reconciliation of funds:					
Total funds brought forward		79,558	48,785	128,343	99,235
Total funds carried forward		77,334	5,348	82,682	128,343



Section B – Balance sheet

Period start date: 01/11/2021 to 31/10/2022

	Unrestricted funds	Restricted income funds	Total this year	Total last year
	£	£	£	£
Current assets				
Debtors (Note 19)	-	6,459	6,459	
Cash at bank and in hand (Note 24)	87,322	-	87,322	129,343
Total current assets	87,322	6,459	93,781	129,343
Creditors: amounts falling due within one year (Note 20)	11,099	-	11,099	1,000
Net current assets/(liabilities)	76,223	6,459	82,682	128,343
Total assets less current liabilities	76,223	6,459	82,682	128,343
Total net assets or liabilities	76,223	6,459	82,682	128,343
Funds of the Charity				
Restricted income funds (Note 27)	-	5,348	5,348	48,975
Unrestricted funds	77,334	-	77,334	79,368
Total funds	77,334	5,348	82,682	128,343

Signed by one or two trustees on behalf of all the trustees

Signature

Print Name

Date of approval

Andrea Rigon

Andrea Rigon

30/08/2023



Section C – Notes to the accounts

Note 1 – Basis of preparation

1.1 Basis of accounting

These accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts.

The accounts have been prepared in accordance with:

- ✓ the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014
- ✓ the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102)
- ✓ the Charities Act 2011

The charity constitutes a public benefit entity as defined by FRS 102.

1.2 Going concern

An explanation as to those factors that support the conclusion that the charity is a going concern;	<i>Not applicable</i>
Disclosure of any uncertainties that make the going concern assumption doubtful;	<i>Not applicable</i>
Where accounts are not prepared on a going concern basis, please disclose this fact together with the basis on which the trustees prepared the accounts and the reason why the charity is not regarded as a going concern.	<i>Not applicable</i>

1.3 Change of accounting policy

- ✓ The accounts present a true and fair view and the accounting policies adopted are those outlined in note 2.

1.4 Changes to accounting estimates

- ✓ No changes to accounting estimates have occurred in the reporting period (3.46 FRS 102 SORP).

1.5 Material prior year errors

- ✓ No material prior year error have been identified in the reporting period (3.47 FRS 102 SORP).



Note 2 – Accounting policies

2.2 Income

Recognition of income	Yes	No	N/a
These are included in the Statement of Financial Activities (SoFA) when: - the charity becomes entitled to the resources; - it is more likely than not that the trustees will receive the resources; and - the monetary value can be measured with sufficient reliability.	X		
Offsetting	Yes	No	N/a
There has been no offsetting of assets and liabilities, or income and expenses, unless required or permitted by the FRS 102 SORP or FRS 102.	X		
Grants and donations	Yes	No	N/a
Grants and donations are only included in the SoFA when the general income recognition criteria are met (5.10 to 5.12 FRS102 SORP).	X		
In the case of performance related grants, income must only be recognised to the extent that the charity has provided the specified goods or services as entitlement to the grant only occurs when the performance related conditions are met (5.16 FRS 102 SORP).	X		
Legacies	Yes	No	N/a
Legacies are included in the SOFA when receipt is probable, that is, when there has been grant of probate, the executors have established that there are sufficient assets in the estate and any conditions attached to the legacy are either within the control of the charity or have been met.			X
Government grants	Yes	No	N/a
The charity has received government grants in the reporting period			X
Tax reclaims on donations and gifts	Yes	No	N/a
Gift Aid receivable is included in income when there is a valid declaration from the donor. Any Gift Aid amount recovered on a donation is considered to be part of that gift and is treated as an addition to the same fund as the initial donation unless the donor or the terms of the appeal have specified otherwise.	X		
Contractual income and performance related grants	Yes	No	N/a
This is only included in the SoFA once the charity has provided the related goods or services or met the performance related conditions.	X		
Donated goods	Yes	No	N/a
Donated goods are measured at fair value (the amount for which the asset could be exchanged) unless impractical to do so.	X		
The cost of any stock of goods donated for distribution to beneficiaries is deemed to be the fair value of those gifts at the time of their receipt and they are recognised on receipt. In the reporting period in which the stocks are distributed, they are recognised as an expense at the carrying amount of the stocks at distribution.	X		
Donated goods for resale are measured at fair value on initial recognition, which is the expected proceeds from sale less the expected costs of sale, and recognised in 'Income from other trading activities' with the corresponding stock recognised in the balance sheet. On its sale the value of stock is charged against 'Income from other trading activities' and the proceeds from sale are also recognised as 'Income from other trading activities'.	X		



Goods donated for on-going use by the charity are recognised as tangible fixed assets and included in the SoFA as incoming resources when receivable.	X		
Gifts in kind for use by the charity are included in the SoFA as income from donations when receivable.	X		
Donated services and facilities	Yes	No	N/a
Donated services and facilities are included in the SOFA when received at the value of the gift to the charity provided the value of the gift can be measured reliably.	X		
Donated services and facilities that are consumed immediately are recognised as income with an equivalent amount recognised as an expense under the appropriate heading in the SOFA.	X		
Support costs	Yes	No	N/a
The charity has incurred expenditure on support costs.	X		
Volunteer help	Yes	No	N/a
The value of any voluntary help received is not included in the accounts but is described in the trustees' annual report.	X		
Income from interest, royalties and dividends	Yes	No	N/a
This is included in the accounts when receipt is probable and the amount receivable can be measured reliably.	X		
Income from membership subscriptions	Yes	No	N/a
Membership subscriptions received in the nature of a gift are recognised in Donations and Legacies.			X
Membership subscriptions which gives a member the right to buy services or other benefits are recognised as income earned from the provision of goods and services as income from charitable activities.			X
Settlement of insurance claims	Yes	No	N/a
Insurance claims are only included in the SoFA when the general income recognition criteria are met (5.10 to 5.12 FRS102 SORP) and are included as an item of other income in the SoFA.	X		
Investment gains and losses	Yes	No	N/a
This includes any realised or unrealised gains or losses on the sale of investments and any gain or loss resulting from revaluing investments to market value at the end of the year.	X		



2.3 Expenditure and liabilities

Liability recognition	Yes	No	N/a
Liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out resources and the amount of the obligation can be measured with reasonable certainty.	X		
Governance and support costs	Yes	No	N/a
Support costs have been allocated between governance costs and other support. Governance costs comprise all costs involving public accountability of the charity and its compliance with regulation and good practice.	X		
Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, e.g. allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.	X		
Grants with performance conditions	Yes	No	N/a
Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the SoFA once the recipient of the grant has provided the specified service or output.			X
Grants payable without performance conditions	Yes	No	N/a
Where there are no conditions attaching to the grant that enables the donor charity to realistically avoid the commitment, a liability for the full funding obligation must be recognised.			X
Redundancy cost	Yes	No	N/a
The charity made no redundancy payments during the reporting period.	X		
Deferred income	Yes	No	N/a
No material item of deferred income has been included in the accounts.	X		
Creditors	Yes	No	N/a
The charity has creditors which are measured at settlement amounts less any trade discounts	X		
Provisions for liabilities	Yes	No	N/a
A liability is measured on recognition at its historical cost and then subsequently measured at the best estimate of the amount required to settle the obligation at the reporting date	X		
Basic financial instruments	Yes	No	N/a
The charity accounts for basic financial instruments on initial recognition as per paragraph 11.7 FRS102 SORP. Subsequent measurement is as per paragraphs 11.17 to 11.19, FRS102 SORP.	X		



2.4 Assets

Tangible fixed assets for use by charity	Yes	No	N/a
These are capitalised if they can be used for more than one year, and cost at least £100			
They are valued at cost.	X		
The depreciation rates and methods used are disclosed in note 9.2.			
Intangible fixed assets	Yes	No	N/a
The charity has intangible fixed assets, that is, non-monetary assets that do not have physical substance but are identifiable and are controlled by the charity through custody or legal rights. The amortisation rates and methods used are disclosed in note 9.5			X
They are valued at cost.			X
Heritage assets	Yes	No	N/a
The charity has heritage assets, that is, non-monetary assets with historic, artistic, scientific, technological, geophysical or environmental qualities that are held and maintained principally for their contribution to knowledge and culture. The depreciation rates and methods used as disclosed in note 9.6.1.4.			X
They are valued at cost.			X
Investments	Yes	No	N/a
Fixed asset investments in quoted shares, traded bonds and similar investments are valued at initially at cost and subsequently at fair value (their market value) at the year end. The same treatment is applied to unlisted investments unless fair value cannot be measured reliably in which case it is measured at cost less impairment.			X
Investments held for resale or pending their sale and cash and cash equivalents with a maturity date of less than 1 year are treated as current asset investments	X		
Stocks and work in progress	Yes	No	N/a
Stocks held for sale as part of non-charitable trade are measured at the lower or cost or net realisable value.			X
Goods or services provided as part of a charitable activity are measured at net realisable value based on the service potential provided by items of stock.	X		
Work in progress is valued at cost less any foreseeable loss that is likely to occur on the contract.	X		
Debtors	Yes	No	N/a
Debtors (including trade debtors and loans receivable) are measured on initial recognition at settlement amount after any trade discounts or amount advanced by the charity. Subsequently, they are measured at the cash or other consideration expected to be received.	X		
Current asset investments	Yes	No	N/a
The charity has investments which it holds for resale or pending their sale and cash and cash equivalents with a maturity date less than one year. These include cash on deposit and cash equivalents with a maturity date of less than one year held for investment purposes rather than to meet short term cash commitments as they fall due.	X		
They are valued at fair value except where they qualify as basic financial instruments.	X		



Note 3 – Analysis of income

		Unrestricted funds	Restricted income funds	Total funds	Prior year funds
		£	£	£	£
Donations and legacies					
Donations and gifts – individuals		11,266	1,062	12,328	20,778
Donations - Corporates		2,929	-	2,929	-
Gift Aid		-	-	-	125
Grants from governments/other charities		2,042	173,856	175,898	251,567
Total		16,237	174,918	191,155	272,470
Other trading activities					
Other (exchange gains)		894	-	894	186
Total		894	-	894	186
Income from investments					
Interest income		181	-	181	95
Total		181	-	181	95
TOTAL INCOME		17,312	174,918	192,230	272,751



Note 4 – Analysis of income from charitable grants

	Description	This year
		£
Arup RPC	Development of a design guide to promote play in cities.	24,000
Bar Elias M&E video	Monitoring and Evaluation study and video of the Bar Elias PSI 2 years after completion.	1,000
DeCID	Developing a guide for the co-design of built interventions with children affected by displacement. Research project done in partnership with University College London.	866
Karantina Streets (UN-Habitat + Fondation de France)	Rehabilitation of the area around the Karantina public hospital and park with the aim of making streets safer and more child friendly.	25,445
Habibi International	Partnership for the co-design of a playground in the Bersive refugee camp, Kurdistan region in Iraq.	3,825
Healthy Parks Framework	Conducting a community activity to test the Healthy Parks Framework developed by UCL.	1,150
International Alert	Rehabilitation of a public space in Majdal Anjar using a placemaking approach that engaged local youth and the local municipality.	15,205
Impact Lebanon	Implementation of a program with children for the co-design safe spaces in Karantina.	11,346
PSI Mina	Implementation of 3 'play pockets' public spaces along the corniche of El-Mina (Lebanon), using a participatory approach.	1,062
RELIEF	Ongoing research collaborations with the RELIEF Centre, Institute for Global Prosperity at UCL.	31,000
Social Support Society & Education	Rehabilitation of 2 playgrounds in the Bekaa Valley in Lebanon, using a participatory design approach.	7,538
UNDP	Citizen science-led research in the neighbourhood of Karantina to understand the role of public spaces for wellbeing.	18,012
Beirut stairs	Rehabilitation of 3 public stairs in Beirut in response to the port blast. Project aims to make the stairs more inclusive for vulnerable users, such as children and elderly.	24,139
Stairs activities	Grant for carrying out 3 community activities on the newly rehabilitated public stairs in Beirut (as part of UN-Habitat Beirut stairs project).	1,312
Otto per Mille of the Waldensian Church of Italy	Implementation of 3 'play pockets' spaces in El Mina for vulnerable children in the city.	9,020
TOTAL		174,920



	Description	Last year
		£
Terre des Hommes Italia + UNICEF Lebanon	Rehabilitation of 3 public spaces in Beirut to promote safe spaces for children.	63,586
Karantina video	Producing a video illustrating the rehabilitation of the Karantina public park after the Beirut port blast.	1,398
Himaya + UNICEF Lebanon	Rehabilitation of 2 public parks in Beirut to promote safe spaces for children.	15,896
Urban forest	Facilitate an activity with children to plant a native forest in an urban park in Beirut.	358
Real Play City Challenge	Grant award to scale up the project implemented in 2017 in Bar Elias. The aim of the award is to support practitioners to promote play in cities.	3,443
Karantina streets (UN-Habitat + Fondation de France)	Rehabilitation of the area around the Karantina public hospital and park with the aim of making streets safer and more child friendly.	31,898
Beirut stairs	Rehabilitation of 3 public stairs in Beirut in response to the port blast. Project aims to make the stairs more inclusive for vulnerable users, such as children and elderly.	9,665
Otto per Mille of the Waldensian Church of Italy	Implementation of 3 'play pockets' spaces in El Mina for vulnerable children in the city.	4,032
Impact Lebanon	Implementation of a program with children for the co-design safe spaces in Karantina.	16,945
RELIEF	Multiple research collaborations with the RELIEF Centre, Institute for Global Prosperity at UCL. Aims to speed up transitions to sustainable, prosperous societies in the context of mass displacement, to improve the quality of people's lives.	102,223
TOTAL		249,444



Note 6 – Analysis of expenditure

Analysis	This year			Last year		
	Unrestricted funds	Restricted income funds	Total funds	Unrestricted funds	Restricted income funds	Total funds
	£	£	£	£	£	£
Expenditures on raising funds						
Incurred seeking donations & grants	1,321	-	1,321	-	-	-
Total expenditure on raising funds	1,321	-	1,321	-	-	-
Expenditure on charitable activities						
Design & Build	-	142,584	142,584	-	152,703	152,703
Research and advocacy	-	61,784	61,784	-	66,443	66,443
Support costs	18,215	13,987	32,202	1,086	28,704	29,790
Total expenditure on charitable activities	18,215	218,355	236,570	1,086	247,850	248,936
TOTAL EXPENDITURE	19,536	218,355	237,891	1,086	247,850	248,936

Note 10 – Details of certain items of expenditure

10.1 Fees for examination of the accounts

	This year	Last year
	£	£
Independent examiner's fees	1,000	1,000

Note 11 – Paid employees

11.1 Staff Costs

	This year	Last year
	£	£
Salaries and wages	117,795	113,029
Social security costs	13,497	13,989
Pension costs (defined contribution scheme)	6,708	5,939
Other employee benefits	-	-
Total staff costs	138,000	132,957

No employees received employee benefits (excluding employer pension costs) for the reporting period of more than £60,000.



11.2 Average head count in the year

		This year	Last year
		Number	Number
The parts of the charity in which the employees work	Fundraising	-	-
	Charitable activities	7	7
	Governance	-	-
	Other	-	-
	Total	7	7

Note 12 – Defined contribution pension scheme or defined benefit scheme accounted for as a defined contribution scheme

12.1

	This year	Last year
	£	£
Amount of contributions recognised in the SOFA as an expense	6,708	5,939

Pensions contribution are treated as employment cost and charged to the relevant projects on the basis of time spent by the staff members working on those projects.

Note 14 – Tangible fixed assets

14.1 Cost or valuation

	Computer Equipment	Total
	£	£
At the beginning of the year	3,553	3,553
At the end of the year	3,553	3,553

14.2 Depreciation and impairments

	Computer Equipment	Total
	£	£
At the beginning of the year	3,553	3,553
At the end of the year	3,553	3,553



Note 19 – Debtors and prepayments

19.1 Analysis of debtors

	This year	Last year
	£	£
Prepayments and accrued income	6,459	-

Note 20 – Creditors and accruals

20.1 Analysis of creditors

	Amounts falling due within one year		Amounts falling due after more than one year	
	This year	Last year	This year	Last year
	£	£	£	£
Accruals and deferred income	10,099	-	-	-
Other creditors	1,000	1,000	-	-
Total	11,099	1,000	-	-

Note 24 – Cash at bank and in hand

	This year	Last year
Cash at bank and in hand	£	£
Triodos bank	81,218	115,876
Co-operative bank	2,024	2,807
PayPal GBP	-	157
PayPal EUR	-	-
Cash USD	3,860	1,224
Cash EUR	22	22
USD Bank	-	9,116
Transferwise	-	127
USD-LBP cash	198	14
Total	87,322	129,343



Note 27 – Charity funds

27.1 Details of material funds held and movements during the CURRENT reporting period

* Key: PE - permanent endowment funds; EE - expendible endowment funds; R - restricted income funds, including special trusts, of the charity; and U - unrestricted funds

Fund name	Type PE, EE, R or UR*	Purpose and Restrictions	Fund balances brought forward	Income	Expenditure	Fund balances carried forward
			£	£	£	£
Arup RPC	R	Development of a design guide to promote play in cities.	-	24,000	-24,000	0
Bar Elias M&E video	R	Monitoring and Evaluation study and video of the Bar Elias PSI 2 years after completion.	-	1,000	-1,000	0
DeCID	R	Developing a guide for the co-design of built interventions with children affected by displacement. Research project done in partnership with University College London.	8,200	866	-9,066	0
Karantina Streets (UN-Habitat + Fondation de France)	R	Rehabilitation of the area around the Karantina public hospital and park with the aim of making streets safer and more child friendly.	12,940	25,445	-38,385	0
Habibi International	R	Partnership for the co-design of a playground in the Bersive refugee camp, Kurdistan region in Iraq.	-	3,825	-3,825	0
Healthy Parks Framework	R	Conducting a community activity to test the Healthy Parks Framework developed by UCL.	-	1,150	-1,150	0
International Alert	R	Rehabilitation of a public space in Majdal Anjar using a placemaking approach that engaged local youth and the local municipality.	-	15,205	-15,205	0



Impact Lebanon	R	Implementation of a program with children for the co-design safe spaces in Karantina.	1,900	11,346	-13,246	0
PSI Mina	R	Implementation of 3 'play pockets' public spaces along the corniche of El-Mina (Lebanon), using a participatory approach.	4,500	1,062	-5,562	0
RELIEF	R	Ongoing research collaborations with the RELIEF Centre, Institute for Global Prosperity at UCL.	-	31,000	-31,000	0
Social Support Society & Education	R	Rehabilitation of 2 playgrounds in the Bekaa Valley in Lebanon, using a participatory design approach.	-	7,538	-7,538	0
UNDP	R	Citizen science-led research in the neighbourhood of Karantina to understand the role of public spaces for wellbeing.	-	18,012	-18,012	0
Beirut stairs	R	Rehabilitation of 3 public stairs in Beirut in response to the port blast. Project aims to make the stairs more inclusive for vulnerable users, such as children and elderly.	6,222	24,139	30,361	0
RELIEF video	R	Production of videos as part of our research collaboration with the RELIEF Centre.	1,700	-	-1,700	0
RELIEF interventions	R	Facilitation for 2 built interventions in Beirut as part of our research collaboration with the RELIEF Centre.	4,962	-	-2,212	2,750
CSC education grant	R	Grant to support the education of children in Lebanon who cannot afford the basic costs to attend school (e.g. transports, books).	2,600	-	-	2,600



Stairs activities	R	Grant for carrying out 3 community activities on the newly rehabilitated public stairs in Beirut (as part of UN-Habitat Beirut stairs project).	-	1,312	-1,312	0
Otto per Mille of the Waldensian Church of Italy	R	Implementation of 3 'play pockets' spaces in El Mina for vulnerable children in the city.	3,864	9,020	-12,884	0
Others	R		1,897	-	-1,897	0
TOTAL			48,785	174,920	-218,355	5,350