

# ILLUMINATED RIVER

ANNUAL REPORT  
&  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED  
28 FEBRUARY 2021

**ILLUMINATED RIVER FOUNDATION**  
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**ILLUMINATED RIVER FOUNDATION  
LEGAL AND ADMINISTRATIVE INFORMATION  
FOR THE YEAR ENDED 28 FEBRUARY 2021**

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**Trustees**

Lord Mendoza, Chair of Trustees \*

Fabia Bromovsky \*

Hon H M Rothschild

Anthea Case

\* member of Finance sub-committee

**Address**

Illuminated River Foundation

15 St. James's Place

London SW1A 1NP

[www.illuminatedriver.london](http://www.illuminatedriver.london)

**Auditors**

Saffery Champness LLP

71 Queen Victoria Street

London EC4V 4BE

**Solicitors**

Macfarlanes LLP

20 Cursitor Street

London EC4A 1LT

**Bankers**

National Westminster Bank Plc

216 Bishopsgate

London EC2M 4QB

**ILLUMINATED RIVER FOUNDATION**  
**CHAIRMAN'S STATEMENT**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

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I can now report on the successful completion of Illuminated River across nine Central London bridges, from London to Lambeth Bridge. This tremendous achievement, delivered on time and on budget in spite of the challenges, is a reflection of the dedication and collaborative working of our small team, led by Director, Sarah Gaventa, and the wider expert project team. On behalf of my fellow trustees of Illuminated River Foundation, I wish to extend our thanks and congratulations to all those involved.

This project could never have happened without the continued support of the Rothschild Foundation. Inspired by Lord Rothschild and Hannah Rothschild, our ambitious project has had the resource, energy and drive necessary to handle the immense complexities of a project on this scale. The charity has had the support too of three other world-leading foundations: Arcadia Fund, Blavatnik Family Foundation and Reuben Foundation. This philanthropic support has resulted in a great gift to London that will last a generation.

Looking back at this extraordinary year, I wish to highlight a few moments in the delivery of an ambitious art and public realm project for London. The financial investment involved in Illuminated River required great commitment and a risk appetite - we have been fortunate to find both these in the philanthropic foundations responsible for almost the entirety of funding to deliver the project. Back in 2016, we began with an international competition that attracted over 105 submissions - the winners, the brilliant American artist, Leo Villareal, working with UK architects Lifschutz Davidson Sandilands, promised a kinetic light sculpture using energy-efficient LED and computer-controlled lighting systems to enliven historic river bridges after dark with a subtle, poetic and unified scheme.



**Westminster Bridge**

Our charity's commitment to best practice, high quality and long-term sustainability has informed every stage of this project's design, development and delivery. We assembled a hugely experienced and talented team of project partners - able together to navigate huge complexities working across a number of London boroughs, on listed structures, over a busy working river, often at night. Even rigorous preparation and planning cannot remove the real and unexpected challenges that inevitably arise in the course of this kind of project - be it the condition of a precious old bridge that triggers late adjustments to design and installation methodology, or the discovery of Egyptian geese nesting nearby and forcing a pause in our work.



**ILLUMINATED RIVER FOUNDATION**  
**CHAIRMAN'S STATEMENT**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

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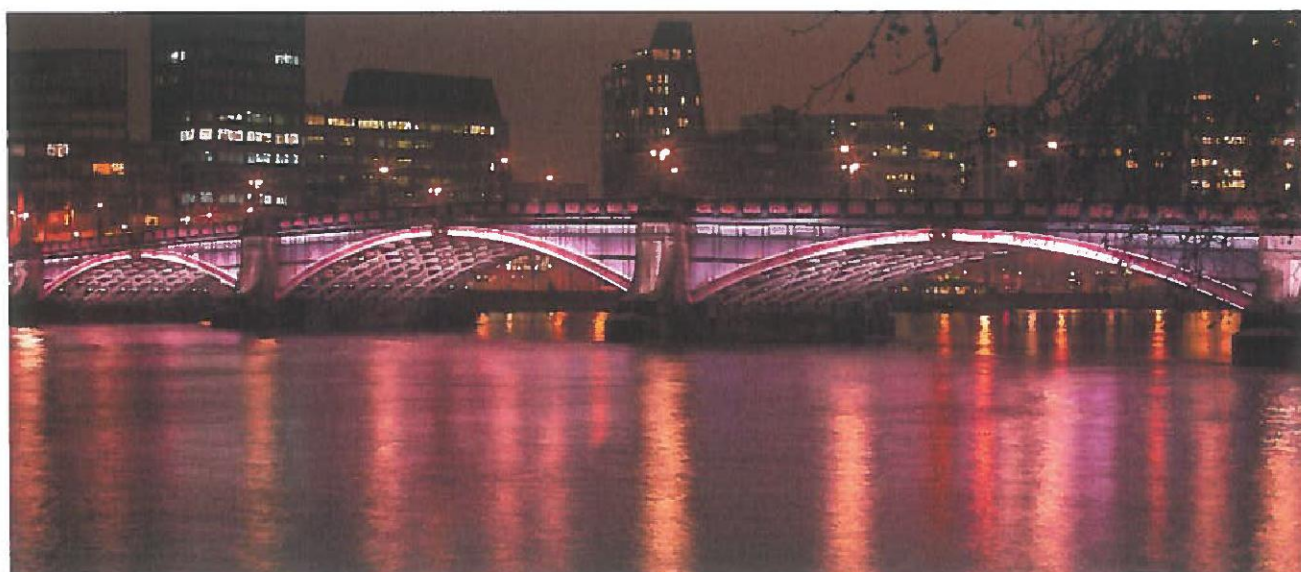
On behalf of the Foundation I wish to pay thanks to the incredible skill and efforts of all of our project team members, alongside the wider constituency of partners, stakeholders, community and business groups upon whose support the success of Illuminated River has relied.

In this past financial year, a year marked by the emergence of the COVID-19 pandemic and severe restrictions upon our lives and work, Illuminated River has successfully grappled with the many complex challenges arising and has nevertheless remained on track with delivering a second phase by illuminating a further five bridges. At the start of the financial year, we had already placed another order for lighting equipment with Signify - the disruptive impacts of COVID upon international supply chains brought new risks to our project and required great efforts to overcome the logistical challenges involved to ensure timely delivery into the UK and on site. Similarly, our installation contractor, FM Conway - and specialist subcontractors, electrical engineers, abseilers - succeeded in meeting tight timescales for very complex work while accommodating necessary restrictions on working methods and new safe working practices. By the end of the financial year, in spite of many challenges and obstacles, we had completed installation work on all five bridges - and tested systems in terms of power, data and lighting technologies ahead of the programming and sequencing work to create the artwork.

Since the end of the financial year, in reaction to continuing restrictions on international travel, we have seen further innovation on the project in using mobile technologies to 'live stream' video images from the Thames riverbank to New York, enabling Leo Villareal and his team to carry out their crucial artistic sequencing work remotely. In mid-April 2021, following an easing of restrictions on people meeting outdoors, we switched on the second phase of five bridges from Woods Quay, with a simultaneous online event for a wider audience to unveil illumination of the full nine-bridge programme of Illuminated River.

It has been gratifying to see the very positive reaction to the launch of Illuminated River and we look forward to a continuing programme of public engagement events, walks and talks, as life in the capital begins to return to normal. Illuminated River is a long-term project - the Foundation is committed to supporting the completed artwork until July 2029 but the installation and systems are expected to have longevity well beyond that date.

Lord Mendoza  
Chair of Trustees  
June 2021



**Lambeth Bridge**

## **Objectives and activities**

The Foundation has the charitable object of promoting the arts by the creation and implementation of a lighting scheme of artistic merit for London's bridges. The Illuminated River project will transform the capital with a unified kinetic artwork across Central London's bridges.

The Trustees confirm that they have regard to the Charity Commission's guidance on public benefit when reviewing the Foundation's aims and objectives and in planning future activities. Illuminated River aims to be a model of best practice and collaboration, working in partnership with other charities and organisations working on the Thames; sharing experience and learning; and showing how different sectors and London boroughs can work together to make the city more attractive and accessible for everyone.

Following an international competition in 2016, the Foundation has been working with the winning scheme, led by American light artist Leo Villareal and London architects Lifschutz Davidson Sandilands, and an expert project team, to realise a unique artwork that will be free, publicly accessible and in place for at least 10 years. Based on a single lighting concept, the artwork on each bridge will capture its unique history and identity, and respond to its distinct area of the Thames.

During the financial year, following finalisation of the detailed design for the second phase of the project enabling agreements were entered into with the bridge owners (City of London Corporation for Blackfriars Bridge; City of Westminster for Waterloo Bridge and Golden Jubilee footbridges; Transport for London for Westminster Bridge and Lambeth Bridge), and installation of the artwork on these 5 bridges was completed.

## **Achievements and performance**

During the year, following successful illumination of the first four bridges in July 2019, the second phase of the project was implemented. Building on learning from the first phase, early surveys of the bridges in the second phase were undertaken and detailed workshops involving the expert project team were used to explore areas of potential difficulty around detailed design or implementation. It became clear that the original design for fixing lighting to Waterloo Bridge could cause damage to the fragile sandstone facing on the parapet such that a detailed re-design of this element was required. Survey work revealed also extensive pigeon guano deposits on Westminster Bridge such that enabling works were planned on this bridge ahead of the installation work.

The Foundation has from inception adopted best practice and committed to close collaboration with riverside communities, bridge owners, business and other stakeholders. The comprehensive design was informed by the first-ever survey of luminance levels on the river and impacts for the environment; the project is the result also of one of the most far-reaching planning processes London has seen, with 30 applications submitted for planning and 18 for listed building consents across 7 local authorities. Careful and extensive consultation with local community and residents' groups has underpinned the project, building both trust and awareness that is borne out in the results of our evaluation and perception audit work.

Following a further procurement process to ensure quality and best value for the Foundation, new contracts for the second phase were entered into with FM Conway (for installation work), Signify (lighting technologies) and Colt (network technologies). Early in the financial year it became evident that COVID-19 and the impact of the pandemic on supply chains, delivery times, working methods and productivity could be devastating for the project – potentially both in terms of costs and timetable. Navigating the complex risks and interdependencies became our foremost challenge; it is great testament to the skill, enormous hard work and collaborative spirit of all members of our project team that we succeeded in delivering our second phase on time and on budget.

**ILLUMINATED RIVER FOUNDATION**  
**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

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## **Future activities**

Illuminated River was from inception planned and designed for the long-term, with the Foundation committed to supporting the project until July 2029 - 10 years from the date of illumination of our first phase. At that time, the charity expects to hand over to the respective bridge owners, at no cost to them, systems and light fittings installed on the nine bridges to enable Leo's artwork – equipment with longevity well beyond 10 years.

From the end of June 2021, while employment of the dedicated staff team will cease, the Foundation has in place maintenance and other arrangements to ensure ongoing operation of lighting and related technologies that underpin the artwork. In addition, alongside the charity's Board of Trustees, we have established a legacy group that brings together GLA and respective bridge owners to uphold the integrity of the artwork and wider long-term legacy of the project.

## **Financial Review**

Total income for the year was £4.2 million (2020: £11.2 million). A breakdown of donations and legacies is set out in Note 3.

Total expenditure for the year was £11.7 million (2020: £6.2 million). This comprises the purchase of lighting technologies for the 5 bridges in the second phase, the value of contracted installation work completed by year-end; related professional fees, including communications; and modest running costs of the Foundation.

At the financial year-end, the Foundation's total funds were £4.8 million (2020: £12.3 million).

## **Reserves policy**

As at 28 February 2021, the Foundation held total reserves of £4,840,964 (2020: £12,333,024), comprising unrestricted reserves of £4,819,622 (2020: £9,597,305), and restricted reserves of £21,342 (2020: £2,735,719). The balance of unrestricted reserves also constitutes the balance of free reserves at year-end.

The adequacy of reserves is reviewed annually, with reserves maintained at a level sufficient to meet financial commitments as they are made in realising and supporting the project. Unrestricted income raised in the year is used to support the cost of the charitable activities.

The Trustees are satisfied with the reserves position at the year end and consider the level of reserves as adequate to complete the project and support maintenance of the artwork until July 2029, the planned date of handover of the installation to bridge owners.

## **Structure, Governance and Management**

The Illuminated River Foundation is a registered charity (number 1168375). The Foundation is a Charitable Incorporated Organisation (CIO) governed according to the Constitution dated 13 July 2016 and was established on 21 July 2016.

The CIO is an independent charity and not part of any "umbrella" body. The members of the CIO are the Foundation's Trustees who undertake to act in good faith to further the purpose of the Foundation.

Trustees have the power to delegate any of their powers or functions to a committee or committees. New Trustees are appointed for a term of three years, renewable, by a resolution passed at a properly convened



**ILLUMINATED RIVER FOUNDATION**  
**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

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meeting of the Foundation's Trustees. There is an interview and induction process for new Trustees and on-going training is undertaken, including regular meetings, discussions with individuals and organisations, with relevant briefing papers in the work areas supported by the Foundation.

The Board of Trustees meets quarterly to review the Foundation's strategy, performance towards agreed objectives, and future plans. In addition, the Finance sub-committee meets at least six times each year in between Board meetings to review the Foundation's finances, contract and procurement issues, key risks. Trustees receive no remuneration or other emoluments from the Foundation.

Day-to-day management of the charity is delegated to the Director, Sarah Gaventa, who leads the small staff team. The Foundation's staff head count is currently 3 full-time positions and 2 part-time positions.

### **Risk management**

The Trustees are responsible for establishing and monitoring internal control systems within the Foundation. The major risks which may impact the activities of the Foundation have been reviewed during the year and the Trustees are satisfied that the system of internal controls currently in place is adequate, whilst recognising that they are designed to manage rather than eliminate risk.

Internal controls are reviewed on an ongoing basis as part of the day-to-day risk management process within the Foundation. The key risk areas for the Foundation arise from the complexity of managing a long-term, large scale, public art project involving the engagement and support of a number of public and private sector organisations. Currently, key risks include ensuring the quality and integrity of the completed installation in support of the effective and reliable operation of the artwork and its ongoing maintenance.

The Foundation is successfully managing risks through appointment of expert staff and advisers, and by timely and sustained engagement with stakeholders, including bridge owners, local communities, public and private sector organisations.

### **Key management personnel remuneration**

The Trustees consider the Project Director of the Foundation, Sarah Gaventa, as comprising the key management personnel of the Foundation, responsible for directing and controlling the day to day operations. The remuneration of the Project Director is considered annually.

### **Fundraising**

The Trustees take their responsibilities under the Charities (Protection and Social Investment) Act 2016 seriously and have considered the implications on their fundraising activities. The Foundation has raised funds by direct applications to private Trusts and Foundations and has not carried out any fundraising activity in order to raise funds from the general public, or otherwise to engage professional fundraisers. The Trustees are not aware of any complaints made in respect of fundraising during the year.



**ILLUMINATED RIVER FOUNDATION**  
**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

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**Statement of Trustees' responsibilities**

The Trustees are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).


The Charities Act 2011 requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, of the Foundation for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Report of the Trustees was approved by the Board on 15 June 2021 and signed on their behalf by:

A handwritten signature in blue ink, consisting of a stylized 'L' followed by a long horizontal stroke that curves upwards at the end.

Lord Mendoza  
Chairman

**ILLUMINATED RIVER FOUNDATION**  
**INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

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**Opinion**

We have audited the financial statements of Illuminated River Foundation for the year ended 28 February 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 28 February 2021 and of its incoming resources and application of resources for the year year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

**ILLUMINATED RIVER FOUNDATION**  
**INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

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Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept sufficient accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the Trustees' Responsibilities Statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Auditors' responsibilities for the audit of the financial statements**

We have been appointed as auditors under the Charities Act 2011 and report in accordance with regulations made under that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

**ILLUMINATED RIVER FOUNDATION**  
**INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

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**Identifying and assessing risks related to irregularities:**

We assessed the susceptibility of the charity's financial statements to material misstatement and how fraud might occur, including through discussions with the trustees, discussions within our audit team planning meeting, updating our record of internal controls and ensuring these controls operated as intended. We evaluated possible incentives and opportunities for fraudulent manipulation of the financial statements. We identified laws and regulations that are of significance in the context of the charity by discussions with trustees and updating our understanding of the sector in which the charity operates.

Laws and regulations of direct significance in the context of the charity include the Charities Act 2011, the Charities (Accounts and Reports) Regulations 2008 and guidance issued by the Charity Commission for England and Wales.

**Audit response to risks identified:**

We considered the extent of compliance with these laws and regulations as part of our audit procedures on the related financial statement items including a review of financial statement disclosures. We reviewed the charity's records of breaches of laws and regulations, minutes of meetings and correspondence with relevant authorities to identify potential material misstatements arising. We discussed the charity's policies and procedures for compliance with laws and regulations with members of management responsible for compliance.

During the planning meeting with the audit team, the engagement partner drew attention to the key areas which might involve non-compliance with laws and regulations or fraud. We enquired of management whether they were aware of any instances of non-compliance with laws and regulations or knowledge of any actual, suspected or alleged fraud. We addressed the risk of fraud through management override of controls by testing the appropriateness of journal entries and identifying any significant transactions that were unusual or outside the normal course of business. We assessed whether judgements made in making accounting estimates gave rise to a possible indication of management bias. At the completion stage of the audit, the engagement partner's review included ensuring that the team had approached their work with appropriate professional scepticism and thus the capacity to identify non-compliance with laws and regulations and fraud.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.



ILLUMINATED RIVER FOUNDATION  
INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES  
FOR THE YEAR ENDED 28 FEBRUARY 2021

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**Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the trustees as a body, for our audit work, for this report, or for the opinions we have formed.

  
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Saffery Champness LLP  
Chartered Accountants  
Statutory Auditors

71 Queen Victoria Street  
London  
EC4V 4BE

24 June 2021

Saffery Champness LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

**ILLUMINATED RIVER FOUNDATION**  
**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

	Note	Unrestricted Fund 2021 £	Restricted Fund 2021 £	Total 2021 £	Total 2020 £
Income from:					
Donations and legacies	3	4,022,440	146,387	4,168,827	11,184,613
<b>Total income</b>		<b>4,022,440</b>	<b>146,387</b>	<b>4,168,827</b>	<b>11,184,613</b>
Expenditure on:					
Raising funds	4	1,816	-	1,816	24,438
Foundation activities	5	8,798,307	2,860,764	11,659,071	6,207,886
<b>Total expenditure</b>	<b>5</b>	<b>8,800,123</b>	<b>2,860,764</b>	<b>11,660,887</b>	<b>6,232,324</b>
<b>Net income/(expenditure)</b>		<b>(4,777,683)</b>	<b>(2,714,377)</b>	<b>(7,492,060)</b>	<b>4,952,289</b>
Reconciliation of Funds					
Balances brought forward at 1 March 2020		9,597,305	2,735,719	12,333,024	7,380,735
Balances carried forward at 28 February 2021	12	4,819,622	21,342	4,840,964	12,333,024

The notes on pages 15 to 21 form part of these financial statements.  
The statement of financial activities includes all gains and losses recognised.  
All income and expenditure derive from continuing activities.

**ILLUMINATED RIVER FOUNDATION**  
**BALANCE SHEET**  
**AS AT 28 FEBRUARY 2021**

	Note	2021 £	2020 £
Current assets			
Debtors	9	4,173,977	7,584,729
Cash at bank and in hand		1,434,307	5,677,969
		<u>5,608,284</u>	<u>13,262,698</u>
Current liabilities			
Creditors: amounts falling due within one year	10	(767,320)	(929,674)
Net assets		<u>4,840,964</u>	<u>12,333,024</u>
Funds			
Unrestricted fund		4,819,622	9,597,305
Restricted fund		21,342	2,735,719
Total funds	11	<u>4,840,964</u>	<u>12,333,024</u>

The financial statements were approved by the Trustee of the Illuminated River Foundation on 15 June 2021 and signed on their behalf by:



Lord Mendoza, Chairman

The notes on pages 15 to 21 form part of these financial statements.

Charity number 1168375

**ILLUMINATED RIVER FOUNDATION**  
**STATEMENT OF CASHFLOWS**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

	2021 £	2021 £	2020 £	2020 £
Cash flow from operating activities:				
Net income (as per SOFA)		7,492,060		4,952,289
Decrease/(increase) in debtors	3,410,752		(4,641,530)	
(Decrease)/increase in creditors	(162,354)		(584,919)	
Net cash generated from / (used in) operating activities		(3,248,398)		(5,226,449)
Change in cash and cash equivalents in the reporting period		(4,243,662)		(274,160)
Cash and cash equivalents at the end of the reporting period		1,434,307		5,677,969

**Analysis of cash, cash equivalents and net debt**

	Net balance at 1 March 2020	Cash increase in the period £	Net balance at 28 February 2021 £
Cash at bank and in hand	5,677,969	(4,243,662)	1,434,307
Total cash and cash equivalents	5,677,969	(4,243,662)	1,434,307

The notes on pages 15 to 21 form part of these financial statements.



**ILLUMINATED RIVER FOUNDATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 28 FEBRUARY 2021**

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**1. Foundation Information**

The Illuminated River Foundation is a registered charity (number 1168375).

**2. Accounting policies**

**a) Basis of financial statements**

The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The financial statements are prepared in sterling, which is the functional currency of the Foundation.

The financial statements have been prepared under the historical cost convention.

**b) Income**

Income from donations and grants, including government grants, is included in income when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability, unless the donor has specified that the donation or grant relates to a future period or that certain pre-conditions must be fulfilled before use. In these cases amounts received are recognised in the relevant period or when the pre-conditions have been met and until then treated as deferred income. Donations and grants for particular purposes are included in incoming resources as restricted funds. All other income is recognised on an accruals basis once the charity is legally entitled to receipt.

**c) Expenditure**

Expenditure is included on an accruals basis. Expenditure on raising funds comprises those expenses directly attributable to fundraising. Expenditure on Foundation activities comprise administration and support costs of the Foundation.

**d) Support and Governance expenditure**

Support cost and Governance costs are allocated to the Foundation activities as incurred. Governance expenses comprise of all costs involving the public accountability of the charity and expenses related to statutory requirements. These expenses include fees for statutory audit and legal fees where relevant.

**g) Taxation**

The Foundation is a registered charity and is not liable to United Kingdom income tax or corporation tax on charitable activities.

**h) Foreign currencies**

Assets and liabilities denominated in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the balance sheet. All differences are taken to the Statement of Financial Activities.

**i) Pensions**

Foundation staff are eligible to join a defined contribution pension scheme. Pension costs in relation to this scheme are included in the Statement of Financial Activities as they fall due.

**k) Going concern**

The management have undertaken an assessment of going concern and conclude that the going concern basis is appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the company to continue as a going concern.

Restricted funds can only be used for particular purposes within the objectives of the Foundation. Restrictions arise when specified by the donor or when funds are raised for a particular purpose.

Unrestricted reserves are funds that can be used for any purpose within the Foundation's objectives.

**l) Critical accounting judgements and key sources of estimation uncertainty**

In the application of the accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in future periods where necessary.

The Trustees consider there to be no critical accounting estimates and judgements.

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m) Financial instruments

The Foundation only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value. The Foundation has selected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

3. Donations and legacies

Year ended 28 February 2021:

	Unrestricted fund £	Restricted fund £	Total £
Donations	4,000,000	146,387	4,146,387
Grant of service	22,440	-	22,440
	<u>4,022,440</u>	<u>146,387</u>	<u>4,168,827</u>

Year ended 29 February 2020:

	Unrestricted fund £	Restricted fund £	Total £
Donations	8,000,000	3,113,252	11,113,252
Grant of service	58,711	-	58,711
In-kind donations	12,650	-	12,650
	<u>8,071,361</u>	<u>3,113,252</u>	<u>11,184,613</u>

£4,044,827 (2020: £4,071,252) of the above donations were received from entities to which trustees are related.

4. Expenditure on raising funds

	2021 £	2020 £
Fundraising events	1,816	14,098
Support costs	-	10,340
	<u>1,816</u>	<u>24,438</u>

Support costs relate to staff costs and general overheads.

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5. Total Expenditure

	Staff costs £	Other costs £	2021 £
Raising funds	-	1,816	1,816
<b>Total expenditure on raising funds</b>	<b>-</b>	<b>1,816</b>	<b>1,816</b>
Direct design/development and implementation expenses	-	11,260,304	11,260,304
Management and admin expenses	349,142	49,625	398,767
<b>Total expenditure on Foundation activities</b>	<b>349,142</b>	<b>11,309,929</b>	<b>11,659,071</b>
<b>Total Expenditure</b>	<b>349,142</b>	<b>11,311,745</b>	<b>11,660,887</b>

	Staff costs £	Other costs £	2020 £
Raising funds	10,340	14,098	24,438
<b>Total expenditure on raising funds</b>	<b>10,340</b>	<b>14,098</b>	<b>24,438</b>
Direct design/development and implementation expenses	-	5,797,490	5,797,490
Management and admin expenses	302,824	107,572	410,396
<b>Total expenditure on Foundation activities</b>	<b>302,824</b>	<b>5,905,062</b>	<b>6,207,886</b>
<b>Total Expenditure</b>	<b>313,164</b>	<b>5,919,160</b>	<b>6,232,324</b>

6. Net income

	2021 £	2020 £
Net income is stated after charging:		
Auditors' remuneration:		
- Audit	5,600	5,400



**ILLUMINATED RIVER FOUNDATION**  
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**7. Trustees**

No trustees received emoluments in the year (2020: nil). Amounts reimbursed to trustees for travel and other expenditure totalled £nil in the year (2020: £63).

**8. Employees**

	2021	2020
The average number of staff employed in the year was	5	5
	£	£
Wages and salaries	283,641	258,630
Social security costs	32,681	29,122
Other pension costs	30,474	22,219
	<u>346,796</u>	<u>309,971</u>

Payments to key personnel during the year included in the above amounted to £145,383 (2020: £142,151).

The number of employees who have received remuneration amounting to more than £60,000 in either year was:

	2021	2020
£120,000 - £129,999	-	1
£130,000 - £139,999	1	-

**9. Debtors**

	2021	2020
	£	£
Other debtors	124,000	7,577,753
Prepayments and accrued income	<u>4,049,977</u>	<u>6,976</u>
Debtors relating to operating activities	<u>4,173,977</u>	<u>7,584,729</u>

**10. Creditors - Amounts falling due within one year**

	2021	2020
	£	£
Trade creditors	246,484	670,357
Other creditors	369,253	180,888
Accruals	<u>151,583</u>	<u>78,429</u>
Creditors relating to operating activities	<u>767,320</u>	<u>929,674</u>

**ILLUMINATED RIVER FOUNDATION**  
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**11. Analysis of Net assets between funds**

	Unrestricted Fund	Restricted Fund	2021
	£	£	£
Net current assets / (liabilities)	4,819,622	21,342	4,840,964
<b>Net Assets</b>	<b>4,819,622</b>	<b>21,342</b>	<b>4,840,964</b>
	Unrestricted Fund	Restricted Fund	2020
	£	£	£
Net current assets / (liabilities)	9,597,305	2,735,719	12,333,024
<b>Net Assets</b>	<b>9,597,305</b>	<b>2,735,719</b>	<b>12,333,024</b>

**12. Movement in Funds**

	Balance at 1 March 2020 £	Income £	Expenditure £	Balance at 28 February 2021 £
Unrestricted	9,597,305	4,022,440	(8,800,123)	4,819,622
Restricted	2,735,719	146,387	(2,860,764)	21,342
<b>Total funds</b>	<b>12,333,024</b>	<b>4,168,827</b>	<b>(11,660,887)</b>	<b>4,840,964</b>

Restricted funds relate to a Community Fund to support local projects that engage young people, families, older people, those on low income with Illuminated River.

**13. Financial Commitments**

At the year-end, financial commitments totalling £465,211 (2020: £9,612,000) had been entered into for completion of the second phase of the project.

**14. Related Party Transactions**

During the year, the Rothschild Foundation made grants totalling £4,044,827 (2020: £4,071,252) to Illuminated River Foundation, including a grant of services of £22,440 (2020: £58,711) and restricted grants totalling £22,387 (2020: £12,541). Hon. H M Rothschild and Fabia Bromovsky, both trustees of Illuminated River Foundation, served as a Trustee of the Rothschild Foundation and its Chief Executive (until 31 January 2021) respectively. In the year to 29 February 2020, the charity received £4m in grant funding from Arcadia Fund, for which Anthea Case, a Trustee of Illuminated River Foundation, acted as principal advisor overseeing grant directors in the research of grants. No such income was received in the year to 28 February 2021.

**ILLUMINATED RIVER FOUNDATION**  
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15. SOFA – prior year analysis of funds

	Note	Unrestricted Fund 2020 £	Restricted Fund 2020 £	Total 2020 £
Income from:				
Donations and legacies	3	8,071,361	3,113,252	11,184,613
Total income		8,071,361	3,113,252	11,184,613
Expenditure on:				
Raising funds	4	24,438	-	24,438
Foundation activities	5	5,822,015	385,871	6,207,886
Total expenditure	5	5,846,453	385,871	6,232,324
Net income	11	2,224,908	2,727,381	4,952,289
Reconciliation of Funds				
Balances brought forward from 1 March 2019		7,372,397	8,338	7,380,735
Balances carried forward at 28 February 2020	11	9,597,305	2,735,719	12,333,024



**FUNDERS**



**ARCADIA**  
A CHARITABLE FUND OF  
LISBET RAUSING & PETER BALDWIN

**BLAVATNIK**  
FAMILY FOUNDATION

**REUBEN FOUNDATION**

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**MAYOR OF LONDON**

