

HORSMONDEN KINDERGARTEN

England & Wales · Charity number 1168296

Details

Status Registered

Legal form CIO

Registered 2016-07-19

Register [View on the Charity Commission register](#)

Contact

Address Horsmonden Kindergarten
Back Lane
Horsmonden
Tonbridge
TN12 8NJ

Phone 01892724805

Email info@horsmondenkindergarten.co.uk

Website <http://www.horsmondenkindergarten.co.uk>

Activities

Objects: THE CHARITY WORKS FOR THE PUBLIC BENEFIT HAVING AS ITS OBJECTS THE DEVELOPMENT AND EDUCATION OF CHILDREN AND YOUNG PEOPLE IN PARTICULAR BY:(1) PROMOTING THEIR CARE AND SAFETY;(2) PROMOTING THEIR EDUCATION AND PROMOTING PARENTAL INVOLVEMENT;(3) PROMOTING THEIR HEALTH AND WELLBEING;(4) PROVIDING SERVICES TO SUPPORT THEM AND THEIR FAMILIES AND CARERS;(5) PROVIDING SERVICES TO INDIVIDUALS HOLDING MEMBERSHIP OF THE CIO; AND(6) FURTHERING THE AIMS OF THE PRE-SCHOOL LEARNING ALLIANCE

Activities: Pre-school for children aged 2-4yrs old, based in Horsmonden, Kent.

Classification

- **How:** Provides Services
- **What:** Education/training
- **Who:** Children/young People

Geography

- Kent

Finances

Period end	Income	Expenditure	Assets	Employees
2024-08-31	£165,559	£141,977	-	-
2023-08-31	£110,752	£122,892	-	-
2022-08-31	£121,465	£107,423	-	-
2021-08-31	£136,306	£103,145	-	-
2020-08-31	£90,400	£104,103	-	-

Trustees

Name	Role	Appointed
Helene Murphy	Chair	2022-12-08
Alice Perfect		2021-01-12
Melissa Kapoor		2024-04-22
Rebecca Finch		2023-11-21

HORSMONDEN KINDERGARTEN

England & Wales - Charity number 1168296

Accounts



Trustees' Annual Report for the period

		Period start date			Period end date		
From	19	Jul	2023	To	20	Nov	2024

Section A Reference and administration details

Charity name

Other names charity is known by

Registered charity number (if any)

Charity's principal address

Postcode

Names of the charity trustees who manage the charity

Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
Helene Murphy	Chair	Appointed Nov 2022	
Alice Perfect	Treasurer	Appointed 12 Jan 2021	
Sarah Field		Appointed Jul 2019	
Louise Creasy	Secretary	Appointed 10 July 2023	
Melissa Kapoor		Appointed 22 April 2024	
Rebecca Finch		Appointed 21 Nov 2023	

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Name of chief executive or names of senior staff members (Optional information)

Section B

Structure, governance and management

Description of the charity's trusts

Type of governing document
(eg. trust deed, constitution)

CONSTITUTION

How the charity is constituted
(eg. trust, association, company)

CHARITABLE INCORPORATED COMPANY

Trustee selection methods
(eg. appointed by, elected by)

ELECTED BY MEMBERS AT AGM

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

Section C

Objectives and activities

Summary of the objects of the charity set out in its governing document

The charity works for the public benefit having as its objects the development and education of children and young people by:

- (1) promoting their care and safety;
- (2) promoting their education and promoting parental involvement;
- (3) promoting their health and wellbeing;
- (4) providing services to support them and their families and carers;
- (5) providing services to individuals holding membership of the CIO; and
- (6) furthering the aims of the Early Years Alliance

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

Horsmonden Kindergarten's aim is to:

- Enhance the development and education of children under statutory school age, in a pre-school setting.
- To provide a safe, stimulating and happy environment.
- To work within a framework which ensures equality of opportunity for all children in our community.

The Kindergarten plays a key role in our local community, and we forge strong links with Horsmonden Primary school and other organisations, such as the Social Club, who allow us to hold our fundraising events there.

It is vital that we keep up to date with the ever changing rules and regulations within Early Years. We are fortunate that we are able to do this by our staff attending training. Having the opportunity to do this enhances their own personal development as well as the benefits it brings to our setting. After training we can assess our practice and make any changes we deem necessary to ensure we continue to provide the highest standards for the children in our care. Staff training over the last year has included:

- Celebrating Boys Achievement.
- Awe, Wonder and Cultural Capital.
- Planning the curriculum

Sarah is the lead of our collaboration group, Connex. This is a group made up of several different settings within our area. The purpose of the collaboration is for all providers within the collaboration to work together in partnership with each other, to share best practice, attend training sessions, and have access to resources which can be purchased through our System Leadership Fund. Being part of the collaboration gives us endless opportunities to deliver the best possible outcomes for our children and families. This gives us access to Briefing and Networking sessions and Leaders Day events. These sessions are highly informative and enable us to deliver the highest quality childcare.

Our extensive array of activities and stimulating environment enhance and support communication skills, social interactions, creative flair, decision making and managing feelings and emotions. We have celebrated lots of different festivals including Diwali, Remembrance Day, Christmas, Chinese New Year, Valentine's Day and Easter. This gives the children an opportunity to learn about different cultures and family traditions, through books, tasting different foods and creative activities. We have enjoyed large physical activities on the big field, such as obstacle courses and using large natural resources for open ended play. We have used lots of exploratory play in the mud kitchen and garden area. We have explored and experimented with lots of different resources, and lots of sensory and messy play. This has been a particular favourite of the children. The children love to listen to stories, sing their favourite songs and play musical instruments and their imagination comes to life in the home corner and creative area. We have recently developed and researched the "Curiosity Approach". The curiosity approach is based on child-led learning. Therefore the children make their own choices, and figure things out for themselves which leads to enhanced confidence, critical thinking, and problem solving skills. The children are more engaged in their environment, and have a lot of fun. We have and are in the process of creating a peaceful, tranquil environment which does not distract from their learning but instead places focus on the various loose items which they can play with. We are using lots of natural resources which they can make up their own play with. They are challenged to use all their senses to discover how something feels, sounds, and how they can interact with it. This increases their confidence and encourages them to think independently. We want to create practice that inspires a child's natural awe and wonder. We have seen how the children are interacting more with each other and how it has helped expand their social and communication skills and developed their well being.

Our curriculum planning involves individualised planning along with adult directed activities to support children's learning and progression. We ensure our planning and environment cover all areas of learning. Each child's key

person individualises their planning according to their child's stage of development, interests and ideas. We ensure we provide the appropriate props to enhance and extend their learning based on their needs, wants and opinions.

We worked closely with our specialist teacher who gave us vital support and strategies for children with speech and language delay. Our transition to school was made easier for the children as we put in place regular visits from their new primary school reception teachers.

Our Committee supported our events such as Sports Day and Christmas. Fun was had by all at Sports Day and Christmas. The competitiveness displayed by the children was amazing at Sports Day and the song singing at the Nativity was truly outstanding.

We have welcomed Gemma to our staff team. Gemma has fitted into our team so well and we are thrilled and lucky to have her. Gemma loves to sing and dance and enjoys the role play scenarios. We also welcomed Kerry to our bank staff. Kerry has helped us out over the year and has played an integral part to the day to day running of Kindergarten.

Our aims for the forthcoming year are to:

- Continue to enhance the development and education of children under statutory school age, in a pre-school setting following Ofsted regulations
- Develop our parent partnership links using Facebook, a parent board, resources box
- To use the online observation system Tapestry effectively and encourage parents to use this system.
- Continue to advertise and promote our setting.
- Continue to keep our website up to date.
- Continue to form good links with our local school and community.

To conclude, we have had a busy but productive year. We would like to take this opportunity to thank our hard working, committed and dedicate staff, without their commitment and dedication, Kindergarten wouldn't be the amazing setting it is today. We would also like to thank our parents for their support, from providing cakes for our cake sales, to participating in our sponsored activities like our Bunny hop and Halloween boxes. We really appreciate their support and input.

We now look forward to the year ahead and what that will bring. Thank you.

Tina, Sarah and Becky

Section D

Achievements and performance

Summary of the main achievements of the charity during the year

During a challenging financial year which has seen so many early years settings close, Horsmonden Kindergarten has not only managed to continue to provide excellent care but also improve the setting. We have successfully recruited two members of staff to our staff team. We have also fundraised enough funds to put a new fixed roof over our stand and mud area, this will be a huge asset as we will be able to use this area in all weathers. Kindergarten, for two summers now, has run a very successful holiday club, this has provided valuable income for Kindergarten, as well as supporting parents and carers with widening our offering by providing 6 days of childcare during the holidays.

Section E

Financial review

Brief statement of the charity's policy on reserves

Reserves policy

1. Horsmonden Kindergarten is a registered charity, offering pre-school education and nursery places for children aged 2 to school age. The Kindergarten is run by a Management Committee, which actively undertakes fund-raising activities to create extra income towards play equipment, improvements and ongoing improvements and investment.
2. Annual income from fees should, in general, meet the annual budgeted costs of the Kindergarten. In years of low numbers of children (largely determined by local population), reserves may be used (supplemented by additional fundraising) to meet the general running costs of the kindergarten.
3. The Committee has reviewed the Kindergarten's need for reserves in line with guidance issued by the Charity Commission and the Early Years Alliance. The Kindergarten needs reserves to:
 - i) Meet statutory redundancy liabilities should the Kindergarten have to close;
 - ii) Ensure there are sufficient cash reserves in the current account to cover day to day running costs;
 - iii) Ensure continuity of service provision by: a. meeting unexpected costs such as cover for illness or maternity leave ; b. covering running costs during periods of lower income
 - iv) Maintain the building and Locket Green in a safe and secure manner for the protection and enjoyment of the children, and to maintain play resources and equipment
 - v) Meet the cost of repairs to the fabric of the building which are essential to retain the building's integrity (it is the committee's desire that such expenditure could be immediately met without prejudicing the day-to- day running of the Kindergarten).
4. The Committee are committed to keeping the equivalent of 3-4 months operating expense in reserve. The Committee believes that this level of reserves is prudent and necessary to ensure that the Kindergarten can run efficiently and meet future needs.
5. Horsmonden Kindergarten has no restricted funds, and therefore all cash balances can be considered to be part of reserves. In the event of reserves falling significantly below the target level, the Kindergarten will aim to restore the reserves as soon as possible by increasing fundraising, increasing earned income, or reducing expenditure.

	<p>6. Similarly, if reserves are significantly above the target level, the Committee will put in place a plan as soon as possible, aiming to eliminate the excess within four years by spending money to enhance the quality of Kindergarten provision, or otherwise further the aims of the Kindergarten, or by reducing fundraising. The Committee will not, however, take any steps that might call into question the ability of the Kindergarten to continue as a financially viable operation in the long term.</p> <p>7. The Committee will monitor the level of reserves regularly, and review the reserve policy and position at least annually.</p>
<p>Details of any funds materially in deficit</p>	<p>None</p>

Further financial review details (Optional information)

You may choose to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

2023-2024 has been an excellent year, ending with a surplus of £23,582. Compared to the challenging year we experienced in 2022-2023, this positive turnaround is down to the hard work and dedication of the staff who have managed their time and budget efficiently.

The number of child hours, and therefore fee income, was much higher than previous years. This has been a huge factor in the positive result for this year. The number of child hours is the key indicator of financial outcome in any year, as a certain level of fee income will cover our fixed costs and anything above this will help to build a surplus.

Additional funding received from KCC for EYPP and SEN has been used to provide equipment etc to assist with these children's development.

Fundraising, which is a major requirement for Kindergarten, has improved this year with us raising £2,937, which is more than the previous two years. Due to low child numbers, we have sadly decided to stop running Cheeky Monkeys as it became no longer financially viable, we are very grateful to all the parents and children who use to attend, and wish them well. This enables the committee to focus their energies on other fundraising activities.

Amongst the committees fundraising activities, in March the committee were proud to put on a afternoon tea at the social club, which was open to all. It was a good turn out and it was lovely to see many members of the local community attend, including many not connected to Kindergarten. This helped to both strengthen our community links and was a valuable fundraising event.

The child numbers have increased slightly for the new financial year, and we can therefore be hopeful of a positive outcome once again. We must remain vigilant however in respect of our costs, given the financial challenges that the UK is facing, to ensure that Horsmonden Kindergarten remains a viable operation for the future children of Horsmonden.

From April 2024, working parents of two-year-olds have been able to access 15 hours of childcare. And then from September 2024, 15 hours of childcare has been extended to all children from the age of nine months.

The impact of the government's policy of 30 hours free childcare for eligible families does affect us financially, however we continue to offer to all eligible families, where we have capacity in the sessions.

We will continue to identify ways to increase income to create a more sustainable business model for the future including:

- Increased use of our website and social media to promote our setting
- A sustained programme of fundraising events

Wherever possible we add Ad-hoc sessions that come available on our Facebook page and also use this medium to promote any vacancies we have.

How did we achieve our income?

	<u>2023-24</u>	<u>2022-23</u>	<u>2021-22</u>
Fees	155,907	104,587	113,147
EYPP Funding	186	671	499
SEN Funding	398	1,302	300
Collaboration Funding	3,205	0	0
COMF Funding	0	0	2,226
Deprivation Funding	67	0	0
Fundraising Income	2,937	1,860	2,344
Donations	809	227	1,621
Interest Received	430	231	18
Merchandise Sales	466	380	249
Miscellaneous Income	85	659	168
Toddler Group	1069	893	893
Total	165,559	110,810	121,465

What costs did we incur?

	<u>2023-24</u>	<u>2022-23</u>	<u>2021-22</u>
Wages	112,977	86,799	81,135
EYPP Expenses	55	485	460
SEN Expenses	53	1,270	0
Collaboration Expenses	918	0	0
COMF Expenses	0	0	2,225
Accounts & Payroll	2,965	2,366	2,236
Advertising	0	70	0
Bank Charges	60	60	93
Cleaning	5,520	4,909	4,141
Equipment	322	182	229
Fundraising Expenses	149	98	51
Gifts	497	502	644
Insurance	2,356	1,738	1,601
Miscellaneous Expenses	299	255	167
Phone & Broadband	770	677	605
Play Resources	1,387	1,181	770
Printing, Postage & Stationery	576	616	390

Refreshments	578	350	210
Repairs & Maintenance	2,793	12,069	4,822
Subscriptions	1,101	767	823
Training	1,462	1,279	749
Uniform	811	1,069	0
Utilities	5,920	5,848	5,796
Village Hall Hire	408	360	276
Total	141,977	122,950	107,423
Surplus/(Deficit) for year	23,582	(12,140)	14,042

The reconciled closing balances in the accounts were as follows:

	<u>2023-24</u>	<u>2022-23</u>	<u>2021-22</u>
Cash Account	40.50	141.30	89.20
Santander Current Account	50,980.32	28,808.75	38,509.50
CAF Current Account	1,096.67	14.32	2,733.78
Santander Deposit Account (reserves)	41,261.91	40,832.76	40,604.46
Total funds	93,379.40	69,797.13	81,936.94

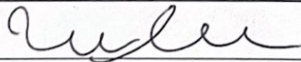
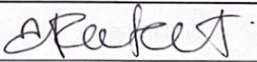
Section F Other optional information

We are very grateful for all of the donations we receive, for the help we receive with cleaning of toys and support with fundraising. The committee, parents, and staff are so valuable to us to enable the smooth running of Kindergarten and for this we are truly thankful.

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)		
Full name(s)	Helene Murphy	ALICE PERFECT
Position (eg Secretary, Chair, etc)	Chair	Treasurer

Date 20/11/2024

Horsmonden Kindergarten
Year ended: 31st August 2024

	Year to Date			Prior year	
	Actual Results	Budgeted Results	Variance	Actual	Variance
INCOME					
Fees	155,907	148,413	7,494	104,587	51,320
EYPP Funding	186	238	-52	671	-485
SEN Funding	398	300	98	1,302	-904
Deprivation Funding	67	0	67	0	67
Collaboration Funding	3,205	0	3,205	0	3,205
Donations	809	156	653	228	581
Fundraising income	2,937	1,500	1,437	1,860	1,077
Interest	430	300	130	231	199
Merchandise	466	300	166	380	86
Miscellaneous	85	60	25	659	-574
Toddler Group	1,069	880	189	893	177
Training	0	0	0	0	0
TOTAL INCOME	165,559	152,147	13,412	110,810	54,749
EXPENSES					
Wages	112,977	99,613	-13,363	86,799	26,178
Accounts and Payroll	2,965	2,500	-465	2,366	599
Advertising	0	0	0	70	-70
Bank Charges	60	60	0	60	0
Cleaning	5,520	5,050	-470	4,910	611
Collaboration Expenses	918	0	-918	0	918
Equipment	322	240	-82	182	140
EYPP Expenses	55	238	183	485	-430
Fundraising Expenses	149	100	-49	98	51
Gifts	497	500	3	502	-4
Insurances	2,356	1,750	-606	1,738	618
Miscellaneous Expenses	299	260	-39	255	44
Phone and Broadband Costs	770	630	-140	677	93
Play Resources	1,387	1,200	-187	1,181	206
Printing, Postage & Stationery	576	615	39	616	-40
Refreshments	578	385	-193	351	228
Repairs and Maintenance	2,793	2,500	-293	12,069	-9,276
SEN Expenses	53	0	-53	1,270	-1,217
Subscriptions	1,101	780	-321	767	334
Training	1,462	1,300	-162	1,279	183
Uniform	811	1,020	209	1,069	-258
Utilities	5,920	6,000	80	5,848	72
Village Hall Hire	408	360	-48	360	48
TOTAL EXPENSES	141,977	125,101	-16,876	122,950	19,027
OVERALL TOTAL	23,582	27,045	-3,464	-12,140	35,722



Section A

Independent Examiner's Report

Report to the trustees

Horsmonden Kindergarten

On accounts for the year ended

31st August 2024

**Charity no
(if any)**

1168296

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 31 / **08** / **2024**.

Responsibilities and basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Paula Veysey-Smith

Date:

13 May 2025

Name:

Paula Veysey-Smith

Relevant professional qualification(s) or body (if any):

Institute of Certified Bookkeepers

Address:

2 Oast View, Horsmonden

Tonbridge, Kent

Section B**Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

HORSMONDEN KINDERGARTEN

England & Wales - Charity number 1168296

Accounts



Trustees' Annual Report for the period

From	Period start date			To	Period end date		
	22	Jul	2022		21	Nov	2023

Section A Reference and administration details

Charity name

Other names charity is known by

Registered charity number (if any)

Charity's principal address

Postcode

Names of the charity trustees who manage the charity

Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
Helene Murphy	Chair	Appointed Nov 2022	
Alice Perfect	Treasurer	Appointed 12 Jan 2021	
Sarah Field		Appointed Jul 2019	
Louise Creasy		Appointed 10 July 2023	
Yve Chapman		Appointed 1 Jan 2018	

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Name of chief executive or names of senior staff members (Optional information)

Section B

Structure, governance and management

Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	CONSTITUTION
How the charity is constituted (eg. trust, association, company)	CHARITABLE INCORPORATED COMPANY
Trustee selection methods (eg. appointed by, elected by)	ELECTED BY MEMBERS AT AGM

Additional governance issues (Optional information)

You may choose to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

Cheeky Monkeys is for children not yet of Kindergarten age and is run, on a Monday, in the Village Hall. It has proved very popular and brings in additional income to Horsmonden Kindergarten. Although this group was suspended during Covid restrictions I am pleased to say we recommenced in September 2021 with good attendance.

Section C

Objectives and activities

Summary of the objects of the charity set out in its governing document

The charity works for the public benefit having as its objects the development and education of children and young people by:

- (1) promoting their care and safety;
- (2) promoting their education and promoting parental involvement;
- (3) promoting their health and wellbeing;
- (4) providing services to support them and their families and carers;
- (5) providing services to individuals holding membership of the CIO; and
- (6) furthering the aims of the Early Years Alliance

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

Horsmonden Kindergarten's aim is to:

- enhance the development and education of children under statutory school age, in a pre-school setting.
- To provide a safe, stimulating and happy environment.
- To work within a framework which ensures equality of opportunity of all children in our community.

The Kindergarten plays a key role in our local community, and we forge strong links with Horsmonden Primary school and other organisations, such as the Social Club, in the village. Sadly the community garden has

closed but we were lucky enough, over the Summer to have revamped our outdoor area, thanks to our fundraising. The children now have designated areas for each area of their learning. These include sand, water, and soil areas. This has brought so much enjoyment and learning opportunities for the children. It has been a huge success. Being involved in our local community is important to us as well as providing enjoyable fundraising activities for our families.

It is vital that we keep up to date with the ever changing rules and regulations within Early Years. We are fortunate that we are able to do this by our staff attending training. Having the opportunity to do this enhances their own personal development as well as the benefits it brings to our setting. After training we can assess our practice and make any changes we deem necessary to ensure we continue to provide the highest standards for the children in our care. Staff training over the last year has included:

- Makaton
- Behaviour as a Communication
- We have upcoming training entitled "Celebrating Boys Achievement"

Sarah has recently taken over the lead of our collaboration group, Connex. Connex is a group made up of several different settings within our area. The purpose of the collaboration is for all providers within the collaboration to work together in partnership with each other, to share best practice, attend training sessions, and have access to resources which can be purchased through our System Leadership Fund. Being part of the collaboration gives us endless opportunities to deliver the best possible outcomes for our children and families. We now have access to Briefing and Networking sessions and Leaders Day events. These sessions are highly informative and will benefit us moving forward.

Our extensive array of activities and stimulating environment enhance and support communication skills, social interactions, creative flair, decision making and managing feelings and emotions. We have celebrated lots of different festivals including Diwali, Remembrance Day, Christmas, Chinese New Year, Valentine's Day and Easter. This gives the children an opportunity to learn about different cultures and family traditions, through books, tasting different foods and creative activities. We have enjoyed large physical activities on the big field, such as obstacle courses and using large natural resources for open ended play. We have used lots of exploratory play in the mud kitchen and garden area. We have explored and experimented with lots of different resources, and lots of sensory and messy play. This has been a particular favourite of the children. These types of activities build confidence and self-esteem, develop communication and interaction with others and creative and critical thinking. The children love to listen to stories, sing their favourite songs and play musical instruments and their imagination comes to life in the home corner and creative area.

Our curriculum planning involves individualised planning along with adult directed activities to support children's learning and progression. As of September 2021 the curriculum which we followed changed. We follow Development Matters. This document is the curriculum guidance for the Early Years Foundation stage. This change also meant subsequent changes to our tracking processes too. We use a system called, MAT, this is The Milestone Assessment Tool. This ensures our practitioners

can keep track of how their key children are progressing, to evaluate our practice and environment ensuring that we are meeting all the needs of the children in our care. We monitor their well-being and involvement using the Leuven scale also. We use these assessment tools at the end of each term. We ensure our planning and environment cover all areas of learning. Each child's key person individualises their planning according to their child's stage of development, interests and ideas the children themselves would like to develop. We ensure we provide the appropriate props to enhance and extend their learning based on their needs, wants and opinions.

We worked closely with our specialist teachers who gave us vital support and strategies for children with speech and language delay. Our transition to school was made easier for the children as we put in place regular visits from their new primary school reception teachers.

Our Committee supported our events such as Sports Day and Christmas. Fun was had by all at Sports Day and Christmas. The competitiveness displayed by the children was amazing at Sports Day and the song singing at the Nativity was truly outstanding. We have welcomed Cicely to our staff team and Hayley has returned from Maternity leave.

Our aims for the forthcoming year are to:

- Continue to enhance the development and education of children under statutory school age, in a pre-school setting following Ofsted regulations
- To use the online observation system Tapestry effectively and encourage parents to use this system.
- Continue to advertise and promote our setting.
- Continue to keep our website up to date.
- Continue to form good links with our local school and community.

To conclude, we have had a busy but productive year. We would like to take this opportunity to thank our hard working, committed and dedicate staff, without their commitment and dedication, Kindergarten wouldn't be the amazing setting it is today. We now look forward to the year ahead and what that will bring. Thank you.

Tina and Sarah

Section D

Achievements and performance

Summary of the main achievements of the charity during the year

During a challenging financial year which has seen so many early years setting close, Horsmonden Kindergarten has not only managed to continue to provide excellent care but also improve the setting.

Section E

Financial review

statement of the
 charity's policy on
 reserves

Reserves policy

1. Horsmonden Kindergarten is a registered charity, offering pre-school education and nursery places for children aged 2 to school age. The Kindergarten is run by a Management Committee, which actively undertakes fund-raising activities to create extra income towards play equipment, improvements and ongoing improvements and investment.
2. Annual income from fees should, in general, meet the annual budgeted costs of the Kindergarten. In years of low numbers of children (largely determined by local population), reserves may be used (supplemented by additional fundraising) to meet the general running costs of the kindergarten.
3. The Committee has reviewed the Kindergarten's need for reserves in line with guidance issued by the Charity Commission and the Early Years Alliance. The Kindergarten needs reserves to:
 - i) Meet statutory redundancy liabilities should the Kindergarten have to close;
 - ii) Ensure there are sufficient cash reserves in the current account to cover day to day running costs;
 - iii) Ensure continuity of service provision by: a. meeting unexpected costs such as cover for illness or maternity leave ; b. covering running costs during periods of lower income
 - iv) Maintain the building and Locket Green in a safe and secure manner for the protection and enjoyment of the children, and to maintain play resources and equipment
 - v) Meet the cost of repairs to the fabric of the building which are essential to retain the building's integrity (it is the committee's desire that such expenditure could be immediately met without prejudicing the day-to- day running of the Kindergarten).
4. The Committee are committed to keeping the equivalent of 3-4 months operating expense in reserve. The Committee believes that this level of reserves is prudent and necessary to ensure that the Kindergarten can run efficiently and meet future needs.
5. Horsmonden Kindergarten has no restricted funds, and therefore all cash balances can be considered to be part of reserves. In the event of reserves falling significantly below the target level, the Kindergarten will aim to restore the reserves as soon as possible by increasing fundraising, increasing earned income, or reducing expenditure.
6. Similarly, if reserves are significantly above the target level, the Committee will put in place a plan as soon as possible, aiming to eliminate the excess within four years by spending money to enhance the quality of Kindergarten provision, or otherwise further the aims of the Kindergarten, or by reducing fundraising. The Committee will not, however, take any steps that might call into question the ability of the Kindergarten to continue as a financially viable operation in the long term.
7. The Committee will monitor the level of reserves regularly, and review the reserve policy and position at least annually.

Details of any funds materially in deficit

None

Further financial review details (Optional information)

may choose to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

2022-2023 has been a financially challenging year, ending with a deficit of £12,140. This is due in part to an extra £9,000 spent on some long-awaited renovations. The money used for this was raised in previous years, so it should not really be considered as part of this year's expenses.

We also spent £2,500 on garden improvements for the benefit of the children; this was allocated from the excess reserves, which are above requirements, and therefore enhancing the quality of Kindergarten, in line with our reserving policy.

In addition, the number of child hours, and therefore fee income, was down on previous years. This was perhaps due to the lower birth rate following the Covid pandemic. The number of child hours is the key indicator of financial outcome in any year, meaning it is very difficult for us to cover fixed costs if we don't have a certain level of fee income.

Additional funding received from KCC for EYPP and SEN has been used to provide equipment etc to assist with these children's development.

Fundraising, which is a major requirement for Kindergarten, has been difficult again this year with us raising £1,860, which is less than the previous two years.

Despite our less successful financial result this year, the child numbers have increased significantly for the new financial year, and we can therefore be hopeful of a more positive outcome. We must be extremely vigilant however in respect of our costs, given the financial challenges that the UK is facing, to ensure that Horsmonden Kindergarten remains a viable operation for the future children of Horsmonden.

From April 2024, working parents of two-year-olds will be able to access 15 hours of childcare. And then from September 2024, 15 hours of childcare will be extended to all children from the age of nine months.

The impact of the government's policy of 30 hours free childcare for eligible families does affect us financially, however we continue to offer to all eligible families, where we have capacity in the sessions.

We will continue to identify ways to increase income to create a more sustainable business model for the future including:

- Increased use of our website and social media to promote our setting
- A sustained programme of fundraising events

Wherever possible we add Ad-hoc sessions that come available on our Facebook page and also use this medium to promote any vacancies we have.

How did we achieve our income?

	<u>2022-23</u>	<u>2021-22</u>	<u>2020-21</u>
Fees	104,587	113,147	129,533
EYPP Funding	671	499	378
SEN Funding	1,302	300	1,202
COMF Funding	0	2,226	0
Fundraising Income	1,860	2,344	3,415
Donations	227	1,621	1,121
Interest Received	231	18	2
Merchandise Sales	380	249	451
Miscellaneous Income	659	168	205
Toddler Group	893	893	0
Total	110,810	121,465	136,306

What costs did we incur?

	<u>2022-23</u>	<u>2021-22</u>	<u>2020-21</u>
Wages	86,799	81,135	83,066
EYPP Expenses	485	460	316
SEN Expenses	1,270	0	777
COMF Expenses	0	2,225	0
Accounts & Payroll	2,366	2,236	1,650
Advertising	70	0	0
Bank Charges	60	93	84
Cleaning	4,909	4,141	4,048
Equipment	182	229	1,025
Fundraising Expenses	98	51	148
Gifts	502	644	399
Insurance	1,738	1,601	1,558
Miscellaneous Expenses	255	167	224
Phone & Broadband	677	605	714
Play Resources	1,181	770	1,537
Printing, Postage & Stationery	616	390	247
Refreshments	350	210	146
Repairs & Maintenance	12,069	4,822	1,981
Subscriptions	767	823	1,002
Training	1,279	749	293
Uniform	1,069	0	862
Utilities	5,848	5,796	3,068
Village Hall Hire	360	276	0

Total	122,950	107,423	103,145
Surplus/(Deficit) for year	(12,140)	14,042	33,161

The reconciled closing balances in the accounts were as follows:

	<u>2022-23</u>	<u>2021-22</u>	<u>2020-21</u>
Cash Account	141.30	89.20	282.13
Santander Current Account	28,808.75	38,509.50	46,686.82
CAF Current Account	14.32	2,733.78	339.67
Santander Deposit Account (reserves)	40,832.76	40,604.46	20,586.67
Total funds	<u>69,797.13</u>	<u>81,936.94</u>	<u>67,895.29</u>

Section F Other optional information

We are very grateful for all of the donations we receive, for the help we receive with cleaning of toys and support with fundraising. The committee, parents, and staff are so valuable to us to enable the smooth running of Kindergarten and for this we are truly thankful.

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)	<i>A Perfect</i>	<i>Helene</i>
Full name(s)	MISS ALICE PERFECT	HELENE MURPHY
Position (eg Secretary, Chair, etc)	TREASURER	CHAIR
Date	08/01/2024	

Horsmonden Kindergarten
Year to date: 31st August 2023

	Year to Date			Prior
	Actual Results	Budgeted Results	Variance	
INCOME				
Fees	104,587	101,672	2,915	113,147
EYPP Funding	671	451	220	499
SEN Funding	1,302	300	1,002	300
COMF Funding	0	0	0	2,226
Donations	228	216	12	1,621
Fundraising income	1,860	1,000	860	2,344
Interest	231	36	195	18
Merchandise	322	240	82	249
Miscellaneous	659	60	599	168
Toddler Group	893	880	13	893
Training	0	0	0	0
TOTAL INCOME	110,752	104,856	5,897	121,465
EXPENSES				
Wages	86,799	76,340	-10,458	81,135
Accounts and Payroll	2,366	2,300	-66	2,236
Advertising	70	0	-70	0
Bank Charges	60	60	0	93
Cleaning	4,910	4,450	-460	4,141
COMF Expenses	0	0	0	2,225
Equipment	182	240	58	228
EYPP Expenses	485	450	-35	460
Fundraising Expenses	98	25	-73	51
Gifts	502	600	98	644
Insurances	1,738	1,650	-88	1,601
Miscellaneous Expenses	255	160	-95	167
Phone and Broadband Costs	677	608	-69	605
Play Resources	1,181	770	-411	770
Printing, Postage & Stationery	616	395	-221	390
Refreshments	351	220	-131	210
Repairs and Maintenance	12,069	10,420	-1,649	4,822
SEN Expenses	1,270	0	-1,270	0
Subscriptions	767	723	-44	822
Training	1,279	750	-529	749
Uniform	1,011	800	-211	0
Utilities	5,848	7,550	1,702	5,796
Village Hall Hire	360	456	96	276
TOTAL EXPENSES	122,892	108,967	-13,925	107,423
OVERALL TOTAL	-12,140	-4,112	-8,028	14,042

year
Variance
-8,560
172
1,002
-2,226
-1,393
-484
213
73
492
-0
0
-10,713
5,663
130
70
-33
769
-2,225
-46
25
47
-142
136
87
72
411
226
140
7,247
1,270
-56
530
1,011
52
84
15,469
-26,181



Section A

Independent Examiner's Report

Report to the trustees

Charity Name
Horsmonden Kindergarten

On accounts for the year
ended

31st August 2023

Charity no
(if any)

1168296

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 31 / 08 / 2023.

Responsibilities and
basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. *Delete [] if not applicable.*

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed:

Date:

12/06/2024

Name:

Paula Veysey-Smith

Relevant professional qualification(s) or body (if any):

Institute of Certified Bookkeepers

Address:

2 Oast View, Horsmonden
Tonbridge, Kent
TN12 8LE

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

[Empty box for disclosure details]

HORSMONDEN KINDERGARTEN

England & Wales - Charity number 1168296

Accounts



Trustees' Annual Report for the period

Period start date		Period end date					
From	02	Sept	2021	To	22	Jul	2022

Section A Reference and administration details

Charity name:

Other names charity is known by:

Registered charity number (if any):

Charity's principal address:

Names of the charity trustees who manage the charity

Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
ANNA CAMERON	CHAIR	Appointed Nov 2019	
YVE CHAPMAN	TREASURER	Appointed 1 Jan18	
SARAH FIELD		Appointed Jul 2019	
ALICE PERFECT		Appointed 12 Jan 2021	
LOUISE CREASY		Resigned 2021	
KATIE BODLE		Resigned 2020	
KIM MILLER		Resigned July 2020	
REBECCA GORNALL	SECRETARY	Resigned Sep 2020	
ALISON ADAMS	CHAIR	Resigned Nov 2019	

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Name of chief executive or names of senior staff members (Optional information)

Tina Walker and Sarah Shepherd, Co Supervisors
 Becky Painter, Business Manager

Section B Structure, governance and management

Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	CONSTITUTION
How the charity is constituted (eg. trust, association, company)	CHARITABLE INCORPORATED COMPANY
Trustee selection methods (eg. appointed by, elected by)	ELECTED BY MEMBERS AT AGM

Additional governance issues (Optional information)

You may choose to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

Horsmonden Kindergarten continues to comply with the new Data Protection legislation introduced last year. This includes, but is not limited to, ensuring our archiving is up to date and securely destroying all old paperwork.

Cheeky Monkeys is for children not yet of Kindergarten age and is run, on a Monday, in the Village Hall. It has proved very popular and brings in additional income to Horsmonden Kindergarten. Although this group was suspended during Covid restrictions I am pleased to say we recommenced in September 2021 with good attendance.

Section C Objectives and activities

Summary of the objects of the charity set out in its governing document

The charity works for the public benefit having as its objects the development and education of children and young people by:

- (1) promoting their care and safety;
- (2) promoting their education and promoting parental involvement;
- (3) promoting their health and wellbeing;
- (4) providing services to support them and their families and carers;
- (5) providing services to individuals holding membership of the CIO;

and

- (6) furthering the aims of the Early Years Alliance

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity

Horsmonden Kindergarten's aim is to:

- enhance the development and education of children under statutory school age, in a pre-school setting.
- To provide a safe, stimulating and happy environment.
- To work within a framework which ensures equality of opportunity of all children in our community.
-

Commission on public benefit)

The Kindergarten plays a key role in our local community, and we forge strong links with Horsmonden Primary school and other organisations, such as the Social Club, in the village. We have a lovely flowerbed that we tend to in the community garden and the children have loved to watch their seeds grow into vegetables and flowers. We planted carrots and wild flowers last year. Being involved in our local community is important to us as well as providing enjoyable fundraising activities for our families.

It is vital that we keep up to date with the ever changing rules and regulations within Early Years. We are fortunate that we are able to do this by our staff attending training. Having the opportunity to do this enhances their own personal development as well as the benefits it brings to our setting. After training we can assess our practice and make any changes we deem necessary to ensure we continue to provide the highest standards for the children in our care. Staff training over the last year has included:

- Makaton
- Emotional Regulation
- I CAN training
- MAT - Milestone Assessment Tool
- Health and Safety
- PREVENT
- Children's Behaviour as a Communication
- Selective Mutism
- First Aid

Our extensive array of activities and stimulating environment enhance and support communication skills, social interactions, creative flair, decision making and managing feelings and emotions. We have celebrated lots of different festivals including Diwali, Remembrance Day, Christmas, Chinese New Year, Valentine's Day and Easter. This gives the children an opportunity to learn about different cultures and family traditions, through books, tasting different foods and creative activities. We have enjoyed large physical activities on the big field, such obstacle courses and using large natural resources for open ended play. We have used lots of exploratory play in the mud kitchen and garden area. We have explored and experimented with lots of different resources, and lots of sensory and messy play. This had been a particular favourite of the children. These types of activities build confidence and self-esteem, develop communication and interaction with others and creative and critical thinking. The children love to listen to stories, sing their favourite songs and play musical instruments and their imagination comes to life in the home corner and creative area.

Our curriculum planning involves individualised planning along with adult directed activities to support children's learning and

progression. As of September 2021 the curriculum which we followed changed. We follow Development Matters. This document is the curriculum guidance for the Early Years Foundation stage. This change also meant subsequent changes to our tracking processes too. We use a system called, MAT, this is The Milestone Assessment Tool. This ensures our practitioners can keep track of how their key children are progressing, to evaluate our practice and environment ensuring that we are meeting all the needs of the children in our care. We monitor their well being and involvement using the Leuven scale also. We use these assessment tools at the end of each term. We ensure our planning and environment cover all areas of learning. Each child's key person individualises their planning according to their child's stage of development, interests and ideas the children themselves would like to develop. We ensure we provide the appropriate props to enhance and extend their learning based on their needs, wants and opinions.

We worked closely with our specialist teachers who gave us vital support and strategies for children with speech and language delay. Our transition to school was made easier for the children as we put in place regular visits from their new primary school reception teachers.

Our Committee supported our events such as Sports Day and Christmas. Fun was had by all at Sports Day and Christmas. The competitiveness displayed by the children was amazing at Sports Day and the song singing at the Nativity was truly outstanding.

We welcomed two students, Katie and Lydia who joined us once a week for the period of the Summer term for Lydia and from the Autumn until the end of the Summer term for Katie. They settled in really well and the children enjoyed having them join us. We also welcomed Kate to our team. Kate is our bank staff who is on call if we have any staff shortages such as, staff sickness for example. Kate has been a valuable asset to our team and settled really well. We said our sad farewells to Hayley, who left us to start her maternity leave. We will miss her but wish her well. We are all super excited to meet baby Skinner very soon.

Our aims for the forthcoming year are to:

- Continue to enhance the development and education of children under statutory school age, in a pre-school setting following Ofsted regulations
- To use the online observation system Tapestry effectively and encourage parents to use this system.
- Continue to advertise and promote our setting.
- Continue to keep our website up to date.
- Continue to form good links with our local school and community.
- Fostering links with our training collaboration Connex to

develop and keep up to date with staff personal development.

To conclude, we have had a busy but productive year. We would like to take this opportunity to thank our hard working, committed and dedicate staff, without their commitment and dedication, Kindergarten wouldn't be the amazing setting it is today. We now look forward to the year ahead and what that will bring. Thank you.

Section D

Achievements and performance

Summary of the main achievements of the charity during the year

- Ensuring Kindergarten was Covid Safe once we re-opened.

Section E

Financial review

Brief statement of the charity's policy on reserves

Reserves policy

1. Horsmonden Kindergarten is a registered charity, offering pre-school education and nursery places for children aged 2 to school age. The Kindergarten is run by a Management Committee, which actively undertakes fund-raising activities to create extra income towards play equipment, improvements and ongoing improvements and investment.
2. Annual income from fees should, in general, meet the annual budgeted costs of the Kindergarten. In years of low numbers of children (largely determined by local population), reserves may be used (supplemented by additional fundraising) to meet the general running costs of the kindergarten.
3. The Committee has reviewed the Kindergarten's need for reserves in line with guidance issued by the Charity Commission and the Early Years Alliance. The Kindergarten needs reserves to:
 - i) Meet statutory redundancy liabilities should the Kindergarten have to close;
 - ii) Ensure there are sufficient cash reserves in the current account to cover day to day running costs;
 - iii) Ensure continuity of service provision by: a. meeting unexpected costs such as cover for illness or maternity leave ; b. covering running costs during periods of lower income

	<p>iv) Maintain the building and Locket Green in a safe and secure manner for the protection and enjoyment of the children, and to maintain play resources and equipment</p> <p>v) Meet the cost of repairs to the fabric of the building which are essential to retain the building's integrity (it is the committee's desire that such expenditure could be immediately met without prejudicing the day-to-day running of the Kindergarten).</p> <p>4. The Committee are committed to keeping the equivalent of 3-4 months operating expense in reserve. The Committee believes that this level of reserves is prudent and necessary to ensure that the Kindergarten can run efficiently and meet future needs.</p> <p>5. Horsmonden Kindergarten has no restricted funds, and therefore all cash balances can be considered to be part of reserves. In the event of reserves falling significantly below the target level, the Kindergarten will aim to restore the reserves as soon as possible by increasing fundraising, increasing earned income, or reducing expenditure.</p> <p>6. Similarly, if reserves are significantly above the target level, the Committee will put in place a plan as soon as possible, aiming to eliminate the excess within four years by spending money to enhance the quality of Kindergarten provision, or otherwise further the aims of the Kindergarten, or by reducing fundraising. The Committee will not, however, take any steps that might call into question the ability of the Kindergarten to continue as a financially viable operation in the long term.</p> <p>7. The Committee will monitor the level of reserves regularly, and review the reserve policy and position at least annually.</p>
--	--

<p>Details of any funds materially in deficit</p>	<p>none</p>
--	-------------

Further financial review details (Optional information)

<p>You may choose to include additional information, where relevant about:</p> <ul style="list-style-type: none"> the charity's principal sources of funds (including any fundraising); how expenditure has supported the key objectives of the charity; investment policy and objectives 	<p>2021-2022 has been a reasonable year ending with a surplus of £14,147. This follows an exceptional result for 2020-2021 of £33,161. In these difficult times this is positive result is down to the hard work and dedication of the staff who have managed their time efficiently.</p> <p>We must remember, however, that included in the financial results 2020-2021 is £9737 of funding received from the KCC in August, before our financial year end, which was for the year commencing September 2021. If we remove this amount from our surplus for 2020-2021 the actual surplus is £23,424 and if we add that to the surplus for 2021-2022, making it £23,884 - you can see that both years are fairly similar in outcome</p> <p>Additional funding received from KCC for EYPP, SEN and COMF has been used to provide equipment etc to assist win these children's development.</p>
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including any ethical investment policy adopted.

Fundraising, which is a major requirement for Kindergarten, has been difficult again this year with us raising £2,344 pounds of the £5000 we were hoping to raise.

Despite our positive financial result this year we must be extremely vigilant in respect of our costs, give the financial challenges that the UK is facing to ensure that Horsmonden Kindergarten remains a viable operation for the future children of Horsmonden.

The impact of the government's policy of 30 hours free childcare for eligible families does affect us financially, however we continue to offer to all eligible families, where we have capacity in the sessions.

We will continue to identify ways to increase income to create a more sustainable business model for the future including:

- increased use of our website and social media to promote our setting
- a sustained programme of fundraising events
- introducing a 'regular giving' scheme for friends of Kindergarten

Where ever possible we add Ad-hoc sessions that come available on our Facebook page and also use this medium to promote any vacancies we have.

How did we achieve our income?

	<u>2021-22</u>	<u>2020-21</u>	<u>2019-20</u>
Fees	113,147	129,533	78,718
EYPP funding	499	378	660
SEN funding	300	1,202	300
COMF	2,226		
Fundraising income	2,344	3,415	2,272
Donations	1,621	1,121	2,095
Gift aid	0	0	0
Interest	18	2	106
Merchandise	249	451	203
Party hire	0	0	0
Misc.	168	205	1216
Toddler group	893	0	689
Training	0	0	252
JRS Grant	0	0	3,888
Total	121,465	136,306	90,400

What costs did we incur?

	<u>2021-22</u>	<u>2020-21</u>	<u>2019-20</u>
Wages	81,123	83,066	84,082
EYPP expenses	460	316	150
SEN expenses	0	777	0
COMF	2,225	0	0
Administration	2,236	1,734	1,663
Bank charges	93	0	0
Advertising	0	0	0
Cleaning	4,153	4,048	2,453
Equipment	228	1,025	748
Fundraising expense	51	148	85
Gifts	644	0	0
Insurance	1,601	1,558	2,406
Maintenance	4,822	1,981	2,636
Miscellaneous	167	1,488	1,413
Play resources	770	1,537	1,027
Printing & postage	392	244	335
Refreshments	210	146	396
Subscriptions/V.Hall hire	990	1002	881
Telephone	605	714	608
Training	749		594
Utilities	5,796	3,068	4,626
Total	107,315	103,145	104,103

The reconciled closing balances in the accounts were as follows:

	<u>2021-22</u>	<u>2020-21</u>	<u>2019-20</u>
Cash Account	89.20	282.13	1072.33
Santander Current Account 1	38,509.50	46,686.82	13,623.64
CAF current Account	2,841.78	383.15	344.07
Santander Deposit Account (reserves)	40,604.46	20,586.67	20,584.63
Total funds	82,044.94	67,938.77	35,624.67

The old Santander accounts are now closed and are now removed from this report

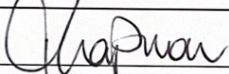

Section F Other optional information

We are very grateful for all of the donations we receive, for the help we receive with cleaning of toys and support with fundraising. The committee, parents and staff are so valuable to us to enable the smooth running of Kindergarten and for this we are truly thankful.

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)		
Full name(s)	YVONNE CHAPMAN	ANNA MARY CAMERON
Position (eg Secretary, Chair, etc)	TREASURER	CHAIR.

Date 10 - 11. 2022

PROFIT & LOSS REPORT FOR THE YEAR ENDING 31/08/22

INCOME	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May
Fees	5401	17921	2473	12981	9123	14878	3545	24072	3239
EYPP Funding			167			149			
SEN Funding	100				100			100	
COMF Funding			2226						
Donations	69	1022	66	66	97	63	60	43	80
Fundraising income	410		490	15		10	140	570	5
Gift Aid									
Interest	0	0	0	0	0	0	0	2	3
Merchandise	109		54	17	34			14	21
Miscellaneous					99		68		
Toddler Group		72	149		123		238	36	
Training									
TOTAL INCOME	6089	19016	5625	13079	9577	15099	4052	24837	3348
EXPENSES									
Wages	6444	6053	6315	6161	7960	5752	6859	8151	6683
Accounts and Payroll		311	384	195	97	209	286	50	183
Advertising									
Bank Charges	8	8	8	8	8	8	8	8	8
Cleaning	326	443	256	342	514	290	295	418	353
COMF Expenses				130	200	956	280		
Equipment				21			45		21
EYPP Expenses				32		24			
Fundraising Expenses	25								
Gifts	30			584					
Insurances							485		
Miscellaneous Expenses	6				36	63	32	30	-3
Phone and Broadband Costs		151			151			151	
Play Resources	57	29	44	53	71	111	81	32	118
Printing, Postage & Stationery	173		6	2	57		-102	26	

Refreshments	12	15	9	35	16	18	25	12	31
Repairs and Maintenance	195	876					1117	929	40
SEN Expenses									
Subscriptions	39	52	34	26		13	202		
Training	120		36						
Uniform									
Utilities	250	577	235	88	458	296	473	474	670
Village Hall Hire				144				132	
TOTAL EXPENSES	7684	8515	7327	7821	9568	7740	10086	10414	8104
OVERALL TOTAL	-1595	10501	-1702	5258	10	7359	-6034	14423	-4755

June	July	August	Total
18492	948	75	113147
183			499
			300
			2226
18	18	18	1621
704			2344
			0
4	3	3	18
			249
			168
181	94		893
			0
<u>19582</u>	<u>1063</u>	<u>96</u>	<u>121465</u>

7811	8027	4908	81123
109	215	195	2236
			0
8	8	5	93
581	287	48	4153
659			2225
21	121		228
342	62		460
26			51
30			644
	1116		1601
3			167
	152		605
89	34	50	770
188	40		390

28	9		210
63	179	1424	4822
			0
301	13	143	822
593			749
			0
904	456	916	5796
			276
<hr/> 11758	<hr/> 10719	<hr/> 7689	<hr/> 107423
<hr/> 7825	<hr/> -9655	<hr/> -7593	<hr/> 14042

HORSMONDEN KINDERGARTEN

Open weeks per month	4.1	3.1	4.2	2.1	4.0	3.0	4.0	2.0	4.0	3.4	3.1	Estimated Holiday Pay			
BUDGET 2021/22													5.10 paid hours increase 1 Jan to 5.30		
													4.08 KCC funded increase to 4.14 from April 21		
													£5.10FF2 increase to 5.18 from April 21		
	Sept	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	July	August	Total	020-2021	variance
INCOME															
Fees	10539	7968	10796	5398	12191	9143	12191	6096	12191	10362	9448		106,323	129,533	-23210
EYPP Funding	0	0	167	0	0	0	149	0	0	176	0		492	378	114
SEN Funding	100	0	0	0	100	0	0	100	0	0	0		300	1202	-902
COMF Funding															
Donations	90	90	90	90	90	90	90	90	90	90	90	90	1,080	1,121	-41
Fundraising income	410	100	500	750	0	0	500	0	0	0	250		2,510	3,415	-905
Gift Aid		250											250	0	250
Interest												2	2	2	0
Merchandise	150				150				150				450	451	-1
Miscellaneous			70	70			70						210	205	5
Toddler Group	80	80	80	80	80	80	80	80	80	80	80		880	0	880 restarted Sep 2021
Training													0	0	0
TOTAL INCOME	11,369	8,488	11,703	6,388	12,611	9,313	13,080	6,366	12,511	10,708	9,868	92	112,497	136,307	(23,810)
EXPENSES															
Wages	7570	6711	7656	5851	7876	6918	7876	5961	7876	7301	7014	5000	83,609	83,066	543
Accounts and Payroll	135	135	135	135	135	135	135	135	135	135	135	120	1,605	1,650	-45
Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bank Charges	8	8	8	8	8	8	8	8	8	8	8	8	96	84	12
Cleaning	300	300	300	300	300	300	300	300	300	300	300		3,300	4,048	-748
COMF Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	400					300			300				1,000	1,025	-25
EYPP Expenses	25	25	25	25	25	25	25	25	25	25	25	0	275	316	-41
Fundraising Expenses			200	100			200			0	200		700	148	552
Gifts	30		30		300		10		10		20		400	400	0 NEW CODE
Insurances	0	0	0	0	0	500	0	0	1,150	0	0	0	1,650	1,558	92
Miscellaneous Expenses	20	20	20	20	20	20	20	20	20	20	20	20	240	224	16
Phone and Broadband Costs		200			200			200			200		800	714	86
Play Resources	160	160	160	160	160	160	160	160	160	160	160	160	1,920	1,532	388
Printing, Postage & Stationery	40	40	40	40	40	40	40	40	40	40	40		440	244	196
Refreshments	15	15	15	15	15	15	15	15	15	15	15		165	146	19
Repairs and Maintenance	600			600			600			600			2,400	1,981	419
SEN Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	777	-777
Subscriptions	40	40	40	100	40	40	40	100	40	200	100	20	800	800	0
Training	150				150				150				450	293	157
Uniform			400				450						850	866	-16 NEW CODE
Utilities	250	250	250	250	250	250	450	700	450	450	450	450	4,450	3,068	1382
Village Hall Hire	40	40	40	40	40	40	40	40	40	40	40	0	440	0	440
TOTAL EXPENSES	9,783	7,944	9,319	7,644	9,559	8,751	10,369	7,704	10,719	9,294	8,727	5,778	105,590	102,940	2650
OVERALL TOTAL	1,585	544	2,383	(1,256)	3,053	562	2,712	(1,338)	1,793	1,414	1,141	(5,686)	6,907	33,367	

Becky	11,100 24 hours	11,100 24 hours
Sarah	17,598 32 hours	17,336 31.75 hours
Tina	21,984 35 hours	19,032 30.5 hours
Hayley	50 Senco pyt per month	50 Senco finished 04/21

updated 23 Oct to reflect
Becky's amends

Horsmonden Kindergarten
Year to date: 31st August 2022

	Year to Date		
	Actual Results	Budgeted Results	Variance
INCOME			
Fees	113,147	106,323	6,825
EYPP Funding	499	492	7
SEN Funding	300	300	0
COMF Funding	2,226	0	2,226
Donations	1,621	1,080	541
Fundraising income	2,344	2,510	-166
Gift Aid	0	250	-250
Interest	18	2	16
Merchandise	249	450	-201
Miscellaneous	168	210	-42
Toddler Group	893	880	13
Training	0	0	0
TOTAL INCOME	121,465	112,497	8,968
EXPENSES			
Wages	81,123	83,609	2,486
Accounts and Payroll	2,236	1,605	-631
Advertising	0	0	0
Bank Charges	93	96	3
Cleaning	4,153	3,300	-853
COMF Expenses	2,225	0	-2,225
Equipment	228	1,000	772
EYPP Expenses	460	275	-185
Fundraising Expenses	51	700	649
Gifts	644	400	-244
Insurances	1,601	1,650	49
Miscellaneous Expenses	167	240	73
Phone and Broadband Costs	605	800	195
Play Resources	770	1,920	1,150
Printing, Postage & Stationery	390	440	50
Refreshments	210	165	-45
Repairs and Maintenance	4,822	2,400	-2,422
SEN Expenses	0	0	0
Subscriptions	822	800	-22
Training	749	450	-299
Uniform	0	850	850
Utilities	5,796	4,450	-1,346
Village Hall Hire	276	440	164
TOTAL EXPENSES	107,423	105,590	-1,833
OVERALL TOTAL	14,042	6,907	7,135

	Prior year	
Actual		Variance
129,533		-16,386
378		121
1,202		-902
0		2,226
1,121		500
3,415		-1,071
0		0
2		16
451		-202
205		-37
0		893
0		0
136,306		-14,841
83,066		-1,943
1,650		586
0		0
84		9
4,048		105
0		2,225
1,025		-797
316		144
148		-97
400		244
1,558		44
224		-57
714		-109
1,537		-767
247		143
146		64
1,981		2,841
777		-777
1,002		-180
293		456
862		-862
3,068		2,728
0		276
103,145		4,278
33,161		-19,119



Section A

Independent Examiner's Report

**Report to the trustees/
members of**

Charity Name

HORSMONDEN KINDERGARTEN

**On accounts for the year
ended**

31.8.22.

**Charity no
(if any)**

1168296

Set out on pages

1,2.

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 31.08.2022

**Responsibilities and
basis of report**

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention (other than that disclosed below *) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

[Signature]

Date:

8.2.23

Name:

GEMMA FREEMAN

**Relevant professional
qualification(s) or body
(if any):**

Address:

AZALEA COTTAGE, LOVERS LANE, GONDURST, KENT, TN11 9SE

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

[Empty box for disclosure details]

HORSMONDEN KINDERGARTEN

England & Wales - Charity number 1168296

Accounts



Trustees' Annual Report for the period

From	Period start date			Period end date		
	01	Sept	20	20	Jul	2021
	To					

Section A Reference and administration details

Charity name

Other names charity is known by

Registered charity number (if any)

Charity's principal address

Postcode

Names of the charity trustees who manage the charity

Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
ANNA CAMERON	CHAIR	Appointed Nov 2019	
YVE CHAPMAN	TREASURER	Appointed 1 Jan18	
SARAH FIELD		Appointed Jul 2019	
ALICE PERFECT		Appointed 12 Jan 2021	
LOUISE CREASY		Resigned 2021	
KATIE BODLE		Resigned 2020	
KIM MILLER		Resigned July 2020	
REBECCA GORNALL	SECRETARY	Resigned Sep 2020	
ALISON ADAMS	CHAIR	Resigned Nov 2019	

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Name of chief executive or names of senior staff members (Optional information)

Tina Walker and Sarah Shepherd, Co Supervisors

Becky Painter, Business Manager

Section B Structure, governance and management

Description of the charity's trusts

Type of governing document
(eg. trust deed, constitution)

CONSTITUTION

How the charity is constituted
(eg. trust, association, company)

CHARITABLE INCORPORATED COMPANY

Trustee selection methods
(eg. appointed by, elected by)

ELECTED BY MEMBERS AT AGM

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

Horsmonden Kindergarten continues to comply with the new Data Protection legislation introduced last year. This includes, but is not limited to, ensuring our archiving is up to date and securely destroying all old paperwork.

Cheeky Monkeys is for children not yet of Kindergarten age and is run, on a Monday, in the Village Hall. It has proved very popular and brings in additional income to Horsmonden Kindergarten. Although this group was suspended during Covid restrictions I am pleased to say we recommenced in September 2021 with good attendance.

Section C Objectives and activities

Summary of the objects of the charity set out in its governing document

The charity works for the public benefit having as its objects the development and education of children and young people by:

- (1) promoting their care and safety;
- (2) promoting their education and promoting parental involvement;
- (3) promoting their health and wellbeing;
- (4) providing services to support them and their families and carers;
- (5) providing services to individuals holding membership of the CIO; and
- (6) furthering the aims of the Early Years Alliance

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity

Horsmonden Kindergarten's aim is to:

- enhance the development and education of children under statutory school age, in a pre-school setting.
- To provide a safe, stimulating and happy environment.
- To work within a framework which ensures equality of opportunity of all children in our community.
-

Commission on public benefit)

The Kindergarten plays a key role in our local community, and we forge strong links with Horsmonden Primary school and other organisations, such as the Social Club, in the village. We have a lovely flowerbed that we tend to in the new community garden and the children have loved to watch their seeds grow into vegetables and flowers. Being involved in our local community is important to us as well as providing enjoyable fundraising activities for our families.

Staff training over the last year has included:

- Health and Safety
- Safeguarding training
- English as an additional language
- EYFS 2021
- SENCO

Keeping up-to-date with training enables us to evaluate our practice and make necessary changes to ensure we have the best possible setting for our children.

Our extensive array of activities and stimulating environment enhance and support communication skills, social interactions, creative flair, decision making and managing feelings and emotions. We have celebrated lots of different festivals including Diwali, Remembrance Day, Christmas, Chinese New Year, Valentine's Day and Easter. This gives the children an opportunity to learn about different cultures and family traditions, through books, tasting different foods and creative activities. We have enjoyed large physical activities on the big field, such as obstacle courses and using large natural resources for open ended play. We have used lots of exploratory play in the mud kitchen and garden area. These types of activities build confidence and self-esteem, develop communication and interaction with others and creative and critical thinking. The children love to listen to stories, sing their favourite songs and play musical instruments and their imagination comes to life in the home corner and creative area.

Our curriculum planning involves individualised planning along with adult directed activities to support children's learning and progression within the Early Years Foundation Stage Framework. We ensure our planning and environment cover all areas of learning. Each child's key person individualises their planning according to their child's stage of development, interests and ideas the children themselves would like to develop. We ensure we provide the appropriate props to enhance and extend their learning based on their needs, wants and opinions.

We follow and analyse the progress of all children's development

using our progress tracker system and their well-being and involvement using the Leuven scale. This helps us as childcare practitioners to evaluate our practice and environment ensuring that we are meeting the needs of all children in our care.

We have given additional support for children with speech and language and English as an additional language supporting their well-being and their transition to school. We had many visits to Horsmonden Primary School and the teacher came to visit us. This really did help with the transition to school.

The Supervisors and Business Manager have constantly kept up to date with the information being published by the government and Public Health England with regards to the Covid-19 pandemic. We adhered to the necessary stipulations put in place. We worked in consistent bubbles and followed a rigorous risk assessment and cleaning schedule to ensure everybody was as safe as possible. Although from September 2021 we now work as one group but still continue to follow a vigorous cleaning schedule and encourage/support children with very good personal hygiene practices. We have devised an outbreak plan to follow so we can run Kindergarten as efficiently and safely as possible.

Our aims for the forthcoming year are to:

- To ensure we keep up to date with government guidance with regards to Covid-19 and provide a Covid-19 secure environment.
- Continue to enhance the development and education of children under statutory school age, in a pre-school setting following Ofsted regulations
- To use the online observation system Tapestry effectively and encourage parents to use this system.
- Continue to advertise and promote our setting. We are focusing on our marketing and advertising at Kindergarten to ensure we have a steady flow of children.
- Continue to keep our website up to date.
- Continue to form good links with our local school and community.
- Fostering links with our training collaboration Connex to develop and keep up to date with staff personal development.

To conclude, it has continued to be a different way of working at Kindergarten due to the Covid-19 pandemic but we were able to adapt, prioritise and continue to provide a safe and welcoming environment for all our families. This was due to the hard work, commitment and dedication of our staff team and our Committee.

Section D

Achievements and performance

Summary of the main achievements of the charity during the year

- Ensuring Kindergarten was Covid Safe once we re-opened.

Section E

Financial review

Brief statement of the charity's policy on reserves

Reserves policy

1. Horsmonden Kindergarten is a registered charity, offering pre-school education and nursery places for children aged 2 to school age. The Kindergarten is run by a Management Committee, which actively undertakes fund-raising activities to create extra income towards play equipment, improvements and ongoing improvements and investment.

2. Annual income from fees should, in general, meet the annual budgeted costs of the Kindergarten. In years of low numbers of children (largely determined by local population), reserves may be used (supplemented by additional fundraising) to meet the general running costs of the kindergarten.

3. The Committee has reviewed the Kindergarten's need for reserves in line with guidance issued by the Charity Commission and the Early Years Alliance. The Kindergarten needs reserves to:

- i) Meet statutory redundancy liabilities should the Kindergarten have to close;
- ii) Ensure there are sufficient cash reserves in the current account to cover day to day running costs;
- iii) Ensure continuity of service provision by: a. meeting unexpected costs such as cover for illness or maternity leave ; b. covering running costs during periods of lower income
- iv) Maintain the building and Locket Green in a safe and secure manner for the protection and enjoyment of the children, and to maintain play resources and equipment
- v) Meet the cost of repairs to the fabric of the building which are essential to retain the building's integrity (it is the committee's desire that such expenditure could be immediately met without prejudicing the day-to- day running of the Kindergarten).

4. The Committee are committed to keeping the equivalent of 3-4 months operating expense in reserve. The Committee believes that this level of reserves is prudent and necessary to ensure that the Kindergarten can run efficiently and

	<p>meet future needs.</p> <p>5. Horsmonden Kindergarten has no restricted funds, and therefore all cash balances can be considered to be part of reserves. In the event of reserves falling significantly below the target level, the Kindergarten will aim to restore the reserves as soon as possible by increasing fundraising, increasing earned income, or reducing expenditure.</p> <p>6. Similarly, if reserves are significantly above the target level, the Committee will put in place a plan as soon as possible, aiming to eliminate the excess within four years by spending money to enhance the quality of Kindergarten provision, or otherwise further the aims of the Kindergarten, or by reducing fundraising. The Committee will not, however, take any steps that might call into question the ability of the Kindergarten to continue as a financially viable operation in the long term.</p> <p>7. The Committee will monitor the level of reserves regularly, and review the reserve policy and position at least annually.</p>
<p>Details of any funds materially in deficit</p>	<p>none</p>

Further financial review details (Optional information)

You may choose to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

2020-2021 has been a very good year ending with a surplus of £33,161 following the deficit in 2019-20 of £13,703 - this is excellent and down to the hard work of the staff who have managed their time efficiently.

However, included in this income for 2020-2021 is £9737 of funding received from the KCC in August, before our financial year end, which was for the year commencing September 2021. If we remove this amount from our surplus for 2020-2021 the actual surplus is £23,424.

This early payment will reflect the outcome in our end of year accounts for 2021-2022

Additional funding received from KCC for EYPP and SEN has been used to provide equipment etc to assist with these children's development.

Fundraising, which is a major requirement for Kindergarten, has been difficult again this year with the Covid restrictions that were in place although we still raised £3415 pounds of the £5000 we were hoping to raise.

Despite our positive financial result this year we must continue to be vigilant in respect of our costs to ensure that Horsmonden Kindergarten remains a viable operation for the future children of Horsmonden.

We experienced good levels of attendance throughout 2020-2021 which is reflected in our financial performance

The impact of the government's policy of 30 hours free childcare for eligible families does affect us financially, however we continue to offer to all eligible

families, where we have capacity in the sessions.

We will continue to identify ways to increase income to create a more sustainable business model for the future including:

- increased use of our website and social media to promote our setting
- a sustained programme of fundraising events
- introducing a 'regular giving' scheme for friends of Kindergarten

We have further capacity for 2021-2022 and will continue to use our Website and Facebook page to promote the vacancies we have.

How did we achieve our income?

	<u>2020-21</u>	<u>2019-20</u>	<u>2018-19</u>
Fees	129,533	78,718	128,400
EYPP funding	378	660	1,076
SEN funding	1,202	300	597
Fundraising income	3,415	2,272	5,104
Donations	1,121	2,095	2,000
Gift aid	0	0	117
Interest	2	106	60
Merchandise	451	203	578
Party hire	0	0	0
Misc.	205	1216	167
Toddler group	0	689	1,013
Training	0	252	0
JRS Grant	0	3,888	
Total	136,306	90,400	139,143

What costs did we incur?

	<u>2020-21</u>	<u>2019-20</u>	<u>2018-19</u>
Wages	83,066	84,082	90,508
EYPP expenses	316	150	1,065
SEN expenses	777	0	495
Administration	1,734	1,663	1,468
Advertising	0	0	0
Cleaning	4,048	2,453	2,773
Equipment	1,025	748	813
Fundraising expense	148	85	693

Insurance	1,558	2,406	3,961
Maintenance	1,981	2,636	2,500
Miscellaneous	1,488	1,413	996
Play resources	1,537	1,027	1,954
Printing & postage	244	335	556
Refreshments	146	396	1,182
Subscriptions/V.Hall hire	1002	881	1,084
Telephone	714	608	579
Training		594	698
Utilities	3,068	4,626	5,403
Total	103,145	104,103	116,728

The reconciled closing balances in the accounts were as follows:

	<u>2020-21</u>	<u>2019-20</u>	<u>2018-19</u>
Cash Account	282.13	1072.33	931.19
Santander Current Account 1	46,686.82	13,623.64	27,584.47
CAF current Account	383.15	344.07	191.52
Santander Deposit Account (reserves)	20,586.67	20,584.63	20,478.24
Total funds	<u>67,938.77</u>	<u>35,624.67</u>	<u>49,185.45</u>

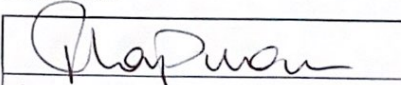
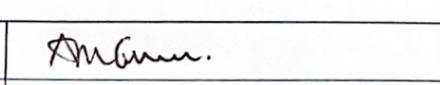
The old Santander accounts are now closed and are now removed from this report

We are very grateful for all of the donations we receive, for the help we receive with cleaning of toys and support with fundraising. The committee, parents and staff are so valuable to us to enable the smooth running of Kindergarten and for this we are truly thankful.

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)		
Full name(s)	YVONNE ELIZABETH CHAPMAN	ANNA MARY CAMERON
Position (eg Secretary, Chair, etc)	TREASURER	CHAIR.
Date	16-03-21.	

PROFIT & LOSS REPORT FOR THE YEAR ENDING 31/08/21

INCOME	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June
Fees	15064	15995	2729	10899	11339	9896	2318	23431	8865	15687
EYPP Funding			111			87	76			103
SEN Funding	100			200		200	100	200		200
Fundraising income		87	835	469	24	300	742	613	9	310
Donations	89	79	79	165	86	79	129	79	109	79
Gift Aid										
Interest										
JRS Grant										
Merchandise	163	20	51	27				10	66	
Miscellaneous		10	28	31			110			
Toddler Group										
Training										
TOTAL INCOME	15416	16191	3833	11790	11449	10563	3474	24333	9049	16379
EXPENSES										
Wages	6761	7070	7195	7168	7221	6199	7531	7568	7509	7109
Payroll & Accounts	140	102	232	158	50	156	154	50	248	128
Advertising										
Bank Charges	5	5	5	5	8	8	8	8	8	8
Building Repairs										
Cleaning	299	343	448	196	457	281	416	411	326	438
Equipment	40	-17			575	11	9	12	15	26
EYPP Expenses			68		5		46		121	75
Fundraising Expenses							25		73	25
Insurance						452	0			
Maintenance	90	139		220	183	175	470	105	230	140
Miscellaneous	95	59	334	31	350		111	6	29	97
Play Resources	254	174	54	107	37	176	11	92	354	131
PPS			103	13	43	3	16	12	38	7
Refreshments	7	11	19	6	21	11	6	13	12	21

SEN Expenses					268		77	3	202	226
Subscriptions	156	68		104	26		26	104	40	189
Telephone		152			284			707	-588	
Training			30			138		32		51
Utilities	158	266	274	190	836	142	149	187	180	173
Village Hall Hire										
TOTAL EXPENSES	8004	8373	8761	8199	10365	7751	9056	9308	8799	8843
OVERALL TOTAL	7412	7819	-4928	3592	1084	2811	-5581	15025	251	7536

July	August	Total
1829	11481	129533
		378
100	100	1202
21	5	3415
79	69	1121
		0
	2	2
		0
114		451
26		205
		0
		0
<hr/>	<hr/>	<hr/>
2169	11657	136306

6895	4841	83066
50	182	1650
		0
8	8	84
		0
361	72	4048
314	40	1025
		316
25		148
1106		1558
177	51	1981
15	360	1488
64	83	1537
6	4	244
19		146

		777
183	107	1002
159		714
42		293
265	249	3068
		0
<hr/>	<hr/>	<hr/>
9690	5996	103145
<hr/>	<hr/>	<hr/>
-7521	5661	33161

HORSMONDEN KINDERGARTEN

Open weeks per month	4.0	3.2	4.1	2.2	4.0	3.0	4.0	2.2	4.0	3.3	3.0	Estimated Holiday Pay	£5.10 cat+but paid hours 4.08 KCC funded £5.10FF2			
BUDGET 2020/21																
	Sept	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	July	August	Total	2019-20	variance	
INCOME																
Fees	9335	7468	9568	5134	12150	9112	12150	7559	13744	11339	10308		107,867	82,606	25261	
EYPP Funding			111				87			103			301	660	-359	
SEN Funding	100				100			100					300	300	0	
Fundraising income		100	500	750			500				250		2,100	2,272	-172	
Donations	79	79	79	79	79	79	79	79	79	79	79	79	948	2,095	-1147	
Gift Aid		250											250	0	250	
Interest	10	10	10	10	10	10	10	10	10	10	0		100	106	-6	
JRS Grant													0	0	0	
Merchandise	100				100				100				300	203	97	
Miscellaneous	100				100				100				300	1,216	-916	
Toddler Group								80	80	80	80		320	689	-369	closed until Jan 2021 at earliest
Training													0	252	-252	
TOTAL INCOME	9,724	7,907	10,268	5,973	12,539	9,201	12,826	7,828	14,113	11,611	10,717	79	112,786	90,399	22,387	
EXPENSES																
Wages	7234	6501	7131	5801	6895	6195	6895	6437	8393	7632	7306	4046	80,467	84,082	-3615	
Payroll and Accounts	135	135	135	135	135	135	135	135	135	135	135	120	1,605	1,604	1	
Advertising	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Bank Charges	5	5	5	5	8	8	8	8	8	8	8	8	84	60	24	
Building Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	closed line pending finances
Cleaning	300	300	300	300	300	300	300	300	300	300	300		3,300	2,427	873	
Equipment	400					300			300				1,000	748	252	
EYPP expenses	25	25	25	25	25	25	25	25	25	25	25	0	275	150	125	
Fundraising Expense			200	100			200					200	700	85	615	
Insurance	0	0	0	0	0	450	0	0	1,092	0	0	0	1,542	2,377	-835	
Maintenance	600		600				600			600			2,400	2,636	-236	
Misc	50	200	50	50	50	50	50	50	50	50	50	50	750	1,414	-664	
Play Resources	160	160	160	160	160	160	160	160	160	160	160	160	1,920	1,027	893	
PPS	40	40	40	40	40	40	40	40	40	40	40	40	440	327	113	
Refreshments	70	70	70	70	70	70	70	70	70	70	70	70	770	396	374	
SEN expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Subscriptions	0	0	30	100			30	10			40	190	400	383	17	
Telephone		152				152			152			152	608	608	0	
Training	150					150			150				450	594	-144	
Utilities	200	250	200	200	200	200	400	650	400	400	400	400	3,900	4,626	-726	
Village Hall Hire	0	0	0	0	0	0	0	40	40	40	40	0	160	279	-119	
TOTAL EXPENSES	9,369	7,838	8,346	7,586	8,185	7,963	8,893	8,067	11,163	9,500	9,076	4,784	100,771	103,823	-3052	
OVERALL TOTAL	355	69	1,922	(1,613)	4,354	1,238	3,933	(239)	2,950	2,110	1,641	(4,705)	12,015	(13,424)		

Becky	11,100	24 hours		11,100	24 hours
Sarah	17,598	32 hours		17,336	31.75 hours
Tina	21,984	35 hours		19,032	30.5 hours
Hayley	50	Senco pyt	per month	50	Senco finished 04/21

Horsmonden Kindergarten
Year ended: 31st August 2021

	Year to Date			Prior
	Actual Results	Budgeted Results	Variance	
INCOME				
Fees	129,533	107,867	21,666	78,718
EYPP Funding	378	301	77	660
SEN Funding	1,202	300	902	300
Fundraising income	3,415	2,100	1,315	2,272
Donations	1,121	948	173	2,095
Gift Aid	0	250	-250	0
Interest	2	100	-98	106
JRS Grant	0	0	0	3,888
Merchandise	451	300	151	203
Miscellaneous	205	300	-95	1,216
Toddler Group	0	320	-320	689
Training	0	0	0	252
TOTAL INCOME	136,306	112,786	23,520	90,400
EXPENSES				
Wages	83,066	80,467	-2,599	84,082
Payroll & Accounts	1,650	1,605	-45	1,604
Advertising	0	0	0	0
Bank Charges	84	84	0	60
Building Repairs	0	0	0	0
Cleaning	4,048	3,300	-748	2,453
Equipment	1,025	1,000	-25	748
EYPP Expenses	316	275	-41	150
Fundraising Expense	148	700	552	85
Insurance	1,558	1,542	-16	2,406
Maintenance	1,981	2,400	419	2,636
Misc	1,488	750	-738	1,413
Play Resources	1,537	1,920	383	1,027
PPS	244	440	196	335
Refreshments	146	770	624	396
SEN Expenses	777	0	-777	0
Subscriptions	1,002	400	-602	602
Telephone	714	608	-106	608
Training	293	450	157	594
Utilities	3,068	3,900	832	4,626
Village Hall Hire	0	160	160	279
TOTAL EXPENSES	103,145	100,771	-2,374	104,103
OVERALL TOTAL	33,161	12,015	21,146	-13,703

year	Variance
	50,815
	-282
	902
	1,143
	-974
	0
	-104
	-3,888
	248
	-1,012
	-689
	-252
	45,906
	-1,016
	46
	0
	24
	0
	1,595
	277
	166
	63
	-848
	-655
	75
	510
	-91
	-251
	777
	401
	106
	-301
	-1,558
	-279
	-957
	46,864



Section A

Independent Examiner's Report

**Report to the trustees/
members of**

Charity Name

HOLSMONDEN KINDERGARTEN

**On accounts for the year
ended**

31.8.21

**Charity no
(if any)**

1168296

Set out on pages

1, 2 .

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 31 08 2021

**Responsibilities and
basis of report**

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention (other than that disclosed below *) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed:

Gemma Freeman

Date:

12.5.22

Name:

Gemma Freeman

**Relevant professional
qualification(s) or body
(if any):**

Address:

Azalea Cottage, Loves Lane, Goudhurst, Kent, TN17 1SE

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

--

HORSMONDEN KINDERGARTEN

England & Wales - Charity number 1168296

Accounts



Trustees' Annual Report for the period

Period start date

Period end date

01 Sept 2019

20 Jul 2020

From

To

Section A

Reference and administration details

Charity name

Horsmonden Kindergarten

Other names charity is known by

Registered charity number (if any)

1168296

Charity's principal address

Frances Austen Memorial Hall

Back Lane

Horsmonden

Postcode

TN12 8NJ

Names of the charity trustees who manage the charity

Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
ALISON ADAMS	CHAIR	Resigned Nov 2019	
ANNA CAMERON	CHAIR	Appointed Nov 2019	
YVE CHAPMAN	TREASURER	Appointed 1 Jan18	
LAUREN BUTLER	SECRETARY	Resigned July 2019	
REBECCA GORNALL	SECRETARY	Resigned Sep 2020	
KATIE BODLE		Appointed July 2019	
KIM MILLER		Resigned July 2020	
LOUISE CREASY		Appointed Jul 2019	
SARAH FIELD		Appointed Jul 2019	
SAM WATSON		Resigned July 19	
MARI HUNT		Resigned Sep 2019	
SARAH COLLINS		Resigned July 2019	
HAYLEY JANEKE		Resigned Dec 2018	

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Name of chief executive or names of senior staff members (Optional information)

Tina Walker and Sarah Shepherd, Co Supervisors

Becky Painter, Business Manager

Section B Structure, governance and management

Description of the charity's trusts

Type of governing document <small>(eg trust deed, constitution)</small>	CONSTITUTION
How the charity is constituted <small>(eg trust, association, company)</small>	CHARITABLE INCORPORATED COMPANY
Trustee selection methods <small>(eg appointed by, elected by)</small>	ELECTED BY MEMBERS AT AGM

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

Horsmonden Kindergarten continues to comply with the new Data Protection legislation introduced last year. This includes, but is not limited to, ensuring our archiving is up to date and securely destroying all old paperwork.

Cheeky Monkeys is for children not yet of Kindergarten age and is run, on a Monday, in the Village Hall. It has proved very popular and brings in additional income to Horsmonden Kindergarten.

Section C Objectives and activities

Summary of the objects of the charity set out in its governing document

The charity works for the public benefit having as its objects the development and education of children and young people by:

- (1) promoting their care and safety;
- (2) promoting their education and promoting parental involvement;
- (3) promoting their health and wellbeing;
- (4) providing services to support them and their families and carers;
- (5) providing services to individuals holding membership of the CIO; and
- (6) furthering the aims of the Early Years Alliance

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity

Horsmonden Kindergarten's aim is to:

- enhance the development and education of children under statutory school age, in a pre-school setting.
- To provide a safe, stimulating and happy environment.
- To work within a framework which ensures equality of opportunity of all children in our community.
-

Commission on public benefit)

The Kindergarten plays a key role in our local community, and we forge strong links with Horsmonden Primary school and other organisations, such as the Social Club, in the village. We have been involved in the Scarecrow competition and the Hovec Christmas Fair, where we ran the Santa's Grotto. We were visited by lots of excited children who got to meet Father Christmas. They also had the opportunity to make reindeer food for Rudolph. Being involved in our local community is important to us as well as providing enjoyable fundraising activities for our families.

Staff training over the last year has included:

- Planning for in the moment
- Safeguarding training including designated person & basic awareness
- Online Safety
- New Ofsted Framework - Quality of Education, Behaviour & Attitudes, Personal Development & Leadership and Management
- SENCO- ASD & ADHD & Intensive Interaction training.
- Positive Relationships & Social Development

Keeping up-to-date with training enables us to evaluate our practice and make necessary changes to ensure we have the best possible setting for our children.

Our extensive array of activities and stimulating environment enhance and support communication skills, social interactions, creative flair, decision making and managing feelings and emotions. We have celebrated lots of different festivals including Diwali, Remembrance Day, Christmas, Chinese New Year, Valentine's Day and Easter. This gives the children an opportunity to learn about different cultures and family traditions, through books, tasting different foods and creative activities. We have enjoyed large scale creative and sensory activities on the big field, such as painting fun, sensory play and using large natural resources for open ended play. We have used lots of exploratory play in the mud kitchen and large sandpit area. These types of activities build confidence and self-esteem, develop communication and interaction with others and creative and critical thinking.

Our curriculum planning involves individualised planning along with adult directed activities to support children's learning and progression within the Early Years Foundation Stage Framework. We ensure our planning and environment cover all areas of learning. Each child's key person individualises their planning according to their child's stage of development, interests and ideas the children themselves would like to develop. We ensure we provide the appropriate props to enhance and extend their learning based on

their needs, wants and opinions.

We follow and analyse the progress of all children's development using our progress tracker system and their well-being and involvement using the Leuven scale. This helps us as childcare practitioners to evaluate our practice and environment ensuring that we are meeting the needs of all children in our care.

We have given additional support for children with speech and language and English as an additional language supporting their well-being and their transition to school.

Unfortunately in March 2020, due to the Covid-19 pandemic, the Kindergarten went into lockdown along with the rest of the country. We ensured through this stage that stories and activities were published on our Facebook page. This helped us to support our children and families, suggest ideas and activities and to keep in communication with them throughout this difficult time. The Supervisors and Administrator constantly kept up to date with the information being published by the government and Public Health England. We adhered to the necessary stipulations put in place. The building was deep cleaned, we communicated with parents and put in place all of the necessary paperwork to ensure Kindergarten was a Covid secure environment. We were ready to open for a small group of children from the beginning of June and more staff returned to work at the end of June to enable us to welcome more children back to Kindergarten. We worked in consistent bubbles and followed a rigorous risk assessment and cleaning schedule to ensure everybody was as safe as possible.

We were sad to say goodbye to Sarah R after 13 years of working at Kindergarten. She had great energy and enthusiasm within the work place. We now have Sarah S who is Co-Supervisor with Tina and Becky has become Business Manager. Hayley will be SENCO and we look forward to welcoming a new member of staff to join our team in January.

Our aims for the forthcoming year are to:

- To ensure we keep up to date with government guidance with regards to Covid-19 and provide a Covid-19 secure environment.
- Continue to enhance the development and education of children under statutory school age, in a pre-school setting following Ofsted regulations
- To use the online observation system Tapestry effectively and encourage parents to use this system.
- Continue to advertise and promote our setting. We are focusing on our marketing and advertising at Kindergarten to ensure we have a steady flow of children.
- Continue to keep our website up to date.

- We have an increased number of two year olds and will ensure resources and activities are suitable for their needs
- Continue to form good links with our local school and community.
- Fostering links with our training collaboration Connex to develop and keep up to date with staff personal development.

To conclude, our school year didn't end as we had quite expected but in these challenging times we were able to adapt, prioritise and continue to provide a safe and welcoming environment for all our families. This was due to the hard work, commitment and dedication of our staff team and our Committee.

Section D Achievements and performance

Summary of the main achievements of the charity during the year

- Ensuring Kindergarten was Covid Safe once we were able to re-open.
- Supporting parents during closure with on-line stories and activities

Section E Financial review

<p>Brief statement of the charity's policy on reserves</p>	<p>Reserves policy</p> <ol style="list-style-type: none"> 1. Horsmonden Kindergarten is a registered charity, offering pre-school education and nursery places for children aged 2 to school age. The Kindergarten is run by a Management Committee, which actively undertakes fund-raising activities to create extra income towards play equipment, improvements and ongoing improvements and investment. 2. Annual income from fees should, in general, meet the annual budgeted costs of the Kindergarten. In years of low numbers of children (largely determined by local population), reserves may be used (supplemented by additional fundraising) to meet the general running costs of the kindergarten. 3. The Committee has reviewed the Kindergarten's need for reserves in line with guidance issued by the Charity Commission and the Early Years Alliance. The Kindergarten needs reserves to: <ol style="list-style-type: none"> i) Meet statutory redundancy liabilities should the Kindergarten have to close; ii) Ensure there are sufficient cash reserves in the current account to cover day to day running costs;
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iii) Ensure continuity of service provision by: a. meeting unexpected costs such as cover for illness or maternity leave ; b. covering running costs during periods of lower income

iv) Maintain the building and Locket Green in a safe and secure manner for the protection and enjoyment of the children, and to maintain play resources and equipment

v) Meet the cost of repairs to the fabric of the building which are essential to retain the building's integrity (it is the committee's desire that such expenditure could be immediately met without prejudicing the day-to- day running of the Kindergarten).

4. The Committee are committed to keeping the equivalent of 3-4 months operating expense in reserve. The Committee believes that this level of reserves is prudent and necessary to ensure that the Kindergarten can run efficiently and meet future needs.

5. Horsmonden Kindergarten has no restricted funds, and therefore all cash balances can be considered to be part of reserves. In the event of reserves falling significantly below the target level, the Kindergarten will aim to restore the reserves as soon as possible by increasing fundraising, increasing earned income, or reducing expenditure.

6. Similarly, if reserves are significantly above the target level, the Committee will put in place a plan as soon as possible, aiming to eliminate the excess within four years by spending money to enhance the quality of Kindergarten provision, or otherwise further the aims of the Kindergarten, or by reducing fundraising. The Committee will not, however, take any steps that might call into question the ability of the Kindergarten to continue as a financially viable operation in the long term.

7. The Committee will monitor the level of reserves regularly, and review the reserve policy and position at least annually.

Details of any funds materially in deficit

none

Further financial review details (Optional information)

You may choose to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the

2019-20 has not been a good year financially and we ended with a deficit of £13,703 versus a profit of £22453 in 2018-19. However, included in this income for 2018-19 is £6804 of funding received from the KCC in August, before our financial year end, which was for the year commencing September 2019. If we remove this amount from our deficit for 2019-2020 the actual deficit is only £6899 and the profit for 2018-19 is reduced correspondingly to £15,649.

The impact of COVID19 resulted in the closure of Kindergarten from 23 March 2020 to 1 June 2020, at which time we re-opened for a small number of children on a very reduced number of hours until the end of term.

charity;

- investment policy and objectives including any ethical investment policy adopted.

Although we continued to receive our funding from the KCC this limited our access to the Job Retention Scheme, however we continued to pay our very valuable staff throughout this difficult time.

No fees were collected during the period of closure which also impacted our income

In addition we were unable to do any Fundraising, which is a major requirement for Kindergarten, if we wish to have additional funds to enable us to continue to invest in the development of the local pre school children.

Due to this financial result we must be vigilant in respect of our costs to ensure that Horsmonden Kindergarten remains a viable operation for the future children of Horsmonden.

Because of our limited Fundraising abilities the income from this source for 2019-2020 was only £2272 down from £5104.00 in the previous year. We are currently looking at ways to promote Socially Distanced Fundraising events for the foreseeable future and have several in the pipeline before the end of this year.

We experienced reasonably good levels of attendance throughout 2019-2020 and are hopeful that this will continue into 2020-2021.

The impact of the government's policy of 30 hours free childcare for eligible families does affect us financially, however we continue to offer to all eligible families, where we have capacity in the sessions.

We will continue to identify ways to increase income to create a more sustainable business model for the future including:

- from September last year we implemented a charge, for funded children, for the Kindergarten's Lunch Club. This is charged at the usual hourly rate and was received well by the parents and will remain in place.
- increased use of our website and social media to promote our setting
- a sustained programme of fundraising events
- introducing a 'regular giving' scheme for friends of Kindergarten

We have further capacity for 2020-2021, and are currently using our Website and Facebook page to promote the vacancies we have. Given the financial results for 2019-2020 and the lower volumes of children/hours so far this year we need to contain our costs for 2020-21

How did we achieve our income?

	<u>2019-20</u>	<u>2018-19</u>	<u>2017-18</u>
Fees	78,718	128,400	97,680
EYPP funding	660	1,076	0
SEN funding	300	597	0
Fundraising income	2,272	5,104	5,890
Donations	2,095	2,000	1,131
Gift aid	0	117	0
Interest	106	91	60
Merchandise	203	578	534
Party hire	0	0	0
Misc.	1216	167	855
Toddler group	689	1,013	741
Training	252	0	0
JRS Grant	3,888		
Total	90,400	139,143	106,891

What costs did we incur?

	<u>2019-20</u>	<u>2018-19</u>	<u>2017-18</u>
Wages	84,082	90,508	78,993
EYPP expenses	150	1,065	0
SEN expenses	0	495	0
Administration	1,663	1,468	1,755
Advertising	0	0	0
Cleaning	2,453	2,773	2,039
Equipment	748	813	340
Fundraising expense	85	693	617
Insurance	2,406	3,961	4,015
Maintenance	2,636	2,500	2,031
Miscellaneous	1,413	996	1,090
Play resources	1,027	1,954	1,854
Printing & postage	335	556	318
Refreshments	396	1,182	1,390
Subscriptions/V.Hall hire	881	1,084	740
Telephone	608	579	431
Training	594	698	338
Utilities	4,626	5,403	4,185
Total	104,103	116,728	100,134

The reconciled closing balances in the accounts were as follows:

	<u>2019-20</u>	<u>2018-19</u>	<u>2017-18</u>
Cash Account	1072.33	931.19	195.40
Santander Current Account 1	13,623.64	27,584.47	12,536.52
CAF current Account	344.07	191.52	550.13
Santander Deposit Account (reserves)	20,584.63	20,478.24	13,721.61
Total funds	<u>35,624.67</u>	<u>49,185.45</u>	<u>27,033.66</u>

The old Santander accounts are now closed and are now removed from this report

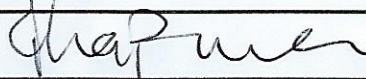
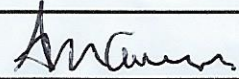
Section F Other optional information

We are very grateful for all of the donations we receive, for the help we receive with cleaning of toys and support with fundraising. The committee, parents and staff are so valuable to us to enable the smooth running of Kindergarten and for this we are truly thankful.

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)		
Full name(s)	YVONNE ELIZABETH CHAPMAN	ANNA MARY CAMERON
Position (eg Secretary, Chair, etc)	TREASURER	CHAIR
Date	16.4.2021	

Horsmonden Kindergarten
Year to date: 31st August 2020

	Year to Date			Prior year	
	Actual Results	Budgeted Results	Variance	Actual	Variance
INCOME					
Fees	78,718	76,616	2,103	128,400	-49,682
EYPP Funding	660	710	-50	1,076	-415
SEN Funding	300	300	0	597	-297
Fundraising income	2,272	2,272	0	5,104	-2,833
Donations	2,095	2,039	55	2,000	94
Gift Aid	0	0	0	117	-117
Interest	106	50	56	91	16
JRS Grant	3,888	0	3,888	0	3,888
Merchandise	203	203	0	578	-375
Miscellaneous	1,216	1,216	0	167	1,050
Toddler Group	689	689	0	1,013	-324
Training	252	252	0	0	252
TOTAL INCOME	90,400	84,347	6,053	139,143	-48,743
EXPENSES					
Wages	84,082	80,507	-3,575	90,508	-6,426
Payroll & Accounts	1,604	1,628	24	1,408	196
Advertising	0	0	0	0	0
Bank Charges	60	60	0	60	0
Building Repairs	0	0	0	0	0
Cleaning	2,453	2,109	-344	2,773	-320
Equipment	748	593	-155	813	-65
EYPP Expenses	150	480	330	1,065	-915
Fundraising Expense	85	85	0	693	-609
Insurance	2,406	2,684	279	3,961	-1,555
Maintenance	2,636	3,097	462	2,500	136
Misc	1,413	1,681	268	996	417
Play Resources	1,027	1,009	-18	1,954	-927
PPS	335	504	170	556	-221
Refreshments	396	380	-16	1,182	-786
SEN Expenses	0	100	100	495	-495
Subscriptions	602	521	-81	553	48
Telephone	608	608	0	579	28
Training	594	594	0	698	-104
Utilities	4,626	5,791	1,165	5,403	-777
Village Hall Hire	279	163	-116	531	-252
TOTAL EXPENSES	104,103	102,594	-1,509	116,728	-12,626
OVERALL TOTAL	-13,703	-18,246	4,544	22,415	-36,118



Section A

Independent Examiner's Report

Report to the trustees/ members of

Charity Name

HORSMONDEN KINDERGARTEN

On accounts for the year ended

31.8.2020

Charity no (if any)

1168296

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 31/08/2020

Responsibilities and basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention (other than that disclosed below *) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Gemma Freeman

Date:

19.5.21

Name:

GEMMA FREEMAN

Relevant professional qualification(s) or body (if any):

Address:

ARALEA COTTAGE, LOVERS LANE, GOODHURST, KENT, TN17 1JE