

HARROW TOGETHER

England & Wales · Charity number 1167770

Details

Other names	HARROW COMMUNITY ACTION, HARROW GIVING, HCA
Status	Registered
Legal form	Charitable company
Company number	08599245
Registered	2016-06-22
Register	View on the Charity Commission register

Contact

Address	Voluntary Action Harrow The Lodge 64 Pinner Road Harrow HA1 4HZ
Phone	02088615894
Email	info@harrowtogether.org.uk
Website	https://harrowtogether.org.uk

Activities

Objects: THE PROMOTION OF THE EFFICIENCY AND EFFECTIVENESS AND THE EFFECTIVE USE OF CHARITABLE RESOURCES FOR CHARITABLE PURPOSES OF NOT-FOR-PROFIT ORGANISATIONS, VOLUNTARY GROUPS AND CHARITIES OPERATING IN THE LOCAL GOVERNMENT AREA OF THE LONDON BOROUGH OF HARROW AND ELSEWHERE (THE AREA OF BENEFIT) BY:(A) CO-ORDINATING BOTH EXISTING CHARITABLE AND NON-CHARITABLE AGENCIES THAT HAVE A COMMON GOAL TO RELIEVE CHARITABLE NEEDS IN THE AREA OF BENEFIT; AND(B) LIAISING WITH, AND ACTING AS A FORUM FOR, THE EXCHANGE OF INFORMATION BETWEEN AGENCIES WORKING IN A GIVEN FIELD TO RELIEVE CHARITABLE NEEDS IN THE AREA OF BENEFIT.NOT-FOR-PROFIT ORGANISATIONS AND VOLUNTARY GROUPS ARE INDEPENDENT ORGANISATIONS WHICH ARE ESTABLISHED FOR PURPOSES THAT ADD VALUE TO THE COMMUNITY AS A WHOLE, OR A SIGNIFICANT SECTION OF THE COMMUNITY AND WHICH ARE NOT PERMITTED BY THEIR CONSTITUTION TO MAKE A PROFIT FOR PRIVATE DISTRIBUTION. VOLUNTARY ORGANISATIONS DO NOT INCLUDE LOCAL GOVERNMENT OR OTHER STATUTORY ORGANISATIONS.CHARITIES ARE ORGANISATIONS, WHICH ARE ESTABLISHED FOR EXCLUSIVELY CHARITABLE PURPOSES IN ACCORDANCE WITH THE LAW OF ENGLAND AND WALES.

Activities: Harrow Together is a consortium working to strengthen the voluntary & community sector. We provide an opportunity for Harrow organisations to work in partnership to secure larger contracts. Harrow Giving funds, supports and empowers a range of diverse local projects to make a positive difference in the lives of Harrow residents.

Classification

- **How:** Acts As An Umbrella Or Resource Body
- **What:** Economic/community Development/employment
- **Who:** Other Charities Or Voluntary Bodies

Geography

- Harrow

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£1,546,913	£1,310,404	£659,732	0
2024-03-31	£1,279,812	£1,061,789	£423,223	0
2023-03-31	£1,046,428	£1,134,927	£205,200	0
2022-03-31	£965,135	£943,160	£293,699	0
2021-03-31	£1,580,403	£1,360,224	£271,724	0

Trustees

Name	Role	Appointed
ANDREW JOHN MURPHY	Chair	2019-10-16
Anna Ware		2023-11-28
Carolyn Tracy Bennett		2023-01-23
Colin Vincent Powell		2025-04-25
Dan Burke		2016-09-12
Glen Justin Hearnden		2021-07-29
Julian Francis Lloyd		2019-10-16
Kulwinder Singh-Rai		2022-07-29
Lavanya Marya		2025-01-24
MR DEVEN PILLAY		2013-07-05
Naomi Kennard		2024-10-18
Rachel Wright		2013-05-28

HARROW TOGETHER

England & Wales - Charity number 1167770

Accounts

Company registration number: 08599245

Charity registration number: 1167770

Harrow Together Ltd

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2025

Harrow Together Ltd

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Harrow Together Ltd

Reference and Administrative Details

Trustees	Andy Murphy, Chairman
	Rachel Wright, Secretary
	Glen Hearnden
	Daniel Burke
	Sagard Pillay
	Julian Lloyd
	Anna Ware
	Carolyn Bennett
	Kulwinder Singh-Rai
	Lavanya Marya
	Colin Powell
	Naomi Kennard
Charity Registration Number	1167770
Company Registration Number	08599245
Registered Office	64 Pinner Road Harrow HA1 4HZ
Auditor	Rogers Spencer Chartered Accountants Newstead House Pelham Road Nottingham NG5 1AP

Harrow Together Ltd

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements of the charitable company for the year ended 31 March 2025.

Trustees and officers

The trustees and officers serving during the year and since the year end were as follows:

Trustees:

Andy Murphy, Chairman
Rachel Wright, Secretary
Glen Hearnden
Charmian Boyd (resigned 24 January 2025)
Daniel Burke
Sagard Pillay
Julian Lloyd
Anna Ware
Carolyn Bennett
Kulwinder Singh-Rai
Lavanya Marya (appointed 24 January 2025)
Colin Powell (appointed 25 April 2025)
Naomi Kennard (appointed 13 October 2024)

Structure, governance and management

Nature of governing document

The charity is a company limited by guarantee and registered charity. It is operated under the rules of its memorandum and articles of association dated 5 July 2013 and most recently amended 17 October 2018. It has no share capital and the liability of each member in the event of winding-up is limited to £1.

Harrow Together Ltd

Trustees' Report

Recruitment and appointment of trustees

Potential Trustees generally fall into one of two categories:

1. **Connected:** Individuals who have taken up key roles in the local voluntary sector that give them knowledge and experience of the issues facing Harrow residents and influence both within and beyond their own organizations. Such individuals may be approached directly and invited to apply for Trusteeship.
2. **Independent:** Individuals who are not directly connected with the local voluntary sector but have skills and wider knowledge and experience that may support the effective functioning and development of Harrow Together. Such individuals will usually make an unsolicited application for Trusteeship.

All new Trustees are appointed by the existing body of Trustees at Ordinary or Annual General Meetings. There is a standing invitation to apply for Trusteeship on the Harrow Together website and opportunities are periodically publicized through the Voluntary Action Harrow volunteer newsletter and community events. Role descriptions are available. From time-to-time Harrow Together may conduct active recruitment campaigns for new Trustees, aimed at individuals in the second category above.

Potential Trustees are required to complete an application form or provide a personal statement that details their relevant experience, knowledge and skills. This is circulated to all Trustees. Depending on the individual's position, two Trustees may be appointed to interview the applicant and make a recommendation on whether they should be considered for Trusteeship.

Applicants are usually invited to attend and participate in a Board meeting as observers before being formally appointed. This provides an opportunity for all parties to confirm that there is a good 'match'.

Objectives and activities

Objects and aims

Harrow Together is one of a family of four organizations that support the development of, and advocate for the voluntary and community sector in the London Borough of Harrow. The other three are Voluntary Action Harrow (VAH), Young Harrow Foundation and the Harrow Voluntary & Community Sector Forum (HVCSF).

We work together to maximise opportunities and funding to grow Voluntary & Community Sector services and activities through innovation and collaboration.

We aim to enable and empower local communities so that residents live healthier, sustainable and resilient lives.

The formal objects of Harrow Together are:

The promotion of the efficiency and effectiveness and the effective use of charitable resources for charitable purposes of not-for-profit organisations, voluntary groups and charities operating in the local government area of the London borough of Harrow and elsewhere (the area of benefit) by:

- (a) co-ordinating both existing charitable and non-charitable agencies that have a common goal to relieve charitable needs in the area of benefit; and
- (b) liaising with, and acting as a forum for, the exchange of information between agencies working in a given field to relieve charitable needs in the area of benefit.

Harrow Together Ltd

Trustees' Report

Vision

Enabling and empowering local communities so that residents live healthier, sustainable and resilient lives.

Mission

Working Together to maximise opportunities and funding to grow Voluntary & Community Sector services and activities through innovation and collaboration.

Objectives, strategies and activities

Our activities fall into three main categories:

1. Through our subsidiary, Harrow Giving, leveraging funding into the local voluntary sector to be distributed as grants, usually to smaller organizations.
2. Bringing voluntary and community sector organizations together in consortia to deliver public-sector-funded services.
3. Providing representation for the voluntary and community sector through participation in key public-sector forums involving the local authority and NHS.

Public benefit

Harrow Giving

The promotion of community capacity building through providing small grants as well as wrap around support for local and grass root organisations.

Consortium

Promoting the efficiency and effectiveness of charities and the effective use of charitable resources through consortia funding opportunities and oversight of the contracts.

Representation

The promotion of the voluntary sector through representation on local boards and advocating for partnership working with the voluntary sector.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Harrow Together Ltd

Trustees' Report

Achievements and performance

Harrow Giving

Harrow Giving funds, supports and empowers a range of diverse local projects to make a positive difference in the lives of Harrow residents. This is done by collecting donations from residents, local employees, businesses, and philanthropists and providing volunteering opportunities. Funds are then passed onto Harrow organisations through grants.

In 2024/25 Harrow Giving raised and distributed 83 grants fund amounting to £1,026,241 through nine grant streams (2024: £388,820 through five grant streams). (Some of these grants did cover more than one financial year).

Community Champions (funded by Harrow Borough Based Partnership)

A health champion and outreach programme focusing on diabetes and hypertension, maternal health and mental health. The purpose of the work is to tackle inequalities through population health management in areas of high deprivation to improve the health and wellbeing of local residents and address local issues of concern.

In addition a small grants round was run to deliver projects and activities that support the health and wellbeing of Harrow residents. The purpose is to reduce health inequalities, reach communities, and integrate Healthy Harrow, Harrow's new champions and health check programme. The priority areas are; cancer, diabetes, hypertension, maternal health, and mental health.

Cadent - Harrow Gas, Energy and Advice Fund

In collaboration with Cadent, Harrow Giving is facilitating the Gas, Energy and Advice Fund which aims to promote gas safety awareness through community events, activities, and advice to Harrow residents.

The fund provides services which enhance safety, efficiency, and well-being in households while fostering community engagement.

Harrow Warm Hubs Fund (funded by Harrow Borough Based Partnership)

Following an evaluation the warm hubs were extended over the summer months as 'community hubs' with a focus on reducing social isolation and providing healthy activities.

A new round of grant for the community hubs started in the Autumn to enable the community hubs to run through until March 2026.

Harrow Vaccine Confidence & Uptake Fund (funded by Harrow Council)

The priority for this funding is targeted approaches for residents least likely to have been Vaccinated and include activities which engage in a creative, informative and/or educational way.

Optivita (funded by Harrow Borough Based Partnership)

This Fund aims to support Harrow families with at least one child under 5, including antenatal support.

Optivita is a new programme in Harrow which focuses on improving life chances for parents, babies and children who are living in some of the most disadvantaged areas of the borough. Its focus is on prevention and health promotion as early as possible.

Funding included funding a Hyper Local Preventative Care Team responsible for supporting families in specific locations around Harrow and well as innovation grants.

Smoking Cessation

The aim of this fund is to enhance tobacco cessation services, reduce health disparities associated with tobacco use, and provide culturally and socially relevant interventions for vulnerable populations.

Harrow Together Ltd

Trustees' Report

Stories of Harrow

A project funded by the National Lottery Heritage Fund to preserve the stories and lived experiences of communities in Harrow. Small grants of, together with training and support to help preserve the heritage of communities in Harrow. In collaboration with Harrow Council and Headstone Manor Museum.

Consortia working

Harrow Together facilitates consortia working to strengthen the voluntary and community sector. Through providing opportunities for Harrow organisations to work in partnership to secure larger contracts.

Harrow Together consortia provided the following services in 2024/25:

Care Act Info & Advice (SWiSH)

The purpose of this contract is to provide information and advice to Harrow residents (18+). This information and advice is provided in relation to the Care Act's nine well-being outcomes.

Help Harrow

Co-ordinated response to provide food, information & advice and mental health support to residents during the cost of living crisis.

Third Sector Service

This service offers a wide variety of ways to help start, develop or improve your voluntary and community organisation, or social enterprise. This is done through the provision of Capacity Building, fundraising and volunteering.

Representation

During 2024/25 Harrow Together participated in the following forums to ensure effective representation of Harrow's voluntary and community sector:

- Harrow Borough Based Partnership
- Harrow Community Partnership
- Harrow Infrastructure Group

The Harrow Voluntary & Community Sector Forum was relaunched with 2 meetings held.

The Harrow Voluntary and Community Sector (VCS) Forum brings together local charities, community groups, and non-profit organisations to work together on the issues that impact the communities we work with most.

<https://www.vah.org.uk/vcsforum/>

Harrow Together Ltd

Trustees' Report

Financial review

Total income in 2024/25 was £1.547 million (2024: £1.280 million); an increase of £267,101 (20.9%) over 2023/24 (2024: an increase of £233,385 (22.3%) over 2022/23).

Most of this income was restricted, with only £10,039 (0.65%) being unrestricted (2024: £60 (0.01%) unrestricted income).

Total expenditure for 2024/25 was £1.31 million (2024: £1.062 million), total income exceeded total expenditure by £236,509 (2024: £218,023). Since 2023/24 expenditure has increased by £248,615 (23.4%) compared to the prior year (2024: a decrease of £73,138 (6.4%)).

The year-end position on unrestricted funds was a surplus of £37,938 (2024: £30,973). Carried forward unrestricted reserves amounted to £119,222 (2024: £81,284). Of which £29,034 (2024: £19,466) is held in the Harrow Giving designated fund and £15,000 (2024: £30,000) of this has been designated by the Trustees to fund development work during 2024/25. The focus of this development work will be the Harrow Voluntary & Community Sector Forum (HVCSF) leaving free reserves carried forward of £75,188 (2024: £51,284).

Policy on reserves

It is the policy of the charity to maintain free reserves at a level which balances our objectives to develop and support services with our need to remain financially stable.

Harrow Together has a low level of risks as it has an agreement with delivery partners that funds will only be paid out once the income has been received from the funder.

As HT has no staff or any premises, if all the contracts end there are minimal ongoing costs that need to be paid. HT could continue as a dormant company until new opportunities arise.

Harrow Together (HT) intends to maintain sufficient reserves proportionate to the level of operation of the charity. HT aims to maintain free reserves of around 12 months of unrestricted expenditure. This is currently around £35,200 per year (2024: £22,000). The actual reserves are £119,222 (2024: £81,284) therefore this target has been achieved.

The purpose of this reserve:

- Is to ensure that the charity has enough reserves to maintain a positive cash flow position;
- Is to cover core running costs, overheads and liabilities;
- To meet HT's contractual obligations in the event of a reduction or cut in income;
- To safeguard continuing activities for a given period;
- For Investment and /or development purposes to grow and sustain the organisation;
- To ensure HT has the cash flow available in situations where payment from a funder has been delayed and a partner organisation is unable to deliver with a delay in payment.

Grant making policies

All grants are awarded in line with a comprehensive Grant Making Policy approved by the Trustees. The policy ensures fairness and transparency at all stages of the process. At least one Trustee is involved in any panel established to consider grant applications, and individuals who have a personal or other close family involvement in an organisation that has applied for a grant must not be part of the panel for discussion for that application.

Harrow Together Ltd

Trustees' Report

Principal risks and uncertainties

Harrow Together has a low level of risks as it has an agreement with delivery partners that funds will only be paid out once the income has been received from the funder.

As HT has no staff or any premises, if all the contracts end there are minimal ongoing costs that need to be paid. HT could continue as a dormant company until new opportunities arise.

Plans for future periods

Harrow Giving

Harrow Giving will be looking at how to involve Harrow residents in setting priorities and involving more residents in grant panels.

To continue to work with strategic partners for opportunities to work in partnership to distribute funds for example; warm hubs and development with Integrated Neighborhood Teams

Consortia Development

Seeking to extend the Care Act Information & Advice contract and be in a position to bid for the contract if retendered.

Scan the horizon for opportunities that would be suitable for a consortium application.

Representation

Review how Harrow Together represents the broader VCS sector, gather the views of the sector and feedback the information.

Harrow Together Ltd

Trustees' Report

Statement of Responsibilities

The trustees (who are also the directors of Harrow Together Ltd for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". The report and accounts have been prepared in accordance with the provisions in the Companies Act 2006 relating to small companies.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the trustees of the charity on 24th October 2025 and signed on its behalf by:



.....
Andy Murphy
Trustee

Harrow Together Ltd

Independent Auditor's Report to the Members of Harrow Together Ltd

Opinion

We have audited the financial statements of Harrow Together Ltd (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, balance sheet and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Harrow Together Ltd

Independent Auditor's Report to the Members of Harrow Together Ltd

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Ensuring that the Audit Team has the appropriate competence and capabilities to identify or recognise non compliance with laws and regulations, with specific susceptible areas (e.g. expense authorisation) having been outlined at the planning stage.
- Enquiry of management and those charged with governance around actual and potential litigation and claims and fraudulent transactions.
- Reviewing minutes of meetings of those charged with governance.
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the FRC's website at:
<https://www.frc.org.uk/auditors/audit-assurance/auditor-s-responsibilities-for-the-audit-of-the-fi/description-of-the-auditor%E2%80%99s-responsibilities-for>.
This description forms part of our auditor's report.

Harrow Together Ltd

Independent Auditor's Report to the Members of Harrow Together Ltd

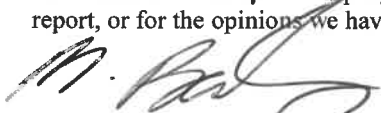
Other Matters

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 is referred to in the extant regulations but has now been withdrawn.

This has been done in order for the financial statements to provide a true and fair view in accordance with current Generally Accepted Accounting practise.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Melvin Bailey FCCA DChA (Senior statutory auditor)
Roger Spencer

7/11/25

Chartered Accountants Newstead House
Statutory Auditor Pelham Road
Nottingham
NG5 1AP

Rogers Spencer is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

Harrow Together Ltd

Statement of Financial Activities for the Year Ended 31 March 2025 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2025 £	Total 2024 £
Income and Endowments from:					
Donations and legacies	2	9,568	523	10,091	10,203
Charitable activities	3	-	1,536,351	1,536,351	1,269,549
Investment income	4	471	-	471	60
Total income		<u>10,039</u>	<u>1,536,874</u>	<u>1,546,913</u>	<u>1,279,812</u>
Expenditure on:					
Charitable activities	6	<u>(35,201)</u>	<u>(1,275,203)</u>	<u>(1,310,404)</u>	<u>(1,061,789)</u>
Total expenditure		<u>(35,201)</u>	<u>(1,275,203)</u>	<u>(1,310,404)</u>	<u>(1,061,789)</u>
Net (expenditure)/income		(25,162)	261,671	236,509	218,023
Transfers between funds		<u>63,100</u>	<u>(63,100)</u>	-	-
Net movement in funds		37,938	198,571	236,509	218,023
Reconciliation of funds					
Total funds brought forward		<u>81,284</u>	<u>341,939</u>	<u>423,223</u>	<u>205,200</u>
Total funds carried forward	12	<u>119,222</u>	<u>540,510</u>	<u>659,732</u>	<u>423,223</u>

All of the charity's activities derive from continuing operations during the above two periods.
The funds breakdown for the period is shown in note 12.

The notes on pages 17 to 26 form an integral part of these financial statements.

Harrow Together Ltd

Statement of Financial Activities for the Year Ended 31 March 2025 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

These are the figures for the previous accounting period and are included for comparative purposes

	Note	Unrestricted funds £	Restricted funds £	Total 2024 £
Income and Endowments from:				
Donations and legacies	2	-	10,203	10,203
Charitable activities	3	-	1,269,549	1,269,549
Investment income	4	60	-	60
Total income		<u>60</u>	<u>1,279,752</u>	<u>1,279,812</u>
Expenditure on:				
Charitable activities	6	<u>(21,883)</u>	<u>(1,039,906)</u>	<u>(1,061,789)</u>
Total expenditure		<u>(21,883)</u>	<u>(1,039,906)</u>	<u>(1,061,789)</u>
Net (expenditure)/income		(21,823)	239,846	218,023
Transfers between funds		<u>52,796</u>	<u>(52,796)</u>	-
Net movement in funds		30,973	187,050	218,023
Reconciliation of funds				
Total funds brought forward		<u>50,311</u>	<u>154,889</u>	<u>205,200</u>
Total funds carried forward	12	<u>81,284</u>	<u>341,939</u>	<u>423,223</u>

The notes on pages 17 to 26 form an integral part of these financial statements.

Harrow Together Ltd

(Registration number: 08599245)
Balance Sheet as at 31 March 2025

	Note	2025 £	2024 £
Current assets			
Debtors	8	62,774	86,000
Cash at bank and in hand	9	<u>793,136</u>	<u>400,504</u>
		855,910	486,504
Creditors: Amounts falling due within one year	10	<u>(196,178)</u>	<u>(63,281)</u>
Net assets		<u>659,732</u>	<u>423,223</u>
Funds of the charity:			
Restricted income funds			
Restricted funds	12	540,510	341,939
Unrestricted income funds			
Unrestricted funds		<u>119,222</u>	<u>81,284</u>
Total funds	12	<u>659,732</u>	<u>423,223</u>

For the financial year ending 31 March 2025 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies but as this is a charity, it is subject to audit under the Charities Act 2011.

Directors' responsibilities:

- The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The financial statements on pages 13 to 26 were approved by the trustees, and authorised for issue on 24th October 2025 and signed on their behalf by:



.....
Andy Murphy
Trustee

The notes on pages 17 to 26 form an integral part of these financial statements.

Harrow Together Ltd

Statement of Cash Flows for the Year Ended 31 March 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash income		236,509	218,023
Adjustments to cash flows from non-cash items			
Investment income	4	<u>(471)</u>	<u>(60)</u>
		236,038	217,963
Working capital adjustments			
Decrease in debtors	8	23,226	14,000
Increase/(decrease) in creditors	10	135,333	(64,192)
Decrease in deferred income	10	<u>(2,436)</u>	<u>(74,230)</u>
Net cash flows from operating activities		392,161	93,541
Cash flows from investing activities			
Interest receivable and similar income	4	<u>471</u>	<u>60</u>
Net increase in cash and cash equivalents		392,632	93,601
Cash and cash equivalents at 1 April		<u>400,504</u>	<u>306,903</u>
Cash and cash equivalents at 31 March		<u><u>793,136</u></u>	<u><u>400,504</u></u>
Reconciliation of net cash flow to movement in net funds			
Increase in cash		392,632	93,601
Net funds at 1 April 2024		<u>400,504</u>	<u>306,903</u>
Net funds at 31 March 2025		<u><u>793,136</u></u>	<u><u>400,504</u></u>

All of the cash flows are derived from continuing operations during the above two periods.

The notes on pages 17 to 26 form an integral part of these financial statements.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2025

1 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation

Harrow Together Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The financial statements have been prepared on a going concern basis.

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

Income and endowments

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature is recognised when the charity has entitlement to the income, it is probable that the income will be received and the amount can be measured with sufficient reliability.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Deferred income

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which, it has been received. Such income is only deferred when:

- The donor specifies that the grant or donation must only be used in future accounting periods; or
- The donor has imposed conditions which must be met before the charity has unconditional entitlement.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2025

Investment income

Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees meetings and reimbursed expenses.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2025

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds set aside for specific purposes at the discretion of the trustees.

Restricted income funds are those grants for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

2 Income from donations and legacies

	Unrestricted funds Designated £	Restricted funds £	Total 2025 £	Total 2024 £
Donations and legacies;				
Donations from individuals	9,568	523	10,091	10,203
	<u>9,568</u>	<u>523</u>	<u>10,091</u>	<u>10,203</u>

3 Income from charitable activities

	Restricted funds £	Total 2025 £	Total 2024 £
Grants	1,536,351	1,536,351	1,269,549
	<u>1,536,351</u>	<u>1,536,351</u>	<u>1,269,549</u>

4 Investment income

	Unrestricted funds General £	Total 2025 £	Total 2024 £
Interest receivable and similar income;			
Interest receivable on bank deposits	471	471	60
	<u>471</u>	<u>471</u>	<u>60</u>

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2025

5 Grants & donations

	Unrestricted funds £	Restricted funds £	Total £	Total 2024 £
Donations	9,568	523	10,091	10,203
London Borough of Harrow	-	1,255,181	1,255,181	1,139,299
Cadent Gas Limited	-	168,000	168,000	-
The National Lottery Heritage Fund	-	113,170	113,170	-
NHS North West London ICB	-	-	-	94,000
Bridge Renewal Trust	-	-	-	36,000
London Sport	-	-	-	250
	<u>9,568</u>	<u>1,536,874</u>	<u>1,546,442</u>	<u>1,279,752</u>

6 Expenditure on charitable activities

	Unrestricted funds General £	Restricted funds £	Total 2025 £	Total 2024 £
Accountancy	6,702	2,966	9,668	12,918
Advertising/Promotional	-	54	54	12
Away days	547	-	547	305
Community transport	-	1,298	1,298	-
Bank charges	178	-	178	129
Clinical services	-	7,450	7,450	13,632
Consultancy	-	8,000	8,000	5,460
Dues and subscriptions	84	-	84	225
HT Core function	24,404	-	24,404	-
Grant management	-	89,962	89,962	25,332
Grant payments	-	1,172,975	1,172,975	973,646
Insurances	2,630	-	2,630	2,793
Prizes for Harrow wins	-	-	-	1,000
Refreshments	489	580	1,069	213
S P Management post	-	-	-	26,124
Room hire	120	-	120	-
Sundry expenses	14	1,875	1,889	-
Volunteer expenses	33	-	33	-
	<u>35,201</u>	<u>1,285,160</u>	<u>1,320,361</u>	<u>1,061,789</u>

Included in the expenditure analysed above, there are governance costs of £11,730 (2024 - £9,350) which relate directly to charitable activities. See note 7 for further details.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2025

7 Analysis of governance and support costs

Governance costs

	Unrestricted funds General £	Total 2025 £	Total 2024 £
Audit fees			
Audit of the financial statements	9,420	9,420	7,500
Other governance costs	2,310	2,310	1,850
	<u>11,730</u>	<u>11,730</u>	<u>9,350</u>

Support costs have not been separately allocated and disclosed as the Trustees believe they are immaterial to the financial statements.

8 Debtors

	2025 £	2024 £
Trade debtors	52,484	86,000
Prepayments	10,290	-
	<u>62,774</u>	<u>86,000</u>

9 Cash and cash equivalents

	2025 £	2024 £
Cash at bank	<u>793,136</u>	<u>400,504</u>

10 Creditors: amounts falling due within one year

	2025 £	2024 £
Trade creditors	171,114	36,290
Accruals	11,730	11,221
Deferred income	13,334	15,770
	<u>196,178</u>	<u>63,281</u>

11 Taxation

The charity is a registered charity and is therefore exempt from taxation.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2025

12 Funds

	Balance at 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2025 £
Unrestricted funds					
<i>General</i>					
General	51,284	471	(35,201)	58,634	75,188
<i>Designated</i>					
Business development	30,000	-	-	(15,000)	15,000
Harrow Giving	-	9,568	-	19,466	29,034
	<u>30,000</u>	<u>9,568</u>	<u>-</u>	<u>4,466</u>	<u>44,034</u>
Total unrestricted funds	<u>81,284</u>	<u>10,039</u>	<u>(35,201)</u>	<u>63,100</u>	<u>119,222</u>
Restricted funds					
Harrow Giving	19,466	-	-	(19,466)	-
Help Harrow	118,944	296,523	(143,439)	(14,826)	257,202
Health inequalities	15,788	-	(5,000)	-	10,788
Harrow warm hubs fund	29,838	295,063	(253,986)	-	70,915
Vaccine hesitancy	3,966	-	(3,966)	-	-
Community Champions	101,250	165,000	(179,320)	(10,750)	76,180
Cornerstone	36,000	-	-	-	36,000
Care act information and advice	6	124,800	(118,560)	(6,240)	6
3rd Sector Services	16,681	60,000	(53,680)	(3,000)	20,001
Warmth fund	-	168,000	(164,160)	-	3,840
Edward Harvist Trust	-	40,708	-	-	40,708
Heritage Lottery	-	113,170	(108,170)	-	5,000
Optivita	-	236,860	(228,042)	(8,818)	-
Smoking cessation	-	36,750	(16,880)	-	19,870
	<u>341,939</u>	<u>1,536,874</u>	<u>(1,275,203)</u>	<u>(63,100)</u>	<u>540,510</u>
Total restricted funds	<u>341,939</u>	<u>1,536,874</u>	<u>(1,275,203)</u>	<u>(63,100)</u>	<u>540,510</u>
Total funds	<u>423,223</u>	<u>1,546,913</u>	<u>(1,310,404)</u>	<u>-</u>	<u>659,732</u>

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2025

The specific purposes for which the funds are to be applied are as follows:

Help Harrow - To provide a co-ordinated response to provide food, information & advice and mental health support to residents during the cost of living crisis.

Health inequalities - To address the underlying causes of prevalent long-term conditions.

Harrow warm hubs fund - To provide warm hubs during winter. This has since been extended to keep the hubs going throughout the year.

Vaccine hesitancy - To increase vaccination rates for residents least likely to have been vaccinated.

Community Champions - An outreach programme to reduce health inequalities in Diabetes & Hypertension, Maternal Health, Mental Health.

Cornerstone - Funding provided in collaboration with four local place-based giving schemes and has been awarded a grant from The Cornerstone Fund to help address structural discrimination in accessing funding and support for diverse communities in London with the aim to test new ways of grant giving. Funding used as part of the Harrow Community Fund and Harrow Black Community Fund

Care act information and advice - To provide information and advice to Harrow residents (18+). This information and advice is provided in relation to the Care Act's nine well-being outcomes.

3rd Sector Services - To help start, develop or improve voluntary and community organisations, or social enterprises.

Warmth fund - In collaboration with Cadent, Harrow Giving is facilitating the Gas, Energy and Advice Fund which aims to promote gas safety awareness through community events, activities, and advice to Harrow residents.

Edward Harvist Trust - Harrow allocation of funding from Edward Harvist Trust and distributed as part of the Harrow Community Fund.

Heritage Lottery - Funding from the National Lottery Heritage Fund, available to preserve the stories and lived experiences of communities in Harrow.

Optivita - To improve life chances for parents, babies and children under 5 who are living in some of the most disadvantaged areas of the borough.

Smoking Cessation - To enhance tobacco cessation services, reduce health disparities associated with tobacco use, and provide culturally and socially relevant interventions for vulnerable populations.

Designated funds:

The Business Development designated fund has been set up by the Trustees to develop the Harrow Voluntary & Community Sector Forum (HVCSF).

Harrow Giving - (Various donors) The aim of this fund is to raise funds through ongoing public and corporate fundraising for distribution to local good causes as part of the Harrow Community Fund, no longer deemed to be restricted the opening balance has been transferred to designated funds.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2025

The transfers from the restricted funds to the General fund reflects the overhead costs recharged to these funds, except in the case of the Harrow Giving fund where the opening balance has been moved to General funds as there is no longer deemed to be any restriction on the use of these funds.

The transfer from the designated Business Development fund to the General fund reflects the amount of this fund which has been expended.

	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2024 £
Unrestricted funds					
<i>General</i>					
General	31,819	60	(21,883)	41,288	51,284
<i>Designated</i>					
Business development	5,306	-	-	24,694	30,000
Care act information and advice	5	-	-	(5)	-
3rd Sector Services	13,181	-	-	(13,181)	-
	<u>18,492</u>	<u>-</u>	<u>-</u>	<u>11,508</u>	<u>30,000</u>
Total unrestricted funds	<u>50,311</u>	<u>60</u>	<u>(21,883)</u>	<u>52,796</u>	<u>81,284</u>
Restricted					
Social Prescribing	30,916	27,500	(26,124)	(32,292)	-
Harrow Giving	10,176	10,452	(1,162)	-	19,466
Help Harrow	76,134	297,000	(239,340)	(14,850)	118,944
Harrow health & wellbeing	5,010	-	(5,010)	-	-
Health inequalities	15,788	-	-	-	15,788
Hospital discharge	(11,000)	25,000	(21,850)	7,850	-
Harrow warm hubs fund	(1)	190,000	(160,161)	-	29,838
Vaccine hesitancy	8,866	-	(4,900)	-	3,966
Care home support	19,000	-	(19,000)	-	-
Community Champions	-	300,000	(196,250)	(2,500)	101,250
Cornerstone	-	36,000	-	-	36,000
Falls pilot	-	69,000	(65,550)	(3,450)	-
Waiting list support	-	80,000	(68,500)	(11,500)	-
Health inequalities 2023	-	60,000	(60,000)	-	-
Care act information and advice	-	124,800	(118,559)	(6,235)	6
3rd Sector Services	-	60,000	(53,500)	10,181	16,681
Total restricted funds	<u>154,889</u>	<u>1,279,752</u>	<u>(1,039,906)</u>	<u>(52,796)</u>	<u>341,939</u>
Total funds	<u>205,200</u>	<u>1,279,812</u>	<u>(1,061,789)</u>	<u>-</u>	<u>423,223</u>

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2025

13 Analysis of net assets between funds

Unrestricted				2025
	General	Designated	Restricted	Total funds
	£	£	£	£
Current assets	295,400	15,000	545,510	855,910
Current liabilities	(191,178)	-	(5,000)	(196,178)
Total net assets	<u>104,222</u>	<u>15,000</u>	<u>540,510</u>	<u>659,732</u>

Unrestricted				2024
	General	Designated	Restricted	Total funds
	£	£	£	£
Current assets	114,565	30,000	341,939	486,504
Current liabilities	(63,281)	-	-	(63,281)
Total net assets	<u>51,284</u>	<u>30,000</u>	<u>341,939</u>	<u>423,223</u>

14 Charity status

The charity is a company limited by guarantee and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

15 Auditor's remuneration

	2025	2024
	£	£
Audit	7,850	7,500
	<u>7,850</u>	<u>7,500</u>

16 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2025

17 Related party transactions

During the year the charity made the following related party transactions:

Harrow Carers

Charmian Boyd is the CEO of Harrow Carers.

Harrow Carers received payments of £57,723 during the period (2024: £84,815). At the balance sheet date the amount due to/from Harrow Carers was £Nil (2024 - £Nil).

Young Harrow Foundation

Daniel Burke is the CEO of the Young Harrow Foundation

The Young Harrow Foundation received payments of £8,000 (2024: £47,200) during the period.. At the balance sheet date the amount due to/from Young Harrow Foundation was £Nil (2024 - £Nil).

Age UK Hillingdon, Harrow & Brent (The Age England Association)

Julian Lloyd is the CEO of Age UK Hillingdon, Harrow & Brent (The Age England Association)

Age UK HHB received payments of £64,215 (2024: £198,365) during the period.. At the balance sheet date the amount due to/from Age UK Hillingdon, Harrow & Brent (The Age England Association) was £Nil (2024 - £Nil).

Community Connex Ltd. (formerly Harrow Mencap)

Segard Pillay is CEO of Community Connex Ltd. (formerly Harrow Mencap)

Community Connex received payments of £20,715 (2024: £20,715) during the period. At the balance sheet date the amount due to/from Community Connex Ltd. (formerly Harrow Mencap) was £Nil (2024 - £Nil).

Voluntary Action Harrow C.I.C.

Rachel Wright is the Operations Director of Voluntary Action Harrow C.I.C.

Voluntary Action Harrow C.I.C. received £168,024 (2024: £84,490) during the period.. At the balance sheet date the amount due to/from Voluntary Action Harrow C.I.C. was £Nil (2024 - £Nil).

Mind in Harrow

Anna Ware is a manager at Mind in Harrow.

Mind in Harrow received £81,358 (2024: £66,101) during the period.. At the balance sheet date the amount due to/from Mind in Harrow was £Nil (2024 - £Nil).

ZigZag Housing Ltd. and Harrow Voluntary & Community Sector Forum

Glen Hearnden is the director of ZigZag Housing Ltd. and the chair of Harrow Voluntary & Community Sector Forum.

ZigZag Housing Ltd. received payments of £135,439 (2024: £Nil) during the period. Harrow Voluntary & Community Sector Forum received payments of £Nil (2024: £ Nil). At the balance sheet date the amount due to/from ZigZag Housing Ltd. and Harrow Voluntary & Community Sector Forum was £Nil (2024 - £Nil).

HARROW TOGETHER

England & Wales - Charity number 1167770

Accounts

Company registration number: 08599245

Charity registration number: 1167770

Harrow Together Ltd

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2024

Harrow Together Ltd

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Harrow Together Ltd

Reference and Administrative Details

Chairman	Andy Murphy
Trustees	Rachel Wright Glen Hearnden Charmian Boyd Daniel Burke Sagard Pillay Julian Lloyd Andy Murphy Anna Ware Carolyn Bennett Kulwinder Singh-Rai
Secretary	Rachel Wright
Charity Registration Number	1167770
Company Registration Number	08599245
Registered Office	64 Pinner Road Harrow HA1 4HZ
Auditor	Rogers Spencer Chartered Accountants Newstead House Pelham Road Nottingham NG5 1AP

Harrow Together Ltd

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 March 2024.

Trustees and officers

The trustees and officers serving during the year and since the year end were as follows:

Trustees:	Rachel Wright
	Glen Hearnden
	Charmian Boyd
	Daniel Burke
	Sagard Pillay
	Julian Lloyd
	Andy Murphy
	Anna Ware (appointed 18 November 2023)
	Carolyn Bennett
	Kulwinder Singh-Rai
	Sona Barbosa (resigned 31 July 2023)
Chair:	Andy Murphy
Secretary:	Rachel Wright

Structure, governance and management

Nature of governing document

The charity is a company limited by guarantee and registered charity. It is operated under the rules of its memorandum and articles of association dated 5 July 2013 and most recently amended 17 October 2018. It has no share capital and the liability of each member in the event of winding-up is limited to £1.

Harrow Together Ltd

Trustees' Report

Recruitment and appointment of trustees

Potential Trustees generally fall into one of two categories:

1. **Connected:** Individuals who have taken up key roles in the local voluntary sector that give them knowledge and experience of the issues facing Harrow residents and influence both within and beyond their own organisations. Such individuals may be approached directly and invited to apply for Trusteeship.
2. **Independent:** Individuals who are not directly connected with the local voluntary sector but have skills and wider knowledge and experience that may support the effective functioning and development of Harrow Together. Such individuals will usually make an unsolicited application for Trusteeship.

All new Trustees are appointed by the existing body of Trustees at Ordinary or Annual General Meetings. There is a standing invitation to apply for Trusteeship on the Harrow Together website and opportunities are periodically publicised through the Voluntary Action Harrow volunteer newsletter and community events. Role descriptions are available. From time-to-time Harrow Together may conduct active recruitment campaigns for new Trustees, aimed at individuals in the second category above.

Potential Trustees are required to complete an application form or provide a personal statement that details their relevant experience, knowledge and skills. This is circulated to all Trustees. Depending on the individual's position, two Trustees may be appointed to interview the applicant and make a recommendation on whether they should be considered for Trusteeship.

Applicants are usually invited to attend and participate in a Board meeting as observers before being formally appointed. This provides an opportunity for all parties to confirm that there is a good 'match'.

Major risks and management of those risks

Harrow Together has a low level of risks as it has an agreement with delivery partners that funds will only be paid out once the income has been received from the funder.

As HT has no staff or any premises, if all the contracts end there are minimal ongoing costs that need to be paid. HT could continue as a dormant company until new opportunities arise.

Objectives and activities

Objects and aims

The promotion of the efficiency and effectiveness and the effective use of charitable resources for charitable purposes of not-for-profit organisations, voluntary groups and charities operating in the local government area of the London borough of Harrow and elsewhere (the area of benefit) by:

(a) co-ordinating both existing charitable and non-charitable agencies that have a common goal to relieve charitable needs in the area of benefit; and

(b) liaising with, and acting as a forum for, the exchange of information between agencies working in a given field to relieve charitable needs in the area of benefit.

Harrow Together Ltd

Trustees' Report

Vision

Enabling and empowering local communities so that residents live healthier, sustainable and resilient lives.

Mission

Working Together to maximise opportunities and funding to grow Voluntary & Community Sector services and activities through innovation and collaboration.

Objectives, strategies and activities

Our activities fall into three main categories:

1. Through our subsidiary, Harrow Giving, leveraging funding into the local voluntary sector to be distributed as grants, usually to smaller organizations.
2. Bringing voluntary and community sector organizations together in consortia to deliver public-sector-funded services.
3. Providing representation for the voluntary and community sector through participation in key public-sector forums involving the local authority and NHS.

Public benefit

Harrow Giving

The promotion of community capacity building through providing small grants as well as wrap around support for local and grass root organisations.

Consortium

Promoting the efficiency and effectiveness of charities and the effective use of charitable resources through consortia funding opportunities and oversight of the contracts.

Representation

The promotion of the voluntary sector through representation on local boards and advocating for partnership working with the voluntary sector.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Achievements and performance

Harrow Giving

Harrow Giving funds, supports and empowers a range of diverse local projects to make a positive difference in the lives of Harrow residents. This is done by collecting donations from residents, local employees, businesses, and philanthropists and providing volunteering opportunities. Funds are then passed onto Harrow organisations through grants.

In 2023/24 Harrow Giving raised and distributed funds amounting to £388,820 through five grant streams:

Community Champions (funded by Harrow Borough Based Partnership)

A health champion and outreach programme focusing on diabetes and hypertension, maternal health and mental health. The purpose of the work is to tackle inequalities through population health management in areas of high deprivation to improve the health and wellbeing of local residents and address local issues of concern.

Harrow Together Ltd

Trustees' Report

In addition a small grants round was run to deliver projects and activities that support the health and wellbeing of Harrow residents. The purpose is to reduce health inequalities, reach communities, and integrate Healthy Harrow, Harrow's new champions and health check programme. The priority areas are; cancer, diabetes, hypertension, maternal health, and mental health.

Grants were awarded to nine organisations.

Harrow Health & Wellbeing Fund (funded by Harrow Borough Based Partnership)

Funding for projects and services supporting the health and wellbeing of Harrow residents. Grants were awarded to 6 organisations.

Harrow Warm Hubs Fund (funded by Harrow Borough Based Partnership)

Funding for organisations running warm hubs during winter. Grants were awarded to 25 organisations.

Harrow Vaccine Confidence & Uptake Fund (funded by Harrow Council)

The priority for this funding is targeted approaches for residents least likely to have been Vaccinated and include activities which engage in a creative, informative and/or educational way.

Health Inequality (2023) (funded by Harrow Borough Based Partnership)

The Fund Priorities are to Address the underlying causes of prevalent long-term conditions, with a particular focus on: diabetes, mental health, or hypertension, Other long-term conditions will be considered where there is strong evidence of need within your community and supporting carers.

Consortia working

Harrow Together facilitates consortia working to strengthen the voluntary and community sector. Through providing opportunities for Harrow organisations to work in partnership to secure larger contracts.

Harrow Together consortia provided the following services in 2023/24:

Care Act Info & Advice (SWiSH)

The purpose of this contract is to provide information and advice to Harrow residents (18+). This information and advice is provided in relation to the Care Act's nine well-being outcomes.

Help Harrow

Co-ordinated response to provide food, information & advice and mental health support to residents during the cost of living crisis.

Hospital Discharge

Reactive Discharge and Support Services.

Social Prescribing

GPs can refer patients to Social Prescribing Link Worker to help them with their socio-economic needs, loneliness and mental wellbeing by connecting them to activities and services in the community.

Third Sector Service

This service offers a wide variety of ways to help start, develop or improve your voluntary and community organisation, or social enterprise. This is done through the provision of Capacity Building, fundraising and volunteering.

Care Home Support

The Care Home project supports unpaid carers who have relatives in care homes to better cope with their role and also provides an interface with the care home management to help both parties work in synergy.

Harrow Together Ltd

Trustees' Report

Waiting Lists

The waiting list project (CAMHS)

The Breath Support Group Project will collaborate with like-minded organisations to support parents of Children/Young people on the waiting list for the Child and Adolescent Mental Health Services (CAMHS).

The Breath project aims to support the parents and carers to ensure they can help their child/young person during this anxious time and can build their resilience and that of their children and parent effectively.

The waiting list project (Orthopaedics)

This programme ran from January 2023 to January 2024 and supported Harrow residents on waiting lists for orthopaedic surgery. Patients were supported to liaise with health professionals, were signposted to relevant services and were provided with self-management tools to optimise health and wellbeing whilst waiting for surgery.

Falls Pilot

The Falls Pilot ran from November 2022 to April 2023 during which 69 people who had a history of falls were supported through a tailored 8 week strength and balance course to improve confidence and mobility, whilst reducing the risk of future falls.

Representation

During 2023/24 Harrow Together participated in the following forums to ensure effective representation of Harrow's voluntary and community sector:

- Harrow Borough Based Partnership
- Harrow Community Partnership
- Harrow Infrastructure Group

Financial review

Total income in 2023/24 was £1.280 million; an increase of £233,385 (22.3%) over 2022/23 (£1.046 million). Most of this income was restricted.

Total expenditure in 2023/24 was £1.062 million; a decrease of £73,138 (6.4%) from 2022/23 (1.135 million).

The year-end position on unrestricted funds was a surplus of £30,973. Carried forward unrestricted reserves amounted to £81,284. Of which £30,000 has been designated by the Trustees to fund development work during 2024/25. The focus of this development work will be the Harrow Voluntary & Community Sector Forum (HVC²SF). Free reserves carried forward are £51,284.

Harrow Together Ltd

Trustees' Report

Policy on reserves

It is the policy of the charity to maintain free reserves at a level which balances our objectives to develop and support services with our need to remain financially stable.

Harrow Together has a low level of risks as it has an agreement with delivery partners that funds will only be paid out once the income has been received from the funder.

As HT has no staff or any premises, if all the contracts end there are minimal ongoing costs that need to be paid. HT could continue as a dormant company until new opportunities arise.

Harrow Together (HT) intends to maintain sufficient reserves proportionate to the level of operation of the charity. HT aims to maintain free reserves of around 12 months of unrestricted expenditure. This is currently around £22,000 per year. The actual reserves are £81,284 therefore this target has been achieved.

The purpose of this reserve:

- Is to ensure that the charity has enough reserves to maintain a positive cash flow position;
- Is to cover core running costs, overheads and liabilities;
- To meet HT's contractual obligations in the event of a reduction or cut in income;
- To safeguard continuing activities for a given period;
- For Investment and /or development purposes to grow and sustain the organisation;
- To ensure HT has the cash flow available in situations where payment from a funder has been delayed and a partner organisation is unable to deliver with a delay in payment.

Grant making policies

All grants are awarded in line with a comprehensive Grant Making Policy approved by the Trustees. The policy ensures fairness and transparency at all stages of the process. At least one Trustee is involved in any panel established to consider grant applications, and individuals who have a personal or other close family involvement in an organisation that has applied for a grant must not be part of the panel for discussion for that application.

Principal risks and uncertainties

Harrow Together has a low level of risks as it has an agreement with delivery partners that funds will only be paid out once the income has been received from the funder.

As HT has no staff or any premises, if all the contracts end there are minimal ongoing costs that need to be paid. HT could continue as a dormant company until new opportunities arise.

Harrow Together Ltd

Trustees' Report

Plans for future periods

Harrow Giving

Harrow Giving will be looking at how to involve Harrow residents in setting priorities and involving more residents in grant panels.

To continue to work with strategic partners for opportunities to work in partnership to distribute funds for example; warm hubs and development with Integrated Neighborhood Teams

Consortia Development

Seeking to extend the Care Act Information & Advice contract and be in a position to bid for the contract if retendered.

Scan the horizon for opportunities that would be suitable for a consortium application.

Representation

Review how Harrow Together represents the broader VCS sector, gather the views of the sector and feedback the information.

Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

Harrow Together Ltd

Trustees' Report

Statement of Responsibilities

The trustees (who are also the directors of Harrow Together Ltd for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". The report and accounts have been prepared in accordance with the provisions in the Companies Act 2006 relating to small companies.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the trustees of the charity on 10 December 2024 and signed on its behalf by:



Andy Murphy
Chair and Trustee

Harrow Together Ltd

Independent Auditor's Report to the Members of Harrow Together Ltd

Opinion

We have audited the financial statements of Harrow Together Ltd (the 'charity') for the year ended 31 March 2024 which comprise the statement of financial activities, balance sheet and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Harrow Together Ltd

Independent Auditor's Report to the Members of Harrow Together Ltd

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Ensuring that the Audit Team has the appropriate competence and capabilities to identify or recognise non compliance with laws and regulations, with specific susceptible areas (e.g. expense authorisation) having been outlined at the planning stage.
- Enquiry of management and those charged with governance around actual and potential litigation and claims and fraudulent transactions.
- Reviewing minutes of meetings of those charged with governance.
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the FRC's website at:

<https://www.frc.org.uk/auditors/audit-assurance/auditor-s-responsibilities-for-the-audit-of-the-fi/description-of-the-auditor%E2%80%99s-responsibilities-for>.

This description forms part of our auditor's report.

Harrow Together Ltd

Independent Auditor's Report to the Members of Harrow Together Ltd

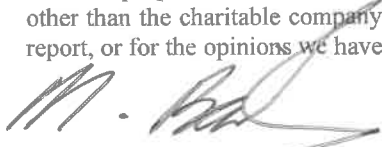
Other Matters

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 is referred to in the extant regulations but has now been withdrawn.

This has been done in order for the financial statements to provide a true and fair view in accordance with current Generally Accepted Accounting practise.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Melvin Bailey FCCA DChA (Senior statutory auditor)
Rogers Spencer

11/12/24

Chartered Accountants Newstead House
Statutory Auditor Pelham Road
Nottingham
NG5 1AP

Rogers Spencer is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

Harrow Together Ltd

Statement of Financial Activities for the Year Ended 31 March 2024 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Income and Endowments from:					
Donations and legacies	2	-	10,203	10,203	16,981
Charitable activities	3	-	1,269,549	1,269,549	1,029,447
Investment income	5	60	-	60	-
Total income		60	1,279,752	1,279,812	1,046,428
Expenditure on:					
Charitable activities	6	(21,883)	(1,039,906)	(1,061,789)	(1,134,927)
Total expenditure		(21,883)	(1,039,906)	(1,061,789)	(1,134,927)
Net (expenditure)/income		(21,823)	239,846	218,023	(88,499)
Transfers between funds		52,796	(52,796)	-	-
Net movement in funds		30,973	187,050	218,023	(88,499)
Reconciliation of funds					
Total funds brought forward		50,311	154,889	205,200	293,699
Total funds carried forward	12	81,284	341,939	423,223	205,200

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for the period is shown in note 12.

The notes on pages 17 to 27 form an integral part of these financial statements.

Harrow Together Ltd

Statement of Financial Activities for the Year Ended 31 March 2024 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

These are the figures for the previous accounting period and are included for comparative purposes

	Note	Unrestricted funds £	Restricted funds £	Total 2023 £
Income and Endowments from:				
Donations and legacies	2	9,348	7,633	16,981
Charitable activities	3	<u>217,600</u>	<u>811,847</u>	<u>1,029,447</u>
Total income		<u>226,948</u>	<u>819,480</u>	<u>1,046,428</u>
Expenditure on:				
Charitable activities	6	<u>(244,820)</u>	<u>(890,107)</u>	<u>(1,134,927)</u>
Total expenditure		<u>(244,820)</u>	<u>(890,107)</u>	<u>(1,134,927)</u>
Net expenditure		(17,872)	(70,627)	(88,499)
Transfers between funds		<u>(1,941)</u>	<u>1,941</u>	<u>-</u>
Net movement in funds		(19,813)	(68,686)	(88,499)
Reconciliation of funds				
Total funds brought forward		<u>70,124</u>	<u>223,575</u>	<u>293,699</u>
Total funds carried forward	12	<u><u>50,311</u></u>	<u><u>154,889</u></u>	<u><u>205,200</u></u>

The notes on pages 17 to 27 form an integral part of these financial statements.

Harrow Together Ltd

(Registration number: 08599245)
Balance Sheet as at 31 March 2024

	Note	2024 £	2023 £
Current assets			
Debtors	8	86,000	100,000
Cash at bank and in hand	9	<u>400,504</u>	<u>306,903</u>
		486,504	406,903
Creditors: Amounts falling due within one year	10	<u>(63,281)</u>	<u>(201,703)</u>
Net assets		<u>423,223</u>	<u>205,200</u>
Funds of the charity:			
Restricted income funds			
Restricted funds	12	341,939	154,889
Unrestricted income funds			
Unrestricted funds		<u>81,284</u>	<u>50,311</u>
Total funds	12	<u>423,223</u>	<u>205,200</u>

For the financial year ending 31 March 2024 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies but as this is a charity, it is subject to audit under the Charities Act 2011.

Directors' responsibilities:

- The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The financial statements on pages 13 to 27 were approved by the trustees, and authorised for issue on 10 December 2024 and signed on their behalf by:



Andy Murphy Chair and trustee
10th December 2024

The notes on pages 17 to 27 form an integral part of these financial statements.

Harrow Together Ltd

Statement of Cash Flows for the Year Ended 31 March 2024

	Note	2024 £	2023 £
Cash flows from operating activities			
Net cash income/(expenditure)		218,023	(88,499)
Adjustments to cash flows from non-cash items			
Investment income	5	<u>(60)</u>	<u>-</u>
		217,963	(88,499)
Working capital adjustments			
Decrease/(increase) in debtors	8	14,000	(100,000)
(Decrease)/increase in creditors	10	(48,422)	111,703
(Decrease)/increase in deferred income	10	<u>(90,000)</u>	<u>90,000</u>
Net cash flows from operating activities		93,541	13,204
Cash flows from investing activities			
Interest receivable and similar income	5	<u>60</u>	<u>-</u>
Net increase in cash and cash equivalents		93,601	13,204
Cash and cash equivalents at 1 April		<u>306,903</u>	<u>293,699</u>
Cash and cash equivalents at 31 March		<u><u>400,504</u></u>	<u><u>306,903</u></u>
Reconciliation of net cash flow to movement in net funds			
Increase in cash		93,601	13,204
Net funds at 1 April 2023		<u>306,903</u>	<u>293,699</u>
Net funds at 31 March 2024		<u><u>400,504</u></u>	<u><u>306,903</u></u>

All of the cash flows are derived from continuing operations during the above two periods.

The notes on pages 17 to 27 form an integral part of these financial statements.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

1 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Basis of preparation

Harrow Together Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The financial statements have been prepared on a going concern basis.

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

Income and endowments

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature is recognised when the charity has entitlement to the income, it is probable that the income will be received and the amount can be measured with sufficient reliability.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Deferred income

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which, it has been received. Such income is only deferred when:

- The donor specifies that the grant or donation must only be used in future accounting periods; or
- The donor has imposed conditions which must be met before the charity has unconditional entitlement.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

Investment income

Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees meetings and reimbursed expenses.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds set aside for specific purposes at the discretion of the trustees.

Restricted income funds are those grants for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

2 Income from donations and legacies

	Restricted funds £	Total 2024 £	Total 2023 £
Donations and legacies;			
Donations from individuals	10,203	10,203	16,981
	<u>10,203</u>	<u>10,203</u>	<u>16,981</u>

3 Income from charitable activities

	Restricted funds £	Total 2024 £	Total 2023 £
Grants	1,269,549	1,269,549	1,029,447
	<u>1,269,549</u>	<u>1,269,549</u>	<u>1,029,447</u>

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

4 Grants & donations

	Unrestricted funds £	Restricted funds £	Total £
Donations	-	10,203	10,203
Bridge Renewal Trust	-	36,000	36,000
London Borough of Harrow	-	1,139,299	1,139,299
London Sport	-	250	250
NHS North West London ICB	-	94,000	94,000
	<u>-</u>	<u>1,279,752</u>	<u>1,279,752</u>

5 Investment income

	Unrestricted funds General £	Total 2024 £
Interest receivable and similar income;		
Interest receivable on bank deposits	60	60
	<u>60</u>	<u>60</u>

6 Expenditure on charitable activities

	Unrestricted General funds £	Unrestricted Designated funds £	Restricted funds £	Total 2024 £	Total expenditure £
Accountancy	12,918	-	-	12,918	11,939
Advertising/ Promotional	12	-	-	12	(6)
AGM	-	-	-	-	38
Away days	305	-	-	305	3,186
Bank charges	129	-	-	129	133
Clinical services	-	-	13,632	13,632	-
Co-ordination and representation service e.g VCS Forum	5,460	-	-	5,460	10,062
Dues and subscriptions	63	-	162	225	233
Fundraising service (Capable Communities)	-	-	-	-	(3,197)
Grant management	-	-	25,332	25,332	-
Grant payments	(10)	-	973,656	973,646	1,093,362
Insurances	2,793	-	-	2,793	2,960

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

	Unrestricted General funds £	Unrestricted Designated funds £	Restricted funds £	Total 2024 £	Total 2023 £
Legal	-	-	-	-	5,486
Prizes for Harrow wins	-	-	1,000	1,000	-
Refreshments	213	-	-	213	15
Room hire	-	-	-	-	1,790
S P Management Post	-	-	26,124	26,124	3,626
Shared training, promotion, transport and other	-	-	-	-	5,000
Sundry expenses	-	-	-	-	300
	<u>21,883</u>	<u>-</u>	<u>1,039,906</u>	<u>1,061,789</u>	<u>1,134,927</u>

In addition to the expenditure analysed above, there are also governance costs of £9,350 (2023 - £10,850) which relate directly to charitable activities. See note 7 for further details.

7 Analysis of governance and support costs

Governance costs

During the period, the fees payable (excluding VAT) to the charity's auditor, Azet Audit Services was as follows:

	Unrestricted funds General £	Total 2024 £	Total 2023 £
Audit fees			
Audit of the financial statements	7,500	7,500	7,200
Other governance costs	<u>1,850</u>	<u>1,850</u>	<u>3,650</u>
	<u>9,350</u>	<u>9,350</u>	<u>10,850</u>

Support costs have not been separately allocated and disclosed as the Trustees believe they are immaterial to the financial statements.

8 Debtors

	2024 £	2023 £
Trade debtors	<u>86,000</u>	<u>100,000</u>
	<u>86,000</u>	<u>100,000</u>

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

9 Cash and cash equivalents

	2024	2023
	£	£
Cash at bank	<u>400,504</u>	<u>306,903</u>

10 Creditors: amounts falling due within one year

	2024	2023
	£	£
Trade creditors	36,290	73,997
Accruals	26,991	37,706
Deferred income	<u>-</u>	<u>90,000</u>
	<u>63,281</u>	<u>201,703</u>

11 Taxation

The charity is a registered charity and is therefore exempt from taxation.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

12 Funds

	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2024 £
Unrestricted funds					
<i>General</i>					
General	31,819	60	(21,883)	41,288	51,284
<i>Designated</i>					
Business development	5,306	-	-	24,694	30,000
Care act information and advice	5	-	-	(5)	-
3rd Sector Services	13,181	-	-	(13,181)	-
	<u>18,492</u>	<u>-</u>	<u>-</u>	<u>11,508</u>	<u>30,000</u>
Total unrestricted funds	<u>50,311</u>	<u>60</u>	<u>(21,883)</u>	<u>52,796</u>	<u>81,284</u>
Restricted funds					
Social Prescribing	30,916	27,500	(26,124)	(32,292)	-
Harrow Giving	10,176	10,452	(1,162)	-	19,466
Help Harrow	76,134	297,000	(239,340)	(14,850)	118,944
Harrow health & wellbeing	5,010	-	(5,010)	-	-
Health inequalities	15,788	-	-	-	15,788
Hospital discharge	(11,000)	25,000	(21,850)	7,850	-
Harrow warm hubs fund	(1)	190,000	(160,161)	-	29,838
Vaccine hesitancy	8,866	-	(4,900)	-	3,966
Care home support	19,000	-	(19,000)	-	-
Community Champions	-	300,000	(196,250)	(2,500)	101,250
Cornerstone	-	36,000	-	-	36,000
Falls pilot	-	69,000	(65,550)	(3,450)	-
Waiting list support	-	80,000	(68,500)	(11,500)	-
Health inequalities 2023	-	60,000	(60,000)	-	-
Care act information and advice	-	124,800	(118,559)	(6,235)	6
3rd Sector Services	-	60,000	(53,500)	10,181	16,681
	<u>154,889</u>	<u>1,279,752</u>	<u>(1,039,906)</u>	<u>(52,796)</u>	<u>341,939</u>
Total restricted funds	<u>154,889</u>	<u>1,279,752</u>	<u>(1,039,906)</u>	<u>(52,796)</u>	<u>341,939</u>
Total funds	<u>205,200</u>	<u>1,279,812</u>	<u>(1,061,789)</u>	<u>-</u>	<u>423,223</u>

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

The specific purposes for which the funds are to be applied are as follows:

Social Prescribing - To help patients with their socio-economic needs, loneliness and mental wellbeing by connecting them to activities and services in the community.

Harrow Giving - (Various donors) The aim of this fund is to raise funds for distribution to local good causes.

Help Harrow - To provide a co-ordinated response to provide food, information & advice and mental health support to residents during the cost of living crisis.

Harrow health & wellbeing - To support the health and wellbeing of Harrow residents.

Health inequalities - To address the underlying causes of prevalent long-term conditions.

Hospital discharge - To provide a reactive Discharge and Support Services.

Harrow warm hubs fund - To provide warm hubs during winter.

Vaccine hesitancy - To increase vaccination rates for residents least likely to have been vaccinated.

Care home support - To support unpaid carers who have relatives in care homes to better cope with their role and provide an interface with the care home management to help both parties work in synergy.

Community Champions - An outreach programme to reduce health inequalities in Diabetes & Hypertension, Maternal Health, Mental Health.

Cornerstone - The aims of Cornerstone is to use participatory approaches to facilitate two-way learning and skill development between funding bodies and individuals from communities who are finding it difficult to access funding.

Falls pilot - Support for resident who had a history of falls through a tailored 8 week strength and balance course to improve confidence and mobility, whilst reducing the risk of future falls.

Waiting List support - Support the parents and carers to ensure they can help their child/young person whilst on the waiting list for Child and Adolescent Mental Health Services (CAMHS). Support Harrow residents on waiting lists for orthopedic surgery.

Care act information and advice - To provide information and advice to Harrow residents (18+). This information and advice is provided in relation to the Care Act's nine well-being outcomes.

3rd Sector Services - To help start, develop or improve voluntary and community organisations, or social enterprises.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

	Balance at 1 April 2022 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2023 £
Unrestricted funds					
<i>General</i>					
General	31,042	-	(36,560)	37,337	31,819
Harrow Giving	-	9,348	-	(9,348)	-
	<u>31,042</u>	<u>9,348</u>	<u>(36,560)</u>	<u>27,989</u>	<u>31,819</u>
<i>Designated</i>					
Business development	30,000	-	-	(24,694)	5,306
Care act information and advice	-	157,600	(156,860)	(735)	5
3rd Sector Services	9,082	60,000	(51,400)	(4,501)	13,181
	<u>39,082</u>	<u>217,600</u>	<u>(208,260)</u>	<u>(29,930)</u>	<u>18,492</u>
Total unrestricted funds	<u>70,124</u>	<u>226,948</u>	<u>(244,820)</u>	<u>(1,941)</u>	<u>50,311</u>
Restricted					
Social Prescribing	-	85,271	(19,770)	(34,585)	30,916
Harrow Giving	7,949	4,125	(20,415)	18,517	10,176
Help Harrow	84,067	276,778	(283,151)	(1,560)	76,134
Harrow health & wellbeing	80,152	80,000	(145,517)	(9,625)	5,010
Health inequalities	18,540	-	(2,752)	-	15,788
Hospital discharge	28,919	154,444	(230,599)	36,236	(11,000)
Harrow warm hubs fund	-	102,999	(99,857)	(3,143)	(1)
Vaccine hesitancy	-	26,000	(17,114)	(20)	8,866
Care home support	-	40,000	(21,000)	-	19,000
Covid-19 Awareness Fund (CAF)	3,879	-	-	(3,879)	-
Edward Harvest Trust	-	32,905	(32,905)	-	-
The Afghan Refugee Appeal	69	200	(269)	-	-
Ukraine refugees	-	16,758	(16,758)	-	-
	<u>223,575</u>	<u>819,480</u>	<u>(890,107)</u>	<u>1,941</u>	<u>154,889</u>
Total restricted funds	<u>223,575</u>	<u>819,480</u>	<u>(890,107)</u>	<u>1,941</u>	<u>154,889</u>
Total funds	<u>293,699</u>	<u>1,046,428</u>	<u>(1,134,927)</u>	<u>-</u>	<u>205,200</u>

2024:

The transfer from the restricted funds to the General fund reflects the release of any restrictions on the use of these funds.

The transfer from the General fund to the restricted funds is to cover the expenditure on this activity.

The transfer from the restricted fund to the designated fund is to develop the Harrow Voluntary & Community Sector Forum (HVCSF).

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

13 Analysis of net assets between funds

	Unrestricted			2024
	General £	Designated £	Restricted £	Total funds £
Current assets	114,565	30,000	341,939	486,504
Current liabilities	(63,281)	-	-	(63,281)
Total net assets	<u>51,284</u>	<u>30,000</u>	<u>341,939</u>	<u>423,223</u>

	Unrestricted			2023
	General £	Designated £	Restricted £	Total funds £
Current assets	233,522	18,492	154,889	406,903
Current liabilities	(201,703)	-	-	(201,703)
Total net assets	<u>31,819</u>	<u>18,492</u>	<u>154,889</u>	<u>205,200</u>

14 Charity status

The charity is a company limited by guarantee and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

15 Auditor's remuneration

	2024 £	2023 £
Audit	7,500	7,200
	<u>7,500</u>	<u>7,200</u>

16 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

Harrow Together Ltd

Notes to the Financial Statements for the Year Ended 31 March 2024

17 Related party transactions

During the year the charity made the following related party transactions:

Harrow Carers

Charmian Boyd is the CEO of Harrow Carers.

Harrow Carers received payments of £84,815 during the period (2023: £45,060). At the balance sheet date the amount due to/from Harrow Carers was £Nil (2023 - £Nil).

Young Harrow Foundation

Daniel Burke is the CEO of the Young Harrow Foundation

The Young Harrow Foundation received payments of £47,200 (2023: £25,350) during the period.. At the balance sheet date the amount due to/from Young Harrow Foundation was £Nil (2023 - £Nil).

Age UK Hillingdon, Harrow & Brent (The Age England Association)

Julian Lloyd is the CEO of Age UK Hillingdon, Harrow & Brent (The Age England Association)

Age UK HHB received payments of £198,365 (2023: £272,301) during the period.. At the balance sheet date the amount due to/from to Age UK Hillingdon, Harrow & Brent (The Age England Association) was £Nil (2023 - £23,900).

Community Connex Ltd. (formerly Harrow Mencap)

Segard Pillay is CEO of Community Connex Ltd. (formerly Harrow Mencap)

Community Connex received payments of £20,715 (2023: £36,292) during the period. At the balance sheet date the amount due to/from to Community Connex Ltd. (formerly Harrow Mencap) was £Nil (2023 - £14,400).

Voluntary Action Harrow C.I.C.

Rachel Wright is the Operations Director of Voluntary Action Harrow C.I.C.

Voluntary Action Harrow C.I.C. received £84,490 (2023: £63,681) during the period.. At the balance sheet date the amount due to Voluntary Action Harrow C.I.C. was £3,546 (2023 - £40).

Mind in Harrow

Sona Barbosa (resigned 31/07/2023) is a manager at Mind in Harrow.

Mind in Harrow received £66,101 (2023: £46,379) during the period.. At the balance sheet date the amount due to/from Mind in Harrow was £Nil (2023 - £Nil).

ZigZag Housing Ltd. and Harrow Voluntary & Community Sector Forum

Glen Hearnden is the director of ZigZag Housing Ltd. and the chair of Harrow Voluntary & Community Sector Forum.

ZigZag Housing Ltd. received payments of £Nil (2023: £221,329) during the period. Harrow Voluntary & Community Sector Forum received payments of £Nil (2023: £ Nil). At the balance sheet date the amount due to ZigZag Housing Ltd. and Harrow Voluntary & Community Sector Forum was £1,472 (2023 - £19,472).

Accounts

Company number: 08599245
Charity number: 1167770

Harrow Together Ltd

known as

Harrow Giving
(A company limited by guarantee)

**Annual Report and Financial Statements
for the Year Ended 31 March 2023**

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
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HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
REFERENCE AND ADMINISTRATIVE DETAILS

Trustees:	C Boyd D Burke G Hearnden J Lloyd A Murphy S Pillay Anna M Ware C Bennett R Wright, Secretary
Registered Office:	64 Pinner Road Harrow HA1 4HZ
Company number:	08599245
Charity number:	1167770
Independent Auditors:	Azets Audit Services Chartered Accountants 2 nd Floor Regis House 45 King William Street London EC4R 9AN

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

Chair's Introduction

As the Chair of Harrow Together (formerly Harrow Community Action) I am delighted to present our tenth Directors' Report and Financial Statements.

In last year's report I said that we wanted to diversify and increase the capacity of our board and aimed to recruit up to three new independent trustees. I was therefore very pleased to welcome Kulwinder Singh-Rai, an experienced public sector housing professional, and Carolyn Bennett, who has extensive experience in grant making and fund raising, to the Board in July 2022 and February 2023, respectively. Sadly, we had to say goodbye to Louise Weldon after she moved on from her role at Harrow Association for Disabled People (HAD). I would like to thank her for her contribution to the ongoing development of Harrow Together.

Following on from our name change in 2021/22, in 2022/23 we adopted new Articles of Association. The revised Articles give greater clarity to the role of the Trustees/Directors in respect of both operational and strategic decision-making. They also dispense with the concept of membership. We have learnt from the success of Harrow Giving, which offers grants to any Harrow voluntary and community sector organisation, regardless of whether they are a member of Harrow Together. This has enabled Harrow Together to reach a much larger number of organisations and we want to reflect this way of working in our consortium work rather than limiting it to the members of Harrow Together.

We also updated our vision and mission, so they better describe our purpose and role within the wider voluntary sector in Harrow.

Looking ahead to 2023/24 we will be further improving the governance of Harrow Giving. In 2022 we recruited a Harrow Giving Steering Group to provide oversight of its fundraising activities. We will build on that in 2023/24, to give Harrow Giving a clearer identity provide greater transparency and independence in respect of decision-making. We will also support to the development of the Harrow Voluntary & Community Sector Forum (HVCSF) so that, together, we can properly represent the voluntary and community sector in Harrow to statutory bodies. And we will continue to develop our presence and representation on external groups that bring together voluntary and statutory service providers.

The Trustees have pleasure in presenting their Annual Report and financial statements for the year ended 31 March 2023.

The financial statement has been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK published on 16 July 2014 and updated by Bulletin 1.

Andy Murphy
Chair

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

The Trustees have pleasure in presenting their Annual Report and financial statements for the year ended 31 March 2023.

The financial statement has been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK published on 16 July 2014 and updated by Bulletin 1.

1. OBJECTIVES AND ACTIVITIES

Objects and aims

The promotion of the efficiency and effectiveness and the effective use of charitable resources for charitable purposes of not-for-profit organisations, voluntary groups and charities operating in the local government area of the London borough of Harrow and elsewhere (the area of benefit) by:

(a) co-ordinating both existing charitable and non-charitable agencies that have a common goal to relieve charitable needs in the area of benefit; and

(b) liaising with, and acting as a forum for, the exchange of information between agencies working in a given field to relieve charitable needs in the area of benefit.

Vision

Enabling and empowering local communities so that residents live healthier, sustainable and resilient lives.

Mission

Working Together to maximise opportunities and funding to grow Voluntary & Community Sector services and activities through innovation and collaboration.

Public benefit

HT helps charities and other non-profits best use their resources through collaboration (including joint funding applications), sharing good practice, and avoiding duplication of services and sharing of resources e.g. meeting room facilities. In addition, we support local organisations to improve their governance, fundraising and organisation development.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

2. ACHIEVEMENTS AND PERFORMANCE

Harrow Giving

Harrow Giving funds, supports and empowers a range of diverse local projects to make a positive difference in the lives of Harrow residents.

This is done by collecting donations from residents, local employees, businesses, and philanthropists and providing volunteering opportunities.

Funds are then passed onto Harrow organisations through grants. The grant opportunities this year included:

Harrow Social Isolation, Loneliness and Befriending Fund

Whilst Harrow Council carried out local Contact Tracing, it was apparent that some residents required practical and emotional support during the 10 days isolation and afterwards. This fund was established to meet this need.

Harrow Black & Minority Ethnic Engagement & Health Activity Fund

In partnership with Harrow Council and NHS North West London CCG, funding was available to help improve the health and wellbeing for Harrow's Black, Minoritised & Marginalised communities.

The fund was split into 2 activities:

Engage communities – working with your community you will collate research (surveys, focus groups, interviews etc) to gather intelligence on peoples issues regarding access to and quality of healthcare, and put forward recommendations.

Deliver health activities – working with communities to improve health and wellbeing of Harrow residents through interventions and activities based on issues you've already identified in the community.

At the time of compiling this report, the work was in progress, case studies will be available at a later date / on the website.

Harrow Health & Wellbeing Fund

Funding for projects and services supporting the health and wellbeing of Harrow residents.

Harrow Community Fund

Funding for projects and services supporting Harrow residents with a focus on projects that reduce isolation. Funding has come from Edward Harvist Trust, Harrow Giving Supporters and Harrow Wins Supporters.

Harrow Warm Hubs Fund

Funding for organisations running warm hubs during winter.

Harrow Vaccine Confidence & Uptake Fund

The priority for this funding is targeted approaches for residents least likely to have been Vaccinated and include activities which engage in a creative, informative and/or educational way.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

2. ACHIEVEMENTS AND PERFORMANCE (continued)

Grants Given Through Harrow Giving

Harrow Health & Wellbeing Fund

Asian Women Cancer Group
Blossom Education Limited
Carib and Co Brunch CIC
Every Person Is Capable
Harrow and Brent United Deaf Club
Herts Inclusive Theatre
Horizon Youth and Community Action
Need To Talk
Pathway to Wellness
RCCT CIC
Romanian Women in UK
SRISHTI Yuva Culture
St Paul's Church
The Romanian and Eastern European Hub
Unique Community Charity

Harrow Community Fund

African Cultural Association
FirmFoundation
Harrow Association of Disabled people (HAD)
Harrow Cycle Hub
Home-Start Barnet, Brent, Enfield & Harrow
Horizon Youth and Community Action
Mind Angels
My Yard
Need To Talk
Soul Kitchen
St. Peter's Church
Sustaining Harmony (More Than Just A Choir)

Harrow Warm Hubs Fund

Alridha Foundation
Angel Hands t/a My Yard
Bhakti Mandal
Blossom Education Limited
Carib and Co Brunch Community Interest Company
Christ Church Roxeth
Crowning Greatness C.I.C
EKTA In Harrow
FirmFoundation
Flash Musicals
Harrow Association of Disabled People
Harrow Baptist Church
Harrow Carers
Horizon Youth and Community Action

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING) REPORT OF THE TRUSTEES

2. ACHIEVEMENTS AND PERFORMANCE (continued)

Hotspot Community CIC
Maa Krupa Foundation
North Harrow Community Library
Oshwal Association of the UK (OAUUK)
Pinner Synagogue
RCCT CIC
Sangat Centre
South Harrow Baptist Church
St Michael and All Angels' Harrow Weald
Support for New Life
The Disability Foundation
The Salvation Army - Harrow
Watford FC CSE Trust

Harrow Together

Harrow Together is a consortium working to strengthen the voluntary & community sector. Through providing opportunities for Harrow organisations to work in partnership to secure larger contracts.

Harrow Together currently have the following services:

- **Care Act Info & Advice (SWISH)**
The purpose of this contract is to provide information and advice to Harrow residents (18+). This information and advice is provided in relation to the Care Act's nine well-being outcomes.
- **Help Harrow**
Co-ordinated response to provide food, information & advice and mental health support to residents during the pandemic.
- **Hospital Discharge**
Reactive Discharge and Support Services
- **Social Prescribing**
GPs can refer patients to Social Prescribing Link Worker to help them with their socio-economic needs, loneliness and mental wellbeing by connecting them activities and services in the community.
- **Third Sector Service**
This service offers a wide variety of ways to help start, develop or improve your voluntary and community organisation, or social enterprise. This is done through the provision of Capacity Building, fundraising and volunteering.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

3. FINANCIAL REVIEW

Financial review

Total income in 2022/23 was £1.046 million; an increase of £81,000 (8.5%) over 2021/23. Most of this income was restricted, with only £0.272 million (25%) being unrestricted.

At £1.135 million, total expenditure exceeded total income by £88,500. However, £70,600 of this deficit was funded from restricted funds brought forward from previous years.

Carried forward unrestricted restricted funds amounted to £50,000.

Policy on reserves

It is the policy of the charity to maintain free reserves at a level which balances our objectives to develop and support services with our need to remain financially stable.

Harrow Together has a low level of risks as it has an agreement with delivery partners that funds will only be paid out once the income has been received from the funder.

As HT has no staff or any premises, if all the contracts end there are minimal ongoing costs that need to be paid. HT could continue as a dormant company until new opportunities arise.

Harrow Together (HT) intends to maintain sufficient reserves proportionate to the level of operation of the charity. HT aims to maintain free reserves of around 12 months of unrestricted expenditure. This is currently around £45,000 per year.

The purpose of this reserve:

- Is to ensure that the charity has enough reserves to maintain a positive cash flow position.
- Is to cover core running costs, overheads and liabilities
- To meet HT's contractual obligations in the event of a reduction or cut in income
- To safeguard continuing activities for a given period
- For Investment and /or development purposes to grow and sustain the organisation
- To ensure HT has the cash flow available in situations where payment from a funder has been delayed and a partner organisation is unable to deliver with a delay in payment.

Grant making policies

All grants are awarded in line with a comprehensive Grant Making Policy approved by the Trustees. The policy ensures fairness and transparency at all stages of the process. At least one Trustee is involved in any panel established to consider grant applications, and individuals who have a personal or other close family involvement in an organisation that has applied for a grant must not be part of the panel for discussion for that application.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

4. PLANS FOR THE FUTURE

Harrow Integrated Care Partnership. HT will continue to be represented at the Harrow Health and Care Executive (HHaCE).

Harrow Giving. In partnership with Voluntary Action Harrow Co-op, Harrow Giving will continue to fundraise from the public and look for opportunities to receive and distribute funds to Harrow community organisations.

Care Act Information & Advice has been extended and due to end at the end of this financial year. HT's intention is to negotiate a continuation of the contract / reply if out to tender.

5. STRUCTURE, GOVERNANCE AND MANAGEMENT

Nature of governing document

The charity is a company limited by guarantee and registered charity. It is operated under the rules of its memorandum and articles of association dated 5 July 2013 and most recently amended 17 October 2018. It has no share capital and the liability of each member in the event of winding-up is limited to £1.

Recruitment and appointment of trustees

The members of the company are the Trustees. New Trustees are recruited in various ways, for example:

- A person that has been appointed to a significant role within the local voluntary and community sector may be invited to join the Board of Trustees.
- From time to time the Trustees will advertise for new Trustees. This is particularly where there is a gap in skills or experience that could be filled by a person from outside the local voluntary and community sector.
- Individuals may make unsolicited contact with the Charity expressing an interest in joining the Board.

In all cases potential new Trustees will be asked to prepare a CV and statement of their skills and experiences. They will be subject to an informal interview, usually with the Chair, Secretary and/or other Trustee and invited to attend and participate in a Board meeting, before being appointed by the existing Trustees.

Trustees

Andrew Murphy

Rachel Wright

Sagard Pillay

Daniel Burke

Julian Lloyd

Charmian Boyd

Glen Hearnden

Sona Mawa Pereira Barboase – Resigned 31/07/2023

Kulwinder Singh-Rai – Appointed 29/07/22

Louise Weldon – Resigned 02/09/22

Carolyn Bennett – Appointed 24/01/23

Anna M Ware – Appointed 28/11/23

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING) REPORT OF THE TRUSTEES

Statement of Trustees' Responsibilities

The trustees (who are also the directors of Harrow Together Ltd for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

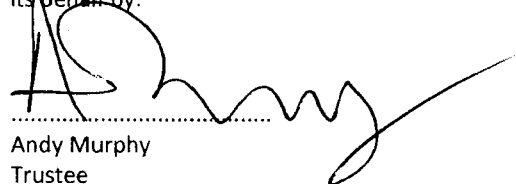
- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

The annual report was approved by the trustees of the charity on ^{19th January 2024} and signed on its behalf by:


.....
Andy Murphy
Trustee

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HARROW TOGETHER LTD

Opinion

We have audited the financial statements of Harrow Together Ltd (the 'charitable company') for the year ended 31 March 2023 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows, and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HARROW TOGETHER LTD

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HARROW TOGETHER LTD

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance>

-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx. This description forms part of our auditor's report.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HARROW TOGETHER LTD

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

John Howard (Senior Statutory Auditor)
for and on behalf of Azets Audit Service
Chartered Accountants
Statutory Auditor
2nd Floor, Regis House
45 King William Street
London
EC4R 9AN

Date:

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

STATEMENT OF FINANCIAL ACTIVITIES (Including the Income and Expenditure Account)

FOR THE YEAR ENDED 31 MARCH 2023

	Notes	Unrestricted Funds £	Restricted Funds £	Total 2023 £	Total 2022 £
Income:					
Donations and legacies	2	9,348	7,633	16,981	13,918
Charitable activities	3	217,600	811,847	1,029,447	951,065
Other income		-	-	-	152
Total income		226,948	819,480	1,046,428	965,135
Expenditure:					
Charitable activities	5	244,820	890,107	1,134,927	943,160
Total expenditure		244,820	890,107	1,134,927	943,160
Net (expenditure)/income		(17,872)	(70,627)	(88,499)	21,975
Transfers between funds	12/13	(1,941)	1,941	-	-
Net movements in funds		(19,813)	(68,686)	(88,499)	21,975
Reconciliation of funds:					
Total funds brought forward		70,124	223,575	293,699	271,724
Total funds carried forward	14	50,311	154,889	205,200	293,699

All income and expenditure derive from continuing activities.

All recognised gains and losses are included in the Statement of Financial Activities

The notes on pages 17 to 30 form part of these financial statements.

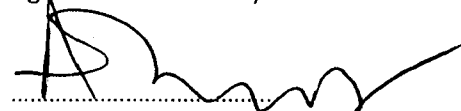
HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)**BALANCE SHEET****FOR THE YEAR ENDED 31 MARCH 2023**

Company number: 08599245

	Notes	2023 £	£	2022 £	£
Current assets					
Debtors	9	100,000		398,319	
Cash and bank		<u>306,903</u>		<u>295,276</u>	
		406,903		693,595	
Creditors: Amounts falling due within one year	10	<u>(201,703)</u>		<u>(399,896)</u>	
Net current assets			205,200		293,699
Net assets			<u>205,200</u>		<u>293,699</u>
Restricted funds	13	154,889		223,575	
Unrestricted funds	12				
General funds		31,819		31,042	
Designated funds		18,492		39,082	
Total funds	14		<u>205,200</u>		<u>293,699</u>

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board on the 17th January 2024 and signed on its behalf by:



Andy Murphy
Trustee

The notes on pages 17 to 30 form part of these financial statements.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
CASHFLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2023

	Note	2023	2022
		£	£
Cash flows from operating activities:			
Net cash (expenditure)/income	A	<u>11,627</u>	<u>(57,129)</u>
		11,627	(57,129)
Change in cash and cash equivalents in the year		11,627	(57,129)
Cash and cash equivalents brought forward		<u>295,276</u>	<u>352,405</u>
Cash and cash equivalents carried forward		306,903	295,276

A. RECONCILIATION OF NET MOVEMENTS IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2023	2022
	£	£
Net income for the year (as per the Statement of Financial Activities)	(88,499)	21,975
Adjustments for:		
(Increase) in debtors	298,319	(240,426)
Increase in creditors	<u>(198,193)</u>	<u>161,322</u>
Balance	11,627	(57,129)

The notes on pages 17 to 30 form part of these financial statements.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1. ACCOUNTING POLICIES

(a) General information and basis of preparation

Harrow Together Ltd is a company limited by guarantee in the United Kingdom. The charity is a company limited by guarantee and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are set out on page 2.

The charitable company constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK (FRS 102) issued on 16 July 2015 (as updated through Update Bulletin published on 2 February 2020), the Financial Reporting Standard applicable in the United Kingdom (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2016.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

(b) Going Concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

(c) Funds

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds set aside for specific purposes at the discretion of the trustees.

Restricted income funds are those grants for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1. ACCOUNTING POLICIES - continued

(d) Income and endowments

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature is recognised when the charity has entitlement to the income, it is probable that the income will be received, and the amount can be measured with sufficient reliability.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity, and it is probable that these conditions will be fulfilled in the reporting period.

Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

(e) Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure headings that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings, they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

1. ACCOUNTING POLICIES - continued

(f) Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

(g) Debtors

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid. Accrued income is measured at the amount due to be received.

(h) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

(i) Creditors

Creditors are recognised where the Trust has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

Other creditors and accruals are recognised at their settlement amount due.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

2. INCOME FROM DONATIONS AND LEGACIES

	Unrestricted 2023 £	Restricted 2023 £	Total 2023 £	Total 2022 £
Donations from individuals	9,348	7,633	16,981	13,918
Year end 2022	4,151	9,767	13,918	

3. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted 2023 £	Restricted 2023 £	Total 2023 £	Total 2022 £
Grants and donations	217,600	811,847	1,029,447	951,065
Year end 2022	184,800	766,265	951,065	

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

4. GRANTS AND DONATIONS

	Unrestricted	Restricted	Total	Total
	2023	2023	2023	2022
	£	£	£	£
London Borough of Harrow	217,600	602,218	819,818	675,794
Harrow Collaborative Network	-	21,529	21,529	54,896
Healthsense	-	-	-	16,237
Sphere	-	13,396	13,396	29,931
Health Alliance	-	14,141	14,141	23,089
Harrow East	-	5,079	5,079	30,478
Central London Community Healthcare Trust	-	144,444	144,444	101,140
London Sport	-	-	-	2,500
Young Harrow Foundation	-	-	-	2,000
Voluntary Action Harrow CIC	-	-	-	15,000
Greater London Authority	-	11,040	11,040	-
	217,600	811,847	1,029,447	951,065

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

5. EXPENDITURE ON CHARITABLE ACTIVITIES

	Unrestricted	Restricted	Total	Total
	2023	2023	2023	2022
	£	£	£	£
Accountancy	11,939	-	11,939	158
Audit	-	-	-	9,180
Advertising/Promotional	(6)	-	(6)	480
AGM	38	-	38	-
Away Days	3,186	-	3,186	-
Bank charges	103	30	133	88
Co-ordination and representation service e.g. VCS Forum	10,062	-	10,062	10,450
Community Sector Representatives	-	-	-	2,000
Consultancy	-	-	-	3,602
Covid-19 expenditure	-	238,638	238,638	370,559
Dues and subscriptions	-	233	233	35
Fundraising & capacity building	53,500	-	53,500	53,500
Fundraising service (Capable Communities)	-	(3,197)	(3,197)	-
Grant payments	-	400,320	400,320	99,147
Grant management	-	-	-	6,000
Information and Advice service	141,876	-	141,876	103,576
Insurances	2,960	-	2,960	2,589
Lead organisation standard	9,984	-	9,984	9,984
Hospital Discharge	-	199,889	199,889	46,637
Legal	5,486	-	5,486	-
Refreshments	15	-	15	-
Room Hire	377	1,413	1,790	-
Operational supervision	-	-	-	(200)
S P Link Worker	-	49,155	49,155	176,521
S P Management Post	-	3,626	3,626	43,512
Shared training, promotion, transport and other	5,000	-	5,000	5,000
Volunteer expenses	-	-	-	20
Sundry expenses	300	-	300	322
	244,820	890,107	1,134,927	943,160
Year end 2022	200,784	742,376	943,160	

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

6. ANALYSIS OF GOVERNANCE AND SUPPORT COSTS

Support costs allocated to charitable activities

	Administration costs	Total 2023	Total 2022
	£	£	£
Social Prescribing	13,875	13,875	3,319
Care Act - Information & Advice	10,240	10,240	6,164
Help Harrow	14,394	14,394	12,736
3 rd Sector Services	3,000	3,000	3,000
Hospital Discharge	500	500	-
London Sport	-	-	60
	<u>42,009</u>	<u>42,009</u>	<u>25,279</u>

7. TRUSTEES REMUNERATION AND EXPENSES

No Trustees, nor any persons connected to them, have received any remuneration from the charity during the year.

No Trustees have received any reimbursed expenses or any other benefits from the charity during the year.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

8. AUDITORS' REMUNERATION

	2023	2022
	£	£
Audit fees		
Audit of the financial statements (inclusive of VAT)	7,200	6,000
Other auditors remuneration		
Preparation of the accounts (inclusive of VAT)	3,600	1,667
Taxation (inclusive of VAT)	780	780
	11,580	8,447

9. DEBTORS

	2023	2022
	£	£
Trade debtors	100,000	398,000
Prepayments	-	319
	100,000	398,319

10. CREDITORS: Amounts falling due within one year

	2023	2022
	£	£
Trade creditors	73,997	33,078
Accruals	37,706	55,817
Deferred income	90,000	311,001
	201,703	399,896

11. DEFERRED INCOME

	2023	2022
	£	£
At 1 April	311,001	55,584
Additions during the year	90,000	311,001
Amounts released to income	(311,001)	(55,584)
	90,000	311,001

In 2022 and 2023, income was deferred as it was billed and/or received in advance.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

12. UNRESTRICTED FUNDS – CURRENT YEAR

	1 April 2022	Income	Expenditure	Transfers	31 March 2023
UNRESTRICTED FUNDS	£	£	£	£	£
<u>General</u>					
Core	31,042	-	(36,560)	37,337	31,819
Harrow Giving	-	9,348	-	(9,348)	-
<u>Designated</u>					
Business development	30,000	-	-	(24,694)	5,306
Care Act Information and Advice	-	157,600	(156,860)	(735)	5
3 rd Sector Services	9,082	60,000	(51,400)	(4,501)	13,181
Total unrestricted funds	70,124	226,948	(244,820)	(1,941)	50,311

UNRESTRICTED FUNDS – PRIOR YEAR

	1 April 2021	Income	Expenditure	Transfers	31 March 2022
UNRESTRICTED FUNDS	£	£	£	£	£
<u>General</u>					
Core	58,516	4,151	(26,724)	(4,901)	31,042
<u>Designated</u>					
Business development	-	-	-	30,000	30,000
Care Act Information and Advice	-	124,800	(118,560)	(6,240)	-
3 rd Sector Services	7,582	60,000	(55,500)	(3,000)	9,082
Total unrestricted funds	66,098	188,951	(200,784)	15,859	70,124

The specific purposes for which the funds are to be applied are as follows:

Designated funds

Business Development

During the year the board agreed to designated funds to invest in the development of charity.

3rd Sector Services (Harrow Council).

The purpose of the 3rd Sector Service contract is to build a strong local Voluntary and Community Sector through the provision of; capacity building, fundraising, volunteering and representation.

Care Act Information and Advice (Harrow Council). The purpose of this contract is to provide information and advice to Harrow residents (18+). This information and advice is provided in relation to the Care Act's nine well-being outcomes.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

13. RESTRICTED FUNDS – CURRENT YEAR

	1 April 2022	Income	Expenditure	Transfers	31 March 2023
RESTRICTED FUNDS	£	£	£	£	£
Social Prescribing	-	85,271	(19,770)	(34,585)	30,916
Covid-19 Awareness Fund (CAF)	3,879			(3,879)	-
Edward Harvest Trust	-	32,905	(32,905)	-	-
Harrow Giving	7,949	4,125	(20,415)	18,517	10,176
Help Harrow	84,067	276,778	(283,151)	(1,560)	76,134
Harrow Health and Wellbeing	80,152	80,000	(145,517)	(9,625)	5,010
Health Inequalities	18,540	-	(2,752)	-	15,788
Hospital Discharge	28,919	154,444	(230,599)	36,236	(11,000)
The Afghan Refugee Appeal	69	200	(269)	-	-
Harrow Warm Hubs Fund	-	102,999	(99,857)	(3,143)	(1)
Vaccine Hesitancy	-	26,000	(17,114)	(20)	8,866
Ukraine refugees	-	16,758	(16,758)	-	-
Care Home Support	-	40,000	(21,000)	-	19,000
Total restricted funds	223,575	819,480	(890,107)	1,941	154,889

RESTRICTED FUNDS – PRIOR YEAR

	1 April 2021	Income	Expenditure	Transfers	31 March 2022
RESTRICTED FUNDS	£	£	£	£	£
Care Act - Information & Advice	(76)	-	-	76	-
Social Prescribing	3	223,727	(220,591)	(3,139)	-
Covid-19 Awareness Fund (CAF)	148,388	15,000	(159,509)	-	3,879
Covid-19 Crisis Fund	18,606	-	(18,606)	-	-
Edward Harvest Trust	1,669	-	(1,669)	-	-
Harrow Giving	2,965	5,698	(714)	-	7,949
Help Harrow	14,060	254,795	(172,052)	(12,736)	84,067
London Sport	5,500	2,500	(7,940)	(60)	-
National Lottery Community Fund	14,511	-	(14,511)	-	-
Harrow Health and Wellbeing	-	80,152	-	-	80,152
Health Inequalities	-	50,000	(31,460)	-	18,540
Hospital Discharge	-	75,556	(46,637)	-	28,919
Isolation Grants	-	62,687	(62,687)	-	-
The Afghan Refugee Appeal	-	6,069	(6,000)	-	69
Total restricted funds	205,626	776,184	(742,376)	(15,859)	223,575

TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

13. RESTRICTED FUNDS – continued

The specific purposes for which the funds are to be applied are as follows:

Restricted funds

Care Act Information & Advice (Harrow Council)

The purpose of this contract is to provide information and advice to Harrow Residents over the age of 18. This information and advice is provided in relation to the Care Act's nine wellbeing outcomes.

Social Prescribing

A social prescribing service set up in partnership between Harrow Community Action, Harrow Council Public Health Team, Harrow Clinical Commissioning Group and local Primary Care Networks

Covid-19 Awareness Fund (Harrow Council, Ministry of Housing, Communities and Local Government).

Grant funding for community organisations to provide awareness of vaccinations and staying safe during covid.

Edward Harvest Trust (EHT)

Small grants for capital / one off revenue.

Harrow Giving (Various donors)

The aim of this fund is to raise funds for distribution to local good causes.

Social Prescribing. (Harrow Council, Central North West London NHS Trust, 5 Primary Care Networks) A social prescribing service set up in partnership between Harrow Community Action, Harrow Council Public Health Team, Harrow Clinical Commissioning Group and the 5 local Primary Care Networks.

Help Harrow (Harrow Council, DEFRA, WRAP)

Co-ordinated response to provide food, information & advice and mental health support to residents during the pandemic.

London Sport

Small grants to provide physical activities in South Harrow.

Harrow Health and Wellbeing

Funding for projects and services supporting the health and wellbeing of Harrow residents.

Health Inequalities (Harrow Black & Minority Ethnic Engagement & Health Activity)

Funding for projects and services supporting the health and wellbeing of Harrow residents.

Hospital Discharge

Reactive Discharge and Support Services.

Ukraine Refugees

Funding for organisations support the recently arrived Ukraine Refugees.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

13. RESTRICTED FUNDS – continued

Care Home Support

A programme to address the inequalities of unpaid carers of residential care homes compared to unpaid carers who care for their relatives at home.

Harrow Warm Hubs Fund

Funding for organisations running warm hubs during winter.

Isolation Grants (Harrow Social Isolation, Loneliness and Befriending Fund)

Grant for activities that offer a culturally appropriate befriending service to support those in self-isolation and loneliness because of Covid and / or support anyone struggling to go out again or leave their home because of Covid or following a period of self-isolation.

The Afghan Refugee Appeal

Funding to support Afghan Refugees arriving in Harrow in 2022/23.

14. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General funds	Designated funds	Restricted funds	2023 Total funds
	£	£	£	£
Current asset	43,399	18,492	345,012	406,903
Current liabilities	(11,580)	-	(190,123)	(201,703)
Total net assets	31,819	18,492	154,889	205,200
Prior year	General funds	Designated funds	Restricted funds	2022 Total funds
	£	£	£	£
Current asset	40,222	39,082	614,291	693,595
Current liabilities	(9,180)	-	(390,716)	(399,896)
Total net assets	31,042	39,082	223,575	293,699

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

15. RELATED PARTY TRANSACTIONS

During the year the charity made the following related party transactions:

Charmian Boyd

Charmian is the CEO of Harrow Carers.

Harrow Carers received payments of £45,060 during the period (2022: £51,305). At the balance sheet date, the amount due to Harrow Carers was £nil (2022: £nil).

Daniel Burke

Daniel is the CEO of the Young Harrow Foundation

The Young Harrow Foundation received payments of £25,350 (2022: £13,350) during the period. At the balance sheet date, the amount due to/from Young Harrow Foundation was £nil (2022: £nil).

Glen Hearnden

Glen is a director of ZigZag Housing Ltd and the chair of Harrow Voluntary & Community Sector Forum.

ZigZag Housing received payments of £221,329 during the period. At the balance sheet date, the amount due to was £19,472. Harrow Voluntary & Community Sector Forum received payments of £nil (2022: £2,000) during the period. At the balance sheet date, the amount due to was £nil (2022: £nil).

Julian Lloyd

Julian is the CEO of Age UK HHB (The Age England Association).

Age UK HHB received payments of £272,301 (2022: £145,062) during the period. At the balance sheet date, the amount due to UK HHB was £23,900 (2022: £11,021).

Sagard Pillay

Sagard is the CEO of Community Connex Ltd (formerly Harrow Mencap).

Community Connex received payments of £36,292 (2022: £46,404) during the period. At the balance sheet date, the amount due to Community Connex was £14,400 (2022: £1,436).

Rachel Wright

Rachel is the Operations Director of Voluntary Action Harrow C.I.C.

Voluntary Action Harrow received payments of £63,681 in the period. (2022: £84,570). At the balance sheet date, the amount due to Voluntary Action Harrow was £40 (2022: £nil).

Mark Gillham & Sona Barbosa (Sona Barbose appointed 24 November 2021)

Mark is the CEO of Mind in Harrow and Sona Barbose is a manager at Mind in Harrow.

Mind in Harrow received payments of £46,379 (2022: £87,086) during the period. At the balance sheet date the amount due to Mind in Harrow was £Nil (2022: £5,599).

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

15. RELATED PARTY TRANSACTIONS – continued

Alpana Malde - until 31 March 2022

Alpana was the CEO of St Luke's Hospice (Harrow and Brent)

St Luke's Hospice received payments of £nil during the period (2022: £33,051). At the balance sheet date, the amount due to St Luke's Hospice was £nil (2022: £5,509).

Louise Weldon – appointed 4 February 2022 resigned 2 September 2022

Louise was a director of Harrow Association of Disabled People.

Harrow Association of Disabled people received payments of £nil during the period (2022: £31,115). At the balance sheet date, the amount due to Harrow Association of Disabled people was £nil (2022: £nil).

Accounts

Company number: 08599245
Charity number: 1167770

Harrow Together Ltd

known as

Harrow Giving
(A company limited by guarantee)

**Annual Report and Financial Statements
for the Year Ended 31 March 2022**

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

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HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
REFERENCE AND ADMINISTRATIVE DETAILS

Trustees:	S Barbosa C Boyd D Burke G Hearnden J Lloyd A Murphy S Pillay K Singh-Rai R Wright, Secretary
Registered Office:	64 Pinner Road Harrow HA1 4HZ
Company number:	08599245
Charity number:	1167770
Independent Auditors:	Azets Audit Services Chartered Accountants 2 nd Floor Regis House 45 King William Street London EC4R 9AN

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

Chairs report

As the new Chair of Harrow Together (formerly Harrow Community Action) I am delighted to present our ninth Directors' Report and Financial Statements.

I will begin by thanking my predecessor, Mark Gilham, for his tireless work as Chair of HCA over its first eight years of existence. Mark was one of the founding trustees/directors and played a huge part in making the organisation into what it has become today. I will also welcome three trustees/directors that joined us during 2021/22: Sona Barbosa of Mind in Harrow, Glen Hearnden of Harrow Voluntary & Community Sector Forum (HVCSF), and Louise Weldon of Harrow Association for Disabled People (HAD).

One of the highlights of the year was our name change. At the end of 2020/21 we began a strategic review process, to think about what our mission and purpose should be, going forward. One of our early conclusions was that the name 'Harrow Community Action' did not reflect what we were really doing as an organisation. After some deliberation we landed on the name 'Harrow Together'.

In terms of the service delivery, 2021/22 was largely a year of consolidation. We continued to embed social prescribing in Harrow and extended the contracts with Harrow Council for the Support & Wellbeing Information Service (SWISH) and Help Harrow. We successfully bid for the contract for a new hospital discharge project. We also continued to develop our influencing role through our involvement in the Harrow Integrated Care Partnership and the North West London Integrated Care Board.

Looking ahead to 2022/23, we will continue our strategic review process. We are rethinking our role within the wider voluntary sector in Harrow. We want to work more closely with the HVCSF to shape the sector and improve its ability to influence statutory organisations. Building on our experience and achievements during the COVID-19 pandemic we want to grow Harrow Giving as a conduit for funding to smaller VCS groups within the borough. We want to diversify and increase the capacity of our board and aim to recruit up to three new independent trustees during the year. And, of course, we will be working hard to ensure that we develop and maintain good relationships with the new Council administration.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

The Trustees have pleasure in presenting their Annual Report and financial statements for the year ended 31 March 2022.

The financial statement has been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK published on 16 July 2014 and updated by Bulletin 1.

1. OBJECTIVES AND ACTIVITIES

Objects and aims

The promotion of the efficiency and effectiveness and the effective use of charitable resources for charitable purposes of not-for-profit organisations, voluntary groups and charities operating in the local government area of the London borough of Harrow and elsewhere (the area of benefit) by:

(a) co-ordinating both existing charitable and non-charitable agencies that have a common goal to relieve charitable needs in the area of benefit; and

(b) liaising with, and acting as a forum for, the exchange of information between agencies working in a given field to relieve charitable needs in the area of benefit.

Harrow Together (HT) is a consortium working to strengthen the voluntary & community sector. HT provides opportunities for Harrow organisations to work in partnership to secure larger contracts.

HT was founded in May 2013 in response to consultation with Harrow's voluntary and community sector (VCS), in partnership with Harrow Council. HT offers a legal structure to enable local VCS organisations to work together as a formal consortium with the advantage of minimal overheads because the company is governed and run by local organisations themselves.

HT also provides oversight and financial management of Harrow Giving. Harrow Giving, funds, supports and empowers a range of diverse local projects to make a positive difference in the lives of Harrow residents. This is done by collecting donations from residents, local employees, businesses, and philanthropists and providing volunteering opportunities.

The HT Board comprises representatives of local VCS organisations or independents who volunteer to offer governance oversight for the consortium.

Public benefit

HT helps charities and other non-profits best use their resources through collaboration (including joint funding applications), sharing good practice, and avoiding duplication of services and sharing of resources e.g. meeting room facilities. In addition we support local organisations to improve their governance, fundraising and organisation development.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

2. ACHIEVEMENTS AND PERFORMANCE

Harrow Giving

Harrow Giving funds, supports and empowers a range of diverse local projects to make a positive difference in the lives of Harrow residents.

This is done by collecting donations from residents, local employees, businesses, and philanthropists and providing volunteering opportunities.

Funds are then passed onto Harrow organisations through grants. The grant opportunities this year included:

National Lottery Community Fund

Harrow Giving was one of the expertly-placed funding programmes in London. The National Lottery Community Fund worked alongside to ensure National Lottery funding was delivered to communities most vulnerable to the impact of COVID-19.

This formed part of The National Lottery Community Fund's wider COVID-19 emergency response and meant it will benefit from the local expertise of the funders, prioritising smaller voluntary sector groups that may require support with capacity and infrastructure to apply for funding.

Covid Awareness Fund

Harrow Council was awarded funding from the Community Champions Fund via the Ministry of Housing, Communities & Local Government (MHCLG) and NHS. This funding was used to provide grants for community organisations and faith institutions who are able to engage Harrow residents in getting vaccinated.

Harrow Afghan Refugee Fund

Following the dramatic events in Afghanistan many families have fled Afghanistan with only the clothes they were wearing. Whilst many physical donations have been made there will be an ongoing need to purchase items and support for those families arriving in Harrow. Through a public appeal in partnership with Young Harrow Foundation, Harrow School and Harrow Council money raised has been spent on household items, school uniforms, toys, stationary, toiletries and children's shoes.

Harrow Social Isolation, Loneliness and Befriending Fund

Whilst Harrow Council carried out local Contact Tracing, it was apparent that some residents required practical and emotional support during the 10 days isolation and afterwards. This fund was established to meet this need.

Harrow Black & Minority Ethnic Engagement & Health Activity Fund

In partnership with Harrow Council and NHS North West London CCG, funding was available to help improve the health and wellbeing for Harrow's Black, Minoritised & Marginalised communities.

The fund was split into 2 activities:

Engage communities – working with your community you will collate research (surveys, focus groups, interviews etc) to gather intelligence on people's issues regarding access to and quality of healthcare, and put forward recommendations.

Deliver health activities – working with communities to improve health and wellbeing of Harrow residents through interventions and activities based on issues you've already identified in the community.

At the time of compiling this report, the work was in progress, case studies will be available at a later date / on the website.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

2. ACHIEVEMENTS AND PERFORMANCE (continued)

Business Giving

This year saw the launch of our Business Giving initiative where we are working with local businesses to support the residents of Harrow and local community organisations.

Harrow Business may gain a lot through involvement with Harrow Giving Projects. For example, it could increase awareness of the business and increase their sales. It could be an indicator that the business is a good place to work as they have a corporate social responsibility agenda. It could also increase teamwork and spirit if groups of business volunteers offer their time and expertise to a charity. There is a lot to gain from business and voluntary sector partnerships. Watch this space next year!

Grants Given Through Harrow Giving

Covid Awareness Fund

- Afghan Association of London
- Alexz Educational
- BAPS Swaminarayan Sanstha (Neasden Temple)
- Community Barnet
- Greater London Youth Foundation
- Harrow Bengalee Association
- Harrow Ghanaian Association
- Harrow Young Achievers
- HFTRA (Harrow Federation of Tenants and Residents Associations)
- London Community's Kitchen
- One Place
- Sangat Centre
- Special Needs Community CIC
- St Paul's Church
- The Josh Hanson Charitable Trust
- African Cultural Association
- Alridha Foundation
- Carib and Co Brunch Community Interest Company
- Film Skool Delux
- Harrow Association of Somali Voluntary Organisations (HASVO)
- Harrow Carers
- Harrow TV Limited
- Hendon Tamil School
- Ignite Youth
- New Life Bible Church
- Roconnect
- Sewa Day
- Sri Lankan Muslim Cultural Centre UK
- The Breaking Bread Trust

Harrow Afghan Refugee Fund

- 1Eid
- Afghan Association Paiwand
- Afghan Association of London

Harrow Black & Minority Ethnic Engagement & Health Activity Fund

- Alridha Foundation
- Harrow Young Achievers
- Need To Talk
- Zoroastrian Trust Funds of Europe
- Carib and Co Brunch Community Interest Company
- My Yard
- Special Needs Community C.I.C

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

2. ACHIEVEMENTS AND PERFORMANCE (continued)

Harrow Together

Harrow Together is a consortium working to strengthen the voluntary & community sector. Through providing opportunities for Harrow organisations to work in partnership to secure larger contracts.

Harrow Together currently have the following services:

➤ **Care Act Info & Advice (SWiSH)**

The purpose of this contract is to provide information and advice to Harrow residents (18+). This information and advice is provided in relation to the Care Act's nine well-being outcomes.

➤ **Help Harrow**

Co-ordinated response to provide food, information & advice and mental health support to residents during the pandemic.

➤ **Hospital Discharge**

Reactive Discharge and Support Services

➤ **Third Sector Service**

A key focus of this year has been supporting community organisations through the pandemic as services adapted to working long term with the effects of covid including:

- Working with organisation to bring in at least £396,117 of external funding (a 6 times return on investment of the £60k contract).
- Supporting to organisation to adapt and promote their volunteer opportunities.
- Training 500 attendees over the year; continuing to focus on online training with some face to face provision returning.

Training offered:

- Introduction to adult safeguarding
- Trustee's week safeguarding training
- Greater London Authority Funding Programme
- Introduction to safeguarding Children/Young People
- Introduction to Adult Safeguarding
- Safeguarding For Trustees
- Charity Trustees: Policies, Role, Introduction & Refresher
- Introduction to Canva (Free Creative Graphic Design Software)
- Oral health training session
- Introduction to Adult Safeguarding
- Online Hate - Reporting & Helplines
- Writing Funding & Grant Applications

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

3. FINANCIAL REVIEW

Financial review

Harrow Together's income and expenditure was lower than last due to a large number of covid related grants HT was asked to distribute through Harrow Giving.

HT has a low level of risks as it has an agreement with delivery partners that funds will only be paid out once the income has been received from the funder.

As HT has no staff or any premises, if all the contracts end there are minimal ongoing costs that need to be paid. HT could continue as a dormant company until new opportunities arise.

Policy on reserves

It is the policy of the charity to maintain free reserves equivalent to twelve months of our core administration costs. This is to ensure continuity in the event of short-term cash flow problems, or to provide time to bridge unanticipated gaps in funding for such costs. Most of the Charity's expenditure is restricted and is only paid out after funds are received.

At 31st March 2022, the Charity's free reserves stood at £61,000. Our anticipated core administration costs in 2022/23 are £31,000.

The HT board has designated £30,000 to invest in business development.

Grant making policies

All grants are awarded in line with a comprehensive Grant Making Policy approved by the Trustees. The policy ensures fairness and transparency at all stages of the process. At least one Trustee is involved in any panel established to consider grant applications, and individuals who have a personal or other close family involvement in an organisation that has applied for a grant must not be part of the panel for discussion for that application.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

4. PLANS FOR THE FUTURE

Harrow Integrated Care Partnership. HT will continue to be represented at the Harrow Health and Care Executive (HHaCE) and will work with the newly appointed Stronger Communities Manager on emerging opportunities.

Harrow Giving. In partnership with Voluntary Action Harrow Co-op, Harrow Giving will continue to fundraise from the public and look for opportunities to receive and distribute funds to Harrow community organisations.

Care Act Information & Advice & Third Sector Service contracts are due to end during the next financial year. HT's intention is to negotiate a continuation of the contract / reply if out to tender.

At the AGM, HT will propose to remove membership. The Harrow Giving model has been to offer grants to all Harrow Voluntary & Community Sector Organisation, whether they are a member of Harrow Together. This has enabled Harrow Together to reach a much higher number of organisations and 107 organisations have been funded through Harrow Giving in the last 3 years. HT wants to reflect this wider open way working in our consortium work rather than limiting it, as now, to the members of Harrow Together. This will also enable HT to be more agile and dynamic in how HT work and support the charity, including through the broadest range of skills and perspectives among the Trustees.

5. STRUCTURE, GOVERNANCE AND MANAGEMENT

Nature of governing document

The charity is a company limited by guarantee and registered charity. It is operated under the rules of its memorandum and articles of association dated 5 July 2013 and most recently amended 17 October 2018. It has no share capital and the liability of each member in the event of winding-up is limited to £1.

Recruitment and appointment of trustees

Members are invited to nominate an individual to stand as a trustee. An application form is completed, shared with the full membership and voted for at the AGM. In addition, we can recruit up to 4 independent trustees. This is done through promoting the role, receiving a CV & application and an interview prior being voted in by the members.

Trustees

S Barbosa – appointed 24 November 2021

C Boyd

D Burke

G Hearnden – appointed 29 July 2021

J Lloyd

A Murphy

S Pillay

K Singh-Rai – appointed 29 July 2022

R Wright, Secretary

M Gillham – resigned 10 September 2021

N Long – resigned 22 April 2021

A Malde – resigned 31 March 2022

L Weldon – appointed 4 February 2022 and resigned
2 September 2022

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE TRUSTEES

Statement of Trustees' Responsibilities

The trustees (who are also the directors of Harrow Together Ltd for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

The annual report was approved by the trustees of the charity on 28 November 2022 and signed on its behalf by:



.....
Andy Murphy
Trustee

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HARROW TOGETHER LTD

Opinion

We have audited the financial statements of Harrow Together Ltd (the 'charitable company') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows, and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HARROW TOGETHER LTD

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HARROW TOGETHER LTD

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF HARROW TOGETHER LTD

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Azets Audit Services

John Howard (Senior Statutory Auditor)
for and on behalf of Azets Audit Service
Chartered Accountants
Statutory Auditor
2nd Floor, Regis House
45 King William Street
London
EC4R 9AN

Date: *05 December 2022*

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
STATEMENT OF FINANCIAL ACTIVITIES (Including the Income and Expenditure Account)
FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted Funds £	Restricted Funds £	Total 2022 £	Total 2021 £
Income:					
Donations and legacies	2	4,151	9,767	13,918	18,571
Charitable activities	3	184,800	766,265	951,065	1,561,832
Other income		-	152	152	-
Total income		188,951	776,184	965,135	1,580,403
Expenditure:					
Charitable activities	5	200,784	742,376	943,160	1,360,224
Total expenditure		200,784	742,376	943,160	1,360,224
Net income/(expenditure)		(11,833)	33,808	21,975	220,179
Transfers between funds	12/13	15,859	(15,859)	-	-
Net movements in funds		4,026	17,949	21,975	220,179
Reconciliation of funds:					
Total funds brought forward		66,098	205,626	271,724	51,545
Total funds carried forward	14	70,124	223,575	293,699	271,724

All income and expenditure derive from continuing activities.

All recognised gains and losses are included in the Statement of Financial Activities

The notes on pages 17 to 30 form part of these financial statements.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)**BALANCE SHEET****FOR THE YEAR ENDED 31 MARCH 2022**

Company number: 08599245

	Notes	2022 £	£	2021 £	£
Current assets					
Debtors	9	398,319		157,893	
Cash and bank		<u>295,276</u>		<u>352,405</u>	
		693,595		510,298	
Creditors: Amounts falling due within one year	10	<u>(399,896)</u>		<u>(238,574)</u>	
Net current assets		293,699		271,724	
Net assets		<u>293,699</u>		<u>271,724</u>	
Restricted funds	13	223,575		205,626	
Unrestricted funds	12				
General funds		31,042		58,516	
Designated funds		39,082		7,582	
Total funds	14	<u>293,699</u>		<u>271,724</u>	

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board on the 28 November 2022 and signed on its behalf by:



.....
Andy Murphy
Trustee

The notes on pages 17 to 30 form part of these financial statements.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
CASHFLOW STATEMENT
FOR THE YEAR NEDED 31 MARCH 2022

	Note	2021 £	2020 £
Cash flows from operating activities:			
Net cash (expenditure)/income	A	<u>(57,129)</u>	<u>297,057</u>
		(57,129)	297,057
Change in cash and cash equivalents in the year		(57,129)	297,057
Cash and cash equivalents brought forward		<u>352,405</u>	<u>55,348</u>
Cash and cash equivalents carried forward		295,276	352,405

A. RECONCILIATION OF NET MOVEMENTS IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021 £	2020 £
Net income for the year (as per the Statement of Financial Activities)	21,975	220,179
Adjustments for:		
(Increase) in debtors	(240,426)	(92,850)
Increase in creditors	<u>161,322</u>	<u>169,728</u>
Balance	(57,129)	297,057

The notes on pages 17 to 30 form part of these financial statements.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1. ACCOUNTING POLICIES

(a) General information and basis of preparation

Harrow Together Ltd is a company limited by guarantee in the United Kingdom. The charity is a company limited by guarantee and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are set out on page 2.

The charitable company constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK (FRS 102) issued on 16 July 2015 (as updated through Update Bulletin published on 2 February 2020), the Financial Reporting Standard applicable in the United Kingdom (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2016.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

(b) Going Concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

(c) Funds

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds set aside for specific purposes at the discretion of the trustees.

Restricted income funds are those grants for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1. ACCOUNTING POLICIES - continued

(d) Income and endowments

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature is recognised when the charity has entitlement to the income, it is probable that the income will be received, and the amount can be measured with sufficient reliability.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity, and it is probable that these conditions will be fulfilled in the reporting period.

Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

(e) Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure headings that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings, they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1. ACCOUNTING POLICIES - continued

(f) Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

(g) Debtors

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid. Accrued income is measured at the amount due to be received.

(h) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

(i) Creditors

Creditors are recognised where the Trust has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

Other creditors and accruals are recognised at their settlement amount due.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR NEDED 31 MARCH 2022

2. INCOME FROM DONATIONS AND LEGACIES

	Unrestricted 2022 £	Restricted 2022 £	Total 2022 £	Total 2021 £
Donations from individuals	4,151	9,767	13,918	18,571
Year end 2021	4,463	14,108	18,571	

3. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted 2022 £	Restricted 2022 £	Total 2022 £	Total 2021 £
Grants and donations	184,800	766,265	951,065	1,561,832
Year end 2021	184,800	1,377,032	1,561,832	

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR NEDED 31 MARCH 2022

4. GRANTS AND DONATIONS

	Unrestricted 2022 £	Restricted 2022 £	Total 2022 £	Total 2021 £
London Borough of Harrow	184,800	490,994	675,794	1,125,026
Harrow Collaborative Network	-	54,896	54,896	47,119
Healthsense	-	16,237	16,237	38,396
Sphere	-	29,931	29,931	39,146
Health Alliance	-	23,089	23,089	38,577
Harrow East	-	30,478	30,478	35,437
Central London Community Healthcare Trust	-	101,140	101,140	21,320
Sundry donations	-	-	-	13,571
DEFRA	-	-	-	30,000
WRAP	-	-	-	10,740
London Sport	-	2,500	2,500	7,500
National Lottery Community Fund	-	-	-	150,000
Rotary Club	-	-	-	5,500
Young Harrow Foundation	-	2,000	2,000	5,500
Voluntary Action Harrow CIC	-	15,000	15,000	5,500
	184,840	766,265	951,065	1,561,832

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR NEDED 31 MARCH 2022

5. EXPENDITURE ON CHARITABLE ACTIVITIES

	Unrestricted	Restricted	Total	Total
	2022	2022	2022	2021
	£	£	£	£
Accountancy	158	-	158	1,559
Audit	9,180	-	9,180	5,160
Advertising/Promotional	480	-	480	-
Bank charges	88	-	88	52
Co-ordination and representation service e.g. VCS Forum	10,450	-	10,450	-
Community Sector Representatives	2,000	-	2,000	-
Consultancy	3,602	-	3,602	-
Covid-19 expenditure	-	370,559	370,559	880,591
Dues and subscriptions	35	-	35	-
Fundraising & capacity building	53,500	-	53,500	57,250
Fundraising service (Capable Communities)	-	-	-	750
Grant payments	-	99,147	99,147	2,000
Grant management	-	6,000	6,000	-
Information and Advice service	103,576	-	103,576	167,071
Insurances	2,589	-	2,589	3,049
Lead organisation standard	9,984	-	9,984	15,234
Hospital Discharge	-	46,637	46,637	-
Operational supervision	(200)	-	(200)	1,300
Training	-	-	-	1,050
S P Link Worker	-	176,521	176,521	170,126
S P Management Post	-	43,512	43,512	44,131
Shared training, promotion, transport and other	5,000	-	5,000	10,901
Volunteer expenses	20	-	20	-
Sundry expenses	322	-	322	-
	200,784	742,376	943,160	1,360,224
Year end 2021	199,433	1,160,791	1,360,224	

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR NEDED 31 MARCH 2022

6. ANALYSIS OF GOVERNANCE AND SUPPORT COSTS

Support costs allocated to charitable activities

	Administration costs £	Total 2022 £	Total 2021 £
Social Prescribing	3,319	3,319	10,033
Care Act - Information & Advice	6,164	6,164	9,990
Help Harrow	12,736	12,736	7,200
3 rd Sector Services	3,000	3,000	-
London Sport	60	60	-
	<u>25,099</u>	<u>25,099</u>	<u>27,223</u>

Governance costs

	Unrestricted 2022	Restricted 2022	Total 2022	Total 2021
Audit fees	6,000	-	6,000	5,160
Other auditors remuneration	2,447	-	2,447	-
Other governance costs	-	-	-	5,453
	<u>8,447</u>	<u>-</u>	<u>8,447</u>	<u>10,613</u>
Year end 2021	<u>10,613</u>	<u>-</u>	<u>10,613</u>	

7. TRUSTEES REMUNERATION AND EXPENSES

No Trustees, nor any persons connected to them, have received any remuneration from the charity during the year.

No Trustees have received any reimbursed expenses or any other benefits from the charity during the year.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

8. AUDITORS' REMUNERATION

	2022	2021
	£	£
Audit fees		
Audit of the financial statements (inclusive of VAT)	6,000	5,160
Other auditors remuneration		
Preparation of the accounts (inclusive of VAT)	1,667	-
Taxation (inclusive of VAT)	780	-
	8,447	5,160

9. DEBTORS

	2022	2021
	£	£
Trade debtors	398,00	118,983
Prepayments	319	8,587
Accrued income	-	30,323
	398,319	157,893

10. CREDITORS: Amounts falling due within one year

	2022	2021
	£	£
Trade creditors	33,078	141,987
Accruals	55,817	41,003
Deferred income	311,001	55,584
	399,896	238,574

11. DEFERRED INCOME

	2022	2021
	£	£
At 1 April	55,584	-
Additions during the year	311,001	55,584
Amounts released to income	(55,584)	-
	311,001	55,584

In 2022, income was deferred as it was received in advance.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

12. UNRESTRICTED FUNDS – CURRENT YEAR

	1 April 2021	Income	Expenditure	Transfers	31 March 2022
UNRESTRICTED FUNDS	£	£	£	£	£
<u>General</u>					
Core	58,516	4,151	(26,724)	(4,901)	31,042
<u>Designated</u>					
Business development	-	-	-	30,000	30,000
Care Act Information and Advice	-	124,800	(118,560)	(6,240)	-
3 rd Sector Services	7,582	60,000	(55,500)	(3,000)	9,082
Total unrestricted funds	66,098	188,951	(200,784)	15,859	70,124

UNRESTRICTED FUNDS – PRIOR YEAR

	1 April 2020	Income	Expenditure	Transfers	31 March 2021
UNRESTRICTED FUNDS	£	£	£	£	£
<u>General</u>					
Core	40,463	4,463	(13,633)	27,223	58,516
<u>Designated</u>					
Care Act Information and Advice	-	124,800	(124,800)	-	-
3 rd Sector Services	8,582	60,000	(61,000)	-	7,582
Total unrestricted funds	49,045	189,263	(199,433)	27,223	66,098

The specific purposes for which the funds are to be applied are as follows:

Designated funds

Business Development

During the year the board agreed to designate funds to invest in the development of charity.

3rd Sector Services (Harrow Council).

The purpose of the 3rd Sector Service contract is to build a strong local Voluntary and Community Sector through the provision of; capacity building, fundraising, volunteering and representation.

Care Act Information and Advice (Harrow Council).

The purpose of this contract is to provide information and advice to Harrow residents (18+). This information and advice is provided in relation to the Care Act's nine well-being outcomes.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

13. RESTRICTED FUNDS – CURRENT YEAR

	1 April 2021	Income	Expenditure	Transfers	31 March 2022
RESTRICTED FUNDS	£	£	£	£	£
Care Act - Information & Advice	(76)	-	-	76	-
Social Prescribing	3	223,727	(200,591)	(3,139)	-
Covid-19 Awareness Fund (CAF)	148,388	15,000	(159,509)	-	3,879
Covid-19 Crisis Fund	18,606	-	(18,606)	-	-
Edward Harvest Trust	1,669	-	(1,669)	-	-
Harrow Giving	2,965	5,698	(714)	-	7,949
Help Harrow	14,060	254,795	(172,052)	(12,736)	84,067
London Sport	5,500	2,500	(7,940)	(60)	-
National Lottery Community Fund	14,511	-	(14,511)	-	-
Harrow Health and Wellbeing	-	80,152	-	-	80,152
Health Inequalities	-	50,000	(31,460)	-	18,540
Hospital Discharge	-	75,556	(46,637)	-	28,919
Isolation Grants	-	62,687	(62,687)	-	-
The Afghan Refugee Appeal	-	6,069	(6,000)	-	69
Total restricted funds	205,626	776,184	(742,376)	(15,859)	223,575

RESTRICTED FUNDS – PRIOR YEAR

	1 April 2021	Income	Expenditure	Transfers	31 March 2022
RESTRICTED FUNDS	£	£	£	£	£
Care Act - Information & Advice	-	75,000	(65,086)	(9,990)	(76)
Social Prescribing	2,500	221,792	(214,256)	(10,033)	-
Covid-19 Awareness Fund (CAF)	-	225,000	(76,612)	-	148,388
Covid-19 Crisis Fund	-	433,500	(414,894)	-	18,606
Edward Harvest Trust	-	36,000	(34,331)	-	1,669
Harrow Giving	-	14,108	(11,143)	-	2,965
Help Harrow	-	228,240	(206,980)	(7,200)	14,060
London Sport	-	7,500	(2,000)	-	5,500
National Lottery Community Fund	-	150,000	(135,489)	-	14,511
Total restricted funds	2,500	1,391,140	(1,160,791)	(27,223)	205,626

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

13. RESTRICTED FUNDS – continued

The specific purposes for which the funds are to be applied are as follows:

Restricted funds

Care Act Information & Advice (Harrow Council)

The purpose of this contract is to provide information and advice to Harrow Residents over the age of 18. This information and advice is provided in relation to the Care Act's nine wellbeing outcomes.

Social Prescribing

A social prescribing service set up in partnership between Harrow Community Action, Harrow Council Public Health Team, Harrow Clinical Commissioning Group and local Primary Care Networks

Covid-19 Awareness Fund (Harrow Council, Ministry of Housing, Communities and Local Government).

Grant funding for community organisations to provide awareness of vaccinations and staying safe during covid.

Covid-19 Crisis Fund (Harrow Council).

Small grants for local organisations to provide support to local residents during the crisis.

Edward Harvest Trust (EHT)

Small grants for capital / one off revenue.

Harrow Giving (Various donors)

The aim of this fund is to raise funds for distribution to local good causes.

Social Prescribing. (Harrow Council, Central North West London NHS Trust, 5 Primary Care Networks) A social prescribing service set up in partnership between Harrow Community Action, Harrow Council Public Health Team, Harrow Clinical Commissioning Group and the 5 local Primary Care Networks.

Help Harrow (Harrow Council, DEFRA, WRAP)

Co-ordinated response to provide food, information & advice and mental health support to residents during the pandemic.

London Sport

Small grants to provide physical activities in South Harrow.

NLCF (National Lottery Community Fund)

Small grants for local organisations to provide support to local residents during the crisis.

Harrow Health and Wellbeing

Funding for projects and services supporting the health and wellbeing of Harrow residents.

Health Inequalities (Harrow Black & Minority Ethnic Engagement & Health Activity)

Funding for projects and services supporting the health and wellbeing of Harrow residents.

Hospital Discharge

Reactive Discharge and Support Services.

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR NEDED 31 MARCH 2022

13. RESTRICTED FUNDS – continued

Isolation Grants (Harrow Social Isolation, Loneliness and Befriending Fund)

Grant for activities that offer a culturally appropriate befriending service to support those in self-isolation and loneliness because of Covid and / or support anyone struggling to go out again or leave their home because of Covid or following a period of self-isolation.

The Afghan Refugee Appeal

Funding to support Afghan Refugees arriving in Harrow in 2021/22.

14. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General funds	Designated funds	Restricted funds	2022 Total funds
	£	£	£	£
Current asset	40,222	39,082	614,291	693,595
Current liabilities	(9,180)	-	(390,716)	(399,896)
Total net assets	31,042	39,082	223,575	293,699

	General funds	Designated funds	Restricted funds	2021 Total funds
	£	£	£	£
Current asset	65,116	7,582	437,600	510,298
Current liabilities	(6,600)	-	(231,974)	(238,574)
Total net assets	58,516	7,582	205,626	271,724

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

15. RELATED PARTY TRANSACTIONS

During the year the charity made the following related party transactions:

Charmian Boyd

Charmian is the CEO of Harrow Carers.

Harrow Carers received payments of £51,305 during the period (2021: £97,021). At the balance sheet date, the amount due to Harrow Carers was £nil (2021: £34,631).

Daniel Burke

Daniel is the CEO of the Young Harrow Foundation

The Young Harrow Foundation received payments of £13,350 (2021: £24,410) during the period. At the balance sheet date, the amount due to/from Young Harrow Foundation was £nil (2021: £nil).

Glen Hearnden – from 29 July 2021

Glen is a director of ZigZag Housing Ltd and the chair of Harrow Voluntary & Community Sector Forum.

ZigZag Housing received payments of £133,383 during the period. At the balance sheet date, the amount due to was £9,513. Harrow Voluntary & Community Sector Forum received payments of £2,000 during the period. At the balance sheet date, the amount due to was £nil.

Julian Lloyd

Julian is the CEO of Age UK HHB (The Age England Association).

Age UK HHB received payments of £145,062 (2021: £124,399) during the period. At the balance sheet date, the amount due to UK HHB was £11,021 (2021: £22,697).

Sagard Pillay

Sagard is the CEO of Community Connex Ltd (formerly Harrow Mencap).

Community Connex received payments of £46,404 (2021: £68,354) during the period. At the balance sheet date, the amount due to Community Connex was £1,436 (2021: £32,340).

Rachel Wright

Rachel is the Operations Director of Voluntary Action Harrow C.I.C.

Voluntary Action Harrow received payments of £84,570 in the period. (2021: £61,119). At the balance sheet date, the amount due to Voluntary Action Harrow was £nil (2021: £nil).

Mark Gillham & Sona Barbosa (Sona Barbose appointed 24 November 2021)

Mark is the CEO of Mind in Harrow and Sona Barbose is a manager at Mind in Harrow.

Mind in Harrow received payments of £87,086 (2021: £117,557) during the period. At the balance sheet date the amount due to Mind in Harrow was £5,599 (2021: £17,394).

HARROW TOGETHER LTD (KNOWN AS HARROW GIVING)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

15. RELATED PARTY TRANSACTIONS – continued

Alpana Malde - until 31 March 2022

Alpana is the CEO of St Luke's Hospice (Harrow and Brent)

St Luke's Hospice received payments of £33,051 (2021: £68,367) during the period. At the balance sheet date, the amount due to St Luke's Hospice was £5,509 (2021: £8,090).

Louise Weldon – appointed 4 February 2022 resigned 2 September 2022

Louise was a director of Harrow Association of Disabled People.

Harrow Association of Disabled people received payments of £31,115 during the period. At the balance sheet date, the amount due to Harrow Association of Disabled people was £nil.

HARROW TOGETHER

England & Wales - Charity number 1167770

Accounts

Company registration number: 08599245

Charity registration number: 1167770

Harrow Community Action Ltd

incorporating

Harrow Giving

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2021

Harrow Community Action Ltd
incorporating Harrow Giving
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Harrow Community Action Ltd

incorporating Harrow Giving

Reference and Administrative Details

Trustees

Andy Murphy
Rachel Wright, Secretary
Sagard Pillay
Alpana Malde, Vice Chair
Daniel Burke
Julian Lloyd
Charmian Boyd
Glen Hearnden

Principal Office

64 Pinner Road
Harrow
HA1 4HZ

Company Registration Number

08599245

Charity Registration Number

1167770

Auditor

Azets Audit Services
2nd Floor, Regis House
45 King William Street
London
EC4R 9AN

Harrow Community Action Ltd
incorporating Harrow Giving

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 March 2021.

Trustees

Andy Murphy

Rachel Wright, Secretary

Sagard Pillay

Alpana Malde, Vice Chair

Daniel Burke

Julian Lloyd

Charmian Boyd (appointed 18 November 2020)

Glen Hearnden (appointed 29 July 2021)

Mark Gillham (resigned 10 September 2021)

Nigel Long (resigned 22 April 2021)

Avani Modasia (resigned 17 July 2020)

Structure, governance and management

Nature of governing document

The charity is a company limited by guarantee and registered charity. It is operated under the rules of its memorandum and articles of association dated 5 July 2013 and most recently amended 17 October 2018. It has no share capital and the liability of each member in the event of winding-up is limited to £1.

Recruitment and appointment of trustees

Members are invited to nominate an individual to stand as a trustee. An application form is completed, shared with the full membership and voted for at the AGM. In addition we can recruit up to 4 independent trustees. This is done through promoting the role, receiving a CV & application and an interview prior being voted in by the members.

Objectives and activities

Objects and aims

The promotion of the efficiency and effectiveness and the effective use of charitable resources for charitable purposes of not-for-profit organisations, voluntary groups and charities operating in the local government area of the London borough of Harrow and elsewhere (the area of benefit) by:

- (a) co-ordinating both existing charitable and non-charitable agencies that have a common goal to relieve charitable needs in the area of benefit; and
- (b) liaising with, and acting as a forum for, the exchange of information between agencies working in a given field to relieve charitable needs in the area of benefit.

Harrow Community Action (HCA) is a consortium working to strengthen the voluntary & community sector. HCA provides opportunities for Harrow organisations to work in partnership to secure larger contracts.

Harrow Community Action Ltd
incorporating Harrow Giving

Trustees' Report

Over the past year 2019-20, HCA has been dominated by our response to COVID-19, which has demonstrated the value of our consortium model working in close partnership with statutory bodies.

HCA was founded in May 2013 in response to consultation with Harrow's voluntary and community sector (VCS), in partnership with Harrow Council. HCA offers a legal structure to enable local VCS organisations to work together as a formal consortium with the advantage of minimal overheads because the company is governed and run by local organisations themselves.

HCA also provides oversight and financial management of Harrow Giving. Harrow Giving, funds, supports and empowers a range of diverse local projects to make a positive difference in the lives of Harrow residents. This is done by collecting donations from residents, local employees, businesses, and philanthropists and providing volunteering opportunities.

The HCA Board comprises representatives of local VCS organisations or independents who volunteer to offer governance oversight for the consortium.

Harrow Giving

In 2020/21 Harrow Giving ran the following grants programmes:

- Covid Emergency Fund
- Information, Advice & Befriending
- Bereavement
- Edward Harvist Trust
- National Lottery Community Fund

Residents supported:

- Emergency Fund - 7817 individuals supported
- Information, Advice & befriending - 8383 individuals supported
- Bereavement - 130 individuals supported

GRANTS APPROVED 2020/2021

Community Fund

- Harrow Community Transport
- Harrow Carers
- Harrow Central Mosque Helping Hands
- Harrow Mencap

Emergency Fund

- Harrow Carers
- Harrow Foodbank
- Herts Inclusive Theatre
- Homestart BBEH
- Khoja Shia Ithnaansheri Muslim Community of London

Harrow Community Action Ltd

incorporating Harrow Giving

Trustees' Report

- Kids Can Achieve
- My Yard
- Romanian Culture Charity Together
- Sri Lankan Cultural Centre
- St Lukes
- Synergy Theatre

Information, Advice & Befriending

- Afghan Association London
- Capable Communities
- Harrow Association of Disabled People
- Harrow Carers
- Harrow Law Centre
- Harrow Mosque
- HASVO
- Homestart BBEH
- Hope Harrow
- Mind in Harrow
- St.Lukes
- The Disability Foundation
- The Wish Centre

Bereavement

- DAWN
- EACH
- Harrow Mosque
- Need to Talk
- St Luke's Hospice

Edward Harvist Trust

- 13th Roxeth Scout Group
- 8 th / 19 th Harrow Scout Group
- Alridha Foundation
- AQ Arts CIC
- Arts for Life
- Bereavement Care
- EKTA
- Every Person is Capable

Harrow Community Action Ltd

incorporating Harrow Giving

Trustees' Report

- Greater London Youth Foundation
- Harrow Association of Disabled People
- Harrow Carers
- Harrow Cycle Hub
- Harrow Law Centre
- Harrow MS Therapy Centre
- Harrow Association of Somali Voluntary Services
- Kids Can Achieve
- My Yard
- NIDA Community Services
- North Harrow Community Library
- RCCG House of Joy for all nations
- Somali Cultural and Educational Association
- South Harrow Christian Fellowship
- The WISH Centre

Extension grants

- Afghan Association London
- Capable Communities
- Dawn Charitable Trust
- Harrow Carers
- Harrow Foodbank
- Harrow Law Centre
- Harrow Association of Somali Voluntary Services
- Herts Inclusive Theatre
- Mind in Harrow
- My Yard
- Need to Talk
- Romanian Culture Charity Together
- The WiSH Centre

Round 2

- Every Step Matters
- Greater London Youth Foundation

Harrow Community Action Ltd

incorporating Harrow Giving

Trustees' Report

- London's Community Kitchen
- NIDA Community Services
- Roxeth Community Church
- Sri Lankan Cultural Centre
- St Michaels and All Angels
- Synergy Theatre Project
- Every Person is Capable EPIC Project
- Film Skool Deluxe
- Fresh Horizon
- Harrow Bengali Association
- Harrow Cycle Hub
- Harrow Steel
- Herts Inclusive Theatre
- Holy River Apostolic Church
- Kids Can Achieve
- London Business Partnership Limited
- Middlesex Association for the Blind
- My Yard
- Need to Talk
- North Harrow Community Library
- One Place Charity
- Somali Cultural & Education
- Association
- Soul Kitchen
- The Fitness Community
- Watford FC
- Wealdstone Methodist Church
- Work Rights Centre

National Lottery Community Fund

- 8th and 19th Scout Group
- Age UK HHB
- Aspire
- Breaking Bread
- Carramea
- Centre for ADHD & Autism Support

Harrow Community Action Ltd
incorporating Harrow Giving
Trustees' Report

- EKTA in Harrow

Covid Awareness Fund

- Afghan Association London
- Afghan Association Paiwand
- African Cultural Association
- Alridha Foundation
- Carib and Co Brunch Community
- Interest Company
- Community Barnet
- Greater London Youth Foundation
- Harrow African-Caribbean Association
- (HACAS)
- Harrow Carers
- Harrow Ghanaian Association
- Harrow Mencap
- Harrow Sikhs
- Harrow TV Limited
- Harrow Association of Somali Voluntary
- Services
- Hendon Tamil School
- HFTRA (Harrow Federation of Tenants
- and Residents Associations)
- I Serve
- Ignite Youth
- Institute of Jainology
- KSIMC of London
- Lohana Community North London
- London's Community Kitchen
- Middlesex Association for the Blind
- New London Bible Church
- North Harrow Community Library
- Norwood Ravenswood
- Pegasus Partnership Trust
- RCCG House of Joy
- RCCT CIC

Harrow Community Action Ltd

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Trustees' Report

- Roconect
- Romanian Women in UK
- Sangat Centre
- Sewa Day
- Special Needs Community
- Sri Lankan Muslim Cultural Centre UK
- St Lukes Harrow and Barnet
- St Pauls Church
- Tamil Association of Brent
- The Pothohar Association UK
- Zawayah

HelpHarrow

HelpHarrow was developed as a partnership project to deliver immediate emergency support to residents of Harrow. This was initially focused on food support, but has since gone on to evolve into a one-stop shop for all aspects of support.

The council has been a key partner in setting this up, with the initial intention of HelpHarrow fulfilling the council's need to supply food to those shielding and unable to get alternative food support.

The system is now a robust and increasingly utilised portal for residents to self refer or be referred by a growing list of access points.

The principle of universal support, regardless of the resident's situation, is enshrined in the HelpHarrow ethos.

Residents supported:

- 5,704 households have been supported with food parcels through Help Harrow
- 190 people on average have been supported each week (9,880 in the year)
- 60 children on average have been supported each week, equating to around 1/3 of all people supported
- Health concerns were initially the main reason for support
- Unemployment and hardship is now the primary reason with an average of 30 unemployed households supported each week

The wider VCS operation, which in many cases was supported by HelpHarrow, has contributed massively to help people in need:

- 735 households supported each week on average (this equates to around 2,500 people)

Impact of Covid

The service has adapted and evolved at every step of the pandemic. The food support area now includes hot meals to support the very vulnerable in Harrow. Plans are also in place to help support a Cookery college and a full meals on wheels service, this will help to support employment opportunities and to support carers and more of the vulnerable residents of Harrow.

Harrow Community Action Ltd
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Trustees' Report

The Help & Advice services have also adapted and evolved with the pandemic. We will be adding more services and more access points over the coming year, along with taking on an additional role to assist people on food support into other areas of support, so that the food support is a temporary requirement, rather than a long term support system. We currently have around 70 access points set up.

Case study

One of the residents we had feedback from is largely typical of the situation. A service user from Harrow Weald had recently lost their job at Heathrow and was struggling financially. They self-referred for food support via HelpHarrow.org and was supported for around 6 weeks whilst he looked for other work. The service user was also struggling with a carers role in his family, and through the Swish referral on HelpHarrow, was put in touch with Harrow Carers for some help and advice.

Social Prescribing

This project involved Partnership working between 5 local charities, 5 PCNs (Primary Care Networks) and Harrow Public Health. 6 Social Prescribing Link Workers (SPLWs) are allocated to each PCN (Harrow Collaborative PCN has TWO SPLWs) and referrals are received from 33 GP practices in Harrow.

SPLWs support clients with non-clinical matters to improve their mental wellbeing by linking with activities and services, as well as follow-up calls are made to ensure that they are engaging with recommended activities/services. Typically, a client would be kept on the service for 3-6/8 weeks from the initial assessment consultation stage to the final follow-up call, depending on the issue/s.

Since the launch in March 2020, we have received over 1,600 referrals.

Around 20% of our referrals were due to social isolation and 19% of our clients were having some form of mental health problems. Most of our clients are either linked with or provided with help from activity intervention providers and/or relevant services, before leaving Social Prescribing service.

The original model of SPLWs (Social Prescribing Link Workers) to be based in GP surgeries and seeing clients face-to-face, however, this model had to be suspended in line with the government guidelines for the lockdown in March 2020. The full SP team operated remotely from April 2020 onwards, evolving with this unprecedented situation by reacting to emergency needs for Harrow community. We had to take on referrals for essential needs support (food shopping and medication collection/delivery), as GPs were overwhelmed with their patients' request on these matters. Nonetheless, from these referrals SPLWs identified clients who could benefit further from SP service – from anxiety to financial/housing matters.

We worked/working closely with Help Harrow with food parcels and other areas of needs via Help Harrow's development on this central site, that came out in response to COVID situation.

As you can see in the referral data, we are receiving referrals from GP practices consistently and SPLWs have been constantly adapting to changes throughout this pandemic and supported/supporting clients accordingly.

There is much to celebrate, the level of help SPLWs have given to Harrow community during first year of this new service, faced with the COVID pandemic, but this space is limited to do so.

Case Study

Presenting Problem: Caring for his wife who has degenerative neurological condition which is deteriorating rapidly. He is struggling with caring for her and their children.

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Support given: Referred him to social services for his wife's care review and connected him with Harrow Carers.

Outcome: The social worker increased the client's wife care package after several meetings. They now have carers during the night. The client is much happier as he is able to sleep during the night without worrying about his wife. He was able to go back to work after receiving SP support.

SWISH - the Support & Wellbeing Information Service Harrow (SWiSH)

SWISH is Harrow's Care Act Information & Advice Service. HCA has been contracted by Harrow Council since 2016 and provides a coordinated single point of access service offered by the five local providers of specialist health and social care information and advice: Age UK Harrow Hillingdon & Brent, Harrow Carers, Harrow Mencap (now Community Connex), Harrow Association of Disabled People and Mind in Harrow.

During the 2020/21 year the 5 delivery partners continued to meet regularly over Zoom both as a management coordination group, and as frontline workers groups, to share information and resources and to coordinate the SWISH response to the changing needs brought on by the pandemic. The Service Users engagement group continues to feed in around quality, accessibility, and promotion.

COVID-19

The SWISH partnership adapted quickly to the impact of COVID-19 from March 2020, offering more pro-active outreach calls to those most vulnerable and at risk. Additional COVID-19 grants from the Council to expand our service rapidly was welcomed so that each partner could increase staffing capacity and invest in equipment for remote-working, and to continue to offer the enhanced support required as the pandemic's impact continued for the 12 months and beyond.

During the 2020/21 year the SWISH service has:

- Continued to offer a high quality, flexible, integrated information & advice service
- Developed effective remote-working systems and provided a blended service offer including video or face-to-face meetings when needed and government guidance allowed
- Adapted its SPA for phone enquiries so that callers can be routed directly to the relevant specialist partner adviser
- Introduced an online referral form for professionals and self-referral options for individuals
- Increased its capacity through additional staff and trained volunteers to meet the increased demand and scope of the service
- Incorporated meeting the changing needs of the Harrow community to assist with access to food deliveries and Covid-19 advice
- Worked with other voluntary sector providers around the development and implementation of coronavirus response solutions such as the HelpHarrow portal
- Responded to over 16000 contacts from local residents and professionals
- Run coordinated awareness campaigns across all social media platforms and through inclusion in Harrow Council newsletters & publications
- Introduced support for clients to overcome barriers to access services via remote/digital channels.

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Trustees' Report

Service performance

Across the partnership during the year, over 16,000 contacts were made by phone, post, email, webchat, and social media, which is over 2.5 times the number in the previous year. In the first few months of the pandemic, around 1000 different individuals were being supported each month, levelling out towards the end of the year at over 500 each month.

The SWISH partnership responded to 21,000 different information & advice needs including 900 around COVID-19 advice, 750 around access to social care, 500 around housing & homelessness, and 1000 to do with education, amongst others:

Resources

Information regarding food supplies and sources of support during the pandemic was published on partner websites, and information factsheets and resources around keeping well and dealing with the anxieties were also promoted.

Promotion

The SWISH service was included in many of Harrow Council's COVID-related information flyers distributed to all residents.

Regular SMS messages and newsletters were sent to registered service users by each partner, with details of how to contact the SWISH service.

Social media promotion campaigns were run in June and November across all platforms to keep ensuring that Harrow residents were aware of the support available.

Posts were boosted through Facebook to reach targets not otherwise engaging.

Campaigns were coordinated across all delivery partners, with content devised by each specialist service and shared and reposted to present an integrated single-service offer:

<https://www.swishharrow.org.uk/>

Mind in Harrow; Lead Delivery Partner

Third Sector Service

A key focus of this year has been supporting community organisations through the pandemic including:

- Working with organisation to bring in at least £1,363,980 of external funding (a x 22 return on investment of the £60k contract)

- Helping organisation adapt their services through co-ordinating PPE & creating risk assessments

- Supporting organisations with policy updates and policy documents

- Co-ordination information on services open during the pandemic with an early focus on food delivery services. We saw an increase in over 4,000 people accessing our website during the pandemic with most traffic in our covid section.

- Working with mutual aid organisations specifically around safeguarding

- Signed up over 1,500 volunteers looking to help during the pandemic, support to organisation to adapt their volunteer opportunities

Harrow Community Action Ltd

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Trustees' Report

Training 500 attendees over the year; offering online training saw the average increase in attendees per session increase.

The following training sessions were run:

- Introducing Test & Trace
- Introduction To Volunteer Management
- General Data Protection Regulation (GDPR) and Confidentiality
- Introducing Test & Trace
- Phoenix Fund - Emergency Grants to Black, Asian, and Minority Ethnic (BAME*) Communities
- Safeguarding Children/Young People for Trustees
- Harrow Giving Coronavirus Round 2 Grants
- Charity Trustees: Policies, Role, Introduction & Refresher
- General Data Protection Regulation (GDPR) and Confidentiality
- Cultural Recovery Fund + Project Grants
- Compassionate Communities Funding: Developing the Grant Initiative
- Volunteers & The Law
- Writing Funding & Grant Applications
- Funder Advice Clinic: The National Lottery Communities Fund
- Funder Advice Clinic: The National Lottery Communities Fund
- Trustees week safeguarding training
- Introduction To Fundraising
- London Community Response - Wave 2
- London Community Response - Wave 3
- London Community Response - Wave 4

Feedback

VAHC celebrated its 10th birthday this year and as we couldn't bring people together we asked for quotes. All of the following organisations have been supported through the TSS service.

Voluntary Action Harrow feels like a backbone in the community for us as Middlesex Association for the Blind (MAB). Your organisation is staffed by individuals whose passion for community work shines through in every contact point and communication that we have with you. Thanks to all of you at VAHC, we as MAB have managed to mobilise extensive and significant donor funding in Harrow and beyond. This is building our organisation's sustainability. Thank you!

Need to Talk would like to acknowledge VAHC's immense support, guidance and help. VAHC's team been there helping whenever and wherever they could these past challenges times. Need to Talk couldn't have done the work we are committed to do that is helping the most vulnerable in the community, without your expert services. Thank you so much on behalf of the whole Need to Talk team and clients.

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VAH has been an invaluable support to Centre for Autism and ADHD Support (CAAS) over the past few years, whether it's supporting with policies, funding, or just being a sounding board. The Team are approachable, knowledgeable and quick to respond. We are hugely appreciative, thank you!

VAH have been gone above and beyond to support our organisation find its feet by sharing resources and connecting us with like minded people. Thank you for all your help. (Every Person Is Capable)

Amazing VAHC has helped me realise my dream. They have helped me set up and secure funding for my Organisation. Thank you VAHC. Happy 10th Anniversary. (One Place)

VAH provide excellent training for trustees and staff and guided us in the change from a charitable trust to a CIO. As CEO of a small charity they were my Go To people when I needed help. (Ignite Youth)

We are so grateful for the friendly & efficient support, linking each unique organisation into the bigger picture. You meet us where we are, and help us move forwards. Thanks! (Wealdstone Methodist Church)

MathsMakers has benefitted on several occasions from the generous support provided by VAHC. In particular, Rachel has provided advice, information, resources and professional introductions, all of which have helped us with decisions around corporate structure, financial questions and staffing considerations. We are very grateful for all the guidance and encouragement.

VAHC is a great help to us as a local charity. They are always there for us when we need help with funding applications, training and knowledgeable advice. It is a wonderful service. Here's to another decade! (Harrow Heritage Trust)

VAHC has helped me enormously over the last 4 years, from initially providing me with all the information to set up as a charity to helping with fundraising and submitting Annual Returns. Without their advice and expertise, I would certainly had difficulty setting and running the charity on my own. (Reading Ladders)

VAH have supported us since we registered as a charity and have always been there for us over the last seven years, helping us with policies, grants and training. Friendly people and great advice. (The Geshere Support Network)

Tackling Inequalities – London Sport

Harrow Community Action received funding from London Sport to provide opportunities for individuals from South Harrow to be active through adapting offers or providing new offers through two programmes;

Social Prescribing Physical Activities

Due to the lockdown, the Social Prescribing activities were postponed until summer 2021. However, the plan will provide Yoga, Dance and 1:1 personal training to clients referred via the social prescribing link workers.

Community Champions

Matched funded by Young Harrow Foundation and Harrow Council.

This project set out to engage and support members of the South Harrow community to become 'Community Champions'. The mission of the Community Champions is to inspire and empower their local community to enjoy and access more physical activities.

Due to COVID, there were adjustments to original plans, especially with lockdowns starting and stopping. There were three key physical activity areas, gardening, walking, dancing, yoga and basketball. Dance and yoga were online activities, and the others were outdoors and managed throughout according to restrictions.

Harrow Community Action Ltd

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Trustees' Report

Outputs:

- Five attended unconscious bias training
- Seven attended community organising training
- Six were DBS checked by My Yard and participated in community activities.
- Twelve online dance sessions encouraged between 3 and 13 attendees per session and have helped three young people continue to meet and dance;

Public benefit

HCA helps charities and other non-profits best use their resources through collaboration (including joint funding applications), sharing good practice, and avoiding duplication of services and sharing of resources e.g. meeting room facilities. In addition we support local organisations to improve their governance, fundraising and organisation development.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Grant making policies

All grants are awarded in line with a comprehensive Grant Making Policy approved by the Trustees. The policy ensures fairness and transparency at all stages of the process. At least one Trustee is involved in any panel established to consider grant applications, and individuals who have a personal or other close family involvement in an organisation that has applied for a grant must not be part of the panel for discussion for that application.

Financial review

Harrow Community Action saw a large increase in income and expenditure due to covid. This was due to some existing projects receiving additional funding due to the increased demands and a number of grant programmes being managed through Harrow Giving. The majority of this additional funding was spent in this financial year with some carried forward to be spent in 21/22

HCA has a low level of risks as it has an agreement with delivery partners that funds will only be paid out once the income has been received from the funder.

As HCA has no staff or any premises, if all the contracts end there are minimal ongoing costs that need to be paid. HCA could continue as a dormant company until new opportunities arise.

Harrow Community Action Ltd
incorporating Harrow Giving

Trustees' Report

Policy on reserves

It is the policy of the charity to maintain free reserves at a level which balances our objectives to develop and support services with our need to remain financially stable.

The Charity aims to hold free reserves equivalent to six months of its core administration costs. This to ensure continuity in the event of short term cash flow problems, or to provide time to bridge unanticipated gaps in funding for such costs. Most of the Charity's expenditure is restricted and only paid out once funds are received.

In the event that free reserves exceed six months' core costs the Trustees/Directors may decide to designate the whole or a proportion of the excess for future organisational development and/or general support of Harrow's voluntary sector.

Plans for future periods

Aims and key objectives for future periods

Harrow Integrated Care Partnership. HCA will continue to be represented at the Harrow Health and Care Executive (HHaCE) and will work with the newly appointed Partnerships and Business Development Manager on emerging opportunities.

Harrow Giving. In partnership with Voluntary Action Harrow Co-op, Harrow Giving will continue to fundraise from the public and look for opportunities to receive and distribute funds to Harrow community organisations.

Care Act Information & Advice & Third Sector Service contracts are due to end during the next financial year. HCA's intention is to negotiate a continuation of the contract / reply if out to tender.

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Trustees' Report

Statement of Trustees' Responsibilities

The trustees (who are also the directors of Harrow Community Action Ltd for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

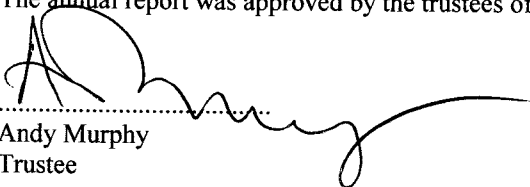
- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

The annual report was approved by the trustees of the charity on 24/11/2021 and signed on its behalf by:


.....
Andy Murphy
Trustee

Harrow Community Action Ltd
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Independent Auditor's Report to the Members of Harrow Community Action Ltd

Opinion

We have audited the financial statements of Harrow Community Action Ltd (the 'charitable company') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows, and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Harrow Community Action Ltd

incorporating Harrow Giving

Independent Auditor's Report to the Members of Harrow Community Action Ltd

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Harrow Community Action Ltd
incorporating Harrow Giving

Independent Auditor's Report to the Members of Harrow Community Action Ltd

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

Harrow Community Action Ltd
incorporating Harrow Giving

Independent Auditor's Report to the Members of Harrow Community Action Ltd

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

John Howard (Senior Statutory Auditor)
for and on behalf of Azets Audit Service
Chartered Accountants
Statutory Auditor
2nd Floor, Regis House
45 King William Street
London
EC4R 9AN

Date:

Harrow Community Action Ltd

incorporating Harrow Giving

Statement of Financial Activities for the Year Ended 31 March 2021 **(Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)**

	Note	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Income and Endowments from:					
Donations and legacies	2	4,463	14,108	18,571	190,269
Charitable activities	3	184,800	1,377,032	1,561,832	70,503
Investment income	5	-	-	-	11
Total Income		189,263	1,391,140	1,580,403	260,783
Expenditure on:					
Charitable activities	6	(199,433)	(1,160,791)	(1,360,224)	(285,678)
Total Expenditure		(199,433)	(1,160,791)	(1,360,224)	(285,678)
Net (expenditure)/income		(10,170)	230,349	220,179	(24,895)
Transfers between funds		27,223	(27,223)	-	-
Net movement in funds		17,053	203,126	220,179	(24,895)
Reconciliation of funds					
Total funds brought forward		49,045	2,500	51,545	76,440
Total funds carried forward	14	66,098	205,626	271,724	51,545

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for the period is shown in note 14.

Harrow Community Action Ltd

incorporating Harrow Giving

Statement of Financial Activities for the Year Ended 31 March 2020 **(Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)**

These are the figures for the previous accounting period and are included for comparative purposes

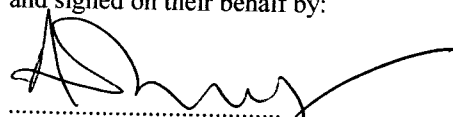
	Note	Unrestricted funds £	Restricted funds £	Total 2020 £
Income and Endowments from:				
Donations and legacies	2	190,269	-	190,269
Charitable activities	3	-	70,503	70,503
Investment income	5	11	-	11
Total income		190,280	70,503	260,783
Expenditure on:				
Charitable activities	6	(180,489)	(105,189)	(285,678)
Total expenditure		(180,489)	(105,189)	(285,678)
Net income/(expenditure)		9,791	(34,686)	(24,895)
Transfers between funds		9,917	(9,917)	-
Net movement in funds		19,708	(44,603)	(24,895)
Reconciliation of funds				
Total funds brought forward		38,577	37,863	76,440
Total funds carried forward	14	58,285	(6,740)	51,545

Harrow Community Action Ltd
incorporating Harrow Giving

(Registration number: 08599245)
Balance Sheet as at 31 March 2021

	Note	2021 £	2020 £
Current assets			
Debtors	11	157,893	65,043
Cash at bank and in hand		352,405	55,348
		<u>510,298</u>	<u>120,391</u>
Creditors: Amounts falling due within one year	12	(238,574)	(68,846)
Net assets		<u>271,724</u>	<u>51,545</u>
Funds of the charity:			
Restricted income funds			
Restricted funds	14	205,626	2,500
Unrestricted income funds			
Unrestricted funds		<u>66,098</u>	<u>49,045</u>
Total funds	14	<u>271,724</u>	<u>51,545</u>

The financial statements on pages 21 to 35 were approved by the trustees, and authorised for issue on
and signed on their behalf by:


.....
Andy Murphy 24/11/2021
Trustee

Harrow Community Action Ltd
incorporating Harrow Giving

Statement of Cash Flows for the Year Ended 31 March 2021

	Note	2021 £	2020 £
Cash flows from operating activities			
Net cash income/(expenditure)		220,179	(24,895)
Adjustments to cash flows from non-cash items			
Investment income	5	-	(11)
		220,179	(24,906)
Working capital adjustments			
Increase in debtors	11	(92,850)	(64,672)
Increase in creditors	12	169,728	58,226
Net cash flows from operating activities		297,057	(31,352)
Cash flows from investing activities			
Interest receivable and similar income	5	-	11
Net increase/(decrease) in cash and cash equivalents		297,057	(31,341)
Cash and cash equivalents at 1 April		55,348	86,689
Cash and cash equivalents at 31 March		352,405	55,348
Reconciliation of net cash flow to movement in net funds			
Increase/(decrease) in cash		297,057	(31,341)
Net funds at 1 April 2020		55,348	86,689
Net funds at 31 March 2021		352,405	55,348

All of the cash flows are derived from continuing operations during the above two periods.

Harrow Community Action Ltd
incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

1 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). They also comply with the Companies Act 2006 and Charities Act 2011.

Basis of preparation

Harrow Community Action Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The financial statements have been prepared on a going concern basis.

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

Income and endowments

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature is recognised when the charity has entitlement to the income, it is probable that the income will be received and the amount can be measured with sufficient reliability.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

Harrow Community Action Ltd
incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds set aside for specific purposes at the discretion of the trustees.

Restricted income funds are those grants for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

2 Income from donations and legacies

	Unrestricted funds		Total	Total
	General	Restricted funds	2021	2020
	£	£	£	£
Donations and legacies;				
Donations from individuals	4,463	14,108	18,571	4,869
Grants, including capital grants;				
Government grants	-	-	-	185,400
	4,463	14,108	18,571	190,269

3 Income from charitable activities

	Unrestricted funds		Total	Total
	General	Restricted funds	2021	2020
	£	£	£	£
Grants & donations	184,800	1,377,032	1,561,832	70,503

Harrow Community Action Ltd
incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

4 Grants & donations

	Unrestricted funds £	Restricted funds £	Total £
London Borough of Harrow	184,800	940,226	1,125,026
Harrow Collaborative Network	-	47,119	47,119
Healthsense	-	38,396	38,396
Sphere	-	39,146	39,146
Health Alliance	-	38,577	38,577
Harrow East	-	35,437	35,437
Central London Community Healthcare Trust	-	21,320	21,320
Sundry donations	-	13,571	13,571
DEFRA	-	30,000	30,000
WRAP	-	10,740	10,740
London Sport	-	7,500	7,500
National Lottery Community Fund	-	150,000	150,000
Rotary Club	-	5,000	5,000
	<u>184,800</u>	<u>1,377,032</u>	<u>1,561,832</u>

5 Investment income

	Total 2021 £	Total 2020 £
Interest receivable and similar income;		
Interest receivable on bank deposits	<u>-</u>	<u>11</u>

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

6 Expenditure on charitable activities

	Unrestricted General funds	Restricted funds	Total 2021	Total 2020
	£	£	£	£
Accountancy	6,719	-	6,719	997
Bank charges	52	-	52	78
Covid-19 expenditure	4,463	876,128	880,591	-
Fundraising & capacity building 17-20	57,250	-	57,250	51,000
Fundraising service (Capable Communities)	750	-	750	2,490
Grant payments	-	2,000	2,000	2,582
Information and Advice service	124,800	42,271	167,071	103,575
Insurances	3,049	-	3,049	3,061
Lead organisation standard	-	15,234	15,234	9,984
Operational supervision	1,300	-	1,300	1,200
Training	1,050	-	1,050	-
S P Link Worker	-	170,126	170,126	45,631
S P Management Post	-	44,131	44,131	22,372
Shared training, promotion, transport and other	-	10,901	10,901	5,000
LOT expenditure	-	-	-	35,886
Postage	-	-	-	22
Volunteer expenses	-	-	-	300
Community Sector Representatives	-	-	-	500
Consultancy	-	-	-	1,000
	199,433	1,160,791	1,360,224	285,678

Harrow Community Action Ltd
incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

7 Analysis of governance and support costs

Support costs allocated to charitable activities

	Basis of allocation	Administration costs £	Total 2021 £
Social Prescribing	set amount	10,033	10,033
Care Act - Information & Advice	set amount	9,990	9,990
Help Harrow	set amount	7,200	7,200
		<u>27,223</u>	<u>27,223</u>

Governance costs

	Unrestricted funds General £	Total 2021 £
Audit fees		
Audit of the financial statements	5,160	5,160
Other governance costs	5,453	5,453
	<u>10,613</u>	<u>10,613</u>

8 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

9 Auditors' remuneration

	2021 £
Audit of the financial statements	<u>5,160</u>

10 Taxation

The charity is a registered charity and is therefore exempt from taxation.

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

11 Debtors

	2021	2020
	£	£
Trade debtors	118,983	64,703
Prepayments	8,587	340
Accrued income	30,323	-
	<u>157,893</u>	<u>65,043</u>

12 Creditors: amounts falling due within one year

	2021	2020
	£	£
Trade creditors	141,987	68,042
Accruals	41,003	804
Deferred income	55,584	-
	<u>238,574</u>	<u>68,846</u>

13 Charity status

The charity is a company limited by guarantee and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

14 Funds

	Balance at 1 April 2020 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2021 £
Unrestricted funds					
<i>General</i>					
Core	40,463	4,463	(13,633)	27,223	58,516
<i>Designated</i>					
Care Act Information and Advice	-	124,800	(124,800)	-	-
3rd Sector Services	8,582	60,000	(61,000)	-	7,582
Total Unrestricted funds	49,045	189,263	(199,433)	27,223	66,098
Restricted funds					
Care Act - Information & Advice	-	75,000	(65,086)	(9,990)	(76)
Social Prescribing	2,500	221,792	(214,256)	(10,033)	3
Covid-19 Awareness Fund (CAF)	-	225,000	(76,612)	-	148,388
Covid-19 Crisis Fund	-	433,500	(414,894)	-	18,606
Edward Harvest Trust	-	36,000	(34,331)	-	1,669
Harrow Giving	-	14,108	(11,143)	-	2,965
Help Harrow	-	228,240	(206,980)	(7,200)	14,060
London Sport	-	7,500	(2,000)	-	5,500
National Lottery Community Fund	-	150,000	(135,489)	-	14,511
Total restricted funds	2,500	1,391,140	(1,160,791)	(27,223)	205,626
Total funds	51,545	1,580,403	(1,360,224)	-	271,724

The transfers from Restricted to Unrestricted funds relate to internal management charges.

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

	Balance at 1 April 2019 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2020 £
Unrestricted funds					
<i>General</i>					
Core	33,605	4,880	(7,939)	9,917	40,463
<i>Designated</i>					
Care Act Information and Advice	-	124,800	(118,560)	(6,240)	-
3rd Sector Services	4,972	60,600	(53,990)	(3,000)	8,582
	4,972	185,400	(172,550)	(9,240)	8,582
Total unrestricted funds	38,577	190,280	(180,489)	677	49,045
Restricted funds					
Volunteering for Change	37,863	-	(37,186)	(677)	-
Social Prescribing	-	70,503	(68,003)	-	2,500
Total restricted funds	37,863	70,503	(105,189)	(677)	2,500
Total funds	76,440	260,783	(285,678)	-	51,545

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

The specific purposes for which the funds are to be applied are as follows:

Designated funds

3rd Sector Services (Harrow Council). The purpose of the 3rd Sector Service contract is to build a strong local Voluntary and Community Sector through the provision of; capacity building, fundraising, volunteering and representation.

Care Act Information and Advice (Harrow Council). The purpose of this contract is to provide information and advice to Harrow residents (18+). This information and advice is provided in relation to the Care Act's nine well-being outcomes.

Restricted funds

Third Sector Services (Harrow Council). The purpose of the This Sector Service contract: Build a strong local Voluntary and Community Sector through the provision of; Capacity Building, Fundraising, Volunteering and Representation.

Care Act Information & Advice (Harrow Council). The purpose of this contract is to provide information and advice to Harrow Residents over the age of 18. This information and advice is provided in relation to the Care Act's nine wellbeing outcomes.

Harrow Giving. (Various donors) The aim of this fund is to raise funds for distribution to local good causes.

Social Prescribing. (Harrow Council, Central North West London NHS Trust, 5 Primary Care Networks) A social prescribing service set up in partnership between Harrow Community Action, Harrow Council Public Health Team, Harrow Clinical Commissioning Group and the 5 local Primary Care Networks.

Covid-19 Awareness Fund. (Harrow Council, Ministry of Housing, Communities and Local Government). Grant funding for community organisations to provide awareness of vaccinations and staying safe during covid.

Covid-19 Crisis Fund (Harrow Council). Small grants for local organisations to provide support to local residents during the crisis.

Edward Harvest Trust (EHT). Small grants for capital / one off revenue.

Help Harrow (Harrow Council, DEFRA, WRAP) Co-ordinated response to provide food, information & advice and mental health support to residents during the pandemic.

London Sport 20/21. Small grants to provide physical activities in South Harrow.

NLCF (National Lottery Community Fund). Small grants for local organisations to provide support to local residents during the crisis.

Volunteering for Change (Big Lottery, Reaching Communities). The purpose of this contract is to enable and support individuals with additional needs to volunteer with local organisations.

15 Analysis of net assets between funds

	Unrestricted funds			2021
	General £	Designated £	Restricted funds £	Total funds £
Current assets	65,116	7,582	399,356	472,054
Current liabilities	(6,600)	-	(193,730)	(200,330)
Total net assets	58,516	7,582	205,626	271,724

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

	Unrestricted funds			2020
	General	Designated	Restricted funds	Total funds
	£	£	£	£
Current assets	108,505	8,582	3,304	120,391
Current liabilities	(68,042)	-	(804)	(68,846)
Total net assets	40,463	8,582	2,500	51,545

16 Related party transactions

During the year the charity made the following related party transactions:

Rachel Wright

Rachel is the Operations Director of Voluntary Action Harrow C.I.C

Voluntary Action Harrow received payments of £61,119 in the period. At the balance sheet date the amount due to Voluntary Action Harrow was £Nil (2020 - £75).

Charmian Boyd

Charmian is the CEO of Harrow Carers

Harrow Carers received payments of £97,021 during the period. At the balance sheet date the amount due to Harrow Carers was £34,631 (2020 - £Nil).

Daniel Burke

Daniel is the CEO of the Young Harrow Foundation

The Young Harrow Foundation received payments of £24,410 during the period. At the balance sheet date the amount due to/from Young Harrow Foundation was £Nil (2020 - £Nil).

Mark Gillham

Mark is the CEO of Mind in Harrow.

Mind in Harrow received payments of £117,557 during the period. At the balance sheet date the amount due to Mind in Harrow was £17,394 (2020 - £5,934).

Julian Lloyd

Julian is the CEO of Age UK HHB (The Age England Association).

Age UK HHB received payments of £124,399 during the period. At the balance sheet date the amount due to UK HHB was £22,697 (2020 - £22,375).

Alpana Malde

Alpana is the CEO of St Luke's Hospice (Harrow and Brent)

St Luke's Hospice received payments of £68,367 during the period. At the balance sheet date the amount due to St Luke's Hospice was £8,090 (2020 - £Nil).

Sagard Pillay

Sagard is the CEO of Community Connex Ltd (formerly Harrow Mencap).

Community Connex received payments of £68,354 during the period. At the balance sheet date the amount due to Community Connex was £32,340 (2020 - £9,937).

Company registration number: 08599245

Charity registration number: 1167770

Harrow Community Action Ltd

incorporating

Harrow Giving

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2021

Harrow Community Action Ltd
incorporating Harrow Giving
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Harrow Community Action Ltd

incorporating Harrow Giving

Reference and Administrative Details

Trustees

Andy Murphy
Rachel Wright, Secretary
Sagard Pillay
Alpana Malde, Vice Chair
Daniel Burke
Julian Lloyd
Charmian Boyd
Glen Hearnden

Principal Office

64 Pinner Road
Harrow
HA1 4HZ

Company Registration Number

08599245

Charity Registration Number

1167770

Auditor

Azets Audit Services
2nd Floor, Regis House
45 King William Street
London
EC4R 9AN

Harrow Community Action Ltd
incorporating Harrow Giving

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 March 2021.

Trustees

Andy Murphy

Rachel Wright, Secretary

Sagard Pillay

Alpana Malde, Vice Chair

Daniel Burke

Julian Lloyd

Charmian Boyd (appointed 18 November 2020)

Glen Hearnden (appointed 29 July 2021)

Mark Gillham (resigned 10 September 2021)

Nigel Long (resigned 22 April 2021)

Avani Modasia (resigned 17 July 2020)

Structure, governance and management

Nature of governing document

The charity is a company limited by guarantee and registered charity. It is operated under the rules of its memorandum and articles of association dated 5 July 2013 and most recently amended 17 October 2018. It has no share capital and the liability of each member in the event of winding-up is limited to £1.

Recruitment and appointment of trustees

Members are invited to nominate an individual to stand as a trustee. An application form is completed, shared with the full membership and voted for at the AGM. In addition we can recruit up to 4 independent trustees. This is done through promoting the role, receiving a CV & application and an interview prior being voted in by the members.

Objectives and activities

Objects and aims

The promotion of the efficiency and effectiveness and the effective use of charitable resources for charitable purposes of not-for-profit organisations, voluntary groups and charities operating in the local government area of the London borough of Harrow and elsewhere (the area of benefit) by:

- (a) co-ordinating both existing charitable and non-charitable agencies that have a common goal to relieve charitable needs in the area of benefit; and
- (b) liaising with, and acting as a forum for, the exchange of information between agencies working in a given field to relieve charitable needs in the area of benefit.

Harrow Community Action (HCA) is a consortium working to strengthen the voluntary & community sector. HCA provides opportunities for Harrow organisations to work in partnership to secure larger contracts.

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Trustees' Report

Over the past year 2019-20, HCA has been dominated by our response to COVID-19, which has demonstrated the value of our consortium model working in close partnership with statutory bodies.

HCA was founded in May 2013 in response to consultation with Harrow's voluntary and community sector (VCS), in partnership with Harrow Council. HCA offers a legal structure to enable local VCS organisations to work together as a formal consortium with the advantage of minimal overheads because the company is governed and run by local organisations themselves.

HCA also provides oversight and financial management of Harrow Giving. Harrow Giving, funds, supports and empowers a range of diverse local projects to make a positive difference in the lives of Harrow residents. This is done by collecting donations from residents, local employees, businesses, and philanthropists and providing volunteering opportunities.

The HCA Board comprises representatives of local VCS organisations or independents who volunteer to offer governance oversight for the consortium.

Harrow Giving

In 2020/21 Harrow Giving ran the following grants programmes:

- Covid Emergency Fund
- Information, Advice & Befriending
- Bereavement
- Edward Harvist Trust
- National Lottery Community Fund

Residents supported:

- Emergency Fund - 7817 individuals supported
- Information, Advice & befriending - 8383 individuals supported
- Bereavement - 130 individuals supported

GRANTS APPROVED 2020/2021

Community Fund

- Harrow Community Transport
- Harrow Carers
- Harrow Central Mosque Helping Hands
- Harrow Mencap

Emergency Fund

- Harrow Carers
- Harrow Foodbank
- Herts Inclusive Theatre
- Homestart BBEH
- Khoja Shia Ithnaansheri Muslim Community of London

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- Kids Can Achieve
- My Yard
- Romanian Culture Charity Together
- Sri Lankan Cultural Centre
- St Lukes
- Synergy Theatre

Information, Advice & Befriending

- Afghan Association London
- Capable Communities
- Harrow Association of Disabled People
- Harrow Carers
- Harrow Law Centre
- Harrow Mosque
- HASVO
- Homestart BBEH
- Hope Harrow
- Mind in Harrow
- St.Lukes
- The Disability Foundation
- The Wish Centre

Bereavement

- DAWN
- EACH
- Harrow Mosque
- Need to Talk
- St Luke's Hospice

Edward Harvist Trust

- 13th Roxeth Scout Group
- 8 th / 19 th Harrow Scout Group
- Alridha Foundation
- AQ Arts CIC
- Arts for Life
- Bereavement Care
- EKTA
- Every Person is Capable

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- Greater London Youth Foundation
- Harrow Association of Disabled People
- Harrow Carers
- Harrow Cycle Hub
- Harrow Law Centre
- Harrow MS Therapy Centre
- Harrow Association of Somali Voluntary Services
- Kids Can Achieve
- My Yard
- NIDA Community Services
- North Harrow Community Library
- RCCG House of Joy for all nations
- Somali Cultural and Educational Association
- South Harrow Christian Fellowship
- The WISH Centre

Extension grants

- Afghan Association London
- Capable Communities
- Dawn Charitable Trust
- Harrow Carers
- Harrow Foodbank
- Harrow Law Centre
- Harrow Association of Somali Voluntary Services
- Herts Inclusive Theatre
- Mind in Harrow
- My Yard
- Need to Talk
- Romanian Culture Charity Together
- The WiSH Centre

Round 2

- Every Step Matters
- Greater London Youth Foundation

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- London's Community Kitchen
- NIDA Community Services
- Roxeth Community Church
- Sri Lankan Cultural Centre
- St Michaels and All Angels
- Synergy Theatre Project
- Every Person is Capable EPIC Project
- Film Skool Deluxe
- Fresh Horizon
- Harrow Bengali Association
- Harrow Cycle Hub
- Harrow Steel
- Herts Inclusive Theatre
- Holy River Apostolic Church
- Kids Can Achieve
- London Business Partnership Limited
- Middlesex Association for the Blind
- My Yard
- Need to Talk
- North Harrow Community Library
- One Place Charity
- Somali Cultural & Education
- Association
- Soul Kitchen
- The Fitness Community
- Watford FC
- Wealdstone Methodist Church
- Work Rights Centre

National Lottery Community Fund

- 8th and 19th Scout Group
- Age UK HHB
- Aspire
- Breaking Bread
- Carramea
- Centre for ADHD & Autism Support

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- EKTA in Harrow

Covid Awareness Fund

- Afghan Association London
- Afghan Association Paiwand
- African Cultural Association
- Alridha Foundation
- Carib and Co Brunch Community
- Interest Company
- Community Barnet
- Greater London Youth Foundation
- Harrow African-Caribbean Association
- (HACAS)
- Harrow Carers
- Harrow Ghanaian Association
- Harrow Mencap
- Harrow Sikhs
- Harrow TV Limited
- Harrow Association of Somali Voluntary
- Services
- Hendon Tamil School
- HFTRA (Harrow Federation of Tenants
- and Residents Associations)
- I Serve
- Ignite Youth
- Institute of Jainology
- KSIMC of London
- Lohana Community North London
- London's Community Kitchen
- Middlesex Association for the Blind
- New London Bible Church
- North Harrow Community Library
- Norwood Ravenswood
- Pegasus Partnership Trust
- RCCG House of Joy
- RCCT CIC

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- Roconect
- Romanian Women in UK
- Sangat Centre
- Sewa Day
- Special Needs Community
- Sri Lankan Muslim Cultural Centre UK
- St Lukes Harrow and Barnet
- St Pauls Church
- Tamil Association of Brent
- The Pothohar Association UK
- Zawayah

HelpHarrow

HelpHarrow was developed as a partnership project to deliver immediate emergency support to residents of Harrow. This was initially focused on food support, but has since gone on to evolve into a one-stop shop for all aspects of support.

The council has been a key partner in setting this up, with the initial intention of HelpHarrow fulfilling the council's need to supply food to those shielding and unable to get alternative food support.

The system is now a robust and increasingly utilised portal for residents to self refer or be referred by a growing list of access points.

The principle of universal support, regardless of the resident's situation, is enshrined in the HelpHarrow ethos.

Residents supported:

- 5,704 households have been supported with food parcels through Help Harrow
- 190 people on average have been supported each week (9,880 in the year)
- 60 children on average have been supported each week, equating to around 1/3 of all people supported
- Health concerns were initially the main reason for support
- Unemployment and hardship is now the primary reason with an average of 30 unemployed households supported each week

The wider VCS operation, which in many cases was supported by HelpHarrow, has contributed massively to help people in need:

- 735 households supported each week on average (this equates to around 2,500 people)

Impact of Covid

The service has adapted and evolved at every step of the pandemic. The food support area now includes hot meals to support the very vulnerable in Harrow. Plans are also in place to help support a Cookery college and a full meals on wheels service, this will help to support employment opportunities and to support carers and more of the vulnerable residents of Harrow.

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The Help & Advice services have also adapted and evolved with the pandemic. We will be adding more services and more access points over the coming year, along with taking on an additional role to assist people on food support into other areas of support, so that the food support is a temporary requirement, rather than a long term support system. We currently have around 70 access points set up.

Case study

One of the residents we had feedback from is largely typical of the situation. A service user from Harrow Weald had recently lost their job at Heathrow and was struggling financially. They self-referred for food support via HelpHarrow.org and was supported for around 6 weeks whilst he looked for other work. The service user was also struggling with a carers role in his family, and through the Swish referral on HelpHarrow, was put in touch with Harrow Carers for some help and advice.

Social Prescribing

This project involved Partnership working between 5 local charities, 5 PCNs (Primary Care Networks) and Harrow Public Health. 6 Social Prescribing Link Workers (SPLWs) are allocated to each PCN (Harrow Collaborative PCN has TWO SPLWs) and referrals are received from 33 GP practices in Harrow.

SPLWs support clients with non-clinical matters to improve their mental wellbeing by linking with activities and services, as well as follow-up calls are made to ensure that they are engaging with recommended activities/services. Typically, a client would be kept on the service for 3-6/8 weeks from the initial assessment consultation stage to the final follow-up call, depending on the issue/s.

Since the launch in March 2020, we have received over 1,600 referrals.

Around 20% of our referrals were due to social isolation and 19% of our clients were having some form of mental health problems. Most of our clients are either linked with or provided with help from activity intervention providers and/or relevant services, before leaving Social Prescribing service.

The original model of SPLWs (Social Prescribing Link Workers) to be based in GP surgeries and seeing clients face-to-face, however, this model had to be suspended in line with the government guidelines for the lockdown in March 2020. The full SP team operated remotely from April 2020 onwards, evolving with this unprecedented situation by reacting to emergency needs for Harrow community. We had to take on referrals for essential needs support (food shopping and medication collection/delivery), as GPs were overwhelmed with their patients' request on these matters. Nonetheless, from these referrals SPLWs identified clients who could benefit further from SP service – from anxiety to financial/housing matters.

We worked/working closely with Help Harrow with food parcels and other areas of needs via Help Harrow's development on this central site, that came out in response to COVID situation.

As you can see in the referral data, we are receiving referrals from GP practices consistently and SPLWs have been constantly adapting to changes throughout this pandemic and supported/supporting clients accordingly.

There is much to celebrate, the level of help SPLWs have given to Harrow community during first year of this new service, faced with the COVID pandemic, but this space is limited to do so.

Case Study

Presenting Problem: Caring for his wife who has degenerative neurological condition which is deteriorating rapidly. He is struggling with caring for her and their children.

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Support given: Referred him to social services for his wife's care review and connected him with Harrow Carers.

Outcome: The social worker increased the client's wife care package after several meetings. They now have carers during the night. The client is much happier as he is able to sleep during the night without worrying about his wife. He was able to go back to work after receiving SP support.

SWISH - the Support & Wellbeing Information Service Harrow (SWiSH)

SWISH is Harrow's Care Act Information & Advice Service. HCA has been contracted by Harrow Council since 2016 and provides a coordinated single point of access service offered by the five local providers of specialist health and social care information and advice: Age UK Harrow Hillingdon & Brent, Harrow Carers, Harrow Mencap (now Community Connex), Harrow Association of Disabled People and Mind in Harrow.

During the 2020/21 year the 5 delivery partners continued to meet regularly over Zoom both as a management coordination group, and as frontline workers groups, to share information and resources and to coordinate the SWISH response to the changing needs brought on by the pandemic. The Service Users engagement group continues to feed in around quality, accessibility, and promotion.

COVID-19

The SWISH partnership adapted quickly to the impact of COVID-19 from March 2020, offering more pro-active outreach calls to those most vulnerable and at risk. Additional COVID-19 grants from the Council to expand our service rapidly was welcomed so that each partner could increase staffing capacity and invest in equipment for remote-working, and to continue to offer the enhanced support required as the pandemic's impact continued for the 12 months and beyond.

During the 2020/21 year the SWISH service has:

- Continued to offer a high quality, flexible, integrated information & advice service
- Developed effective remote-working systems and provided a blended service offer including video or face-to-face meetings when needed and government guidance allowed
- Adapted its SPA for phone enquiries so that callers can be routed directly to the relevant specialist partner adviser
- Introduced an online referral form for professionals and self-referral options for individuals
- Increased its capacity through additional staff and trained volunteers to meet the increased demand and scope of the service
- Incorporated meeting the changing needs of the Harrow community to assist with access to food deliveries and Covid-19 advice
- Worked with other voluntary sector providers around the development and implementation of coronavirus response solutions such as the HelpHarrow portal
- Responded to over 16000 contacts from local residents and professionals
- Run coordinated awareness campaigns across all social media platforms and through inclusion in Harrow Council newsletters & publications
- Introduced support for clients to overcome barriers to access services via remote/digital channels.

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Service performance

Across the partnership during the year, over 16,000 contacts were made by phone, post, email, webchat, and social media, which is over 2.5 times the number in the previous year. In the first few months of the pandemic, around 1000 different individuals were being supported each month, levelling out towards the end of the year at over 500 each month.

The SWISH partnership responded to 21,000 different information & advice needs including 900 around COVID-19 advice, 750 around access to social care, 500 around housing & homelessness, and 1000 to do with education, amongst others:

Resources

Information regarding food supplies and sources of support during the pandemic was published on partner websites, and information factsheets and resources around keeping well and dealing with the anxieties were also promoted.

Promotion

The SWISH service was included in many of Harrow Council's COVID-related information flyers distributed to all residents.

Regular SMS messages and newsletters were sent to registered service users by each partner, with details of how to contact the SWISH service.

Social media promotion campaigns were run in June and November across all platforms to keep ensuring that Harrow residents were aware of the support available.

Posts were boosted through Facebook to reach targets not otherwise engaging.

Campaigns were coordinated across all delivery partners, with content devised by each specialist service and shared and reposted to present an integrated single-service offer:

<https://www.swishharrow.org.uk/>

Mind in Harrow; Lead Delivery Partner

Third Sector Service

A key focus of this year has been supporting community organisations through the pandemic including:

- Working with organisation to bring in at least £1,363,980 of external funding (a x 22 return on investment of the £60k contract)

- Helping organisation adapt their services through co-ordinating PPE & creating risk assessments

- Supporting organisations with policy updates and policy documents

- Co-ordination information on services open during the pandemic with an early focus on food delivery services. We saw an increase in over 4,000 people accessing our website during the pandemic with most traffic in our covid section.

- Working with mutual aid organisations specifically around safeguarding

- Signed up over 1,500 volunteers looking to help during the pandemic, support to organisation to adapt their volunteer opportunities

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Training 500 attendees over the year; offering online training saw the average increase in attendees per session increase.

The following training sessions were run:

- Introducing Test & Trace
- Introduction To Volunteer Management
- General Data Protection Regulation (GDPR) and Confidentiality
- Introducing Test & Trace
- Phoenix Fund - Emergency Grants to Black, Asian, and Minority Ethnic (BAME*) Communities
- Safeguarding Children/Young People for Trustees
- Harrow Giving Coronavirus Round 2 Grants
- Charity Trustees: Policies, Role, Introduction & Refresher
- General Data Protection Regulation (GDPR) and Confidentiality
- Cultural Recovery Fund + Project Grants
- Compassionate Communities Funding: Developing the Grant Initiative
- Volunteers & The Law
- Writing Funding & Grant Applications
- Funder Advice Clinic: The National Lottery Communities Fund
- Funder Advice Clinic: The National Lottery Communities Fund
- Trustees week safeguarding training
- Introduction To Fundraising
- London Community Response - Wave 2
- London Community Response - Wave 3
- London Community Response - Wave 4

Feedback

VAHC celebrated its 10th birthday this year and as we couldn't bring people together we asked for quotes. All of the following organisations have been supported through the TSS service.

Voluntary Action Harrow feels like a backbone in the community for us as Middlesex Association for the Blind (MAB). Your organisation is staffed by individuals whose passion for community work shines through in every contact point and communication that we have with you. Thanks to all of you at VAHC, we as MAB have managed to mobilise extensive and significant donor funding in Harrow and beyond. This is building our organisation's sustainability. Thank you!

Need to Talk would like to acknowledge VAHC's immense support, guidance and help. VAHC's team been there helping whenever and wherever they could these past challenges times. Need to Talk couldn't have done the work we are committed to do that is helping the most vulnerable in the community, without your expert services. Thank you so much on behalf of the whole Need to Talk team and clients.

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VAH has been an invaluable support to Centre for Autism and ADHD Support (CAAS) over the past few years, whether it's supporting with policies, funding, or just being a sounding board. The Team are approachable, knowledgeable and quick to respond. We are hugely appreciative, thank you!

VAH have been gone above and beyond to support our organisation find its feet by sharing resources and connecting us with like minded people. Thank you for all your help. (Every Person Is Capable)

Amazing VAHC has helped me realise my dream. They have helped me set up and secure funding for my Organisation. Thank you VAHC. Happy 10th Anniversary. (One Place)

VAH provide excellent training for trustees and staff and guided us in the change from a charitable trust to a CIO. As CEO of a small charity they were my Go To people when I needed help. (Ignite Youth)

We are so grateful for the friendly & efficient support, linking each unique organisation into the bigger picture. You meet us where we are, and help us move forwards. Thanks! (Wealdstone Methodist Church)

MathsMakers has benefitted on several occasions from the generous support provided by VAHC. In particular, Rachel has provided advice, information, resources and professional introductions, all of which have helped us with decisions around corporate structure, financial questions and staffing considerations. We are very grateful for all the guidance and encouragement.

VAHC is a great help to us as a local charity. They are always there for us when we need help with funding applications, training and knowledgeable advice. It is a wonderful service. Here's to another decade! (Harrow Heritage Trust)

VAHC has helped me enormously over the last 4 years, from initially providing me with all the information to set up as a charity to helping with fundraising and submitting Annual Returns. Without their advice and expertise, I would certainly had difficulty setting and running the charity on my own. (Reading Ladders)

VAH have supported us since we registered as a charity and have always been there for us over the last seven years, helping us with policies, grants and training. Friendly people and great advice. (The Geshere Support Network)

Tackling Inequalities – London Sport

Harrow Community Action received funding from London Sport to provide opportunities for individuals from South Harrow to be active through adapting offers or providing new offers through two programmes;

Social Prescribing Physical Activities

Due to the lockdown, the Social Prescribing activities were postponed until summer 2021. However, the plan will provide Yoga, Dance and 1:1 personal training to clients referred via the social prescribing link workers.

Community Champions

Matched funded by Young Harrow Foundation and Harrow Council.

This project set out to engage and support members of the South Harrow community to become 'Community Champions'. The mission of the Community Champions is to inspire and empower their local community to enjoy and access more physical activities.

Due to COVID, there were adjustments to original plans, especially with lockdowns starting and stopping. There were three key physical activity areas, gardening, walking, dancing, yoga and basketball. Dance and yoga were online activities, and the others were outdoors and managed throughout according to restrictions.

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Outputs:

- Five attended unconscious bias training
- Seven attended community organising training
- Six were DBS checked by My Yard and participated in community activities.
- Twelve online dance sessions encouraged between 3 and 13 attendees per session and have helped three young people continue to meet and dance;

Public benefit

HCA helps charities and other non-profits best use their resources through collaboration (including joint funding applications), sharing good practice, and avoiding duplication of services and sharing of resources e.g. meeting room facilities. In addition we support local organisations to improve their governance, fundraising and organisation development.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Grant making policies

All grants are awarded in line with a comprehensive Grant Making Policy approved by the Trustees. The policy ensures fairness and transparency at all stages of the process. At least one Trustee is involved in any panel established to consider grant applications, and individuals who have a personal or other close family involvement in an organisation that has applied for a grant must not be part of the panel for discussion for that application.

Financial review

Harrow Community Action saw a large increase in income and expenditure due to covid. This was due to some existing projects receiving additional funding due to the increased demands and a number of grant programmes being managed through Harrow Giving. The majority of this additional funding was spent in this financial year with some carried forward to be spent in 21/22

HCA has a low level of risks as it has an agreement with delivery partners that funds will only be paid out once the income has been received from the funder.

As HCA has no staff or any premises, if all the contracts end there are minimal ongoing costs that need to be paid. HCA could continue as a dormant company until new opportunities arise.

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Trustees' Report

Policy on reserves

It is the policy of the charity to maintain free reserves at a level which balances our objectives to develop and support services with our need to remain financially stable.

The Charity aims to hold free reserves equivalent to six months of its core administration costs. This to ensure continuity in the event of short term cash flow problems, or to provide time to bridge unanticipated gaps in funding for such costs. Most of the Charity's expenditure is restricted and only paid out once funds are received.

In the event that free reserves exceed six months' core costs the Trustees/Directors may decide to designate the whole or a proportion of the excess for future organisational development and/or general support of Harrow's voluntary sector.

Plans for future periods

Aims and key objectives for future periods

Harrow Integrated Care Partnership. HCA will continue to be represented at the Harrow Health and Care Executive (HHaCE) and will work with the newly appointed Partnerships and Business Development Manager on emerging opportunities.

Harrow Giving. In partnership with Voluntary Action Harrow Co-op, Harrow Giving will continue to fundraise from the public and look for opportunities to receive and distribute funds to Harrow community organisations.

Care Act Information & Advice & Third Sector Service contracts are due to end during the next financial year. HCA's intention is to negotiate a continuation of the contract / reply if out to tender.

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Trustees' Report

Statement of Trustees' Responsibilities

The trustees (who are also the directors of Harrow Community Action Ltd for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

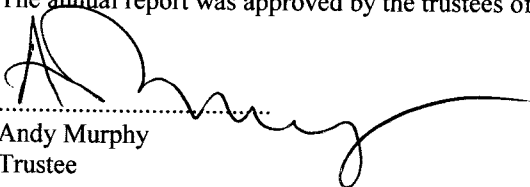
- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

The annual report was approved by the trustees of the charity on 24/11/2021 and signed on its behalf by:


.....
Andy Murphy
Trustee

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Independent Auditor's Report to the Members of Harrow Community Action Ltd

Opinion

We have audited the financial statements of Harrow Community Action Ltd (the 'charitable company') for the year ended 31 March 2021 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows, and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021, and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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Independent Auditor's Report to the Members of Harrow Community Action Ltd

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

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Independent Auditor's Report to the Members of Harrow Community Action Ltd

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx>. This description forms part of our auditor's report.

Harrow Community Action Ltd
incorporating Harrow Giving

Independent Auditor's Report to the Members of Harrow Community Action Ltd

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

John Howard (Senior Statutory Auditor)
for and on behalf of Azets Audit Service
Chartered Accountants
Statutory Auditor
2nd Floor, Regis House
45 King William Street
London
EC4R 9AN

Date:

Harrow Community Action Ltd

incorporating Harrow Giving

Statement of Financial Activities for the Year Ended 31 March 2021 **(Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)**

	Note	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Income and Endowments from:					
Donations and legacies	2	4,463	14,108	18,571	190,269
Charitable activities	3	184,800	1,377,032	1,561,832	70,503
Investment income	5	-	-	-	11
Total Income		189,263	1,391,140	1,580,403	260,783
Expenditure on:					
Charitable activities	6	(199,433)	(1,160,791)	(1,360,224)	(285,678)
Total Expenditure		(199,433)	(1,160,791)	(1,360,224)	(285,678)
Net (expenditure)/income		(10,170)	230,349	220,179	(24,895)
Transfers between funds		27,223	(27,223)	-	-
Net movement in funds		17,053	203,126	220,179	(24,895)
Reconciliation of funds					
Total funds brought forward		49,045	2,500	51,545	76,440
Total funds carried forward	14	66,098	205,626	271,724	51,545

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for the period is shown in note 14.

Harrow Community Action Ltd

incorporating Harrow Giving

Statement of Financial Activities for the Year Ended 31 March 2020 **(Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)**

These are the figures for the previous accounting period and are included for comparative purposes

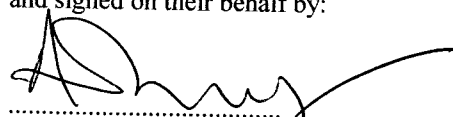
	Note	Unrestricted funds £	Restricted funds £	Total 2020 £
Income and Endowments from:				
Donations and legacies	2	190,269	-	190,269
Charitable activities	3	-	70,503	70,503
Investment income	5	11	-	11
Total income		190,280	70,503	260,783
Expenditure on:				
Charitable activities	6	(180,489)	(105,189)	(285,678)
Total expenditure		(180,489)	(105,189)	(285,678)
Net income/(expenditure)		9,791	(34,686)	(24,895)
Transfers between funds		9,917	(9,917)	-
Net movement in funds		19,708	(44,603)	(24,895)
Reconciliation of funds				
Total funds brought forward		38,577	37,863	76,440
Total funds carried forward	14	58,285	(6,740)	51,545

Harrow Community Action Ltd
incorporating Harrow Giving

(Registration number: 08599245)
Balance Sheet as at 31 March 2021

	Note	2021 £	2020 £
Current assets			
Debtors	11	157,893	65,043
Cash at bank and in hand		352,405	55,348
		<u>510,298</u>	<u>120,391</u>
Creditors: Amounts falling due within one year	12	<u>(238,574)</u>	<u>(68,846)</u>
Net assets		<u>271,724</u>	<u>51,545</u>
Funds of the charity:			
Restricted income funds			
Restricted funds	14	205,626	2,500
Unrestricted income funds			
Unrestricted funds		<u>66,098</u>	<u>49,045</u>
Total funds	14	<u>271,724</u>	<u>51,545</u>

The financial statements on pages 21 to 35 were approved by the trustees, and authorised for issue on
and signed on their behalf by:


.....
Andy Murphy 24/11/2021
Trustee

Harrow Community Action Ltd
incorporating Harrow Giving

Statement of Cash Flows for the Year Ended 31 March 2021

	Note	2021 £	2020 £
Cash flows from operating activities			
Net cash income/(expenditure)		220,179	(24,895)
Adjustments to cash flows from non-cash items			
Investment income	5	-	(11)
		220,179	(24,906)
Working capital adjustments			
Increase in debtors	11	(92,850)	(64,672)
Increase in creditors	12	169,728	58,226
Net cash flows from operating activities		297,057	(31,352)
Cash flows from investing activities			
Interest receivable and similar income	5	-	11
Net increase/(decrease) in cash and cash equivalents		297,057	(31,341)
Cash and cash equivalents at 1 April		55,348	86,689
Cash and cash equivalents at 31 March		352,405	55,348
Reconciliation of net cash flow to movement in net funds			
Increase/(decrease) in cash		297,057	(31,341)
Net funds at 1 April 2020		55,348	86,689
Net funds at 31 March 2021		352,405	55,348

All of the cash flows are derived from continuing operations during the above two periods.

Harrow Community Action Ltd
incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

1 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). They also comply with the Companies Act 2006 and Charities Act 2011.

Basis of preparation

Harrow Community Action Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The financial statements have been prepared on a going concern basis.

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

Income and endowments

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature is recognised when the charity has entitlement to the income, it is probable that the income will be received and the amount can be measured with sufficient reliability.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

Harrow Community Action Ltd
incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Harrow Community Action Ltd
incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds set aside for specific purposes at the discretion of the trustees.

Restricted income funds are those grants for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

2 Income from donations and legacies

	Unrestricted funds		Total 2021	Total 2020
	General funds	Restricted funds		
	£	£	£	£
Donations and legacies;				
Donations from individuals	4,463	14,108	18,571	4,869
Grants, including capital grants;				
Government grants	-	-	-	185,400
	4,463	14,108	18,571	190,269

3 Income from charitable activities

	Unrestricted funds		Total 2021	Total 2020
	General funds	Restricted funds		
	£	£	£	£
Grants & donations	184,800	1,377,032	1,561,832	70,503

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

4 Grants & donations

	Unrestricted funds £	Restricted funds £	Total £
London Borough of Harrow	184,800	940,226	1,125,026
Harrow Collaborative Network	-	47,119	47,119
Healthsense	-	38,396	38,396
Sphere	-	39,146	39,146
Health Alliance	-	38,577	38,577
Harrow East	-	35,437	35,437
Central London Community Healthcare Trust	-	21,320	21,320
Sundry donations	-	13,571	13,571
DEFRA	-	30,000	30,000
WRAP	-	10,740	10,740
London Sport	-	7,500	7,500
National Lottery Community Fund	-	150,000	150,000
Rotary Club	-	5,000	5,000
	<u>184,800</u>	<u>1,377,032</u>	<u>1,561,832</u>

5 Investment income

	Total 2021 £	Total 2020 £
Interest receivable and similar income;		
Interest receivable on bank deposits	<u>-</u>	<u>11</u>

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

6 Expenditure on charitable activities

	Unrestricted General funds	Restricted funds	Total 2021	Total 2020
	£	£	£	£
Accountancy	6,719	-	6,719	997
Bank charges	52	-	52	78
Covid-19 expenditure	4,463	876,128	880,591	-
Fundraising & capacity building 17-20	57,250	-	57,250	51,000
Fundraising service (Capable Communities)	750	-	750	2,490
Grant payments	-	2,000	2,000	2,582
Information and Advice service	124,800	42,271	167,071	103,575
Insurances	3,049	-	3,049	3,061
Lead organisation standard	-	15,234	15,234	9,984
Operational supervision	1,300	-	1,300	1,200
Training	1,050	-	1,050	-
S P Link Worker	-	170,126	170,126	45,631
S P Management Post	-	44,131	44,131	22,372
Shared training, promotion, transport and other	-	10,901	10,901	5,000
LOT expenditure	-	-	-	35,886
Postage	-	-	-	22
Volunteer expenses	-	-	-	300
Community Sector Representatives	-	-	-	500
Consultancy	-	-	-	1,000
	199,433	1,160,791	1,360,224	285,678

Harrow Community Action Ltd
incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

7 Analysis of governance and support costs

Support costs allocated to charitable activities

	Basis of allocation	Administration costs £	Total 2021 £
Social Prescribing	set amount	10,033	10,033
Care Act - Information & Advice	set amount	9,990	9,990
Help Harrow	set amount	7,200	7,200
		<u>27,223</u>	<u>27,223</u>

Governance costs

	Unrestricted funds General £	Total 2021 £
Audit fees		
Audit of the financial statements	5,160	5,160
Other governance costs	5,453	5,453
	<u>10,613</u>	<u>10,613</u>

8 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

9 Auditors' remuneration

	2021 £
Audit of the financial statements	<u>5,160</u>

10 Taxation

The charity is a registered charity and is therefore exempt from taxation.

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

11 Debtors

	2021	2020
	£	£
Trade debtors	118,983	64,703
Prepayments	8,587	340
Accrued income	30,323	-
	<u>157,893</u>	<u>65,043</u>

12 Creditors: amounts falling due within one year

	2021	2020
	£	£
Trade creditors	141,987	68,042
Accruals	41,003	804
Deferred income	55,584	-
	<u>238,574</u>	<u>68,846</u>

13 Charity status

The charity is a company limited by guarantee and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

14 Funds

	Balance at 1 April 2020 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2021 £
Unrestricted funds					
<i>General</i>					
Core	40,463	4,463	(13,633)	27,223	58,516
<i>Designated</i>					
Care Act Information and Advice	-	124,800	(124,800)	-	-
3rd Sector Services	8,582	60,000	(61,000)	-	7,582
Total Unrestricted funds	49,045	189,263	(199,433)	27,223	66,098
Restricted funds					
Care Act - Information & Advice	-	75,000	(65,086)	(9,990)	(76)
Social Prescribing	2,500	221,792	(214,256)	(10,033)	3
Covid-19 Awareness Fund (CAF)	-	225,000	(76,612)	-	148,388
Covid-19 Crisis Fund	-	433,500	(414,894)	-	18,606
Edward Harvest Trust	-	36,000	(34,331)	-	1,669
Harrow Giving	-	14,108	(11,143)	-	2,965
Help Harrow	-	228,240	(206,980)	(7,200)	14,060
London Sport	-	7,500	(2,000)	-	5,500
National Lottery Community Fund	-	150,000	(135,489)	-	14,511
Total restricted funds	2,500	1,391,140	(1,160,791)	(27,223)	205,626
Total funds	51,545	1,580,403	(1,360,224)	-	271,724

The transfers from Restricted to Unrestricted funds relate to internal management charges.

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

	Balance at 1 April 2019 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2020 £
Unrestricted funds					
<i>General</i>					
Core	33,605	4,880	(7,939)	9,917	40,463
<i>Designated</i>					
Care Act Information and Advice	-	124,800	(118,560)	(6,240)	-
3rd Sector Services	4,972	60,600	(53,990)	(3,000)	8,582
	4,972	185,400	(172,550)	(9,240)	8,582
Total unrestricted funds	38,577	190,280	(180,489)	677	49,045
Restricted funds					
Volunteering for Change	37,863	-	(37,186)	(677)	-
Social Prescribing	-	70,503	(68,003)	-	2,500
Total restricted funds	37,863	70,503	(105,189)	(677)	2,500
Total funds	76,440	260,783	(285,678)	-	51,545

Harlow Community Action Ltd

incorporating Harlow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

The specific purposes for which the funds are to be applied are as follows:

Designated funds

3rd Sector Services (Harlow Council). The purpose of the 3rd Sector Service contract is to build a strong local Voluntary and Community Sector through the provision of; capacity building, fundraising, volunteering and representation.

Care Act Information and Advice (Harlow Council). The purpose of this contract is to provide information and advice to Harlow residents (18+). This information and advice is provided in relation to the Care Act's nine well-being outcomes.

Restricted funds

Third Sector Services (Harlow Council). The purpose of the This Sector Service contract: Build a strong local Voluntary and Community Sector through the provision of; Capacity Building, Fundraising, Volunteering and Representation.

Care Act Information & Advice (Harlow Council). The purpose of this contract is to provide information and advice to Harlow Residents over the age of 18. This information and advice is provided in relation to the Care Act's nine wellbeing outcomes.

Harlow Giving. (Various donors) The aim of this fund is to raise funds for distribution to local good causes.

Social Prescribing. (Harlow Council, Central North West London NHS Trust, 5 Primary Care Networks) A social prescribing service set up in partnership between Harlow Community Action, Harlow Council Public Health Team, Harlow Clinical Commissioning Group and the 5 local Primary Care Networks.

Covid-19 Awareness Fund. (Harlow Council, Ministry of Housing, Communities and Local Government). Grant funding for community organisations to provide awareness of vaccinations and staying safe during covid.

Covid-19 Crisis Fund (Harlow Council). Small grants for local organisations to provide support to local residents during the crisis.

Edward Harvest Trust (EHT). Small grants for capital / one off revenue.

Help Harlow (Harlow Council, DEFRA, WRAP) Co-ordinated response to provide food, information & advice and mental health support to residents during the pandemic.

London Sport 20/21. Small grants to provide physical activities in South Harlow.

NLCF (National Lottery Community Fund). Small grants for local organisations to provide support to local residents during the crisis.

Volunteering for Change (Big Lottery, Reaching Communities). The purpose of this contract is to enable and support individuals with additional needs to volunteer with local organisations.

15 Analysis of net assets between funds

	Unrestricted funds			2021
	General	Designated	Restricted funds	Total funds
	£	£	£	£
Current assets	65,116	7,582	399,356	472,054
Current liabilities	(6,600)	-	(193,730)	(200,330)
Total net assets	58,516	7,582	205,626	271,724

Harrow Community Action Ltd

incorporating Harrow Giving

Notes to the Financial Statements for the Year Ended 31 March 2021

	Unrestricted funds			2020
	General	Designated	Restricted funds	Total funds
	£	£	£	£
Current assets	108,505	8,582	3,304	120,391
Current liabilities	(68,042)	-	(804)	(68,846)
Total net assets	40,463	8,582	2,500	51,545

16 Related party transactions

During the year the charity made the following related party transactions:

Rachel Wright

Rachel is the Operations Director of Voluntary Action Harrow C.I.C

Voluntary Action Harrow received payments of £61,119 in the period. At the balance sheet date the amount due to Voluntary Action Harrow was £Nil (2020 - £75).

Charmian Boyd

Charmian is the CEO of Harrow Carers

Harrow Carers received payments of £97,021 during the period. At the balance sheet date the amount due to Harrow Carers was £34,631 (2020 - £Nil).

Daniel Burke

Daniel is the CEO of the Young Harrow Foundation

The Young Harrow Foundation received payments of £24,410 during the period. At the balance sheet date the amount due to/from Young Harrow Foundation was £Nil (2020 - £Nil).

Mark Gillham

Mark is the CEO of Mind in Harrow.

Mind in Harrow received payments of £117,557 during the period. At the balance sheet date the amount due to Mind in Harrow was £17,394 (2020 - £5,934).

Julian Lloyd

Julian is the CEO of Age UK HHB (The Age England Association).

Age UK HHB received payments of £124,399 during the period. At the balance sheet date the amount due to UK HHB was £22,697 (2020 - £22,375).

Alpana Malde

Alpana is the CEO of St Luke's Hospice (Harrow and Brent)

St Luke's Hospice received payments of £68,367 during the period. At the balance sheet date the amount due to St Luke's Hospice was £8,090 (2020 - £Nil).

Sagard Pillay

Sagard is the CEO of Community Connex Ltd (formerly Harrow Mencap).

Community Connex received payments of £68,354 during the period. At the balance sheet date the amount due to Community Connex was £32,340 (2020 - £9,937).

Private & Confidential

Our ref: JH/LNHAR90/2021

T: +44 (0)20 7403 1877
azets.co.ukThe Board of Trustees
Harrow Community Action Ltd
64 Pinner Road
Harrow
HA1 4HZ

31 March 2021

Dear Sirs

Harrow Community Action Limited
Audit findings for the year ended 31 March 2021

This Audit Findings Letter highlights the significant findings arising from the audit, for the benefit of those charged with governance. We appreciate that you may be aware of some of the matters contained in this report, however as required by International Standard on Auditing (UK) 260 we are required to communicate such matters to you formally.

As auditors we are responsible for performing the audit, in accordance with International Standards on Auditing (UK) (ISAs (UK)), which is directed towards forming and expressing an opinion on the financial statements that have been prepared by management with the oversight of those charged with governance. The audit of the charitable company's financial statements does not relieve management or those charged with governance of their responsibilities for the preparation of the financial statements.

This letter has been provided on the basis that it is for the information of the Board and management of Harrow Community Action Limited only and that it will not be distributed to others, quoted or referred to, in whole or in part, without our prior written consent.

Audit status and audit opinion

Our audit work is substantially complete and there are currently no matters which would require modification of our audit report, **subject to the outstanding matters detailed below.**

- **Receipt of signed pre audit letter**
- **Receipt of signed management letter of representation**
- **Receipt of signed financial statements**

We are pleased to report that the audit progressed well from our perspective and in accordance with the agreed timetable.

We do not propose any modifications to our audit opinion which is unqualified.

We are an accounting, tax, audit, advisory and business services group that delivers a personal experience both digitally and at your door.

Accounting | Tax | Audit | Advisory | Staffing | Technology

Significant findings

Findings related to significant risks

Significant risks are defined by professional standards as risks that, in the judgement of the auditor, require special audit consideration. In identifying risks, we consider the nature of the risk, the potential magnitude of misstatement, and its likelihood. Significant risks are those risks that have a higher risk of material misstatement.

Risk	Audit approach and conclusions
Fraud in revenue recognition Under ISA (UK) 240 there is a presumed risk of fraud in relation to revenue recognition. The presumption is that the company could adopt accounting policies or recognise sales in such a way as to lead to a material misstatement in the reported revenue position.	Our work included: - Revenue recognition policies were reviewed. - Detailed substantive testing on material revenue streams was carried out. From the audit work carried out, we did not find any indication of fraud in revenue recognition.
Management override of controls Under ISA (UK) 240 there is a presumed risk that management and directors have the ability to process transactions or make adjustments to financial records outside of the normal financial control processes. Such transactions could lead to a material misstatement in the financial statements.	Our work included: - Accounting estimates, judgements and decisions made by management were reviewed. - Journal entries were tested. - Significant, unusual transactions were tested. From the audit work carried out, we did not find any indication of management override of controls.

Findings related to other risks

Risk	Audit approach and conclusions
Going Concern	Our work included: - Post-year end budgets/forecasts were reviewed. - Discussions were held with management. - Management's written assessment of going concern was reviewed. From the audit work carried out, there does not appear to be a material uncertainty relating to going concern, and the disclosures in the financial statement appear to be adequate.
Existence, valuation and completeness of restricted income and expenditure	Our work included: - Key terms of restricted income received in the year were reviewed. - Income was tested to ensure that it was accurately recorded in the correct year. - A sample of restricted income and expenditure was tested, ensuring that the transactions were correctly recorded. From the audit work carried out, there does not appear to be a material misstatement relating to restricted income and expenditure.

There were no changes to our audit plan previously communicated to you on 17 September 2021.

Going concern

We concur with management's assessment that it is appropriate to continue to adopt the going concern basis and there are no material uncertainties relating to going concern which should be disclosed in the financial statements.

Accounting policies, estimates and disclosures

The accounting policies used in preparing the financial statements are unchanged from the previous year.

Our work included a review of the adequacy of disclosures in the financial statements and consideration of the appropriateness of the accounting policies and estimation techniques adopted by the charitable company. We found the disclosed accounting policies, significant accounting estimates and the overall disclosure and presentation to be appropriate for the charitable company.

Other communication requirements

Fraud or suspected fraud

We have previously discussed the risk of fraud with the Board. We have not been made aware of any incidents in the period and no other issues have been identified during the course of our audit.

Our work as auditor is not intended to identify any instances of fraud of a non-material nature and should not be relied upon for this purpose. In the event that the directors wish to obtain enhanced assurance with regard to the effectiveness of internal control in preventing and detecting fraud we should be happy to provide additional services.

Non-compliance with laws and regulations

The principal laws and regulations with which the charitable company complies include the Companies Act 2006. We are not aware of any significant incidences of non-compliance.

There are also many other laws and regulations relating to health and safety as well as human resources generally and industry specific requirements. We are not aware of any significant incidences of non-compliance.

Written representations

We enclose the final draft letter of representation at Appendix IV which we will request the Board to sign at the same time as the financial statements are approved.

Related parties

We are not aware of any related party transactions which have not been disclosed.

Confirmations from third parties

All requested confirmations have been received.

Misstatements

We are required to inform you of any significant misstatements within the financial statements presented for audit that have been discovered during the course of our audit. Details of items corrected following discussions with management are set out in Appendix I.

In addition, a number of non-trivial uncorrected misstatements were discovered during the course of our audit and a summary of these can be found within Appendix II to this letter.

Internal controls

The purpose of an audit is to express an opinion on the financial statements. As part of our work we considered internal controls relevant to the preparation of the financial statements such that we were able to design appropriate audit procedures. However, this work was not for the purpose of expressing an opinion on the effectiveness of internal controls.

We are required to report to you in writing, significant deficiencies in internal controls that we have identified during the audit. These matters are limited to those which we have concluded are of sufficient importance to merit being reported to you.

The scope of our work is not designed to be an extensive review of all internal controls. If we had performed more extensive procedures, we might have identified more deficiencies than those reported in Appendix III below.

Independence

In accordance with our profession's ethical guidance and further to our audit letter to you dated 17 September 2021 confirming audit planning arrangements there are no further matters to bring to your attention in relation to our integrity, objectivity and independence.

The contents of this report relate only to those matters which came to our attention during the conduct of our normal audit procedures which are designed primarily for the purpose of expressing our opinion on the financial statements. We do not accept any responsibility for any loss occasioned to any third party acting or refraining from acting on the basis of the content of this report, as this report was not prepared for, nor intended for, any other purpose.

We would like to take this opportunity to record our appreciation for the kind assistance provided by your team during our audit.

If we can be of any further assistance, please contact John Howard or Jayne Mead.

Yours faithfully

Azets Audit Services

Appendix I

Corrected misstatements

No	Detail	Balance Sheet		Statement of financial activities		Profit effect
		Dr £	Cr £	Dr £	Cr £	£
	Profit/(loss) as presented for audit					200,179
1	Being reallocation of deferred income that had been removed from the accounts	30,000	30,000	-	-	-
2	Being reallocation of accrued income	30,323	30,323	-	-	-
3	Being missing creditors/prepayment balance	8,244	8,244	-	-	-
4	Being reallocation of accruals from trade creditors	41,003	41,033	-	-	-
	Profit/(loss) per audited accounts					200,179

Disclosure amendments

No	Detail
1	Incorrect presentation of transfers between funds
2	Missing unrestricted/designated income and expenditure
3	Income/expenditure allocated incorrectly to the wrong funds in the accounts.
4	Wording errors within the related party note

Appendix II

Unadjusted misstatements

No	Detail	Balance Sheet		Statement of financial	Profit effect
		Dr £	Cr £	activities Dr £	Dr £ Cr £
1	Being missing creditor at year end	500	2,000	1,500	(1,500)
	Net effect to audited profit/(loss)				(1,500)

We have discussed the uncorrected misstatements with management and have confirmed that individually and in aggregate the effect is not material.

Appendix III

Internal controls

Our audit is not designed to test all internal controls or identify all areas of control weakness. However, where, as part of our testing, we identify any control weaknesses, we have reported these to you below.

Area	Observation	Implication	Recommendation	Management response
Year-end adjustments	It appears that QuickBooks is not being updated for year-end adjustments, and they are being done offline on excel.	It was noted during the audit that adjustments and reversals are being allocated to the incorrect accounts . Errors are likely to occur with the reversing/allocation of journals.	We recommend that QuickBooks is updated to reflect year end adjustments.	

Appendix IV

Letter of representation

Azets Audit Services Limited
2nd Floor, Regis House
45 King William Street
London
EC4R 9AN

Re: Harrow Community Action Limited

Dear Sirs,

The following representations are made on the basis of enquiries of management and staff with relevant knowledge and experience such as we consider necessary in connection with your audit of the company's financial statements for the period ended 31 March 2021. These enquiries have included inspection of supporting documentation where appropriate and are sufficient to satisfy ourselves that we can make each of the following representations. All representations are made to the best of our knowledge and belief.

GENERAL

1. We have fulfilled our responsibilities as directors, as set out in the terms of your engagement letter dated 23 July 2021 under the Companies Act 2006, for preparing financial statements in accordance with applicable law and United Kingdom Accounting Standards (UK Generally Accepted Accounting Practice), for being satisfied that they give a true and fair view and for making accurate representations to you.

We confirm all the transactions undertaken by the company have been properly reflected and recorded in the accounting records.

We confirm all the accounting records have been made available to you for the purpose of your audit. We have provided you with unrestricted access to all appropriate persons within the company, and with all other records and related information requested, including minutes of all management and shareholder meetings.

We confirm the financial statements are free of material misstatements, including omissions.

We confirm that in our opinion the effects of unadjusted misstatements are immaterial, both individually and in aggregate, to the financial statements as a whole. (See appendix 1 for details of such unadjusted misstatements).

We believe that the company has a system of internal controls adequate to enable the preparation of accurate financial statements in accordance with United Kingdom Accounting Standards (UK Generally Accepted Accounting Practice) ("UK GAAP"), including the requirements of Financial Reporting Standards ("FRS") 102 that are free from material misstatement, whether due to fraud or error. We have disclosed to you any significant changes in our processes, controls, policies and procedures that we deem necessary to address the likely effects of the COVID-19 pandemic on our system of internal controls.

INTERNAL CONTROL AND FRAUD

We acknowledge our responsibility for the design, implementation and maintenance of internal control systems to prevent and detect fraud and error. We have disclosed to you the results of our risk assessment that the financial statements may be misstated as a result of fraud.

We confirm that all accounting records have been made available to you for the purposes of your audit, in accordance with your terms of engagement, and that all transactions undertaken by the company have been properly reflected and recorded in the accounting records. All other records and related information, including minutes of all management and shareholders' meetings, have been made available to you. We have given you unrestricted access to persons within the company in order to obtain audit evidence and have provided any additional information that you have requested for the purposes of your audit.

We have disclosed to you all instances of known or suspected fraud affecting the entity involving management, employees who have a significant role in internal control or others that could have a material effect on the financial statements.

We have also disclosed to you all information in relation to allegations of fraud or suspected fraud affecting the entity's financial statements communicated by current or former employees, analysts, regulators or others, including non-compliance matters:

- Involving financial improprieties.

- Related to laws or regulations that have a direct effect on the determination of material amounts and disclosures in the Company's financial statements;
- Related to laws and regulations that have an indirect effect on amounts and disclosures in the financial statements, but compliance with which may be fundamental to the operations of the Company's business, its ability to continue in business, or to avoid material penalties; and/or
- Involving management, or employees who have significant roles in internal control, or others.

ASSETS AND LIABILITIES

The company has satisfactory title to all assets and there are no liens or encumbrances on the company's assets except for those that are disclosed in the notes to the financial statements.

There were no changes in fixed assets during the period ended 31 March 2021 other than those disclosed in the accounts.

We have reviewed the residual values attached to fixed assets and confirm they are still appropriate and reasonable reflections of these assets condition and usage.

We confirm all actual liabilities, contingent liabilities and guarantees given to third parties have been recorded or disclosed as appropriate.

We have no plans or intentions that may materially alter the carrying value and, where relevant, the fair value measurements or classification of assets and liabilities reflected in the financial statements.

We confirm that all bank accounts have been disclosed to you and are included within the financial statements.

We confirm that the company has not contracted for any capital expenditure other than as disclosed in the financial statements.

ACCOUNTING ESTIMATES

We confirm that significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.

LOANS AND ARRANGEMENTS

We confirm the company has not granted any advances or credits to, or made guarantees on behalf of, directors other than those disclosed in the financial statements.

COMPLIANCE WITH LAWS AND REGULATIONS

We confirm that We are not aware of any possible or actual instance of non-compliance with those laws and regulations which provide a legal framework within which the company conducts its business and which are central to the company's ability to conduct its business and could affect the financial statements. The company has complied with all aspects of contractual agreements that could have a material effect on the financial statements in the event of non-compliance.

LEGAL CLAIMS

We confirm that all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements have been disclosed to the auditor and accounted for and disclosed in accordance with the requirements of accounting standards.

CONTINGENT LIABILITIES

We are unaware of any violations or possible violations of laws or regulations the effects of which should be considered for disclosure in the financial statements or as the basis of recording a contingent loss (other than those disclosed or accrued in the financial statements).

We are unaware of any known or probable instances of non-compliance with the requirements of regulatory or governmental authorities, including their financial reporting requirements, and there have been no communications from regulatory agencies or government representatives concerning investigations or allegations of non-compliance, other than those already disclosed.

LAWS AND REGULATIONS

We have disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial statements.

RELATED PARTIES

We confirm the completeness of related party relationships and transactions have been appropriately accounted for and disclosed in the financial statements. We have disclosed to you all relevant information concerning such relationships and transactions and are not aware of any other matters which require disclosure in order to comply with the requirements of company law or accounting standards. We confirm all transactions undertaken with group companies are at arms' length including management charges.

SUBSEQUENT EVENTS

We confirm that there have been no events since the balance sheet date which require disclosing or which would materially affect the amounts in the financial statements, other than those already disclosed or included in the financial statements.

GOING CONCERN

We believe that the company's financial statements should be prepared on a going concern basis on the grounds that current and future sources of funding or support will be more than adequate for the company's needs. We also confirm our plans for future actions required to enable the company to continue as a going concern are feasible. We have considered a period of twelve months from the date of approval of the financial statements. We believe that no further disclosures relating to the company's ability to continue as a going concern need to be made in the financial statements.

GRANTS AND DONATIONS

2. All grants, donations and other income, the receipt of which is subject to specific terms or conditions have been notified to you. There have been no breaches in terms or conditions in the application of such income.

ADJUSTMENTS & DISCLOSURES

We have reviewed and approved all adjustments made in the financial statements (attached in appendix 2).

We have reviewed and approved all disclosures made in the financial statements and we are not aware of any other matters which require disclosure in order to comply with the requirements of the Companies Act 2006 or accounting standards.

We acknowledge our legal responsibilities regarding disclosure of information to you as auditors and confirm that so far as we are aware, there is no relevant audit information needed by you in connection with preparing your audit report of which you are unaware.

Each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that you are aware of that information.

Yours faithfully

.....
Signed on behalf of the board of directors by:

Director

Date: