

# KIDS ON TRACK ANNUAL REPORT

2021



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# REFERENCE AND ADMINISTRATIVE INFORMATION

## TRUSTEES

Mrs Kate Godson (Appointed May 10 2016)

Mrs Sara Falk (Appointed May 10 2016)

Mr James Coulton (Appointed 13 October 2016)

Mr Nicholas Peppiatt (Appointed 13 October 2016)

Mrs Serena Blackburn (Appointed 13 October 2016)

Mrs Francesca Gardner (Appointed 15 November 2016)

Ms Juliet Grieve (Appointed 24th January 2019 resigned 30th April 2021)

Mr James Oldham (Appointed 9th May 2019)

## OFFICES

Mrs Sara Falk - Chief Executive Officer

Mrs Kate Godson - Founder

Mr Jim Coulton - Chair of Trustees

Ms Juliet Grieve - Financial Controller

## INDEPENDENT EXAMINER

Lucy MacGinnis, Oaktree Business Management,  
38 Bridge Street, Andover, SP10 1BW

## REGISTERED OFFICE

Garston, Stoke, Andover, SP11 0LU

## CHARITY REGISTERED NUMBER

1109984

## INTRODUCTION FROM CHAIR

Kids on Track has been running for over five years and the importance of its role in the local community has never been greater.

The results of the pandemic are being felt acutely, exacerbating the need for support. Our commitment to help these families has strengthened further.



Holiday camps, outreach and mentoring form the core of our services – with a recent expansion of the latter.

We remain indebted to all those who selflessly give their time and financial support to the charity.

Additionally, a special thank you to Farleigh School for making their facilities available for our camps.

Please see the following pages for a summary of our vision and activities.

Very best wishes

Jim Coulton

# TRUSTEES REPORT

The Trustees (who are also the directors of the charity for the purposes of the Companies Act) present their statutory report together with the independently examined financial statements of Kids on Track for the year ended thirty first of December 2021. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice – Accounting and Reporting by Charities (Charities SORP FRS 102).

## OBJECTIVES AND ACTIVITIES

Kids on Track was the idea of Kiki Godson in 2016 in response to the lack of activities for young people in Andover. She believed that a structured activity programme would not only help to keep teenagers off the streets and safe but would also help them to develop the confidence, resilience and perseverance needed to succeed.

Initially activities were provided through non residential holiday clubs but as Kids on Track has grown this has extended to after school clubs, trips and mentoring.

**Our mission is to increase the enrichment opportunities for children from disadvantaged areas of Andover, to improve mental health and wellbeing, so that all local children, no matter what their background, have an equal chance of success.**

We start working with children when they are between the ages of 9 and 11 but our support continues until the children leave school at 16. We believe this long term approach enables us to make a real difference to children's lives.



Children are referred to the charity by social workers, support workers and schools because they lack the financial means or parental support to access extracurricular activities without the support of Kids on Track.

Once enrolled with Kids on Track, children are invited to four camps per year until they are twelve years old. After they are twelve, they graduate from the camps and move into the outreach or mentoring programmes.

Our outreach programme pays for membership and transport to ensure that any child in Andover who would like to attend an after school or sports club is not prevented from doing so due to limited finances.

Our mentoring programme provides 1:1 support at those points in a teenager's life where they need a little more encouragement, such as deciding what to study at college, dealing with a lack of self-belief or struggling with friendship issues.





## OBJECTIVES AND ACTIVITIES

Volunteers are fundamental to Kids on Track.

The high number of enthusiastic and energetic volunteers who have supported us for the last five years has enabled us to make each child's experience at Kids on Track bespoke to their particular needs.

Our volunteers are also strong role models, demonstrating our key values, including a positive attitude, willingness to give everything a go and a desire to succeed.

A  
positive  
attitude

Willingness  
to try  
everything

Desire  
to  
succeed



# OBJECTIVES AND ACTIVITIES

Our aim is to provide children with the opportunities to develop the confidence, resilience and aspiration they need to succeed.





# IMPACT

In 2021 we achieved the following:

- We increased the number of children enrolled in the holiday programme by 33%, growing the number of children currently enrolled on the Kids on Track Holiday Club programme to 60.
- We increased the number of children on our mentoring programme to 24
- We paid for 83 children to attend after school clubs.

## HOLIDAY CLUBS

Offered over 27 different activities including: cycling, science, bushcraft, dance, drumming, smoothie making, football and boxing.

New Experiences

91% of children who attended Kids on Track felt it had helped them to work as a team.

Teamwork

87% of children who attended Kids on Track felt it had helped them to be more confident.

Confidence

87% of children who attended Kids on Track felt it had helped them to make new friends.

Social Skills

83% of children who attended Kids on Track felt it had helped them to not give up

Resilience

Impact

## QUOTES FROM THE CHILDREN



"Kids on Track is the best thing that ever happened to me."



"We do things we could never do at home."



"I feel accepted here."

## MENTORING

In 2021 we introduced our mentoring programme and our aims for this are twofold:

- to provide additional support to those children / young people that have specific issues with their mental health, such as difficulty making friends, challenging circumstances at home or low self esteem.
- to provide guidance to children / young people in making decisions about their future to ensure they maximise their skills and achieve their goals



In 2021 we recruited 20 new mentors

Mentoring works best when young people are having fun. All of our mentoring is based around shared activities. In 2021 we made pizzas, played crazy golf, visited museums, saw the latest movies, learned first aid, and much more.



Mentoring at Kids on Track is also about providing additional support when it is needed. We have paid for counselling for four young people and one to one tutoring for a girl who had disengaged with school during the pandemic. We also provided laptops to those who needed them for remote learning.

Our mentors have supported their mentees to make informed choices about further education by taking them to college open days.



# IMPACT

## MENTORING



Our mentoring is completely bespoke to the needs of the individual. One of our mentees had a challenging summer and was dreading going back to school. Her mentor took her to the hairdressers, as it was the young person's first experience of a professional salon. Building self esteem and improving wellbeing can be as simple as a new haircut.

Although only a small number of our mentees are in year 11, 50% of them have been made a prefect.



A key element of wellbeing is connecting with your environment. Kids on Track took 10 of our young people for a three day residential trip to Dorset. At Magdalen Farm our mentees were able to take part in team building activities, learn new skills and relax.



## OUTREACH

According to a 2019 report from the Social Mobility Commission, children from the wealthiest backgrounds are three times more likely to take up music classes out of school hours than children from the poorest backgrounds. There is also a 20% participation gap in sport. In order to address this gap Kids on Track will pay for any child in Andover who is eligible for free school meals to attend an extracurricular club. We recognise that the barriers are not just financial so we will help with transport and kit where needed.

In 2021 we paid for 83 children to attend a range of school clubs including:

- Tennis
- Football
- Rugby
- Swimming
- Guitar lessons
- Dance
- Drama
- Boxing



## FUNDRAISING

Kids on Track relies on generous fundraising support from individuals, grant-making bodies, corporate sponsors and other organisations to enable us to deliver impact via our charitable activities. Despite the challenges of the pandemic, which led to a significant curtailing of our fundraising activities, including the cancellation of our annual carol concert, in 2021 we raised £76,964. This was split almost equally into money raised from donations and money made from grants, with about £2000 from fundraising events. We have a wide range of donors and are not reliant on any one significant source for our income.

We were very grateful to receive a COVID specific grant from Hampshire County Council. This enabled us to provide a full roast dinner for all the children at our camp and to follow up with a home delivery of the ingredients and recipe cards so the children could recreate the meal at home. This was part of our campaign to promote healthy eating and home cooking.

We also received a grant from Allegra's Ambition that enabled us to take 10 teenagers for a three day residential trip to Magdalen Farm during the summer.

Grants from Andover Town Council, The Dumbreck Charity and The Laing Trust enabled us to pay for the after school clubs and extracurricular activities.

We were also delighted to receive substantial donations from The Mercers' Livery Company and The Henry Smith Charity as well as contributions individual donors. As a result we have been able to launch our mentoring programme.

The charity does not engage in large scale public fundraising and does not use professional fundraisers.

The charity observes and complies with the relevant fundraising regulations and codes. During the year there was no non-compliance with these regulations and codes and the Trust received no complaints relating to its fundraising. Our fundraising ethos and practice is one that specifically avoids any activity or behaviour that might be an unreasonable intrusion on a person's privacy. We value our funders and supporters highly and ensure our fundraising team and those who raise funds for us are trained and fully aware of our approach.

## PLANS FOR THE FUTURE

The charity has grown significantly during 2021. The number of children attending camps has grown by 33%, mentoring has grown from seven mentees to 24 and our outreach from 10 children to 83.

Our aim this year is to embed this growth.

We will continue to work with the schools, family support workers and social services in Andover to refine our criteria and ensure that we are targeting those children / young people that need our support most.

We will develop the mentoring framework to ensure we have a robust and sustainable approach that provides ongoing assistance for our mentors, enables bespoke support for our mentees and delivers value for money.

We want to build on our partnership with Dean Stowe Sports to ensure that all children in Andover primary schools have access to after school sports clubs.

We plan to develop our links with the local community to ensure the charity continually adapts to meet local needs.

# STRUCTURE, GOVERNANCE AND MANAGEMENT

Kids on Track is a charitable incorporated organisation and was registered as a charity on 10 May 2016. The company was established under memorandum of association, which established the objectives, and powers of the charitable organisation.

At the present time, all Trustees give their time voluntarily and receive no benefits from the charity.

Trustees are recruited based on the skills they will bring to the organisation and are elected to the post by the current trustees.

Following on from the progress towards making Kids on Track more sustainable and less reliant on key individuals, the charity has begun the process that will enable key roles to be remunerated. This includes the following roles, all of which are offered on a part time basis:

- Finance Officer
- Mentoring Co-ordinator
- Administration Assistant

As Kids on Track continues to grow, it is recognised that the charity will not be able to continue relying on the good will of volunteers to run the charity.

The day to day activities are managed by the operating committee. This committee is led by the Chief Executive who is responsible for overall executive management of the charity.

Other key roles include:

- Our Community Liaison Officer who is responsible for growing our links with the local community, marketing and communications
- Family Liaison Officer who is responsible for the day to day communication with the families

All these key roles are currently unpaid.



# FINANCIAL REVIEW

## Statement of Financial Activity

Net income for the year was £76,964 (2020: £90,113) a decrease mainly due to the limits on fundraising events due to the pandemic. Total Expenditure was £47,933 (2020: £23,166). This almost doubling of expenditure was due to the significant growth of the charity. At the year-end the Trust held funds of £137,390 (2020: £108,359).

## Reserves Policy

The Trustees have examined the charity's requirements for reserves in light of the main risks to the organisation. Trustees are committed to generating sufficient reserves to support current organisational activities to meet the following requirements:

- Safeguarding the charity's ability to deliver camps and other services, in the event of delays, in receipt of grants or other income.
- Providing a financial cushion against risk and future uncertainties.

To this end, the Trustees have established a reserves policy, that is reviewed annually, to ensure that the appropriate levels of reserves are maintained and Kids on Track is able to continue to fund its activities without unnecessary disruption, as a result of peaks and troughs in income. This reserve will enable Kids on Track to continue to run for one year without any additional income. The current amount of reserves held is £50,000.

## Risk Management

The Trustees have a risk management strategy that comprises:

- Regular review of the principal risks that the charity faces.
- The establishments of policies, procedures and systems to mitigate these risks.
- Risk assessments for each activity / event clearly communicated to all involved.

Kids on Track places the safeguarding of its beneficiaries as a top priority; as such there is no appetite for accepting risk in this regard. Staff are provided with regular safeguarding training and we have a robust policy based on best practice processes and procedures.

The Trustees consider that the need to attract and retain high quality staff and volunteers is essential and the failure to do this would be a key risk for the charity. The Trustees regularly review their approach to resourcing and aim to make working with Kids on Track a fun and rewarding experience.

Failure to raise sufficient funds is also considered a key risk. Our fundraising strategy is reviewed at each meeting and the charity has a five year financial plan to ensure financial security.

# TRUSTEE RESPONSIBILITIES

## Statement of Financial Activity

Our Trustees are responsible for preparing the report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant information of which the charity's independent examiner is unaware;
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant information and to establish that the independent examiner is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom, governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Signed

Jim Coulton  
Chair of Trustees

# INDEPENDENT AUDITOR'S REPORT

KIDS ON TRACK

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF KIDS ON TRACK FOR THE YEAR ENDED 31ST DECEMBER 2021

I report on the accounts of the Trust for the year ended 31st December 2021.

## Respective Responsibilities of Trustee and Examiner

The charity's Trustees are responsible for the preparation of the accounts. The Charity's Trustees consider that an audit is not required for this year (under section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts (under section 145 of the 2011 Act);
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145 (5)(b) of the 2011 Act
- to state whether particular matters have come to my attention.

## Basis of Independent Examiner's Report

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as Trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a true and fair view and the report is limited to those matters set out in the statement below.

## Independent Examiner's Statement

In connection with my examination, no matter has come to my attention

(1) which gives me reasonable cause to believe that in any material respect the requirements

- to keep accounting records in accordance with section 130 of the 2011 Act; and
- to prepare accounts which accord with the accounting records and comply with the accounting

requirements of the 2011 Act have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

L MacGinnis MAAT  
Oaktree Accountants Ltd  
38 Bridge St  
Andover  
Hampshire  
SP10 1BW

# FINANCIAL ACCOUNTS

## KIDS ON TRACK FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2021

Activities relating to the work of the Charity

<b><u>RECEIPTS</u></b>	<b>Notes</b>	<b>2021</b>	<b>2020</b>
<b><u>OTHER VOLUNTARY RESOURCES</u></b>			
Donations, legacies and grants		74850	72070
Fundraising.		2114	18042
		<hr/> 76964	<hr/> 90113
<b>TOTAL RECEIPTS</b>		<b>76964</b>	<b>90113</b>
<b><u>PAYMENTS</u></b>			
Administration costs		1750	2331
Fundraising expenses		2067	0
Marketing		3995	1814
Childrens camps		10634	6811
Christmas		36	518
Activity clubs		11896	5926
Coronavirus Deliveries		4217	2294
Mentoring		8334	2087
Insurance		742	659
Legal and professional		387.	502
Salaries		3199	
Training		675	225
		<hr/> 47933	<hr/> 23166
<b>TOTAL PAYMENTS</b>		<b>47933</b>	<b>23166</b>
		<hr/>	<hr/>
<b>EXCESS OF RECEIPTS OVER PAYMENTS</b>		<b>29031</b>	<b>66946</b>
		<hr/>	<hr/>

# FINANCIAL ACCOUNTS

KIDS ON TRACK

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2021

## **STATEMENT OF ASSETS AND LIABILITIES AT 31ST DECEMBER 2021**

<b><u>MONETARY ASSETS</u></b>	<b>2021</b>	<b>2020</b>
Bank Current Account	87390	108359
Bank Deposit Account	50000	0
<b>TOTAL ASSETS</b>	<b>137390</b>	<b>108359</b>
<b><u>REPRESENTED BY FUNDS</u></b>	<b>2021</b>	<b>2020</b>
Finds at 1/1/2021	87390	108359
Excess of Receipts over Payments	50000	0
<b>Funds at 31/12/2021</b>	<b>137390</b>	<b>108359</b>

**KIDS ON TRACK**  
**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**31 December 2021**

Charity Number: 1167022

These accounts have been  
Prepared by:-



38 Bridge Street  
Andover SP10 1BW  
T: 01264 324103 E: [info@oaktreebm.co.uk](mailto:info@oaktreebm.co.uk)  
[www.oaktreebm.co.uk](http://www.oaktreebm.co.uk)

**KIDS ON TRACK  
INDEPENDENT EXAMINER'S REPORT  
TO THE TRUSTEES OF KIDS ON TRACK  
FOR THE YEAR ENDED 31ST DECEMBER 2021**

I report on the accounts of the Trust for the year ended 31st December 2021 which are set out on pages 2-4.

**Respective Responsibilities of Trustee and Examiner**

The charity's trustees are responsible for the preparation of the accounts. The Charity's trustees consider that an audit is not required for this year (under section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts (under section 145 of the 2011 Act);
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145 (5)(b) of the 2011 Act
- to state whether particular matters have come to my attention.

**Basis of Independent Examiner's Report**

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a true and fair view and the report is limited to those matters set out in the statement below.

**Independent Examiner's Statement**

In connection with my examination, no matter has come to my attention

(1) which gives me reasonable cause to believe that in any material respect the requirements

- to keep accounting records in accordance with section 130 of the 2011 Act; and
- to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

L MacGinnis MAAT  
Oaktree Accountants Ltd  
38 Bridge St  
Andover  
Hampshire SP10 1BW



**KIDS ON TRACK**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2021**

Activities relating to the work of the Charity:

<b><u>RECEIPTS</u></b>	<b>Notes</b>	<b>2021</b>	<b>2020</b>
<b><u>OTHER VOLUNTARY RESOURCES</u></b>			
Donations, legacies and grants		74850	72070
Fundraising		<u>2114</u>	<u>18042</u>
		76964	90113
<b>TOTAL RECEIPTS</b>		<b>76964</b>	<b>90113</b>
<b><u>PAYMENTS</u></b>			
Administration costs		1750	2331
Fundraising expenses		2067	0
Marketing		3995	1814
Childrens camps		10634	6811
Christmas		36	518
Activity clubs		11896	5926
Coronavirus Deliveries		4217	2294
Mentoring		8334	2087
Insurance		742	659
Legal and professional		387	502
Salaries		3199	
Training		675	225
<b>TOTAL PAYMENTS</b>		<u>47933</u>	<u>23166</u>
<b>EXCESS OF RECEIPTS OVER PAYMENTS</b>		<u><b>29031</b></u>	<u><b>66946</b></u>

**KIDS ON TRACK**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2021**

**STATEMENT OF ASSETS AND LIABILITIES AT 31ST DECEMBER 2021**

MONETARY ASSETS:	2021	2020
Bank Current Account	87390	108359
Bank Deposit Account	50000	0
<b>TOTAL ASSETS</b>	<b><u>137390</u></b>	<b><u>108359</u></b>

<b><u>REPRESENTED BY FUNDS</u></b>	2021	2020
Funds at 1/1/2021	108359	41413
Excess of Receipts over Payments	29031	66946
Funds at 31/12/2021	<b><u>137390</u></b>	<b><u>108359</u></b>

**KIDS ON TRACK  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST DECEMBER 2021**

**1. ACCOUNTING POLICIES**

The accounts have been prepared under the Receipts and Payments method of Accounting. Amounts are included as received by the charity or as cheques drawn or cash paid.

The receipts and payments account and the statement of assets and liabilities have been prepared following the guidance for accounting for smaller charities issued by the Charity Commission.

**KIDS ON TRACK**  
**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED**  
**31 December 2021**

Charity Number: 1167022

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Prepared by:-



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38 Bridge St  
Andover  
Hampshire SP10 1BW

**KIDS ON TRACK**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2021**

Activities relating to the work of the Charity:

<b><u>RECEIPTS</u></b>	<b>Notes</b>	<b>2021</b>	<b>2020</b>
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**KIDS ON TRACK**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2021**

**STATEMENT OF ASSETS AND LIABILITIES AT 31ST DECEMBER 2021**

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