

THE VETERANS' FOUNDATION

England & Wales · Charity number 1166953

Details

Other names	VF
Status	Registered
Legal form	Charitable company
Company number	10099309
Registered	2016-05-05
Register	View on the Charity Commission register

Contact

Address	Thistle Court (Room 5) Thistle Street Edinburgh EH2 1DD
Phone	03339993899
Email	enquiries@veteransfoundation.org.uk
Website	www.veteransfoundation.org.uk

Activities

Objects: TO ASSIST PEOPLE WHO ARE SERVING OR WHO HAVE SERVED IN THE BRITISH ARMED FORCES, INCLUDING UK MERCHANT SEAFARING VETERANS, AND THEIR DEPENDANTS, BY ADVANCING ANY LAWFUL CHARITABLE PURPOSE AT THE DISCRETION OF THE TRUSTEES AND IN PARTICULAR, BUT NOT EXCLUSIVELY, TO MAKE GRANTS TO CHARITIES WHO ASSIST SERVING AND FORMER MEMBERS OF THE ARMED FORCES, AND THEIR DEPENDANTS, WHO ARE IN NEED.

Activities: The Veterans' Foundation raises funds and then provides grants to British armed forces charities, and associated charitable activities, who are actively helping veterans, and their dependants, who are in need.

Classification

- **How:** Makes Grants To Individuals, Makes Grants To Organisations
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, Disability, The Prevention Or Relief Of Poverty, Accommodation/housing, Arts/culture/heritage/science, Economic/community Development/employment, Armed Forces/emergency Service Efficiency, Recreation, Other Charitable Purposes
- **Who:** Other Charities Or Voluntary Bodies, Other Defined Groups

Geography

- Northern Ireland
- Scotland
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-06-30	£17,323,284	£17,830,316	£1,332,223	10
2024-06-30	£13,718,958	£12,563,853	£1,839,255	7
2023-06-30	£10,620,643	£10,454,454	£684,151	5
2022-06-30	£9,022,660	£8,697,032	£517,960	2
2021-06-30	£6,661,469	£6,591,481	£192,332	4

Trustees

Name	Role	Appointed
Andrew Mark Bull Anderson		2023-06-12
Catherine Victoria Spencer		2026-03-10
Catriona Wendy Campbell Laing		2026-03-10
Celia Pei Ling Liu		2026-03-10
Guy Gibson Cartwright		2023-04-17
James Edward Banks		2026-03-10
Margaret Anne Pedder		2023-06-12
Steven Paul Smith		2026-03-10

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England & Wales - Charity number 1166953

Accounts

THE VETERANS' FOUNDATION

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2025

COMPANY REGISTRATION NUMBER: 10099309

CHARITY COMMISSION NUMBER: 1166953

OSCR CHARITY NUMBER: SC046571

THE VETERANS' FOUNDATION

**TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

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REFERENCE AND ADMINISTRATIVE DETAILS

Trustees (Directors for company law purposes)

P. Mountford, MBE FCA (Chair - retired 9 December 2025)

A.M.B Anderson (Chair - appointed 9 December 2025)

G.G. Cartwright MA CA (Vice-Chair)

M.A. Pedder

S.A. Banks-Cooper, FCMA (end of term 9 September 2025)

B Walker (end of term 1 July 2024)

Gillian Brewer (end of term 10 January 2025)

N Murdoch (Resigned 23 February 2025)

CEO

Major General D.A.H. Shaw CBE, FCIPD (until 20 February 2025)

Jane Gurney (from 16 June 2025)

COO, in a joint leadership role with the CEO

Stella Atherstone MBA, FCCA, MAAT (from 5 February 2025)

Registered office

C/o Weightmans LLP

1 St James' Gate

Newcastle, NE1 4AD

Correspondence address

Thistle Court

1-2 Thistle Street

Edinburgh, EH2 1DD

Independent Auditor

Saffery LLP

Level 4, 9 Haymarket Square,

Edinburgh, EH3 8RY

Bankers

The Co-operative Bank

1 Balloon Street

Manchester, M60 4EP

Solicitors

Weightmans (Corporate)

100 Old Hall Street

Liverpool, L3 9QJ

Grant Legal Services Ltd

98 High Street, Marlow,

Buckinghamshire SL7 1AQ

Poppleston Allen (Gambling, Licensing and Regulatory)

37 Stoney Street

Nottingham, NG1 1LS

Company Registration Number: 10099309

Charity Commission Charity Number: 1166953

OSCR Charity Number: SC046571

**TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

Statement from the Chairman

This has been a landmark year for the Veterans' Foundation (VF), reflecting both our growth and the deepening impact of our work. In June 2025, we passed an extraordinary milestone: awarding over £30 million in grants since 2016, supporting hundreds of UK charities and organisations that help veterans, serving personnel, and their families across the UK.

Through our grants programmes, we awarded over £8.8 million. Awards ranged from micro-grants to larger grants supporting essential services such as mental health care, housing, and family support. We distributed a total of £2.8 million over two rounds of our new Major Grants programme. £1.1m of awards were made in November 2024, drawing on funds designated in 2023-24; and a further £1.7m was awarded in June 2025 to ten organisations delivering transformative projects.

This success is only possible thanks to the generosity of our supporters: the players of the Veterans' Lottery, individual donors (with particular thanks to Steve and Hannah Zander for their generous contribution), fundraisers, our corporate partners, including the Defence Infrastructure Organisation, and our collaboration with funding partners and sector bodies. Their insights help us target our support effectively and ensure real impact.

We take pride in funding organisations of all sizes, enabling them to deliver vital, often life-changing services. Our due diligence ensures that every grant is well spent, and we can track measurable benefits for the Armed Forces community.

It has also been a year of leadership change. We said farewell to our CEO, David Shaw CBE, whose vision built the VF into one of the UK's fastest-growing military charities.

We welcomed Jane Gurney, former CEO of Essex & Herts Air Ambulance (EHAAT), as Chief Executive, alongside Stella Atherstone as our Chief Operating Officer. Their exceptional experience, strong leadership, and track record of delivering results ensures we are in very capable hands as they lead the Foundation through its next phase of growth and prepare for our 10th anniversary in 2026.

While many leaving the Armed Forces adapt well to civilian life, others face ill-health, financial hardship, or homelessness; serving families, too, experience unique pressures. The VF exists to ensure that, whenever these difficulties arise, the right help is available, through mental health services, housing, education, or family support.

Looking ahead, we will continue to grow the Veterans' Lottery, diversify fundraising, through digital campaigns and community initiatives, and strengthen the partnerships that help us reach those most in need. My heartfelt thanks go to our dedicated staff and Trustees, our partners, supporters, and the charities we fund. Together, we are building a legacy for the Armed Forces community that honours their service and transforms lives.



Peter Mountford MBE FCA
Chairman
The Veterans' Foundation

THE VETERANS' FOUNDATION

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

A Message from the Chief Executive and Chief Operating Officer

We are honoured to lead the Veterans' Foundation at such an important stage in its growth. This year has been remarkable, with the Foundation achieving significant milestones, and we are now focused on building on this success to reach even more veterans, serving personnel, and their families across the UK.

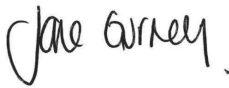
Our dedicated staff, Trustees, partners, and supporters have driven this success and made a tangible difference to the Armed Forces community, and we are deeply grateful. We thank them for their continued support; it is truly appreciated.

Looking ahead, our priority is expanding our reach, strengthening partnerships, and ensuring the VF remains a professional, trusted, effective, and sustainable charity.

Good governance will continue to guide our work, applying rigorous due diligence to ensure the charities and organisations we support are well-run, impactful, and delivering the highest standards of care and service.

To secure the future, we will continue to grow the Veterans' Lottery, diversify our fundraising, and invest in our team and infrastructure to meet increasing demand for support. Above all, we remain committed to our mission: ensuring that those who have served our country, and their loved ones, can access the help they need to thrive.

We are proud to lead an organisation with such a powerful purpose, and we are confident that the next ten years will build on this success and be even more transformative than the last.



Jane Gurney
Chief Executive Officer



Stella Atherstone
Chief Operating Officer

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Annual Report of the Trustees OBJECTIVES

Our charitable objectives are as follows:

- To assist people who are serving or who have served in the British Armed Forces, including UK merchant seafaring veterans, and their dependents by advancing any lawful charitable purposes at the discretion of the Trustees; and
- In particular, but not exclusively, to make grants to other charities who assist serving and former members of the Armed Forces and their dependents who are in need.

ACTIVITIES

Grant-Giving

Our main aim is to maximise the amount of funds available for grant-giving and ultimately our beneficiaries. All surplus funds from fundraising activities, with the exception of a relatively small amount held according to the VF's reserves policy, are distributed as grants or held as reserves designated for future grant awards. The ultimate beneficiaries of the grants include serving or retired members of the Armed Forces and their immediate dependents; this includes those who served in the Royal Navy, Royal Air Force, Army and Royal Marines as well as qualifying merchant seafarers (for instance, those who served during the Falklands War of 1982).

The Veterans' Lottery (VL)

The VL, which was established in 2016, continued to grow well during the year and it remains our main source of income. The VL gives members of the public the opportunity to support the charity, to become part of the VL community and to win a cash prize.

To date, growth of the VL has been achieved mainly through social media marketing, which continues to be the most important route to market. Investment continues to be made in Direct Sales, using Face-to-Face (F2F) marketing methods. Direct Sales now account for 36% of all players, up from 21% last year.

The VL is managed by Bee Ethical Limited (BE), the VF's external lottery manager. BE also develops the VL marketing strategies and provides social media marketing services through a subcontractor, Bee Ethical Media Limited (BEM).

Direct Sales activities are managed by Bee Ethical Active Limited (BEA).

Other Fundraising activities

We receive donations through our website payment system, other online fundraising platforms and from corporates or via legacies.

Public benefit

Trustees always consider the Charity Commission guidance on public benefit when planning future activities, setting grant-making policies and in making grants.

Grants, aligning with the VF's objects, have been made to many frontline charities and charitable organisations that deliver necessary support to members of the Armed Forces' community who are in need.

During the year, the Foundation received 285 applications (2024: 240), awarded 232 (2024: 207) grants

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amounting to £8.8m (2024: £5.7m) to 214 (2024: 176) different organisations, mostly registered charities or CICs (limited by guarantee). It is worth noting that actual awards relating solely to the 2024-25 financial year are £7.7m (2024: £5.7m). During the 2024-25 financial year, we drew on a £1m designated fund to award £1.1m in the Major Grants programme initiated in 2023-24.

The VF ensures the grants not only provide benefit to those in need but also, where possible, maximise benefit by facilitating collaboration amongst grantees and other organisations within the Third Sector that are supporting the Armed Forces' community.

Grant recipients are listed in the Notes to the Accounts (Note 10).

Grant-Making Policy

The VF is known for funding those areas of a charitable organisation that are critical but may not necessarily be front line; investing in support where it's needed most in order to sustain provision for beneficiaries. The needs of the VF's beneficiaries vary enormously and in many cases they experience complex needs. The grants address homelessness, unemployment, loneliness, ill-health and poor mental health, the consequences of being orphaned, limblessness, poverty, debt and addiction; this is not an exhaustive list.

Significant due diligence is conducted on grant applicants and grantees are chosen according to a variety of qualities, including the standard of their governance, the needs being addressed, cost per head to deliver the benefit they provide, wealth of the organisations and duplication of the service provided. Grants vary in size, from hundreds of pounds up to £200k provided within one year. While many of the grants are tackling beneficiaries' needs directly, others, or part of the grants, sustain the operation of grantee organisations. Grants are provided under strict Terms and Conditions and are reported on during and/or at the end of the delivery period.

This year we are working towards publishing our impact data on 360 Giving. We are committed to clear and transparent funding and believe this platform allows us to demonstrate our impact and the delivery of our charitable objectives.

ACHIEVEMENTS AND PERFORMANCE

The success and continued growth of the Foundation has allowed us to award £8.8m in grants in the year ended 30 June 2025, of which £1m came from prior year designated funds; a growth on 2023-24 of 54% including designated funds or 40% without designated funds.

During the year the number of VL subscribers grew from around 122k in June 2024 to just over 148k in June 2025. This growth has been achieved through the marketing and advertising services supplied by BE, BEM and BEA, and through ongoing investment in online social media advertising. As a result, by June 2025 the VL was generating gross income of more than £1.4m a month before costs. The economic benefits of the growing player numbers will materialise over the coming years, as today's new players continue to play the lottery.

Donation and interest income is up on last year at £464k (2024: £283k). General donations from the public have increased and we continue to develop our strategies for increasing donations across all sources.

FINANCIAL REVIEW

Financial position

The Veterans' Foundation reports an in year deficit of £507k (2024: a surplus of £1,155k). The deficit arises from net grant awards of £8,805k (2024: £5,686k). This significant increase was partly funded by £1m of last year's

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surplus, which had been designated for major grant awards.

Cash at bank of £6,886k (2024: £4,116k) represents the majority of the charity's assets. Cash represents funds held in reserves plus amounts held to satisfy creditors. The creditors balance includes grants committed and not yet paid of £5,181k (2024: £2,034k), including future instalments of multi-year grants.

A significant proportion of the cash is held within a cash deposit platform, where practical. This allows the funds to be spread across several banking institutions to maximise the Financial Services Compensation Scheme (FSCS) protection while also earning interest.

The Trustees intend to review the Charity's investment policy to ensure the committed grant liability is invested to maximise the interest income opportunity.

Reserves Policy

The VF's Reserves policy is reviewed annually. There are four elements to the VF reserves; an operational reserve of £458k (2024: £216k) which represents 4 months' operating costs; a lottery prize reserve of £267k (2024: £267k) consisting of 3 months of prizes and rollovers; a risk reserve of £400k (2024: £200k), held in the event of a change in circumstances affecting the Veterans' Lottery; and a general reserve of £200k (2024: £156k).

Total reserves at 30 June 2025 are £1,332k; of which £1,325k are unrestricted and the remaining a new reserve of £7k is restricted. This represents income generated through our Operation Lifeline fundraising campaign, aiming to address mental health issues in the armed forces community. In the run-up to Christmas 2024 the Veterans' Foundation also ran a homelessness campaign raising restricted funds which were all awarded as grants during the 2024-5 year.

Risk management

Trustees place importance on compliance with charity, gambling and other legislation and regulations. The Board examines all risks annually and new risks or significant changes in risk at every quarterly meeting and it reviews policies at regular intervals to ensure risks are mitigated. Risks are considered by likelihood and severity. Cash levels are monitored to ensure that sufficient funds are available.

All risks documented in the risk register have been mitigated to an acceptable level by internal control systems, insurance cover and other factors as appropriate.

The principal risks associated with the VF's major source of income, the VL, are:

- The main route to market, online subscriptions to the VL, become uneconomic or unusable. This risk is being mitigated through the diversification of the VF's routes to market.
- Regulatory or legislative changes affecting the VF's ability to run the VL or recruit new players. The VF works with BE and third-party experts to become aware of any change, to remain up to date and to be compliant.
- Cyber threats or other IT systems' failure. Expert-recommended precautions, defences and insurance are used to mitigate these risks.

Post Year End

No major changes have occurred since the year end.

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STRUCTURE, GOVERNANCE AND MANAGEMENT

The VF was established on 16th February 2016 through Articles of Association which govern the charity and establish the objects and powers. The Articles were subsequently amended on 1st October 2019 and 10th January 2022.

The VF is a charitable company, registration no 10099309, limited by guarantee with no share capital. It is recognised as a charity for tax purposes by HMRC and is registered with the Charity Commission, charity number 1166953 and the Office of the Scottish Charity Regulator (OSCR), charity number SC046571.

The VF is governed by its Board of Trustees. A list of Trustees who served during the year and up to the date of the signing of the report is on Page 1.

The VF recruits its Trustees after advertising, by word of mouth or invitation, using appropriate procedures to ensure it has the breadth of experience among the Trustees to suit the requirements of the VF. New Trustees can be appointed following decisions by the extant Trustees, who are the only Members of the VF, at Board Meetings. The VF is currently in the process of recruiting new Trustees and a new Chair.

New Trustees are briefed by the Chair, CEO and COO on policies and procedures and are provided with relevant documentation and directed to useful sites such as those hosted by the Charity Commission, OSCR and the NVCO.

The Trustees meet on a quarterly basis and occasionally consider matters out of committee. The VF has three standing committees, which meet up to twice a financial year.

Finance, Audit and Risk Committee (FARC):

The FARC takes delegated responsibility on behalf of the Board for ensuring that there is a framework for accountability and for reviewing all systems and methods of control, both financial and otherwise. The FARC consists of a minimum of two Trustees including a Chair appointed by the Board. The COO attends alongside the Trustees, and the CEO has optional attendance of this meeting. The main duties include:

- Recommend to the Board a framework of effective audit coverage.
- Advise the Board on the minimum and optimum level of internal and external audit arrangements.
- Monitor internal and external audit reviews and advise the Board accordingly.
- Ensure effectiveness of internal financial controls and financial risk management arrangements.
- Investigate on behalf of the Board any financial or administrative matter that may put the VF at financial risk.

Grants Committee (GC):

The GC takes delegated responsibility on behalf of the Board for ensuring that there is an effective grant-giving process, ensuring the charity is complying with all aspects of the law, relevant regulations and good practice. The GC consists of a minimum of three Trustees, including a Chair appointed by the Board. The COO is responsible for Grant Giving and therefore attends this meeting. The CEO attendance is optional. The main duties include:

- Establish the grants policy.
- Delegate grant approval to the Executive.
- Approve Major grant applications.
- Report to the Board the outcomes of GC meetings.

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Human Resources and Recruitment Committee (HR&RC):

The HR&RC takes delegated responsibility on behalf of the Board for ensuring that there is an effective HR process, ensuring the charity is complying with all aspects of the law, relevant regulations and good practice. The HR&RC consists of a minimum of three Trustees, including a Chair appointed by the Board. The COO is responsible for HR and therefore attends this meeting. The CEO attendance is optional. The main duties include:

- Establish and review HR policies.
- Review and approve new posts and job descriptions.
- Approve salary and cost of living increases.
- Support Trustee recruitment
- Report to the Board.

Senior Leadership Team (SLT)

The SLT consists of the CEO, Jane Gurney and COO, Stella Atherstone, who together have joint responsibility and accountability for achieving the delegated objects of the Foundation. They are supported by the Company Secretary, the Head of Grants and the Head of Governance and Compliance.

Executive responsibilities

The CEO and COO, supported by the rest of the staff team, conduct the day-to-day business of the VF, working under strategic objectives agreed with the Trustees. This includes, implementing the VF's key policies on fundraising, managing the grants programme, liaising with grantee organisations and other stakeholders, managing the VF's reputation, as well as overseeing contractors and other partner organisations.

The Board has delegated responsibility for awarding grants of up to £80k to the CEO and COO, subject to certain controls. This has spread the peak approval period and enabled prompt processing of applications while maintaining the same level of due diligence checks (including visiting a sample of the grantees' premises). The GC is briefed on all delegated grants at bi-annual committee meetings.

The Trustees devolve responsibility for preparing management accounts, financial budgets and forecasts to the SLT. The Trustees review the financial performance, including comparison to forecasts or budgets at their quarterly Board Meetings. Annual forecasts and budgets are reviewed by the Trustees each year at the June Board Meeting.

SLT and staff remuneration

The Trustees approve salaries for all staff. An annual remuneration review is undertaken in March and covers benchmarking, social and economic conditions and the financial ability of the VF to absorb any changes. Trustees debate the review before approving changes to remuneration.

Relationships with external organisations

The CEO and COO work closely with the external lottery manager (BE) and the supplier of lottery direct selling services (BEA). As part of their service, BE and BEA provide weekly reports to the VF which include relevant statistics and other information relating to the VL. The CEO and COO discuss key points from the reports and their meetings with the Chairman on a regular basis. The relationships with BE and with BEA are open and mutually supportive. All organisations are highly motivated to maximise the support VF is able to give beneficiaries.

Independent Auditor

During the year Saffery LLP was reappointed as auditor.

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Wider Network

The VF is a member of COBSEO, Veterans Scotland and the Lotteries Council. It is registered with the Charity Commission, OSCR, the Gambling Commission, the Fundraising Regulator and the Information Commissioner and follows the guidance and regulation of these organisations.

PLANS FOR FUTURE PERIODS

As the Foundation enters its 10th year, with the appointment of a new CEO and COO with dual responsibility for the Organisation, the Executive and Trustees are excited to build the strategy for the coming 10 years; moving from organic to structured growth. The focus over the coming year will be to diversify revenue, growing the more traditional fundraising income streams alongside the continuing success of the Veterans' Lottery. Understanding the impact the VF has had in the Armed Forces community over the past 10 years, and how that might influence future investment in the sector is also a priority for the coming financial year. The Organisation will celebrate 10 years of remarkable achievements with a special event in July 2026.

The good reputation of the VF will be enhanced through ongoing grant investment and by forming responsible partnerships with the public, partner organisations and sector authorities. Strategy is a key focus for the Organisation as it broadens its brand awareness.

Statement of Trustees' responsibilities

Charity law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that year. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the relevant Charities Statement of Recommended Practice;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue to operate.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to the auditor

To the knowledge and belief of each of the persons who are Trustees at the time this report is approved:

- a) so far as each Trustee is aware there is no relevant information of which the charitable company's auditor is unaware; and
- b) the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the charitable company's auditor is aware of the information.

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FOR THE YEAR ENDED 30 JUNE 2025**

Auditor

Saffery LLP will be proposed for re-appointment in accordance with Section 485 of the Companies Act 2006.

For and on behalf of the Trustees on 9th December 2025.

A handwritten signature in black ink, appearing to read 'P. Mountford', is written over the printed name.

Peter Mountford
Chairman

THE VETERANS' FOUNDATION

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Independent Auditor's Report to the Members and Trustees

Opinion

We have audited the financial statements of The Veterans' Foundation (the 'charitable company') for the year ended 30 June 2025 which comprise Statement of Financial Activities (incorporating the Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the charitable company's state of affairs as at 30 June 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent

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FOR THE YEAR ENDED 30 JUNE 2025**

otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact.

We have nothing to report in this regard.

Other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report which includes the Directors' report and the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report which includes the Directors' Report and the Strategic Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report and Strategic Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement set out on page 9, the trustees (who are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditors under the Companies Act 2006 and under the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Identifying and assessing risks related to irregularities:

We assessed the susceptibility of the charitable company's financial statements to material misstatement and how fraud might occur, including through discussions with the trustees, discussions within our audit team planning meeting, updating our record of internal controls and ensuring these controls operated as intended. We evaluated possible incentives and opportunities for fraudulent manipulation of the financial statements. We identified laws and regulations that are of significance in the context of the charitable company by discussions with trustees and updating our understanding of the sector in which the charitable company operates.

Laws and regulations of direct significance in the context of the charitable company include The Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and guidance issued by the Charity Commission for England and Wales and the Office of the Scottish Charity Regulator.

Audit response to risks identified:

We considered the extent of compliance with these laws and regulations as part of our audit procedures on the related financial statement items including a review of financial statement disclosures. We reviewed the charitable company's records of breaches of laws and regulations, minutes of meetings and correspondence with relevant authorities to identify potential material misstatements arising. We discussed the charitable company's policies and procedures for compliance with laws and regulations with members of management responsible for compliance.

During the planning meeting with the audit team, the engagement partner drew attention to the key areas which might involve non-compliance with laws and regulations or fraud. We enquired of management whether they were aware of any instances of non-compliance with laws and regulations or knowledge of any actual, suspected or alleged fraud. We addressed the risk of fraud through management override of controls by testing the appropriateness of journal entries and identifying any significant transactions that were unusual or outside the normal course of business. We assessed whether judgements made in making accounting estimates gave rise to a possible indication of management bias. At the completion stage of the audit, the engagement partner's review included ensuring that the team had approached their work with appropriate professional scepticism and thus the capacity to identify non-compliance with laws and

THE VETERANS' FOUNDATION

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

regulations and fraud.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members and trustees as a body, for our audit work, for this report, or for the opinions we have formed.



.....
Kenneth McDowell (Senior Statutory Auditor)
for and on behalf of Saffery LLP

Statutory Auditors
Level 4, 9 Haymarket Square,
Edinburgh, EH3 8RY

Date: **19 December 2025**

Saffery LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

THE VETERANS' FOUNDATION

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 30 JUNE 2025

		2025 Unrestricted Funds	2025 Restricted Funds	2025 Total Funds	2024 Total Funds <i>(reclassified)</i>
		£'000	£'000	£'000	£'000
	Note				
Income from:					
Donations and legacies	4	305	29	334	211
Charitable activities	5	-	-	-	-
Other trading activities	5	16,854		16,854	13,436
Investment income	6	130	-	130	72
Other income	6	5	-	5	-
Total income		17,294	29	17,323	13,719
Expenditure on:					
Raising funds	8	(8,344)	-	(8,344)	(6,573)
Charitable activities	8	(9,464)	(22)	(9,486)	(5,991)
Total expenditure		(17,808)	(22)	(17,830)	(12,564)
Net income / (expenditure) and movement in funds		(514)	7	(507)	1,155
Reconciliation of funds:					
Total funds brought forward		1,839	-	1,839	684
Total funds carried forward		1,325	7	1,332	1,839

The Statement of Financial Activities includes all gains and losses in the year.

All results relate to continued activities.

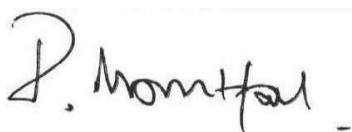
The notes form part of these financial statements.

THE VETERANS' FOUNDATION

BALANCE SHEET FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025 £'000	2024 £'000
Fixed assets			
Tangible assets	12	11	8
Intangible assets	13	32	35
		<u>43</u>	<u>43</u>
Current assets			
Debtors	14	176	135
Cash and cash equivalents	15	6,886	4,116
		<u>7,062</u>	<u>4,251</u>
Creditors: amounts falling due within one year	16	(4,095)	(1,910)
		<u>2,967</u>	<u>2,341</u>
Net current assets			
		<u>3,010</u>	<u>2,384</u>
Total assets less current liabilities			
		<u>3,010</u>	<u>2,384</u>
Creditors: amounts fully due in more than one year	17	(1,678)	(545)
		<u>1,332</u>	<u>1,839</u>
Net assets			
		<u>1,332</u>	<u>1,839</u>
Funds			
Unrestricted funds: General	19	1,325	839
Unrestricted funds: Designated	19	-	1,000
Restricted funds	19	7	-
		<u>1,332</u>	<u>1,839</u>

The Financial Statements were authorised for issue by the Trustees on 9th December 2025 and signed on their behalf by:



Peter Mountford MBE FCA (Chairman)

Company Registration Number 10099309

The notes form part of these financial statements.

THE VETERANS' FOUNDATION

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2025

	2025 £'000	2024 £'000
Cash flows from operating activities		
Net income for the year	(507)	1,155
Amortisation of intangible assets	9	7
Depreciation of tangible assets	5	3
Increase in debtors	(41)	(37)
Increase in creditors	3,317	1,067
Interest received	(130)	(72)
Net cash generated from operating activities	2,653	2,123
Cash flows from investing activities		
Sale and purchase of tangible fixed assets	(7)	(7)
Purchase of intangible fixed assets	(6)	(14)
Net cash (used in) investing activities	(13)	(21)
Cash flows from financing activities		
Interest received	130	72
Net cash generated in financing activities	130	72
Net increase in cash and cash equivalents	2,770	2,174
Cash and cash equivalents at 1 July	4,116	1,942
Cash and cash equivalents at 30 June	6,886	4,116

(i) Analysis of changes in net debt

	At 1 July 2024 £'000	Cash flows £'000	Other non- cash changes £'000	At 30 June 2025 £'000
Cash and cash equivalents				
Cash	4,116	2,770	-	6,886
	<u>4,116</u>	<u>2,770</u>	<u>-</u>	<u>6,886</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

1. General information

These Financial Statements are presented in pounds sterling (GBP) as that is the currency in which the charitable company's transactions are denominated. These Financial Statements are of The Veterans' Foundation only and cover the year ended 30 June 2025.

The principal activity of The Veterans' Foundation is to make grants to charities which help veterans in need.

The Veterans' Foundation is a private charitable company limited by guarantee, incorporated in the United Kingdom and registered in England and Wales. It is recognised as a charity for tax purposes by HMRC and registered with the Office of the Scottish Charity Regulator (OSCR) under charity number SC046571 and with The Charity Commission under charity number 1166953. Details of the registered office can be found on the reference and administrative details page of these financial statements.

2. Accounting policies

Basis of accounting

The Financial Statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' (FRS102) (United Kingdom Generally Accepted Accounting Practice), the Charities Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102)', the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless stated otherwise in the relevant accounting policy notes.

The principal accounting policies applied in the preparation of these Financial Statements are noted below. These policies have been applied consistently to all the years presented in dealing with items which are considered material in relation to the charitable company's Financial Statements.

The preparation of these financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Trustees to exercise their judgement in applying the accounting policies (see note 3).

Figures are presented rounded to the nearest £1,000 unless otherwise stated.

Going concern

The Trustees have considered a period of at least 12 months from the date of signing the Financial Statements. The Trustees believe that the charitable company will continue to meet its obligations as they fall due for the foreseeable future and on this basis, believe that it is appropriate to adopt the going concern basis of accounting in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

2. Accounting policies (continued)

Income

Income is included in the Statement of Financial Activities when the charitable company is entitled to the income, it is probable that the income will be received and the amount can be measured reliably.

The following specific policies are applied to particular categories of income:

Donations and legacies

Donations, grants and gifts are included in full in the Statement of Financial Activities when the charitable company becomes entitled to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donated services and facilities are included at the value to the charitable company where this can be quantified. The value of services provided by volunteers has not been included in these accounts in line with the Charities Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102)'.

Income from other trading activities

Income from other trading activities is accounted for when earned and comprises lottery ticket sales. This is a change in accounting policy. In previous years, lottery ticket income was accounted for as income from charitable activities. However, on review of the Charities Statement of Recommended Practice, especially paragraphs 4.33 to 4.36, we have concluded that treating it as income from other trading activities would be more appropriate.

Investment income

Investment income is recognised when received or receivable and the amount can be measured reliably by the charitable company.

Expenditure

Expenditure is recognised on an accrual basis when a legal or constructive obligation arises. Expenditure includes VAT which cannot be recovered.

All liabilities are recognised when a contractual obligation is in place.

Raising funds

Raising funds' costs comprise the costs associated with attracting lottery ticket sales and donation income.

Charitable activities

Charitable expenditure comprises those costs incurred by the charitable company in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated to such activities and those costs of an indirect nature necessary to support them. All costs relate to a single activity.

Grants payable

During the course of the business, the charitable company makes grant contributions to organisations and individuals to further its strategic objectives.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

2. Accounting policies (continued)

Leases

Rental payments under operating leases are charged as an expense over the term of the lease on a straight-line basis.

Value added tax and corporation tax

The Veterans' Foundation does not make taxable supplies, and is thus not registered for VAT. The charitable company is exempt from corporation tax on its charitable activities.

Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the charitable company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Office equipment	33.3%
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The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Financial Activities.

Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. Amortisation is provided as follows:

Software and Website development	33.3%
Trademarks	10%

Debtors

Short term debtors are measured at transaction price, less any impairment.

Cash and cash equivalents

Cash and cash equivalents include cash and short-term highly liquid investments with a short-term maturity of three months or less from the date of acquisition or opening of the deposit or similar accounts.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

2. Accounting policies (continued)

Creditors

Creditors are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are recognised at the transaction price.

Financial Instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments that are payable or receivable within one year are initially and subsequently measured at the undiscounted amount of cash expected to be paid or received. Debt instruments payable or receivable after more than one year are initially measured at the net present value of the future cash flows and subsequently at amortised cost using the effective interest method.

Funds

Unrestricted funds

Unrestricted funds comprise those funds which the Trustees are free to use for any purpose in furtherance of the charitable objectives, including corporate stewardship.

Designated Funds

Trustees may choose during the reporting period to set aside a part of the unrestricted funds to be used for a particular future project or commitment. By earmarking funds in this way, the Trustees set up a designated fund that remains part of the unrestricted funds of the charitable company. This is because the designation has an administrative purpose only and does not legally restrict the Trustees' discretion in how to apply the unrestricted funds that they have earmarked.

Restricted funds

Restricted funds comprise those funds which are restricted in how the Trustees might use them in the furtherance of the charitable objectives, including corporate stewardship.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the Financial Statements, management is required to make estimates and assumptions which affect reported results, financial position and disclosure of contingencies. Use of available information and application of judgement are inherent in the formation of the estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

4. Donations and legacies

	Unrestricted 2025 £'000	Restricted 2025 £'000	Total 2025 £'000
General donations	223	22	245
Memorial wall donations	7	-	7
Corporate donations	75	-	75
Operation Lifeline donations	-	7	7
	<u>305</u>	<u>29</u>	<u>334</u>
	<u><u>305</u></u>	<u><u>29</u></u>	<u><u>334</u></u>
	<i>Unrestricted 2024 £'000</i>	<i>Restricted 2024 £'000</i>	<i>Total 2024 £'000</i>
<i>General donations</i>	<i>196</i>	<i>-</i>	<i>196</i>
<i>Memorial wall donations</i>	<i>8</i>	<i>-</i>	<i>8</i>
<i>Corporate donations</i>	<i>7</i>	<i>-</i>	<i>7</i>
	<u>211</u>	<u>-</u>	<u>211</u>
	<u><u>211</u></u>	<u><u>-</u></u>	<u><u>211</u></u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

5. Charitable income and Income from other trading activities: Reclassification of prior year comparatives.

The Veterans' Lottery is the Veterans' Foundation's main source of income. In previous years our policy has been to classify this income in our financial statements as Charitable Income. However, on consideration of the definitions and examples in the Charities Statement of Recommended Practice (FRS 102), we believe it should be classified as Income from other trading activities. We have treated it as such for the 2024-25 financial statements and have re-classified prior year comparatives from Charitable to Income from other trading activities to match this treatment. Thus, the lottery income for 2023-24, £13,436,010, has been re-stated accordingly on the Statement of Financial Activities and in this note, as has (in note 23) the £10,482,470 of lottery income for the 2022-23 year. No changes have been made to the amounts of income recognised.

Income from Other Trading Activities	Unrestricted 2025 £'000	Restricted 2025 £'000	Total 2024 £'000 <i>(reclassified)</i>
Lottery income	16,854	-	13,436

6. Investment and other income	Unrestricted 2025 £'000	Restricted 2025 £'000	Total 2024 £'000
Interest on cash holdings	130	-	72
Other income	5	-	-
	135	-	72

7. Staff Costs	Unrestricted 2025 £'000	Restricted 2025 £'000	Total 2024 £'000
Wages & Salaries	458	-	258
Social Security Costs	50	-	25
Pension costs	6	-	4
	514	-	287

There are 15 individuals employed by the charitable company (2024: 11). The average number of persons (full time equivalent) employed by the charitable company during the year was 10.1 (2024: 6.6). 1 employee earned over £60,000 (2024: nil), being in the £60,000 - £70,000 pay band

The key management personnel are considered to be the CEO, the COO, the Head of Governance &

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

Compliance and the Head of Grants. The total payments made to key management personnel during the year were £206,581 (2024: £240,121). None of the Trustees received remuneration in the year, as per note 11.

An accrual of £8,258 has been made and included in the Wages and Salaries costs recognising the cost of paid annual leave due to staff at year end.

8. Expenditure	Unrestricted expenditure on raising funds £'000	Restricted expenditure on raising funds £'000	Unrestricted expenditure on charitable activities £'000	Restricted expenditure on charitable activities £'000	TOTAL 2025 £'000
Lottery costs	8,077	-	-	-	8,077
Amortisation	3	-	-	-	3
Will writing services	28	-	-	-	28
Fundraising staff costs	141	-	-	-	141
Other fundraising costs	74	-	-	-	74
Grants awarded (note 10)	-	-	8,783	22	8,805
Support costs (note 9)	21	-	681	-	702
	<u>8,344</u>	<u>-</u>	<u>9,464</u>	<u>22</u>	<u>17,830</u>

8. Expenditure (cont.)	Unrestricted expenditure on raising funds £'000	Restricted expenditure on raising funds £'000	Unrestricted expenditure on charitable activities £'000	Restricted expenditure on charitable activities £'000	TOTAL 2024 £'000
Lottery costs	6,435	-	-	-	6,435
Amortisation	5	-	-	-	5
Will writing services	26	-	-	-	26
Fundraising staff costs	64	-	-	-	64
Other fundraising costs	33	-	-	-	33
Grants awarded (note 10)	-	-	5,686	-	5,686
Support costs (note 9)	10	-	305	-	315
	<u>6,573</u>	<u>-</u>	<u>5,991</u>	<u>-</u>	<u>12,564</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

9. Support costs

	Unrestricted expenditure on raising funds £'000	Restricted expenditure on raising funds £'000	Unrestricted expenditure on charitable activities £'000	Restricted expenditure on charitable activities £'000	TOTAL 2025 £'000
Insurance	-	-	2	-	2
Subscriptions	21	-	4	-	25
Postage	-	-	3	-	3
Legal and professional fees	-	-	149	-	149
PR Support	-	-	66	-	66
Independent auditor's fees (incl. VAT)	-	-	20	-	20
Travel and subsistence	-	-	28	-	28
Depreciation and Amortisation	-	-	8	-	8
Rent	-	-	13	-	13
Staff costs	-	-	374	-	374
Staff training and events	-	-	5	-	5
Telephone and IT costs	-	-	6	-	6
Bank charges	-	-	3	-	3
	21	-	681	-	702

9. Support costs (continued)

	Unrestricted expenditure on raising funds £'000	Restricted expenditure on raising funds £'000	Unrestricted expenditure on charitable activities £'000	Restricted expenditure on charitable activities £'000	TOTAL 2024 £'000
Insurance	-	-	1	-	1
Subscriptions	10	-	-	-	10
Postage	-	-	4	-	4
Legal and professional fees	-	-	13	-	13
Independent auditor's fees (incl. VAT)	-	-	20	-	20
Travel and subsistence	-	-	18	-	18
Depreciation	-	-	5	-	5
Rent	-	-	10	-	10
Staff costs	-	-	223	-	223
Telephone and IT costs	-	-	7	-	7
Bank Charges	-	-	4	-	4
	10	-	305	-	315

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

10. Grants awarded

	£'000	£'000
Grants to organisations	8,853	5,761
Grants to individuals	-	5
Grants returned or withdrawn	(48)	(80)
Net Grants awarded	8,805	5,686

The net grants awarded figure of £8,805k is net of a number of grants returned to the Veterans' Foundation by grantees, some of which relate to prior years. The total net amount awarded in 2023-24 was £5,686k.

The Trustees have considered the disclosure requirements of the Charity Statements of Recommended Practice (SORP) and have concluded that no individual grants represent a material grant in their own right, and that all grants made are in line with the charitable objectives of the Charity as outlined in the Trustees report.

10. Grants awarded (continued)

	Grants Awarded 2025		Grants Awarded 2024	
	£'000	No.	£'000	No.
Support provided to the Armed Forces Community				
Health & Wellbeing - Activities to reduce social isolation/loneliness and build community/relationships (e.g. Social Events, Sports, Arts & Crafts, Bushcraft, befriending, etc)	2,886	104	1,997	87
Health & Wellbeing – Support through peer/professional outreach services (e.g. community hubs, drop-ins, advice services, etc.)	1,548	37	1,407	46
Family & Carers Welfare and Wellbeing and related support	805	13	554	17
Employment/Education and related support	1,025	22	487	13
Homelessness / Housing and related support	653	15	376	11
Health & Wellbeing - Support for mental and physical health challenges (e.g. medical welfare support, adaptive/disability support, etc)	708	16	367	13
Health & Wellbeing - Mental Health & Addiction Counselling Support	623	11	260	8
Tackling Disadvantage and Other Aspects of Service Life (Includes grants for support not identified separately including through Research; Education/Conservation/Remembrance; and with the Justice System.)	605	14	278	11
Total (gross awards) [□]	8,853	232	5,726	206

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

10. Grants awarded (continued)

Grants were awarded to the following organisations in the reporting year:

Organisation name	2025	2024	Organisation name	2025	2024
1944 Alliance Normandy	✓		Church Homeless Charity	✓	✓
Armed Forces Bikers Veterans Charity		✓	Citizens Advice Medway		✓
Acts Trust	✓		Citizens Advice Portsmouth	✓	
AA Veterans Support	✓	✓	Citizens Advice Wakefield	✓	
Abberton Rural Training		✓	Citizens Advice Wrexham		✓
Accrington Stanley Community Trust		✓	Clarets in the Community (Burnley FC)	✓	✓
ACVC HUB	✓	✓	Clayton Amateur Boxing Club	✓	
AFC Fylde Community Foundation	✓		Clervaux Trust Ltd		✓
Age UK North Yorkshire Coast & Moors	✓		Climb 2 Recovery	✓	✓
Age UK Sheffield		✓	Combat Stress	✓	
Age UK Waltham Forest	✓	✓	Community Drug and Alcohol Recovery Services	✓	✓
Alabare Christian Care & Support	✓	✓	Community Solutions North West Ltd		✓
Altrincham FC Community Sports Ltd		✓	Community Wellbeing NI C.I.C.		✓
Anthony Curtis		✓	Conwy District Citizens Advice Bureau		✓
Anxious Minds		✓	Cyrenians	✓	
Archaeology Scotland	✓		Deafblind UK	✓	✓
Argyll & Bute Citizens Advice	✓		Decorum NI		✓
ARK at Egwood CIC	✓		Defence Gardens Scheme	✓	✓
Armed Forces Christian Union	✓		Defence Medical Welfare Service		✓
Armed Force Para Snowsport Team		✓	Dig In		✓
Armed Forces Community HQ		✓	Disability Stockport CIO	✓	
Armed Forces Equine Charity	✓	✓	Dundee Therapy Garden	✓	
Army Widows Association	✓		e50K C.I.C	✓	✓
Ashes To Gold		✓	Earl Haig Fund Scotland (Poppy Scotland)	✓	✓
Association of Royal Navy Officers		✓	East Durham Veterans Trust	✓	✓
Barry Veterans Group	✓		East Renfrewshire Citizen Advice	✓	
Bay Veteran's Association	✓		Edinburgh Napier University Centre For Military Research Ed & Public Engagement		✓
Belfast Exposed Photography		✓	Edinburgh Napier University		✓
Beyond the Wire	✓		Elite Community Hub CIC	✓	
Blackburn Rovers Community Trust		✓	Elysium Memorial Foundation	✓	
Blackpool FC Community Trust		✓	Erskine Hospital		✓
Bravehound	✓	✓	Erskine Veterans Charity	✓	
Bravo Victor		✓	Everton in the Community	✓	
Brixton Future CIC	✓		Every-One (Cares)	✓	
Bromley FC Community Sports Trust	✓		FAB - Families Activity Breaks	✓	✓
Brooke House Health and Wellbeing Centre	✓	✓	Fares4Free	✓	✓
Broughton House - Veteran Care Village	✓	✓	Female Veterans Alliance	✓	
BuildForce Group CIC	✓		Fife Alcohol Support Service	✓	
Building Heroes Education Foundation		✓	Fighting with Pride	✓	✓
Bulldogs Boxing & Community Activities		✓	FirstLight Trust		✓
Burma Star Memorial Fund	✓	✓	Food is Fun SW CIC	✓	
Caerphilly Veterans Support Hub	✓		Forces Children Scotland (The Royal Caledonian Education Trust)		✓
Caister Roman Project Ltd		✓	Forces Employment Charity		✓
Calibre Audio		✓	Forces Pension Society	✓	
Care after Combat	✓		Forgotten Veterans		✓
Care for Veterans	✓		Forward Assist	✓	
Carers Plus Yorkshire	✓		Friends of TRBLBOW		✓
Career Pursuit CIC		✓	Friends of St James, Charfield	✓	
Carlisle Utd FC Community Sports Trust	✓		Garelochhead Station Trust	✓	✓
Castle Community Trust	✓		Gateshead Council - Armed Forces Outreach Service (AFOS)		✓
CatZero Ltd	✓				
Centre for Military Justice	✓	✓			
Change Mental Health	✓				
Children First	✓				

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

10. Grants awarded (continued)

Organisation name	2025	2024	Organisation name	2025	2024
Give Us Time	✓		Newark Patriotic Fund	✓	
GL Communities	✓		Newcastle Utd Armed Forces Support	✓	
Gloucester Rugby Foundation	✓	✓	Norland Crew CIO	✓	
Green Synergy	✓		No Duff UK CIC		✓
Haig Housing Trust	✓		North West Veterans Corps of Drums	✓	
Healthier Heroes		✓	North Yorkshire CAB		✓
Help 4 Homeless Veterans	✓	✓	Not Forgotten Northern Ireland		✓
Herefordshire Veterans Support Centre		✓	Nottingham Forest Community Trust	✓	
Heropreneurs	✓	✓	On Course Foundation	✓	✓
HighGround	✓	✓	Operation Cairngorms CIC	✓	
Home Start Chichester and District		✓	Pain Association Scotland	✓	✓
Home Start Berkshire East	✓		PAPYRUS Prevention of Youth Suicide	✓	
Honeypot Under 5s Centre			Peninsula Veterans		✓
HorseBack UK		✓	Plymouth Sports Charity Limited	✓	✓
Hounds for Heroes	✓		Plymouth Youth Sailing	✓	✓
Housing Options Scotland	✓		Power of Polo	✓	
Huddersfield Town Foundation		✓	Prisoners' Education Trust	✓	✓
Hull 4 Heroes		✓	Project RECCE CIO	✓	✓
Hull FC Rugby Community Sports & Education Foundation	✓		PTSD Resolution	✓	✓
Hull Kingston Rovers Community Trust	✓		Quilts for the Longest Day	✓	
Improving Lives Plymouth	✓		Rangers Charity Foundation	✓	
KeepAbility	✓		Raw Performance	✓	✓
LABRATS CIC		✓	RBL Newtownards Branch		✓
Larkhill Primary School	✓		RBLI		✓
Launchpad	✓	✓	REACT Disaster Response		✓
Leegomery Community Centre		✓	Reading Force	✓	✓
Links	✓		Recruit for Spouses Academy CIC		✓
Little Troopers		✓	Rees Foundation	✓	
Liverpool Football Club Foundation		✓	Re-Live	✓	
Lothians Veterans Centre		✓	REORG	✓	
Lord Kitchener Memorial Holiday Centre		✓	Roots to Branches Forest School CIC	✓	
Lurgan & Brownlow Royal British Legion	✓		Rowans Hospice	✓	
M.A.S.H. CIO	✓	✓	Rotherham Hospital & Community Charity		✓
Mid Suffolk Citizens Advice	✓		Rotherham Military Community Veterans Centre		✓
Mid Ulster Victims Empowerment	✓	✓	Royal British Legion Industries	✓	✓
Military Grave Restorer	✓		Royal Marines Association – The Royal Marines Charity	✓	
Military & Police Support West Tyrone (MAPS)	✓		Royal British Legion Poppy Factory Ltd	✓	✓
Millburn Community Association		✓	Royal British Legion Scotland SCIO		✓
Milspo Network CIC	✓	✓	Royal Star & Garter		✓
Milton Keynes Hospital Charity	✓		Royal Welsh Regimental Welfare & Benevolence Foundation		✓
Mind in Bexley and East Kent	✓	✓	Sacro	✓	✓
Mind in West Essex	✓	✓	Sale Sharks Foundation		✓
MISSION MOTORSPORT	✓	✓	Salford Red Devils Foundation		✓
Mode Rehabilitation		✓	Saviours Simul CIC		
Mole Valley Veterans' Hub	✓		(in partnership with the Zoological Society of London)	✓	✓
Morecambe FC Community Sports	✓	✓	Schomberg Society Kilkeel Ltd		✓
Motherwell & Wishaw Citizens Advice	✓		Scotty's Little Soldiers	✓	✓
Music in Hospitals & Care	✓		Service Dogs UK		✓
National Army Museum	✓		Shared Parenting Scotland		✓
National Day Nurseries Association	✓	✓	Small Woods Association	✓	
National Gulf Veterans & Families Association		✓			
Never Such Innocence		✓			

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

10. Grants awarded (continued)

Organisation name	2025	2024	Organisation name	2025	2024
Smart Savings South West CIC	✓		The Mary How Trust for cancer prevention	✓	
SMARTT Veterans CIC	✓		The Matthew Project	✓	
Soldiers Arts Academy	✓	✓	The Scar Free Foundation	✓	
Soldiers of Oxfordshire Trust		✓	The Somme Nursing Home	✓	
South Shields Surf CIC		✓	The Veterans Charity		✓
Somerset Activity & Sports Partnership	✓		The VC Gallery	✓	
Somerset NHS Charity (in partnership with DMWS)	✓		The Veterans Community & Enterprise Centre (Newton Aycliffe) CIC	✓	
South West Scotland RnR	✓		The Veterans Hub Weymouth & Portland CIC		✓
Special Boat Service Association		✓	The Viking Boat Company CIC		✓
Spinal Injuries Association	✓		The Warrior Programme	✓	✓
Spirit of Normandy Trust		✓	The White Ensign Association	✓	
St John & Red Cross Defence Medical Welfare Service	✓	✓	Theatre Royal Plymouth	✓	
Stand Easy Military Support	✓		Think Forward CIC	✓	
Standing Tall Foundation	✓		Tiger Trust	✓	
Step Together Volunteering	✓		Tom Harrison House	✓	✓
Stepway CIO	✓	✓	Trafford Veterans	✓	✓
Stockport County Community Trust	✓	✓	Tross Gynall Plant (TGP Cymru)	✓	
Style for Soldiers	✓	✓	Turn to Starboard	✓	
Suffolk Family Carers	✓	✓	UK Veterans Hearing Foundation		✓
Suffolk Mind	✓		Ulysses Trust	✓	✓
Supporting Wounded Veterans	✓	✓	University Hospitals Birmingham Charity	✓	✓
Taxi charity for military veterans	✓		University of Winchester (SciP Alliance/Service Children's Progression Alliance)	✓	
Team Endeavour Racing 2023 (UK) CIC	✓	✓	UNTOLD: The Museum Ltd	✓	
Team Endeavour Wheelchair Rugby Club		✓	Valley Veterans	✓	
The Billy Project CIC	✓		Valkyrie Wilderness Workshops CIC	✓	
The Block, Armed Forces Foundation CIO	✓	✓	Vernon Place Community Hub	✓	
The British Limbless Ex-Service Men's Association (Blesma)	✓		Veterans at Ease Ltd	✓	
The Bolton Guild of Help	✓		Veterans Contact Point	✓	
The Bridge for Heroes	✓	✓	Veterans Chaplaincy Scotland	✓	✓
The British Forces Foundation		✓	Veterans Hub Londonderry (CIC)	✓	
The Cart Shed Charity		✓	Veterans Community Network	✓	
The Contact Group		✓	Veterans Community Support	✓	
The Ely Centre	✓	✓	Veterans Growth	✓	✓
The Football Rugby League	✓		Veterans in Action	✓	
The Gwennili Trust	✓	✓	Veterans in Crisis CIC	✓	✓
The Icarus Charity	✓	✓	Veterans in Sefton	✓	✓
The Comedy School Ltd	✓		Veterans into Logistics	✓	✓
The Leeds United Foundation		✓	Veterans Living History Museum CIC	✓	✓
The David Ellis Charity	✓		Veterans Outdoors		✓
The Maverick Survival School	✓		Veterans Outreach Support		✓
The Military Wives Choir Foundation	✓	✓	Veterans Skills Academy		✓
The Old Bank Wellbeing Trust	✓	✓	Veterans Tribe CIC		✓
The Open University	✓	✓	Veterans Tribe Scotland CIC	✓	
The Orchestra of the Swan	✓		Voluntary Action Swindon		✓
The Ripple Pond	✓	✓	Veterans Volunteer Service	✓	
The Royal Alfred Seafarers' Society		✓	Walking With The Wounded	✓	✓
The Royal College of Psychiatrists	✓		War Widows Association	✓	✓
The M M National Gulf Veterans & Families Benevolent Association	✓		Wee Country Veterans & Supporters Group	✓	
The Royal Tank Regiment Association		✓	Waterloo Uncovered	✓	✓
The Sir Oswald Stoll Foundation	✓		Who Dares Cares		✓
			Wigan Athletic Community Trust	✓	
			Wings for Warriors		✓

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

10. Grants awarded (continued)

Organisation name	2025	2024
Withernsea Armed Forces Veterans Breakfast Club		✓
Woodland Xperiences	✓	✓
Woody's Lodge		✓
WRAC Association/FVTP	✓	
Your North Veteran Support CIC	✓	

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

11. Trustees

Trustees received £nil remuneration during the year (2024: £nil). Trustees were reimbursed expenses of £9,977 (2024: £10,549), which are predominantly associated with attendance at quarterly board meetings and also committee meetings. There was £226 (2024: £nil) outstanding at the year end.

12. Tangible Assets

	Office Equipment £'000
Cost	
At 1 July 2024	14
Additions	8
Disposals	(1)
At 30 June 2025	21
Depreciation	
At 1 July 2024	5
Charge in year	5
Disposals	-
At 30 June 2025	10
Net book value at 30 June 2025	11
Net book value at 30 June 2024	8

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

13. Intangible Assets

	Software and Website Design £'000	Trademarks £'000	Total £'000
Cost			
At 1 July 2024	39	32	71
Additions	6	-	6
	<u>45</u>	<u>32</u>	<u>77</u>
At 30 June 2025			
Amortisation			
At 1 July 2024	28	8	36
Charge in year	6	3	9
	<u>34</u>	<u>11</u>	<u>45</u>
At 30 June 2025			
Net book value at 30 June 2025	<u>11</u>	<u>21</u>	<u>32</u>
<i>Net book value at 30 June 2024</i>	<u>11</u>	<u>24</u>	<u>35</u>

14. Debtors

	2025 £'000	2024 £'000
Other debtors	1	1
Prepayments	175	134
	<u>176</u>	<u>135</u>

15. Cash and cash equivalents

	2025 £'000	2024 £'000
Cash at bank and in hand	<u>6,886</u>	<u>4,116</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

16. Creditors: Amounts due within 1 year	2025 £'000	2024 £'000
Trade creditors	425	26
Accruals and deferred income	159	395
Payroll – staff holiday accrual	8	
Grants committed	3,503	1,489
	<u>4,095</u>	<u>1,910</u>

Grants committed are grants awarded but not yet paid of £3,503,287 (2024: £1,489,065). These are expected to be paid within the year to 30 June 2026 and will be funded by the charitable company's unrestricted funds.

Reconciliation of Deferred Income

	2025 £'000	2024 £'000
Opening balance	2	2
Released in year	(3)	(4)
Deferred in year	2	4
Closing balance	<u>1</u>	<u>2</u>

17. Creditors: Amounts due in over 1 year	2025 £'000	2024 £'000
Grants committed	<u>1,678</u>	<u>545</u>

The above grants committed relate to grants awarded over multiple years. These are expected to be paid after 30 June 2026, with £1,431,070 due in the year to 30 June 2027 and £246,475 in the year ending 30 June 2028.

18. Liability of members

The charitable company is limited by guarantee and has no share capital. The liability of each Member in the event of a winding-up is limited to £1. As at 30 June 2025, there were 5 Members.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

19. Funds

	Fund Balance Brought Forward £'000	Incoming resources £'000	Outgoing resources £'000	Transfers £'000	Balance at 30 June 2025 £'000
Unrestricted funds					
General	156	17,294	(16,808)	(442)	200
Operational reserve	216	-	-	242	458
Risk reserve	200	-	-	200	400
Lottery prize reserve	267	-	-	-	267
Designated Major Grant reserve	1,000	-	(1,000)	-	-
Restricted funds	-	29	(22)	-	7
	1,839	17,323	(17,830)	-	1,332

The operational and risk reserves are held according to our reserves policy as outlined in our Financial Review above. During the year ending 30th June 2024, the Board of Trustees agreed to hold £1,000,000 in a designated fund intended to be awarded as Major Grants. These awards were made and the fund fully depleted during 2024-5.

The restricted funds held at year end represents income from our Operation Lifeline donations campaign, which raises funds to help address mental health issues in the armed forces community. During December 2024 we ran a homelessness donations campaign, which raised £21,945, all of which was treated as restricted income and paid out in grants to organisations working to alleviate homelessness.

Funds

	Fund Balance Brought Forward £'000	Incoming resources £'000	Outgoing resources £'000	Transfers £'000	Balance at 30 June 2024 (reclassified) £'000
Unrestricted funds					
General	195	13,719	(12,564)	(1,194)	156
Operational reserve	100			116	216
Risk reserve	200				200
Lottery prize reserve	189			78	267
Designated Major Grant Reserve	-			1,000	1,000
Restricted funds	-	-	-	-	-
	684	13,719	(12,564)	-	1,839

The Board of Trustees has agreed to hold £1,000,000 in a designated fund which is intended to be awarded as Major Grants. This is noted above as part of unrestricted reserves.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

20. Analysis of net assets between funds

	Unrestricted Funds £'000	Restricted Funds £'000	Total 2025 £'000	Total 2024 £'000
Fund balances at 30 June 2025 are represented by:				
Tangible fixed assets	11	-	11	8
Intangible fixed assets	32	-	32	35
Current assets	7,055	7	7,062	4,251
Current liabilities	(4,095)	-	(4,095)	(1,910)
Non-current liabilities	(1,678)	-	(1,678)	(545)
Total net assets	1,325	7	1,332	1,839

21. Related parties

The Veterans' Foundation made grants in the year to two charities which involve related parties, as follows:-

1. One grant of £50,000 (2024 – one grant of £30,000) was awarded to Heropreneurs, Charity Registration No. 1136671, in the year. The grant is payable in two instalments, with £25,000 being outstanding at 30 June 2025 (2024: £nil).

Two Trustees of the charity were also Trustees of Heropreneurs until August 2024. Neither receive remuneration for their services nor do they vote on proposals to provide grants to Heropreneurs.

Heropreneurs (<https://heropreneurs.co.uk>) is a successful charity founded in 2009 to help military veterans, and their dependants, create their own businesses. People leaving the Armed Forces that wish to create their own businesses may lack the necessary commercial skills and experience, as well as the networks that are essential to creating a successful business. Heropreneurs seeks to provide essential help in these areas, helping able-bodied veterans as well as those that have suffered physical or mental injuries during their service in the Armed Forces.

2. Two grants totalling £80,000, and a further grant of £170,000 (2024: one grant of £80,000) were awarded to AF&V Launchpad Limited ("Launchpad"), Charity Registration No. 1153185, in the year. Of the first two grants, two instalments were paid in the year, with an outstanding balance of £25,000 due to be paid in October 2025. The third grant was outstanding at 30th June 2025, but fully paid in July 2025. No amounts were outstanding at 30 June 2024.

The CEO of the Veterans' Foundation at the time of the first two of these grant awards was also CEO of Launchpad for which he received remuneration until his resignation as CEO of Launchpad on 1st August 2024. The CEO does not vote at meetings of the Board of Trustees.

Launchpad (<https://www.veteranslaunchpad.org.uk>) provides accommodation and other support to mainly homeless veterans in Liverpool and Newcastle upon Tyne and Durham. Once accommodated, Launchpad works with each of the 101 or so residents to stabilise their lives, then to carry out interventions that get them to independent living and where possible, employment, within

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

approximately 2 years. Residents' challenges include complex issues such as: homelessness, poverty, unemployment, imprisonment, addictions, physical and mental health, family welfare.

22. Commitments under Operating Leases	2025	2024
	£'000	£'000
	Office	Office
< 1 year	1	1

Lease payments made in the year amounted to £9,720 (2024: £9,720).

23. Prior Year Statement of Financial Activities

		2024	2024	2024	2023
		Unrestricted	Restricted	Total	Total
		Funds	Funds	Funds	Funds
		<i>(reclassified)</i>		<i>(reclassified)</i>	<i>(reclassified)</i>
	Note	£'000	£'000	£'000	£'000
Income from:					
Donations and legacies	4	211	-	211	111
Charitable activities	5	-	-	-	-
Income from other trading activities	5	13,436		13,436	10,482
Investment income	6	72	-	72	27
Total income		13,719	-	13,719	10,620
Expenditure on:					
Raising funds	8	(6,573)	-	(6,573)	(5,195)
Charitable activities	8	(5,991)	-	(5,991)	(5,259)
Total expenditure		(12,564)	-	(12,564)	(10,454)
Net income and movement in funds		1,155	-	1,155	166
Reconciliation of funds:					
Total funds brought forward		684	-	684	518
Total funds carried forward		1,839	-	1,839	684

THE VETERANS' FOUNDATION

England & Wales - Charity number 1166953

Accounts

THE VETERANS' FOUNDATION

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2024

COMPANY REGISTRATION NUMBER: 10099309

CHARITY COMMISSION NUMBER: 1166953

OSCR CHARITY NUMBER: SC046571

THE VETERANS' FOUNDATION

**TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

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THE VETERANS' FOUNDATION

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

REFERENCE AND ADMINISTRATIVE DETAILS

Trustees (Directors for company law purposes)

P. Mountford, MBE, FCA (Chair)

B. Walker, MA, ED, FRICS (resigned 30th June 2024)

G.R. Brewer (Retired 10th January 2025)

S.A. Banks-Cooper, FCMA

G.G. Cartwright MA, CA

N.A. Murdoch MBE, CMgr, CCMI, FRSA (Resigned 1st March 2025)

A.M.B Anderson

M.A. Pedder

CEO

Major General D.A.H. Shaw CBE, FCIPD (Resigned 20th February 2025)

Interim COO and deputy CEO

S.L. Atherstone MBA, FCCA (Appointed 4th February 2025)

Registered office

C/o Weightmans LLP

1 St James' Gate

Newcastle, NE1 4AD

Correspondence address

Thistle Court

1-2 Thistle Street

Edinburgh, EH2 1DD

Independent Auditor

Saffery LLP

Level 4, 9 Haymarket Square,

Edinburgh, EH3 8RY

Bankers

The Co-operative Bank

1 Balloon Street

Manchester, M60 4EP

Solicitors

Weightmans (Corporate)

100 Old Hall Street

Liverpool, L3 9QJ

Poppleston Allen (Gambling, Licensing and Regulatory)

37 Stoney Street

Nottingham, NG1 1LS

Company Registration Number: 10099309

Charity Commission Charity Number: 1166953

OSCR Charity Number: SC046571

Chairman's Statement

It gives me great pleasure to report that the Veterans' Foundation (VF) has been able to award more grants than any year before and thus help even more members of the Armed Forces community who were in need over the last year. Our income has grown by 29%, an excellent achievement in the current economic environment. We have awarded 206 grants amounting to £5.7m in 2023-2024 and have another £1m earmarked for grants, giving a total of £6.7m being awarded or designated, compared to a total of £5m in the previous year. This income has mainly been generated through the Veterans' Lottery (VL) but also, increasingly, through donations. We are immensely grateful to members of the public for their continuing support; we really couldn't do this without them.

While most people leaving the Services make the transition to civilian life smoothly, some have difficulty and the VF's grants enable charities and charitable organisations to help their beneficiaries to overcome hurdles and live a better quality of life. Furthermore, serving families and dependants also encounter hurdles that non-service people don't experience, so the VF is keen to support them too. The grant funding goes to charities and charitable organisations to help people who have suffered during and after service, including ill-health, poor mental health, homelessness, poverty, loss of parents, age-related issues, addiction, family separation and educational issues.

Our marketing campaigns continue to produce on social media very honest and moving personal stories of veterans who have gone through life-changing experiences frequently, but not only, as a result of their service for the country. Those at the VF feel highly motivated to help them and the hundreds of other veterans who need a little support; having been supported, they frequently go on and make a real success of their lives.

We are delighted to say that some innovative organisations have gone on to develop and grow with the help of VF funding, for instance Edinburgh Napier University Centre for Military Research Education and Public Engagement, Fares for Free, and Reading Force. We purposely provide some organisations with repeat grants and we do sometimes cover necessary overheads. The VF's good reputation relies to an extent on us making sure that we support organisations with our grants who are themselves well-governed and who are doing good; we continue to develop and refine our due diligence to make sure the money provided by members of the public is used effectively.

We have grown our online capability to attract subscribers to the VL and are gradually expanding the Direct Selling capability; you may see VF-liveried staff in motorway service stations, shopping complexes, and at events throughout the UK.

In addition, we are growing our other fundraising capabilities through online donation campaigns, the Memorial Wall, and by encouraging volunteers to fundraise for the VF. We are building a portfolio of corporate donors and this year we are very grateful to be working with the Defence Infrastructure Organisation (DIO).

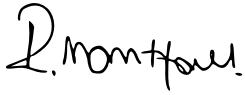
We collaborate with a variety of organisations to ensure our funding decisions are sensible – neither conflicting with, nor duplicating unnecessarily, other funders' decisions. We also take note of Government priorities for veterans, particularly the actions stemming from the Strategy for our Veterans. We continue to liaise with the likes of the Office for Veterans Affairs (OVA) and the Confederation of Service Charities (Cobseo).

At the time of writing, our founding CEO, David Shaw, has chosen to move on from the VF and we thank him for his vision and 9 years of service to the Organisation. He has been ably supported by a

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2024

professional staff team, who manage hundreds of bids for grants each year, accounting for large sums of money, and they are growing our non-VL fundraising capability; I thank them for their dedication and cheerfulness. Trustees are already in the process of looking for David's successor to continue the VF journey. We also have a supportive Board of Trustees who guide the VF strategically and whose time and effort, entirely unpaid, is greatly appreciated.

A handwritten signature in black ink, appearing to read 'P. Mountford'.

Peter Mountford MBE, FCA
Chairman

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2024

Annual Report of the Trustees

OBJECTIVES

Our charitable objectives are as follows:

- To assist people who are serving or who have served in the British Armed Forces, including UK merchant seafaring veterans, and their dependants by advancing any lawful charitable purposes at the discretion of the Trustees; and
- In particular, but not exclusively, to make grants to other charities who assist serving and former members of the Armed Forces and their dependants who are in need.

ACTIVITIES

Grant-Giving

Our main aim is to maximise the amount of funds available for grant-giving and ultimately for our beneficiaries. All surplus funds from fundraising activities, with the exception of a relatively small amount held according to the VF's reserves policy, are distributed as grants or held as reserves designated for future grant awards. The ultimate beneficiaries of the grants include serving or retired members of the Armed Forces and their immediate dependants; this includes those who served in the Royal Navy, Royal Air Force, Army and Royal Marines as well as qualifying merchant seafarers (for instance, those who served during the Falklands War of 1982).

The Veterans' Lottery (VL)

The VL, which was established in 2016, continued to grow well during the year and it remains our main source of income. The VL gives members of the public the opportunity to support the charity, to become part of the VL community, and to win a cash prize.

To date, growth of the VL has been achieved mainly through social media marketing, which continues to be the most important route to market. Investment continues to be made in Direct Sales, using Face-to-Face (F2F) and Door-to-Door (D2D) marketing methods. Direct Sales now account for 21% of all players, up from 18% last year and 12% two years ago.

Other Fundraising activities

We receive donations through our website payment system, other online fundraising platforms and from corporates or via legacies. We launched the Memorial Wall (MW) on our website in 2021 and it continues to grow, making it an important online memorial. MW is a platform through which members of the public can post images and narratives of deceased veterans (either friends or family) as well as make a donation to the VF if they wish.

Public benefit

Trustees always consider the Charity Commission guidance on public benefit when planning future activities, setting grant-making policies, and then making grants.

Grants have been made to many frontline charities and charitable organisations that deliver necessary support to members of the Armed Forces' community who are in need, aligning with the VF's objects.

During the year, the Trustees awarded 206 (2023: 230) grants amounting to £5.7m (2023: £5.0m) to 175 (2023: 186) different organisations, mostly registered charities or CICs (but only those limited by guarantee), and 1 individual. The VF ensures the grants not only provide benefit to those in need but also, where possible, maximise benefit by facilitating collaboration amongst grantees and other organisations within the Third Sector that are supporting the Armed Forces' community.

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2024

Grant recipients are listed in the Notes to the Accounts (Note 9). Together, they are tackling the following needs facing our beneficiaries:

	Grants Awarded 2024		Grants Awarded 2023	
Support provided to the Armed Forces Community	£'000	No.	£'000	No.
Health & Wellbeing – Support to reduce isolation/loneliness through community/relationships and by hosting events/activities	1,997	87	1,536	75
Health & Wellbeing – Support through peer/professional outreach services (e.g. community hubs, drop-ins, advice services, etc.)	1,407	46	385	21
Family & Carers Welfare and Wellbeing and related support	554	17	310	12
Employment/Education and related support	487	13	440	20
Housing/Homelessness and related support	376	11	414	20
Health and Wellbeing – Support with mental and physical health challenges**	367	13	1,423	65
Mental Health and Addiction counselling support	260	8	352	10
Support for other aspects of service life***	278	11	127	7
Total (gross awards)□	5,726	206	4,987	230

* Includes multiple grants paid to single grantees.

** Includes grants for medical welfare support, Adaptive support, disability, and related support.

*** Includes grants for other impact categories not identified separately including support for Research; Education, Conservation and Remembrance; and with the Justice System.

□ This is the gross total awarded. Net of designated (£1m), withdrawn and returned grants, the total awarded was £5,686k.

Grant-Making Policy

The VF raises funds to provide grants to organisations that are providing help to those in the Armed Forces community who are in need. The needs that the VF's grants help vary enormously and in many cases the beneficiaries experience complex needs. The grants address homelessness, unemployment, loneliness, ill-health and poor mental health, the consequences of being orphaned, limbless, poverty, debt and addiction to name a few.

Significant due diligence is conducted on grant applicants and grantees are chosen according to a variety of qualities, including the standard of their governance, the needs being addressed, cost per head to deliver the benefit they provide, wealth of the organisations and duplication of the service provided. Grants vary in size, from hundreds of pounds up to £200k provided within one year. While many of the grants are tackling beneficiaries' needs directly, others, or part of the grants, sustain the operation of grantee organisations. Grants are provided under strict Terms and Conditions and are reported on during and/or at the end of the delivery period.

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2024

ACHIEVEMENTS AND PERFORMANCE

During the year the number of VL subscribers grew from around 100k in June 2023 to just over 122k in June 2024. As a result, by June 2024 the VL was generating gross income of more than £1.2m a month before costs.

The success and continued growth of the VL has allowed us to award £5.7m in grants in the year ended 30 June 2024 and designate a further £1m for grant awards in 2024-5, giving a total of £6.7m being awarded or designated. This compares with £5m in total in the year ended 30 June 2023.

Donation and interest income is up on last year at £283k (2023: £138k). General donations from the public have increased and we continue to develop our strategies for increasing donations across all sources.

The following table provides details of the income and costs of the VL, and the VF's other activities.

	2024 £'000	2023 £'000
The VL:		
Lottery income	13,436	10,482
Prizes paid out	(487)	(306)
External lottery management	(1,547)	(1,284)
Other lottery operating costs	(56)	(46)
Surplus from the VL before marketing/advertising costs	11,346	8,846
External lottery manager marketing services	(1,327)	(1,175)
Direct sales activities	(1,426)	(974)
Social media advertising	(1,597)	(1,322)
Surplus from the VL after marketing/advertising costs	6,996	5,375
Other income and costs relating to charitable operations are as follows:		
Income from donations and other investment income	283	138
Will writing services	(26)	(19)
Other fundraising costs	(97)	(54)
Head office costs	(315)	(287)
Grants paid to charities/good causes ¹	(5,686)	(4,987)
Remaining surplus retained in reserves²	1,155	166

¹ Section 99 of the Gambling Act 2005 requires that at least 20 percent of the proceeds from a lottery must be applied to the purpose for which the promoting society is conducted. After adjusting for other income, for year ending 30 June 2024 the grants paid to charities and good causes were 42% of lottery proceeds. The grants paid figure here is the expense recognised in our accounts net of grant returns and withdrawals. Gross awards for the year were £5,726k.

² £1m of this surplus has been designated by Trustees for grant awards during 2024-5. The total amount of grants paid, together with the sum designated to be paid by the Trustees, therefore represents 50% of lottery proceeds.

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2024

FINANCIAL REVIEW

Financial position

The surplus reported for the year is £1,155k (2023: £166k), after awarding grants of £5,686k (2023: £4,987k). A further £1m of this surplus has been designated by Trustees for grant awards during 2024-5.

Cash at bank of £4,116k (2023: £1,942k) represents the majority of the charity assets. Cash represents funds held in reserves plus amounts held to satisfy creditors. The creditors balance includes grants committed and not yet paid of £2,034k (2023: £1,051k), including future instalments of multi-year grants.

A significant proportion of the cash is held within a cash deposit platform, where practical. This allows the funds to be spread across several banking institutions to maximise the Financial Services Compensation Scheme (FSCS) protection while also earning interest.

Reserves Policy

Total reserves at 30 June 2024 are £1,839k and represent three months' worth of operating costs amounting to £216k (2023: £100k), three months of lottery prizes and rollovers amounting to £267k (2023: £189k) and a further £200k (2023: £200k) to cover any potential risks in the event of a change of circumstances affecting the VL. The remaining £1,156k (2023: £195k) is expected to be allocated to grants in the year ending 30 June 2025. Of this amount, £1m has been designated by Trustees to be awarded as part of the Major Grants programme launched during the 2023-24 financial year.

All the reserves are unrestricted. The VF's Reserves policy is reviewed every six months.

Risk management

Trustees place considerable importance on compliance with charity, gambling legislation and other legislation and regulations. The Board examines all risks annually and new risks or significant changes in risk at every quarterly meeting and it reviews policies at regular intervals to ensure risks are mitigated. Risks are considered by likelihood and severity. Cash levels are monitored to ensure that sufficient funds are available.

All risks documented in the risk register have been mitigated to an acceptable level by internal control systems, insurance cover and other factors as appropriate.

The principal risks associated with the VF's major source of income, the VL, are:

- The main route to market, online subscriptions to the VL, becomes uneconomic or unusable. This risk is being mitigated through the diversification of the VF's routes to market.
- Regulatory or legislative changes affecting the VF's ability to run the VL or recruit new players. The VF works with third-party experts to become aware of any change, to remain up to date and to be compliant.
- Cyber threats or other IT systems' failure. Expert-recommended precautions and defences are used to mitigate these risks.

Post Year End

In November 2024 both the COO and the CEO resigned their positions, with 3 month notice periods. Trustees, recognising the risk this represents to the Organisation, appointed an interim COO & Deputy CEO to take a handover from the outgoing CEO and lead the Organisation from February 2025. Trustees have commenced recruitment for an incoming CEO, with a selection process to complete in April 2025.

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2024

STRUCTURE, GOVERNANCE AND MANAGEMENT

The VF has Articles of Association which establish the objects and powers of the charitable company and is governed under its Articles of Association of 16 February 2016, as subsequently amended on 1 October 2019 and on 10 January 2022.

The VF is a charitable company limited by guarantee and not having share capital, with registration number 10099309. It is recognised as a charity for tax purposes by HMRC and is registered with the Charity Commission under charity number 1166953 and the Office of the Scottish Charity Regulator (OSCR) under charity number SC046571.

The VF is governed by its Board of Trustees. A list of Trustees who served during the year and up to the date of the signing of the report is on Page 1.

The Trustees meet on a quarterly basis to consider items such as achievements, partnering arrangements, risks, regulations and finances, as well as to confirm the allocation of grants. They occasionally consider matters out of committee. Board Meetings are usually held at or close to the VF's office in Edinburgh.

The VF recruits its Trustees after advertising, by word of mouth or invitation, using appropriate procedures to ensure it has the breadth of experience among the Trustees to suit the requirements of the VF. New Trustees can be appointed following decisions by the extant Trustees, who are the only Members of the VF, at Board Meetings.

Having been appointed, new Trustees are briefed by the Chair and CEO, as well as other staff, as necessary, on policies and procedures used by the VF. They are provided with relevant documentation and directed to useful sites such as those hosted by the Charity Commission, OSCR and NVCO.

As at the 30 June 2024, the VF has two standing committees and as required, an Appointments' Committee. The standing committees operate as follows:

Audit & Finance Committee (AFC):

The AFC takes delegated responsibility on behalf of the Board for ensuring that there is a framework for accountability and for reviewing all systems and methods of control, both financial and otherwise. The AFC consists of a minimum of two Trustees including a Chair appointed by the Board. The main duties of the AFC include: -

- Recommend to the Board a framework of effective audit coverage.
- Advise the Board on the minimum and optimum level of internal and external audit arrangements.
- Monitor internal and external audit reviews and to advise the Board accordingly.
- Ensure effectiveness of internal financial controls and financial risk management arrangements.
- To investigate on behalf of the board any financial or administrative matter that may put the VF at financial risk.

Grants Sub-Committee:

The Grants Sub-Committee takes delegated responsibility on behalf of the Board for ensuring that there is an effective grant-giving process, ensuring the charity is complying with all aspects of the law, relevant regulations and good practice. The Grants Sub-Committee ("GSC") consists of a minimum of three Trustees, including a Chair appointed by the Board. At least one of the CEO or Grants Managers must attend all the meetings. The main duties of the GSC include: -

- Establish the grants policy.
- Approve the process for grantees submitting grant bid.
- Approve the process for grant approval.

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ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2024

- Approve grant applications.
- Agree reporting mechanism for grantees.
- Report to the Board for final approval of grants at quarterly Board Meeting.

Executive team

In the period under review the Executive Team consisted of the CEO and the COO. Subsequent to the year end, both CEO and COO resigned their positions. At the time of writing, the executive team consists of the joint interim COO & deputy CEO and a further ten staff members working within grants management, finance and fundraising.

Executive responsibilities

In the period under review, the Executive, supported by the rest of the team, conducted the day-to-day business of the VF, working under strategic objectives agreed with the Trustees. This includes implementing the VF's key policies on fundraising, managing the grants programme, liaising with grantee organisations and other stakeholders, managing the VF's reputation, as well as overseeing contractors and other partner organisations. This process is currently lead by the interim COO & deputy CEO

During the year under review, the Board had delegated responsibility for awarding grants of up to £20k to the CEO, subject to certain controls (including that in total they shall not exceed 20% of all grants awarded in any one financial year). This has spread the peak approval period and enabled prompt processing of bids while maintaining the same level of due diligence checks (including visiting a sample of the grantees' premises). The GSC and Board is briefed on all delegated grants at quarterly Board Meetings. This delegation currently lies with the interim COO & deputy CEO.

The Trustees devolve responsibility for preparing management accounts, financial budgets and forecasts to the executive team. The Trustees review the financial performance, including comparison to forecasts or budgets at their quarterly Board Meetings. Annual forecasts and budgets are reviewed by the Trustees each year at the June Board Meeting.

Executive and staff remuneration

The Trustees approve salaries for all staff. An annual remuneration review is undertaken in March and covers benchmarking, social and economic conditions and the financial ability of the VF to absorb any changes. Trustees debate the review before approving changes to remuneration.

Relationships with external organisations

The interim COO works closely with the external lottery manager and the supplier of lottery direct selling services. As part of their service, these suppliers provide weekly reports which include relevant statistics and other information relating to the VL. Key points from the reports are discussed with the Board of Trustees on a regular basis.

Independent Auditor

During the year Saffery LLP was reappointed as auditor.

Wider Network

The VF is a member of Cobseo, Veterans Scotland and the Lotteries Council. It is registered with the Charity Commission, OSCR, the Gambling Commission, the Fundraising Regulator and the Information Commissioner and follows the guidance and regulation of these organisations.

PLANS FOR FUTURE PERIODS

Strategy and Plans

The Purpose of the Veterans' Foundation is to provide grants to charitable organisations, within the

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2024

armed forces community, to help them achieve their social outcomes and improve their effectiveness and governance. We promote and highlight our activities to enhance the awareness of the VF and our purpose, and to influence the armed forces community for the better.

Statement of Trustees' responsibilities

Charity law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that year. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the relevant Charities Statement of Recommended Practice;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue to operate.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to the auditor

To the knowledge and belief of each of the persons who are Trustees at the time this report is approved:

- a) so far as each Trustee is aware there is no relevant information of which the charitable company's auditor is unaware; and
- b) the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the charitable company's auditor is aware of the information.

Auditor

Saffery LLP will be proposed for re-appointment in accordance with Section 485 of the Companies Act 2006.

For and on behalf of the Trustees on 24 March 2025



Peter Mountford MBE, FCA
Chairman

THE VETERANS' FOUNDATION

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION FOR THE YEAR ENDED 30 JUNE 2024

Independent Auditor's Report to the Members and Trustees

Opinion

We have audited the financial statements of The Veterans' Foundation (the 'charitable company') for the year ended 30 June 2024 which comprise Statement of Financial Activities (incorporating the Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the charitable company's state of affairs as at 30 June 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION FOR THE YEAR ENDED 30 JUNE 2024

misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact.

We have nothing to report in this regard.

Other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report which includes the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report which includes the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' Annual Report.

Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement set out on page 12, the trustees (who are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditors under the Companies Act 2006 and under the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION FOR THE YEAR ENDED 30 JUNE 2024

arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Identifying and assessing risks related to irregularities:

We assessed the susceptibility of the charitable company's financial statements to material misstatement and how fraud might occur, including through discussions with the trustees, discussions within our audit team planning meeting, updating our record of internal controls and ensuring these controls operated as intended. We evaluated possible incentives and opportunities for fraudulent manipulation of the financial statements. We identified laws and regulations that are of significance in the context of the charitable company by discussions with trustees and updating our understanding of the sector in which the charitable company operates.

Laws and regulations of direct significance in the context of the charitable company include The Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and guidance issued by the Charity Commission for England and Wales, the Office of the Scottish Charity Regulator and the Gambling Commission.

Audit response to risks identified:

We considered the extent of compliance with these laws and regulations as part of our audit procedures on the related financial statement items including a review of financial statement disclosures. We reviewed the charitable company's records of breaches of laws and regulations, minutes of meetings and correspondence with relevant authorities to identify potential material misstatements arising. We discussed the charitable company's policies and procedures for compliance with laws and regulations with members of management responsible for compliance.

During the planning meeting with the audit team, the engagement partner drew attention to the key areas which might involve non-compliance with laws and regulations or fraud. We enquired of management whether they were aware of any instances of non-compliance with laws and regulations or knowledge of any actual, suspected or alleged fraud. We addressed the risk of fraud through management override of controls by testing the appropriateness of journal entries and identifying any significant transactions that were unusual or outside the normal course of business. We assessed whether judgements made in making accounting estimates gave rise to a possible indication of management bias. At the completion stage of the audit, the engagement partner's review included ensuring that the team had approached their work with appropriate professional scepticism and thus the capacity to identify non-compliance with laws and regulations and fraud.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION FOR THE YEAR ENDED 30 JUNE 2024

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members and trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Kenneth McDowell (Senior Statutory Auditor)
for and on behalf of Saffery LLP

Statutory Auditors
Level 4, 9 Haymarket Square,
Edinburgh, EH3 8RY
Date: 26 March 2025

Saffery LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

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STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 30 JUNE 2024

		2024	2024	2024	2023
		Unrestricted	Restricted	Total	Total
		Funds	Funds	Funds	Funds
	Note	£'000	£'000	£'000	£'000
Income from:					
Donations and legacies	4	211	-	211	111
Charitable activities	5	13,436	-	13,436	10,482
Investment income	4	72	-	72	27
Total income		<u>13,719</u>	<u>-</u>	<u>13,719</u>	<u>10,620</u>
Expenditure on:					
Raising funds	7	(6,573)	-	(6,573)	(5,195)
Charitable activities	7	(5,991)	-	(5,991)	(5,259)
Total expenditure		<u>(12,564)</u>	<u>-</u>	<u>(12,564)</u>	<u>(10,454)</u>
Net income and movement in funds		1,155	-	1,155	166
Reconciliation of funds:					
Total funds brought forward		684	-	684	518
Total funds carried forward		<u>1,839</u>	<u>-</u>	<u>1,839</u>	<u>684</u>

The Statement of Financial Activities includes all gains and losses in the year.

All results relate to continued activities.

The notes form part of these financial statements.

THE VETERANS' FOUNDATION

BALANCE SHEET AS AT 30 JUNE 2024

	Note	2024 £'000	2023 £'000
Fixed assets			
Tangible assets	11	8	5
Intangible assets	12	35	28
		<u>43</u>	<u>33</u>
Current assets			
Debtors	13	135	98
Cash and cash equivalents	14	4,116	1,942
		<u>4,251</u>	<u>2,040</u>
Creditors: amounts falling due within one year	15	(1,910)	(1,337)
Net current assets		<u>2,341</u>	<u>703</u>
Total assets less current liabilities		2,384	736
Creditors: amounts fully due in more than one year	16	(545)	(52)
Net assets		<u><u>1,839</u></u>	<u><u>684</u></u>
Funds			
Unrestricted funds: General	18	839	684
Unrestricted funds: Designated	18	1,000	-
Restricted funds	18	-	-
		<u><u>1,839</u></u>	<u><u>684</u></u>

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of the financial statements. These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The Financial Statements were authorised for issue by the Trustees on 24 March 2025 and signed on their behalf by:



Peter Mountford MBE, FCA (Chair)

Company Registration Number 10099309

The notes form part of these financial statements.

	2024 £'000	2023 £'000
Cash flows from operating activities		
Net income for the year	1,155	166
Amortisation of intangible assets	7	12
Depreciation of tangible assets	3	1
Increase in debtors	(37)	(84)
Increase in creditors	1,067	224
Interest received	(72)	(27)
Net cash generated from operating activities	2,123	292
Cash flows from investing activities		
Purchase of tangible fixed assets	(7)	(3)
Purchase of intangible fixed assets	(14)	(5)
Net cash (used in) investing activities	(21)	(8)
Cash flows from financing activities		
Interest received	72	27
Net cash generated in financing activities	72	27
Net increase in cash and cash equivalents	2,174	311
Cash and cash equivalents at 1 July	1,942	1,631
Cash and cash equivalents at 30 June	4,116	1,942

(i) Analysis of changes in net debt

	At 1 July 2023 £'000	Cash flows £'000	Other non- cash changes £'000	At 30 June 2024 £'000
Cash and cash equivalents				
Cash	1,942	2,174	-	4,116
	<u>1,942</u>	<u>2,174</u>	<u>-</u>	<u>4,116</u>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

1. General information

These Financial Statements are presented in pounds sterling (GBP) as that is the currency in which the charitable company's transactions are denominated. These Financial Statements are of The Veterans' Foundation only and cover the year ended 30 June 2024.

The principal activity of The Veterans' Foundation is to make grants to charities which help veterans in need.

The Veterans' Foundation is a private charitable company limited by guarantee, incorporated in the United Kingdom and registered in England and Wales. It is recognised as a charity for tax purposes by HMRC and registered with the Office of the Scottish Charity Regulator (OSCR) under charity number SC046571 and with The Charity Commission under charity number 1166953. Details of the registered office can be found on the reference and administrative details page of these financial statements.

2. Accounting policies

Basis of accounting

The Financial Statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' (FRS102) (United Kingdom Generally Accepted Accounting Practice), the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)', the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and the Charities Accounts (Scotland) Regulations 2006 (as amended). The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless stated otherwise in the relevant accounting policy notes.

The principal accounting policies applied in the preparation of these Financial Statements are noted below. These policies have been applied consistently to all the years presented in dealing with items which are considered material in relation to the charitable company's Financial Statements.

The preparation of these financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Trustees to exercise their judgement in applying the accounting policies (see note 3).

Figures are presented rounded to the nearest £1,000 unless otherwise stated.

Going concern

The Trustees have considered a period of at least 12 months from the date of signing the Financial Statements. The Trustees believe that the charitable company will continue to meet its obligations as they fall due for the foreseeable future and on this basis, believe that it is appropriate to adopt the going concern basis of accounting in preparing the financial statements.

Income

Income is included in the Statement of Financial Activities when the charitable company is entitled to

2. Accounting policies (continued)

the income, it is probable that the income will be received and the amount can be measured reliably. The following specific policies are applied to particular categories of income:

Donations and legacies

Donations, grants and gifts are included in full in the Statement of Financial Activities when the charitable company becomes entitled to the funds, it is probable that the income will be received, and the amount can be measured reliably.

Donated services and facilities are included at the value to the charitable company where this can be quantified. The value of services provided by volunteers has not been included in these accounts in line with the Statement of Recommended SORP "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102)".

Income from charitable activities

Income raised from charitable activities is accounted for when earned and comprises lottery ticket sales.

Investment income

Investment income is recognised when received or receivable and the amount can be measured reliably by the charitable company.

Expenditure

Expenditure is recognised on an accrual basis when a legal or constructive obligation arises. Expenditure includes VAT which cannot be recovered.

All liabilities are recognised when a contractual obligation is in place.

Raising funds

Raising funds' costs comprise the costs associated with attracting lottery ticket sales and donation income.

Charitable activities

Charitable expenditure comprises those costs incurred by the charitable company in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated to such activities and those costs of an indirect nature necessary to support them. All costs relate to a single activity.

Grants payable

During the course of the business, the charitable company makes grant contributions to organisations and individuals to further its strategic objectives.

Leases

Rental payments under operating leases are charged as an expense over the term of the lease on a straight-line basis.

Value added tax and corporation tax

The Veterans' Foundation does not make taxable supplies, and is thus not registered for VAT. The charitable company is exempt from corporation tax on its charitable activities.

2. Accounting policies (continued)

Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the charitable company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Office equipment	33.3%
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The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Financial Activities.

Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. Amortisation is provided as follows:

Software and Website development	33.3%
Trademarks	10%

Debtors

Short term debtors are measured at transaction price, less any impairment.

Cash and cash equivalents

Cash and cash equivalents include cash and short-term highly liquid investments with a short-term maturity of three months or less from the date of acquisition or opening of the deposit or similar accounts.

Creditors

Creditors are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are recognised at the transaction price.

2. Accounting policies (continued)

Financial Instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments that are payable or receivable within one year are initially and subsequently measured at the undiscounted amount of cash expected to be paid or received. Debt instruments payable or receivable after more than one year are initially measured at the net present value of the future cash flows and subsequently at amortised cost using the effective interest method.

Funds

Unrestricted funds

Unrestricted funds comprise those funds which the Trustees are free to use for any purpose in furtherance of the charitable objectives, including corporate stewardship.

Designated Funds

Trustees may choose during the reporting period to set aside a part of the unrestricted funds to be used for a particular future project or commitment. By earmarking funds in this way, the Trustees set up a designated fund that remains part of the unrestricted funds of the charitable company. This is because the designation has an administrative purpose only and does not legally restrict the Trustees' discretion in how to apply the unrestricted funds that they have earmarked.

Restricted funds

Restricted funds comprise those funds which the Trustees are restricted in how they might be used in the furtherance of the charitable objectives, including corporate stewardship.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the Financial Statements, management is required to make estimates and assumptions which affect reported results, financial position and disclosure of contingencies. Use of available information and application of judgement are inherent in the formation of the estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

4. Donations, legacies and investment

	Unrestricted 2024 £'000	Restricted 2024 £'000	Total 2024 £'000
General donations	196	-	196
Memorial wall donations	8	-	8
Corporate donations	7	-	7
Investment	72	-	72
	<u>283</u>	<u>-</u>	<u>283</u>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

4. Donations and legacies (continued)

	<i>Unrestricted</i>	<i>Restricted</i>	<i>Total</i>
	<i>2023</i>	<i>2023</i>	<i>2023</i>
	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
<i>General donations</i>	97	-	97
<i>Memorial wall donations</i>	11	-	11
<i>Corporate donations</i>	3	-	3
<i>Legacy income</i>	-	-	-
<i>Investment</i>	27	-	27
	<u>138</u>	<u>-</u>	<u>138</u>
	<u><u>138</u></u>	<u><u>-</u></u>	<u><u>138</u></u>

The Veterans' Foundation fundraising activities include raising legacy income. Amounts pledged in legacies are not yet recognised in our accounts as there is no entitlement to the pledges and their final value and timing, are not certain. However, by year end we had received pledges in excess of £6.6m. At the point of approving the financial statements there remains no entitlement to these pledges.

5. Charitable income	2024	2023
	£'000	£'000
Lottery income	<u>13,436</u>	<u>10,482</u>
	<u><u>13,436</u></u>	<u><u>10,482</u></u>
6. Staff Costs	2024	2023
	£'000	£'000
Wages & Salaries	258	219
Social Security Costs	25	21
Pension costs	4	4
	<u>287</u>	<u>244</u>
	<u><u>287</u></u>	<u><u>244</u></u>

No employees earned over £60,000 (2023: nil).

There are 11 individuals employed by the charitable company (2023: 8).

The average number of persons (full time equivalent) employed by the charitable company during the year was 6.6 (2023: 5.2).

In the year of reporting, the key management personnel are considered to be the CEO, the COO, the Finance Manager, the Fundraising Manager and the Permanent Grants Managers. The total payments made to key management personnel during the year were £240,121 (2023: £203,644). None of the Trustees received remuneration in the year, as per note 10.

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

7. Expenditure	Unrestricted expenditure on raising funds £'000	Restricted expenditure on raising funds £'000	Unrestricted expenditure on charitable activities £'000	Restricted expenditure on charitable activities £'000	2024 £'000
Lottery costs	6,435	-	-	-	6,435
Amortisation	5	-	-	-	5
Will writing services	26	-	-	-	26
Fundraising staff costs	64	-	-	-	64
Other fundraising costs	33	-	-	-	33
Grants awarded (note 9)	-	-	5,686	-	5,686
Support costs (note 8)	10	-	305	-	315
	<u>6,573</u>	<u>-</u>	<u>5,991</u>	<u>-</u>	<u>12,564</u>
	<i>Unrestricted expenditure on raising funds £'000</i>	<i>Restricted expenditure on raising funds £'000</i>	<i>Unrestricted expenditure on charitable activities £'000</i>	<i>Restricted expenditure on charitable activities £'000</i>	<i>2023 £'000</i>
Lottery costs	5,095	-	-	-	5,095
Amortisation	12	-	-	-	12
Will writing services	19	-	-	-	19
Fundraising staff costs	38	-	-	-	38
Other fundraising costs	16	-	-	-	16
Grants awarded (note 9)	-	-	4,987	-	4,987
Support costs (note 8)	15	-	272	-	287
	<u>5,195</u>	<u>-</u>	<u>5,259</u>	<u>-</u>	<u>10,454</u>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

8. Support costs

	Unrestricted expenditure on raising funds £'000	Restricted expenditure on raising funds £'000	Unrestricted expenditure on charitable activities £'000	Restricted expenditure on charitable activities £'000	2024 £'000
Insurance	-	-	1	-	1
Subscriptions	10	-	-	-	10
Postage	-	-	4	-	4
Accountancy fees	-	-	-	-	-
Legal and professional fees	-	-	13	-	13
Independent auditor's fees (incl. VAT)	-	-	20	-	20
Travel and subsistence	-	-	18	-	18
Depreciation and Amortisation	-	-	5	-	5
Rent	-	-	10	-	10
Staff costs	-	-	223	-	223
Telephone and IT costs	-	-	7	-	7
Bank charges	-	-	4	-	4
	<u>10</u>	<u>-</u>	<u>305</u>	<u>-</u>	<u>315</u>
	<u><u>10</u></u>	<u><u>-</u></u>	<u><u>305</u></u>	<u><u>-</u></u>	<u><u>315</u></u>
	<i>Unrestricted expenditure on raising funds £'000</i>	<i>Restricted Expenditure on raising funds £'000</i>	<i>Unrestricted Expenditure on charitable activities £'000</i>	<i>Restricted Expenditure on charitable activities £'000</i>	<i>2023 £'000</i>
Insurance	-	-	2	-	2
Subscriptions	15	-	-	-	15
Postage	-	-	1	-	1
Accountancy fees	-	-	3	-	3
Legal and professional fees	-	-	16	-	16
Independent auditor's fees (incl. VAT)	-	-	14	-	14
Travel and subsistence	-	-	11	-	11
Depreciation	-	-	1	-	1
Rent	-	-	11	-	11
Staff costs	-	-	206	-	206
Telephone and IT costs	-	-	3	-	3
Bank Charges	-	-	4	-	4
	<u>15</u>	<u>-</u>	<u>272</u>	<u>-</u>	<u>287</u>
	<u><u>15</u></u>	<u><u>-</u></u>	<u><u>272</u></u>	<u><u>-</u></u>	<u><u>287</u></u>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

9. Grants awarded	Total 2024 £'000	Total 2023 £'000
Grants to organisations	5,681	4,977
Grants to individuals	5	10
	5,686	4,987

The grants awarded figure of £5,686k is net of a number of returned or withdrawn grants, some of which relate to prior years. In addition, a further £1m has been designated by Trustees for grant awards during 2024-5. The total gross amount awarded or designated in 2023-24 was therefore £6,726k.

Grants awarded to the following organisations in the reporting year:

Organisation name	2024	2023	Organisation name	2024	2023
Armed Forces Bikers Veterans Charity	✓		Association of Royal Navy Officers	✓	
AA Veterans Support	✓		Association of Service Drop-In Centres Ltd.		✓
Abberton Rural Training	✓	✓	Belfast Exposed Photography	✓	
Accrington Stanley Community Trust	✓		Beverley Armed Forces and Veterans Breakfast Club		✓
ACVC HUB	✓	✓	Beyond the Battlefield		✓
ADFAM National		✓	Blackburn Rovers Community Trust	✓	✓
AFC Fylde Community Association		✓	Blackpool FC Community Trust	✓	
Age UK Bradford and District		✓	Bound by Veterans		✓
Age UK Enfield		✓	Bravehound	✓	✓
Age UK Sheffield	✓		Bravo Victor	✓	
Age UK Waltham Forest	✓		Bright Star Boxing Academy		✓
Age UK West Cumbria		✓	Brooke House Health and Wellbeing Centre	✓	✓
Alabare Christian Care & Support	✓	✓	Broughton House - Veteran Care Village	✓	
Altrincham FC Community Sports Ltd	✓		BtheChange CIC		✓
Alzheimers Support		✓	BuildForce Group CIC		✓
Anthony Curtis	✓		Building Heroes Education Foundation	✓	✓
Anxious Minds			Bulldogs Boxing & Community Activities	✓	
Armed Force Para Snowsport Team	✓		Burma Star Memorial Fund	✓	
Armed Forces Community HQ	✓		Caerphilly Veterans Support Hub		✓
Armed Forces Community Support Hub		✓	Caister Roman Project Ltd	✓	✓
Armed Forces Equine Charity	✓		Calibre Audio	✓	
Ashes To Gold	✓		Care after Combat		✓
Ashington Veterans and Elders Institute		✓	Care for Veterans		✓
			Career Pursuit CIC	✓	

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

Organisation name	2024	2023	Organisation name	2024	2023
CatZero		✓	Garelochhead Station Trust	✓	✓
Centre for Military Justice	✓		Gateshead Council - Armed	✓	✓
Challenge the Wild Ltd.		✓	Forces Outreach Service (AFOS)		
Church Homeless Charity	✓		Give Us Time		✓
Citizens Advice Medway	✓		Gladiators Wheelchair Rugby Club		✓
Citizens Advice Wrexham	✓		Gloucester Rugby Foundation	✓	
Clarets in the Community (Burnley FC)		✓	Gorkha Zilla Gurung Samaj UK		✓
Clervaux Trust Ltd	✓	✓	Healthier Heroes	✓	
Climb 2 Recovery	✓		Help 4 Homeless Veterans	✓	✓
Colne Open Door Centre		✓	Helping Homeless Veterans		✓
Community Drug and Alcohol Recovery Services	✓	✓	Herefordshire Veterans Support Centre	✓	✓
Community Solutions North West Ltd	✓		Heropreneurs	✓	✓
Community Veterans Support		✓	HighGround	✓	✓
Community Wellbeing NI C.I.C.	✓		Home Start Chichester and District	✓	
Conwy District Citizens Advice Bureau	✓		Home Start Medway		✓
Cyrenians		✓	Home Start Southern Oxfordshire		✓
Deafblind UK	✓		Honeypot Under 5s Centre		✓
Decorum NI	✓		HorseBack UK	✓	✓
Defence Gardens Scheme	✓	✓	Hounds for Heroes		✓
Defence Medical Welfare Service	✓		Housing Options Scotland		✓
Deptherapy & Deptherapy Education		✓	Huddersfield Town Foundation	✓	
Dig In	✓	✓	Hull 4 Heroes	✓	✓
Disability Stockport CIO		✓	Hull FC Rugby Community Sports & Education Foundation		✓
Dundee Therapy Garden		✓	Humberside & South Yorkshire Army Cadet Force		✓
e50K C.I.C	✓		Icarus Online SCIO		✓
Earl Haig Fund Scotland (Poppy Scotland)	✓		Improving Lives Plymouth		✓
East Durham Veterans Trust	✓	✓	King Edward VII's Hospital Sister Agnes		✓
Edinburgh Napier Uni Ctr For Military Research Ed & Public Engagement	✓		LABRATS CIC	✓	
Edinburgh Napier University	✓	✓	Launchpad	✓	
Erskine Hospital	✓	✓	Leegomery Community Centre	✓	
FAB - Families Activity Breaks	✓		Leigh Community Centre		✓
Fares4Free	✓	✓	Little Troopers	✓	
Fighting with Pride	✓	✓	Littlehampton Armed Forces Breakfast Club		✓
FirstLight Trust	✓	✓	Liverpool Football Club Foundation	✓	
Folkestone Nepalese Community		✓	Liverpool Veterans HQ		✓
Forces Children Scotland (The Royal Caledonian Education Trust)	✓		Lord Kitchener Memorial Holiday Centre	✓	
Forces Employment Charity	✓		Lothians Veterans Centre	✓	✓
Forces Employment Charity (RFEA)	✓		M.A.S.H. CIO	✓	
Forgotten Veterans	✓		Mid Ulster Victims Empowerment	✓	✓
Friends of TRBLBOW	✓		Military Assistance Social Hub		✓
			Military Grave Restorer		✓
			Millburn Community Association	✓	✓

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

Organisation name	2024	2023	Organisation name	2024	2023
Milspo Network CIC	✓		Royal British Legion Poppy Factory Ltd	✓	
Mind in Bexley and East Kent	✓		Royal British Legion Scotland SCIO	✓	
Mind in West Essex	✓		Royal Star & Garter	✓	
MISSION MOTORSPORT	✓	✓	Royal Welsh Regimental Welfare & Benevolence Foundation	✓	
Mode Rehabilitation	✓		Sacro	✓	✓
Monmouthshire Veterans Support Hub		✓	Sale Sharks Foundation	✓	✓
Morecambe FC Community Sports	✓	✓	Salford Red Devils Foundation	✓	
National Day Nurseries Association	✓		Saviours Simul CIC (in partnership with the Zoological Society of London)	✓	✓
National Gulf Veterans & Families Association	✓		Schomberg Society Kilkeel Ltd	✓	
Never Such Innocence	✓		Scottish Veterans Residences		✓
No Duff UK CIC	✓		Scotty's Little Soldiers	✓	✓
North Yorkshire CAB	✓		Service Dogs UK	✓	✓
Not Forgotten Northern Ireland	✓		Shared Parenting Scotland	✓	✓
On Course Foundation	✓		Small Woods Association		✓
Pain Association Scotland	✓	✓	Soldiers Arts Academy	✓	
Peninsula Veterans	✓		Soldiers of Oxfordshire Trust	✓	
Plymouth Sports Charity Limited	✓	✓	South Shields Surf CIC	✓	
Plymouth Youth Sailing	✓		South West Scotland RnR		✓
Portsmouth Royal Maritime Club		✓	Special Boat Service Association	✓	
Preston North End Community and Education Trust		✓	Spirit of Normandy Trust	✓	
Prisoners' Education Trust	✓		St John & Red Cross Defence Medical Welfare Service	✓	
Project RECCE CIO	✓	✓	Staffordshire Network for Mental Health		✓
PTSD Resolution	✓		Stand Easy Productions		✓
Queen Victoria Seaman's Rest		✓	Stand Easy Military Support		✓
Radiate Arts CIC		✓	Standing Tall Foundation		✓
Raw Performance	✓	✓	Step Together Volunteering		✓
RBL Newtownards Branch	✓		Stepway CIO	✓	
RBLI	✓		Stockport County Community Trust	✓	
REACT Disaster Response	✓		Style for Soldiers	✓	✓
Reading Force	✓	✓	Suffolk Family Carers	✓	
Recruit for Spouses Academy CIC	✓	✓	Supporting Wounded Veterans Ltd	✓	✓
Re-Live		✓	Swansea Veterans Hub CIC		✓
Remount (Future 4 Heroes)		✓	Team Endeavour Racing 2023 (UK) CIC	✓	✓
RFEA the Forces Employment Charity		✓	Team Endeavour Wheelchair Rugby Club	✓	✓
Rhondda Hub for Veterans		✓	The Block, Armed Forces Foundation CIO	✓	✓
Rochdale AFC Football in the Community Trust		✓	The Blues & Royals Association		✓
Rock 2 Recovery CIC		✓	The Bolton Guild of Help		✓
Rotherham Hospital & Community Charity	✓		The Bridge for Heroes	✓	✓
Rotherham Military Community Veterans Centre	✓		The British Forces Foundation	✓	
Royal British Legion Industries	✓	✓	The Cart Shed Charity	✓	
Royal British Legion – Northern Ireland District		✓			

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

Organisation name	2024	2023	Organisation name	2024	2023
The Contact Group	✓	✓	Veterans Growth	✓	✓
The Ely Centre	✓	✓	Veterans in Action Ltd.		✓
The Gwennili Trust	✓	✓	Veterans in Crisis CIC	✓	✓
The Icarus Charity	✓		Veterans in Sefton	✓	
The League of Remembrance		✓	Veterans into Logistics	✓	✓
The Leeds United Foundation	✓		Veterans Living History Museum CIC	✓	✓
The M.M. National Gulf Veterans and Families Benevolent Association		✓	Veterans Outdoors	✓	✓
The Military Wives Choir Foundation	✓	✓	Veterans Outreach Support	✓	✓
The Naval Childrens Charity		✓	Veterans Skills Academy	✓	
The Old Bank Wellbeing Trust	✓		Veterans Tribe CIC	✓	✓
The Open University	✓	✓	Veterans Woodcraft		✓
The Ripple Pond	✓		Voluntary Action Swindon	✓	✓
The Royal Alfred Seafarers' Society	✓		Walking With The Wounded	✓	✓
The Royal Star & Garter Homes		✓	War Widow Association	✓	
The Royal Tank Regiment Association	✓		Warrior Equine		✓
The Sir Oswald Stoll Foundation		✓	Waterloo Uncovered	✓	✓
The Soldiers Arts Academy CIC		✓	Who Dares Cares	✓	
The St John & Red Cross Medical Welfare Service		✓	Wigan Athletic Community Trust		✓
The Veterans Charity	✓	✓	Wings for Warriors	✓	✓
The Veterans Hub Weymouth & Portland CIC	✓	✓	Wirral Joint Service Club Ltd.		✓
The Viking Boat Company CIC	✓	✓	Withernsea Armed Forces Veterans Breakfast Club	✓	✓
The Warrior Programme	✓		Woodland Xperiences	✓	✓
Theatre Royal Plymouth		✓	Woodwork to Wellness		✓
Tom Harrison House	✓	✓	Woody's Lodge	✓	✓
Trafford Veterans	✓		Wrexham and District CAB		✓
Tross Gynall Plant (TGP Cymru)		✓	YourNorth Veteran Support CIC		✓
Turn to Starboard		✓			
UK Homes for Heroes Pride and Passion		✓			
UK Veterans Hearing Foundation	✓	✓			
Ulysses Trust	✓				
University Hospitals Birmingham Charity	✓				
Valkyrie Wilderness Workshops CIC		✓			
Valley Veterans		✓			
Venture Trust		✓			
Veteran 180 (VetRun 180)		✓			
Veterans Business Base		✓			
Veterans Chaplaincy Scotland	✓	✓			
Veterans Community Lanarkshire SCIO		✓			
Veterans Community Network (Def)	✓	✓			
Veterans Community Support		✓			

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

The Trustees have considered the disclosure requirements of the Charity Statements of Recommended Practice (SORP) and have concluded that no individual grants represent a material grant in their own right, and that all grants made are in line with the charitable objectives of the Charity as outlined in the Trustees report.

10. Trustees

Trustees received £nil remuneration during the year (2023: *£nil*). Trustees were reimbursed expenses of £10,549 (2023: *£4,645*). There was £nil (2023: *£110*) outstanding at the year end.

11. Tangible Assets

	Office Equipment £'000
Cost	
At 1 July 2023	7
Additions	7
Disposals	(1)
At 30 June 2024	13
Depreciation	
At 1 July 2023	2
Charge in year	3
Disposals	
At 30 June 2024	5
Net book value at 30 June 2024	8
<i>Net book value at 30 June 2023</i>	<i>5</i>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

12. Intangible Assets

	Software and Website Design £'000	Trademarks £'000	Total £'000
Cost			
At 1 July 2023	25	32	57
Additions	14	-	14
At 30 June 2024	39	32	71
Amortisation			
At 1 July 2023	24	5	29
Charge in year	4	3	7
At 30 June 2024	28	8	36
Net book value at 30 June 2024	11	24	35
<i>Net book value at 30 June 2023</i>	<i>1</i>	<i>27</i>	<i>28</i>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

13. Debtors	2024 £'000	2023 £'000
Other debtors	1	1
Prepayments	134	97
	<u>135</u>	<u>98</u>

14. Cash and cash equivalents	2024 £'000	2023 £'000
Cash at bank and in hand	<u>4,116</u>	<u>1,942</u>

15. Creditors: Amounts due within 1 year	2024 £'000	2023 £'000
Trade creditors	26	11
Accruals and deferred income	395	275
Grants committed	1,489	1,051
	<u>1,910</u>	<u>1,337</u>

Grants committed are grants awarded but not yet paid of £1,489,065 (2023: £1,051,437). These are expected to be paid within the year to 30 June 2025 and will be funded by the charitable company's unrestricted funds.

Reconciliation of Deferred Income

	2024 £'000	2023 £'000
Opening balance	2	2
Released in year	(4)	(3)
Deferred in year	4	3
Closing balance	<u>2</u>	<u>2</u>

16. Creditors: Amounts due in over 1 year	2024 £'000	2023 £'000
Grants committed	<u>545</u>	<u>52</u>

The above grants committed relate to grants awarded over multiple years. These are expected to be paid after 30 June 2025, with £459,886 due in the year to 30 June 2026 and £85,000 in the year ending 30 June 2027.

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

17. Liability of members

The charitable company is limited by guarantee and has no share capital. The liability of each Member in the event of a winding-up is limited to £1. As at 30 June 2024, there were 8 Members.

18. Funds

	Fund Balance Brought Forward £'000	Incoming resources £'000	Outgoing resources £'000	Transfers £'000	Balance at 30 June 2024 £'000
Unrestricted funds: General	684	13,719	(12,564)	(1,000)	839
Unrestricted funds: Designated	-			1,000	1,000
Restricted funds	-	-	-	-	-
	684	13,719	(12,564)	-	1,839

The Board of Trustees has agreed to hold £1,000,000 in a designated fund which is intended to be awarded as Major Grants. This is noted above as part of unrestricted reserves.

19. Analysis of net assets between funds

	Unrestricted Funds £'000	Restricted Funds £'000	Total 2024 £'000	<i>Total 2023 £'000</i>
Fund balances at 30 June 2024 are represented by:				
Tangible fixed assets	8	-	8	5
Intangible fixed assets	35	-	35	28
Current assets	4,251	-	4,251	2,040
Current liabilities	(1,910)	-	(1,910)	(1,337)
Non-current liabilities	(545)	-	(545)	(52)
Total net assets	1,839	-	1,839	<i>684</i>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

20. Related parties

The Veterans' Foundation made grants in the year to two charities which involve related parties, as follows:-

1. One grant of £30,000 (2023 – one grant of £30,000) was awarded to Heropreneurs, Charity Registration No. 1136671, in the year. No amounts were outstanding at 30 June 2024 (2023: £nil).

Two Trustees of the charity were also Trustees of Heropreneurs until 29 July 2024 when they resigned upon a change in management of the charity to the Forces Employment Charity. Neither received remuneration for their services nor do they vote on proposals to provide grants to Heropreneurs.

Heropreneurs (<https://heropreneurs.co.uk>) is a successful charity founded in 2009 to help military veterans, and their dependants, create their own businesses. People leaving the Armed Forces that wish to create their own businesses may lack the necessary commercial skills and experience, as well as the networks that are essential to creating a successful business. Heropreneurs seeks to provide essential help in these areas, helping able-bodied veterans as well as those that have suffered physical or mental injuries during their service in the Armed Forces.

2. One grant of £80,000 (2023: four grants totalling £105,000) was awarded to AF&V Launchpad Limited ("Launchpad"), Charity Registration No. 1153185, in the year. This was paid in two instalments, in October 2023 and in May 2024. No amounts were outstanding at 30 June 2024 (2023: £nil).

The CEO of the Charity was also CEO of Launchpad until his resignation on 1st August 2024 and received remuneration for his services.

The CEO does not vote at meetings of the Board of Trustees.

Launchpad (<https://www.veteranslaunchpad.org.uk>) provides accommodation and other support to mainly homeless veterans in Liverpool and Newcastle upon Tyne and Durham. Once accommodated, Launchpad works with each of the 101 or so residents to stabilise their lives, then to carry out interventions that get them to independent living and where possible, employment, within approximately 2 years. Residents' challenges include complex issues such as: homelessness, poverty, unemployment, imprisonment, addictions, physical and mental health, family welfare.

21. Commitments under Operating Leases	2024 £'000 Office	2023 £'000 Office
< 1 year	1	1

Lease payments made in the year amounted to £9,720 (2023: £9,720).

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

22. Prior Year Statement of Financial Activities

	Note	2023 Unrestricted Funds £'000	2023 Restricted Funds £'000	2023 Total Funds £'000	2022 Total Funds £'000
Income from:					
Donations and legacies	4	111	-	111	202
Charitable activities	5	10,482	-	10,482	8,819
Investment income		27	-	27	2
Total income		10,620	-	10,620	9,023
Expenditure on:					
Raising funds	7	(5,195)	-	(5,195)	(3,936)
Charitable activities	7	(5,259)	-	(5,259)	(4,761)
Total expenditure		(10,454)	-	(10,454)	(8,697)
Net income and movement in funds		166	-	166	326
Reconciliation of funds:					
Total funds brought forward		518	-	518	192
Total funds carried forward		684	-	684	518

THE VETERANS' FOUNDATION

England & Wales - Charity number 1166953

Accounts

THE VETERANS' FOUNDATION

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2023

COMPANY REGISTRATION NUMBER: 10099309

CHARITY COMMISSION NUMBER: 1166953

OSCR CHARITY NUMBER: SC046571

THE VETERANS' FOUNDATION

**TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023**

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THE VETERANS' FOUNDATION

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

REFERENCE AND ADMINISTRATIVE DETAILS

Trustees (Directors for company law purposes)

P. Mountford, FCA (Chair)
B. Walker, MA, ED, FRICS
G.R. Brewer
S.A. Banks-Cooper, FCMA
G.G. Cartwright MA CA (appointed 17 April 2023)
N.A. Murdoch CME CCMI FRSA (appointed 12 June 2023)
A.M.B Anderson (appointed 12 June 2023)
M.A. Pedder (appointed 12 June 2023)
R. Farndale, FRGS, MCI Arb (resigned 24 April 2023)
E. M. Lofgren Skeide, MCISI (resigned 12 June 2023)
M. F. Tulloch (resigned 12 June 2023)

CEO

Major General D.A.H. Shaw CBE, FCIPD

Registered office

C/o Weightmans
1 St James' Gate
Newcastle, NE99 1YQ

Correspondence address

Thistle Court
1-2 Thistle Street
Edinburgh, EH2 1DD

Independent Auditor

Saffery LLP
Chartered Accountants
133 Fountainbridge
Edinburgh, EH3 9BA

Bankers

The Co-operative Bank
1 Balloon Street
Manchester, M60 4EP

Solicitors

Weightmans (Corporate)
100 Old Hall Street
Liverpool, L3 9QJ

Poppleston Allen (Gambling, Licensing and Regulatory)
37 Stoney Street
Nottingham, NG1 1LS

Company Registration Number: 10099309

Charity Commission Charity Number: 1166953

OSCR Charity Number: SC046571

Chairman's Statement

I am delighted to report that The Veterans' Foundation (VF) has been able to help even more members of the Armed Forces community who are in need over the last year. Our income has grown by 18%, an excellent achievement in the current economic environment. This has enabled us to increase the amount of money we have given as grants to £5m compared to £4.4m in the previous year. This income has mainly been generated through the national Veterans' Lottery (VL) and also, increasingly, through donations. We are immensely grateful to members of the public for their continuing support.

While most people leaving the Services make the transition to civilian life smoothly, some have difficulty and the VF's grants enable charities and charitable organisations to help their beneficiaries to overcome hurdles and live a better quality of life. Many of you will have seen on social media the very honest and moving personal stories of veterans who have gone through life-changing experiences, usually as a result of their service for the country. Those of us working for the VF feel highly motivated to help them and the hundreds of other veterans who need a little support; having been supported, they frequently go on and make a real success of their lives.

The 230 grants awarded during the year have helped members of the Armed Forces' community tackle a variety of complications including homelessness, mental and physical ill health, old age, addiction, losing a parent, isolation and many other challenges. We are delighted to say that some innovative organisations have gone on to flourish with the help of VF funding, for instance Icarus, Soldiers Arts Academy, Fighting With Pride, Team Endeavour and Style For Soldiers. The VF's good reputation relies to an extent on us making sure that we support organisations with our grants who are themselves well-governed and who are doing good.

In order to increase and diversify our income, we have grown our online capability and are gradually expanding the Direct Selling capability; you may see VF-liveried staff in motorway service stations, shopping complexes and at events throughout the UK. We are also growing our fundraising capabilities, other than the VL.

We collaborate with a variety of organisations to ensure our funding decisions are sensible – neither conflicting with, nor duplicating unnecessarily, other funders' decisions. We also take note of Government priorities for veterans, particularly the actions stemming from the Strategy for our Veterans. We are regularly liaising with the likes of the Office for Veterans Affairs (OVA) and the Confederation of Service Charities (Cobseo) to ensure that our work is complementary to theirs.

The VF Staff are a wonderfully professional team; they manage hundreds of bids for grants each year, they account for large sums of money and they are growing our non-VL fundraising capability; I thank them for their dedication and cheerfulness. We also have a wonderful Board of Trustees; this year we have said goodbye to some who have been with the VF since inception and we thank them for their time and dedication. I extend a warm welcome to the three trustees who joined our board in 2023. I would also like to thank our External Lottery Providers, Bee Ethical Limited, for not only running the VL but creating remarkable videos and managing the associated PR for the VF and the VL.

Finally, and on behalf of all those involved with the VF, I would like to take a moment to remember Paul Heward, our CFO, who unfortunately passed away this year. He was such a kind and diligent person and everyone who came across him was touched by his fine qualities. Our best wishes go to Annabel and the Heward family. Paul was a major contributor to the VF's success and we all remember him fondly.

OBJECTIVES

Our charitable objectives are as follows:

- To assist people who are serving or who have served in the British Armed Forces, including UK merchant seafaring veterans, and their dependants by advancing any lawful charitable purposes at the discretion of the Trustees; and
- In particular, but not exclusively, to make grants to other charities who assist serving and former members of the Armed Forces and their dependants who are in need.

ACTIVITIES

Grant-Giving

Our main aim is to maximise the amount of funds available for grant-giving and ultimately our beneficiaries. All surplus funds from fundraising activities, with the exception of a relatively small amount held in the Reserve, are distributed as grants. The recipients of the grants include serving or retired members of the Armed Forces and their immediate dependants; this includes those who served in the Royal Navy, Royal Air Force, Army and Royal Marines as well as qualifying merchant seafarers (for instance, those who served during the Falklands War of 1982).

The Veterans' Lottery (VL)

The VL, which was established in 2016, continued to grow well during the year and it remains our main source of income. The VL gives members of the public the opportunity to support the charity, to become part of the VL community and to win a cash prize.

To date, growth of the VL has been achieved mainly through social media marketing, which continues to be the most important route to market. However, investment has also been made in Direct Sales, using Face-to-Face (F2F) and Door-to-Door (D2D) marketing methods. This year, Direct Sales was responsible for 39% of new lottery subscribers.

The VL is managed by Bee Ethical Limited (BE), the VF's external lottery manager. BE also develops the VL marketing strategies and it provides social media marketing services.

Direct Sales activities are managed by Bee Ethical Active Limited (BEA).

Other Fundraising activities

We receive donations through our website payment system, other online fundraising platforms and occasionally from corporates or via legacies. During 2021 we launched the Memorial Wall (MW) on our website. The MW is a platform through which members of the public can post images and narratives of deceased veterans (either friends or family) as well as make a donation to the VF if they wish. We will develop the MW in the months ahead.

Public benefit

Trustees considered the Charity Commission guidance on public benefit when planning future activities, setting grant-making policies and in making grants.

Grants have been made to many frontline charities and charitable organisations that deliver necessary support to the VF's beneficiaries who are in need, aligning with the VF's objects.

During the year, the Trustees approved 230 (2022: 202) grants amounting to £5m (2022: £4.4m) to 186 (2022: 160) different organisations, mostly registered charities, and three individuals. The VF ensures the grants not only provide benefit to those in need but also, where possible, maximise benefit by facilitating collaboration amongst grantees and other organisations within the Third Sector that are supporting the Armed Forces' community.

Grant recipients are listed in the Notes to the Accounts (Note 9). Together, they are tackling the following challenges facing our beneficiaries:

	Grants Awarded 2023 £'000	Grants Awarded* 2023 No.	<i>Grants Awarded 2022 £'000</i>	<i>Grants Awarded* 2022 No.</i>
Challenges of Service Life				
Health and Wellbeing Sports/Activities	1,536	75	<i>1,031</i>	<i>49</i>
Health and Wellbeing Support	1,423	65	<i>1,225</i>	<i>58</i>
Community Hubs/Signposting/Advice	385	21	<i>711</i>	<i>31</i>
Family Welfare and Wellbeing	310	12	<i>359</i>	<i>19</i>
Homelessness/Housing	414	20	<i>329</i>	<i>12</i>
Mental Health Clinical Support	352	10	<i>313</i>	<i>11</i>
Employment/Self-employment/Education	440	20	<i>305</i>	<i>15</i>
Other Aspects of Service Life**	127	7	<i>170</i>	<i>7</i>
Total	4,987	230	<i>4,443</i>	<i>202</i>

* Includes multiple grants paid to single grantees.

** Includes grants for challenge categories including support for Care Homes; Education, Conservation and Remembrance; Financial Assistance/Debt Assistance; Addiction; and Justice System needs.

Grant-Making Policy

The VF raises funds to provide grants to organisations that are providing help to those in the Armed Forces community who are in need. The needs that the VF's grants help vary enormously and in many cases the beneficiaries endure complex needs. The grants address homelessness, unemployment, loneliness, ill-health and poor mental health, the consequences of being orphaned, limblessness, poverty, debt, addiction and others.

Significant due diligence is conducted on grant applicants and grantees are chosen according to a variety of qualities, including the standard of their governance, the needs being addressed, cost per head to deliver the benefit they provide, wealth of the organisations, duplication of the service provided and so on. Grants vary in size, from hundreds of pounds to £100k-200k provided within one a year. While many of the grants are tackling beneficiaries needs directly, others, or part of the grants, sustain the operation of grantee organisations. Grants are provided under strict Terms and Conditions and are reported on during and/or at the end of the delivery period.

ACHIEVEMENTS AND PERFORMANCE

During the year the number of VL subscribers grew from around 80k in June 2022 to around 100k in June 2023. This growth has been achieved through the marketing and advertising services supplied by BE and BEA, and through ongoing investment in online social media advertising. As a result, by June 2023 the VL was generating income of around £1m a month before costs. The economic benefits of this marketing investment should be seen in the next 2 or 3 years as today's new players continue to play the lottery.

The success and continued growth of the VL has allowed us to award almost £5m in grants in the year ended 30 June 2023, compared to £4.4m in the year ended 30 June 2022.

During the year ended 30 June 2022 we received a large one-off corporate donation of more than £100k, boosting the donations' income significantly in that year. Without an equivalent donation in the current year, total donation and interest income is lower this year at £138k (2022: £204k). General donations from the public have increased and we continue to develop our strategies for increasing donations across all sources.

The following table provides details of the income and costs of the VL, and the VF's other activities.

	2023 £'000	2022 £'000
The VL:		
Lottery income	10,482	8,819
Prizes paid out	(306)	(277)
External lottery management	(1,284)	(1,087)
Other lottery operating costs	(46)	(9)
Surplus from the VL before marketing/advertising costs	8,846	7,446
External lottery manager marketing services	(1,175)	(1,122)
Direct sales activities	(974)	(680)
Social media advertising	(1,322)	(750)
Surplus from the VL after marketing/advertising costs	5,375	4,894
Other income and costs relating to charitable operations are as follows:		
Income from donations and other investment income	138	204
Will writing services	(19)	(46)
Other fundraising costs	(54)	(25)
Head office costs	(287)	(258)
Grants paid to charities/good causes ¹	(4,987)	(4,443)
Remaining surplus retained in reserves	166	326

¹ Section 99 of the Gambling Act 2005 requires that at least 20 percent of the proceeds from a lottery must be applied to the purpose for which the promoting society is conducted. After adjusting for other income, for year ending 30 June 2023 the grants paid to charities and good causes were 46.3% of lottery proceeds.

FINANCIAL REVIEW

Financial position

The surplus reported for the year is £166k (2022: £326k), after awarding grants of £4,987k (2022: £4,443k).

Cash at bank of £1,942k (2022 £1,631) represents the majority of the charity assets. Cash represents funds held in reserves, plus amounts held to satisfy creditors, including the payment of grants committed and not yet paid of £1,103k (2022: £944k), including future instalments of multi-year grants.

A significant proportion of the cash is held within a cash deposit platform, where practical. This allows the funds to be spread across several banking institutions to maximise the Financial Services Compensation Scheme (FSCS) protection while also earning interest.

Reserves Policy

Total reserves at 30 June 2023 are £684k and represent three months' worth of operating costs amounting to £100k (2022 £87k), three months of lottery prizes and rollovers amounting to £189k (2022: £170k) and a further £200k (2022: £200k) to cover any potential risks in the event of a change of circumstances affecting the VL. The remaining £195k (2022 £nil) is expected to be allocated to grants in the year ending 30 June 2024.

Contrary to 2022, no funds are held in reserves to contribute to future costs relating to growth of the VF fundraising activities (2022: £61,022).

All the reserves are unrestricted. The VF's Reserves policy is reviewed every six months.

Risk management

Trustees place considerable importance on compliance with charity, gambling legislation and other legislation and regulations. The Board examines all risks annually and new risks or significant changes in risk at every quarterly meeting and it reviews policies at regular intervals to ensure risks are mitigated. Risks are considered by likelihood and severity. Cash levels are monitored to ensure that sufficient funds are available.

All risks documented in the risk register have been mitigated to an acceptable level by internal control systems, insurance cover and other factors as appropriate.

The principal risks associated with the VF's major source of income, the VL, are:

- The main route to market, online subscriptions to the VL, becomes uneconomic or unusable. This risk is being mitigated through the diversification of the VF's routes to market.
- Regulatory or legislative changes affecting the VF's ability to run the VL or recruit new players. The VF works with BE and third-party experts to become aware of any change, to remain up to date and to be compliant.
- Cyber threats or other IT systems' failure. Expert-recommended precautions and defences are used to mitigate these risks.

Post Year End

No major changes have occurred since the year end.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The VF has a Memorandum and Articles of Association which establish the objects and powers of the charitable company and is governed under its Articles of Association of 16 February 2016, as subsequently amended on 1 October 2019 and on 10 January 2022.

The VF is a charitable company limited by guarantee and not having share capital, with registration number 10099309. It is recognised as a charity for tax purposes by HMRC and is registered with the Charity Commission under charity number 1166953 and the Office of the Scottish Charity Regulator (OSCR) under charity number SC046571.

The VF is governed by its Board of Trustees. A list of Trustees who served during the year and up to the date of the signing of the report is on Page 1.

The Trustees meet on a quarterly basis to consider items such as achievements, partnering arrangements, risks, regulations and finances, as well as to confirm the allocation of grants. They occasionally consider matters out of committee. Board Meetings are usually held at the VF's office in Edinburgh.

The VF recruits its Trustees after advertising, by word of mouth or invitation, using appropriate procedures to ensure it has the breadth of experience among the Trustees to suit the requirements of the VF. New Trustees can be appointed following decisions by the extant Trustees, who are the only Members of the VF, at Board Meetings.

Having been appointed, new Trustees are briefed by the Chair and CEO, as well as other staff, as necessary, on policies and procedures used by the VF. They are provided with relevant documentation and directed to useful sites such as those hosted by the Charity Commission, OSCR, NVCO and so on.

The VF has two standing committees and as required, an Appointments' Committee. The standing committees operate as follows:

Audit & Finance Committee (AFC):

The AFC takes delegated responsibility on behalf of the Board for ensuring that there is a framework for accountability and for reviewing all systems and methods of control, both financial and otherwise. The AFC consists of a minimum of two Trustees including a Chair appointed by the Board. The main duties of the AFC include: -

- Recommend to the Board a framework of effective audit coverage.
- Advise the Board on the minimum and optimum level of internal and external audit arrangements.
- Monitor internal and external audit reviews and to advise the Board accordingly.
- Ensure effectiveness of internal financial controls and financial risk management arrangements.
- To investigate on behalf of the board any financial or administrative matter that may put the VF at financial risk.

Grants Committee:

The Grants Committee takes delegated responsibility on behalf of the Board for ensuring that there is an effective grant-giving process, ensuring the charity is complying with all aspects of the law, relevant regulations and good practice. The Grants Committee consists of a minimum of three Trustees, including a Chair appointed by the Board. At least one of the CEO or one of the Grants Managers must attend all the meetings. The main duties of the Grants committee include: -

- Establish the grants policy.
- Approve the process for grantees submitting grant bid.
- Approve the process for grant approval.
- Approve grant applications.
- Agree reporting mechanism for grantees.
- Report to the Board for final approval of grants at quarterly Board Meeting.

Executive team

The executive team consists of founder Major General David Shaw CBE (CEO), Simon Heye (COO) and a further seven staff members working within grants management, finance and fundraising.

Executive responsibilities

The CEO, supported by the rest of the executive team, conducts the day-to-day business of the VF, working under strategic objectives agreed with the Trustees. This includes, implementing the VF's key policies including fundraising, managing the grants programme, liaising with grantee organisations and other stakeholders, managing the VF's reputation, as well as overseeing contractors and other partner organisations.

The Board has delegated responsibility for awarding grants of up to £20k to the CEO executive team advice, subject to certain controls (including that they shall not exceed 20% of all grants awarded). This has spread the peak approval period and enabled prompt processing of bids while maintaining the same level of due diligence checks (including visiting a sample of the grantees' premises). The Board is briefed on all delegated grants at quarterly Board Meetings.

The Trustees devolve responsibility for preparing management accounts, financial budgets and forecasts to the executive team. The Trustees review the financial performance, including comparison to forecasts or budgets at their quarterly Board Meetings. Annual forecasts and budgets are reviewed by the Trustees each year at the June Board Meeting.

Executive remuneration

The Trustees approve salaries for all new staff. An annual remuneration review is undertaken in March and covers benchmarking, social and economic conditions and the financial ability of the VF to absorb any changes. Trustees debate the review before approving changes to remuneration.

Relationships with external organisations

The CEO works closely with the external lottery manager (BE) and the supplier of lottery direct selling services (BEA). As part of their service, BE and BEA provide weekly and monthly reports to the CEO which include relevant statistics and other information relating to the VL. The CEO discusses key points from the reports with the Chairman of the Board on a regular basis.

The CEO and Chairman of the Board meet BE and BEA every six months for a formal review, at which contractual issues, performance and future plans are considered. The relationships with BE and with BEA are open and mutually supportive. All organisations are highly motivated to maximise the support we are able to give beneficiaries.

Independent Auditor

During the year Saffery LLP was appointed as auditor, replacing Azets Audit Services.

Wider Network

The VF is a member of Cobseo, Veterans Scotland and the Lotteries Council. It is registered with the Charity Commission, OSCR, the Gambling Commission, the Fundraising Regulator and the Information Commissioner and follows the guidance and regulation of these organisations.

PLANS FOR FUTURE PERIODS**Strategy and Plans**

The VF's strategy is that it will become an even more significant source of funds for its beneficiaries by maximising public subscriptions to the VL and by attracting donations. The good reputation of the VF will be enhanced through the benefit it brings through its grants and by forming responsible partnerships with the public, partner organisations and sector authorities. A Review of strategy will be completed in the New Year.

Statement of Trustees' responsibilities

Charity law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that year. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the relevant Charities Statement of Recommended Practice;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue to operate.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to the auditor

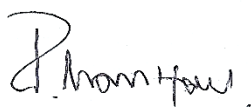
To the knowledge and belief of each of the persons who are Trustees at the time this report is approved.

- a) so far as each Trustee is aware there is no relevant information of which the charitable company's auditor is unaware; and
- b) the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the charitable company's auditor is aware of the information.

Auditor

Saffery LLP, Chartered Accountants, will be proposed for re-appointment in accordance with Section 485 of the Companies Act 2006.

For and on behalf of the Trustees on 11.12.2023.



Peter Mountford
Chairman

THE VETERANS' FOUNDATION

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION FOR THE YEAR ENDED 30 JUNE 2023

Opinion

We have audited the financial statements of The Veterans' Foundation (the 'charitable company') for the year ended 30 June 2023 which comprise Statement of Financial Activities (incorporating the Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the charitable company's state of affairs as at 30 June 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

THE VETERANS' FOUNDATION

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION FOR THE YEAR ENDED 30 JUNE 2023

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact.

We have nothing to report in this regard.

Other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report which includes the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report which includes the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' Annual Report.

Responsibilities of Trustees

As explained more fully in the Trustees' Responsibilities Statement set out on page 10, the Trustees (who are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative to do so.

THE VETERANS' FOUNDATION

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION FOR THE YEAR ENDED 30 JUNE 2023

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditors under the Companies Act 2006 and under the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Identifying and assessing risks related to irregularities:

We assessed the susceptibility of the charitable company's financial statements to material misstatement and how fraud might occur, including through discussions with the Trustees, discussions within our audit team planning meeting, updating our record of internal controls and ensuring these controls operated as intended. We evaluated possible incentives and opportunities for fraudulent manipulation of the financial statements. We identified laws and regulations that are of significance in the context of the charitable company by discussions with Trustees and updating our understanding of the sector in which the charitable company operates.

Laws and regulations of direct significance in the context of the charitable company include The Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and guidance issued by the Charity Commission for England and Wales and the Office of the Scottish Charity Regulator.

Audit response to risks identified:

We considered the extent of compliance with these laws and regulations as part of our audit procedures on the related financial statement items including a review of financial statement disclosures. We reviewed the charitable company's records of breaches of laws and regulations, minutes of meetings and correspondence with relevant authorities to identify potential material misstatements arising. We discussed the charitable company's policies and procedures for compliance with laws and regulations with members of management responsible for compliance.

During the planning meeting with the audit team, the engagement partner drew attention to the key areas which might involve non-compliance with laws and regulations or fraud. We enquired of management whether they were aware of any instances of non-compliance with laws and regulations or knowledge of any actual, suspected or alleged fraud. We addressed the risk of fraud through management override of controls by testing the appropriateness of journal entries and identifying any significant transactions that were unusual or outside the normal course of business. We assessed whether judgements made in making accounting estimates gave rise to a possible indication of management bias. At the completion stage of the audit, the engagement partner's review included ensuring that the team had approached their work with appropriate professional scepticism and thus the capacity to identify non-compliance with laws and regulations and fraud.

THE VETERANS' FOUNDATION

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION FOR THE YEAR ENDED 30 JUNE 2023

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's Trustees as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members and Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members and Trustees as a body, for our audit work, for this report, or for the opinions we have formed.



.....
Kenneth McDowell (Senior Statutory Auditor)
for and on behalf of Saffery LLP

Chartered Accountants
Statutory Auditors
133 Fountainbridge
Edinburgh, EH3 9BA

Date: 18 December 2023

Saffery LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

THE VETERANS' FOUNDATION

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 30 JUNE 2023

		2023	2023	2023	<i>2022</i>
		Unrestricted	Restricted	Total	<i>Total</i>
	Note	Funds	Funds	Funds	<i>Funds</i>
		£'000	£'000	£'000	<i>£'000</i>
Income from:					
Donations and legacies	4	111	-	111	<i>202</i>
Charitable activities	5	10,482	-	10,482	<i>8,819</i>
Investment income		27	-	27	<i>2</i>
Total income		10,620	-	10,620	<i>9,023</i>
Expenditure on:					
Raising funds	7	(5,195)	-	(5,195)	<i>(3,936)</i>
Charitable activities	7	(5,259)	-	(5,259)	<i>(4,761)</i>
Total expenditure		(10,454)	-	(10,454)	<i>(8,697)</i>
Net income and movement in funds		166	-	166	<i>326</i>
Reconciliation of funds:					
Total funds brought forward		518	-	518	<i>192</i>
Total funds carried forward		684	-	684	<i>518</i>

The Statement of Financial Activities includes all gains and losses in the year.

All results relate to continued activities.

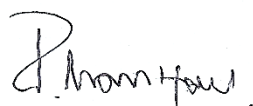
The notes form part of these financial statements.

THE VETERANS' FOUNDATION

BALANCE SHEET AS AT 30 JUNE 2023

	Note	2023 £'000	2022 £'000
Fixed assets			
Tangible assets	11	5	3
Intangible assets	12	28	35
		<u>33</u>	<u>38</u>
Current assets			
Debtors	13	98	14
Cash and cash equivalents	14	1,942	1,631
		<u>2,040</u>	<u>1,645</u>
Creditors: amounts falling due within one year	15	(1,337)	(1,054)
Net current assets		<u>703</u>	<u>591</u>
Total assets less current liabilities		736	629
Creditors: amounts fully due in more than one year	16	(52)	(111)
Net assets		<u><u>684</u></u>	<u><u>518</u></u>
Funds			
Unrestricted funds	18	684	518
Restricted funds	18	-	-
		<u><u>684</u></u>	<u><u>518</u></u>

The Financial Statements were authorised for issue by the Trustees on 11.12 2023 and signed on their behalf by:



P. Mountford FCA (Chair)

Company Registration Number 10099309

The notes form part of these financial statements.

THE VETERANS' FOUNDATION

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2023

	2023 £'000	2022 £'000
Cash flows from operating activities		
Net income for the year	166	326
Amortisation of intangible assets	12	10
Depreciation of tangible assets	1	1
(Increase)/decrease in debtors	(84)	19
Increase/(decrease) in creditors	224	(163)
Interest received	(27)	(2)
Net cash generated from operating activities	292	191
Cash flows from investing activities		
Purchase of tangible fixed assets	(3)	(4)
Purchase of intangible fixed assets	(5)	(26)
Net cash (used in) investing activities	(8)	(30)
Cash flows from financing activities		
Interest received	27	2
Net cash generated in financing activities	27	2
Net increase in cash and cash equivalents	311	163
Cash and cash equivalents at 1 July	1,631	1,468
Cash and cash equivalents at 30 June	1,942	1,631

(i) Analysis of changes in net debt

	At 1 July 2022 £'000	Cash flows £'000	Other non- cash changes £'000	At 30 June 2023 £'000
Cash and cash equivalents				
Cash	1,631	311	-	1,942
	1,631	311	-	1,942

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

1. General information

These Financial Statements are presented in pounds sterling (GBP) as that is the currency in which the charitable company's transactions are denominated. These Financial Statements are of The Veterans' Foundation only and cover the year ended 30 June 2023.

The principal activity of The Veterans' Foundation is to make grants to charities which help veterans in need.

The Veterans' Foundation is a private charitable company limited by guarantee, incorporated in the United Kingdom and registered in England and Wales. It is recognised as a charity for tax purposes by HMRC and registered with the Office of the Scottish Charity Regulator (OSCR) under charity number SC046571 and with The Charity Commission under charity number 1166953. Details of the registered office can be found on the reference and administrative details page of these financial statements.

2. Accounting policies

Basis of accounting

The Financial Statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' (FRS102) (United Kingdom Generally Accepted Accounting Practice), the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)', the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless stated otherwise in the relevant accounting policy notes.

The principal accounting policies applied in the preparation of these Financial Statements are noted below. These policies have been applied consistently to all the years presented in dealing with items which are considered material in relation to the charitable company's Financial Statements.

The preparation of these financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Trustees to exercise their judgement in applying the accounting policies (see note 3).

Going concern

The Trustees have considered a period of at least 12 months from the date of signing the Financial Statements. The Trustees believe that the charitable company will continue to meet its obligations as they fall due for the foreseeable future and on this basis, believe that it is appropriate to adopt the going concern basis of accounting in preparing the financial statements.

Income

Income is included in the Statement of Financial Activities when the charitable company is entitled to the income, it is probable that the income will be received and the amount can be measured reliably. The following specific policies are applied to particular categories of income:

2. Accounting policies (continued)

Income (continued)

Donations and legacies

Donations, grants and gifts are included in full in the Statement of Financial Activities when the charitable company becomes entitled to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donated services and facilities are included at the value to the charitable company where this can be quantified. The value of services provided by volunteers has not been included in these accounts in line with the Statement of Recommended SORP "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102)".

Income from charitable activities

Income raised from charitable activities is accounted for when earned and comprises lottery ticket sales.

Investment income

Investment income is recognised when received or receivable and the amount can be measured reliably by the charitable company.

Expenditure

Expenditure is recognised on an accrual basis when a legal or constructive obligation arises. Expenditure includes VAT which cannot be recovered.

All liabilities are recognised when a contractual obligation is in place.

Raising funds

Raising funds' costs comprise the costs associated with attracting lottery ticket sales and donation income.

Charitable activities

Charitable expenditure comprises those costs incurred by the charitable company in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated to such activities and those costs of an indirect nature necessary to support them. All costs relate to a single activity.

Grants payable

During the course of the business, the charitable company makes grant contributions to organisations and individuals to further its strategic objectives.

Value added tax and corporation tax

The Veterans' Foundation does not make taxable supplies, and is thus not registered for VAT. The charitable company is exempt from corporation tax on its charitable activities.

2. Accounting policies (continued)

Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the charitable company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Office equipment	33.3%
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The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Financial Activities.

Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. Amortisation is provided as follows:

Website development	33.3%
Trademarks	10%

Debtors

Short term debtors are measured at transaction price, less any impairment.

Cash and cash equivalents

Cash and cash equivalents include cash and short-term highly liquid investments with a short-term maturity of three months or less from the date of acquisition or opening of the deposit or similar accounts.

Creditors

Creditors are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are recognised at the transaction price.

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

2. Accounting policies (continued)

Financial Instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments that are payable or receivable within one year are initially and subsequently measured at the undiscounted amount of cash expected to be paid or received. Debt instruments payable or receivable after more than one year are initially measured at the net present value of the future cash flows and subsequently at amortised cost using the effective interest method.

Funds

Unrestricted funds

Unrestricted funds comprise those funds which the Trustees are free to use for any purpose in furtherance of the charitable objectives, including corporate stewardship.

Designated Funds

Trustees may choose during the reporting period to set aside a part of the unrestricted funds to be used for a particular future project or commitment. By earmarking funds in this way, the Trustees set up a designated fund that remains part of the unrestricted funds of the charitable company. This is because the designation has an administrative purpose only and does not legally restrict the Trustees' discretion in how to apply the unrestricted funds that they have earmarked.

Restricted funds

Restricted funds comprise those funds which the Trustees are restricted in how they might be used in the furtherance of the charitable objectives, including corporate stewardship.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the Financial Statements, management is required to make estimates and assumptions which affect reported results, financial position and disclosure of contingencies. Use of available information and application of judgement are inherent in the formation of the estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

4. Donations, legacies and investment

	Unrestricted 2023 £'000	Restricted 2023 £'000	Total 2023 £'000
General donations	97	-	97
Memorial wall donations	11	-	11
Corporate donations	3	-	3
Legacy income	-	-	-
Investment	27	-	27
	<u>138</u>	<u>-</u>	<u>138</u>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

4. Donations and legacies (continued)

	<i>Unrestricted 2022 £'000</i>	<i>Restricted 2022 £'000</i>	<i>Total 2022 £'000</i>
<i>General donations</i>	54	-	54
<i>Memorial wall donations</i>	16	-	16
<i>Corporate donations</i>	112	15	127
<i>Legacy income</i>	5	-	5
<i>Investment</i>	2	-	2
	<u>189</u>	<u>15</u>	<u>204</u>

5. Charitable income

	2023 £'000	2022 £'000
Lottery income	10,482	8,819

6. Staff Costs

	2023 £'000	2022 £'000
Wages & Salaries	219	127
Social Security Costs	21	12
Pension costs	4	3
	<u>244</u>	<u>142</u>

No employees earned over £60,000 (2022: nil).

There are 8 individuals employed by the charitable company (2022:7).

The average number of persons (full time equivalent) employed by the charitable company during the year was 5.2 (2022: 2.3).

The key management personnel are considered to be the CEO, the CFO, the Finance Manager, the Fundraising Manager and the Permanent Grants Managers. The total payments made to key management personnel during the year were £203,644 (2022: £142,436). None of the Trustees received remuneration in the year, as per note 10.

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

7. Expenditure	Unrestricted expenditure on raising funds £'000	Restricted expenditure on raising funds £'000	Unrestricted expenditure on charitable activities £'000	Restricted expenditure on charitable activities £'000	2023 £'000
Lottery costs	5,095	-	-	-	5,095
Amortisation	12	-	-	-	12
Will writing services	19	-	-	-	19
Fundraising staff costs	38	-	-	-	38
Other fundraising costs	16	-	-	-	16
Grants awarded (note 9)	-	-	4,987	-	4,987
Support costs (note 8)	15	-	272	-	287
	<u>5,195</u>	<u>-</u>	<u>5,259</u>	<u>-</u>	<u>10,454</u>
	<i>Unrestricted expenditure on raising funds £'000</i>	<i>Restricted expenditure on raising funds £'000</i>	<i>Unrestricted expenditure on charitable activities £'000</i>	<i>Restricted expenditure on charitable activities £'000</i>	<i>2022 £'000</i>
Lottery costs	3,925	-	-	-	3,925
Will writing services	-	-	46	-	46
Other fundraising costs	-	-	25	-	25
Grants awarded (note 9)	-	-	4,430	13	4,443
Support costs (note 8)	11	-	245	2	258
	<u>3,936</u>	<u>-</u>	<u>4,746</u>	<u>15</u>	<u>8,697</u>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

8. Support costs

	Unrestricted expenditure on raising funds £'000	Restricted expenditure on raising funds £'000	Unrestricted expenditure on charitable activities £'000	Restricted expenditure on charitable activities £'000	2023 £'000
Insurance	-	-	2	-	2
Subscriptions	15	-	-	-	15
Postage	-	-	1	-	1
Accountancy fees	-	-	3	-	3
Legal and professional fees	-	-	16	-	16
Independent auditor's fees (incl. VAT)	-	-	14	-	14
Travel and subsistence	-	-	11	-	11
Depreciation	-	-	1	-	1
Rent	-	-	11	-	11
Staff costs	-	-	206	-	206
Telephone and IT costs	-	-	3	-	3
Bank charges	-	-	4	-	4
	15	-	272	-	287
	<i>Unrestricted expenditure on raising funds £'000</i>	<i>Restricted Expenditure on raising funds £'000</i>	<i>Unrestricted Expenditure on charitable activities £'000</i>	<i>Restricted Expenditure on charitable activities £'000</i>	<i>2022 £'000</i>
Insurance	-	-	2	-	2
Fundraising expenses	3	-	-	-	3
Subscriptions	8	-	-	-	8
Sundry expenses	-	-	10	-	10
Postage	-	-	1	-	1
Accountancy fees	-	-	10	-	10
Legal and professional fees	-	-	33	-	33
Independent auditor's fees (incl. VAT)	-	-	11	-	11
Travel and subsistence	-	-	6	-	6
Memorial wall overheads	-	-	2	2	4
Depreciation	-	-	1	-	1
Amortisation	-	-	10	-	10
Rent	-	-	10	-	10
Staff costs	-	-	142	-	142
Telephone and IT costs	-	-	6	-	6
Consultancy fees	-	-	1	-	1
	11	-	245	2	258

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

9. Grants awarded	Total 2023 £'000	Total 2022 £'000
Grants to organisations	4,977	4,434
Grants to individuals	10	8
	4,987	4,443

Grants awarded to the following organisations in the reporting year:

Organisation Name	2023	2022	Organisation Name	2023	2022
1st Battalion, The Yorkshire Regiment		*	Brixham Future CIC		*
Accrington Stanley Football in the Community Trust Ltd		*	Brook House Health and Wellbeing Centre	*	
Abberton Rural Training	*		Broughton House - Veteran Care Village		*
ACVC Hub	*	*	Bthechange CIC	*	
ADFAM National	*		BuildForce Group CIC	*	
Launchpad	*	*	Building Heroes Education Foundation	*	*
AFC Flyde Community Association	*		Bulldogs Boxing & Community Activities		*
Age Cymru Dyfed	*	*	Caerphilly Veterans Support Hub	*	
Age UK Bradford and District	*		Caistor Roman Project Limited	*	
Age UK Enfield	*		Canine Partners for Independence		*
Age UK North Yorkshire and Darlington		*	Cardiff City FC Community Foundation		*
Age UK West Cumbria	*		Care After Combat	*	*
Age Well East Ltd		*	Care for Veterans	*	
Alabare Christian Care and Support	*	*	CatZero	*	*
Alzheimers Support	*		Challenge the Wild Ltd	*	
Anxious Minds		*	Citizens Advice Hillingdon Ltd		*
Armed Forces Community HQ CIC		*	Clarets in the Community (Burnley FC)	*	
Armed Forces Community Support Hub	*		Clervaux Trust	*	
Ashington Veterans and Elders Institute	*		Climb2Recovery		*
Association of Service Drop-In Centres Ltd	*	*	Colne Open Door Centre	*	
B.A.S.I.C. Brain And Spinal Injury Centre Ltd		*	Combat Stress		*
Belisama's Retreat CIC		*	Community Drug and Alcohol Recovery Services	*	
Beverley Armed Forces and Veterans			Community Solutions North West Ltd		*
Breakfast Club	*		Community Veterans Support	*	
Beyond the Battlefield	*		Curzon Ashton Community Foundation		*
Blackburn Rovers Community Trust	*		Cyrenians	*	
Blind Veterans UK		*	DeafBlind UK		*
Bound by Veterans	*		Defence Gardens Scheme CIC	*	*
BRAVEHOUND	*	*	Deptherapy & Deptherapy Education	*	*
Bright Star Boxing Academy	*		Dig In	*	
British Ex-Services Wheelchair Sports Association		*	Disability Stockport CIO	*	*
British Nuclear Test Veterans Association		*	Dundee Therapy Garden	*	*
			East Durham Veterans Trust	*	*

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

9. Grants awarded (continued)

Grants awarded to the following organisations in the reporting year (continued):

Organisation Name	2023	2022	Organisation Name	2023	2022
Edinburgh Napier University	*		Icarus Online SCIO	*	*
Erskine Hospital	*	*	Improving Lives Plymouth	*	
Fares4Free	*	*	ILM (Highland)		*
Felix Fund – The Bomb Disposal Charity		*	Islay & Jura Community Enterprises Ltd		*
Fife Employment Access Trust		*	King Edward VII's Hospital Sister Agnes	*	
Fighting with Pride	*		LABRATS (Legacy of The Atomic Bomb		
FirstLight Trust	*	*	Recognition For Atomic Test Survivors)		*
Fisher House, part of the University Hospitals		*	Leigh Community Centre	*	
Birmingham Charity			Libanus Lifestyle (Wales) CIC		*
Folkestone Nepalese Community	*		Little Troopers		*
Food is Fun CIC		*	Littlehampton Armed Forces Breakfast Club	*	
For the Fallen CIC		*	Liverpool Veterans HQ	*	
Forces Children Scotland	*		Lothians Veterans' Centre Limited	*	*
Forgotten Veterans UK		*	Made by Mortals CIC		*
Foundation 92	*	*	Medway District Citizens Advice Bureau		*
Foundation of Light	*		Service		
Friends of the Allied Special Forces Memorial		*	Mid Ulster Victims' Empowerment Project	*	*
Grove			Military Assistance Social Hub (M.A.S.H.)	*	*
Friends of the Royal British Legion Band of	*	*	Military Grave Restorer	*	
Wales			Millburn Community Association	*	*
Future Terrain	*		Mission Motorsports	*	
Garelohead Station Trust	*		Mode Rehabilitation		*
Gateshead Council	*		Monmouthshire Veterans Support Hub	*	
Give us Time	*		Morecambe FC Community Sports	*	
Gladiators Wheelchair Rugby Club	*		No Duff UK CIC		*
Gorkha Zilla Gurung Samaj UK	*		Norland Crew		*
Healthier Heroes CIC		*	Okehampton Community and Recreation		*
Help 4 Homeless Veterans	*		Association		
Helping Homeless Veterans	*		On Course Foundation	*	*
Herefordshire Veteran Support Centre	*		Only a Pavement Away	*	
Heropreneurs	*	*	Operation Veteran CIC	*	*
HighGround Projects Limited	*	*	Operations Cairngorms CIC	*	
Home-Start Medway Limited	*	*	Pain Association Scotland	*	*
Home-Start Southern Oxfordshire	*		Plymouth Sports Charity Limited	*	*
Honeypot Under 5's Centre	*		Portsmouth Royal Maritime Club	*	
Hornsea Ex-Service Mens Club Limited		*	Positive Adventure CIC		*
HorseBack UK	*	*	Preston North End Community and Education	*	
Hounds for Heroes	*		Trust		
Housing Options Scotland	*	*	Project Recce	*	
Hull 4 Heroes	*	*	PTSD Resolution Ltd		*
Hull FC Rugby Community Sports & Education	*	*	Queen Victoria Seamen's Rest	*	
Foundation			Radiate Arts CIC	*	
Humberside & South Yorkshire Army Cadet	*		Raw Performance	*	
Force			Reading Force	*	*

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

9. Grants awarded (continued)

Grants awarded to the following organisations in the reporting year (continued):

Organisation Name	2023	2022	Organisation Name	2023	2022
Recruit For Spouses Academy CIC	*	*	The Bradford Bulls Foundation		*
Re-Live	*		The Bridge for Heroes	*	*
Remount (Future 4 Heroes)	*		The Burma Star Memorial Fund		*
RFEA - The Forces Employment Charity (now Forces Employment Charity)	*	*	The Contact Group	*	*
Rhondda Hub for Veterans	*		The Ely Centre	*	
Rochdale AFC Football in the Community Trust	*		The Gurkha Centre		*
Rock 2 Recovery CIC	*	*	The Gwennili Trust	*	*
Royal Air Forces Association - Corporate Body		*	The League of Remembrance	*	
Royal British Legion Industries (RBLI)	*	*	The Military Wives Choirs Foundation	*	*
Royal British Legion – Northern Ireland District	*		The M.M National Gulf Veterans and Families Benevolent Association	*	*
Sale Sharks Foundation		*	The Naval Childrens Charity	*	
SACRO (Safeguarding Communities, Reducing Offending)	*		The Not Forgotten Association (NFA)		*
Sale Sharks Foundation	*		The Open University	*	*
Saviours Simul CIC	*		The Orchestra of the Swan		*
SCiP Alliance hosted by Winchester University		*	The Princess of Wales's Royal Regiment (Queen's and Royal Hampshires) Benevolent Fund		*
Scottish Veterans Residences	*	*	The Royal Naval Association		*
Scotty's Little Soldiers	*	*	The Royal Scots Regimental Trust		*
Service Dogs UK	*	*	The Royal Star & Garter Homes	*	*
Shared Parenting Scotland	*		The Scar Free Foundation		*
Shropshire Council Veterans Outreach Programme		*	The Sir Oswald Stoll Foundation	*	*
Small Woods Association	*		The Soldiers' Arts Academy CIC	*	*
Smart Savings South West Community Interest Company		*	The St John & Red Cross Defence Medical Welfare Service (DMWS)	*	*
South West Scotland RnR	*		The Ulysses Trust		*
Sporting Force Ltd		*	The Veterans Charity	*	
SSAFA Scotland		*	The Veterans Community Cooperative CIC		*
Staffordshire Network for Mental Health	*		The Veterans Contact Point		*
Stand Easy Productions	*	*	The Veterans Hub - Weymouth and Plymouth CIC	*	*
Stand Easy Military Support	*		The Vine Centre		*
Standing Tall Foundation	*		The Warrior Programme		*
Step Together Volunteering	*	*	The Well Being Centre (Saltburn) CIC		*
STEPWAY		*	The White Horse Federation, Larkhill Primary		*
Style for Soldiers	*		Theatre Royal Plymouth	*	
Suffolk Family Carers		*	The Viking Boat Co.	*	
Supporting Wounded Veterans Ltd.	*	*	Tickets For Troops		*
Swansea Veterans Hub CIC	*		Tom Harrison House	*	*
Taxi Charity	*		Tonic Health		*
Team Endeavour Racing UK CIC	*	*	Transatlantic Warrior Cup		*
Team Endeavour Wheelchair Rugby	*		Tri Services and Veterans Support Centre		*
Tedworth Equestrian		*	Tross Gynall Plant (TGP Cymru)	*	
The Blues & Royals Association	*		Turn to Starboard	*	
The Bolton Guild of Help	*				

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

9. Grants awarded (continued)

Grants awarded to the following organisations in the reporting year (continued):

Organisation Name	2023	2022	Organisation Name	2023	2022
UK Homes 4 Heroes Pride and Passion	*		Veterans With Dogs		
UK Veterans Hearing Foundation	*	*	Veterans Wood Craft CIC	*	*
Valkyrie Wilderness Workshops CIC	*	*	Voluntary Action - Swindon	*	*
Valley Veterans	*		Walking with the Wounded	*	*
Venture Trust	*		Warrior Equine	*	
Veteran 180 (Vet Run 180)	*		Waterloo Uncovered	*	*
Veterans Business Base	*		We Are With You		*
Veterans Chaplaincy Scotland	*		West Lancashire Crisis and Information Centre		*
Veterans Community (Lanarkshire) SCIO	*		West London Mission Methodist Circuit		*
Veterans Community Network	*		Wetwheels Solent CIC		*
Veterans Community Support	*		Wigan Athletic Community Trust	*	
Veterans at Ease Ltd		*	Wings for Warriors	*	*
Veterans' Growth	*	*	Wintergreen-UK CIC		*
Veterans In Action Ltd	*	*	Wirral Joint Service Club Ltd	*	
Veterans In Crisis Community Interest Company	*	*	Withernsea Armed Forces Veterans Breakfast Club	*	
Veterans into Logistics	*		Woodland Xperiences CIC	*	*
Veterans Living History Museum	*		Woodwork to Wellness	*	
Veterans Outdoors	*	*	Woody's Lodge	*	*
Veterans Outreach Support	*	*	Workplace Chaplaincy Scotland		*
Veterans Skills Academy CIC		*	Wrexham and District CAB	*	
Veterans Tribe CIC	*	*	YourNorth Veteran Support CIC	*	

The Trustees have considered the disclosure requirements of the Charity Statements of Recommended Practice (SORP) and have concluded that no individual grants represent a material grant in their own right, and that all grants made are in line with the charitable objectives of the Charity as outlined in the Trustees report.

10. Trustees

Trustees received £nil remuneration during the year (2022: £nil). Trustees were reimbursed expenses of £4,645 (2022: £1,503). There was £110 (2022: £nil) outstanding at the year end.

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

11. Tangible Assets

	Office Equipment £'000
Cost	
At 1 July 2022	4
Additions	3
Disposals	-
At 30 June 2023	7
Depreciation	
At 1 July 2022	1
Charge in year	1
Disposals	
At 30 June 2023	2
Net book value at 30 June 2023	5
<i>Net book value at 30 June 2022</i>	3

12. Intangible Assets

	Website development £'000	Trademark £'000	Total £'000
Cost			
At 1 July 2022	25	27	52
Additions	-	5	5
At 30 June 2023	25	32	57
Amortisation			
At 1 July 2022	15	2	17
Charge in year	9	3	12
At 30 June 2023	24	5	29
Net book value at 30 June 2023	1	27	28
<i>Net book value at 30 June 2022</i>	10	25	35

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

13. Debtors	2023 £'000	2022 £'000
Other debtors	1	4
Prepayments	97	10
	<u>98</u>	<u>14</u>

14. Cash and cash equivalents	2023 £'000	2022 £'000
Cash at bank and in hand	<u>1,942</u>	<u>1,631</u>

15. Creditors	2023 £'000	2022 £'000
Trade creditors	11	9
Accruals and deferred income	275	212
Grants committed	1,051	833
	<u>1,337</u>	<u>1,054</u>

Included within accruals and deferred grants committed are grants awarded not yet paid of £1,051,437 (2022: £833,137). These are expected to be paid within the year to 30 June 2023 and will be funded by the charitable company's unrestricted funds.

16. Creditors: Amounts due in over 1 year	2023 £'000	2022 £'000
Grants committed	<u>52</u>	<u>111</u>

The above grants committed relate to grants awarded over multiple years. These are expected to be paid after 30 June 2023 but before 30 June 2024.

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

17. Liability of members

The charitable company is limited by guarantee and has no share capital. The liability of each Member in the event of a winding-up is limited to £1. As at 30 June 2023, there were 8 Members.

18. Funds

	Fund Balance				Balance at
	Brought Forward	Incoming resources	Outgoing resources	Transfers	30 June 2023
	£'000	£'000	£'000	£'000	£'000
Unrestricted funds	518	10,620	(10,454)	-	684
Restricted funds	-	-	-	-	-
	518	10,620	(10,454)	-	684

The Board of Trustees has agreed to hold £nil (2022: £61,022) of certain corporate donations in a designated fund which is included as part of unrestricted reserves.

19. Analysis of net assets between funds

	Unrestricted Funds	Restricted Funds	Total 2023	<i>Total 2022</i>
	£'000	£'000	£'000	<i>£'000</i>
Fund balances at 30 June 2023 are represented by:				
Tangible fixed assets	5	-	5	3
Intangible fixed assets	28	-	28	35
Current assets	2,040	-	2,040	1,645
Current liabilities	(1,337)	-	(1,337)	(1,054)
Non-current liabilities	(52)	-	(52)	(111)
Total net assets	684	-	684	<i>518</i>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

20. Related parties

The Veterans' Foundation made grants in the year to two charities which involve related parties, as follows:-

1. One grant of £30,000 (2022 – two grants totalling £60,000) was awarded to Heropreneurs, Charity Registration No. 1136671, in the year. No amounts were outstanding at 30 June 2023 (2022 - £nil).

Two Trustees of the charity are also Trustees of Heropreneurs. Neither receive remuneration for their services nor do they vote on proposals to provide grants to Heropreneurs.

Heropreneurs (<https://heropreneurs.co.uk>) is a successful charity founded in 2009 to help military veterans, and their dependants, create their own businesses. People leaving the Armed Forces that wish to create their own businesses may lack the necessary commercial skills and experience, as well as the networks that are essential to creating a successful business. Heropreneurs seeks to provide essential help in these areas, helping able-bodied veterans as well as those that have suffered physical or mental injuries during their service in the Armed Forces.

2. Four grants of £26,250, a total of £105,000, (2022 - four grants totalling £160,800) were awarded to AF&V Launchpad Limited ("Launchpad"), Charity Registration No. 1153185, in the year. No amounts were outstanding at 30 June 2023 (2022 - £40,200).

The CEO of the Charity is also CEO of Launchpad and receives remuneration for his services.

The CEO does not vote at meetings of the Board of Trustees.

Launchpad (<https://www.veteranslaunchpad.org.uk>) provides accommodation and other support to mainly homeless veterans in Liverpool and Newcastle upon Tyne and Durham. Once accommodated, Launchpad works with each of the 101 or so residents to stabilise their lives, then to carry out interventions that get them to independent living and where possible, employment, within approximately 2 years. Residents' challenges include complex issues such as: homelessness, poverty, unemployment, imprisonment, addictions, physical and mental health, family welfare.

21. Revenue commitments

	2023	2022
	£'000	£'000
	Office	Office
< 1 year	1	1
	=====	=====

Lease payments made in the year amounted to £9,720 (2022: £9,720).

THE VETERANS' FOUNDATION

England & Wales - Charity number 1166953

Accounts



THE VETERANS' FOUNDATION

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2022

COMPANY REGISTRATION NUMBER: 10099309

CHARITY COMMISSION NUMBER: 1166953

OSCR CHARITY NUMBER: SC046571

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

Reference and administrative details

Trustees (Directors for company law purposes)

P. Mountford, FCA (Chair)
R. Farndale, FRGS, MCI Arb (Deputy Chair)
S.A. Banks-Cooper, FCMA
G.R. Brewer
E. M. Lofgren Skeide, MCISI
M. F. Tulloch
B. Walker, MA, ED, FRICS

CEO

Major General D.A.H. Shaw CBE, FCIPD

Registered office

First Floor International House
20 Hatherton Street
Walsall, WS4 2LA

Correspondence address

Thistle Court
1-2 Thistle Street
Edinburgh, EH2 1DD

Independent Auditor

Azets Audit Services
Chartered Accountants
Titanium 1
King's Inch Place
Renfrew, PA4 8WF

Bankers

The Co-operative Bank
3rd Floor,
1 Balloon Street
Manchester, M60 4EP

Solicitors

Weightmans (Corporate)
100 Old Hall Street
Liverpool, L3 9QJ

Poppleston Allen (Gambling, Licensing and Regulatory)
Price House
37 Stoney Street
Nottingham, NG1 1LS

Company Registration Number: 10099309

Charity Commission Charity Number: 1166953

OSCR Charity Number: SC046571

THE VETERANS' FOUNDATION

**ANNUAL REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022**

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Independent Auditor's Report to the Members and the Trustees	10 – 13
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**ANNUAL REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 JUNE 2022**

The Trustees of The Veterans' Foundation (VF) present their annual report with the financial statements of the charitable company for the financial year ended 30 June 2022.

Chairman's Overview

I'm delighted to report that we awarded grants of £4.4M in the year ended 30 June 2022, being a total of 202 grants to 160 organisations. The total amount of our grants increased by a third in the year compared to the last year, a tremendous achievement, especially considering all the challenges associated with the pandemic and the various lockdowns which had a major adverse impact on fundraising activities in the charity sector.

Since we started in 2016, up to 30 June 2022 we have given a total of £11.5M to support charities and other charitable organisations who support the Armed Forces community including veterans, qualifying merchant seafarers and their dependants, who are in need. We delivered all of this funding through 642 grants to 341 different organisations.

Our success in expanding our grants programme is due mainly to the continuing growth of our Veterans' Lottery, which remains our main source of income and now has almost 80,000 subscribers. We continue to promote the Veterans' Lottery by marketing it through online, Face-to-Face (F2F), and Door-to-Door (D2D) sales. Our total lottery income increased by 33% in the year, which included a larger contribution from our F2F and D2D sales activities, as a result of fewer lockdowns. To ensure future growth in our lottery income, we focus our efforts not only on attracting new subscribers but in seeking to retain our subscribers for longer, thereby reducing attrition.

To reduce our reliance on funds raised through the Veterans' Lottery, we are developing our donations' strategy. While we have attracted some corporate and private donations, we realise that we can develop this function and raise more funds for the causes we support. We now have a variety of donation-attracting activities including our Memorial Wall.

While we continued to direct our grant-giving during the year to address pandemic-induced requirements, our focus shifted back to supporting a variety of small and medium-sized organisations that deliver help to those in need. We focus on these organisations as they have the greatest need for funds and, in many cases, they are being innovative, responsive, adaptable in addressing veteran needs, and deliver their services without incurring extensive overheads. When funding is available, and needs warrant our support, we also award grants to some of the larger charitable service organisations.

Guided by the Government's "Strategy for our Veterans", and the "Veterans Strategy Action Plan", our grants were given to a wide range of organisations that are conducting beneficial work to help and support people linked to the Armed Forces who are facing difficult challenges. For instance, we have supported organisations who tackle poor mental and physical health, social isolation and loneliness, family welfare, employment and self-employment, and addictions. Where possible, we link organisations that are delivering similar services in the hope they can collaborate, and reduce overheads, while maximizing good outcomes.

A charity's good reputation depends on applying high standards in governance. We are subject to a wide range of regulators, which include the Charity Commission, OSCR, the Gambling Commission, Companies House, the Information Commissioner and the Fundraising Regulator. One of the key tasks of our Board is to ensure that the Veterans' Foundation complies with all the relevant regulations at all times. We also continue to develop the good governance initiative sponsored by the Confederation of Service Charities ("Cobseo").

In considering any bids for grants, our Trustees also expect high standards of management from applicants. During the year we added three more staff to cover our increased grant-giving and the associated need for due diligence. With only seven part-time employees our team remains small.

Finally, I would like to thank my fellow Trustees and, most importantly, the Veterans' Foundation's executive team, for their unstinting work, as well as the excellent team at our external lottery manager, Bee Ethical Limited.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Structure

The Veterans' Foundation (VF) is a charitable company limited by guarantee and not having a share capital, with registration number 10099309. It is recognised as a charity for tax purposes by HMRC and is registered with the Charity Commission under charity number 1166953 and the Office of the Scottish Charity Regulator (OSCR) under charity number SC046571.

Vision and Objects

The vision of the VF is that it becomes a significant source of funds for serving or former members of the Armed Forces, qualifying merchant seafarers and their dependants, who are in need, in order to help those beneficiaries experience a better quality of life.

In particular, its objects are as follows:

- To assist people who are serving or who have served in the British Armed Forces, including UK merchant seafaring veterans, and their dependants by advancing any lawful charitable purposes at the discretion of the Trustees; and
- In particular, but not exclusively, to make grants to other charities who assist serving and former members of the Armed Forces and their dependants who are in need.

Governance

Key points with regard to governance are as follows:

- The VF has a Memorandum and Articles of Association which establish the objects and powers of the charitable company and is governed under its Articles of Association of 16 February 2016, as subsequently amended on 1 October, 2019 and on 10 January, 2022.
- The VF raises funds, currently mainly through the Veterans' Lottery (VL) but, increasingly, through donations too, with the objective of making grants and donations to beneficiaries through charities and other organisations; and
- The VF is governed by its Board of Trustees.

The Trustees who served during the year and up to the signing of the financial statements were:

P. Mountford, FCA (Chair)
R. Farndale, FRGS, MCI Arb (Deputy Chair)
S.A. Banks-Cooper, FCMA
G.R. Brewer
E. M. Lofgren Skeide, MCISI
M. F. Tulloch
B. Walker, MA, ED, FRICS

The VF recruited G.R Brewer and S.A Banks-Cooper on 14 January 2022. There were no other changes to the Board in the year.

The Trustees meet on a quarterly basis to consider items such as achievements, partnering arrangements, risks, regulations and finances, as well as to confirm the allocation of grants. They occasionally consider matters out of committee. Due to the effects of the pandemic, all Trustees' Board Meetings up to January 2022 were carried out virtually; thereafter, our Board Meetings were held at our office in Edinburgh. Subject to any unexpected circumstances, we expect to continue to hold our Board Meetings in Edinburgh.

The VF has two Committees, as follows:-

Audit Committee:

- In the financial year this comprised E.M. Lofgren Skeide (Chair), S.A. Banks-Cooper and P. Mountford. Since the year end E.M. Lofgren Skeide has stepped down from the Audit Committee. Pending the appointment of the new chair S.A. Banks-Cooper has been appointed interim chair.

Grants Committee:

- This comprises R. Farndale (Chair), G.R. Brewer, M. F. Tulloch and B. Walker.

**ANNUAL REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 JUNE 2022**

Governance (continued)

The VF recruits its Trustees after advertising, using appropriate procedures to ensure it has the breadth of experience among the Trustees to suit the requirements of the VF. New Trustees can be appointed following decisions by the Trustees, who are the only Members of the VF, at Board Meetings.

Given that the VF is responsible for allocating funds subscribed or donated by the public, the Trustees place the utmost importance on good governance. Further to carrying out the Cobseo Governance self-reporting tool in the 2019/20 financial year when we achieved 'green' status, being the highest standard of governance, the VF continues to review its practices with regard to Cobseo's Governance self-reporting tool from time to time. We continue to monitor best practice in charity governance and adapt as necessary. Recently we have refined our complaints' process and scrutiny of contractors to ensure they are following regulatory guidance and best practice.

Management

The VF's executive team consists of founder Major General David Shaw CBE (CEO), Paul Heward, (CFO) and a further five staff members working within grants management, finance and fundraising.

Given the growth of the VF, especially reflecting the increase in the grants' programme, we appointed two new members to the grants team during the year, to provide expert resource to evaluate and scrutinise bids and to monitor the impacts of our grantees. In addition, we recruited a fundraising manager to develop all of our non-lottery fund raising activities.

The CEO, supported by the rest of the VF's executive team, conducts the day-to-day business of the VF, working under strategic objectives agreed with the Trustees. This includes, implementing the VF's key policies including fundraising, managing the grants programme, liaising with grantee organisations and other stakeholders, managing the VF's reputation, as well as overseeing contractors and other partner organisations.

The VF contracts the running of the VL and its advertising and marketing to two organisations, Bee Ethical Limited (BE) and Bee Ethical Active Limited (BEA). BE manages and advertises the VL to attract new subscribers and to maintain the support of existing subscribers. BEA attracts new players to join the VL through its direct sales activity, which involves F2F and D2D sales activities.

The CEO of the VF works closely with BE and BEA. As part of its service to the VF, BE provides weekly and monthly reports to the CEO who discusses key points with the Chairman of the Board.

The VF meets BE and BEA every six months for a formal review, at which the VF considers contractual issues, assesses performance and develops plans. The relationships between the VF with BE and with BEA are open and mutually supportive. All three organisations are highly motivated to maximise the support we are able to give beneficiaries.

During the last year, the VF has developed links with a number of major and well-established charities in order to exchange information about veterans' groups and to identify where support is most needed. The VF will continue this liaison to ensure we work with the principal Armed Forces' members in the Third Sector.

The VF communicates through its website at www.veteransfoundation.org.uk, newsletters and on other social media, particularly Facebook, Instagram and Twitter.

**ANNUAL REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 JUNE 2022**

Risk management

Trustees place considerable importance on compliance with charity, gambling legislation, other legislation and regulations. The Board examines all risks annually and new risks or significant changes in risk at every quarterly meeting and it reviews policies at regular intervals to ensure risks are mitigated. Risks are considered by likelihood and severity. The VF actively monitors the cash levels to ensure that sufficient funds are available.

All risks documented in the risk register have been mitigated to an acceptable level by internal control systems, insurance cover and other factors as appropriate.

The Trustees devolve responsibility for preparing financial budgets and cash flow forecasts to management, which are reviewed at Board Meetings. Management accounts are produced by the VF's accountants, Azets, on a monthly basis and are then reviewed by the VF who use a cloud accounting and management information package to facilitate in-depth financial monitoring and analysis. The Trustees review the VF's financial performance at their quarterly Board Meetings and review the VF's budgets at least annually, alongside projected income and expenditure.

The principal risks associated with the VF's major source of income, the VL, are: -

- Our main routes to market, being online subscriptions and direct sales (F2F or D2D) subscriptions to the VL, becomes uneconomic or unusable. This risk is being mitigated through the diversification of our routes to market.
- Regulatory or legislative changes affecting our ability to run the VL or recruit new players. We work with BE and third-party experts to ensure we are aware of any changes and ensure the VF and BE are up to date and compliant.
- Cyber threats or other IT Systems failure. Expert-recommended precautions and defences are used to mitigate these risks.

Wider Network

The VF is a member of Cobseo, Veterans Scotland and the Lotteries Council. It is registered with the Charity Commission, OSCR, the Gambling Commission, the Fundraising Regulator and the Information Commissioner. The VF and the VL follow the guidance and regulation of these organisations.

OBJECTIVES AND ACTIVITIES IN THE REPORTING YEAR

Objectives

The VF started operating in July 2016. Its objectives continue to be to raise funds with which to make grants to beneficiaries through charities and other organisations. In the past, the VF has raised funds mainly through attracting direct debit subscriptions to the VL; it has also encouraged and received donations. Furthermore, the VF intends to grow income from donations and other fundraising activities, not related to the VL, significantly in the future.

Currently, the VF aims to pass all non-corporate donations to grantees. Corporate donations are used to cover the costs of fundraising or are passed to grantees, with the exception of donations used for restricted purposes.

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2022

Activities

The recipients of the VF's grants include serving or retired members (and immediate dependants) of the Armed Forces – Royal Navy, Royal Air Force, Army and Royal Marines – and qualifying merchant seafarers, e.g. those who served during the Falklands War of 1982, and dependants.

The Grants Committee (GC), considers applications submitted by organisations and in some limited cases by individuals to help beneficiaries and make grants according to the following non-exclusive factors:

- Needs of the potential beneficiaries;
- Number of beneficiaries who will benefit from the grant;
- Other funds held by the applicant; and
- Suitability of the applicant to deliver the project for which funds are applied.

The GC takes great care when analysing the validity of the bids for grants, weighing up carefully the benefit proposed to beneficiaries but also the competence of those delivering the benefit. In addition, at the request of the GC, the VF's management has reviewed the terms and conditions which govern grant awards and carries out thorough financial scrutiny and evaluation of bids, as well as monitoring of the applications of the grants.

In 2022, the Board delegated responsibility for awarding small grants, up to £20K, to the CEO and executive team subject to certain controls. This has spread the peak approval period and enabled prompt processing of bids while maintaining the same level of due diligence checks. All non-delegated grants are approved by the Board of Trustees quarterly and they are briefed on delegated grants.

ACHIEVEMENTS AND PERFORMANCE

Fundraising

The VF has to raise money competently and legally so that it can make grants. Almost all of the VF's income comes from the VL which continued to grow significantly, increasing total income by 33%. The number of subscribers grew by 25%, from c.64,000 at the beginning of the financial year to c.80,000 by the end of June 2022.

Historically, the VF's major route to market for the VL has been through social media. This trend continued in the first half of the year but, as a result of a more challenging market environment, the performance of online sales was relatively flat in the second half. In recognition of this, we've grown our Direct Sales capability using F2F and D2D marketing methods which have been successful, even though the cost per acquisition is higher than for online sales.

As a result of the ending of lockdown restrictions, our Direct Sales activity has been able to operate effectively, without a break, for most of the year. As a result, it has almost doubled monthly income to around £120,000 and annual income increased to £1.1M.

Maintaining the support of our lottery subscribers is very important, so we decided to change our prize draw arrangements in the year, increasing the rollover to £45,000, which enables a first prize winner to win £50,000 in the event of a rollover. No other changes were made to the prize draw arrangements, which were previously changed in December 2020.

As the external lottery manager to the VF, BE receives monthly fees from the VF for their work in developing, advertising and managing the lottery. These fees are subject to a rolling five-year contract with the VF that is reviewed at six monthly review meetings between the two organisations.

In addition, the direct sales activities, managed by BEA, are subject to a contract between the VF and BEA that is reviewed at six monthly review meetings between our organisations.

The VF has secured trademarks for both the VF and the VL, with and without logos, to protect its brand.

The VF receives donations through its website payment system and has occasionally received donations either from corporates or individuals and via legacies. As the VF is registered with HMRC, it is also eligible to receive Gift Aid on donations.

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2022

Fundraising (continued)

A significant development in the year was the introduction of the Memorial Wall on the VF website which enables members of the public to make postings of deceased veterans (either friends or family) on the Memorial Wall and to make a donation.

We received £201,762 (2021: £42,210) in donations in the latest financial year. With the exception of certain donations from corporate donors, all of these donations have been paid out in grants.

We recognise that it is important to develop this source of fund-raising and, following the appointment of our Fundraising Manager, we are actively considering expanding our capability to attract donations directly to the VF. Apart from continuing to work with several affiliate partners, we are currently progressing several innovative plans to deliver in the next financial year.

Public benefit and Impact

The VF has made grants to many frontline charities and organisations that are delivering necessary support to beneficiaries, principally veterans in need, but also serving/reservist members of the Armed Forces and immediate dependants. Very occasionally, the VF might support an individual but there are other charitable organisations who would normally do this.

During the year, the Trustees approved 202 grants for a total amount of £4.4M to 160 different organisations/individuals, mostly registered charities. We have given grants to a wide range of charities or organisations that are carrying out charitable activities that match the VF's objects – to help service people, and qualifying merchant seafarers, and their dependants, who are in need. The VF continues to ensure the VF grants not only provide direct benefit to those in need but also, where possible, maximise benefit by facilitating collaboration amongst grantees and other organisations within the Third Sector supporting the Armed Forces community.

We have listed the grant recipients in the Notes to the Accounts (Note 9). Together, they are tackling the following challenges facing our beneficiaries:

	Grants Awarded 2022 £'000	Grantees* 2022 No.	Grants Awarded 2021 £'000	Grantees* 2021 No.
Challenges of Service Life				
Health and Wellbeing**	2,257	107	1,110	55
Community Hubs/Signposting/Advice	711	31	592	32
Family Welfare and Wellbeing	359	19	282	12
Homelessness/Housing	329	12	363	12
Mental Health Clinical Support	313	11	125	7
Employment/Self-employment/Education	305	15	674	29
Other Aspects of Service Life***	170	7	208	10
Total****	4,444	202	3,354	157

* Includes multiple grantees.

** Includes grants for Promoting Fellowship/Camaraderie, Reduction in Loneliness/Social Isolation.

*** Includes grants for challenge categories including support for Care Homes; Education, Conservation and Remembrance; Financial Assistance/Debt Assistance; Addiction; and Justice System needs.

**** The above table does not reflect adjustments/refunds of unused grants totalling £680 in respect of 1 award made during the year.

Each of the VF's regular grants are up to £30,000 each spread over 1 to 3 years, or £40,000 (£20,000 over two years) for grants to fund only salary costs.

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2022

Public benefit and Impact (continued)

The Trustees agreed to continue providing annual funding to certain organisations that match the VF's objects closely. Trustees approved an annual grant arrangement inviting The Contact Group, Tom Harrison House, Royal British Legion Industries Limited ("RBLI") and AF&V Launchpad Limited ("Launchpad") to submit quarterly grant bids. There is no guarantee these applications will be met.

Full details of the VF's grants to Launchpad and Heropreneurs, where related parties are involved, are set out in Note 20.

We have not applied a limit to the number of bids that a single organisation can make, preferring to judge each bid on its merits. Where there is a choice between supporting small and medium-sized organisations over larger ones, we support the former, as long as they pass our due diligence review.

Whenever we agree to provide funds in the future and communicate this to the grantee, these commitments are recognised within accruals and grants committed within creditors in accordance with applicable accounting rules.

The VF has an established process for receiving feedback from the grantees regarding the impact and benefits of its grants. Grantees are required to complete and submit a report six months after receipt of the grant and upon conclusion of the funding period which sets out, inter alia, the outcomes and benefits of the grants.

This feedback is then summarised and reviewed at the GC quarterly meetings. Whenever possible and practicable, the VF's executive team and/or Trustees will visit grantee organisations to assess how the VF's grants are making a difference.

The following tables provide details of the income and costs of (1) the VL and (2) the VF's charitable operations.

	2022 £'000	2021 £'000
The VL:		
Lottery income	8,819	6,618
Prizes paid out	(277)	(303)
External lottery management services	(2,209)	(1,673)
Direct sales activities	(680)	(316)
Social media advertising	(750)	(771)
Other Costs (mainly bank charges)	(34)	(32)
Surplus from the VL passed to the VF	4,869	3,523
Other income and costs relating to charitable operations are as follows:		
Income from donations and other investment income	204	43
Will writing services	(46)	-
Head office costs	(258)	(192)
Grants paid to charities/good causes	(4,443)	(3,304)
Overall VF net income	326	70

**ANNUAL REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 JUNE 2022**

Reserves Policy

Following the Board's decision in December, the VF has increased the level of reserves to cover not only three months' worth of operating costs amounting to £256,938 (including the costs of the operations of the VF, prizes and rollovers in the unlikely event of closure) but also a further £200,000 to cover any potential risks in the event of a change of circumstances affecting the VL.

In addition, the Board has agreed to hold £61,022 of certain corporate donations in reserves to contribute to future costs relating to growth of the VF fundraising activities.

The VF's Reserves policy is reviewed every six months.

Strategy and Plans

The VF's strategy is that it will become a significant source of funds for its beneficiaries by maximising public subscriptions to the VL and by attracting donations. The good reputation of the VF will be enhanced through the benefit it brings through its grants and responsible relations with the public, partner organisations and sector authorities.

The VF operates within national and international law, as is relevant, and by abiding with relevant regulations. It will remain a member of Cobseo and follow Cobseo's code of conduct. It also follows the guidance and regulations of the Gambling Commission, the Charity Commission, OSCR, the Information Commissioner, The Fundraising Regulator and Companies House.

Post Year End

Major changes that have occurred since the year end are as follows:

- We have signed a new contract with BEA regarding the marketing and management of BEA's Direct Sales activities; and
- We are taking further actions to secure relevant trademarks.

**ANNUAL REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 JUNE 2022**

Statement of Trustees' responsibilities

Charity law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that year. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the relevant Charities Statement of Recommended Practice;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue to operate.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to the auditor

To the knowledge and belief of each of the persons who are Trustees at the time this report is approved.

- a) so far as each Trustee is aware there is no relevant information of which the charitable company's auditor is unaware; and
- b) the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the charitable company's auditor is aware of the information.

Auditor

A tendering exercise for the provision of external audit services was undertaken during the year.

Following the tender process, the Trustees have decided to appoint Saffery Champness as the auditor for the financial year 2022/23.

For and on behalf of the Trustees on 11 November 2022.



Peter Mountford
Chairman

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE
VETERANS' FOUNDATION
FOR THE YEAR ENDED 30 JUNE 2022**

Opinion

We have audited the financial statements of the Veterans' Foundation (the 'charitable company') for the year ended 30 June 2022 which comprise the Statement of Financial Activities (incorporating the Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2022 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's (FRC's) Ethical Standard, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE
VETERANS' FOUNDATION
FOR THE YEAR ENDED 30 JUNE 2022**

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Annual Report of the Trustees, which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report included within the Annual Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report included within the Annual Report of the Trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the Annual Report of the Trustees and from the requirement to prepare a Strategic Report.

Responsibilities of the Trustees

As explained more fully in the Statement of Trustee's Responsibilities set out on page 9, the Trustees (who are also directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE
VETERANS' FOUNDATION
FOR THE YEAR ENDED 30 JUNE 2022**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the FRC's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the charitable company, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the charitable company is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the charitable company that were contrary to applicable laws and regulations, including fraud.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charitable company through discussions with Trustees and other management, and from our knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charitable company, including the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and taxation, data protection, anti-bribery, environmental, employment and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC and relevant regulators.

THE VETERANS' FOUNDATION

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION FOR THE YEAR ENDED 30 JUNE 2022

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in these financial statements were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's Trustees, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Our audit work has been undertaken so that we might state to the charitable company's members, as a body, and the Trustees, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members, as a body, and the charitable company's Trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Azets Audit Services

James McBride, Senior Statutory Auditor

For and on behalf of

Azets Audit Services, Statutory Auditor

Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006

Chartered Accountants

Titanium 1

King's Inch Place

Renfrew

PA4 8WF

Date: 11 November 2022

THE VETERANS' FOUNDATION

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 30 JUNE 2022**

		2022	2022	2022	2021
		Unrestricted	Restricted	Total	Total
	Note	Funds	Funds	Funds	Unrestricted
		£	£	£	Funds
					£
Income from:					
Donations and legacies	4	186,379	15,383	201,762	42,210
Charitable activities	5	8,819,260	-	8,819,260	6,618,086
Investment income		1,638	-	1,638	1,173
Total income		9,007,277	15,383	9,022,660	6,661,469
Expenditure on:					
Raising funds	7	(3,936,219)	-	(3,936,219)	(3,101,312)
Charitable activities	7	(4,745,430)	(15,383)	(4,760,813)	(3,490,169)
Total expenditure		(8,681,649)	(15,383)	(8,697,032)	(6,591,481)
Net income and movement in funds		325,628	-	325,628	69,988
Reconciliation of funds:					
Total funds brought forward		192,332	-	192,332	122,344
Total funds carried forward	18	517,960	-	517,960	192,332

The Statement of Financial Activities includes all gains and losses in the year.

All results relate to continued activities.

The notes form part of these financial statements.

THE VETERANS' FOUNDATION

BALANCE SHEET AS AT 30 JUNE 2022

	Note	2022 £	2021 £
Fixed assets			
Tangible assets	11	3,412	621
Intangible assets	12	34,639	18,200
		<u>38,051</u>	<u>18,821</u>
Current assets			
Debtors	13	14,647	33,624
Cash and cash equivalents	14	1,630,680	1,467,586
		<u>1,645,327</u>	<u>1,501,210</u>
Creditors: amounts falling due within one year	15	<u>(1,054,289)</u>	<u>(1,287,819)</u>
Net current assets		<u>591,038</u>	<u>213,391</u>
Total assets less current liabilities		629,089	232,212
Creditors: amounts fully due in more than one year	16	<u>(111,129)</u>	<u>(39,880)</u>
Net assets		<u><u>517,960</u></u>	<u><u>192,332</u></u>
Funds			
Unrestricted funds	18	517,960	192,332
Restricted funds	18	-	-
		<u><u>517,960</u></u>	<u><u>192,332</u></u>

The Financial Statements were authorised for issue by the Trustees on 11 November 2022 and signed on their behalf by:



P. Mountford FCA (Chair)

Company Registration Number 10099309

The notes form part of these financial statements.

THE VETERANS' FOUNDATION

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2022**

	2022 £	2021 £
Cash flows from operating activities		
Net income for the year	325,628	69,988
Amortisation of intangible assets	10,147	7,000
Depreciation of tangible assets	436	430
Decrease/(Increase) in debtors	18,977	(29,736)
(Decrease)/Increase in creditors	(162,281)	556,763
Interest received	(1,638)	(1,173)
Loss on disposal of tangible fixed assets	378	-
Net cash generated from operating activities	191,647	603,272
Cash flows from investing activities		
Purchase of tangible fixed assets	(3,605)	-
Purchase of intangible fixed assets	(26,586)	(3,780)
Net cash (used in) investing activities	(30,191)	(3,780)
Cash flows from financing activities		
Interest received	1,638	1,173
Net cash generated in financing activities	1,638	1,173
Net increase in cash and cash equivalents	163,094	600,665
Cash and cash equivalents at 1 July	1,467,586	866,921
Cash and cash equivalents at 30 June	1,630,680	1,467,586

(i) Analysis of changes in net debt

	At 1 July 2021 £	Cash flows £	Other non- cash changes £	At 30 June 2022 £
Cash and cash equivalents				
Cash	1,467,586	163,094	-	1,630,680
	<u>1,467,586</u>	<u>163,094</u>	<u>-</u>	<u>1,630,680</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022**

1. General information

These Financial Statements are presented in pounds sterling (GBP) as that is the currency in which the charitable company's transactions are denominated. These Financial Statements are of the Veterans' Foundation only and cover the year ended 30 June 2022.

The principal activity of the Veterans' Foundation is to make grants to charities which help veterans in need.

The Veterans' Foundation is a private charitable company limited by guarantee, incorporated in the United Kingdom and registered in England and Wales. It is recognised as a charity for tax purposes by HMRC and registered with the Office of the Scottish Charity Regulator (OSCR) under charity number SC046571 and with The Charity Commission under charity number 1166953. Details of the registered office can be found on the reference and administrative details page of these financial statements.

2. Accounting policies

Basis of accounting

The Financial Statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' (FRS102) (United Kingdom Generally Accepted Accounting Practice), the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)', the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless stated otherwise in the relevant accounting policy notes.

The principal accounting policies applied in the preparation of these Financial Statements are noted below. These policies have been applied consistently to all the years presented in dealing with items which are considered material in relation to the charitable company's Financial Statements.

The preparation of these financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Trustees to exercise their judgement in applying the accounting policies (see note 3).

Going concern

The Trustees have considered a period of at least 12 months from the date of signing the Financial Statements. The Trustees believe that the charitable company will continue to meet its obligations as they fall due for the foreseeable future and on this basis, believe that it is appropriate to adopt the going concern basis of accounting in preparing the financial statements.

Income

Income is included in the Statement of Financial Activities when the charitable company is entitled to the income, it is probable that the income will be received and the amount can be measured reliably. The following specific policies are applied to particular categories of income:

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

2. Accounting policies (continued)

Income (continued)

Donations and legacies

Donations, grants and gifts are included in full in the Statement of Financial Activities when the charitable company becomes entitled to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donated services and facilities are included at the value to the charitable company where this can be quantified. The value of services provided by volunteers has not been included in these accounts in line with the Statement of Recommended SORP "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102)".

Income from charitable activities

Income raised from charitable activities is accounted for when earned and comprises lottery ticket sales.

Investment income

Investment income is recognised when received and the amount can be measured reliably by the charitable company.

Expenditure

Expenditure is recognised on an accrual basis when a legal or constructive obligation arises. Expenditure includes VAT which cannot be recovered.

All liabilities are recognised when a contractual obligation is in place.

Raising funds

Raising funds costs comprise the costs associated with attracting lottery ticket sales.

Charitable activities

Charitable expenditure comprises those costs incurred by the charitable company in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated to such activities and those costs of an indirect nature necessary to support them. All costs relate to a single activity.

Grants payable

During the course of the business, the charitable company makes grant contributions to organisations and individuals to further its strategic objectives.

Value added tax and corporation tax

As the Veterans' Foundation does not make taxable supplies, and is thus not registered for VAT. The charitable company is exempt from corporation tax on its charitable activities.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

2. Accounting policies (continued)

Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the charitable company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Office equipment	33.3%
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The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Financial Activities.

Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. Amortisation is provided as follows:

Website development	33.3%
Trademarks	10%

Debtors

Short term debtors are measured at transaction price, less any impairment.

Cash and cash equivalents

Cash and cash equivalents include cash and short-term highly liquid investments with a short-term maturity of three months or less from the date of acquisition or opening of the deposit or similar accounts.

Creditors

Creditors are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are recognised at the transaction price.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

2. Accounting policies (continued)

Financial Instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments that are payable or receivable within one year are initially and subsequently measured at the undiscounted amount of cash expected to be paid or received. Debt instruments payable or receivable after more than one year are initially measured at the net present value of the future cash flows and subsequently at amortised cost using the effective interest method.

Funds

Unrestricted funds

Unrestricted funds comprise those funds which the Trustees are free to use for any purpose in furtherance of the charitable objectives, including corporate stewardship.

Designated Funds

Trustees may choose during the reporting period to set aside a part of the unrestricted funds to be used for a particular future project or commitment. By earmarking funds in this way, the Trustees set up a designated fund that remains part of the unrestricted funds of the charitable company. This is because the designation has an administrative purpose only and does not legally restrict the Trustees' discretion in how to apply the unrestricted funds that they have earmarked.

Restricted funds

Restricted funds comprise those funds which the Trustees are restricted in how they might be used in the furtherance of the charitable objectives, including corporate stewardship.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the Financial Statements, management is required to make estimates and assumptions which affect reported results, financial position and disclosure of contingencies. Use of available information and application of judgement are inherent in the formation of the estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

4. Donations and legacies	Unrestricted 2022 £	Restricted 2022 £	Total 2022 £	Total 2021 £
General donations	53,845	-	53,845	42,210
Memorial wall donations	15,878	-	15,878	-
Corporate donations	111,656	15,383	127,039	-
Legacy income	5,000	-	5,000	-
	<u>186,379</u>	<u>15,383</u>	<u>201,762</u>	<u>42,210</u>

In 2020/21, all of the general donations were unrestricted.

5. Charitable income	2022 £	2021 £
Lottery income	<u>8,819,260</u>	<u>6,618,086</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

6. Staff Costs	2022	2021
	£	£
Wages & Salaries	126,790	93,929
Social Security Costs	12,226	8,093
Pension costs	3,420	1,458
	<u>142,436</u>	<u>103,480</u>

No employees earned over £60,000 (2021: nil).

There are 7 individuals employed by the charitable company (2021: 4).

The average number of persons (full time equivalent) employed by the charitable company during the year was 2.3 (2021: 1.7).

The key management personnel are considered to be the CEO, the CFO, the Finance Managers, the Fundraising Manager and the Grants Managers. The total payments made to key management personnel during the year were £142,436 (2021: £103,480). None of the Trustees received remuneration in the year, as per note 10.

7. Expenditure	Unrestricted expenditure on raising funds	Restricted expenditure on raising funds	Unrestricted expenditure on charitable activities	Restricted expenditure on charitable activities	2022
	£	£	£	£	£
Prizes and rollover	276,600	-	-	-	276,600
Lottery management and marketing	2,209,045	-	-	-	2,209,045
Online and direct advertising	1,430,149	-	-	-	1,430,149
Website and rebranding	134	-	-	-	134
Bank charges	33,843	-	-	-	33,843
Will writing services	46,080	-	-	-	46,080
Grants awarded (note 9)	-	-	4,429,882	13,189	4,443,071
Support costs (note 8)	11,378	-	244,538	2,194	258,110
	<u>3,936,219</u>	<u>-</u>	<u>4,745,430</u>	<u>15,383</u>	<u>8,697,032</u>
	Unrestricted expenditure on raising funds	Restricted expenditure on raising funds	Unrestricted Expenditure on charitable activities	Restricted expenditure on charitable activities	2021
	£	£	£	£	£
Prizes and rollover	302,600	-	-	-	302,600
Lottery management and marketing	1,672,607	-	-	-	1,672,607
Website and rebranding	78	-	-	-	78
Online and direct advertising	1,087,268	-	-	-	1,087,268
Bank charges	32,489	-	-	-	32,489
Grants awarded (note 9)	-	-	3,304,425	-	3,304,425
Support costs (note 8)	6,270	-	185,744	-	192,014
	<u>3,101,312</u>	<u>-</u>	<u>3,490,169</u>	<u>-</u>	<u>6,591,481</u>

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

8. Support costs	Unrestricted expenditure on raising funds £	Restricted expenditure on raising funds £	Unrestricted expenditure on charitable activities £	Restricted expenditure on charitable activities £	2022 £
Insurance	-	-	1,678	-	1,678
Fundraising expenses	3,309	-	-	-	3,309
Subscriptions	8,069	-	-	-	8,069
Sundry expenses	-	-	10,339	-	10,339
Postage	-	-	980	-	980
Accountancy fees	-	-	9,914	-	9,914
Legal and professional fees	-	-	33,117	-	33,117
Independent auditor's fees (incl. VAT)	-	-	10,620	-	10,620
Travel and subsistence	-	-	6,260	-	6,260
Memorial wall overheads	-	-	1,824	2,194	4,018
Depreciation	-	-	436	-	436
Amortisation	-	-	10,147	-	10,147
Rent	-	-	9,950	-	9,950
Staff costs	-	-	142,436	-	142,436
Telephone and IT costs	-	-	5,957	-	5,957
Consultancy fees	-	-	880	-	880
	11,378	-	244,538	2,194	258,110
	<i>Unrestricted expenditure on raising funds £</i>	<i>Restricted Expenditure on raising funds £</i>	<i>Unrestricted Expenditure on charitable activities £</i>	<i>Restricted Expenditure on charitable activities £</i>	<i>2021 £</i>
Insurance	-	-	876	-	876
Subscriptions	6,270	-	-	-	6,270
Sundry expenses	-	-	5,815	-	5,815
Postage	-	-	778	-	778
Accountancy fees	-	-	9,670	-	9,670
Legal and professional fees	-	-	28,769	-	28,769
Independent auditor's fees (incl. VAT)	-	-	9,480	-	9,480
Donations	-	-	180	-	180
Memorial wall overheads	-	-	8,873	-	8,873
Depreciation	-	-	430	-	430
Amortisation	-	-	7,000	-	7,000
Rent	-	-	7,707	-	7,707
Staff costs	-	-	103,480	-	103,480
Telephone and IT costs	-	-	1,336	-	1,336
Consultancy fees	-	-	1,350	-	1,350
	6,270	-	185,744	-	192,014

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

9. Grants awarded	Total 2022 £	Total 2021 £
Grants to organisations	4,434,967	3,304,425
Grants to individuals	8,104	-
	4,443,071	3,304,425

Grants awarded to the following organisations in the reporting year:

1st Battalion, The Yorkshire Regiment	Food is Fun CIC
Accrington Stanley Football in the Community Trust Limited	For the Fallen CIC
ACVC Hub	Forgotten Veterans UK
AF&V Launchpad Limited	Foundation 92
Age Cymru Dyfed	Friends of the Allied Special Forces Memorial Grove
Age UK North Yorkshire and Darlington	Friends of the Royal British Legion Band of Wales
Age Well East Ltd	Healthier Heroes CIC
Alabare Christian Care and Support	Heropreneurs
Anxious Minds	HighGround Projects Limited
Armed Forces Community HQ CIC	Home-Start Medway Limited
Association of Service Drop-In Centres Ltd (ASDIC)	Hornsea ExService Mens Club Limited
B.A.S.I.C. Brain And Spinal Injury Centre Limited	HorseBack UK
Belisama's Retreat CIC	Housing Options Scotland
Blind Veterans UK	Hull 4 Heroes
BRAVEHOUND	Hull FC Rugby Community Sports & Education Foundation
British Ex-Services Wheelchair Sports Association	Icarus Online SCIO
British Nuclear Test Veterans Association	ILM (Highland)
Brixham Future CIC	Islay & Jura Community Enterprises Ltd
Broughton House - Veteran Care Village	LABRATS (Legacy of The Atomic Bomb.
Building Heroes Education Foundation	Recognition For Atomic Test Survivors) CIC
Bulldogs Boxing & Community Activities	Libanus Lifestyle (Wales) CIC
Canine Partners for Independence	Little Troopers
Cardiff City FC Community Foundation	Lothians Veterans' Centre Limited
Care After Combat	Made by Mortals CIC
CatZero	Medway District Citizens Advice Bureau Service
Citizens Advice Hillingdon Ltd	Mid Ulster Victims' Empowerment Project
Climb2Recovery	Military Assistance Social Hub (M.A.S.H.)
Combat Stress	Millburn Community Association
Community Solutions North West Ltd	Mode Rehabilitation
Curzon Ashton Community Foundation	No Duff UK CIC
DeafBlind UK	Norland Crew
Defence Gardens Scheme CIC	Okehampton Community and Recreation Association
Depththerapy & Depththerapy Education	On Course Foundation
Disability Stockport CIO	Operation Veteran CIC
Dundee Therapy Garden	Outpost Highlands SCIO
East Durham Veterans Trust	Pain Association Scotland
Erskine Hospital	Plymouth Sports Charity Limited
Fares4Free	Positive Adventure CIC
Felix Fund – The Bomb Disposal Charity	PTSD Resolution Ltd
Fife Employment Access Trust	Reading Force
FirstLight Trust	Recruit For Spouses Academy CIC
Fisher House, part of the University Hospitals Birmingham Charity	RFEA - The Forces Employment Charity (now Forces Employment Charity)
	Rock 2 Recovery CIC

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

9. Grants awarded (continued)

Royal Air Forces Association - Corporate Body	The Ulysses Trust
Royal British Legion Industries (RBLI)	The Veterans Community Cooperative CIC
Sale Sharks Foundation	The Veterans Contact Point
SCiP Alliance hosted by Winchester University	The Veterans Hub - Weymouth and Plymouth CIC
Scotty's Little Soldiers	The Vine Centre
Service Dogs UK	The Warrior Programme
Shropshire Council Veterans Outreach Programme	The Well Being Centre (Saltburn) CIC
Smart Savings South West Community Interest Company	The White Horse Federation, Larkhill Primary
Sporting Force Ltd	Tickets For Troops
SSAFA Scotland	Tom Harrison House
Stand Easy Productions	Tonic Health
Step Together Volunteering	Transatlantic Warrior Cup
STEPWAY	Tri Services and Veterans Support Centre
Suffolk Family Carers	UK Veterans Hearing Foundation
Supporting Wounded Veterans Ltd.	Valkyrie Wilderness Workshops CIC
Team Endeavour Racing UK CIC	Veterans at Ease Ltd
Tedworth Equestrian	Veterans' Growth
The Bradford Bulls Foundation	Veterans In Action Ltd
The Bridge for Heroes	Veterans In Crisis Community Interest Company
The Burma Star Memorial Fund	Veterans Outdoors
The Contact Group	Veterans Outreach Support
The Gurkha Centre	Veterans Skills Academy CIC
The Gwennili Trust	Veterans Tribe CIC
The Military Wives Choirs Foundation	Veterans With Dogs
The M.M National Gulf Veterans and Families Benevolent Association	Veterans Wood Craft CIC
The Not Forgotten Association (NFA)	Voluntary Action - Swindon
The Open University	Walking with the Wounded
The Orchestra of the Swan	Waterloo Uncovered
The Princess of Wales's Royal Regiment (Queen's and Royal Hampshires) Benevolent Fund	We Are With You
The Royal Naval Association	West Lancashire Crisis and Information Centre
The Royal Scots Regimental Trust	West London Mission Methodist Circuit
The Royal Star & Garter Homes	Wetwheels Solent CIC
The Scar Free Foundation	Wings for Warriors
The Sir Oswald Stoll Foundation	Wintergreen-UK CIC
The Soldiers' Arts Academy CIC	Woodland Xperiences CIC
The St John & Red Cross Defence Medical Welfare Service (DMWS)	Woody's Lodge
	Workplace Chaplaincy Scotland

Grants were made to three individuals in 2021/2022.

Grants were awarded to the following organisations in 2020/21:

AFC Fylde Community Foundation	Brixham Future CIC
AF&V Launchpad Limited	Broughton House
Age Cymru Dyfed	BuildForce Group CIC
Age UK Devon	Building Heroes Education Foundation
Age UK Nottingham/shire	Burnley FC in the Community
Age UK Teeside	Bury Veterans Hub Cafe
Alzheimers Support	C-54 Skymaster Trust, Save the Skymaster project
Anxious Minds	CAIS
Association of Benefits & Pension Claimants, Sailing Wellness project	Care After Combat
Association of Ex-Service Drop-In Centres (ASDIC)	Care for Veterans
Beyond the Battlefield	Carer Support Wiltshire
Blackpool FC Community Trust	Changing Faces
Bravehound	Changing Lives
British Ex-Services Wheelchair Sports Association	Community Drug and Alcohol Recovery Services CDARS
British Forces Foundation	Community Solutions North West Ltd
	Community Veterans Support - The Coming Home Centre

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

9. Grants awarded (continued)

Crawford House Community Partnership	Royal Star and Garter
Deafblind UK	Scotland's Bravest Manufacturing Company (A Division of Royal British Legion Industries)
Debyshire Alcohol Advice Service	Scotty's Little Soldiers
Durham County Cricket	Service Dogs UK
East Durham Veterans Trust	SHAID Veterans Project
Elaine Waterfield	Soldiers' Art Academy
Epic Gigability	Southwest Family Values CIC
EVA Women's Aid	Sporting Force
Everton in the Community	SSVC (Operating as BFBS)
Felix Fund – the Bomb Disposal Charity	St Helens Chamber
Fighting With Pride	Stand Easy Military Support
Finchale Training College t/a Finchale Group	Step Together
Flying For Freedom Ltd	Stoll
Forces in the Community	Supporting Wounded Veterans
Garelochhead Station Trust	SWS RnR
Give Us Time	Team Endeavour Racing UK
Hats Off For Bootsie	Team Endeavour Wheelchair Rugby
Healthier Heroes	The Bridge for Heroes
Help 4 Homeless Veterans	The Game Change Project CIC
Heropreneurs	The Gurkha Centre
HighGround Projects Limited	The League of Remembrance
Hire a Hero	The Octopus Foundation
Hull 4 Heroes	The Open University
ICARUS Online	The Princess of Wales' Royal Regiment Benevolent Fund
Improving Lives Plymouth	The Rugby Football League Limited
Jonathan Thomsonn (Paid to PTSD Resolution)	The St John & Red Cross Defence Medical Welfare Service (DMWS)
Liverpool FC Foundation	The Veterans Charity
Made by Mortals	The Veterans Farm-Able Foundation
Maurilla Simpson Wheelchair	The White Ensign Association
National Gulf Veterans & Families Association	Tonic Health
On Course Foundation	UK Homes 4 Heroes
Only a Pavement Away	UK Veterans Hearing Foundation
Operation Veteran CIC	Ulysseses Trust
Pain Assoc. Scotland	Venture Trust
PATT Foundation	Veterans Garage
Penparcau Community Forum Ltd Phoenix Heroes CIC	Veterans in Action
Plymouth Sports Charity	Veterans into Logistics CIC
Preston North End Community and Education Trust	Veterans Living History Museum CIC
Prisoners Education Trust	Veterans Outreach Support
Plymouth Sports Charity	Veterans Woodcraft CIC
Preston North End Community and Education Trust	Veterans' Growth
Prisoners Education Trust	Walking with the Wounded
PTSD Resolution Ltd	Waterloo Uncovered
Reading Force	WCADA
Recruit for Spouses Academy CIC	Wings for Warriors
Remount T/A Future for Heroes	Woodland Xperiences CIC
Resume Foundation	Work Place Chaplaincy Scotland
RFEA - The Forces Employment Charity	
Rhondda Hub for Veterans	
Ripple Pond	
RMA - RM Charity	
Rock2Recovery	
Royal British Legion Ballymoney Branch	
Royal British Legion Industries (RBLI)	

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

10. Trustees

Trustees received £nil remuneration during the year (2021: £nil). Trustees were reimbursed with expenses of £1,503 (2021: £1,673). There are no amounts outstanding at the year end.

11. Tangible Assets

	Office Equipment £
Cost	
At 1 July 2021	1,303
Additions	3,605
Disposals	(709)
At 30 June 2022	4,199
Depreciation	
At 1 July 2021	682
Charge in year	436
Disposals	(331)
At 30 June 2022	787
Net book value at 30 June 2022	3,412
Net book value at 30 June 2021	621

12. Intangible Assets

	Website development £	Trademark £	Total £
Cost			
At 1 July 2021	25,200	-	25,200
Additions	-	26,586	26,586
At 30 June 2022	25,200	26,586	51,786
Amortisation			
At 1 July 2021	7,000	-	7,000
Charge in year	8,400	1,747	10,147
At 30 June 2022	15,400	1,747	17,147
Net book value at 30 June 2022	9,800	24,839	34,639
Net book value at 30 June 2021	18,200	-	18,200

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

13. Debtors	2022 £	2021 £
Other debtors	4,623	810
Prepayments	10,024	32,814
	<u>14,647</u>	<u>33,624</u>

14. Cash and cash equivalents	2022 £	2021 £
Cash at bank and in hand	<u>1,630,680</u>	<u>1,467,586</u>

15. Creditors	2022 £	2021 £
Accruals and deferred grants committed	1,044,927	1,125,581
Trade creditors	8,944	162,238
Other creditors	418	-
	<u>1,054,289</u>	<u>1,287,819</u>

Included within accruals and deferred grants committed are grants awarded not yet paid of £833,137 (2021: £1,058,059). These are expected to be paid within the year to 30 June 2022 and will be funded by the charitable company's unrestricted funds.

16. Creditors: Amounts due in over 1 year	2022 £	2021 £
Grants committed	<u>111,129</u>	<u>39,880</u>

The above grants committed relate to grants awarded over multiple years. These are expected to be paid after 30 June 2022 but before 30 June 2023.

17. Liability of members

The charitable company is limited by guarantee and has no share capital. The liability of each Member in the event of a winding-up is limited to £1. As at 30 June 2022, there were 5 Members.

18. Funds

	Fund Balance Brought Forward £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 30 June 2022 £
Unrestricted funds	192,332	9,007,277	(8,681,649)	-	517,960
Restricted funds	-	15,383	(15,383)	-	-
	<u>192,332</u>	<u>9,022,660</u>	<u>(8,697,032)</u>	<u>-</u>	<u>517,960</u>

The Board of Trustees has agreed to hold £61,022 of certain corporate donations in a designated fund which is included as part of unrestricted reserves.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

19. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total 2022 £	Total 2021 £
Fund balances at 30 June 2022 are represented by:				
Tangible fixed assets	3,412	-	3,412	621
Intangible fixed assets	34,639	-	34,639	18,200
Current assets	1,645,327	-	1,645,327	1,501,210
Current liabilities	(1,054,289)	-	(1,054,289)	(1,287,819)
			)	
Non-current liabilities	(111,129)	-	(111,129)	(39,880)
Total net assets	517,960	-	517,960	192,332

20. Related parties

The Veterans' Foundation made grants in the year to two charities which involve related parties, as follows:-

1. Two grants of £30,000, a total of £60,000, (2021 - £50,000) to Heropreneurs, Charity Registration No. 1136671, in the year. No amounts were outstanding at 30 June 2022 (2021 - £nil).

Two Trustees of the charity are also Trustees of Heropreneurs. Neither receive remuneration for their services nor do they vote on proposals to provide grants to Heropreneurs.

Heropreneurs (<https://heropreneurs.co.uk>) is a successful charity founded in 2009 to help military veterans, and their dependants, create their own businesses. People leaving the Armed Forces that wish to create their own businesses may lack the necessary commercial skills and experience, as well as the networks that are essential to creating a successful business. Heropreneurs seeks to provide essential help in these areas, helping able-bodied veterans as well as those that have suffered physical or mental injuries during their service in the Armed Forces.

2. Four grants of £40,200, a total of £160,800, (2021 - four grants totalling £190,200) to AF&V Launchpad Limited ("Launchpad"), Charity Registration No. 1153185, in the year. £40,200 of these grant awards (2021 - £40,200) was awaiting payment at 30 June 2022.

The CEO of the Charity is also CEO of Launchpad and receives remuneration for his services.

The CEO does not vote at meetings of the Board of Trustees.

Launchpad (<https://www.veteranslaunchpad.org.uk>) provides accommodation and other support to mainly homeless veterans in Liverpool and Newcastle upon Tyne and Durham. Once accommodated, Launchpad works with each of the 101 or so residents to stabilise their lives, then to carry out interventions that get them to independent living and where possible, employment, within 2 years. Residents' challenges include complex issues such as: homelessness, poverty, unemployment, ex-offenders, addictions, physical and mental health, family welfare.

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

21. Revenue commitments	2022	2021
	£	£
	Office	Office
< 1 year	811	811

22. Contingent asset

Bee Ethical Active Limited ("BEA"), the external organisation that provides D2D and F2F selling services, has undertaken a VAT review with an independent VAT specialist. The review concluded that services BEA has provided to The Veterans' Foundation ("VF") in connection with signing up new subscribers to the VF Lottery, which have been accounted for as standard rated, may qualify as VAT exempt services.

BEA intends to make a retrospective claim to HMRC for the VAT charged to the VF (and paid to HMRC). When this VAT has been repaid by HMRC, BEA intends to refund this VAT to the VF. The timing and value of the refund to the VF is uncertain and therefore no amount has been recognised in these financial statements.

THE VETERANS' FOUNDATION

England & Wales - Charity number 1166953

Accounts



THE VETERANS' FOUNDATION

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2021

COMPANY REGISTRATION NUMBER: 10099309

CHARITY COMMISSION NUMBER: 1166953

OSCR CHARITY NUMBER: SC046571

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

Reference and administrative details

Trustees (Directors for company law purposes)

P Mountford, FCA (Chair)
R Farndale, FRGS, MCIArb (Deputy Chair)
E M Lofgren Skeide, MCISI
M F Tulloch
B Walker, ED, FRICS

CEO

Major General David Shaw CBE

Registered office

First Floor International House
20 Hatherton Street
Walsall
WS4 2LA

Correspondence address

Thistle Court
1-2 Thistle Street
Edinburgh
EH2 1DD

Auditor

Azets Audit Services
Chartered Accountants
Titanium 1
King's Inch Place
Renfrew
PA4 8WF

Company Registration Number: 10099309

Charity Commission Charity Number: 1166953

OSCR Charity Number: SC046571

THE VETERANS' FOUNDATION

**ANNUAL REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021**

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Independent Auditor's Report to the Members and the Trustees	10 – 13
Statement of Financial Activities (incorporating the Income and Expenditure account)	14
Balance Sheet	15
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ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2021

The Trustees of the Veterans' Foundation (VF) present their annual report with the financial statements of the charitable company for the financial year ended 30 June 2021.

Chairman's Overview

Despite the impact of the pandemic I'm delighted to report that we awarded just over £3.3M in 157 grants to 132 organisations in the year, due mainly to the continuing strong growth in our Veterans' Lottery. This means that we awarded 72% more in grants than in the previous year and we have given £7.1M in grants since our inception five years ago, in July 2016 - a remarkable achievement.

All but a small amount of our income comes from our Veterans' Lottery. Subscribers grew by 45% from 44K to 64K in the year, making the Veterans' Lottery one of the largest lotteries in the UK. This represented an exceptional performance during a period in which most charities saw a significant drop in their fundraising income and one which made the grant-making of the Veterans' Foundation even more important.

A key focus of our grant-giving during the year was to respond to pandemic-induced, urgent requirements, including maintaining communication with beneficiaries throughout distancing, reducing the impact of the pandemic on mental health, and delivering vital supplies to maintain the health and wellbeing of beneficiaries.

We continued to direct our grant-giving to support low to medium-wealth organisations that are governed well and that make a big difference to the lives of their beneficiaries. We don't just fund registered charities but also many organisations with charitable aims, all of whom perform excellent work in helping serve members of the armed forces' community, and operationally qualified seafarers, and their dependants.

As a result, the Veterans' Foundation has had a significant incremental impact on the support given to service people and their families, not just in the year, but cumulatively over the last five years.

Guided by the Government's "Strategy for our Veterans", our grants were given to a wide range of organisations that are conducting beneficial work across many challenges faced by people linked with the armed forces. For instance, we have supported organisations who tackle homelessness, social isolation and loneliness, family welfare, unemployment, poor mental and physical health, and addictions. Where possible, we link organisations that are delivering similar services in the hope they can collaborate and reduce overheads, while maximizing good outcomes.

While the main route to market, online subscriptions flourished under lockdown, the nascent direct sales capability was severely curtailed in the year. We look forward to re-engaging the public in the coming year to develop that scalable route to market, pandemic-restrictions willing.

Maintaining high standards in governance is critical. We comply with regulations and guidance from a wide range of regulators, including the Charity Commission, OSCR, the Gambling Commission, Companies House, the Information Commissioner and the Fundraising Regulator. Furthermore, we continue to develop the good governance initiative sponsored by the Confederation of Service Charities (Cobseo), and I am pleased to report our 'green' status against their Governance checklist. In considering any bids for grants, our Trustees also expect high standards of governance from applicants.

Finally, I would like to thank my fellow trustees and, most importantly, the small Veterans' Foundation team who maintained unbroken service through remote working. I would also like to thank the team at Bee Ethical for their exceptional work.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Structure

The VF is a company limited by guarantee and not having a share capital, with registration number 10099309. It is recognised as a charity for tax purposes by HMRC and is registered with the Charity Commission under charity number 1166953 and the Office of the Scottish Charity Regulator (OSCR) under charity number SC046571.

Vision and Objects

The vision of the VF is that it becomes a significant source of funds for serving or former members of the armed forces, qualifying merchant seamen and their dependants, who are in need, in order to help those beneficiaries experience a better quality of life.

In particular, its objects are as follows:

- To assist people who are serving or who have served in the British Armed Forces, including UK merchant seafaring veterans, and their dependants by advancing any lawful charitable purposes at the discretion of the Trustees; and
- In particular, but not exclusively, to make grants to other charities who assist serving and former members of the armed forces and their dependants who are in need.

Governance

Key points with regard to governance are as follows:

- The VF has a Memorandum and Articles of Association which establish the objects and powers of the charitable company and is governed under its Articles of Association of 16 February 2016;
- The VF raises funds, currently mainly through the VL, with the objective of making grants and donations to beneficiaries through charities and other organisations; and
- The VF is governed by its Board of Trustees.

The Trustees who served during the year and up to the signing of the financial statements were:

P Mountford, FCA (Chair)
R Farndale, FRGS, MCI Arb (Deputy Chair)
E M Lofgren Skeide, MCISI
M F Tulloch
B Walker, MA, ED, FRICS

The Trustees meet on a quarterly basis to consider, inter alia, items such as achievements, partnering arrangements, risks, regulations and finances, as well as to allocate grants. They occasionally consider matters out of committee, including urgent pandemic-based grants. Due to the effects of the pandemic, all Trustees' meetings during the year were carried out virtually. However, subject to government and other restrictions, it is intended that Trustees should revert to a mixture of F2F and meetings with at least one F2F meeting per year as soon as practicable in the future.

The VF has an Audit Sub-Committee, comprising Eline Lofgren Skeide (Chair) and Peter Mountford. Currently, there are no other sub-committees.

To date, the VF has recruited its Trustees either by advertising or by word of mouth and always aims to have a breadth of experience among Trustees to suit the requirements of the VF. Trustees are appointed through interview with the Members' and subsequent voting in the VF's General Meeting.

Governance (continued)

Given that the VF is responsible for allocating funds subscribed or donated by the public, the Trustees place the upmost importance on good governance. In the previous financial year, VF carried out the Cobseo Governance self-reporting tool and achieved 'green' status, being the highest standard of governance and continues to review its practices with regard to Cobseo's Governance self-reporting tool from time to time.

We continue to monitor best practice in charity governance and adapt as necessary. Recently we have refined our complaints' process and scrutiny of contractors to ensure they are following regulatory guidance and best practice.

Management

The VF's management consists of founder David Shaw, CEO, Paul Heward, CFO, Sarah Kelling, Grants Manager and Jayne Millar, Finance Manager. All of them work on a part-time basis.

The CEO, supported by the rest of VF's management, conducts the day-to-day business of the VF, working under strategic objectives agreed with the Trustees. This includes, inter alia, implementing the VF's key policies including fundraising, management of grants, liaison with grantee organisations, awarding prizes, and overseeing contractors and other partner organisations.

The VF contracts the running of the VL and its advertising and marketing to two professional fund raising organisations, Bee Ethical Limited (BE) and Bee Ethical Active Limited (BEA). BE manages and advertises the VL to attract new players and to maintain the support of existing players, mainly using online routes to market. BEA markets the VL to attract new players through its direct sales activity, which involves Face to Face (F2F) and Door to Door (D2D) sales activities.

The CEO of the VF works closely with BE, BEA and other organisations who support actual or potential beneficiaries. As part of its service to the VF, BE provides weekly and monthly reports to the CEO who discusses key points with the Chair of the Board.

The VF meets BE and BEA every six months for a formal review, at which the VF considers, inter alia, contractual issues, assesses performance and develops plans. The relationship between VF, BE and BEA is open and mutually supportive. All three organisations are highly motivated to maximise the support we are able to give beneficiaries.

During the last year, the VF has developed links with a number of major and well-established charities in order to exchange information about veterans' groups and to identify where support is most needed. The VF will continue this liaison to ensure we work with the principal Armed Forces' members in the Third Sector.

The VF communicates through its website at www.veteransfoundation.org.uk, newsletters and on other social media, particularly Facebook, Instagram and Twitter.

Risk Management

Trustees place considerable importance on compliance with charity, gambling legislation, other legislation and regulations. The Board examines all risks annually and new risks or significant changes in risk at every quarterly meeting and it reviews policies at regular intervals to ensure risks are mitigated. Risks are considered by likelihood and severity. The VF actively monitors the cash levels to ensure that sufficient funds are available; in fact funds continue to grow.

All risks documented in the risk register have been mitigated to an acceptable level by internal control systems, insurance cover and other factors as appropriate. In terms of financial control, the Trustees devolve responsibility for preparing financial budgets and cash flow forecasts to management, which are reviewed at Trustees' Meetings.

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2021

Risk management (continued)

Management accounts are produced by VF's accountants, Azets, on a monthly basis and are then reviewed by VF who use a cloud accounting and management information package to facilitate in-depth financial monitoring and analysis. The Trustees review VF's financial performance at their quarterly board meetings and review VF's budgets at least annually, alongside projected income and expenditure.

The principal risk is that our main route to market, online subscriptions, becomes uneconomic or unusable due to process, regulatory or legislative changes. This risk is being mitigated through diversification of our routes to market. Given the scale of the VF's online operation, cyber threats could have major impact and so expert-recommended precautions and defences are used.

Partners

The VF's key partners are, currently, as follows:

Organisation	Service provided	Remarks
Bee Ethical Ltd	External lottery management, advertising and marketing	On contract with VF.
Bee Ethical Active Ltd	Direct sales marketing (F2F and D2D)	On contract with VF
HW Development Ltd	IT support to VL mainly	
The Co-operative Bank plc	Banking	
Azets Holdings Limited and Azets Audit Services Limited	Accountancy and audit	
Poppleston Allen	Legal (Gambling Commission focus)	Quarterly retainer.
Weightmans LLP	Legal	

Wider Network

The VF is a member of Cobseo, Veterans Scotland and the Lotteries Council. It is registered with the Charity Commission, OSCR, the Gambling Commission, the Fundraising Regulator and the Information Commissioner. The VF and the VL follow the guidance and regulation of these organisations.

OBJECTIVES AND ACTIVITIES IN THE REPORTING YEAR

Objectives

The VF started operating in July 2016 and its objectives continue to be to raise funds with which to make grants to beneficiaries through charities and other organisations. It has raised funds through attracting direct debit subscriptions to the VL; it has also encouraged and received donations.

At its inception, one of VF's key objectives was to give at least 50% of lottery income over the longer term available for grants. The VF fulfilled this objective in the year, giving 50% to the organisations that it supports, which compares favourably with other national lotteries. All donations are passed to grantees, with the exception of donations for restricted purposes.

Activities

The VF's Trustees consider applications submitted by organisations and individuals to help beneficiaries and make grants according to the following non-exclusive factors:

- Needs of the potential beneficiaries;
- Number of beneficiaries who will benefit from the grant;
- Other funds held by the applicant; and
- Suitability of the applicant to deliver the project for which funds are applied.

**ANNUAL REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 JUNE 2021**

Activities (continued)

Trustees take great care when analysing the validity of the bids for grants, weighing up carefully the benefit proposed to beneficiaries but also the competence of those delivering the benefit. Recipients of the VF's grants include serving or retired members (and immediate dependants) of the armed forces – Royal Navy, Royal Air Force, Army and Royal Marines – and operationally qualified British Seafarers, e.g. those who served during the Falklands War of 1982.

ACHIEVEMENTS AND PERFORMANCE

Fundraising

Dealing with the Pandemic. The pandemic affected the VF throughout the year. Apart from a few exceptions, our staff have operated from home since March 2020, and almost all meetings have been held using IT conferencing facilities. We continued to operate a quick process for our Trustees to approve grants to organisations whose beneficiaries had been particularly affected by the pandemic. By the end of the year, we had awarded 28 grants amounting to £435k since March 2020 to overcome pandemic-related challenges of our beneficiaries, including six grants amounting to £140k during the year.

The VF has to raise money competently and legally so that it can make grants. The growth in the VL has been strong through the year with the number of subscribers rising by 45%, from c.44K at the beginning of the financial year to c.64K by the end of June 2021. Thanks must go to the staff of BE and BEA for their excellent work in the year in growing the VL in very challenging circumstances.

The VF's major route to market for the VL is through social media. While this has been very successful, we continue to recognize the need to broaden our range of fund-raising routes to market, given the possible effects of any future changes to online activity and gambling, as well as changes to regulations and law.

In 2019, we started a direct sales activity through BEA. This uses face-to-face and door-to-door marketing methods which have been successful, even though the cost per acquisition is greater than online sales. However, this has not been able to operate as effectively we would have liked during the year due to the consequences of lockdown and distancing restrictions.

As we indicated in last year's Report, we changed our prize draw arrangements in December. As a result, we increased the number of third prize winners from 10 to 40 and the third prize from £100 to £120 and the rollover prize from £20,000 to £30,000. There were no changes to the first and second prizes of £5,000 and £2,000 respectively. As a result, there has been a significant increase in the total prize money paid out to lottery prize winners during the year from £176k to over £302K. This has included four rollovers of £30K since December 2020.

BE receives monthly fees from the VF for their work in developing, advertising and managing the lottery. These fees are subject to a contract with the VF that is reviewed at the six monthly Review Meetings between our organisations. At our Review Meeting in March, 2021 the VF and BE agreed a new fee model which places a cap on the profit margins achieved by BE for running the VL. This agreement was reached following VF's benchmarking of profit margins in UK businesses to establish a level of profit margin which was fair and reasonable.

The VF receives donations through the website payment system and has occasionally received donations through legacies; we raised £42.2K (2020: £20.3K) in donations in the financial year. All of these donations have been paid out in grants with the exception of one donation that was received for a specific purpose. The VF is registered with HMRC to receive Gift Aid and the majority of donations have been eligible for it.

We recognize that it is important to develop this source of fund-raising and are actively considering expanding our ability to attract donations directly to the VF. Apart from continuing to work with several affiliate partners, we are currently progressing several innovative plans to deliver in the next financial year.

**ANNUAL REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 JUNE 2021**

Public benefit and Impact

The VF has made grants to many frontline charities and organisations that are delivering necessary support to beneficiaries, principally veterans in need. Very occasionally, the VF might support an individual but there are other organisations who would normally do this.

During the year, the Trustees approved 157 grants for a total amount of £3.3M to 132 different organisations/individuals, mostly registered charities. We have given grants to a wide range of charities or organisations that are carrying out charitable activities that match the VF's objects – to help service people, and operationally-qualified seafarers, and their dependants, who are in need. The VF continues to ensure the VF grants not only provide direct benefit to those in need but also, where possible, maximise benefit by facilitating collaboration amongst grantees and other organisations within the Third Sector supporting service people.

We have listed the grant recipients in the Notes to the Accounts (Note 9) but, together, they are tackling the following challenges facing our beneficiaries:

Challenge	Total of Grant Awards (£ 000)	No. of Grantees, incl. multiple grants
Homelessness/Housing	363	12
Mental Health Clinical Support	125	7
Health and Wellbeing*	1,110	55
Unemployment/Education	674	29
Family Welfare and Wellbeing	282	12
Community Hubs/Signposting/Advice	592	32
Other Disadvantages of Service Life**	208	10
Total	3,354	157

*Includes grants for Fellowship, Loneliness/Isolation

**Includes grants for challenge categories including Care Homes; Education/Conservation/Remembrance; Financial/Debt; Addiction; and Criminal Justice

The above table does not reflect adjustments /refunds of unused grants totalling £49,277 in respect to five awards made in prior years. The net figure for grants awards after adjustments is £3,304,425.

The VF's regular-grants are no more than £30K each spread over 1-3 years. During the year, the Trustees approved a few significant changes in VF's grant-making policy. These changes included an increase in the upper limit on grants awarded specifically for salaries which were raised to £40K (£20K over two years).

In addition, the Trustees agreed to continue providing annual funding to certain organisations that match the VF's objects closely. Trustees approve an annual grant arrangement inviting Launchpad to submit quarterly grant bids although there is no guarantee these applications will be met.

Full details of the VF's grants to Launchpad and Heropreneurs, where related parties are involved, are set out in Note 19 of the Accounts, on page 28.

We have not applied a limit to the number of bids that a single organization can make, preferring to judge each bid on its merits. Where there is a choice between supporting small and medium-sized organisations over larger ones, we support the former, as long as they pass our due diligence review. Whenever we agree to provide funds in the future, these commitments are recognised within accruals and grants committed within creditors in accordance with applicable accounting rules.

THE VETERANS' FOUNDATION

ANNUAL REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2021

The VF has an established process for receiving feedback from the grantees regarding the impact and benefits of its grants. Grantees are required to complete and submit a report six months after receipt of the grant which sets out, inter alia, the outcomes and benefits of the grants. This feedback is then summarised and reviewed by the Trustees at their next quarterly meeting. Whenever possible and practicable, VF's management and/or Trustees will visit grantee organisations to assess how the VF's grants are making a difference.

The following tables provide details of the income and costs of (1) the VL and (2) the VF's charitable operations.

VL alone:

	2021 £'000	2020 £'000
Lottery income	6,618	4,323
Prizes paid out	(303)	(176)
BE management, advertising, marketing and media services	(1,673)	(1,097)
BEA direct marketing	(316)	(295)
Website and rebranding	-	(32)
Social media advertising, (incl. Youtube)	(771)	(590)
Other Costs (mainly bank charges)	(32)	(32)
Surplus passed to the VF	3,523	2,101

Other income and costs relating to the VF's charitable operations are as follows:

	2021 £'000	2020 £'000
Income from donations and other investment income	43	23
Other costs	(192)	(132)
Grants paid to charities/good causes from income	(3,304)	(1,920)
Overall net income	70	72

Reserves Policy

The VF's Reserve represents three months' worth of operating costs amounting to c.£192K. This includes the costs of the operations of the VF, including prizes and rollovers in the unlikely event of closure. VF's Reserves policy is reviewed every six months.

Strategy and Plans

The VF's strategy is that it will become a significant source of funds for its beneficiaries by maximising public subscriptions to the VL and by attracting donations. The good reputation of the VF will be enhanced through the benefit it brings through its grants and responsible relations with the public, partner organisations and sector authorities.

The VF operates within national and international law, as is relevant, and by abiding with relevant regulations. It will remain a member of Cobseo and live by Cobseo's code of conduct. It also follows the guidance and regulations of the Gambling Commission, the Charity Commission, OSCR, the Information Commissioner and Companies House.

Post Year End

Major changes that have occurred since the year-end are as follows:

- We have signed a new lottery services agreement with BE to advertise, market, manage and develop the VL.
- We have launched a trial for the Memorial Wall Project. If this is successful, this could provide an important new source of funds for the VF.
- We are in discussions with several potential partners to develop new and innovative fund raising projects.
- We are taking actions to secure relevant trademarks.

**ANNUAL REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 JUNE 2021**

Statement of Trustees' responsibilities

Charity law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that year. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the relevant Charities Statement of Recommended Practice;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue to operate.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to the auditor

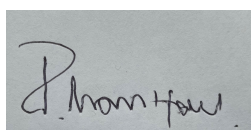
To the knowledge and belief of each of the persons who are Trustees at the time this report is approved.

- a) so far as each Trustee is aware there is no relevant information of which the charitable company's auditor is unaware; and
- b) the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the charitable company's auditor is aware of the information.

Auditor

Azets Audit Services, Chartered Accountants, will be proposed for re-appointment in accordance with Section 485 of the Companies Act 2006.

For and on behalf of the Trustees on 19 November 2021.



Peter Mountford
Chairman

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION
FOR THE YEAR ENDED 30 JUNE 2021**

Opinion

We have audited the financial statements of the Veterans' Foundation (the 'charitable company') for the year ended 30 June 2021 which comprise the Statement of Financial Activities (incorporating the Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2021 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's (FRC's) Ethical Standard, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION
FOR THE YEAR ENDED 30 JUNE 2021**

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Annual Report of the Trustees, which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report included within the Annual Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report included within the Annual Report of the Trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the Annual Report of the Trustees and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report.

Responsibilities of the trustees

As explained more fully in the Statement of Trustee's Responsibilities set out on page 9, the trustees (who are also directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION
FOR THE YEAR ENDED 30 JUNE 2021**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the FRC's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the charitable company, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the charitable company is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the charitable company that were contrary to applicable laws and regulations, including fraud.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charitable company through discussions with trustees and other management, and from our knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charitable company, including the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended), taxation legislation, data protection, anti-bribery, environmental, employment and health and safety;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC and relevant regulators.

THE VETERANS' FOUNDATION

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE TRUSTEES OF THE VETERANS' FOUNDATION FOR THE YEAR ENDED 30 JUNE 2021

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in these financial statements were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Our audit work has been undertaken so that we might state to the charitable company's members and the trustees, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members, as a body, and the charitable company's trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Azets Audit Services

James McBride, Senior Statutory Auditor

For and on behalf of

Azets Audit Services, Statutory Auditor

Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006

Chartered Accountants

Titanium 1

King's Inch Place

Renfrew

PA4 8WF

Date: 23 November 2021

THE VETERANS' FOUNDATION

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 30 JUNE 2021**

		2021 Total Unrestricted Funds £	2020 Total Unrestricted Funds £
Income from:	Note		
Donations and legacies	4	42,210	20,348
Charitable activities	5	6,618,086	4,323,360
Investment income		1,173	2,253
Total income		6,661,469	4,345,961
Expenditure on:			
Raising funds	7	(3,101,312)	(2,222,273)
Charitable activities	7	(3,490,169)	(2,051,519)
Total expenditure		(6,591,481)	(4,273,792)
Net income and movement in funds		69,988	72,169
Reconciliation of funds:			
Total funds brought forward		122,344	50,175
Total funds carried forward	18	192,332	122,344

The Statement of Financial Activities includes all gains and losses in the year.

All results relate to continued activities.

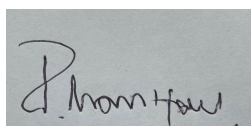
The notes form part of these financial statements.

THE VETERANS' FOUNDATION

BALANCE SHEET AS AT 30 JUNE 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	11	621	1,051
Intangible assets	12	18,200	21,420
		<u>18,821</u>	<u>22,471</u>
Current assets			
Debtors	13	33,624	3,888
Cash and cash equivalents	14	1,467,586	866,921
		<u>1,501,210</u>	<u>870,809</u>
Creditors: amounts falling due within one year	15	(1,287,819)	(722,833)
Net current assets		<u>213,391</u>	<u>147,976</u>
Creditors: amounts fully due in more than one year	16	(39,880)	(48,103)
Net assets		<u>192,332</u>	<u>122,344</u>
Funds			
Unrestricted funds	18	<u>192,332</u>	<u>122,344</u>

The financial statements were authorised for issue by the Trustees on 19 November 2021 and signed on their behalf by:



P Mountford (Chair)

Company Registration Number 10099309

The notes form part of these financial statements.

THE VETERANS' FOUNDATION

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2021**

	2021 £	2020 £
Cash flows from operating activities		
Net income for the year	69,988	72,169
Amortisation of intangible assets	7,000	-
Depreciation of tangible assets	430	235
(Increase) in debtors	(29,736)	(1,789)
Increase in creditors	556,763	444,396
Interest received	(1,173)	(2,253)
Net cash generated from operating activities	603,272	512,758
Cash flows from investing activities		
Purchase of tangible fixed assets	-	(709)
Purchase of intangible fixed assets	(3,780)	(21,420)
Net cash (used in) investing activities	(3,780)	(22,129)
Cash flows from financing activities		
Interest received	1,173	2,253
Net cash generated in financing activities	1,173	2,253
Net increase in cash and cash equivalents	600,665	492,882
Cash and cash equivalents at 1 July	866,921	374,039
Cash and cash equivalents at 30 June	1,467,586	866,921

(i) Analysis of changes in net debt

	At 1 July 2020 £	Cash flows £	Other non- cash changes £	At 30 June 2021 £
Cash and cash equivalents				
Cash	866,921	600,665	-	1,467,586
	866,921	600,665	-	1,467,586

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021**

1. General information

These financial statements are presented in pounds sterling (GBP) as that is the currency in which the charitable company's transactions are denominated. These financial statements are of the Veterans' Foundation only and cover the year ended 30 June 2021.

The principal activity of the Veterans' Foundation is to make grants to charities which help veterans in need.

The Veterans' Foundation is a private company limited by guarantee, incorporated in the United Kingdom and registered in England and Wales. It is recognised as a charity for tax purposes by HMRC and registered with the Office of the Scottish Charity Regulator (OSCR) under charity number SC046571 and with The Charity Commission under charity number 1166953. Details of the registered office can be found on the reference and administrative details page of these financial statements.

2. Accounting policies

Basis of accounting

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' (FRS102) (United Kingdom Generally Accepted Accounting Practice), the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)', the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless stated otherwise in the relevant accounting policy notes.

The principal accounting policies applied in the preparation of these financial statements are noted below. These policies have been applied consistently to all the years presented in dealing with items which are considered material in relation to the charitable company's financial statements.

The preparation of these financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Trustees to exercise their judgement in applying the accounting policies (see note 3).

Going concern

The Trustees have considered a period of at least 12 months from the date of signing the financial statements. The Trustees believe that the charitable company will continue to meet its obligations as they fall due for the foreseeable future and on this basis, believe that it is appropriate to adopt the going concern basis of accounting in preparing the financial statements. This assessment of going concern includes the expected impact of Covid 19 to the charitable company in the 12 months following the signing of these financial statements.

Income

Income is included in the Statement of Financial Activities when the charitable company is entitled to the income, it is probable that the income will be received and the amount can be measured reliably. The following specific policies are applied to particular categories of income:

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

2. Accounting policies (continued)

Income (continued)

Donations and legacies

Donations, grants and gifts are included in full in the Statement of Financial Activities when the charitable company becomes entitled to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donated services and facilities are included at the value to the charitable company where this can be quantified. The value of services provided by volunteers has not been included in these accounts in line with the Statement of Recommended SORP "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102)".

Income from charitable activities

Income raised from charitable activities is accounted for when earned and comprises lottery ticket sales.

Investment income

Investment income is recognised when received and the amount can be measured reliably by the charitable company.

Expenditure

Expenditure is recognised on an accrual basis when a legal or constructive obligation arises. Expenditure includes VAT which cannot be recovered.

All liabilities are recognised when a contractual obligation is in place.

Raising funds

Raising funds costs comprise the costs associated with attracting lottery ticket sales.

Charitable activities

Charitable expenditure comprises those costs incurred by the charitable company in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated to such activities and those costs of an indirect nature necessary to support them. All costs relate to a single activity.

Grants payable

During the course of the business, the charitable company makes grant contributions to institutions, businesses and individuals to further its strategic objectives.

Value added tax and corporation tax

As the Veterans' Foundation does not make taxable supplies, and is thus not registered for VAT. The charitable company is exempt from corporation tax on its charitable activities.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

2. Accounting policies (continued)

Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the charitable company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Office equipment	33.3%
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The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Financial Activities.

Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. The reliable useful life of the asset is deemed to be three years.

Debtors

Short term debtors are measured at transaction price, less any impairment.

Cash and cash equivalents

Cash and cash equivalents includes cash and short-term highly liquid investments with a short-term maturity of three months or less from the date of acquisition or opening of the deposit or similar accounts.

Creditors

Creditors are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are recognised at the transaction price.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

2. Accounting policies (continued)

Financial Instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments that are payable or receivable within one year are initially and subsequently measured at the undiscounted amount of cash expected to be paid or received. Debt instruments payable or receivable after more than one year are initially measured at the net present value of the future cash flows and subsequently at amortised cost using the effective interest method.

Funds

Unrestricted funds

Unrestricted funds comprise those funds which the Trustees are free to use for any purpose in furtherance of the charitable objectives, including corporate stewardship.

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing the financial statements, management is required to make estimates and assumptions which affect reported results, financial position and disclosure of contingencies. Use of available information and application of judgement are inherent in the formation of the estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

4. Donations	2021 £	2020 £
General donations	<u>42,210</u>	<u>20,348</u>
5. Charitable income	2021 £	2020 £
Lottery income	<u>6,618,086</u>	<u>4,323,360</u>
6. Staff Costs	2021 £	2020 £
Wages & Salaries	93,929	75,134
Social Security Costs	8,093	7,172
Pension costs	1,458	1,058
	<u>103,480</u>	<u>83,364</u>

No employees earned over £60,000 (2020: nil.)

There are 4 individuals employed by the charitable company (2020: 4).

The key management personnel are considered to be the Trustees, the CEO, the CFO, the Finance Manager and the Grants Manager. The total payments made to key management personnel during the year were £103,480 (2020: £83,364). None of the Trustees received remuneration in the year, as per note 10.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

7. Expenditure

	Expenditure on raising funds £	Expenditure on charitable activities £	2021 £
Prizes and rollover	302,600	-	302,600
Lottery management, advertising and marketing	1,672,607	-	1,672,607
Direct marketing	316,467	-	316,467
Website and rebranding	78	-	78
Online advertising	770,801	-	770,801
Bank charges	32,489	-	32,489
Grants awarded (note 9)	-	3,304,425	3,304,425
Support costs (note 8)	6,270	185,744	192,014
	<u>3,101,312</u>	<u>3,490,169</u>	<u>6,591,481</u>

	Expenditure on raising funds £	Expenditure on charitable activities £	2020 £
Prizes and rollover	176,000	-	176,000
Lottery management, advertising and marketing	1,097,157	-	1,097,157
Direct marketing	295,062	-	295,062
Website and rebranding	31,560	-	31,560
Online advertising	590,455	-	590,455
Bank charges	29,632	-	29,632
Grants awarded (note 9)	-	1,919,589	1,919,589
Support costs (note 8)	2,407	131,930	134,337
	<u>2,222,273</u>	<u>2,051,519</u>	<u>4,273,792</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

8. Support costs

	Expenditure on raising funds £	Expenditure on charitable activities £	2021 £
Insurance	-	876	876
Subscriptions	6,270	-	6,270
Sundry expenses	-	5,815	5,815
Postage	-	778	778
Accountancy fees	-	9,670	9,670
Legal and professional fees	-	28,769	28,769
Independent auditor's fees (incl. VAT)	-	9,480	9,480
Travel and subsistence	-	-	-
Donations	-	180	180
Memorial overheads	-	8,873	8,873
Depreciation	-	430	430
Amortisation	-	7,000	7,000
Rent	-	7,707	7,707
Staff costs	-	103,480	103,480
Telephone costs	-	1,336	1,336
Consultancy fees	-	1,350	1,350
	6,270	185,744	192,014
	<i>Expenditure on raising funds £</i>	<i>Expenditure on charitable activities £</i>	<i>2020 £</i>
Insurance	-	431	431
Subscriptions	2,407	-	2,407
Sundry expenses	-	6,175	6,175
Postage	-	1,993	1,993
Accountancy fees	-	8,808	8,808
Legal and professional fees	-	8,087	8,087
Independent auditor's fees (incl. VAT)	-	8,400	8,400
Travel and subsistence	-	4,157	4,157
Depreciation	-	235	235
Rent	-	6,348	6,348
Staff costs	-	83,364	83,364
Telephone costs	-	2,012	2,012
Consultancy fees	-	1,920	1,920
	2,407	131,930	134,337

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

9. Grants awarded	Total 2021 £	Total 2020 £
Grants to institutions	3,304,425	1,915,589
Grants to individuals	-	4,000
	<u>3,304,425</u>	<u>1,919,589</u>

Grants were awarded to the following institutions in the reporting year:

AFC Fylde Community Foundation	Flying For Freedom Ltd.
Age Cymru Dyfed	Forces in the Community
Age UK Devon	Garelochhead Station Trust
Age UK Nottingham/shire	Give Us Time
Age UK Teeside	Hats Off For Bootsie
Alzheimers Support	Healthier Heroes
Anxious Minds	Help 4 Homeless Veterans
Association of Benefits & Pension Claimants, Sailing Wellness project	Heropreneurs
Association of Ex-Service Drop-In Centres (ASDIC)	HighGround Projects Limited
Beyond the Battlefield	Hire a Hero
Blackpool FC Community Trust	Hull 4 Heroes
Bravehound	ICARUS Online
British Ex-Services Wheelchair Sports Association	Improving Lives Plymouth
British Forces Foundation	Jonathan Thomsohn (Paid to PTSD Resolution)
Brixham Future CIC	Launchpad
Broughton House	Liverpool FC Foundation
BuildForce Group CIC	Made by Mortals
Building Heroes Education Foundation	Maurilla Simpson Wheelchair
Burnley FC in the Community	National Gulf Veterans & Families Association
Bury Veterans Hub Cafe	On Course Foundation
C-54 Skymaster Trust, Save the Skymaster project	Only a Pavement Away
CAIS	Operation Veteran CIC
Care After Combat	Pain Assoc. Scotland
Care for Veterans	PATT Foundation
Carer Support Wiltshire	Penparcau Community Forum Ltd
Changing Faces	Phoenix Heroes CIC
Changing Lives	Plymouth Sports Charity
Community Drug and Alcohol Recovery Services CDARS	Preston North End Community and Education Trust
Community Solutions North West Ltd	Prisoners Education Trust
Community Veterans Support - The Coming Home Centre	PTSD Resolution Ltd
Crawford House Community Partnership	Reading Force
Deafblind UK	Recruit for Spouses Academy CIC
Debyshire Alcohol Advice Service	Remount T/A Future for Heroes
Durham County Cricket	Resume Foundation
East Durham Veterans Trust	RFEA - The Forces Employment Charity
Elaine Waterfield	Rhondda Hub for Veterans
Epic Gigability	Ripple Pond
EVA Women's Aid	RMA - RM Charity
Everton in the Community	Rock2Recovery
Felix Fund – the Bomb Disposal Charity	Royal British Legion Ballymoney Branch
Fighting With Pride	Royal British Legion Industries (RBLI)
Finchale Training College t/a Finchale Group	Royal Star and Garter
FirstLight Trust	Salford Red Devil's Foundation

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

9. Grants awarded (continued)

Scotland's Bravest Manufacturing Company (A Division of Royal British Legion Industries)	The St John & Red Cross Defence Medical Welfare Service (DMWS)
Scotty's Little Soldiers	The Veterans Charity
Service Dogs UK	The Veterans Farm-Able Foundation
SHAID Veterans Project	The White Ensign Association
Soldiers' Art Academy	Tonic Health
Southwest Family Values CIC	UK Homes 4 Heroes
Sporting Force	UK Veterans Hearing Foundation
SSVC (Operating as BFBS)	Ulysesses Trust
St Helens Chamber	Venture Trust
Stand Easy Military Support	Veterans Garage
Step Together	Veterans in Action
Stoll	Veterans into Logistics CIC
Supporting Wounded Veterans	Veterans Living History Museum CIC
SWS RnR	Veterans Outreach Support
Team Endeavour Racing UK	Veterans Woodcraft CIC
Team Endeavour Wheelchair Rugby	Veterans' Growth
The Bridge for Heroes	Walking with the Wounded
The Game Change Project CIC	Waterloo Uncovered
The Gurkha Centre	WCADA
The League of Remembrance	Wings for Warriors
The Octopus Foundation	Woodland Xperiences CIC
The Open University	Work Place Chaplaincy Scotland
The Princess of Wales' Royal Regiment Benevolent Fund	
The Rugby Football League Limited	

Grants were awarded to the following institutions in 2019/20:

Action for Arts Trust Ltd	Little Troopers
Addaction	Love Learning Scotland (SCIO)
Armed Forces Para Snowsport Team	Lynx Workshop
AFC Fylde Community Foundation	Macrobert Arts Centre
Age Cymru Gwynedd a Mon	Military Wives Choirs Foundation
Alabare Christian Care and Support	Mode
Army Widows Association	Mutual Support - Armed Services Multiple Sclerosis Group
Association of Royal Naval Officers	National Gulf Veterans & Families Association
Beit Halochem UK (Veterans Games and Conf)	Older Citizens Advocacy York
Beyond the Battlefield NI	On Course Foundation
Blue Van Veterans Drop-In	Pain Association Scotland
Bowra Foundation	PTSD Resolution Ltd.
Bravehound	Queen Victoria Seamen's Rest
British Forces Foundation	Royal British Legion Industries
British Nuclear Test Veterans Assn	Reading Forces
Broughton House - Veterans Care Village	Recruit for Spouses Career Academy CIC

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

9. Grants awarded (continued)

Building Heroes Education Foundation
Church Homeless Trust
Community Solutions NW Ltd
Community Veterans Support
DMRC Benevolent Fund
Dundee Therapy Garden
Fares for Free
Finchale Group
Firstlight Trust
Food for Fun CIC
Forgotten Veterans UK
Garelochhead Station Trust
Gloucester Rugby Community Charity
Gwennili Sailing Trust
Health & Wellbeing Community Scheme CIC

Help for Homeless Veterans
Heropreneurs
HighGround
HorseBack UK
Housing Options Scotland
Hull 4 Heros
ICARUS
ILM (Highland)
Invictus Games Foundation
Jonathan Thomson - Bike Ride
Launchpad

RFEA - The Forces Employment Charity
Royal Navy Association - Liverpool Branch
Scotty's Little Soldiers
Serve on
Single Homeless:Action Initiative in Durham
Soldier Arts Academy
Stand Easy
Step Together Volunteering
Stoll
Suffolk Family Carers
Supporting Wounded Veterans
Sylvia Davies - Conference
Team Endeavour Racing UK Ltd
Team Rubicon
The Argyll and Sutherland Highlanders Museum
Trust
The Big Help Project
The Community Bureau SCIO
The Contact Group
The Defence Medical Welfare Service - DMWS
The Highlanders
The Matthew Project
The Not Forgotten Association
The Ripple Pond
The Royal Caledonian Education Trust
The Suited & Booted Centre Ltd
The UK Veterans Hearing Foundation
The Veterans Charity

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

10. Trustees

Trustees received £nil remuneration during the year (2020: £nil). Trustees were reimbursed with expenses of £nil (2020: £1,673). There are no amounts outstanding at the year end.

11. Tangible Assets

	Office Equipment £	Total £
Cost		
At 1 July 2020 and 30 June 2021	1,303	1,303
Depreciation		
At 1 July 2020	252	252
Charge in year	430	430
At 30 June 2021	682	682
Net book value at 30 June 2021	621	621
Net book value at 30 June 2020	1,051	1,051

12. Intangible fixed assets

	Website development	Total
Cost		
At 1 July 2020	21,420	21,420
Additions	3,780	3,780
At 30 June 2021	25,200	25,200
Amortisation		
At 1 July 2020	-	-
Charge in year	7,000	7,000
At 30 June 2021	7,000	7,000
Net book value at 30 June 2021	18,200	18,200
Net book value at 30 June 2020	21,420	21,420

THE VETERANS' FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2021

13. Debtors	2021	2020
	£	£
Other debtors	810	810
Prepayments	32,814	3,078
	33,624	3,888

14. Cash and cash equivalents	2021	2020
	£	£
Cash at bank and in hand	1,467,586	866,921

15. Creditors	2021	2020
	£	£
Accruals and deferred grants committed	1,125,581	718,939
Trade creditors	162,238	3,670
Other creditors	-	224
	1,287,819	722,833

Included within accruals and deferred grants committed are grants awarded not yet paid of £1,058,059 (2020: £521,905). These are expected to be paid within the year to 30 June 2022 and will be funded by the charitable company's unrestricted funds.

16. Creditors: Amounts due in over 1 year	2021	2020
	£	£
Grants committed	39,880	48,103

The above grants committed relate to grants awarded over multiple years. These are expected to be paid after 30 June 2022 but before 30 June 2023.

17. Liability of members

The company is limited by guarantee and has no share capital. The liability of each member in the event of a winding-up is limited to £1. As at 30 June 2021, there were 5 members.

18. Unrestricted funds	2021	2020
	£	£
At 1 July	122,344	50,175
Net income	69,988	72,169
At 30 June	192,332	122,344

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

19. Related parties

The Veterans Foundation made grants in the year to two charities which involve related parties, as follows:-

1. One grant of £20,000, and one of £30,000, a total of £50,000, (2020 - £30,000) to Heropreneurs, Charity Registration No. 1136671. Peter Mountford is the Chairman of Heropreneurs and receives no remuneration from the charity for his services. No amounts were outstanding at 30 June 2021 (2020 - £nil).

Heropreneurs (<https://heropreneurs.co.uk>) is a successful charity founded in 2009 to help military veterans, and their dependants, create their own businesses. People leaving the Armed Forces that wish to create their own businesses may lack the necessary commercial skills and experience, as well as the networks that are essential to creating a successful business. Heropreneurs seeks to provide essential help in these areas, helping able-bodied veterans as well as those that have suffered physical or mental injuries during their service in the Armed Forces.

2. Three Grants of £50,000, and one of £40,200, a total of £190,200, (2020- five grants totaling £173,500) to AF&V Launchpad Limited (Launchpad), Charity Registration No. 1153185. David Shaw is the CEO of Launchpad and receives remuneration for his services. £40,200 of these grant awards (2020 - £50,000) was outstanding at 30 June 2021.

Launchpad (<https://www.veteranslaunchpad.org.uk>) provide accommodation to mainly homeless veterans in Liverpool and Newcastle-upon-Tyne. Once accommodated, Launchpad works with each of the 80 or so residents to stabilise their lives, then to carry out interventions that get them to independent living and where possible, employment, within 2 years. Residents' challenges include complex issues such as: homelessness, poverty, unemployment, ex-offenders, addictions, physical and mental health, family welfare

Neither Peter Mountford nor David Shaw were involved in any voting regarding any proposals that supported the charities in which they are involved.

20. Revenue commitments

	2021	2020
	£	£
	Office	Office
< 1 year	811	5,677