



CHARITY
COMMISSION
FOR ENGLAND AND
WALES

Trustees' Annual Report for the period

From Aug 2nd 2021 To 30 November 2021

Charity name: Alton Golf Club Association

Number : 1166738

Objectives and Activities

| | SORP reference | |
|--|--------------------|--|
| Summary Of the purposes Of the charity as set out in its governing document | Para 1.17 | The objects of the Alton Golf Club Association (AGCA) are the promotion of community participation in healthy recreation for the benefit of the inhabitants of Alton and surrounding areas, by provision of facilities for playing of golf. |
| Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts. | Para 1.17 and 1.19 | <ol style="list-style-type: none">1. Course improvements<ol style="list-style-type: none">a. Ongoing maintenance improved course conditionb. Significant work on the greens has vastly improved the quality of the putting surfacec. Work continued on the irrigation system2. Clubhouse Improvements<ol style="list-style-type: none">a. Upgrade to toilets and showers completed3. Covid management<ol style="list-style-type: none">a. Clubhouse modified to be compliantb. Course Modified to be compliantC. on-line Booking system in use |
| Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit | Para 1.18 | The trustees have adhered to the guidance and have neither needed nor have taken any actions outside those required to sustain the purposes of the charity. |

Additional information (optional)

You may choose to include further statements where relevant about:

| | SORP reference | |
|--|----------------|---|
| Policy on grant making | Para 1.38 | The captain is permitted to grant gift four balls to other charities. |
| Policy on social investment including program related investment | Para 1.38 | A number of volunteers and house staff have received health and safety regulation training. |
| Contribution made by volunteers | Para 1.38 | Volunteers continue to be key to our charity. We estimate that work attributed to volunteers in this period was greater than an equivalent employee labour costs of £100,000 pa |
| Other | | We managed the social and legal constraints due to Covid-19. No infections related to the Charity were reported during the year. |

Achievements and Performance

| | SORP reference | |
|---|----------------|---|
| Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole. | Para 1.20 | The charity has enabled its members and the community in and around Alton to enjoy the benefits of the exercise involved in playing golf in a safe way. Visitor numbers have continued to increase in 2021 and membership has now reached 159 of differing categories (= 111 Full Time Equivalent members) |

Additional information (optional)

You may choose to include further statements where relevant about:

| | | |
|-------------------------------------|-----------|--|
| Achievements against objectives set | Para 1.41 | The objective is to keep the club going and remain financially viable. That has been achieved. |
|-------------------------------------|-----------|--|

| | | |
|--|-----------|---|
| Performance of fundraising activities against objectives set | Para 1.41 | The social fundraising activities have been restarted following Covid though events are still limited. Our chosen Captain's charity is Bushy Leaze Community Support Fund, an Alton based Family Support Group, all of the funds raised make a huge difference to so many families going through really very difficult times.. |
| Investment performance against objectives | Para 1.41 | We have no external investments |
| Other | | |

Financial Review

Structure, Governance and Management

| | | |
|---|-----------|---|
| Description of charity's trusts: | | |
| Type of governing document | Para 1.25 | Constitution |
| How is the charity constituted? | Para 1.25 | CIO |
| Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees | Para 1.25 | Trustees are elected at the AGM and stand down annually apart from the President who has a 3-year tenure. |

Additional information (optional)

You may choose to include further statements where relevant about:

| | | |
|--|-----------|--|
| Policies and procedures adopted for the induction and training of trustees | Para 1.51 | As per the role description the secretary has the responsibility to induct the trustees. |
|--|-----------|--|

| | | |
|---|-----------|---|
| The Charity's organisational structure and any wider network with which the charity works | Para 1.51 | The charity is run by the trustees under the guidance of the president. |
| Relationship with any related parties | Para 1.51 | N/A |
| Other | | |

Reference and Administrative details

| | | |
|--|--|--|
| Chari name | Alton Golf Club Association | |
| Other name the charity uses | Alton Golf Club | |
| Re registered charity number | 1166738 | |
| Charity's principal address | Old Odiham Road Alton, GU34 4AD 4BU | |
| Review of the charity's financial position at the end of the period | Para 1.21 | The charity has adequate funds to complete its ongoing works. The cash flow forecast is positive given membership numbers and forecast visitor income. |
| Statement explaining the policy for holding reserves which are held | Para 1.22 | The charity traditionally has set a minimum cash reserve for emergencies of E30k. There are adequate funds to cover such a reserve. |
| Amount of reserves held | Para 1.22 | See balance sheet |
| Reasons for holding zero reserves | Para 1.22 | N/A |
| Details of fund materially in deficit | Para 1.24 | N/A |
| Explanation of any uncertainties about the charity continuing as a going concern | Para 1.23 | No uncertainty |

Additional information (optional)

You may choose to include further statements where relevant about:

| | | |
|---|-----------|---|
| The charity's principal sources of funds (including any fundraising) | Para 1.47 | Visitors playing fees (Green Fees) and members subscriptions. |
| Investment policy and objectives including any social investment policy adopted | Para 1.46 | N/A |
| A description of the principal risks facing the charity | Para 1.46 | No foreseeable risk or threads to the charity. |
| Other | | |

Names of the charity trustees who managed the charity

| | Trustee name | Office (if any) | Dates acted if not for whole year | Name of person (or body) entitled to appoint trustee (if any) |
|----|-----------------|------------------|-----------------------------------|---|
| 1 | Steve Crooke | President/Chair | | |
| 2 | Jeremy Neate | Treasurer | | |
| 3 | Tony Ransley | Acting Secretary | | |
| 4 | Derek Gardner | Captain | | |
| 5 | Mike Hobson | | | |
| 6 | John Wilson | | | |
| 7 | Mark Devonshire | | | |
| 8 | Mark Reitzler | | | |
| 9 | | | | |
| 10 | | | | |
| 11 | | | | |
| 12 | | | | |
| 13 | | | | |
| 14 | | | | |
| 15 | | | | |
| 16 | | | | |

17

18 19 20

Corporate trustees — names of the directors at the date the report was approved

| | | |
|---------------|--|--|
| Director name | | |
| NIA | | |
| | | |

Name of trustees holding title to property belonging to the charity

| | | |
|--------------|-----------------------------------|--|
| Trustee name | Dates acted if not for whole year | |
| NIA | | |

Funds held as custodian trustees on behalf of others

| | |
|---|-----|
| Description of the assets held in this capacity | N/A |
| Name and objects of the charity on whose behalf the assets are held and how these fall within the custodian charity's objects | N/A |
| Details of arrangements for safe custody and segregation of such assets from the charity's own assets | N/A |

Additional information (optional)

Names and addresses of advisers (Optional information)

Type of Name Address adviser

| | | |
|-----|--|--|
| NIA | | |
|-----|--|--|

| | | |
|--|--|--|
| | | |
| | | |
| | | |

Name of chief executive or names of senior staff members (Optional information)

N/A

Exemptions from disclosure

Reason for non-disclosure or key personnel details

N/A


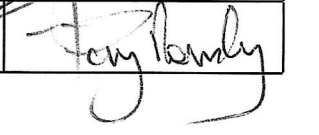
Other optional information

Declarations

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Full name(s)

| Position | Print Name | Signature |
|-----------|---------------|---|
| President | STEPHEN CROOK |  |
| Secretary | TOM HANSLY |  |

Date 22/11/2021

Alton Golf Club Association

Registered Charity Number : 1150265

Report of the Trustees and
Unaudited Financial Statements

Period Of Accounts

| | |
|--------------------|----------------------------|
| Start Date: | 1st October 2020 |
| End Date : | 30th September 2021 |

Alton Golf Club Association
Registered Charity Number : 1150265

Contents of the Financial Statements
for the period ended 30th September 2021

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| Statement of Financial Activities | 5 |
| Balance Sheet | 6 |
| Notes to the Financial Statements | 7-9 |
| Detailed Statement | 10 |

Alton Golf Club Association
Registered Charity Number : 1150265

Principal Address

Old Odiham Road
Alton
Hampshire GU34 4BU

Trustees

Appointed

Steve Crooke- President
Anthony Ransley- Secretary
Jeremy Neete-Tresurer
Derek Gardner
Michael Hobson
Trevor Penn
Terence McCrossan
William McWilliam
Mark Devonshire
Mark Rietzler
John Wilson

Independent Examiner

Graham Pullen
Accountant
Winnersh
Headley Down
Bordon
Hampshire GU35 8JQ

Alton Golf Club Association
Registered Charity Number : 1150265

Trustees Report
for the period ended 30th September 2021

FINANCIAL REVIEW

Reserves Policy

At the end of the 2021 year end (September) the charity has £ 12426
in a members fund bank accounts with HSBC which is used as a reserve.


The charity operated profitably in 2021

The Trustees are responsible for the keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity at that time.
The Trustees are also responsible for the safeguarding the assets of the charity

This report was approved by the committee on

30/11/2021

Signed


30/11/2021

Steve Crooke- President

Independent Examiners Report to the Trustees of
Alton Golf Club Association

I report on the accounts for the period ending 30th September 2021 as set out on pages six to fifteen

Respective responsibilities of the Trustees and examiner

The Charities trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this period under section 144 (2) of the Charities Act 2011 and that an independent examination is required.

It is my responsibility to :

examine the accounts (under Section 145 of the 2011 Act)

follow the procedures laid down in the General Directions given by the Charities Commission

(under section 145 (5) (b) of the 2011 Act); and

to state whether particular matters have come to my attention

Basis of the Independent examiners report

My examination was carried out in accordance with the general directions given by the Charities Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required of an audit and consequently I do not express an audit opinion on the view given by the accounts

Independent Examiners Statement

In connection with my examination, no matter has come to my attention

- 1) which gives me reasonable cause to believe that, in any material respect, the requirements
 - to keep accounting records in accordance with Section 130 of the 2011 Act: and
 - to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 act.

Have not been met or

- 2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Graham Pullen
Winnersh
Grayshott Road
Headley Down
Hamps GU35 8JQ

Date: 21st October 2021

Alton Golf Club Association

Detailed statement of Financial Activities
For the period ending 30th September 2021

| | | 2021 | | 2020 | |
|--|-------|---------------------------|-------------------------|---------------------------|-------------------------|
| | Notes | Unrestricted Fund £ | Restricted Fund £ | Unrestricted Fund £ | Restricted Fund £ |
| Incoming Resources | | | | | |
| Voluntary Income | 2 | 150,016 | - | 145,258 | - |
| Activities for fund generation | 3 | - | - | 624 | - |
| Investment Income | 4 | - | - | - | - |
| | | <u>150,016</u> | <u>-</u> | <u>145,882</u> | <u>-</u> |
| Resources Expended | | | | | |
| Cost of Generating Voluntary Income | 5 | 3,111 | - | 1,907 | - |
| Course Maintenance | 6 | 105,388 | - | 61,839 | - |
| General | 7 | 7,583 | - | 7,583 | - |
| Professional | 8 | 7,154 | - | 5,659 | - |
| Other | 9 | 13,829 | - | 4,708 | - |
| Depreciation of assets | 10 | 5,570 | - | 6,900 | - |
| | | <u>142,635</u> | <u>-</u> | <u>88,596</u> | <u>-</u> |
| NET INCOMING BERESOURCES BEFORE TRANSFERS | | | | | |
| | | 7,380 | | 57,286 | |
| Gross Transfers between Funds | 16 | | | | |
| Net incoming/(outgoing) | | <u>7,380</u> | <u>0</u> | <u>57,286</u> | <u>0</u> |
| FUNDS BOUGHT FORWARD | | | | | |
| | | 100,767 | 41,675 | 43,481 | 41,675 |
| TOTAL FUNDS CARRIED FORWARD | | | | | |
| | | <u>108,147</u> | <u>41,675</u> | <u>100,767</u> | <u>41,675</u> |

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The notes form part of these financial statements

Alton Golf Club Association

Notes to the Financial Statements
For the period ending 30th September 2021

| | | |
|--|----------------|----------------|
| 2 Voluntary Income | 2021 | 2020 |
| Membership Fees | 62,546 | 66,324 |
| Green Fees | 51,194 | 42,403 |
| Buggy Hire | 2,541 | 2,355 |
| Competition Income | 3,447 | 3,224 |
| 100 Club | 2,795 | 2,642 |
| Donations | 3,341 | 4,157 |
| Other Income | 24,152 | 24,152 |
| | <u>150,016</u> | <u>145,258</u> |
| 3 Activities for fund generation | | |
| Players Social events | - | 624 |
| 4 Investment Income | | |
| Bank Deposit Income | - | - |
| 5 Cost of Generating Voluntary Income | | |
| Competition Entry fees | - | - |
| BRS Commission | 1,759 | - |
| Trophies & 100 Club | 1,352 | 1,907 |
| | <u>3,111</u> | <u>1,907</u> |
| 6 Course Maintenance | | |
| Green Keeping | 23,196 | 21,394 |
| Course Sand & Chemicals | 6,125 | 7,813 |
| Plant & Machinery Hire | 8,830 | 7,738 |
| Pest Control | 680 | 700 |
| Buggy Costs | 2,413 | 2,369 |
| Expendable Course equipment | 52,641 | 14,608 |
| Repairs & renewals of P&M | 9,045 | 5,088 |
| Course Fuel | 2,457 | 2,128 |
| | <u>105,388</u> | <u>61,839</u> |
| 7 General | | |
| Rent & Rates | 277 | 564 |
| Light & Heat | 4,952 | 3,134 |
| Water | (2,637) | 7,766 |
| Postage & Stationery | 193 | 68 |
| Computer & IT | 3,226 | 2,046 |
| Subscriptions | 1,308 | 2,056 |
| Advertising | 265 | 0 |
| | <u>7,583</u> | <u>15,634</u> |
| 8 Professional | | |
| Accountancy & Legal | 1,900 | 1,730 |
| Insurances | 5,254 | 3,929 |
| | <u>7,154</u> | <u>5,659</u> |
| 9 Other | | |
| Club House repairs | 13,829 | 4,708 |

Alton Golf Club Association

Notes to the Financial Statements
For the period ending 30th September 2021

10 TANGIBLE FIXED ASSETS

| COST | Freehold Property | Plant & Machinery | Fixtures & Fittings | Totals |
|------------------------|------------------------------|----------------------------------|------------------------------------|---------------|
| At 1st October 2020 | 41,675 | 52,080 | 7,445 | 101,199 |
| Additions | | | | 0 |
| Disposal | | | | 0 |
| At 30th September 2021 | 41,675 | 52,080 | 7,445 | 101,199 |

DEPRECIATION

| | | | | |
|------------------------|---|--------|-------|--------|
| At 1st October 2020 | 0 | 26,600 | 7,445 | 34,045 |
| Charge For Year | | 5,570 | - | 5,570 |
| Disposal | | | | 0 |
| At 30th September 2021 | 0 | 32,170 | 7,445 | 39,615 |

NET BOOK VALUE

| | | | | |
|------------------------|--------|--------|---|--------|
| At 1st October 2020 | 41,675 | 25,480 | 0 | 67,155 |
| At 30th September 2021 | 41,675 | 19,910 | 0 | 61,585 |

Included in cost or valuation of land and building is Freehold land of £41675

11 FIXED ASSET INVESTMENTS

Shares in group undertakings

MARKET VALUE

| | |
|------------------------|-------|
| At 1st October 2020 | 2,260 |
| At 30th September 2021 | 2,260 |

NET BOOK VALUE

| | |
|------------------------|-------|
| At 1st October 2020 | 2,260 |
| At 30th September 2021 | 2,260 |

Fixed Asset Investments comprise of the whole of the Share Capital of Old Oldham Services Ltd, a UK incorporated Company.

12 DEBTORS

Trade Debtors

Intercompany

Prepayments & Accrued Income

| | 2021 | 2020 |
|------------------------------|-------------|-------------|
| Trade Debtors | - | - |
| Intercompany | 5,417 | 8,360 |
| Prepayments & Accrued Income | 2,098 | 1,161 |
| | 7,514 | 9,521 |

Alton Golf Club Association

Notes to the Financial Statements
For the period ending 30th September 2021

13 CREDITORS : Amounts Falling due within One Year

| | 2021 | 2020 |
|-----------------|---------------|---------------|
| Trade Creditors | 2,982 | 2,051 |
| Other Creditors | 33,381 | 11,539 |
| Accruals | 17,900 | 30,274 |
| | <u>54,263</u> | <u>43,864</u> |

14 CREDITORS : Amounts Falling due after One Year
Hire Purchase

-

15 OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year

-

16 SECURED DEBTS

The following Debts are included within Creditors

17 Income

In year income has been significantly boosted by a Covid -19, HMRC grant and with the increase in Green Fees. The additional income has been earmarked for spending in 2021 on new course equipment and redecorations to the clubhouse.

18 MOVEMENT IN FUNDS

| | At 1/10/20 | Net Movement | Transfers | Balance at 30/9/21 |
|---------------------------|----------------|-----------------|-----------|-----------------------|
| Unrestricted Funds | | | | |
| General Fund | 100,767 | 7,380 | | 108,147 |
| Restricted Fund | | | | |
| Land Reserve | 41,675 | | | 41,675 |
| TOTAL FUNDS | <u>142,442</u> | <u>7,380</u> | <u>-</u> | <u>149,822</u> |

Net Movements in funds included in above are as follows

| | Incoming resources | Resources expended | Movement In Funds |
|---------------------------|-----------------------|-----------------------|----------------------|
| Unrestricted Funds | | | |
| General Fund | 150,016 | (142,635) | 7,380 |
| Restricted Fund | | | |
| Land Reserve | - | - | - |
| TOTAL FUNDS | <u>150,016</u> | <u>(142,635)</u> | <u>7,380</u> |

RELATED PARTY DISCLOSURES

No transactions with related parties were undertaken such as are required to be disclosed under the Financial Reporting Standard for smaller entities

Alton Golf Club Association

Detailed statement of Financial Activities
For the period ending 30th September 2021

| | 2021 | | 2020 | |
|----------------------------------|-------------|----------------|-------------|----------------|
| INCOME | £ | £ | £ | £ |
| Membership Fees | | 62,546 | | 66,324 |
| Green Fees | 17 | 51,194 | | 42,403 |
| Buggy Hire | | 2,541 | | 2,355 |
| Competition Income | | 3,447 | | 3,224 |
| 100 Club | | 2,795 | | 2,642 |
| Players Social events | | - | | 624 |
| Donations | | 3,341 | | 4,157 |
| Other income | | - | | 150 |
| COVID-19 Grant Income | 17 | 24,152 | | 25,000 |
| TOTAL INCOME | | 150,016 | | 146,880 |
| COSTS | | | | |
| Competition Entry fees | | - | | - |
| BRS Commission | | 1,759 | | |
| Trophies | | - | | 641 |
| 100 Club | | 1,352 | | 1,266 |
| | | 3,111 | | 1,907 |
| GROSS INCOME | | 146,904 | | 144,973 |
| OPERATING COSTS | | | | |
| Green Keeping | | 23,196 | | 21,394 |
| Course Sand & Chemicals | | 6,125 | | 7,813 |
| Buggy Costs | | 2,413 | | 2,369 |
| Plant & Machinery Hire | | 1,092 | | - |
| Course Fuel | | 2,457 | | 2,128 |
| Pest Control | | 680 | | 700 |
| Expendable Course Equip | | 52,641 | | 14,608 |
| Machinery Repairs | | 9,045 | | 5,088 |
| Equipment Lease | | 7,738 | | 7,738 |
| Advertising | | 265 | | 500 |
| Rent & Rates | | 277 | | 564 |
| Light & Heat | | 4,952 | | 3,134 |
| Water | | (2,637) | | 7,766 |
| Postage & Stationery | | 193 | | 68 |
| Computer & IT | | 3,226 | | 2,046 |
| Accountancy & Legal | | 1,900 | | 1,730 |
| Insurances | | 4,208 | | 3,292 |
| Member & Guest Insurance | | 1,046 | | 638 |
| Subscriptions | | 1,308 | | 2,056 |
| Club House repairs | | 13,829 | | 4,708 |
| Depreciation Plant & Machinery | | 5,570 | | 6,900 |
| Depreciation Fixtures & fittings | | | | - |
| | | 139,524 | | 95,240 |
| NET INCOME | | 7,380 | | 49,732 |

This Page does not form part of the statutory financial statements

Notes to the Financial Statements
For the period ending 30th September 2021

Accounting convention

Incoming resources

Resources Expended

Tangible Fixed assets

Freehold Property

Plant & Machinery

Fixtures & Fittings

50% on cost

Taxation

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees

Restricted funds can only be used for particular restricted purposes within the Objectives of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire Purchases and Leasing Commitments

Assets obtained under Hire purchase contracts or finance leases are capitalised in the Balance Sheet. Those held under Hire purchase contracts are depreciated over their estimated useful lives. Those held under financial leases are depreciated over their estimated useful lives or the lease term.

The interest element of these obligations are charged to the statement of Financial activities on a straight line basis over the period of the lease.

Alton Golf Club Association
2021-22 Budget
October 2021 - Sept 2022

| | Oct '21 | Nov '21 | Dec '21 | Jan '22 | Feb '22 | Mar '22 | Apr '22 | May '22 | Jun '22 | Jul '22 | Aug '22 | Sep '22 | Total |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt |
| Income | | | | | | | | | | | | | |
| 4000 Monthly Subs | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 7,000 | 7,000 | 82,000 |
| 4001 Green Fees | 5,000 | 4,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 56,500 |
| 4008 BRS Green Fees | | | | | | | | | | | | | 0 |
| Total 4001 Green Fees | 5,000 | 4,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 56,500 |
| 4002 Buggy Hire | 300 | 200 | 200 | 200 | 100 | 200 | 300 | 300 | 300 | 300 | 300 | 300 | 3,000 |
| 4003 Competition Income | 300 | 200 | 200 | 200 | 200 | 300 | 300 | 400 | 500 | 500 | 500 | 500 | 4,100 |
| 4004 100 Club | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 2,940 |
| 4007 Guest Donations | | | | | | | | | | | | 32 | 32 |
| 4950 COVID-19 Grant | | | | | | | | | | | | | 0 |
| Total Income | 12,645 | 11,445 | 10,445 | 10,445 | 10,345 | 10,545 | 10,645 | 14,245 | 14,345 | 14,345 | 14,545 | 14,577 | 148,572 |
| Cost of Sales | | | | | | | | | | | | | |
| 5000 GreenKeepers Costs | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 30,000 |
| 5005 Course Materials (including Sand) | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 18,000 |
| 5009 Buggy Lease Costs | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 0 | 0 | 0 | 0 | 1,538 |
| 5010 Plant & Machinery Hire | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 1,000 |
| 5015 Course Fuel | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 4,250 |
| 5016 Pest Control | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 750 |
| 5017 Course Equipment | 2,000 | 4,000 | 5,000 | 200 | 1,000 | 1,000 | 3,000 | 5,000 | 3,000 | 4,000 | 2,000 | | 30,200 |
| 5020 Mach Repairs & Maint | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 9,000 |
| 5030 Equipment Lease | 635 | 635 | 635 | 635 | 635 | 635 | 635 | 635 | 635 | 635 | 635 | 635 | 3,175 |
| 5100 Competition Entry Fees | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 120 |
| 5150 100 Club Payments | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 1,476 |
| 5303 BRS Golf Commissions | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Total Cost of Sales | 8,360 | 10,360 | 11,360 | 6,560 | 7,360 | 6,725 | 8,725 | 10,725 | 8,533 | 9,533 | 7,533 | 5,533 | 101,309 |
| Total | 4,285 | 1,085 | -915 | 3,885 | 2,985 | 3,820 | 1,920 | 3,520 | 5,812 | 4,812 | 7,012 | 9,044 | 47,263 |
| Expenditures | | | | | | | | | | | | | |
| 6200 Marketing | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 1,200 |
| 7100 Rent & Rates | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 1,450 |
| 7200 Light & Heat | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 4,200 |
| 7300 Water Rates- Course | 121 | 121 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 742 |
| 7500 Printing & Stationary | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 80 |
| 7505 Trophies. | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 1,000 |
| 7506 Subscriptions | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 2,200 |
| 7507 IT & Website costs | | | | | | | | | | | | | 0 |
| 7550 Computer & IT | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 3,000 |
| 7601 Audit & Account Fees | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 830 |
| 7604 Bookkeeping Fees | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 1,500 |
| 7610 Clubhouse Insurance | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 3,800 |
| 7615 Memb & Guest Ins | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 350 |
| 7800 Repairs & Renewals | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 5,700 |
| 7801 Cleaning & Laundry | | | | | | | | | | | | | 0 |
| 8000 Plant & Mach Depr. | 640 | 640 | 640 | 640 | 640 | 1,740 | 1,740 | 2,075 | 2,075 | 2,075 | 2,075 | 2,075 | 17,055 |
| Total Expenditures | 2,870 | 2,870 | 2,799 | 2,799 | 2,799 | 3,899 | 3,899 | 4,234 | 4,234 | 4,234 | 4,234 | 4,234 | 43,107 |
| Net Operating Income | 1,415 | -1,785 | -3,714 | 1,086 | 186 | -79 | -1,979 | -714 | 1,578 | 578 | 2,778 | 4,810 | 4,157 |
| Net Income/(Expenditure) | 1,415 | -1,785 | -3,714 | 1,086 | 186 | -79 | -1,979 | -714 | 1,578 | 578 | 2,778 | 4,810 | 4,157 |

| | | | |
|---------|--------|-----------|-------|
| | Cost | Purchased | Dep'n |
| Buggies | 12,060 | May | 335 |
| Mowers | 39,600 | March | 1,100 |

Quick calculation of cash movement in the year

| | |
|--------------------|----------|
| Net Income | 8,157 |
| Add back dep'n | 17,055 |
| | 25,212 |
| less capital spend | 51,660 |
| Movement in Cash | - 26,448 |

Alton Golf Club Association

Registered Charity Number : 1150265

Report of the Trustees and
Unaudited Financial Statements

Period Of Accounts

| | |
|--------------------|----------------------------|
| Start Date: | 1st October 2020 |
| End Date : | 30th September 2021 |

Alton Golf Club Association
Registered Charity Number : 1150265

Contents of the Financial Statements
for the period ended 30th September 2021

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| Report of the Trustees | 1 - 3 |
| Independent Examiners report | 4 |
| Statement of Financial Activities | 5 |
| Balance Sheet | 6 |
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| Detailed Statement | 10 |

Alton Golf Club Association
Registered Charity Number : 1150265

Principal Address

Old Odiham Road
Alton
Hampshire GU34 4BU

Trustees

Appointed

Steve Crooke- President
Anthony Ransley- Secretary
Jeremy Neete-Tresurer
Derek Gardner
Michael Hobson
Trevor Penn
Terence McCrossan
William McWilliam
Mark Devonshire
Mark Rietzler
John Wilson

Independent Examiner

Graham Pullen
Accountant
Winnersh
Headley Down
Bordon
Hampshire GU35 8JQ

Alton Golf Club Association
Registered Charity Number : 1150265

Trustees Report
for the period ended 30th September 2021

FINANCIAL REVIEW

Reserves Policy

At the end of the 2021 year end (September) the charity has £ 12426
in a members fund bank accounts with HSBC which is used as a reserve.

The charity operated profitably in 2021

The Trustees are responsible for the keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity at that time.
The Trustees are also responsible for the safeguarding the assets of the charity

This report was approved by the committee on

30/11/2021

Signed


30/11/2021

Steve Crooke- President

Independent Examiners Report to the Trustees of
Alton Golf Club Association

I report on the accounts for the period ending 30th September 2021 as set out on pages six to fifteen

Respective responsibilities of the Trustees and examiner

The Charities trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this period under section 144 (2) of the Charities Act 2011 and that an independent examination is required.

It is my responsibility to :

examine the accounts (under Section 145 of the 2011 Act)

follow the procedures laid down in the General Directions given by the Charities Commission

(under section 145 (5) (b) of the 2011 Act); and

to state whether particular matters have come to my attention

Basis of the Independent examiners report

My examination was carried out in accordance with the general directions given by the Charities Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required of an audit and consequently I do not express an audit opinion on the view given by the accounts

Independent Examiners Statement

In connection with my examination, no matter has come to my attention

- 1) which gives me reasonable cause to believe that, in any material respect, the requirements
 - to keep accounting records in accordance with Section 130 of the 2011 Act: and
 - to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 act.

Have not been met or

- 2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Graham Pullen
Winnersh
Grayshott Road
Headley Down
Hamps GU35 8JQ

Date: 21st October 2021

Alton Golf Club Association

Detailed statement of Financial Activities
For the period ending 30th September 2021

| | Notes | 2021 | | 2020 | |
|--|-------|------------------------|----------------------|------------------------|----------------------|
| | | Unrestricted Fund £ | Restricted Fund £ | Unrestricted Fund £ | Restricted Fund £ |
| Incoming Resources | | | | | |
| Voluntary Income | 2 | 150,016 | - | 145,258 | - |
| Activities for fund generation | 3 | - | - | 624 | - |
| Investment Income | 4 | - | - | - | - |
| | | <u>150,016</u> | <u>-</u> | <u>145,882</u> | <u>-</u> |
| Resources Expended | | | | | |
| Cost of Generating Voluntary Income | 5 | 3,111 | - | 1,907 | - |
| Course Maintenance | 6 | 105,388 | - | 61,839 | - |
| General | 7 | 7,583 | - | 7,583 | - |
| Professional | 8 | 7,154 | - | 5,659 | - |
| Other | 9 | 13,829 | - | 4,708 | - |
| Depreciation of assets | 10 | 5,570 | - | 6,900 | - |
| | | <u>142,635</u> | <u>-</u> | <u>88,596</u> | <u>-</u> |
| NET INCOMING BERESOURCES BEFORE TRANSFERS | | 7,380 | | 57,286 | |
| Gross Transfers between Funds | 16 | | | | |
| Net incoming/(outgoing) | | <u>7,380</u> | <u>0</u> | <u>57,286</u> | <u>0</u> |
| FUNDS BOUGHT FORWARD | | 100,767 | 41,675 | 43,481 | 41,675 |
| TOTAL FUNDS CARRIED FORWARD | | <u>108,147</u> | <u>41,675</u> | <u>100,767</u> | <u>41,675</u> |

Chk 0 0

The notes form part of these financial statements

Alton Golf Club Association

Notes to the Financial Statements
For the period ending 30th September 2021

| | | |
|--|----------------|----------------|
| 2 Voluntary Income | 2021 | 2020 |
| Membership Fees | 62,546 | 66,324 |
| Green Fees | 51,194 | 42,403 |
| Buggy Hire | 2,541 | 2,355 |
| Competition Income | 3,447 | 3,224 |
| 100 Club | 2,795 | 2,642 |
| Donations | 3,341 | 4,157 |
| Other Income | 24,152 | 24,152 |
| | <u>150,016</u> | <u>145,258</u> |
| 3 Activities for fund generation | | |
| Players Social events | - | 624 |
| 4 Investment Income | | |
| Bank Deposit Income | - | - |
| 5 Cost of Generating Voluntary Income | | |
| Competition Entry fees | - | - |
| BRS Commission | 1,759 | - |
| Trophies & 100 Club | 1,352 | 1,907 |
| | <u>3,111</u> | <u>1,907</u> |
| 6 Course Maintenance | | |
| Green Keeping | 23,196 | 21,394 |
| Course Sand & Chemicals | 6,125 | 7,813 |
| Plant & Machinery Hire | 8,830 | 7,738 |
| Pest Control | 680 | 700 |
| Buggy Costs | 2,413 | 2,369 |
| Expendable Course equipment | 52,641 | 14,608 |
| Repairs & renewals of P&M | 9,045 | 5,088 |
| Course Fuel | 2,457 | 2,128 |
| | <u>105,388</u> | <u>61,839</u> |
| 7 General | | |
| Rent & Rates | 277 | 564 |
| Light & Heat | 4,952 | 3,134 |
| Water | (2,637) | 7,766 |
| Postage & Stationery | 193 | 68 |
| Computer & IT | 3,226 | 2,046 |
| Subscriptions | 1,308 | 2,056 |
| Advertising | 265 | 0 |
| | <u>7,583</u> | <u>15,634</u> |
| 8 Professional | | |
| Accountancy & Legal | 1,900 | 1,730 |
| Insurances | 5,254 | 3,929 |
| | <u>7,154</u> | <u>5,659</u> |
| 9 Other | | |
| Club House repairs | 13,829 | 4,708 |

The notes form part of these financial statements

Alton Golf Club Association

Notes to the Financial Statements
For the period ending 30th September 2021

10 TANGIBLE FIXED ASSETS

| COST | Freehold Property | Plant & Machinery | Fixtures & Fittings | Totals |
|------------------------|------------------------------|----------------------------------|------------------------------------|---------------|
| At 1st October 2020 | 41,675 | 52,080 | 7,445 | 101,199 |
| Additions | | | | 0 |
| Disposal | | | | 0 |
| At 30th September 2021 | 41,675 | 52,080 | 7,445 | 101,199 |

DEPRECIATION

| | | | | |
|------------------------|---|--------|-------|--------|
| At 1st October 2020 | 0 | 26,600 | 7,445 | 34,045 |
| Charge For Year | | 5,570 | - | 5,570 |
| Disposal | | | | 0 |
| At 30th September 2021 | 0 | 32,170 | 7,445 | 39,615 |

NET BOOK VALUE

| | | | | |
|------------------------|--------|--------|---|--------|
| At 1st October 2020 | 41,675 | 25,480 | 0 | 67,155 |
| At 30th September 2021 | 41,675 | 19,910 | 0 | 61,585 |

Included in cost or valuation of land and building is Freehold land of £41675

11 FIXED ASSET INVESTMENTS

Shares in group undertakings

MARKET VALUE

| | |
|------------------------|-------|
| At 1st October 2020 | 2,260 |
| At 30th September 2021 | 2,260 |

NET BOOK VALUE

| | |
|------------------------|-------|
| At 1st October 2020 | 2,260 |
| At 30th September 2021 | 2,260 |

Fixed Asset Investments comprise of the whole of the Share Capital of Old Oldham Services Ltd, a UK incorporated Company.

12 DEBTORS

Trade Debtors

Intercompany

Prepayments & Accrued Income

| | 2021 | 2020 |
|------------------------------|-------------|-------------|
| Trade Debtors | - | - |
| Intercompany | 5,417 | 8,360 |
| Prepayments & Accrued Income | 2,098 | 1,161 |
| | 7,514 | 9,521 |

Alton Golf Club Association

Notes to the Financial Statements
For the period ending 30th September 2021

13 CREDITORS : Amounts Falling due within One Year

| | 2021 | 2020 |
|-----------------|---------------|---------------|
| Trade Creditors | 2,982 | 2,051 |
| Other Creditors | 33,381 | 11,539 |
| Accruals | 17,900 | 30,274 |
| | <u>54,263</u> | <u>43,864</u> |

14 CREDITORS : Amounts Falling due after One Year
Hire Purchase

-

15 OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year

-

16 SECURED DEBTS

The following Debts are included within Creditors

17 Income

In year income has been significantly boosted by a Covid -19, HMRC grant and with the increase in Green Fees. The additional income has been earmarked for spending in 2021 on new course equipment and redecorations to the clubhouse.

18 MOVEMENT IN FUNDS

| | At 1/10/20 | Net Movement | Transfers | Balance at 30/9/21 |
|---------------------------|----------------|-----------------|-----------|-----------------------|
| Unrestricted Funds | | | | |
| General Fund | 100,767 | 7,380 | | 108,147 |
| Restricted Fund | | | | |
| Land Reserve | 41,675 | | | 41,675 |
| TOTAL FUNDS | <u>142,442</u> | <u>7,380</u> | <u>-</u> | <u>149,822</u> |

Net Movements in funds included in above are as follows

| | Incoming resources | Resources expended | Movement In Funds |
|---------------------------|-----------------------|-----------------------|----------------------|
| Unrestricted Funds | | | |
| General Fund | 150,016 | (142,635) | 7,380 |
| Restricted Fund | | | |
| Land Reserve | - | - | - |
| TOTAL FUNDS | <u>150,016</u> | <u>(142,635)</u> | <u>7,380</u> |

RELATED PARTY DISCLOSURES

No transactions with related parties were undertaken such as are required to be disclosed under the Financial Reporting Standard for smaller entities

Alton Golf Club Association

Detailed statement of Financial Activities
For the period ending 30th September 2021

| | 2021 | | 2020 | |
|----------------------------------|-------------|----------------|-------------|----------------|
| INCOME | £ | £ | £ | £ |
| Membership Fees | 62,546 | | 66,324 | |
| Green Fees | 17 51,194 | | 42,403 | |
| Buggy Hire | 2,541 | | 2,355 | |
| Competition Income | 3,447 | | 3,224 | |
| 100 Club | 2,795 | | 2,642 | |
| Players Social events | - | | 624 | |
| Donations | 3,341 | | 4,157 | |
| Other income | - | | 150 | |
| COVID-19 Grant Income | 17 24,152 | | 25,000 | |
| TOTAL INCOME | | 150,016 | | 146,880 |
| COSTS | | | | |
| Competition Entry fees | - | | - | |
| BRS Commission | 1,759 | | | |
| Trophies | - | | 641 | |
| 100 Club | 1,352 | | 1,266 | |
| | | 3,111 | | 1,907 |
| GROSS INCOME | | 146,904 | | 144,973 |
| OPERATING COSTS | | | | |
| Green Keeping | 23,196 | | 21,394 | |
| Course Sand & Chemicals | 6,125 | | 7,813 | |
| Buggy Costs | 2,413 | | 2,369 | |
| Plant & Machinery Hire | 1,092 | | - | |
| Course Fuel | 2,457 | | 2,128 | |
| Pest Control | 680 | | 700 | |
| Expendable Course Equip | 52,641 | | 14,608 | |
| Machinery Repairs | 9,045 | | 5,088 | |
| Equipment Lease | 7,738 | | 7,738 | |
| Advertising | 265 | | 500 | |
| Rent & Rates | 277 | | 564 | |
| Light & Heat | 4,952 | | 3,134 | |
| Water | (2,637) | | 7,766 | |
| Postage & Stationery | 193 | | 68 | |
| Computer & IT | 3,226 | | 2,046 | |
| Accountancy & Legal | 1,900 | | 1,730 | |
| Insurances | 4,208 | | 3,292 | |
| Member & Guest Insurance | 1,046 | | 638 | |
| Subscriptions | 1,308 | | 2,056 | |
| Club House repairs | 13,829 | | 4,708 | |
| Depreciation Plant & Machinery | 5,570 | | 6,900 | |
| Depreciation Fixtures & fittings | | | - | |
| | | 139,524 | | 95,240 |
| NET INCOME | | 7,380 | | 49,732 |

This Page does not form part of the statutory financial statements

Notes to the Financial Statements
For the period ending 30th September 2021

Accounting convention

Incoming resources

Resources Expended

Tangible Fixed assets

Freehold Property

Plant & Machinery

Fixtures & Fittings

50% on cost

Taxation

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees

Restricted funds can only be used for particular restricted purposes within the Objectives of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Assets obtained under Hire purchase contracts or finance leases are capitalised in the Balance Sheet. Those held under Hire purchase contracts are depreciated over their estimated useful lives. Those held under financial leases are depreciated over their estimated useful lives or the lease term.

The interest element of these obligations are charged to the statement of Financial activities on a straight line basis over the period of the lease.

Alton Golf Club Association
2021-22 Budget
October 2021 - Sept 2022

| | Oct '21 | Nov '21 | Dec '21 | Jan '22 | Feb '22 | Mar '22 | Apr '22 | May '22 | Jun '22 | Jul '22 | Aug '22 | Sep '22 | Total |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt | Bgt |
| Income | | | | | | | | | | | | | |
| 4000 Monthly Subs | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 7,000 | 7,000 | 82,000 |
| 4001 Green Fees | 5,000 | 4,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 56,500 |
| 4008 BRS Green Fees | | | | | | | | | | | | | 0 |
| Total 4001 Green Fees | 5,000 | 4,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 56,500 |
| 4002 Buggy Hire | 300 | 200 | 200 | 200 | 100 | 200 | 300 | 300 | 300 | 300 | 300 | 300 | 3,000 |
| 4003 Competition Income | 300 | 200 | 200 | 200 | 200 | 300 | 300 | 400 | 500 | 500 | 500 | 500 | 4,100 |
| 4004 100 Club | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 245 | 2,940 |
| 4007 Guest Donations | | | | | | | | | | | | 32 | 32 |
| 4950 COVID-19 Grant | | | | | | | | | | | | | 0 |
| Total Income | 12,645 | 11,445 | 10,445 | 10,445 | 10,345 | 10,545 | 10,645 | 14,245 | 14,345 | 14,345 | 14,545 | 14,577 | 148,572 |
| Cost of Sales | | | | | | | | | | | | | |
| 5000 GreenKeepers Costs | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 30,000 |
| 5005 Course Materials (including Sand) | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 18,000 |
| 5009 Buggy Lease Costs | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 0 | 0 | 0 | 0 | 1,538 |
| 5010 Plant & Machinery Hire | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 1,000 |
| 5015 Course Fuel | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 354 | 4,250 |
| 5016 Pest Control | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 750 |
| 5017 Course Equipment | 2,000 | 4,000 | 5,000 | 200 | 1,000 | 1,000 | 3,000 | 5,000 | 3,000 | 4,000 | 2,000 | | 30,200 |
| 5020 Mach Repairs & Maint | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | | 750 | 9,000 |
| 5030 Equipment Lease | 635 | 635 | 635 | 635 | 635 | | | | | | | | 3,175 |
| 5100 Competition Entry Fees | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 120 |
| 5150 100 Club Payments | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 1,476 |
| 5303 BRS Golf Commissions | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Total Cost of Sales | 8,360 | 10,360 | 11,360 | 6,560 | 7,360 | 6,725 | 8,725 | 10,725 | 8,533 | 9,533 | 7,533 | 5,533 | 101,309 |
| Total | 4,285 | 1,085 | -915 | 3,885 | 2,985 | 3,820 | 1,920 | 3,520 | 5,812 | 4,812 | 7,012 | 9,044 | 47,263 |
| Expenditures | | | | | | | | | | | | | |
| 6200 Marketing | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 1,200 |
| 7100 Rent & Rates | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 1,450 |
| 7200 Light & Heat | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 4,200 |
| 7300 Water Rates- Course | 121 | 121 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 742 |
| 7500 Printing & Stationary | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 80 |
| 7505 Trophies. | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 1,000 |
| 7506 Subscriptions | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 183 | 2,200 |
| 7507 IT & Website costs | | | | | | | | | | | | | 0 |
| 7550 Computer & IT | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 3,000 |
| 7601 Audit & Account Fees | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 69 | 830 |
| 7604 Bookkeeping Fees | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 1,500 |
| 7610 Clubhouse Insurance | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 317 | 3,800 |
| 7615 Memb & Guest Ins | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 29 | 350 |
| 7800 Repairs & Renewals | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 475 | 5,700 |
| 7801 Cleaning & Laundry | | | | | | | | | | | | | 0 |
| 8000 Plant & Mach Depr. | 640 | 640 | 640 | 640 | 640 | 1,740 | 1,740 | 2,075 | 2,075 | 2,075 | 2,075 | 2,075 | 17,055 |
| Total Expenditures | 2,870 | 2,870 | 2,799 | 2,799 | 2,799 | 3,899 | 3,899 | 4,234 | 4,234 | 4,234 | 4,234 | 4,234 | 43,107 |
| Net Operating Income | 1,415 | -1,785 | -3,714 | 1,086 | 186 | -79 | -1,979 | -714 | 1,578 | 578 | 2,778 | 4,810 | 4,157 |
| Net Income/(Expenditure) | 1,415 | -1,785 | -3,714 | 1,086 | 186 | -79 | -1,979 | -714 | 1,578 | 578 | 2,778 | 4,810 | 4,157 |

| | | | |
|---------|--------|-----------|-------|
| | Cost | Purchased | Dep'n |
| Buggies | 12,060 | May | 335 |
| Mowers | 39,600 | March | 1,100 |

Quick calculation of cash movement in the year

| | |
|--------------------|----------|
| Net Income | 8,157 |
| Add back dep'n | 17,055 |
| | 25,212 |
| less capital spend | 51,660 |
| Movement in Cash | - 26,448 |