



**Trustees' Annual Report**  
**LIVING ON BEREAVEMENT SERVICE**  
**1st January 2023 to 31st December 2023**  
UK charity registration number: 1166617

This Trustees Annual Report ('TAR') has been prepared by and is the responsibility of the charity's Trustees and has been approved by the Trustees for publication.

This TAR provides information intended to help the user understand how the charity's aims fulfil its legal purposes, the activities it undertakes and what it has achieved, including:

1. particulars of the charity;
2. the purposes of the charity (including confirmation that the activities undertaken further the charity's purposes for the public benefit);
3. the activities undertaken, finances and impact / results; and
4. a declaration by the Trustees.

**1. Charity particulars**

a) The following details relate to the charity:

Name	Living On Bereavement Service
Other names used	Living On
Registered charity number	1166617
Place of registration	UK
First registered	19 April 2016
Type	Charitable Incorporated Organisation
Governing document	Constitution
Registered address	11 The Brackens Orpington BR6 6JH
Operational address	The Parish Room Skibbs Lane Orpington BR6 7RH
Related entities	There are no related companies, subsidiaries or other entities associated with the charity.



## b) Trustees

Trustees are appointed by the existing Trustees in accordance with the charity's constitution. Potential Trustees are invited to submit a short CV or similar demonstrating the skills they can bring and a letter detailing why they would like to join the Board of Trustees.

Trustees are selected taking into account the skills, knowledge and experience needed for the effective administration of the charity.

The following are the Trustees who acted during the year:

	Trustee name	Office (if any)	Dates acted	Appointed until
1	Louise Carr	Trustee / Chair	1 <sup>st</sup> Jan – 31 <sup>st</sup> Dec 2023	30 <sup>th</sup> April 2024
2	Gary Chapman	Trustee / Treasurer	1 <sup>st</sup> Jan – 31 <sup>st</sup> Dec 2023	30 <sup>th</sup> April 2024
3	Samantha King	Trustee / Secretary	1 <sup>st</sup> Jan – 31 <sup>st</sup> Dec 2023	31 <sup>st</sup> October 2024
4	Heather Williams	Trustee	1 <sup>st</sup> Jan – 31 <sup>st</sup> Dec 2023	30 <sup>th</sup> April 2025
5	Robert Doherty	Trustee	1 <sup>st</sup> Jan – 31 <sup>st</sup> Dec 2023	30 <sup>th</sup> June 2024
6	Susan Wates	Trustee	1 <sup>st</sup> Jan – 31 <sup>st</sup> Dec 2023	30 <sup>th</sup> June 2025

There were no corporate trustees, trustees holding title to property or other trustees present or appointed in the year.

Also, no funds were held as custodian trustees on behalf of others.

Following the year end, Gary Chapman resigned as Trustee / Treasurer of the charity with the resignation effective from 31 October 2024. Rachael Burke was appointed as Trustee / Treasurer with effect from 1 November 2024.

## c) Advisors

The charity has no appointed advisors.

## 2. Purposes of the charity

### a) Overall

To protect and preserve the health and relieve mental and emotional suffering of bereaved children up to the age of eighteen in Bromley / Orpington and surrounding areas, and their families or anyone directly affected by that bereavement, by providing advice, support and guidance.



b) Public benefit

The Trustees have complied with their duty to have due regard to the guidance on public benefit published by the commission in exercising their powers and/or duties.

### 3. Activities

a) Operational activities

The charity operates two main services:

- A buddying service which connects a recently bereaved family with a specially trained 'buddy' (that may be an employee of the charity or a trained volunteer) and who offers bespoke support to the family. The buddies can also work in and with schools and other appropriate settings, supporting teachers, carers and families within their setting; and
- Grief Groups which typically (but not always) run weekly for a period of between 4 and 8 weeks and bring together groups of similar-aged children, young people and / or their families who have all been bereaved of a loved one, with the aim of showing them that they are not alone and to alleviate the feelings of isolation that are so often present with grief. These groups are often followed up with ongoing family days and events.

All of the services provided by the charity to children and families are free of charge.

Additionally, the charity provides support, resources and advice to professionals and family members working, assisting, caring for, or living with bereaved children.

We also support local schools to develop bereavement policies and provide tailored bereavement training packages, as well as direct support if that school or a class suffers a bereavement (such as a teacher, a pupil or the parent of a pupil etc.).

In respect of the buddying service, each volunteer buddy is asked to commit to a minimum of three hours per week. All our buddies have some form of professional qualification in Health or Education and/or are closely supported by someone that does. We also look to recruit volunteers who support the charity with administration and marketing tasks, and they provide equally valuable support.

The charity takes safety and security seriously and holds policies related to all such matters, including safeguarding, lone-working and DBS checks for all relevant Trustees, staff and volunteers.

To continue managing the growth in and demand for the charity's activities and services, the charity employed 3 part-time members of staff in the year, with 1 staff member resigning in the summer, leaving 2 members of staff for the remainder of the year. It is the charity's intention



to continue with 3 members of staff on a long-term employment contract basis, always subject to financial capacity.

## b) Finances

### i. *Trustee remuneration*

The Trustees are not paid for their time or for the activities they undertake as Trustees. The Trustees are also not reimbursed any expenses related to those activities.

If a Trustee provides services as a Service Provider (supplier) and not as a Trustee (for example, as a therapist during Grief Group sessions), then a payment may be made to that Trustee in an amount that is in line with what other third-party providers are, or would also be, paid. Such amounts are regularly reviewed by the Trustees and any Trustee that may be in receipt of any such payment or any Trustee with any actual or perceived conflict of interest does not participate in any decision or discussion related to that payment, its amount, or its timing.

It is also the policy of the charity to provide suitable operational training and ongoing development to those who provide our services, and this may include training or development being provided to a Trustee, an employee, or a volunteer. As a result, an incidental benefit may arise to a Trustee by way of this provision, however any Trustee that may be in receipt of any such training or development does not participate in any decision related to that provision, nor are they treated any differently from any other similar employee or volunteer.

### ii. *Cash balance at end of period*

This represents the eighth operational and accounting period for the charity and at the end of the period the charity's cash balance was £68,453.48. The charity had no material outstanding liabilities, debts or other assets at the balance sheet date and considers that it has sufficient funds to operate as a going concern for at least the next 12 months.

### iii. *Sources of funds*

The charity receives all of its funding via grants and donations from private individuals, private organizations and various fundraising activities and events. The charity does not undertake any professional fundraising activities and relies heavily on the generosity of those that become aware of the charity who are mostly local individuals, certain grant giving charities and local and regional businesses.

Those that have benefitted from the charity's services often volunteer to raise money on our behalf and this has been a very welcome source of funds.

The charity was awarded a significant grant from the National Lottery Community Fund in the summer of 2021 in an amount of £100,000 to be received over a three-year period, specifically to fund the charity's employment costs and some Grief Groups. Since the initial grant, the



charity has successfully applied for further funding and the total amount now expected to be received is approximately £113,000 over the same three-year period.

Other than the grant outlined above, the majority of the funding received and raised by the charity is unrestricted.

*iv. Restricted Income Funds*

At the balance sheet date, of the total cash available of £68,453.48, an amount of £2,965 was considered to be restricted funds related to the National Lottery Community Fund grant.

During the year the charity received £41,190 from the National Lottery Community Fund grant.

*v. Reserves*

The Trustees' target is a reserve of six months' operating expenditure, considered to be £30,000, to ensure that the charity can continue to operate, notwithstanding any unforeseen costs, and which policy remains under review. Although this target reserve amount was met as at the end of the year, due to the uncertain nature of the charity's future income and the continued challenges in raising funds, there is no guarantee that this reserve can or will be maintained.

*vi. Going concern*

This is the eighth accounting period of the charity and we continue to build up a strong core of volunteers, processes and services and we have continued to be successful in various fundraising efforts. Provided the charity continues on its current path the Trustees consider that it has sufficient funds to operate as a going concern for at least the next 12 months and beyond.

*vii. Subsequent events*

In 2021 the charity was successful in an application to the National Lottery Community Fund for a total grant of £100,000 to be paid each six-months over a three-year period to fund the position of a Family Support Worker, and to run a number of bereavement groups for families and children. At the beginning of 2022 and 2023 the charity was successful in its applications to increase this grant to also cover inflationary cost increases and certain costs of supervision. In February and March 2024 the charity received the final funding payment under this grant such that the total received across the 3 years was £113,031.24.

In May 2023 the charity's Lead Family Support Worker announced her intention to resign from her position with effect from July 2023. Following a selection process an existing Family Support Worker was then promoted to Lead Family Support Worker with effect from September 2023 and a new Family Support Worker was recruited and commenced their employment with the charity in March 2024.



*viii. Audit*

The trustees believe that the charity is not required to undertake a statutory audit but is required to undertake an Independent Examination of its accounts. The Independent Examiner's report is included within our annual accounts.

*c) Summary of results / impact*

There remains an ever-growing number of enquiries received by the charity and our service remains in high and increasing demand. There is no other local children's bereavement service that offer a similar approach, allowing indirect and creative ways to access emotions and feelings and for those services to be provided over multiple weeks and potentially months. There is also insufficient provision of all types of bereavement services and a lack of training and support for other professionals, in particular for teachers and schools.

The local adult hospice offers one to one counselling for bereaved children, but it is a considerable distance from Orpington and is typically hugely over-subscribed. In contrast we have continued to provide support, seeing children in their schools and in local community venues.

Over the past year the charity has received approximately 90 family referrals to the service. This equates to support for 140 additional children and young people in 2023. The majority of our referrals continue to be made by local primary and secondary schools due to strong links formed within the local community. As well as supporting individual children and families when a bereavement has occurred, Living On also trains and assists teachers and those working with children and young people to deal with bereavement within the school or educational setting.

Within 2023, and for the first time, Living On facilitated a bereavement support group within a learning centre for young people with an EHCP who would not have been able to access a group within the community. Due to the rise in referrals relating to complex and traumatic deaths, the charity also ran a specific group for children and young people affected by these circumstances.

We also were able to recruit and train a new cohort of volunteers to the charity within 2023 who are already working alongside the Family Support Worker team and existing volunteers in providing one to one support for children and young people. We offer continuous development to all our volunteers who have completed training in 2023 on topics such as vicarious trauma and supporting young people who self harm.

As the charity goes from strength to strength now in its eighth year, one key risk remains, that of over-commitment when faced with the significant imbalance in the supply and demand for the charity's help, and the health and well-being of our dedicated Family Support Workers and our volunteers is paramount in this regard.



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#### 4. Declaration

The Trustees declare that they have approved the Trustees Annual Report above.

Signed on behalf of the charity's Trustees:

Signature

Full name

Gary Chapman

Position

Trustee and Treasurer

Date

31 October 2024



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# Financial report

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Living On Bereavement Service  
For the period ended 31 December 2023

Prepared on  
20 October 2024



**Independent examiner's report to the trustees of Living On Bereavement Service (the "charitable incorporated organisation" or "CIO")**

I hereby report on my examination of the accounts of the CIO for the year ended 31 December 2023.

**Responsibilities and basis of report**

As the charity trustees of the CIO you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the CIO's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination and confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the CIO as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

The work performed and this report do not constitute an audit and as the CIO falls under the threshold set out in law no audit is required to be performed.

Signed:

*Nichola Saunders*

Name:

NICHOLA SAUNDERS

Relevant professional qualification or membership of professional bodies (if any):

ICAEW

Address:

41 PARK AVENUE NORTH  
HARPENDEN  
HERTS AL5 2EE

Date:

20 OCT 2024

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## Basis of Preparation

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The accounts present a true and fair view, the accounting policies have been consistently applied and there are no material estimates or changes to estimates contained.

The accounts have been prepared on the basis that the charity is a going concern as there are no significant doubts as to its ability to continue into the foreseeable future.

The accounts have been prepared under the historical cost convention with items recognised at cost or transaction value, unless otherwise stated in the relevant note(s).

There have been no changes to accounting policies applied in these accounts as compared to the prior year.

These financial statements have been prepared in accordance with the accounting policies set out in the Notes to the Accounts and comply with the charity's governing document, the Charities Act 2011 and applicable accounting and reporting Statement of Recommended Practice as applicable to charities.

No events have occurred after the balance sheet date but before the accounts are authorised which relate to conditions that arose after the end of the reporting period, other than those already disclosed in these accounts.

# Accounting Policies and Notes

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## Recognition of income

Income is included in the Income Statement when:

- the charity becomes entitled to the resources
- it is more likely than not that the charity will receive the resources, and
- the monetary value can be measured with sufficient reliability.

## Offsetting

There has been no offsetting of assets and liabilities, or income and expenses.

## Grants and donations

Grants and donations are included in the period in order to match with related costs where possible, and are recognised in income when the general income recognition criteria are met.

Certain grants and donations are subject to one or more restrictions as to their use and these are recognised as 'Restricted Income Funds'.

## Tax reclaims on donations and gifts

Gift Aid receivable is included in income when:

- the charity is successfully registered for Gift Aid with HMRC
- there is a valid declaration from the donor
- it is more likely than not that the charity will receive the funds

Any Gift Aid amount recovered is recorded as a separate source of funds, and any gift aid that may be recovered from any restricted funds will not be treated as so restricted and will be treated as available to the charity on an unrestricted basis.

## Donated goods

Donated goods are measured at fair value (the amount for which the asset could be exchanged) unless impractical to do so.

Goods donated for on-going use by the charity are recognised as tangible fixed assets unless their on-going or resale value is considered immaterial.

Gifts in kind for use by the charity are included in the accounts as income from donations when receivable unless their resale value is considered immaterial.

## Donated services and facilities

Donated services and facilities are included in the accounts when received at the value of the gift to the charity provided the value of the gift can be measured reliably.

## Staff numbers

At the start of the year the charity had 3 part-time employees, and from mid-July 2023 and for the remainder of the year the charity had 2 part-time employees. The average monthly cost to the charity of staff wages in the year was £3,962.01.

## **Volunteer help**

The value of any voluntary help received is not included in the accounts.

## **Income from interest**

This is included in the accounts when receipt is probable and the amount receivable can be measured reliably.

## **Liability recognition**

Liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out resources and the amount can be measured with reasonable certainty.

## **Deferred income**

Income is deferred in a period where it would otherwise materially distort the accounts if associated costs are recognised in the accounts in a different period.

## **Creditors**

Creditors are measured at settlement amounts less any trade discounts.

## **Provisions for liabilities**

A liability is measured on recognition at its historical cost and then subsequently measured at the best estimate of the amount required to settle the obligation at the reporting date.

## **Tangible fixed assets for use by charity**

These are capitalised at cost if they can be used for more than one year, and cost at least £1,000.

## **Stocks and work in progress**

Stocks held for sale as part of non-charitable trade are measured at the lower of cost or net realisable value.

## **Debtors**

Debtors (including trade debtors and loans receivable) are measured on initial recognition at settlement amount after any trade discounts or amount advanced by the charity. Subsequently, they are measured at the cash or other consideration expected to be received.

## **Post balance sheet events**

In April 2021 the charity received notification that it had been awarded a grant of £100,000, to be spread over 3 years, to fund the post of a part-time family support worker and to part-fund some Groups run by the charity. Through a further subsequent application the grant was increased and a total of £114,831 is currently anticipated to be received by the charity over the three-year life of the grant. The first payment was received by the charity in August 2021 and further amounts have since been received in March 2022, August 2022, March 2023, April 2023 and August 2023. The final payment to the charity of £20,715.50 is expected to be received in February or March 2024 to cover the period February 2024 to the end of July 2024.

## Restricted Income Funds

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The charity has one main source of income that is restricted in use and is therefore not freely available to the charity.

This restricted income relates to the National Lottery Community Fund grant that is paid to the charity over six six-monthly instalments, and all amounts received are typically spent over the following six-month period. Approximately 78% of the total grant is spent on salary costs and approximately 22% is spent on materials, resources and other costs of providing the charity's services.

During the year the charity received £41,190 under this heading, of which £2,965 was considered to be remaining restricted funds at the year end.

# Financial Activities Comparison

January - December 2023

	Total	
	Jan - Dec 2023	Jan - Dec 2022 (PY)
<b>INCOME</b>		
2000 Direct contributions	14,093.53	33,543.76
2020 Fundraising contributions	11,742.55	16,393.92
2080 Grant Restricted Income	60,190.00	36,258.50
<b>Total Income</b>	<b>86,026.08</b>	<b>86,196.18</b>
<b>COST OF SALES</b>		
3000 Therapist costs	1,612.00	5,195.00
3010 Therapist costs (supervision)	5,535.98	2,885.00
3020 Materials and resources	5,089.01	847.85
3030 Staff and volunteer training	538.18	479.70
3050 Staff and volunteer other costs	5,262.00	2,082.36
3060 Equipment or venue hire	324.00	786.00
3070 Food and drink event costs	769.96	1,281.77
3080 Ancillary event costs	284.18	1,564.52
<b>Total Cost of Sales</b>	<b>19,415.31</b>	<b>15,122.20</b>
<b>TOTAL</b>	<b>66,610.77</b>	<b>71,073.98</b>
<b>EXPENDITURES</b>		
3051 Staff Salaries	47,474.71	40,175.00
3052 Employer's NIC	3,195.26	2,341.24
3053 Employer's Pensions	1,509.87	
3054 Employment Allowance	-3,195.26	-2,341.24
3090 Travel	267.59	408.32
3130 Legal and professional fees	60.00	
3131 Payroll services	414.71	
3132 Accountancy services	1,340.00	
3150 Compliance or licence costs	130.07	201.60
3160 Interest and bank charges	62.00	65.20
3200 Advertising and printing	238.35	319.36
3210 IT, website and computing	1,073.40	1,181.89
3220 Stationery and office costs	64.49	696.59
3230 Telephone and communications	2,292.29	2,074.14
3250 Rent, repairs and facilities	2,391.62	1,845.60
3260 Health, safety and insurance	396.68	358.40
3270 Utilities	763.82	1,225.42
3290 Tax costs	200.12	
<b>Total Expenditures</b>	<b>58,679.72</b>	<b>48,551.52</b>
<b>NET OPERATING INCOME</b>	<b>7,931.05</b>	<b>22,522.46</b>
<b>NET INCOME/(EXPENDITURE)</b>	<b>£7,931.05</b>	<b>£22,522.46</b>

# Balance Sheet Comparison

As of December 31, 2023

	Total	
	As of Dec 31, 2023	As of Dec 31, 2022 (PY)
<b>FIXED ASSET</b>		
<b>Total Fixed Asset</b>		
<b>CASH AT BANK AND IN HAND</b>		
1040 Cash in bank	68,211.99	52,752.38
1050 Petty cash	241.49	241.49
<b>Total Cash at bank and in hand</b>	<b>68,453.48</b>	<b>52,993.87</b>
<b>NET CURRENT ASSETS</b>	<b>68,453.48</b>	<b>52,993.87</b>
<b>CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR</b>		
<b>Trade Creditors</b>		
Creditors	3,125.84	
<b>Total Trade Creditors</b>	<b>3,125.84</b>	<b>0.00</b>
<b>Current Liabilities</b>		
1142 Pensions Control AC	3,523.06	
<b>Total Current Liabilities</b>	<b>3,523.06</b>	<b>0.00</b>
<b>Total Creditors: amounts falling due within one year</b>	<b>6,648.90</b>	<b>0.00</b>
<b>NET CURRENT ASSETS (LIABILITIES)</b>	<b>61,804.58</b>	<b>52,993.87</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>	<b>61,804.58</b>	<b>52,993.87</b>
Accruals and deferred income	2,235.68	1,356.02
<b>TOTAL NET ASSETS (LIABILITIES)</b>	<b>£59,568.90</b>	<b>£51,637.85</b>
<b>CHARITY FUNDS</b>		
1200 Opening Balance Equity	10,359.82	10,359.82
1220 Retained Earnings	41,278.03	18,755.57
Surplus/(Deficit)	7,931.05	22,522.46
<b>Total Charity funds</b>	<b>£59,568.90</b>	<b>£51,637.85</b>



Financial Activities by Month

January - December 2023

	Jan 2023	Feb 2023	Mar 2023	Apr 2023	May 2023	Jun 2023	Jul 2023	Aug 2023	Sep 2023	Oct 2023	Nov 2023	Dec 2023	Total
INCOME													
2000 Direct contributions		350.00	216.00	1,225.00		8,095.53	1,680.00		1,006.00	405.00		1,116.00	14,093.53
2020 Fundraising contributions	328.21		466.08	4,049.44	3,754.23	586.08	150.00	66.23	420.35	870.10	786.83	265.00	11,742.55
2080 Grant Restricted Income		14,000.00	19,873.50	3,525.00				17,791.50		5,000.00			60,190.00
Total Income	328.21	14,350.00	20,555.58	8,789.44	3,754.23	8,881.61	1,830.00	17,857.73	1,426.35	6,275.10	786.83	1,381.00	86,026.08
COST OF SALES													
3000 Therapist costs		200.00				200.00			312.00			900.00	1,612.00
3010 Therapist costs (supervision)		572.50	527.50	121.95	950.00	965.48	658.55		445.00	765.00		530.00	5,535.98
3020 Materials and resources		648.35	322.43	53.15	215.96	1,609.53	462.37		362.14	144.08	137.39	1,133.61	5,089.01
3030 Staff and volunteer training	74.88	150.00							264.00	23.40	25.90		538.18
3050 Staff and volunteer other costs		10.00				925.00	1,375.00		585.00	1,100.00	12.00	1,255.00	5,262.00
3060 Equipment or venue hire								156.00			168.00		324.00
3070 Food and drink event costs		43.20								75.62		640.51	769.96
3080 Ancillary event costs				10.26		89.38					92.16		284.18
Total Cost of Sales	74.88	1,624.05	849.93	185.36	1,165.96	3,789.39	2,495.92	156.00	1,968.14	2,108.10	446.08	4,551.50	19,415.31
TOTAL	253.33	12,725.95	19,705.65	8,614.08	2,589.27	4,892.22	-665.92	17,701.73	-541.79	4,167.00	340.75	-3,170.50	66,610.77
EXPENDITURES													
3051 Staff Salaries	4,412.13	3,589.01	3,589.01	4,285.28	3,937.15	4,792.81	3,905.56	2,753.57	3,931.62	4,136.75	4,136.75	4,005.07	47,474.71
3052 Employer's NIC	181.48	181.48	181.48	277.56	229.52	347.60	225.16	170.79	333.36	361.67	361.67	343.49	3,195.26
3053 Employer's Pensions	670.41	53.07	53.07	81.76	71.31	96.98	70.37	51.40	86.75	92.90	92.90	88.95	1,509.87
3054 Employment Allowance	-181.48	-181.48	-181.48	-277.56	-229.52	-347.60	-225.16	-170.79	-333.36	-361.67	-361.67	-343.49	-3,195.26
3090 Travel										80.60	82.31	104.68	267.59
3130 Legal and professional fees						60.00	60.00						60.00
3131 Payroll services	91.80			91.80		91.80				75.01		64.30	414.71
3132 Accountancy services												1,340.00	1,340.00
3150 Compliance or licence costs	16.80	16.80	16.80	16.80	16.80	16.80	16.80	16.80	-4.33				130.07
3160 Interest and bank charges	5.00	5.00	5.40	5.00	5.00	5.40	5.40	5.80	5.00	5.00	5.00		62.00
3200 Advertising and printing										238.35			238.35
3210 IT, website and computing			159.00			890.42				23.98			1,073.40
3220 Stationery and office costs										63.50	0.99		64.49
3230 Telephone and communications	173.15	206.28	227.82	227.20	138.10	149.51	143.15	165.76	127.63	234.17	289.94	209.58	2,292.29
3250 Rent, repairs and facilities	-945.60	1,356.02									1,478.40	502.80	2,391.62
3260 Health, safety and insurance				368.68				28.00					396.68
3270 Utilities	-410.42										781.36	392.88	763.82
3290 Tax costs					200.12								200.12
Total Expenditures	4,013.27	5,226.18	4,051.10	5,076.52	4,368.48	5,061.50	5,163.50	3,021.33	4,146.67	4,950.28	6,867.85	6,713.28	56,679.72
NET OPERATING INCOME	-3,759.94	7,499.77	15,654.55	3,537.56	-1,780.21	-169.28	-5,849.42	14,680.40	-4,688.46	-783.28	-6,526.90	-9,883.76	7,931.05
NET INCOME/(EXPENDITURE)	£ -3,759.94	£7,499.77	£15,654.55	£3,537.56	£ -1,780.21	£ -169.28	£ -5,849.42	£14,680.40	£ -4,688.46	£ -783.28	£ -6,526.90	£ -9,883.76	£7,931.05