

COMPANY REGISTRATION NUMBER: 09734525
CHARITY REGISTRATION NUMBER: 1166448

Vikings Sports Foundation Ltd
Company Limited by Guarantee
Unaudited Financial Statements
30 November 2021

MATTOCKS GRINDLEY
Chartered accountants
18 Mulberry Avenue
Turnstone Business Park
Widnes
Cheshire
WA8 0WN

Vikings Sports Foundation Ltd

Company Limited by Guarantee

Financial Statements

Year ended 30 November 2021

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Vikings Sports Foundation Ltd

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 30 November 2021

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 30 November 2021.

Reference and administrative details

Registered charity name	Vikings Sports Foundation Ltd
Charity registration number	1166448
Company registration number	09734525
Principal office and registered office	DCBL Stadium Lowerhouse Lane Widnes Cheshire WA8 7DZ

The trustees

Mr P J Morris
Mr R Harrison
Mr A M McDermott
Mr P Finney

Independent examiner	Giles Mattocks FCA 18 Mulberry Avenue Turnstone Business Park Widnes Cheshire WA8 0WN
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Structure, governance and management

Organisational Structure

The Vikings Sports Foundation has four trustees who meet regularly (often weekly during the pandemic) and are responsible for the strategic direction and policy of the charity. The trustees represent different sectors and bring to the charity a wealth of knowledge that support the charity to meet its objectives.

The charity is run on a daily basis by Cheryl McGivern, Head of Community, who leads on all key strategic and development issues with a close involvement and support of the trustees.

Risk Management

Risk management issues are discussed at the regular trustee meetings. From a financial perspective, key risks to the charity's ongoing sustainability have been identified and new strategies are in place to support their longer term renewal and identification of new funding opportunities.

Vikings Sports Foundation Ltd

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 November 2021

Objectives and activities

Our Mission

To use the power, inspiration and our established values to make a difference through:

- Delivering innovative delivery programmes for people of all ages.
- Developing key partnerships that bring about success based on the need of local people.
- Providing new opportunities through sport for hard to engage groups.

Our Goal

To engage, educate and inspire the local community to bring about positive change and new opportunities for all through sport.

Our Values

RESPECT, INCLUSION, EXCELLENCE, ACHIEVEMENT, INNOVATION

Aims:

At the heart of the work of the charity is an understanding of the vital role that sport and in particular rugby league can play in engaging, educating and inspiring people of all ages. The charity is committed to delivering exciting projects that leave a lasting legacy for all people who participate. The charity continues to focus its delivery within the following areas: School Sport, Health, Social Inclusion and Education. Each pillar is reflected in the brand and inspiration of our partners, the Widnes Vikings and its players, to engage participants across all age groups and make a real difference in our community.

Vikings Sports Foundation Ltd

Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 November 2021

Achievements and performance

Introduction

Throughout 2021 we built upon the previous year's successes enabling Vikings Sports Foundation to continue building links across the community. We still faced numerous challenges throughout the year, we heavily relied upon social media, word of mouth & recommendations from partners to hit our targets & goals for the year.

As ever our biggest & best partnership with Riverside College has remained the strongest throughout 2021, our student numbers was high for our Level One & Level Two courses & we retained our students for the entire academic year, helping students to gain much needed qualifications & to gain places in mainstream education for the following academic year. The success rate of our students improved again from the previous year; our percentage hit was 98% with 90% of the students returning to Riverside College to complete further studies in areas of interest.

Our partnership with Community Integrated Care has continued to flourish & we engaged with more people who have disabilities, offering sport sessions, tours of the stadium, the opportunity for match day work experience & options for education courses.

Our Learning Disability Super League Team had another excellent year participating in several festivals across the country - we also hosted a match against our local rivals Warrington Wolves, which gave parents & carers the opportunity to watch the matches from our own stands. The beaming smiles of the LDSL Team coming out of their hometown's tunnel to supporters, playing in front of family & friends demonstrates how important Vikings Sports Foundation is - how we need to keep growing & moving forward to help the diverse range of people in our community.

Throughout 2021 our affiliation with the RFL & RL Cares has helped Vikings Sports Foundation to work with young people & adults across the community. We have continued with our Sky Try School Sport sessions, offered player assemblies, worked with teachers to improve Rugby League & sport in schools across the Halton & Liverpool area. The RL Cares organisation has helped adults deal with mental health, anxiety & stress management our numbers for these sessions have been constant - our staff have the utmost care & respect to enable a safe environment to air feelings & issues. The feedback from participants across all programmes has led to young people & adults having improved confidence, dealt with anxiety issues, been encouraged to fulfil goals/targets set by themselves or staff & has shown how important communication is to help with difficulties & problems.

We have had another year of support from Cooperative Supermarket, which has enabled us to promote & push our after-school sport sessions & our adult touch rugby sessions seeing over 80 young people & adults get involved weekly. The sessions again have helped to build relationships with our fans & the young people in the community, these sessions have seen numbers rise in young people taking part in Rugby league & we have guided players to several community clubs in the area to help boost the sport in our community.

Vikings Sports Foundation created a strong working relationship with Halton Borough Council, this partnership led to Vikings having the opportunity to run Free Sports Camps for young people aged 6 to 16 for the entire summer holidays. Our Free camps were advertised on our websites & all places for all dates was snapped up within a couple of hours, Vikings engaged with over 250 young people each week throughout the summer holidays. Young people were ecstatic when they had the chance to meet their idols & to be coached by Vikings Staff through the summer.

Overall, we met the objectives & targets we set out to achieve in 2021, we have engaged with several diverse groups within the Halton & Liverpool area. We are aiming to continue to bring in funding to give opportunities for all young people & adults in our community, we will ensure our partners play a vital role

Vikings Sports Foundation Ltd

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 November 2021

In our development & use the feedback we have received over the past 12 months to help Vikings Sports Foundation grow in the best way possible.

Financial review

Reserves Policy

The main area of expenditure for the charity continues to be on staff costs and ensuring that they remain equipped with the knowledge, skill and equipment to achieving required project targets. The charity happily reports a healthy surplus due to the extraordinary support of our staff and committed sponsors that will cover 6 months costs in the event of a closure.

Core Funding Sources

The majority of the investment into the charity was made through noted partnerships with: the RFL; Sky Try; Rugby League Cares; Riverside College; The Bridge School, local schools and the COOP.

Investment Policy and Objectives

The charity is committed to building financial reserves in line with its growth strategy over the coming years.

Plans for future periods

The Vikings Sports Foundation will continue to actively seek opportunities that further the delivery of its objectives and take the power of rugby league further into the local community. The key remains to ensure projects meet the needs of local people along with priorities identified by local strategic partners. The upset of the pandemic has restricted the development of new projects to the Foundation's portfolio. The main focus will be to continue delivering its existing projects to a high quality.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 4/5/2022 and signed on behalf of the board of trustees by:

Mr P J Morris
Trustee

Mr R Harrison
Trustee

Vikings Sports Foundation Ltd

Company Limited by Guarantee

Independent Examiner's Report to the Trustees of Vikings Sports Foundation Ltd

Year ended 30 November 2021

I report to the trustees on my examination of the financial statements of Vikings Sports Foundation Ltd ('the charity') for the year ended 30 November 2021.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Giles Mattocks FCA
Independent Examiner

18 Mulberry Avenue
Turnstone Business Park
Widnes
Cheshire
WA8 0WN

4/5/22

Vikings Sports Foundation Ltd
Company Limited by Guarantee
Statement of Financial Activities
(Including Income and expenditure account)
Year ended 30 November 2021

		2021	2020
		Unrestricted funds £	Total funds £
	Note		Total funds £
Income and endowments			
Donations and legacies	5	130,344	226,058
Total income		<u>130,344</u>	<u>226,058</u>
Expenditure			
Expenditure on charitable activities	6,7	137,511	182,711
Total expenditure		<u>137,511</u>	<u>182,711</u>
Net (expenditure)/Income and net movement in funds		<u>(7,167)</u>	<u>43,347</u>
Reconciliation of funds			
Total funds brought forward		59,755	16,408
Total funds carried forward		<u>52,588</u>	<u>59,755</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 8 to 14 form part of these financial statements.

Vikings Sports Foundation Ltd

Company Limited by Guarantee

Statement of Financial Position

30 November 2021

	Note	2021 £	£	2020 £
Current assets				
Debtors	11	9,218		18,951
Cash at bank and in hand		<u>50,217</u>		<u>92,399</u>
		59,435		111,350
Creditors: amounts falling due within one year	12	<u>6,847</u>		<u>31,595</u>
Net current assets			52,588	79,755
Total assets less current liabilities			52,588	79,755
Provisions				
Other provisions	14		—	20,000
Net assets			52,588	59,755
Funds of the charity				
Unrestricted funds			52,588	59,755
Total charity funds	17		52,588	59,755

For the year ending 30 November 2021 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 4/5/2022 and are signed on behalf of the board by:

Mr P J Morris
Trustee

Mr R Harrison
Trustee

The notes on pages 8 to 14 form part of these financial statements.

Vikings Sports Foundation Ltd

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 30 November 2021

1. General Information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is DCBL Stadium, Lowerhouse Lane, Widnes, Cheshire, WA8 7DZ.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Vikings Sports Foundation Ltd

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2021

3. Accounting policies *(continued)*

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- Income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- Income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the charity will comply with the conditions attaching to them and the grants will be received.

Vikings Sports Foundation Ltd
Company Limited by Guarantee
Notes to the Financial Statements (continued)

Year ended 30 November 2021

3. Accounting policies (continued)

Government grants (continued)

Where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Provisions

Provisions are recognised when the entity has an obligation at the reporting date as a result of a past event, it is probable that the entity will be required to transfer economic benefits in settlement and the amount of the obligation can be estimated reliably. Provisions are recognised as a liability in the statement of financial position and the amount of the provision as an expense.

Provisions are initially measured at the best estimate of the amount required to settle the obligation at the reporting date and subsequently reviewed at each reporting date and adjusted to reflect the current best estimate of the amount that would be required to settle the obligation. Any adjustments to the amounts previously recognised are recognised in income or expenditure unless the provision was originally recognised as part of the cost of an asset. When a provision is measured at the present value of the amount expected to be required to settle the obligation, the unwinding of the discount is recognised as a finance cost in the statement of financial activities in the period it arises, and is allocated to the appropriate expenditure heading.

Financial Instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Vikings Sports Foundation Ltd
Company Limited by Guarantee
Notes to the Financial Statements (continued)

Year ended 30 November 2021

3. Accounting policies (continued)

Financial Instruments (continued)

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Limited by guarantee

The company is limited by guarantee and as such has no share capital.

5. Donations and legacies

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Donations				
Donations	92,220	92,220	149,090	149,090
Donations RFL	27,446	27,446	29,500	29,500
Donations RL Cares	—	—	11,839	11,839
Grants				
CJRS receipts	10,678	10,678	35,629	35,629
	<u>130,344</u>	<u>130,344</u>	<u>226,058</u>	<u>226,058</u>

Vikings Sports Foundation Ltd

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 30 November 2021

6. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Total Funds 2020 £
Charitable activity	136,271	136,271	181,487	181,487
Support costs	1,240	1,240	1,224	1,224
	<u>137,511</u>	<u>137,511</u>	<u>182,711</u>	<u>182,711</u>

7. Expenditure on charitable activities by activity type

	Activities undertaken directly £	Support costs £	Total funds 2021 £	Total fund 2020 £
Charitable activity	136,271	—	136,271	181,487
Governance costs	—	1,240	1,240	1,224
	<u>136,271</u>	<u>1,240</u>	<u>137,511</u>	<u>182,711</u>

8. Independent examination fees

	2021 £	2020 £
Fees payable to the independent examiner for: Independent examination of the financial statements	<u>700</u>	<u>700</u>

9. Staff costs

The average head count of employees during the year was 3 (2020: 6). The average number of full-time equivalent employees during the year is analysed as follows:

	2021 No.	2020 No.
Number of staff	<u>3</u>	<u>6</u>

No employee received employee benefits of more than £60,000 during the year (2020: Nil).

10. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

11. Debtors

	2021 £	2020 £
Trade debtors	4,651	17,842
Other debtors	4,667	1,109
	<u>9,218</u>	<u>18,951</u>

Vikings Sports Foundation Ltd
Company Limited by Guarantee
Notes to the Financial Statements (continued)
Year ended 30 November 2021

12. Creditors: amounts falling due within one year

	2021	2020
	£	£
Trade creditors	5,400	3,000
Accruals and deferred income	1,240	27,844
Social security and other taxes	—	349
Other creditors	207	402
	<u>6,847</u>	<u>31,595</u>

13. Deferred Income

	2021	2020
	£	£
Amount deferred in year	<u>—</u>	<u>22,761</u>

14. Provisions

	Grant reclaim provision £
At 1 December 2020	20,000
Unused amounts reversed	<u>(20,000)</u>
At 30 November 2021	<u>—</u>

15. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £2,328 (2020: £2,700).

16. Government grants

The amounts recognised in the financial statements for government grants are as follows:

	2021	2020
	£	£
Recognised in income from donations and legacies:		
Government grants income	<u>10,678</u>	<u>35,629</u>

Vikings Sports Foundation Ltd
Company Limited by Guarantee
Notes to the Financial Statements (continued)
Year ended 30 November 2021

17. Analysis of charitable funds

Unrestricted funds

	At 1 December 2020 £	Income £	Expenditure £	At 30 November 2021 £
General funds	<u>59,755</u>	<u>130,344</u>	<u>(137,511)</u>	<u>52,588</u>

	At 1 December 2019 £	Income £	Expenditure £	At 30 November 2020 £
General funds	<u>16,408</u>	<u>226,058</u>	<u>(182,711)</u>	<u>59,755</u>

18. Analysis of net assets between funds

	Unrestricted Funds £	Total Funds 2021 £
Current assets	59,435	<u>59,435</u>
Creditors less than 1 year	(6,847)	<u>(6,847)</u>
Net assets	<u>52,588</u>	<u>52,588</u>

	Unrestricted Funds £	Total Funds 2020 £
Current assets	111,350	111,350
Creditors less than 1 year	(51,595)	<u>(51,595)</u>
Net assets	<u>59,755</u>	<u>59,755</u>

19. Financial Instruments

The company currently holds no financial instruments.

Vikings Sports Foundation Ltd
Company Limited by Guarantee
Management Information
Year ended 30 November 2021

The following pages do not form part of the financial statements.

Vikings Sports Foundation Ltd
Company Limited by Guarantee
Detailed Statement of Financial Activities
Year ended 30 November 2021

	2021 £	2020 £
Income and endowments		
Donations and legacies		
Donations	92,220	149,090
Donations RFL	27,446	29,500
Donations RL Cares	—	11,839
CJRS receipts	10,678	35,629
	<u>130,344</u>	<u>226,058</u>
 Total Income	 <u>130,344</u>	 <u>226,058</u>
 Expenditure		
Expenditure on charitable activities		
Wages and salaries	77,096	116,770
Employer's NIC	4,147	4,903
Pension costs	2,328	2,700
Rent	42,680	26,580
Repairs and maintenance	103	107
Insurance	405	—
Other motor/travel costs	2,100	—
Legal and professional fees	1,240	1,224
Other office costs	300	5,500
Bank charges	82	68
Sundries	383	1,319
Grant repayment provision	—	20,000
Legal fees	—	540
Professional fees	1,760	3,000
Sports equipment	4,144	—
Womens rugby expenses	743	—
	<u>137,511</u>	<u>182,711</u>
 Total expenditure	 <u>137,511</u>	 <u>182,711</u>
 Net (expenditure)/Income	 <u>(7,167)</u>	 <u>43,347</u>

Vikings Sports Foundation Ltd

Company Limited by Guarantee

Notes to the Detailed Statement of Financial Activities

Year ended 30 November 2021

	2021 £	2020 £
Expenditure on charitable activities		
Charitable activity		
<i>Activities undertaken directly</i>		
Wages and salaries	77,096	116,770
Employer's NIC	4,147	4,903
Pension costs	2,328	2,700
Rent and business support	42,680	26,580
Repairs and maintenance	103	107
Insurance	405	—
Other motor/travel costs	2,100	—
Other office costs	300	5,500
Bank charges	82	68
Sundries	383	1,319
Grant repayment provision	—	20,000
Legal fees	—	540
Professional fees	1,760	3,000
Sports equipment	4,144	—
Womens rugby expenses	743	—
	<u>136,271</u>	<u>181,487</u>
Governance costs		
Governance costs - accountancy fees	<u>1,240</u>	<u>1,224</u>
Expenditure on charitable activities	<u>137,511</u>	<u>182,711</u>