

The Gallagher Trust
(Registered charity, number 1166364)
Financial statements
for the year ended 31 May 2021

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**The Gallagher Trust
Trustees' annual report
for the year ended 31 May 2021**

Full name The Gallagher Trust

Other names by which the charity is known TGT

Organisation type Charitable incorporated organisation

Registered charity number 1166364

Principal address

Lavender House, 98 Melton Lane, Sutton Bonington, Leicestershire, LE12 5RQ

Trustees

Sharon Gadsby Gallagher, Chair
Steven Dennis Gallagher
Professor Panayotis Vostanis

Independent examiner

John O'Brien, employee of Community Accounting Plus, Units 1 & 2 North West, 41 Talbot Street, Nottingham, NG1 5GL

Governance and management

The charity is operated under the rules of its constitution adopted 05/04/16.

The charity has a Board of three Trustees who have all worked on our programmes out in Rwanda and have extensive knowledge of the work carried out over the past eight years working with vulnerable and orphaned young people. Panayotis Vostanis is Professor of Child Psychiatry at Leicester University specialising in trauma and abuse cases. This is particularly important as many of our vulnerable family members are survivors of the 1994 genocide. All Trustees give freely of their time and no remuneration was paid in the year ending 31st May 2021.

We have no plans to recruit any more Trustees at this time.

Objectives and activities

To relieve the needs of children, young people and others with special educational needs and physical and/or mental disabilities, primarily but not exclusively in Rwanda by provision of housing, full time carers, food, clothing and medical support. Additionally, to support Ubumwe Community Centre (UCC) to provide daily recreational activities, skills training and sport.

Public benefit statement

The Trustees confirm that they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit, 'Charities and Public Benefit'.

The Gallagher Trust

Summary of the main activities undertaken for the public benefit

Through our donations to Gallagher Tubiteho in Gisenyi, Rwanda, we fund a Community Based Living programme which provides homes, care, love and support for 22 young people with physical and learning disabilities who were abandoned when the Noel Orphanage where they were living closed down in December 2014. The family members are now living happy and secure lives in four family style homes in the community. The charity now employs thirteen trained Support Workers, a Social Care Manager, Housekeeper, four Night-watchmen and a Country Director to provide the care, support and backup needed. Some of our people attend the day centre and the charity's own small activity centre, and also take part in a range of home based learning activities including, gardening, cooking, cleaning, laundry and animal husbandry. Five of our more able-bodied family members are learning housekeeping skills to be able to help in the newly created income-generating guest house.

The charity looks to relieve poverty, sickness, homelessness and distress to the vulnerable that had once been shunned and abandoned. Now they are living with dignity and respect and have become part of their local community which has improved their lives and that of society as a whole.

Summary of the main achievements during the period

Due to the pandemic (Covid-19) which began in March 2020, we have not been able to visit Rwanda during this financial year. The effects of the pandemic in Rwanda have meant that absolutely all of the activities have been stopped and the family members have not been able to leave their homes. The country has remained in total lockdown throughout the entire year. Sadly, this has had a detrimental effect on the behaviour of some of our more challenged people.

The main focus during this time has been the financial hardship that the charity faces, with no way of raising funds, no opportunity to open the newly formed income-generating guest house, a reduction of income from our donors and a bleak outlook if the pandemic continues. With this in mind, the Country Director in Rwanda, Mr. Theophile Nzabahmana, continued to try and contact Rwandan government officials to ask them for their financial support for this urgent situation. Sadly, very little communication was forthcoming because of the lockdown situation but also because, despite our attempts over the years, we have not been able to secure any serious help or interest from the government to support the Community Based Living programme going forward.

We have been holding meetings in Rwanda on all our visits to the country with the National Commission for Children, National Commission for Persons with Disability, Hope and Homes for Children and the Local District in Rubuvu since 2016 when the charity was founded, and more urgently, since 2018. At all meetings we have consistently asked for help, support and a willingness to take the CBL programme as a national programme for the rest of the country. We have continued to alert them to the fact that our personal funds could not continue indefinitely, especially since the retirement of our Trustee, Mr. Gallagher, in February 2019. With the onset of the pandemic, the situation has become more urgent.

The Gallagher Trust

We began to reduce our funding for Gallagher Tubiteho in January 2021 and on 3rd February 2021, with a heavy heart, we were forced to give notice to Mr. E. Ndayisaba, Executive Secretary of the National Commission for Persons with Disabilities (NCPWD), to say that from 1st March 2021, we would no longer be in a position to send the full amount of funds needed to fully support the CBL programme. Thereafter, we would only be able to support the programme with donations as and when they were received by the charity. We estimated that if donations continued to be forthcoming, we may be able to send between 700,000RWF and 1,400,00RWF per month. However, if we did not receive any donations in a given month, we would not be able to send any funds. We continued to ask for help and support and made suggestions as to how the CBL programme could be managed going forward – these are outlined in my letter dated 3rd February 2021 (see appendix 1). Copies of this letter were also sent to many other government departments to appeal for their help. No replies were received.

On 18th February 2021 the Country Director in Rwanda made a direct appeal to the Director of Health at Rubuvu District, Francine Uwineza, to ask for financial support to provide funds for health care and medications for our 22 family members.

Finally, on 16th April 2021, we received a letter from Prof. Bayisenge Jeanette, Minister of Gender and Family Promotion. The letter thanked us for the generous support provided to the CBL programme over the years and our commitment to the wellbeing of Rwandans with disabilities. It went on to say that the Ministry of Gender and Family Promotion (MIGEPROF), would take over the funds needed for March – June 2021. After which, “the Ministry of Local Government, through the National Council for Persons with Disabilities (NCPD), will take over the long-term solution for the concerned people.”

Our initial thoughts on receiving this letter had been ones of hope. However, six weeks later, and at the end of our financial year, no funds have been forthcoming and communication has been sparse. We have continued to send what funds we have available each month but we are desperately worried about the future of our family members.

To add to our worries, on 22nd May 2021, Mount Nyiragongo in the Democratic Republic of Congo erupted displacing thousands of people. The volcano is 12 miles from our family homes in Gisenyi. Two of the homes were very badly damaged and on 28th May, our families were forced to evacuate to higher ground six miles away. Accommodation was scarce and all four of our families were forced to cram into two houses for several weeks whilst tremors continued. A Facebook appeal brought in £485 to help with relocation.

A very difficult and painful year.

The Gallagher Trust

Financial review

At the end of this financial period our funds have sunk to £3,012.99. This is as a result of the pandemic - with no opportunity for fundraising and a reduction in donations from all of our donors.

At the start of the financial year we were faced with the worry of the pandemic but felt that we needed to continue to send out our usual budget of around £5,000 - £6,000 per month. However, as the pandemic continued and we saw a reduction in our income, we began to reduce our budget to Rwanda in January 2021.

We gave notice to Rwandan government departments to say that we would not be able to fully fund the CBL programme going forward from March 2021.

At the close of the financial year, we are only sending out what we have got available on a month-by-month basis.

We would particularly like to say a grateful thank you to the following donors: Teapigs, Caffè Praego and Les Enfants Avant Tout for their monthly donations which are facilitated by the Point Foundation. We are extremely grateful to them for all their support over the past five years. In addition, we would like to include copies of four letters which have been exchanged between the Gallagher Trust, the National Commission for Children, and the Ministry of Gender and Family Promotion in Rwanda from April 2018 to April 2021 (appendix 1). They help to give an overview of our pleas for help to various government departments back in 2018 to our ultimate decision to end our funding commitment in February 2021.

The charity's policy on reserves

In view of the current financial situation, we now have no reserves and no immediate hope of generating any.

Financial risks

We still remain with only two ongoing donations from like-minded charities. However, due to a downturn in donations as a result of the pandemic, we didn't receive any funds from the Point Foundation in November 2021, February 2021 or May 2021, and in January 2021 we received only a reduced donation. Thankfully we have continued to receive the quarterly donations from Les Enfants Avant Tout, via the Point Foundation.

Going forward, due to the pandemic resulting in a lack of donations and our forced decision to give notice of our intention to stop fully funding the CBL programme, sadly, we think that it is highly unlikely that we will continue to receive any further funding from either charity.

Signed on behalf of the charity's trustees:

Signed _____ Date _____
Sharon Gadsby Gallagher, Trustee

**Independent examiner's report to the trustees of
The Gallagher Trust
for the year ended 31 May 2021**

I report to the trustees on my examination of the accounts of The Gallagher Trust (the charity) for the year ended 31 May 2021.

Responsibilities and basis of report

As the trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed _____ Date _____
John O'Brien MSc, FCCA, FCIE
Employee of Community Accounting Plus

The Gallagher Trust
Receipts & payments account
for the year ended 31 May 2021

2020 £		Note	2021 £
	Receipts		
89534	Grants & donations	2	17686
236	Exchange gain		-
<u>89770</u>	Total receipts		<u>17686</u>
	Payments		
222	Bank charges		360
216	Fundraising & publicity		180
2740	General expenses		268
93411	Grants/donations made	3	57160
-	Independent examination		900
-	Legal & professional		428
630	Premises maintenance		-
252	Rent & services		-
1494	Self-employed staff		-
18	Staff expenses		-
-	Sundry payments		100
27	Telephone & postage		-
2030	UCC partnership		-
108	Utilities		-
<u>101148</u>	Total payments		<u>59396</u>
(11378)	Net receipts/(payments)		(41710)
56101	Cash funds at start of this period		44723
<u>44723</u>	Cash funds at end of this period		<u>3013</u>

The Gallagher Trust
Statement of assets and liabilities
at 31 May 2021

<i>2020</i>			<i>2021</i>
£	Cash assets	Note	£
<u>44723</u>	Bank accounts		<u>3013</u>
<u>44723</u>			<u>3013</u>
	Assets retained for the charity's own use		
	General equipment.		
	Liabilities		
<u>(1744)</u>	Creditors	4	<u>(1060)</u>
<u>(1744)</u>			<u>(1060)</u>

These financial statements are accepted on behalf of the charity by:

Signed _____ Dated _____
Steven Dennis Gallagher, Trustee

The Gallagher Trust
Notes to the accounts
for the year ended 31 May 2021

1. Receipts & payments accounts

Receipts and payments accounts contain a summary of money received and money spent during the period and a list of assets and liabilities at the end of the period. Usually, cash received and cash spent will include transactions through bank accounts and cash in hand.

2. Grants & donations received

	£
The Point Foundation donations	16671
Sundry grants & donations	1015
	<u>17686</u>

3. Donations made

During the year, a total of £57,610 was donated to the Rwandan registered charity, Gallagher Tubiteho.

4. Creditors

	£
Independent examination	300
Loan from Sharon Gallagher	760
	<u>1060</u>

5. House purchase

Local laws in Rwanda do not allow foreign nationals to own property; as such a house was purchased in 2019 in the name of Theophile Nzabahimana, the Country Director of the charity, and ownership will be transferred to Gallagher Tubiteho (the local NGO which is being established) as soon as it is possible.

6. Trustees' remuneration

Trustees received no expenses, remuneration or benefits in this period.

7. Related party transactions

During the years ending 31st May 2018 and 31st May 2019 a total of £7,717 was loaned to the charity by Steven and Sharon Gallagher. £6,957 of this was repaid during the year ending 31st May 2019 and as of 31st May 2021, £760 remains to be repaid.

8. Glossary of terms

Creditors: These are amounts owed by the charity, but not paid during the accounting period.



MINISTÈRE
DES FAMILLES
ET DE LA PROMOTION
GÉNÉRALISTE

COMMISSION
NATIONALE
POUR LES
ENFANTS



NATIONAL
COMMISSION FOR
CHILDREN

Advancing Child Rights and Protection

Hon. Minister,
Ministry of Gender and Family Promotion
KIGALI

Our Ref: 0144/NCC/2018

Kigali 26 AVR 2018

Hon. Minister,

Subject: Report on case of 24 people with disability under Community Based Living in Rubavu District.

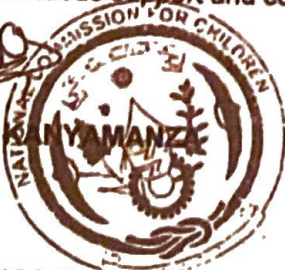
Reference is made to the resolutions of the MIGEPROF's Senior Management Meeting held on 9th April 2017 that requested NCC to engage MINALOC/Social Protection and the Western Province to find a sustainable solution to support the case of 24 Children/Young Adults with disabilities from the former Orphelinat Noel de Nyundo (ONN) placed under Community Based Leaving in Rubavu,

I would like to submit to you the report of the previous meeting I convened in Rubavu district that involved key partners concerned with the management of the programme for your information and support to bring on board MINALOC and Western Province to find enduring solution since the partners' funding may stop abruptly.

I thank you for your continuous support and collaboration.

Sincerely,


Dr. Claudine UWERA
Executive Secretary



CC:

- ✓ Chairperson of NCC Board of Commissioners
- ✓ Mayor of Rubavu District
- ✓ Executive Secretary of NCPD
- ✓ Hope and Homes for Children
- ✓ Gallagher Trust ✓
- ✓ Ubumwe Community Center

COMMUNITY BASED LIVING (CBL) MANAGEMENT MEETING REPORT OF 16/03/2018

0. Introduction

Since 2013, with the support of Point Foundation a UK Charity organization (Registration No. 1126392), Ubumwe Community Center (UCC) received 27 children with disability that were living in Orphelinat Noel de Nyundo, at that time, who came almost every day for skills training and recreation.

Ubumwe Community Centre (UCC) is a local Non-Governmental Organization (Registration Number 70/RGB/NGO/2016) created in 2015 with the aim of supporting people with different physical and mental disabilities through various skills training and educational programmes. It is located in the district of Rubavu in the Western Province of Rwanda.

When the process of placing children from Orphelinat Noel de Nyundo to family based care was at its final stage in early 2015, the National Commission for Children, Hope and Homes for Children and Point Foundation collaborated to set up a Community Based Living near UCC to give 24 young adults with Disabilities same rights as of their fellow to live in family and community arrangements.

Point Foundation rented 4 family style houses located in different places around UCC and committed to pay care givers, food, medical support and day care services at UCC. An official partnership agreement was signed between Point Foundation and UCC from April 2014 to 30 June 2016 and the daily of management the CBL was given to UCC.

By the phase-out of Point Foundation in 2016, The Gallagher Trust was created and continued the partnership with UCC to support the young people with disability but today, there is no legal document binding the partnership since The Gallagher Trust wants to lead the initiative by its own. Therefore, to ensure sustainability of the model and good relations between the two organizations, a meeting was organized on 16 March bringing together all the organizations concerned with the management of CBL.

1. Objectives of the meeting

- o A meeting was organized at Rubavu District to discuss about the current management of the CBL and its sustainability in the future;
- o The working relationship between UCC and Gallagher Trust.

2. Participants

- 1) Steven and Sharon/ The Gallagher Trust representatives;
- 2) Dusingizimana Zacharie UCC representative;

- 3) Amina Rugema: Gallagher Trust representative based at Gisenyi;
- 4) Naphtal Rutayisire: NCC;
- 5) Habimana Martin: District Director of Social Protection;
- 6) Karangwa Immaculée Vidivi HHC: Rwanda Deputy Country Director;
- 7) Kagaba Jeannette: NCPD District representative.

The meeting was facilitated by Dr. Claudine UWERA KANYAMANZA, the Executive Secretary of NCC.

3. Meeting proceedings

- The representatives of Gallagher Trust, a NGO based in UK informed the audience that they do have a clear plan to CBL residents and that they need to improve services, provide additional training to caregivers and provide tools to capture changes in development for young adults and children with disabilities living in CBL. They have been supporting CBL with 3,500,000rwf every month for food, cleaning materials, medical support and salaries of caregivers. They said that they consider CBL residents as their own children and that they want to manage all things in CBL. However, they said that they need support after June 2018 because Steven will retire.
- Zacharie the UCC representative said that he recognizes CBL as part of UCC and consider Gallagher Trust as a donor. He recognized UCC as a primarily responsible for CBL. He also needed the MOU of UCC and Gallagher Trust to be revised so that each part could recognize its role.
- The HHC Deputy Country Director reminded them the origin of CBL, how the Government of Rwanda is the primary responsible and that UCC and Gallagher Trust are partners of governing CBL which is one of the components of the entire TMM program.
- The Director of social protection asked the two partners to see how to have good relationship and discuss on challenges and barriers and mention clearly what can be the role of the District, the kind of support to be given by the government.

4. Meeting Resolutions

The NCC Executive Secretary gave some recommendations as follow:

1. The MOU between UCC and Gallagher Trust must be prepared and mention the role of each part as well as the role of the government;

2. She advised the Gallagher Trust to think about legal registration and suggest that Rubavu District will facilitate them if they start registration process to RGB;
3. She confirmed that UCC is more responsible of CBL than anybody else because manages day to day activities of CBL and in addition to that it's a registered NGO known to govern it. She mentioned that Zacharie is the key person to make follow up of CBL and he should always consult NCC and Rubavu District if there are some challenges;
4. NCC Executive Secretary informed the audience that they must prepare themselves to intervene in case Gallagher Trust stops to financing CBL and that Gallagher Trust should categorically inform NCC and the District in advance whether they are stopping their support to CBL such that the Government can take over the responsibility;
5. However, the NCC Executive Secretary added that the government institution cannot support an International NGO while responding to the wish of Gallagher Trust that they expected support from the Government of Rwanda through NCC, Gallagher Trust would either support CBL or they report that they are not able to support when Steven retires as it was repeated that he may not have the capacity to continue supporting the CBL since he is soon retiring;
6. NCC Executive Secretary informed members that she will plan a visit to NCPD to suggest them also to support CBL because members of CBL are no longer children therefore, they should also benefit from NCPD as people with disabilities.

The meeting started at 9:00 am and ended at 10:50 am.

PREPARED BY:



UWICYEZA Esperance

SPM/TMM

APPROVED BY:



Dr. UWERA KANYAMANZA Claudine
ES/ NCC.

From: **Sharon Gallagher** Sharon.G@thegallaghertrust.org 
Subject: **The Gallagher Trust**
Date: **4 April 2018 at 18:03**
To: **Claudine Kanyamanza** cuwera@ncc.gov.rw, **Claudine Uwera Kanyamanza** uwerakanyamanza@gmail.com
Cc: **Zacharie Dusingizimana** dzacharyus@gmail.com, **Innocent Habimfura** ihabimfura@hhcrwanda.org, **Vidivi Immaculée K.** ividivi@hhcrwanda.org

Dear Doctor Claudine,

Thank you for arranging the meeting at the District Office in Gisenyi three weeks ago.

The meeting was held to discuss the Community Based Living (CBL) programme.

This programme was founded in 2015 out of an idea suggested by the charity, Hope and Hopes for Children (HHC). The purpose was to provide permanent homes and long term care for vulnerable and orphaned people with disabilities (PWD's) who found themselves without homes after the Noel Orphanage closed down in December 2014 as part of the Government's Reunification programme.

CBL was originally formulated between HHC, UCC and The Point Foundation (PF).

PF funded the programme for just one year before our own charity, The Gallagher Trust (TGT) took over in 2016.

The long term plan for CBL was that it was to become a model programme which would form the basis of a strategy for caring for PWDs in the rest of the country and that this model would eventually be adopted and funded by the Government as national policy throughout Rwanda.

To date, the programme has been successfully running for three years and is funded entirely on charity donations.

With all the above points in mind, we thought that we should clarify some points about:

- a) Community Based Living (CBL)
- b) Our Partnership Agreement with Ubumwe Community Centre (UCC)
- c) Funding for CBL going forward.

1. The Gallagher Trust (TGT) completely funds all aspects of Community Based Living, including all Support Worker salaries, house rents, food, medication, health and hygiene, education and recreation.

Since CBL began we have never received any funds from UCC, National Commission for Children (NCC) or Hope and Homes for Children (HHC).

We have never received any funds from either local or international charities that may have donated money directly to UCC.

2. All detailed CBL working practices have been devised and collated by TGT.

All documents recording these controls have been designed and implemented with training by TGT. None of these very important practices were carried by any other agency in the previous two years of CBL.

3. All expert training, care and progression for PWDs has been delivered by TGT to our Support Workers. This standard was not being achieved anywhere else in Rwanda.

We have brought in people who deliver such services to PWDs in the UK. These are tried and tested working practices which deliver results and this has been proven by the advancement of our PWDs. We have achieved a superb results and, for us, we have only just started. There is so much more to do to advance those who can progress onto independent living.

4. It is our belief that almost all of the progress of our People With Disabilities (PWDs) has come as a result of the training and standards created by TGT to provide safe and loving family style homes in the community which has given them their self respect and dignity.

These homes were purposefully selected in be in the locality of UCC so that they could continue to attend the day centre for skills training and recreation.

5. For their part of our Partnership Agreement, UCC have fulfilled this obligation with the help of skills training for a number of our people, whilst most attend Jessie's Place several times per week.

However, it should be noted that TGT have funded these activities with a donation to UCC of 400,000 RWF every month since the start of the programme.

In addition, and as part of our agreement, UCC has facilitated us to legally pay our thirteen Support Workers' salaries and social fund insurance contributions.

To date we have been sending all our monthly funds to UCC and they have been managing the whole spend according to our agreed annual budget.

Until January of this year, Pacifique of UCC was fulfilling the role of CBL Supervisor and working along side Amina, our CBL Manager. However, Pacifique has now moved onto to another position and Amina is continuing to manage the programme alone.

6. As a way forward, TGT and UCC have agreed to rewrite our CBL Partnership Agreement as a simple Memorandum Of

Understanding (MOU).

This will more accurately reflect the way we have already been working during the past two years and as such, there will be very little change to any working procedures, with the exception of the following;

UCC will no longer manage the CBL monthly budget and have asked TGT to employ an accountant to fulfil this role.

They will however, continue to facilitate us by paying our Support Workers on their payroll with our funds until such time that we become registered as a local NGO.

UCC have agreed to help TGT find a suitable applicant for the new role and give free training and advise.

However, it should be noted that funding this new position will increase TGT's monthly budget by a further 200,000 RWF.

To conclude the new MOU will state:

- a) TGT will fund and manage the CBL programme with regard to all aspects of home life within our four community houses, Support Workers, medical care, food and clothing.
- b) UCC will provide free daycare facilities within their skills programme, educational programme for reading, writing and computer training, craft programme and Jessie's Place. This will give the same facilities to all our CBL family members which are already available to all other vulnerable persons with physical and learning disabilities from the local community.
- c) UCC will agree to provide us with emergency help, back up cover and support as needed.

In reality, nothing will change with regard to the way our PWD's are being cared for. Everything will stay the same because Gallagher Trust are already the only ones managing the CBL programme.

We have already written and implemented the standard and working procedures to provide safety and care to our family members in their homes.

We have funded and trained the Support Workers and give ongoing training with reviews and reports.

We provide and fund all leisure activities both within and outside the houses on a daily basis.

We have rented, furnished and kitted out all the houses.

We fund all food, medication, health and hygiene including, hospital and dental visits.

We continue to provide all clothes and shoes.

We pay for all maintenance, water, electricity, refuse collection, cooking gas, charcoal and chicken feed.

7. We will register as a LOCAL NGO as suggested, but time will be of the essence ie: length of time to achieve certification and funding in the interim period.

This extra funding problem needs a solution or the standard of care and advancement of our PWDs will fail and that would be tragic.

We realise that registering as a local NGO will take time and we do not have staff in Rwanda to carry out the work required. However, Mr Theophile Nzabihimana (MSc) has agreed to help us with this for a six month period but again, we will have to find more additional funds to support this.

Amina will not be able to help as she is needed to manage the CBL program.

Our PWDs are our priority.

From experience we do have a vast amount of documents and statements already prepared which is over and above that which was required for our British certification so I think most of the statements and plans are already available.

Is there any help available to speed up the registration procedure ?

8. Moving onto the very important and urgent question of :

FUNDING FOR CBL GOING FORWARD :

The success of CBL is very clear and obvious but due to Steven's age and subsequent retirement, at this stage, we anticipate that we will not be able to fully fund CBL after July 1st to the extent that we have done in the past.

At present, we estimate that, if no other funds become available to support us, after that date, we will be able to fund CBL to the level of RWF 2,500,000 per month depending upon donations.

We have reflected on the difficult predicament we find ourselves in and for this reason, we are currently looking into the possibility of selling some of our private assets to enable us to support the charity for an extra period of time.

This is a big step for us to take and the process could be a lengthy one.

If we are successful to raise funds this way, the money could be used in one of three ways:

A) To simply extend the length of time we can continue to fund the CBL programme and the money is exhausted.

B) Purchase two or three houses (depending upon asking prices) which can be used to provide life long homes to our CBL family members.

However, this would mean that additional funds would be needed from another source to pay the CBL monthly budget.

C) Help to fund and setup a micro financing opportunity like a Coffee Shop which could provide small jobs and training for a number of the more able bodied PWD's. This would give them a purpose, self worth and provide an income to help CBL to become sustainable and self funding.

We have seen a number of these models work in the UK and they are they successful.

However, this requires additional management and considerable time to achieve a lasting result.

The above are possibilities if we can sell our private assets, however in the meantime, we need urgent action to be taken now to help to fund CBL for the coming months.

We have reflected on other ideas for consideration:

i) Funding supplied by another party or joint parties allowing the present, improving and advancing CBL program, managed by TGT to continue.

ii) As TGT aren't yet registered, NCC gives funds to UCC specifically to fund the CBL programme.

iii) HHC works hard to place a number of our more independent CBL family members into families in the community with back up and support. This was the original idea, particularly for people like, Oscar, Louisa and Magoka. This would mean CBL could reduce to three houses fairly quickly and reduce costs.

iv) TGT hand over the running of CBL to a party of whom you trust and approve. We would gladly but sadly help as much as needed. It was always obvious to us and part of the original plan that Rwandans look after Rwandans.

v) As already outlined above:

Help to fund and setup a micro financing opportunity like a Coffee Shop, retail or production outlet which could provide small jobs and training for a number of the more able bodied PWD's.

The idea being to create an income generating project to fund CBL and give lasting sustainability.

As we have said many times, our heart and soul is in this project. The thought that these wonderful people would not be taken to the lake and beach again or that their advancements are not continued bring tears to our eyes.

The thought that they would just be housed and fed and not helped to become the best they can, horrifies us.

Perhaps we have done too much for our people who are just different and this has created a problem.

Our memories continue of them in the Noel, just left behind when nobody wanted them.

Sharon was the only one who wanted to take the task on. She could not walk on the other side and ignore their plight.

The whole idea of CBL was to start to create a solution which would be rolled out throughout Rwanda and run by Rwandans.

We humbly seek your urgent help, support and attention so that our work and dedication to these people can continue.

We look forward to hearing from you by return and will keep you updated with any developments.

Furthermore, we are intending to return back to Rwanda in the coming months and we are available for further discussions.

Yours in all sincerity,

Sharon and Steven Gallagher

The Gallagher Trust

Sharon Gallagher
Chair



For the attention of: Executive Secretary
National Commission For Persons With Disabilities

Dear Executive Secretary,

03.02.2021

I am writing to advise you that regretfully, from 1st March 2021 The Gallagher Trust will no longer be in a position to send the full amount of funds needed to fully support the COMMUNITY BASED LIVING programme (CBL).

We intend to make our last payment on 23/2/21.

Thereafter, we will only be able to support the programme with donations as and when they are received by the charity. We estimate that these donations could amount to between 700,000 RWF and 1,400,000 RWF in total per month as a maximum.

However, it should be noted that, if we do not receive any donations in a given month, we would not be able to send any funds.

As you know COVID-19 is effecting charities the world over and our own supporting charities have not been able to confirm that they will be able to continue with the payments due to the downturn in donations.

It is of course a terrible time for all of us.

Reflecting on our visits to Rwanda over the past three years; you will recall our meeting at the District offices in Gisenyi on 16th March 2018 when we met up with the following participants:

- 1) Dr.Claudine UWERA KANYAMANZA, Executive Secretary of NCC;
- 2) Naphtal Rutayisire: NCC;
- 3) Habima Martin, District Director of Social Protection;
- 4) Karangwa Immaculée Vivivi, HHC: Rwanda Deputy Country Director;
- 5) Kagaba Jeanette, NCPD District Representative;
- 6) Dusingizimana Zacharie, UCC Legal Representative;
- 7) Amina Rugema, Gallagher Trust representative based in Gisenyi.

At this time, we discussed :

- 1) The management of CBL and its sustainability in the future.
- 2) The working relationship between UCC and The Gallagher Trust and the subsequent registration of Gallagher TUBITEHO as a Local NGO.
- 3) Future funding for the CBL programme going forward.

At the meeting we were clear to point out that we were selling our family business in the UK and at 73 years of age, Steven would be retiring. We further made it clear that when this happened, we would no longer be able to fund CBL as we had successfully done over the past five years. We implored NCC, HCC and NCPD to help but there was no positive response.

Finally, and out of desperation to keep the CBL programme operating, on Steven's actual retirement in January 2019, we decided to make a large private financial donation to the charity of £187,500 pound sterling.

Our initial plan was to register Gallagher TUBITEHO as a Local NGO and purchase four family houses in the name of the charity to support CBL.

Thereafter, we had intended to try and start an income generating project, in the form of a Guest House, also in the name of Gallagher TUBITEHO to try and make CBL self supporting. This would have meant that we would have remained with enough money to fund the charity fully until September 2019.

Thereafter, we had intended to continue sending smaller donations as and when we received them.

Unfortunately, due to the lengthy legal process in the registration, Gallagher TUBITEHO only became fully registered in September 2020- a full nineteen months after we had made the donation.

Consequently, and again due to the lengthy legal process, we only managed to purchase one house and one vehicle for the charity during this time.

However, it has meant that instead of spending the money on the houses, we have continued to fully support Gallagher TUBITEHO and CBL for a further two years.

Now however, the money has come to an end and we no longer have any means of fundraising or access to corporate donations.

You will recall that we have subsequently had many meetings with NCC and HHC when we have made it abundantly clear that our funding could not continue indefinitely.

Again, I need to state that we have constantly and consistently asked for support to give sustainability and longevity to the CBL programme.

We continue to be immensely proud of the COMMUNITY BASED LIVING programme and all it has achieved.

It should not be allowed to end.

The idea of the programme was first introduced to me in 2013 by Victoria Martin (Senior Programme Manager) at HHC in the UK and Claudine M.Sol Nyinawagaga, Country Director for Hope and Homes in Rwanda. At that time, plans were being made to close Orphelinat Noel de Nyundo (ONN) in Rubavu but there were no clear plans to re-home all the vulnerable persons with learning and physical disabilities, and no funds were ever provided to them as individuals. It should be noted that in contrast, funds were provided to all other able bodied children to support their lives going forward in the community.

Victoria and Claudine explained the vision of HHC was that the CBL programme in Gisenyi would become a model for supported living for PWDs which would be adopted by the Rwandan Government and rolled out in the rest of the country.

Furthermore, it was suggested that the model we created in Gisenyi could become a training centre where other Support Workers could be trained for other CBL houses in Rwanda.

This is what we have been expecting and hoping for.

Sadly, despite the enormous success of CBL, this has not happened and no financial support has ever been given to PWDs to make it happen.

However, CBL is hugely successful.

It does work!

It is the answer and does provide safe, secure loving homes to vulnerable people with learning and physical disabilities.

The COMMUNITY BASED LIVING programme is already well structured, well organised and well managed with a tried, tested and documented working system in place.

Our Country Director, Mr. Theophile Nzabahimana leads a team of thirteen Support Workers who are all fully trained and certificated to a high level by UK standards.

In addition we employ a Social Care Manager and have our own Activities Centre which gives all our twenty two family members access to a Music Therapy Room, Sensory Room and access to reading, writing and computer skills.

Our four family homes are well equipped and fully furnished to support our vulnerable family members.

We have been visited by many dignitaries from RGB, NCC, HHC, UNICEF, NCPD- all of them have seen and marvelled at the success of the programme.

Our CBL family members are now living happy, healthy lives within their own communities.

They have got their dignity and self-respect back. They are learning at their own pace and learning to love life as independent members of society.

To be succinct, the outcome of CBL is that people who couldn't walk now walk, people who couldn't talk now talk, people who couldn't care for themselves, now can.

The difference is miraculous and cannot be ignored and this has been achieved by well trained and motivated Rwandans.

It saddens me deeply that this could all come to an end if Government funds cannot be found to financially support people who have disabilities and live in Rwanda, throughout the course of their natural lives.

Regular individual funding payments from the Government to disabled people could then be used to support them to live in the Gallagher TUBITEHO CBL programme and other similar CBL centres set up throughout the country.

The whole idea of CBL was to start to create a solution which would be rolled out throughout Rwanda and run by Rwandans for Rwandans.

Gallagher TUBITEHO was set up for this very reason.

We desperately hope that you are able to seek urgent help, support and attention so that the work and dedication of Gallagher TUBITEHO can continue.

We are ready and willing to have discussions with all agencies and departments that can support our cause.

We look forward to hearing from you with urgency by return.

Yours in all sincerity,



Sharon Gallagher
Chair



Steven Gallagher
Trustee

Enclosure: Minutes of meeting - Rubavu District, 16th of March 2018.

Giving Heart, Home and Happiness to the Vulnerable in Rwanda.

REPUBLIC OF RWANDA

MINISITERI Y'UBURINGANIRE
N'ITERAMBERE RY'UMURYANGO



MINISTERE DU GENRE ET DE LA
PROMOTION DE LA FAMILLE

MINISTRY OF GENDER
AND FAMILY PROMOTION

Kigali 16.04.2021

Ref: 142/2100/2021

Sharon Gallagher and Steven Gallagher
UNITED KINGDOM

RE: Response to your letter

Dear Sharon and Steven;

Reference made to your letter of 3rd February 2021 informing the Ministry that you will no longer be able to contribute fully with the needed amount to support the Community Based Living Programme operating in Rubavu currently run by Gallagher Tubiteho;

I am writing to thank you for your generous support provided to the programme over the past years and your commitment toward the wellbeing of Rwandans with disabilities. I also have the immense pleasure to inform you that the Ministry of Gender and Family Promotion through the National Child Development Agency will cover the funds needed, for the programme to continue operating from March to June 2021 after which the Ministry of Local Government through the National Council of Persons with Disabilities will take over with a long-term solution for the concerned people.

It is against that background that, I am requesting you to inform Gallagher Tubiteho to liaise with the National Child Development Agency for further modalities required in processing the mentioned funds.

Sincerely,

Digitally signed
by MIGEPROF
(MINISTER)

Date: 2021.04.16
12:20:59 +02'00'

Prof. BAYISENGE Jeannette,

Minister of Gender and Family Promotion

CC:

- Hon. Minister of Local Government
- Director General, National Child Development Agency
- Executive Secretary, National Council of Persons with Disabilities
- Mayor, Rubavu District.