

Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31 December 2025
for
Squash Squared

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for the Year Ended 31 December 2025**

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Reference and Administrative Details
for the Year Ended 31 December 2025

REGISTERED OFFICE	13 Cornwall Road Sutton SM2 6DU
REGISTERED COMPANY NUMBER	CE006121 (England and Wales)
REGISTERED CHARITY NUMBER	1166348
INDEPENDENT EXAMINER	Richard J Worker

Squash Squared

Report of the Trustees for the Year Ended 31 December 2025

Trustees that served during the year are as follows:

- Daryl Selby
- Justine Cherry-Macklin
- Mark Ridler
- Paul Thomas
- William Saville

The Trustees are kept informed of the activities and performance of the charitable organisation and provided with regular management information. The composition of the Board of Trustees is kept under review and additional appointments will be made should the need arise. All Trustees have been made aware of their responsibilities.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The charity was established as a Charitable Incorporated Organisation (CIO) and its activities are regulated by its constitution. The objects of the charity are to act as an extra-curricular resource for young people of school age living in London by providing advice, assistance and the organisation of physical, educational and other activities. The charity aims to provide a means of advancing in life by helping young people to develop their skills, capacities and capabilities which will enable them to participate in society as independent mature and responsible individuals.

Significant activities

Squash Squared provides weekly extracurricular tutoring combined with squash lessons to disadvantaged children primarily from the Merton and Wandsworth areas. It also provides Squash Camps during the school breaks in order to keep the children active during periods where they might otherwise be sedentary.

Public benefit

The Trustees have considered the guidance provided by the Charity Commission regarding public benefit and the work of the charity.

FINANCIAL REVIEW

Financial review

Revenue totalled £71.8k in 2025. The charity was able to hold charitable fundraising and other events again in 2025, which raised materials sums. Squash Squared's cost of sales (direct costs of running the program, most notably court fees, coaching/teaching costs and food) decreased to £12.4k in 2025 compared to £16.6k in 2024. Operating costs decreased to £31k in 2025, compared to £43k in 2024. These figures have now reached a steady state.

Going forward, we continue to capitalise on the effort to bring down expenses via more support from Clubs and Schools, and we hope to see further tangible benefits in 2025 from these efforts given what is projected to be a full-year running of the program.

The Trustees hold adequate reserves to meet twelve months of the Charity's operating costs, currently at £31k in a normalised environment.

Reserves policy

Cash on hand / reserves as at 31st December 2025 totalled £228k, up from £191k at year-end 2024.

Squash Squared

Report of the Trustees for the Year Ended 31 December 2025

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Risk management

The Trustees have reviewed the major risks to which the charity is exposed and have taken steps to mitigate the potential impact of these risks.

CHAIRMAN'S REPORT

A significant increase in income coupled with a notable reduction in expenditure and costs made 2025 a gainful year. The annual Squash Squared Cup surpassed its fundraising target and was further boosted by several separate and very generous donations. The number of applications to trusts and foundations was reduced and a more targeted and successful approach adopted.

A shortage of teaching staff within schools had been one of our key challenges. This limited our ability to expand the programme into the club setting as schools were often unable to release staff to escort pupils to and from local clubs. Rather than allowing this to restrict our reach, we adapted our delivery model. By upskilling our coaching team, we enabled them to deliver engaging, high-quality sessions on school premises. This innovation not only removed a significant barrier but also increased our partnerships with schools and strengthened links with local councils.

I would like to thank our coaches, volunteers and fellow trustees for their continued commitment to Squash Squared. Their dedication and creativity had been instrumental in ensuring that our charity continues to provide safe, inclusive, and inspiring environments for young people to develop both sporting and life skills. Squash Squared is well positioned for the year ahead and will remain focused on sustainable growth and deepening our impact.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on and signed on its behalf by:



.....
Trustee

Independent Examiner's Report to the Trustees of Squash Squared

I report to the trustees on my examination of the financial statements of Squash Squared ('the charity') for the year ended 31 December 2025 which comprise the Statement of Financial Activities, the Balance Sheet and related notes.

This report is made solely to the charity's trustees, as a body, in accordance with section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.

Responsibilities and basis of report

As the trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's financial statements carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the matters that an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the charity as required by section 130 of the Act; or
- the financial statements do not accord with those records; or
- the financial statements do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Richard J Worker
8 Reynolds Road
Beaconsfield
HP9 2NJ

Date: 

Squash Squared

Statement of Financial Activities for the Year Ended 31 December 2025

				31.12.2025	31.12.2024
	Notes	Unrestricted fund £	Restricted fund £	Total funds £	Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		64,982	-	64,982	52,157
Other trading activities	2	1,000	-	1,000	2,918
Investment income	3	5,825	-	5,825	2,472
Total		71,807	-	71,807	57,547
 EXPENDITURE ON					
Raising funds		3,190	-	3,190	1,877
Charitable activities					
Fund raising		40,331	-	40,331	50,459
Total		43,521	-	53,521	52,336
 NET INCOME/(EXPENDITURE)		28,286	-	28,286	5,211
 RECONCILIATION OF FUNDS					
Total funds brought forward		182,664	8,631	191,295	186,084
 TOTAL FUNDS CARRIED FORWARD		210,950	8,631	219,581	191,295

The notes form part of these financial statements

Squash Squared

Balance Sheet 31 December 2025

	Notes	Unrestricted fund £	Restricted fund £	31.12.2025 Total funds £	31.12.2024 Total funds £
CURRENT ASSETS					
Debtors	7	-	-	-	
Cash at bank		<u>219,581</u>	<u>-</u>	<u>219,591</u>	<u>191,295</u>
		219,581	-	219,591	191,295
CREDITORS					
Amounts falling due within one year	8	<u>8,631</u>	<u>8,631</u>	<u>8,631</u>	<u>-</u>
NET CURRENT ASSETS		<u>209,950</u>	<u>-</u>	<u>210,950</u>	<u>191,295</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>209,950</u>	<u>-</u>	<u>210,950</u>	<u>191,295</u>
NET ASSETS		<u><u>209,950</u></u>	<u><u>-</u></u>	<u><u>210,950</u></u>	<u><u>191,295</u></u>
FUNDS	9				
Unrestricted funds				<u>8,631</u>	<u>-</u>
TOTAL FUNDS				<u><u>219,581</u></u>	<u><u>191,295</u></u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2025.

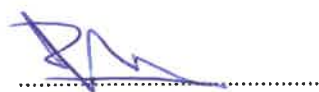
The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on and were signed on its behalf by:


.....
Trustee

The notes form part of these financial statements

**Notes to the Financial Statements
for the Year Ended 31 December 2025**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Going Concern

The trustees believe there are sufficient reserves in the charity to continue for the foreseeable future. For this reason, the financial statements have been prepared on a going concern basis.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

**Notes to the Financial Statements - continued
for the Year Ended 31 December 2025**

2. OTHER TRADING ACTIVITIES

	31.12.2025	31.12.2024
	£	£
Fundraising events	<u>1,000</u>	<u>2,918</u>

3. INVESTMENT INCOME

	31.12.2025	31.12.2024
	£	£
Interest receivable - trading	<u>5,835</u>	<u>2,472</u>

4. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.12.2025	31.12.2024
	£	£
Room hire costs	<u>3,410</u>	<u>7,528</u>

5. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2025 nor for the year ended 31 December 2024.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2025 nor for the year ended 31 December 2024.

6. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.12.2025	31.12.2024
	<u>1</u>	<u>1</u>
Part-time employees		

No employees received emoluments in excess of £60,000.

7. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.2025	31.12.2024
	£	£
Prepayments and accrued income	<u>-</u>	<u>-</u>

Notes to the Financial Statements - continued
for the Year Ended 31 December 2025

8. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.2025	31.12.2024
	£	£
Trade creditors	-	-
Accruals and deferred income	-	-
	<u>-</u>	<u>-</u>

9. MOVEMENT IN FUNDS

	At 1.1.2025 £	Net movement in funds £	At 31.12.2025 £
Unrestricted funds	8,631	-	8,631
General fund	182,664	28,286	210,950
	<u>182,664</u>	<u>28,286</u>	<u>210,950</u>
TOTAL FUNDS	191,295	28,286	219,581
	<u>191,295</u>	<u>28,286</u>	<u>219,581</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	71,807	43,521	28,286
	<u>71,807</u>	<u>43,521</u>	<u>28,286</u>
TOTAL FUNDS	71,807	43,521	28,286
	<u>71,807</u>	<u>43,521</u>	<u>28,286</u>

10. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 December 2025.