

RESTORE COMMUNITY
TRUSTEES REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER 2022

COMPANY REGISTRATION NO: 09666871 (England and Wales)

CHARITY REGISTRATION NO:1165654

**RESTORE COMMUNITY
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FOR THE YEAR ENDED 31ST DECEMBER 2022**

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FOR THE YEAR ENDED 31ST DECEMBER 2022

CHARITY REGISTRATION NUMBER: 1165654
COMPANY REGISTRATION NUMBER: 09666871

REGISTERED OFFICE: 23 Canfield Road
Woodford Green
Essex
IG8 8JL

TRUSTEES: Pauline Doyle
Clive Makombera
Andries Van Jaarsveld
Ann Granger (appointed October 2022)

BANKERS: Barclays Bank
Notting Hill Gate
Leicester
Leicestershire
LE87 2BB

INDEPENDENT EXAMINER Allen Robyn and Associates Ltd
Chartered Certified Accountants
367 Caledonian Road
London
N7 9DQ

RESTORE COMMUNITY
TRUSTEES REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER 2022

The Trustees present their report and financial statements for the year ended 31 December 2022. The financial statements have been prepared in accordance with the accounting policies set out in Note 1 to the financial statements and comply with the Charity's Governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

The charity is a company limited by guarantee and governed by its Memorandum and Articles of Association. Restore Community is a sister charity of Restore Community Church and has common Trustees. Restore Community was set up in 2015 to provide a vehicle to run Restore Community Church's local community transformation projects, and (subsequently) as the fund-raising arm and developmental partner for Beyond Ourselves activities in Zambia.

The Trustees consider Restore Community meets the Charity Commission's requirements to demonstrate public benefit in each of its purposes set out below.

Governance and Management

Oversight of the charity's activities is provided by a Board of Trustees whose responsibility is to ensure the charity is operating in accordance with its charitable purpose. Day-to-day leadership of the charity is provided by the project leaders.

The Trustees, who are also trustees of Restore Community Church, meet bi-monthly for regular business meetings and at other times as required. Trustees are drawn from members of the Restore Community Church and their re-appointment is a matter for the members in General Meeting.

None of the Trustees has any beneficial interest in the company. All the Trustees are members of the company and guarantee to contribute £10 in the event of a winding up.

Although the day-to-day activities of the charity are delegated to paid staff, the Trustees take an active part in the administrative functions and exercise an independent check on financial and operational matters. The Trustees approve all staff appointments and are involved in the detailed oversight of the charity's financial activities.

The remuneration policy for staff members is set by the Trustees and this is comparable to other organisations with similar roles. Staffs are also given the opportunity to participate in a defined contribution pension arrangement with the charity matching employee contributions up to a maximum of 5% of salary.

The Trustees, together with the leadership of the charity, regularly review Restore Community's financial and operational risks, through scrutiny at bi-monthly Trustee meetings and reports submitted to the Trustees.

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Background

The charity's aims are the prevention and relief of poverty and financial hardship in the UK and overseas in ways the Trustees from time to time think fit, but not exclusively by:

- providing emergency food, essential toiletries and household items to individuals and families in need
- such other means, including (but not limited to) the provision of support or signposting to relevant information and other advisory services.
- the funding and partnership for projects working with the inhabitants of Zambia (through Beyond Ourselves).

The charity promotes social inclusion for the public benefit by preventing people from becoming socially excluded, relieving the needs of those who are socially excluded and assisting them to integrate into society. Socially excluded means those excluded from society, or part of society, due to being a member of a socially and economically deprived community.

Project Deliveries

Restore Community delivers locally based projects, plus fund-raisers, and provides partnership direction (in the UK and in Zambia, using the Beyond Ourselves brand) for delivering objectives and projects in Zambia. The overseas projects are under the control of the charity Beyond Ourselves Zambia, which is a separate organisation set up in Zambia to safely deliver the Beyond Ourselves vision.

Local Projects – Activities and Vision

Our vision is to initiate local projects that have long-term impact, are sustainable financially, in terms of personnel and have a joined-up approach that demonstrates the working together of church and community. These projects will demonstrate Jesus' love to the communities through the churches which operate in them.

Restore Community's underlying desire is to make a difference by building relationships and creating opportunities and solutions for people to change their own lives, their families' lives and the communities in which they live.

Over the 2022 financial year, our projects gained momentum with increasing uptake from the community as we continued to get used to the post pandemic normal.

The transition of the Albany site into the Restore family gave capacity to increase the community delivery there with several new projects starting up as well as funding from Enfield Council meant that we could start delivering on Holiday Clubs to local families in need.

Projects delivered at Albany include:

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GrowBaby, Rainbow Club, Holiday Club, Messy Church, Drop in Café & Neighbourhood Chaplains

Loughton projects have continued to strengthen with funding from Loughton Town Council and Essex County Council allowing us to embed and strengthen projects providing a continuity that the local community can rely on.

Projects delivered in Loughton include:

Grow Community Garden, Noah's Ark, Holiday Club, Youth Club, TLG, Welcome Boxes, Table Tennis and Summer '22.

Winchmore Hill has been through a leadership transition in 2022 and so there haven't been new initiatives but we have seen growth in the number of people attending the Seniors Choir and an Easter Holiday Club that was able to welcome children with additional needs.

Projects delivered in Winchmore Hill (Holiday Club, Seniors Choir, CAP Money Course).

All of the projects delivered meaningful changes to individuals in the communities we serve, and some highlights are set out below:

Grow Garden - is our Community Garden in Loughton run by Restore Community with the help of volunteers and workers from the local community. We have seen an increased number of students with learning disabilities and autism from nearby Oakview School visiting our facilities on a Wednesday, this was due to the installation of the mobility path in 2021.

Noah's Ark – is our preschool playgroup which provides a safe environment for children to learn and develop whilst also giving parents the opportunity to connect with one another and us the opportunity to provide support.

The demand for these groups is growing; we currently have groups in two locations in Loughton delivering three sessions per week, and one in Albany (as Rainbow Club), and there are plans to extend the service provision to more families. Each week more than 80 parents and their children attend and enjoy these events.

Holiday Clubs – Funded by the Enfield and Essex councils these are extremely popular and targeted at primary age school children receiving benefits based free school meals. As the cost-of-living crisis worsens the demand has grown and places are usually taken up within just a few days of being advertised. In 2022 we ran forty days of Holiday club providing 796 places to children who would normally receive free school meals.

GrowBaby - is a clothes bank that supports local families who are struggling by providing good quality new and second-hand baby clothes and equipment for children aged 0 to 5 years.

TLG – Transforming Lives for Good is an Early Intervention Coaching programme that delivers 1:1 coaching to primary school children at Alderton Junior School. Coaches are trained by TLG and are staff members and volunteers at Restore Community Church.

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Overseas Activities and Vision

Restore Community charity (under the brand Beyond Ourselves) made great strides in wider educational development as a means of transforming lives and facilitating literacy training across Zambia.

During 2022 Beyond Ourselves worked alongside the Ministry of General Education in Zambia, specifically in the Copperbelt Province, to deliver literacy training to teachers and educational specialists. Over 3,000 teachers and education specialists were trained in Beyond Ourselves contextualised Jolly Phonics Teaching Aid, impacting approximately 180,000 children. Reading assessment results show that learners that use Jolly Phonics are making almost twice as much progress over those that are just using the Primary Literacy Programme.

In light of the success of the training and its impact, the Ministry of General Education reviewed their MoU (Memorandum of Understanding) with Beyond Ourselves to widen their scope from the Copperbelt Province to the whole of Zambia. Beyond Ourselves also became a recognised CPD (Continuous Professional Development) Provider by the Teaching Council of Zambia. In addition, Beyond Ourselves received approval from the Commissioner General for Corrections to conduct Teacher Training in English Literacy in all Correctional Service Facilities in Zambia.

In 2022 Beyond Ourselves produced and distributed over 3,000 of the contextualised Jolly Phonics Training Aid and sets of Sound Posters for Grade 3 teachers and education officials.

With the scope of the work growing there was a need to develop more trainers. Fifteen teachers were enrolled and successfully completed the 20 hours online Jolly Phonics CPD course. Ten of those teachers are now being assessed to become official trainers.

Beyond Ourselves remain committed to a gradual moving away from financially supporting Kawama Community School and High School Bursaries at Greater Joy/Kawama schools, by the end of 2025.

Beyond Ourselves Community Impact Fund helped two Community Schools in 2022 to elevate their teaching facilities to a safer and more secure learning environment.

In 2023 there will be a key effort to rebuild the community side of the work, specifically training up more people to deliver Dignity Days and assist in the development of the Cherished Dignity mentoring programmes and sexual health training.

Key funding partnerships in the UK with Cranleigh School in Surrey, St Paul's School in London and Stephen James BMW in London have all continued. Beyond Ourselves hosted their first visiting student team post Covid-19. The team from Cranleigh School excelled in their fundraising, raising over £19,000 (£13,000 over the expected amount). Cranleigh School continue to provide funding for Kawama School, and both St Paul's and Stephen James BMW continue to fundraise. Partnerships with several other schools and businesses supported Beyond Ourselves through one-off donations, practical support and pay-roll giving.

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FOR THE YEAR ENDED 31ST DECEMBER 2022

Financial Review

Total income for the year ended 31st December 2022 was £291,631 (2021: £280,562) representing an increase of 3.9% percent from the previous year. Restricted donations for the activities of Beyond Ourselves continued to represent most of the charity's income for the financial year.

Unrestricted income comprised mainly of £60,358 in donations from our sister charity Restore Community Church for 2022; (2021: £42,503). This was used to fund local projects and assist with salary cost for our staff. Total Expenditure on all activities increased by 21.1% to £341,043 (2021: £281,702). Funds carried forward as of 31 December 2022 is £236,716 (2021: £286,128). This comprised of common restricted reserves of £239,738 (£2021: £294,216) and unrestricted reserves of (£3,022) (2021: (£8,088)).

The Trustees' aim is to hold unrestricted funds of between two and four-months operational expenditure and planned to take measures to ensure this is achieved over the next two financial years.

The Trustees, who are also the directors for the purpose of company law, and who served during the financial year:

- Pauline Doyle
- Clive Makombera
- Andries Van Jaarsveld
- Ann Granger (appointed October 2022)

Key Risks

Risks for local projects include Health and Safety, safeguarding of children and vulnerable adults, continuation of grants and maintaining continued volunteer participation.

Beyond Ourselves key risks are reputational and financial integrity in the use of the charity's funds especially those allocated to Beyond Ourselves Zambia.

There is also the risk of our dependency on certain key individuals to deliver our vision and programmes as intended.

ON BEHALF OF THE BOARD:

Accountants

The accountants, Allen Robyn & Associates Ltd will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:



Pauline Doyle

Chair of Trustees

Date

31st July 2023

**REPORT OF THE INDEPENDENT EXAMINER
TRUSTEES REPORT AND UNAUDITED FINANCIAL STATEMENTS
RESTORE COMMUNITY
FOR THE YEAR ENDED 31ST DECEMBER 2022**

I report on the accounts for the year ended 31st December 2022 set out on pages ten to sixteen.

Responsibilities and basis of Report

As the charity's trustees of the Company (who are also the directors of the company for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act).

Independent Examiner's Statement

The company's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of the Association of Chartered Certified Accountants.

I have completed my examination. I confirm that no material matters have come to my attention (other than that disclosed below *) which gives me cause to believe that:

- accounting records were not kept in accordance with section 386 of the Companies Act 2006;
or
- the accounts do not accord with such records; or
- the accounts do not comply with relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a "true and fair" view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS102)

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Rolston Allen (FCCA)

Allen Robyn & Associates Ltd
Chartered Certified Accountants
367 Caledonian Road
London
N7 9DQ
Date: 10/8/23

RESTORE COMMUNITY
TRUSTEES REPORT AND UNAUDITED FINANCIAL STATEMENTS
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST DECEMBER 2022

		Unrestricted Funds	Restricted Funds	Total	Total
INCOMING RESOURCES	Notes				
<i>Incoming resources from generated funds</i>		£	£	2022	2021
Donations and Other Income	2	<u>60,936</u>	<u>230,695</u>	<u>291,631</u>	<u>280,562</u>
RESOURCES EXPENDED					
Charitable Activities	3	<u>93,099</u>	<u>247,944</u>	<u>341,043</u>	<u>281,702</u>
TOTAL RESOURCES EXPENDED		<u>93,099</u>	<u>247,944</u>	<u>341,043</u>	<u>281,702</u>
NET INCOME/EXPENDITURE FOR THE YEAR		(£32,163)	(£17,249)	(£49,412)	(£1,140)
RECONCILIATION OF FUNDS					
Transfers between funds		37,229	(37,229)	-	-
Total Funds Brought Forward		<u>(£8,088)</u>	<u>294,216</u>	<u>286,128</u>	<u>287,268</u>
TOTAL FUNDS CARRIED FORWARD		<u>(£3,022)</u>	<u>£239,738</u>	<u>£236,716</u>	<u>£286,128</u>

None of the charity's activities were acquired or discontinued during the year and there were no recognised gains and losses for 2022 nor in the prior year other than those included in the statement of financial activities.

The notes on pages 12 to 16 form part of these accounts.

RESTORE COMMUNITY
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STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31ST DECEMBER 2022

FIXED ASSETS	<u>Notes</u>	<u>2022</u>	<u>2021</u>
Tangible Assets	6	<u>£4,087</u>	<u>£6,862</u>
CURRENT ASSETS			
Debtors	9	2,004	1,628
Cash at bank and in hand		<u>237,264</u>	<u>295,248</u>
		<u>239,268</u>	<u>296,876</u>
CREDITORS: within one year	10	<u>(6,639)</u>	<u>(17,610)</u>
Net Current Assets		<u>£232,629</u>	<u>£279,266</u>
		<u>£236,716</u>	<u>£286,128</u>
TOTAL ASSETS LESS LIABILITIES			
FUNDS:		<u>2022</u>	<u>2021</u>
Unrestricted Funds	11	(3,022)	(8,088)
Restricted Funds	11	<u>£239,738</u>	<u>£294,216</u>
		<u>£236,716</u>	<u>£286,128</u>

The financial statements were approved by the Board of Trustees on 31 July 2023 and signed on its behalf by:

 (Chair)

The notes on pages 12 to 16 form part of these accounts.

RESTORE COMMUNITY
TRUSTEES REPORT AND UNAUDITED FINANCIAL STATEMENTS
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER 2022

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared in accordance with the Charity's Act 2011, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

The charity is a Public Benefit Entity as defined by FRS 102. The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest pound.

Accounting Convention

The financial statements have been prepared under the historical cost convention, the Charities Act 2011 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

Going Concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus, the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

Incoming Resources

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Cash and other donations are recognised on receipt unless performance conditions require deferral of the amount.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Investment Income

Investment income consists of net interest received during the year and accounted for as unrestricted fund.

Resources Expended

All expenditure is accounted for on an accrual basis and has been classified under headings that aggregate costs related to the category. Expenditure is recognised when there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required, and the amount of the obligation can be measured reliably.

The Charity is not registered for VAT and accordingly expenditure is shown gross of irrecoverable VAT.

Costs of generating funds include salary, direct expenditures and overhead costs of staff to promote fundraising including events.

Governance costs are those incurred in connection with the administration of the charity and compliance with constitutional and statutory requirements.

Resources expended associated to a particular activity are the costs related to that activity.

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Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Governance Costs

Governance costs are the costs associated with the strategic direction of the organisation and with meeting regulatory responsibilities including apportioned support cost.

Tangible Fixed Assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold Property	Nil	
Furniture and musical equipment	20%	on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

2. VOLUNTARY INCOME

	Unrestricted	Restricted	2022	2021
General Giving & Grants	<u>60,936</u>	<u>230,695</u>	<u>£291,631</u>	<u>£280,562</u>

3. TOTAL CHARITABLE EXPENDITURE

	Unrestricted	Restricted	2022	2021
Charitable expense	72,201	221,672	293,873	253,803
Support cost	18,588	23,962	42,550	22,529
Governance cost	<u>2,310</u>	<u>2,310</u>	<u>4,620</u>	<u>5,370</u>
	<u>£93,099</u>	<u>£247,944</u>	<u>£341,043</u>	<u>£281,702</u>

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4. SUPPORT COST

	<u>2022</u>	<u>2021</u>
Membership & affiliations	1,317	348
Bank charges	765	390
Insurance	2,996	3,024
Communications	461	446
Office, IT & softwares	1,735	1673
Depreciation	2,775	2775
Premises cost	23,962	9491
Travel and transport	5,976	3252
Staff related cost	1,546	-
Sundry expenses	<u>1,017</u>	<u>1130</u>
	<u>£42,550</u>	<u>£22,529</u>

5. GOVERNANCE COST

	<u>2022</u>	<u>2021</u>
Accountancy and Examiners	<u>£4,620</u>	<u>£5,370</u>

6. FIXED ASSETS COST

	<u>Furniture and Fixtures</u>	<u>Computers</u>	<u>Total</u>
At 1st January 2022	<u>13,876</u>	<u>1,345</u>	<u>15,221</u>
As at 31st December 2022	<u>13,876</u>	<u>1,345</u>	<u>15,221</u>

DEPRECIATION

Opening Balance	7,014	1,345	8,359
Charge for the year	<u>2,775</u>	-	<u>2,775</u>
	<u>9,789</u>	<u>1,345</u>	<u>11,134</u>

SUPPORT COST

As at 31st December 2022	<u>£4,087</u>	<u>£0</u>	<u>£4,087</u>
As at 31st December 2021	<u>£6,862</u>	<u>£0</u>	<u>£6,862</u>

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7. TRUSTEES REMUNERATION AND BENEFITS

Trustees' expenses

The charity trustees were not paid or received any other benefits from employment with the charity in the period neither were they reimbursed expenses during the period.

8. EMPLOYMENT COSTS

	<u>2022</u>	<u>2021</u>
Salaries and wages	125,998	108,192
Social security costs	2,845	1,142
Pension costs	9,946	5,388
	<u>£138,789</u>	<u>£114,722</u>

No employees had employee benefits in excess of £60,000. Pension costs are allocated to activities in proportion to the related staffing costs incurred.

9. DEBTORS

	<u>2022</u>	<u>2021</u>
Debtors and Prepayments	<u>£2,004</u>	<u>£1,628</u>

10. CREDITORS: within one year

	<u>2022</u>	<u>2021</u>
Other Creditors	<u>£6,639</u>	<u>£17,610</u>

11. MOVEMENTS IN FUNDS

	<u>Incoming Resources</u>	<u>Resources Expended</u>	<u>Movement in Funds</u>
Unrestricted Funds	£60,936	£93,099	(£32,163)
Restricted Funds	£230,695	£247,944	(£17,249)
	<u>£291,631</u>	<u>£341,043</u>	<u>(£49,412)</u>

	<u>1.01.2022</u>	<u>Transfer between funds</u>	<u>Movement in funds</u>	<u>31.12.2022</u>
Analysis of Funds				
Restricted	294,216	(37,229)	(17,249)	239,738
Unrestricted	(8,088)	37,229	(32,163)	(3,022)
Total funds	<u>£286,128</u>	-	<u>(£49,412)</u>	<u>£236,716</u>

RESTORE COMMUNITY
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11(b). Analysis of net asset between funds

Fund balances as at 31st December	<u>Restricted Funds</u>	<u>Unrestricted Funds</u>	<u>2022</u>
Tangible assets	-	4,087	4,087
Current assets/ Current Liabilities	<u>239,738</u>	<u>(7,109)</u>	<u>232,629</u>
	<u>£239,738</u>	<u>(£3,022)</u>	<u>£236,716</u>

11(c). Analysis of restricted funds

	<u>1.01.2022</u>	<u>Incoming Resources</u>	<u>Resources Expended</u>	<u>Transfer between funds</u>	<u>31.12.2022</u>
Oakwood Hill Community Centre	2,335	2,419	-	(4,754)	-
Grow Community Garden	8,736	4,000	1,154	(11,582)	-
Night to Shine	2,833	8,427	6,599	-	4,661
Willingale	3,022	-	3,022	-	-
Noah's Ark	2,204	3,750	2,975	(2,979)	-
Holiday Club/Youth Club	3,930	20,378	6,394	(17,914)	-
Essex Community Foundation	-	5,000	-	-	5,000
Zambia General	121,688	44,087	64,465	-	101,310
Zambia Sponsorship	125,197	53,839	82,538	-	96,498
Zambia Educational Development	<u>24,271</u>	<u>88,795</u>	<u>80,797</u>	-	<u>32,269</u>
	<u>£294,216</u>	<u>£230,695</u>	<u>£247,944</u>	<u>(£37,229)</u>	<u>£239,738</u>

RESTORE COMMUNITY
TRUSTEES REPORT AND UNAUDITED FINANCIAL STATEMENTS
INCOME AND EXPENDITURE
FOR THE YEAR ENDED 31ST DECEMBER 2022

Incoming Resources:	<u>2022</u>	<u>2021</u>
Donations and legacies		
General giving & grants - Restricted	230,695	233,396
Other Income - Unrestricted	<u>60,936</u>	<u>47,166</u>
Total incoming resources	<u>£291,631</u>	<u>£280,562</u>
RESOURCES EXPENDED:		
Charitable Expenditures	<u>2022</u>	<u>2021</u>
Salaries and wages	138,789	115,062
Community projects	27,581	19,976
Zambia projects	31,842	13,327
Zambia grant	-	17,500
Training and education	93,878	84,529
Welfare and donations	<u>1,783</u>	<u>3,409</u>
	<u>£293,873</u>	<u>£253,803</u>
SUPPORT COST		
Membership & affiliations	1,317	348
Bank charges	765	390
Insurance	2,996	3,024
Communications	461	446
Office, IT & software	1,735	1673
Depreciation	2,775	2775
Premises cost	23,962	9491
Travel and transport	5,976	3252
Staff related cost	1,546	-
Sundry expenses	<u>1,017</u>	<u>1130</u>
	<u>£42,550</u>	<u>£22,529</u>
Governance cost		
Accountancy and examiners	<u>£4,620</u>	<u>£5,370</u>
Total resources expended	<u>£341,043</u>	<u>£281,702</u>
Net expenditure	<u>(£49,412)</u>	<u>(£1,140)</u>