

**Charity Number 1165513**

**York RI**

**(A Charitable Incorporated Organisation)**

**Trustees' Report and Financial Statements  
for the year ended 31 March 2022**

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# York RI

## Charity Information

### Charity number

1165513

### Registered Office

The Sports Centre  
Queen Street  
York  
YO24 1AD

### Treasurer

Granville Miller

### Trustees

Sean Heslop	(Chair)
Steve Atkinson	(Resigned 1 April 2022)
Hugh Brazier	(Resigned 1 April 2022)
David Chapman	(Resigned 1 April 2022)
Lisa Hammond	
Dermot Heslop	
Stephen Hogg	(Appointed 29 April 2021, Resigned 1 April 2022)
Granville Miller	
Heather Robertson	
Brian Smith	
Christopher Smith	(Resigned 23 June 2022)
Sam Stow	

### Solicitors

Rollits LLP  
Forsyth House  
Alpha Court  
Monks Cross  
York  
YO32 9WN

### Auditors

Azets Audit Services Limited  
Triune Court  
Monks Cross Drive  
York  
YO32 9GZ

### Bankers

HSBC  
13 Parliament Street  
York  
YO1 8RS

# York RI

## Statement from Chair of Trustees

I am honoured to introduce the sixth Annual Report of the York RI charity.

During the year some activities have recommenced, and all activities have concurred with Covid19 regulations and National Governing Bodies rules.

As stated in last year's report we have continued our review including involving all our Sites, Sections, members, and partners in a review of where we are and how we best meet our objects in a sustainable way. The conclusion of the review was that we needed to restructure and after further consultations with all interested parties the trustees made the decision to explore doable options. We employed our solicitors to produce a report on the options and their viability.

The option put to our Sites, Sections and Members was keep the organisation as now and change how we operate or Sites could apply to become independent Charities. The conclusion was that the objectives of the York RI CIO would be better met if the three Sites with singular sports, Sailing, Golf and Bowls became independent CIOs; the two multi-sports Sites, Queen Street and New Lane to remain as York RI CIO.

The three new CIOs were registered by the Charity Commissioners and became operational on 1<sup>st</sup> April 2022. I wish all three success in the future.

As always, I thank the members of the Board, the staff of the York RI CIO and all the volunteers, who have contributed to the success of York RI CIO. I am confident that the restructured charity will face the challenges and enjoy the opportunities presenting themselves now and in the future. This year again I thank particularly those volunteers and employees who have spent much extra time and effort because of Covid19.

Our solicitors Rollits have enabled us to move seamlessly through our restructure.

**Sean Heslop**  
**Chair**

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# York RI

## Report of Trustees for the year ended 31 March 2022

The Trustees are pleased to present their annual report together with the consolidated financial statements of the charitable incorporated organisation ("CIO") and the subsidiary, Pike Hills Golf Club Trading Ltd (formerly known as York RI Trading Limited), for the year ending 31 March 2022. Ownership of Pike Hills Golf Club Trading Ltd was transferred to Pike Hills Golf Club on 31 March 2022 as part of the restructure.

The financial statements comply with the Charities Act 2011, the Companies Act 2006 and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and the Republic of Ireland (FRS102) (effective 1 January 2019).

### Reference and administrative details

The Charity Information on page 1 forms part of this report.

### Structure, governance and management

The CIO is a registered charity, number 1165513 with the registration dated 10 February 2016.

York RI is a CIO governed by a constitution registered with the Charity Commission on 10 February 2016, as amended April 2016. The charity received a transfer of all the assets and liabilities of the York Railway Institute (an unincorporated Community Amateur Sports Club) on 1 April 2016.

On 1<sup>st</sup> April 2022 three new CIOs were registered and site specific assets transferred to the new charities as detailed in note 6 to these financial statements;

1196809 York Railway Bowls and Social Club  
1196943 York Sailing Club  
1197896 Pike Hills Golf Club

York RI has adopted the 'Association' model of the CIO constitution. Trustees are elected by the members of the charity at the Annual General Meeting each year, to serve for a period of up to three years. Membership of the charity is open to anyone (individual or organisation) who is interested in furthering its purposes, and who, by applying for membership, has indicated his, her or its agreement to become a member and acceptance of the duty of members set out in the constitution.

There are 15 Trustee positions on the Board. To ensure continuity, one-third of the elected Trustees retire at each AGM by rotation. Retiring Trustees are eligible to put themselves forward for re-election, and may serve for a maximum of three terms of three years before taking a break of at least three years. Vacancies on the Board during the year may be filled by co-option, co-optees serving until the next AGM.

The Board carries out an annual skills audit and seeks to actively recruit new candidates for Trusteeship who can contribute to filling identified gaps in the Board's knowledge, skills and experience. New Trustees receive a Trustee Handbook providing key information about the charity, Trustees and staff. The first Board meeting following the AGM includes an induction session for new Trustees; and new Trustees are 'partnered' with an existing Trustee for support and information during their first six months on the Board.

The Board is aware of the need to ensure ongoing development of its members.

The Board meets monthly. Each meeting receives reports from sub-committees to whom specific responsibilities are delegated under the scheme of delegation. The Board has agreed delegated authorities for authorisation of expenditure and other commitments. During Covid19, monthly meetings did not always occur and meetings were usually through remote media.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Finance Committee

The role of the Finance Committee is:

- To ensure York RI has a consistent and effective approach to managing its resources.
- To evaluate the financial performance of the organisation and ensure financial resources are used appropriately and in accordance with the objectives of York RI.
- To ensure that appropriate advice and recommendations are made to the Board to ensure the ongoing viability of the organisation.

The Finance Committee is chaired by the Treasurer and its membership includes the Treasurers of each Site Committee. The Committee meets quarterly.

### Key Management Personnel

The pay of the charity's key management personnel is reviewed annually and normally increased in accordance with inflation. The remuneration is also bench-marked with charities of a similar size and activity to ensure that the remuneration set is fair and not out of line with that generally paid for similar roles.

### Staffing Committee

The role of the Staffing Committee is:

- To ensure York RI has a consistent and effective approach to managing its human resources.
- To ensure that York RI develops an effective personnel strategy consistent with its objectives and with statutory and legal requirements.
- To act as advisory body to the Board on matters affecting staff and volunteers.
- To act as the formal body for staff discipline and grievance matters.
- To provide support and guidance to the senior staff on staffing matters as required.

Membership of the Staffing Committee is drawn from the Board of Trustees. Professional advice on staffing matters is obtained from Stallard Kane under an insured contract.

### Site Committees for the five sites operated by the charity: Queen Street, Pike Hills, New Lane, Sailing and Bowls.

From 1<sup>st</sup> April 2022 there are two Site Committees, Queen Street and New Lane.

The Site Committees have delegated authority for the day to day management of their Site. Site Committees are made up of representatives of the various sections and clubs that use each Site and include at least one Trustee on each Site Committee. Site Committees are responsible for developing and proposing the budget for their Site (for approval by the Board); overseeing activities on the Site; ensuring effective communication between the Board and sections; and developing plans for service and Site improvements. Any decisions relating to financial commitments outside the agreed budget, legal issues or staffing/HR issues must be referred to the Board.

Many activities at the Sites are run by the sections and clubs, which are managed by committees of volunteers elected by the members of each club. These are described in more detail below. The sections and clubs are accountable to the Board and report through the Site Committee structures. Other activities are run by the charity directly with support from paid staff.

The charity employed an average of 14 staff in the year. The key management personnel of the charitable group are set out in note 8. Day to day management of staff is delegated to:

- Alistair Burns, Secretary (Pike Hills)
- Caroline Knight, Manager (New Lane)

From the 1<sup>st</sup> April 2022 the charity employs 6 staff.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

Alistair Burns and the rest of the York RI CIO staff at Pike Hills moved to Pike Hills Golf Club on 1<sup>st</sup> April 2022 under TUPE process.

### Trading subsidiary

Pike Hills Golf Club Trading Ltd was incorporated on 24 June 2016 and is a wholly owned subsidiary of the York RI charity. It commenced trading on 1 July 2016. In July 2022 its name was changed from York RI Trading Limited.

<b>Registered company number:</b>	10250574
<b>Registered office:</b>	Pike Hills Golf Club, Tadcaster Road, York, YO23 3UW
<b>Directors:</b>	Sean Heslop and Brian Smith resigned 1 <sup>st</sup> April 2022 (post disposal).

The subsidiary was responsible for the operation of a variety of trading activities based at the charity's sites, including the bar facilities at Queen Street, Pike Hills, New Lane and the Bowls Club; and other non-charitable trading revenue such as refreshment machines and pool tables and donated any profits not required for maintaining its operations to York RI CIO.

From 1<sup>st</sup> April 2022 Pike Hills Golf Club Trading Ltd will donate any profits to Pike Hills Golf Club CIO. The entity is now a wholly owned subsidiary of Pike Hills Golf Club. There are insufficient trading activities at Queen Street and New Lane. The York Railway Bowls and Social Club has insufficient trading activities.

### Risk management

The Board has paid particular attention to a range of risks faced by the charity and has implemented measures to reduce or mitigate these risks.

The main risks identified by the Board during 2021/22 have been:

- Survival through the Covid19 pandemic.
- Financial information and cash flow. The Board of Trustees instructed all Sites, Sections, and members only necessary spend would be allowed.
- Membership income during the return to activities as Covid19 pandemic restrictions are lifting.
- Governance. The devolved structure of the organisation, with much decision-making taking place at Section level through volunteer committees, is a strength of the charity but also presents some potential risks in terms of transparency and accountability. The introduction of Site Committees, with Trustee representation on each, has been put in place to improve communication between the Board and sections whilst retaining as much devolved autonomy for sections as is reasonably possible. The Board retains responsibility for ensuring that all activities are delivered in line with best practice in terms of safety and quality; and for strategic planning to ensure the effectiveness and viability of the charity as a whole.
- External: the particular risks in relation to the future of the Queen Street Site identified originally in 2017/18 report, highlighted in the 2018/19 and 2019/20 report, arising from planned development of the adjacent 'York Central' site for business and residential use, combined with the conclusion of the existing lease on the Queen Street facilities in 2019 have been recognised and options have continued to be discussed within the CIO and with partners. The rolled over lease for Queen Street, which ended on 31st March 2019, continued as negotiations with Network Rail for a new lease progressed. A new lease was agreed with Network Rail in line with the strategy for the York RI CIO to surrender 22 Queen Street. The new lease minimises risk to the York RI CIO in its continued use of the sports hall, outside squash courts and the Band Room.

## Report of Trustees for the year ended 31 March 2022 (Cont.)

- There has been no discussions on the modernisation of the sports hall in 2021/22 due to Covid19 pandemic. The Board of Trustees do not believe we have the experience or knowledge to progress a modernisation of the sports hall and this is reflected in the new lease.
- The York Station Frontage Project which would affect the facilities and operations on the Queen Street site received planning permission in Autumn 2020. This confirmed that the Band Room would be demolished as part of this project. In the Planning Agreement the Band Room cannot be demolished until a replacement facility has been provided. After many conversations between all parties concerned including our band members a possible solution has been agreed which would include the refurbishment of the listed Watertower to accommodate the Band Section. During 2021/22 negotiations on the work to the Watertower have continued with drawings for the work being completed and funding options being considered by our landlord Network Rail.
- In March 2020 because of Covid19 all five sites were closed as per the Government directive. During 2021/22 activities have returned to all our sites in accord with Government and National Governing Bodies direction. In 2021/22 activities were resumed in our sports hall at Queen Street, initially managed by our members on a voluntary basis. From January 2022 three parttime staff have been employed to manage weekday evening openings for members and the community. During the year Police, Fire Service and All Saints School have been using the sports hall during the day and at weekends various sporting bodies including the British Judo Association and All England Badminton have used the sports hall. University of York St Johns have used the sports hall for student examinations. Whilst York RI CIO cannot viably financially open the sports hall during midweek days and at weekends we are enabling usage of our facilities by a cross-section of local and national organisations. As the Covid19 pandemic impacts less on all our lives we will be looking to, once again, enable the community to pursue and enjoy the use of our sports hall.
- The Queen Street Site Committee undertook a survey of members and users of the sports hall in an attempt to identify best how the facilities could be used. A key finding of the survey was that whilst there were many offerings for those interested in weights training within York there was very limited offerings for drama and dance. The Committee presented the findings to the trustees together with costings and usage forecasts to change the weights training room in the sports hall to a dance and drama studio. The Trustees gave the authorisation for this work which was completed in October 2021 and the room is now "The Dance Studio" and as well as dance and drama usage it is also used for Yoga. It has also been used by the City of York Council as a voting station.

### Objectives and activities

York RI's charitable objects are:

1. The promotion of community participation in healthy recreation through the provision of facilities for playing particular sports within the area of York; and
2. The promotion and advancement of education by the encouragement of the arts through the provision of facilities for the general public to participate in the arts of drama, mime, dance, music, painting and sculpture, photography, cinema, literature and poetry and to improve the general standard of dramatic productions in York and elsewhere; and
3. The provision of facilities in the interests of social welfare for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life of the said inhabitants.



## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects

York RI fulfils its charitable objectives by providing a wide range of facilities to enable the general public to play amateur sports, participate in healthy recreation and to participate in the arts, musical and theatre productions and wider community-based activity.

York RI develops and operates sporting, recreational, social and cultural activities for the benefit of the public.

The amateur sports for which the York RI provides facilities all promote health and fitness (which range from stamina, strength, suppleness, agility and speed for the sports activities to those closed skill activities such as snooker, billiards, pool and bowls, which require a high level of accurate technique, hand/eye co-ordination and skill).

Membership is open to all sections of the community and anyone who wishes to become a member of York RI may do so. Membership is affordable to maximise community participation and to ensure that no-one is excluded from participation because of inability to pay. The charity offers discounted membership rates for juniors, students and retired members, and free coaching for certain sports. York RI's facilities are also available to non-members at affordable prices. There is extensive use of the facilities by local organisations with similar objectives, such as schools and voluntary organisations.

Decisions on new activities or improvements to facilities are authorised by York RI's trustees following an appraisal of the costs and benefits to the public and are largely the result of suggestions by York RI's members and users to enhance the facilities available. The Trustees have had regard to Charity Commission guidance on public benefit in their decision-making.

The facilities are offered across five sites in the city of York until 1<sup>st</sup> April 2022 when all Sites will continue their respective activities and the three new CIO's will be responsible for the Bowls, Golf and Sailing Sites. These are:

#### **Queen Street** (leased from Network Rail)

The site includes a gymnasium, band room and listed original railway water tower. The historical headquarters of the former Railway Institute which included a range of meeting rooms, performance space, training facilities, and recreational provision has been surrendered as part of the modernisation plans for the site. Activities available at the site include:

- Badminton (9 courts)
- Squash (5 courts)
- Table Tennis (2 permanent tables)
- Judo (dedicated dojo)
- Former weights training room being transformed into a multi-use studio
- Brass bands (dedicated band rehearsal room used by 3 bands)

In addition to regular use by the RI's volunteer-led Sections, the facilities are used by members of the public on a pay to play basis. They are also regularly used by local schools at discounted rates, and by local clubs and societies who do not have premises of their own, for example Aikido, Badminton and Table Tennis clubs. Extensive availability is given to the police, fire service, county and area associations and national governing bodies for competitions and coaching.

#### **New Lane** (freehold)

The site at New Lane provides facilities for a range of outdoor sports and community activities and was refurbished to Sport England standards in 2009. The main activities run by the RI sections are Rugby, Football and Netball, with training and match facilities, associated changing rooms and spectator and clubhouse accommodation. The facility provides for all sections of the community, with provision for adults and juniors, male and female, able and challenged. There is level access and adapted toilets. The RI sections work with local schools and community groups to promote active lifestyles and provide a pathway from junior to adult participation. In 2020/21 Archery came to New Lane.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

The Community Hall provides a base for gymnastics and exercise classes and hosts other community events. Such as a St Leonards Hospice fund raising day.

In February 2020, New Lane became the drop off/pick up location for a Park and Stride facility for two local primary schools, Our Lady Queen of Martyrs and Acomb. This is a joint venture with City of York Council, the schools, Sustrans, and ourselves to improve the air quality of the locality and enable the pupils to actively be involved with exercise and improving their local environment. The Holgate Ward Councillors funded a short roadway to enable a safe one-way traffic system to be instigated on the New Lane site and COLAS undertook the work as part of their commitment to the local community.

In 2020/21 an organisation called Evolve have been using the site to run courses for pupils excluded from mainstream education, and in early 2022 moved to operating on three days per week.

In late 2021 the new training/meeting room was completed with funding from York RI CIO and a number of partners including the City of York Council, the CO-OP Community Fund, the Yorkshire Terriers Rugby group and a long-time committee member. In addition to the room a kitchen was fitted out which supports the room and is used independently to provide hot snacks and drinks, enabling the main lounge and kitchen area to be available for hiring by the community for celebrations such as christenings and weddings.

#### **Pike Hills** (freehold)

The site comprises a golf course, club house and driving range. Pike Hills Golf Club membership is open to all and is very competitively priced. There is a range of membership options available, as well as pay and play. The joining process is based on chronological order of application.

The club has a thriving junior section with coaching and competition costs met by the club, together with partnerships with local schools to encourage the development of junior golf. The club provides buggy hire to encourage less physically able players to visit and play the course at reduced rates. It has an active women's section and has implemented various initiatives to encourage more female players, and to widen participation generally. Competitions are organised for all age profiles.

In 2020/21 plans for better disabled access to the clubhouse were submitted and passed by the City of York Council and the works are due to commence in 2022.

#### **Ashton Lane** (leased from City of York Council)

The Club has been active again following Covid19 on both the bowling and social front. The Club is run entirely by volunteers who give up an enormous amount of time to the Club and without whom we would not be able to function. The Greens Team did an excellent job keeping the playing surface in great condition.

The bowling season started in April 2021 and it has been successful in many ways.

For the first time we have participated in County and National Competitions as a combined York RI Bowls Club, and many who have participated wore our new club shirts.

The two ladies sections entered a joint team and did well in county competitions, winning the Fours, the Janet Harrow trophy and the Ann Wilkinson Cup.

We were represented at Leamington in several competitions: ladies', men's, mixed and junior. In National competitions, the men reached the area finals in the Top Club and Double Fours and together with the ladies, the Tony Alcock competition.

Our inaugural Club men's singles competition was won by Stephen Dilks.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

A friendly match took place with a visiting team from Wyndthorpe Bowls Club and a return match is planned for the 2022 season.

We hosted the Northern Counties Walker Cup for ladies, which was won by Lincolnshire.

According to our rink book there was play on all but seven days of the season.

Unfortunately we were not able to resume the contact with the local schools as Covid19 continued to hit, but hopefully this will resume April 2022.

We assisted another York bowling club who were unable to use their premises last year due to a sewerage leak. They have since been informed that they can no longer use their green and have requested joining our Bowling Club permanently. This has been accepted and they will play all their matches on our green and this has extended our bowling membership to approx. 80.

On the social front we held various events including afternoon teas, quizzes, bingo and some social evenings, all of which are open to the local residents as well as our members. We also hosted a number of private parties for birthdays and funerals for our members.

The Clubhouse was regularly used by Weightwatchers, Speakers Club, City of York Cruiser Training and a Domino League. With the closure of Queen Street, the York Korean Veterans Association now use our Club for their monthly meetings. We also host a number of local businesses that hold an annual bowling and social event for their staff.

From 1st April 2022 the Bowling Club achieved separate charity status and going forward will be known as York Railway Bowls and Social Club. A lot of work has been put in over the past 6 months to achieve this.

### Acaster Lane, Bishopthorpe (freehold)

The site has a clubhouse and dinghy storage facilities on the River Ouse, with two slipways. The club aims to give all York residents the opportunity to experience dinghy sailing in a safe environment, and to develop their interest through training and membership. The club owns a number of boats available for use by new and existing members and those interested in trying sailing, keeping the cost of learning to sail very affordable. The club is a Royal Yachting Association Recognised Training Centre. Courses are run to engage new members.

The site has level access to the boat park and all are welcome, although access to the clubhouse is by a flight of stairs. Participation in sailing is limited to those able to swim, for safety reasons.

From 1<sup>st</sup> April 2022 York RI CIO has agreed with the Sailing CIO a lease of the land at a peppercorn rate.

### Strategy for the year

York RI CIO took over the operation of the facilities previously run by York Railway Institute (an unincorporated Community Amateur Sports Club) on 1 April 2016. The Trustees' continued priorities during 2021/22 of the charity's operation have been:

From 1<sup>st</sup> April 2022 York RI CIO are responsible for the Queen Street and New Lane Sites only. This is the outcome of 2020/21 Priority 4: Review the performance of the York RI CIO to see if the objects of the CIO are being best met. Consultation with Sites, Sections, members and partners will be part of this review.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

Priority 1: to maintain existing sports, cultural and recreational provision for the benefit of York residents.

Priority 2: to review the financial viability of some services/facilities and put in place initiatives to improve this.

Priority 3: to review operational and staffing arrangements to ensure the charity is run efficiently and effectively.

### Achievements and performance

#### Priority 1: To maintain existing sports, cultural and recreational provision for the benefit of York residents

The review of our performance and subsequent restructure we believe is the best way that York RI CIO and the new CIOs can best meet this priority.

#### Queen Street Site

##### Tuesday/Thursday Badminton

The last year has been very difficult for the Tuesday Thursday badminton club but things have improved and the club is now growing. York RI Tuesday Thursday badminton club reopened after Covid19 on pay as you go basis, a lot of previous members did not return and after a small period some of the more experienced players decided not to take up annual membership as the club nights were quiet and the standard of badminton had fallen. The club shrunk and was on the verge of being unsustainable. The concern was that most members had not returned or had left for other clubs and the club would not be able to recover after Covid19. However, we slowly added new members and are now back up to having 20+ attending each club night. A large influx of inexperienced players and students have joined and they are improving every week, this has brought stability to the club. We currently have about 20 members and around 10 players who are doing pay as you go and paying guest fees each time they play which is a new thing the club started doing (and charging for) to help attract interest to the club.

The York badminton league decided not to run this year so there have been no teams or competitive badminton, hopefully we will have enough regular players to enter a few teams next year.

##### York RI Mon-Wed Badminton Club

We play badminton socially - and competitively in Yorkshire League. We also provide all the volunteers to run the Friday night junior's sessions. This year the York and District League did not run so most players did not get any competitive play.

Our badminton sessions are Monday and Wednesday 7pm-10.00pm as we build back from the impact of Covid19. Away matches could be any day of the week and at weekends.

As a group we rejoined the RI as members and as a Section and are part of York RI CIO. For the previous 7 years we had hired courts from the RI. We also gained many new members - particularly student members. We have 65 members and over 30 Friday juniors.

Unfortunately, the York and District league did not run due to the Covid19.

By joining our Section participants benefit from being part of our club and York RI CIO. Hopefully they are fitter, learnt to play badminton better and have made new friends. They enjoy a higher standard of badminton against quality players, in a unique venue which is recognised nationally. Two of our older players play for Yorkshire Masters.

We have some 150 active users including guests as well as full members.

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

We are run by volunteers with 6 Committee members and we provide 6 coaches/volunteers, two coaches are Level, to run the Friday night junior sessions, approx. 30 sessions a year.

Our treasurer collects membership fees, Badminton England fees, match and visitor fees, purchases match shuttles and produces accounts. The secretary writes minutes of meetings.

In addition, three members of Mon-Wed club are members of the Queen St Management team and have made sure the badminton courts are clean and fit for purpose and for 9 months were on duty in the evening opening up the Queen St site. A considerable commitment from volunteers. Now we have two members of staff.

Of particular recognition was one of our members was voted Badminton England Runner Up Volunteer of the Year.

Moving out of Covid19 rules the 2022/23 include entering teams in the York and District League which we hope will be running. We hope to keep the Yorkshire League A and B teams in Yorkshire League Divisions 2 and 3.

We now have a WhatsApp group which notifies all members of club activities.

### Band Section

As the government restrictions relating to the Covid19 pandemic were eased, each of the three bands in the York RI Band Section - the York RI Development Band, the York RI Golden Rail Band and the York RI Band - gradually returned to holding their normal regular rehearsals. There were a few remaining Government guidelines, and these were closely followed by band members, e.g. keeping doors open for good ventilation, along with self-testing, and a certain amount of mask wearing, etc. Initially some players remained apprehensive about the situation and decided to defer their return, but the majority of members have now either returned or are expected to do so in the near future. One or two members have left us and moved on from brass banding altogether.

During the pandemic lockdown period, the income to the Band Section fell to virtually zero. A slow financial recovery is now taking place, as each band starts to create income again from concerts and other engagements. To help bridge the gap in its finances, caused by the lockdown period, one of the bands, the York RI Development Band, carried out a successful fund-raising campaign during the run up to Christmas.

The Development Band continues to be a training band that also performs at various public engagements, enabling players to have the experience of performing in public and helping to raise funds to sustain the band's activities. Weekly band rehearsals are held on Wednesday evenings, catering for a range of ages and skill levels, from absolute beginners to returners, and for people who just want to play at that level. Introductory music lessons are given free of charge, and all students are welcome to join the band when they have reached a suitable skill level. The York RI Golden Rail Band welcomed the lifting of the pandemic restrictions, and is once again providing its members with a band room environment in which to play brass band instruments and to rehearse a repertoire of music for public performances. Members have the opportunity to continually improve their musicianship skills and obtain satisfaction from giving good performances - as acknowledged by their appreciative audiences - with the band playing at a variety of concerts, mainly at weekends during the summer and over the Christmas period.

Weekly rehearsals are held on Tuesday evenings, and the band is resuming its mixture of hard work and enjoyment, while rehearsing a new repertoire of music for future engagements. New members joining the band will be welcomed, including any who may be moving up from the Development Band. The York RI Band is the senior band and plays to a very high standard. During lockdown the band continued to remain active on-line, running regular quiz nights and also making a virtual recording. Unlike many other bands, York RI Band has managed to avoid a reduction in members due to players losing interest in regular playing during the hiatus.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

The band resumed rehearsing in the band room, albeit in smaller groups because of government social distancing restrictions in force at the time, in May 2021. Through June 2021 the band hired Acomb Parish Hall, a much bigger space than the band room, to resume full band rehearsals prior to social distancing regulations being lifted and therefore use of the band room becoming practicable again. The band has maintained a very healthy calendar of engagements right through to the end of 2022. However, similarly to most other bands, the number of engagements and therefore income generation is tracking about 25% below pre-Covid19 levels. It is not clear whether the band's income generation will recover to pre-Covid19 levels.

The City of York Council obtained planning permission, in March 2021, to proceed with its scheme of improvements to the York Rail Station frontage and surrounding area. Part of the scheme will involve the demolition of our band room, to allow road widening to be carried out. A clause in the planning application is meant to ensure that the developers provide us with a replacement rehearsal facility before they demolish our existing band room.

### Rifle Club

The Club bounced back well from the previous year's intermittent lockdowns. There were even some membership applications during the closures. Since reopening, a steady stream of new applicants have been introduced to target shooting and existing members have been encouraged to re-engage with the competitions which were so severely disrupted for the previous two years.

Membership is currently at an all-time high of 192 and the range is busy most evenings. To increase capacity, extra sessions are being run on some Friday evenings.

Volunteers contributed a total of 800 hours to the running of the club, including supervision of the ranges during shooting, enrolment of potential members, mentoring of new members, cleaning and maintenance, and procurement of equipment.

### Judo

The section is dependent on a number of volunteers including coaches up to 7<sup>th</sup> Dan. Our key volunteers are,

**Honorary Life President:** Phil Jay 5<sup>th</sup> Dan

**President:** Dermot Heslop International Judo Federation 7<sup>th</sup> Dan

**Chair:** Simon Hill 2<sup>nd</sup> Dan

**Secretary:** Beverley Bunyan 5<sup>th</sup> Dan

**Treasurer:** John Bunyan

**Head Coach:** Bev Bunyan 5<sup>th</sup> Dan.

### **Coaches:**

#### **BJA – Level Three Coaches:**

Bev Bunyan 5<sup>th</sup> Dan – Jamie Bunyan 5<sup>th</sup> Dan.

#### **BJA – Level Two:**

Phil Jay 5<sup>th</sup> Dan, Dave Banks 1<sup>st</sup> Dan

**BJA – Level One:** Yasmin Katib 1<sup>st</sup> Dan, Saul Bunyan 1<sup>st</sup> Kyu.

### **Sessions :**

Monday and Friday 1800hrs to 2130hrs.

All Saints School had female only sessions on Monday afternoons from May to July 2021.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

In addition to our club activities there are many Judo Courses in the Dojo such as :

- British Judo Technical Grading One Coach Revalidation workshop Sunday 12<sup>th</sup> September 2021.
- British Judo Gonosen Kata Coach Revalidation Course Sunday 31<sup>st</sup> October 2021.
- British Judo England Squad Training Saturday 13<sup>th</sup> November 2021.
- British Judo Adaptive Judo Coach Revalidation Course Sunday 14<sup>th</sup> November 2021.
- British Judo Nage-no-kata Coach Revalidation Course Saturday 5<sup>th</sup> February 2022.
- British Judo Katame-no-kata Coach Revalidation Course Sunday 6<sup>th</sup> February 2022.
- British Judo England Squad Training Saturday 13<sup>th</sup> November 2021.
- And further Courses in the Gym area by using mats bought by the section to provide a temporary dojo:
- British Judo England Squad Training Saturday 7<sup>th</sup> May 2021.
- British Judo Technical Dan Grade and Competitive Skills Course Saturday and Sunday 31<sup>st</sup> July and 1<sup>st</sup> August 2021.

Commonwealth Games 2014 Glasgow Gold Medalist Owen Livesey conducted a Master Class which was also a British Judo Coach Revalidation Course.

We hosted events:

- North Yorkshire Judo Festival Saturday 23<sup>rd</sup> October 2021.
- British Judo National Dan Grading 13<sup>th</sup> November 2021.
- We hire out our mats which have been used at
- British Junior and Senior Championships Sheffield December 2021.
- British Schools Championships Sheffield March 2022.
- The mats will be used for the warmup area for this years Commonwealth Games in Birmingham.

The Club along with many others throughout the country suffered due to the pandemic.

Judo in a fashion returned in May 2021 with restrictions and the club restarted sessions. 'Normal' judo activities commenced in September 2021.

It is no secret that non-National Governing Body clubs continued training sessions during lock down periods against government guidelines.

In-addition the Club endured a hard period due to 'Bertha the Boiler' not working which meant the Dojo was freezing which obviously affected numbers attending and raised health and safety concerns.

Thanks to the dedication and commitment of the coaches the Club is fighting back against the odds and is looking forward to this coming September to embark on a recruitment campaign to bring in more members.

The Club will also consider introducing sessions on Wednesday and/or Thursday evenings to see if this brings in new and more members. Jamie Bunyan, Beverley Bunyan, Phil Jay along with our good friend Chris Chadwick have volunteered many hours at the site performing a wide range of duties to help keep the gym open.

I would personally like to say a big thank you to them for helping us so much.

British Judo has bookings at the Sports Centre up to December 2024.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

There are a number of other organisations with a variety of activities that use our Dojo:

- The Aikido Club continues Tuesday evenings and Sunday mornings. Rob Milliner and his club members are a real positive activity in the Sports Centre and are always willing to assist in any way they can. They have organized regional and national events in the Dojo.
- BT Police continue their usage of the Dojo for training.
- North Yorkshire Police Firearms Division have continued hiring the Dojo.
- North Yorkshire Police increased their usage of the Dojo and other facilities by training officers in other aspects of policing for example taser training. They intend to use the Sports Centre more from April 2022 onwards.
- Elite Karate Club have now started to hire the Dojo on Thursday evenings. They have also hired the whole gymnasium for regional and national events and intend to have more bookings in the future.
- A local amateur rugby league club, Heworth Rugby League Club, have hired the dojo for some junior teams from January to March to enable young players to train in the cold winter months. They have expressed a desire to continue the sessions again in 2023.
- The above have brought in substantial revenue into the Charity.

### Table Tennis

Covid19 has had a significant impact on Table tennis in York over the last two years with around 15% of players not returning or not returning yet. York RI Table Tennis Club provides opportunities for members to play Table Tennis, both socially and in competitions including local league, Yorkshire League & National events.

The two main tables at Queen Street have been available from 5pm to 10pm Monday to Friday since National Covid19 restrictions were eased and then lifted.

In 2021/22 RI fielded 5 competitive teams in the York and District league and hosted a team from another club. In all, 27 members played for RI based teams, taking part in more than 140 competitive matches. RI's A team won Division 1 and RI C were promoted into Division 1. RI members picked up 7 titles in events in the York & District closed tournament, providing both the Winner and Runner-up in the Men's singles. Individual players also represented York in 3 out of 4 teams in the Yorkshire Veteran's League.

Social table tennis saw something of an up-tick during Covid19 and this may have led to a number of regular social members and Pay as You Go players, some of whom will move on to playing competitively. The local league has moved its regular open coaching sessions from a school in York to RI Queen Street. More than 90 unique individuals have attended since September 2021. This number has included men and women, young people, people with disabilities and people from 10 different countries.

Queen Street has also hosted national tournaments which have attracted many nationally ranked junior, senior and veteran players.

Participants benefited from:

- Improved/maintained physical and mental well-being through physical activity.
- Skills improvement and sharing through open practice and organised coaching.
- Inclusive social and inter-generational contact (table tennis is played at local level based on ability not age, gender or disability).
- People being more aware of York and the facilities at RI.

3 committee members contributed over 100 hours volunteer time, organising York League teams, managing club activity including match rearrangements, participating in Site Committee meetings and acting as a representative for local and national tournaments.



# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

The club's plans for 2022/23 include:

- Consolidate and grow Table Tennis involvement at RI and encouraging post-Covid19 returners
- Increasing income to RI by attracting more ranking tournaments and British League fixtures where possible.

### Squash Club

The Squash section has an AGM at which the Volunteer Officials are elected. There are weekly Coaching sessions for Juniors overseen by a qualified Coach who give their time for free. Last season we had a Championship winning Men's team and a successful Ladies team in the York and District Leagues

The monthly "mini leagues" have been re-instated open to all players. The booking system, which like the Web site, twitter account and Facebook are all kept up to date by our Volunteers.

### New Lane Site

#### York RI AFC

The junior and senior, ladies' and men's football has recovered well after the disruption of the pandemic of the last few years. We continue to train throughout the week and weekend with matches at weekends, with approximately 34 Teams of all ages competing in local leagues. Our numbers have increased in Junior Football with 350 boys and girls playing matches over a weekend as the take up after Covid19 has been strong. Playing football as part of a team has been shown to be good for well-being and by having all ages from Junior U6 upwards to U16 we continue to provide a pathway into our senior teams, the club is able to keep local teenagers playing and has created a community feel across its training days with a large age range participating. The ladies team continue to flourish and play at a high standard against established football league clubs. We have also been able to re-establish our Men's Senior Team supplemented by a reserve team who have just been promoted.

Lots of volunteers contribute an estimated 6,500 hours to the running of the club and teams. Activities include: administration, coaching, planning and running training sessions, running matches, organising matches, reporting results, organising tournaments, attending tournaments across the country, fundraising, accounts, training and qualifications, engaging with teams and parents, recruiting to teams, responding to disciplinary, purchasing kit and equipment, tidying and sorting equipment, providing social media content, collecting subscriptions, organising events such as presentations day, responding to league requirements, affiliating to FA and league, registering players, reviewing FA health check and ensuring all have appropriate up to date qualifications, attending New Lane Committee meetings, attending and writing up minutes for York RI AFC committee meetings, to plan and manage pitch maintenance work, engaging with the local community and the other sports on the site.

We have been successful this year in the early stages of an application for a 3G pitch and our being supported by the Football Foundation and the North riding FA in assessing and receiving grants for this, which will benefit the whole of the club not just the football section. The club's plans for 2022/23 are to maintain our current numbers and try to strengthen our men's senior team. We continue to be an FA Equality Charter Club which is part of the FA kick out campaign and is a great achievement and a further acknowledgement of the hard work we put in as a club to be welcome to all. With a focus this year on Equality and Inclusion with workshops being held with the FA kick it out team and the appointment of an officer to fulfil this role within our committee.

#### York RI Netball

Netball activity has bounced back following the interference of Covid19 and the section is once again thriving. Membership continues to increase, and whilst we have lost a couple of senior members, we still have over 80 players competing in our senior teams.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

We have continued to run our own 'Central League' based on our courts and have fielded 4 teams in this competition. This is a development League and is a League which our junior players can progress to, as well as new players to the Club.

We have fielded 3 teams in the local York District League, one in Division 1, and two in D2. All had very successful seasons and should we compete in the York District League next season we should have two teams playing in D1 (as one team should have gained promotion from D2) and one team in D2. We would possibly also contemplate entering an additional team.

We have also continued to develop the York Netball Premier League; this League is based indoors and aims to offer a high standard of netball for teams in the York area. We fielded 3 teams in this League with varying success, one finishing top of the League, one midway and one bottom.

Our teams are all now involved in summer competition with our Central League running during the summer months, the Prem running a summer League and an additional Club training League.

As with senior netball, our junior section is incredibly active, our numbers increase weekly and we have around 120 youngsters actively involved.

We run weekly training sessions for all age groups, (Y3 to Y11). In addition we run junior Leagues for U16 and U14 and tournaments for U13 and U11 groups. All of this competition is hosted by York RI on our courts.

In addition to the above training and competition opportunities, we offer netball camp sessions during school holidays.

Walking netball is back in operation now that the weather is a little more suitable for netball at a slower pace. We have been asked to host a Jubilee celebration event for Walking Netballers from around the County.

We have successfully hosted a SEND netball event providing a fun session of netball skills and competitive play for pupils with special educational needs. This was a very rewarding and enjoyable event for all involved, it was an annual event pre Covid19 and it was great to see the event up and running again, sadly staffing issues in some schools prevented pupils from attending.

We have increased numbers of qualified coaches with an additional Level 2 award coach and two level 1 coaches all of whom we were able to support financially to achieve their awards.

Again there has been an absence of officiating courses during the last year which is frustrating as we have a couple of people wanting to take up officiating and this would of course be beneficial to the Club. Having successfully completed a 'health check' last spring which extended our CAPS (Clubmark) award, we are expecting to be required to renew our award imminently. We should not have any issues with achieving/updating our award.

### York RI RUFC

The rugby club has continued to develop its "One Club For Everyone" focus from last year. This was especially evident in this post-Covid19 season, where teams returned to playing matches. It has been exciting to see how enthusiastically the teams come together on and off the pitch. Members from all across the rugby club have been there as supporters on the sidelines or at joint social events like Oktoberfest and End of season awards. The focus on one club has meant that people have made new friends with people they might not have met if York RI wasn't here.

We currently have minis and midis, and juniors for boys and girls at the club. Men's (1st and 2nd teams) and a Ladies' team. Additionally, there are the Steamers Mixed Ability team, the Templars (an LGBTQIA+ team) and our ex-player groups, the Survivors (for those who played before 1950), and the Shunters (for players from the 80s and 90s). The coaching team has continually worked hard to prepare everyone for the season and support all teams during both training and matches.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

As a club, a few different things have been put in place to help with making this club as welcoming and supportive as possible. Firstly, all of the teams have looked at getting someone trained up as a Mental Health lead, as outlined by LooseHeadz. It is hoped that this will lead to better mental health support at the club and, therefore, a more open and diverse club. Secondly, we aim to have another big turnout at York PRIDE with members from all the teams. This is a great way to show support to all those in the LGBTQIA+ community while also encouraging people who may have never played before to give rugby a go!

Our club is run by volunteers who have worked above and beyond to keep the teams going over the last year, and this year was no exception. These volunteers do much more than just coaching and what is noticeable from the pitchside. We have volunteers behind the scenes helping keep on top of our club data, safeguarding, managing our events, ordering kits and general management of each team. Due to these volunteers, many teams have continued to grow in size as the fun atmosphere encourages players to keep coming back.

Since the last review, we've had some great performances from our teams. The men now have a first and second team who play on Saturdays. Although the 2nd team has not had the most straightforward or successful season, it has been encouraging to see the players grow. The men's 1st XV have had a good season winning 13 of their matches and finishing 4th in the Yorkshire 4 NW and 5th in the Yorkshire Four Premier. This season can be built upon and suggests more success to come.

The Ladies' team had a tough season in a very competitive league, winning four matches and finishing 7th in the Women's NC 2 North (East). While not quite the season many had hoped for, there are a lot of encouraging signs, with the team being able to field 15 at every match and having a large influx of new players who have never played before. Hopefully, the new year will continue this growth and help players (new and old) continue to learn new skills.

This season has seen the Templars play their first league fixtures playing in the IGR North Development tier. It has been great Rugby experience for the team and they finished 4th a great result for a debut season a lot of this result is down to the dedication of our players and coaching team.

The Templars numbers have seen great growth over the season with retainment and recruitment still staying strong. We will be continuing to promote the Club as a destination for All to play Rugby in a welcoming environment.

### Pike Hills Golf Club

The site comprises a golf course, club house and driving range. Pike Hills Golf Club membership is open to all and is very competitively priced. There is a range of membership options available, as well as pay and play. The joining process is based on chronological order of application.

Full Adult 7 Day Membership (Jan to Dec)

Adult 5 Day Membership (Monday to Friday)

Twilight-(Mon to Fri after 3pm & Sunday after 1pm.Winter after 1pm)

Twilight Plus-(Mon to Sat after 3pm & Sunday after 1pm.Winter after 1pm)

Special Rates for the following categories

- Young Adult (18 to 20 years)
- Young Adult (21 to 24 years)
- Young Adult (25 to 29 years) Joining Fee
- Full time student over 25 years
- Full time student under 25 years
- Junior 1 (12 to 17 years)
- Rookie (Under 12 years)

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

#### Range Membership

We also offer a points based membership for people who are seasonal players or financially struggling.

The club has a junior section with coaching and competition costs met by the club, together with partnerships with local schools to encourage the development of junior golf. Currently 25 members under 18s are actual members of the club, with a waiting list for coaching we are expecting to grow the section in 2022 under the guidance of a teaching professional.

The club provides buggy hire to encourage less physically able players to visit and play the course at reduced rates.

It has an active women's section with approximately 95 members and has implemented various initiatives to encourage more female players, and to widen participation generally. We run yearly a "new to golf" which offers nonplaying women the chance to learn at a reduced rate to see if they enjoy playing.

Competitions are organised for all age profiles, all members are issued a club diary with competition dates clearly marked up to a year in advance.

#### RI Bowls Club

The Club has been active again following Covid19 on both the bowling and social front.

The Club is run entirely by volunteers who give up an enormous amount of time to the Club and without whom we would not be able to function. The Greens Team did an excellent job keeping the playing surface in great condition.

The bowling season started in April 2021 and it has been successful in many ways. For the first time we have participated in County and National Competitions as a combined York RI Bowls Club, and many who have participated wore our new club shirts.

The two ladies sections entered a joint team and did well in county competitions, winning the Fours, the Janet Harrow trophy and the Ann Wilkinson Cup.

We were represented at Leamington in several competitions: ladies', men's, mixed and junior.

In National competitions, the men reached the area finals in the Top Club and Double Fours and together with the ladies, the Tony Alcock competition.

Our inaugural Club men's singles competition was won by Stephen Dilks.

A friendly match took place with a visiting team from Wyndthorpe Bowls Club and a return match is planned for the 2022 season.

We hosted the Northern Counties Walker Cup for ladies, which was won by Lincolnshire.

According to our rink book there was play on all but seven days of the season.

Unfortunately, we were not able to resume the contact with the local schools as Covid19 continued to hit, but hopefully this will resume April 2022.

We assisted another York bowling club who were unable to use their premises last year due to a sewerage leak. They have since been informed that they can no longer use their green and have requested joining our Bowling Club permanently. This has been accepted and they will play all their matches on our green and this has extended our bowling membership to approx. 80.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

On the social front we held various events including afternoon teas, quizzes, bingo and some social evenings, all of which are open to the local residents as well as our members. We also hosted a number of private parties for birthdays and funerals for our members.

The Clubhouse was regularly used by Weightwatchers, Speakers Club, City of York Cruiser Training and a Domino League. With the closure of Queen Street, the York Korean Veterans Association now use our Club for their monthly meetings. We also host a number of local businesses that hold an annual bowling and social event for their staff.

From 1st April 2022 the Bowling Club achieved separate charity status and going forward will be known as York Railway Bowls and Social Club. A lot of work has been put in over the past 6 months to achieve this.

### Sailing Club

The 2021 sailing season was still impeded by Covid-19 related restrictions and considerations. However, compared to 2020 the club managed a more active programme, including a well-attended sailing course. The Ullswater weekend and the regatta, a joint event with Yorkshire Ouse Sailing Club, were also successfully completed.

A major event this year for the club was the arrival of two new club/training boats. The purchase of these two Fusion dinghies was made possible by Covid19 grants to support the club's activities. Despite Covid19, membership increased and several new members' boats arrived at the dinghy park.

However, the GP14 open meeting at the club was cancelled, as were many other sailing clubs' open and class events around the country. Sailors generally seemed still somewhat wary of Covid19-related restrictions and reluctant to travel far – and the late-summer petrol crisis surely didn't help either.

In February the AGM was again held using Zoom and was well attended.

The annual quiz was held using Zoom this was very well attended by members and their families.

The club offers regular sailing opportunities for members and others on Sundays (10.30 – 4pm March to November) and Wednesdays (7pm – dusk May to August). Priority is given to engaging new participants in the sport. RYA Level 1 sail training is provided for new members.

Some 15 volunteers support the club by either being on the committee, or by writing the regular newsletter, and generally maintaining the club equipment, grounds and building. Volunteers also assist in sail training and first-aid training is offered at the Club for members.

The club became a charity in its own right on 6 December 2021 and is renamed York Sailing Club. The separation from York RI became official on the 31 March 2022.

In summary, 2021 was a good year for the club, considering the circumstances, and we are hopeful for an even better 2022.

### **Priority 2: To review the financial viability of some services/facilities and put in place initiatives to improve this**

During 2021/22 the Charity has continued to focus on mitigating the damaging effects of Covid19. Across the York RI CIO income has been maximised when possible and expenditure only on the necessary. Covid19 grants and the furlough scheme have helped to keep York RI CIO going. Activities have recommenced where possible and at our Queen Street Site use of the Site was due to volunteers undertaking all caretaker duties as well as running their activities. By January usage was such as to employ parttime staff for caretaker duties freeing up our volunteers to organise their activities.

Engagement on the York Station Frontage has continued in 2021/22. Enabling works for the Project have commenced.

# York RI

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Main activities undertaken to achieve the charitable objects (Cont.)

#### **Priority 3: To review operational and staffing arrangements to ensure the charity is run efficiently and effectively**

The Trustees have put in place arrangements for devolved management of the five Sites through the system of volunteer Site Committees. This ensures that day to day decisions can be taken at a localised level and with input from the volunteers involved in running the various Section activities, whilst the Trustees retain overall control and responsibility. This approach is now embedded across all Sites.

Volunteers are an essential part of York RI's activities, fulfilling a wide range of roles including administration, committee members, coaching, organising competitions and events, and assisting with fund-raising and other activities. With Covid19 the volunteers have been under greater pressure as activities were not allowed to continue in the normal fashion. Several hundred volunteers have had to be resourceful to enable some activity to take place.

#### **Priority 4: To work on a longer-term strategic plan for the charity, to enable it to maintain and develop excellent sporting and community facilities that will meet the needs of York residents in the long term.**

As a first stage in longer term planning, the Trustees agreed the following working framework:

##### **Values:**

York RI aspires to be an open, inclusive and outward-facing organisation that serves the whole York community.

Our foundations are rooted in the spirit of sharing and mutuality of the historic Railway Institute, and we remain committed to working together to provide high quality, affordable and enjoyable experiences for all, regardless of ability or income.

We are a volunteer-led organisation which values the commitment and diverse contributions of all our users and members. Together, we encourage and enable everyone to achieve their aspirations, in a safe, sociable and welcoming environment.

##### **Vision:**

To maximise the opportunities for people to enrich the lives of the whole community by their open and committed participation, now and in the future.

##### **Mission:**

To become recognised as a leading provider of exceptional value environments where everyone can contribute and participate in a wide variety of activities.

As stated earlier in this report York RI CIO has restructured with effect from 1<sup>st</sup> April 2022.

### **Plans for the future**

Our plans for the future are in up in the air because of the Covid19 situation and current efforts are focused on survival. The CIO is continuing.

#### Across the organisation and the sites:

The proposals for modernising the Queen Street Site at a cost of circa £7million in the present climate led to the trustees accepting that it would be very unlikely the York RI CIO could manage such a project. The Trustees are convinced York RI CIO energies should focus on making the sports hall an anchor for the City of York for sporting activity.

Trustees have continued to meet with representatives of Network Rail and City of York Council to explore the impact of the York Station Frontage Scheme and York Central developments to understand the possible impacts on the Queen Street site assets, activities, and impact on the lease.

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### Financial review

#### Overview

The value of assets gifted to the York RI charity by the former Railway Institute on 1<sup>st</sup> April 2016 was £1.3million.

The gift of assets included land and buildings, notably the freeholds at Pike Hills and New Lane, together with plant and machinery plus fixtures and fittings at all York RI sites. All property and equipment used by sections and all monies in section bank accounts belongs to the charity. With the restructure at 31 March 2022 York RI CIO has granted leases to the new Golf and Sailing CIOs at a peppercorn rate and gifted such things as plant and machinery where appropriate.

A full balance sheet is supplied in the enclosed accounts.

A subsidiary trading company, York RI Trading Ltd, was established in June 2016 and is responsible for all non-charitable activities such as bars and catering. Direct staff costs have been allocated to the trading company together with an allowance for occupancy costs such as rent, rates and utilities. From the 1<sup>st</sup> April 2022 York RI CIO is not part of the Trading Company.

These financial statements show consolidated income and expenditure for both the charity and the trading subsidiary, in line with recognised practice.

#### Fund-raising policy

The vast majority of the charity's income is derived from charges for services, together with a contribution from York RI Trading from any profits generated from non-charitable trading.

The Board's policy is that each Site should aim to achieve a balanced budget – although it is recognised that there are historical challenges which make this difficult for some Sites in the short term.

A small amount of grant funding is received from charitable trusts, the local authority and sport National Governing Bodies for particular projects. All proposed grant applications must be approved by the Finance Committee before submission, and Finance Committee maintains a register of applications submitted and the outcomes. Grant funding will normally be shown as restricted funds within the accounts.

#### Reserves policy

The charity needs to maintain free reserves in order to manage variations in cash flow over the year, and to meet unexpected repair and maintenance needs as they arise. The Trustees have agreed that at this stage, an appropriate level of reserves would be the equivalent of three months running costs for the charity (£105k). At 31 March 2022 the free reserves held were £355,228.

The Trustees will be reviewing the reserves policy in the light of the restructure and future repair and maintenance schedule for buildings and equipment.

## Report of Trustees for the year ended 31 March 2022 (Cont.)

### **Trustees' responsibilities for the financial statements**

The charity Trustees, are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the CIO and the group and of the income and expenditure, of the charitable group for that period. In preparing the financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue to operate.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and the group and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### **Statement as to disclosure of information to auditors**

In so far as the trustees are aware at the time of approving our trustees' annual report:

There is no relevant information, being information needed by the auditor in connection with preparing their report, of which the group's auditor is unaware. The trustees, having made enquiries of the fellow trustees and the group's auditor that they ought to have individually taken, have each taken all the steps that they are obliged to take as trustees in order to make themselves aware of any relevant audit information and to establish that the group's auditor is aware of that information.

### **Auditors**

Azets Audit Services Limited were appointed auditor to the CIO following their acquisition of the trade of Garbutt & Elliott Audit Limited on 1 December 2021. Azets Audit Services Limited have indicated their willingness to stand for reappointment at the Annual General Meeting.

The Trustees' Report, was approved by the Board of Trustees and signed on its behalf by:

Sean Heslop  
**Chair of the Trustees**

Date:



## Independent auditors' report to the Trustees of York RI

We have audited the financial statements of York RI (the "parent charity") and its subsidiary (the "group") for the year ended 31 March 2022 which comprise of the Consolidated Statement of Financial Activities, the Group and Charity Balance Sheets, the Consolidated Statement of Cash Flows and the related Notes to the Financial Statements including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group and parent charity's affairs as at 31 March 2022 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Charities Act 2011.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Independent auditors' report to the Trustees of York RI

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- sufficient accounting records have not been kept;
- the financial statements are not in agreement with the accounting records and returns; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

### Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

### Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### Extent to which the audit was capable of identifying irregularities, including fraud

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience, through discussion with the trustees and other management, and from inspection of the charitable group's regulatory and legal correspondence. We discussed with the trustees and other management the policies and procedures regarding compliance with laws and regulations. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance during the audit.

The group is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies and charities legislation), pensions legislation, taxation legislation and further laws and regulations that could indirectly affect the financial statements, comprising data protection, health and safety, safeguarding and employment legislation, and, in the current climate, Covid19 regulations. We assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the trustees and other management and inspection of regulatory and legal correspondence, if any. These procedures did not identify any potentially material actual or suspected non-compliance.

## Independent auditors' report to the Trustees of York RI

To identify risks of material misstatement due to fraud we considered the opportunities and incentives and pressures that may exist within the group to commit fraud. Our risk assessment procedures included: enquiry of trustees and other management to understand the high level policies and procedures in place to prevent and detect fraud, reading Board minutes and considering performance targets and incentive schemes in place for management. We communicated identified fraud risks throughout our team and remained alert to any indications of fraud during the audit.

As a result of these procedures we identified the greatest potential for fraud in the following areas:

- income recognition especially the risk that income is recognised in the wrong reporting period, that income is netted off expenditure or that restricted income is not recognised as unrestricted income;
- the measurement of the gift to the restructured charities: and
- subjective accounting estimates.

Fraud risks arise due to a potential desire to present the financial statements in a differing light due to trustee objectives.

As required by auditing standards we also identified and addressed the risk of management override of controls.

We performed the following procedures to address the risks of fraud identified:

- identifying and testing high risk journal entries through vouching the entries to supporting documentation;
- assessing significant accounting estimates for bias;
- testing the recognition of income and in particular that it was appropriately recognised as income or deferred;
- testing the valuation of the assets gifted; and
- the review of minutes, agreements and correspondence to identify omissions and inconsistencies in the Financial Statements.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

### Use of our report

This report is made solely to the Charity's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the Charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

**Laura Mashedor (Senior Statutory Auditor)**  
**for and on behalf of Azets Audit Services Limited**

**Chartered Accountants**  
**Statutory Auditors**

.....  
  
Triune Court  
Monks Cross Drive  
York  
YO32 9GZ

## Consolidated Statement of Financial Activities for the year ended 31 March 2022

		Unrestricted Funds	Restricted Funds	Total	Total
		2022 £	2022 £	2022 £	2021 £
-					
<b>Income from:</b>	<b>Note</b>				
<b>Donations and legacies:</b>					
Donations	<b>3</b>	23,271	6,250	29,521	32,328
Grants	<b>4</b>	64,920	-	64,920	272,752
<b>Income from charitable activities:</b>					
Room, court and equipment hire		133,877	-	133,877	22,699
Subscriptions and joining fees		384,035	-	384,035	433,699
Green fees and other golfing income		134,788	-	134,788	92,746
Other income from charitable activities		136,595	-	136,595	80,018
<b>Income from other trading activities:</b>					
Income from bar operations	<b>5</b>	112,313	-	112,313	60,819
Income from other trading operations		227,784	-	227,784	91,059
Coronavirus Job Retention Scheme		-	-	-	49,604
<b>Total income</b>		<b>1,217,583</b>	<b>6,250</b>	<b>1,223,833</b>	<b>1,135,724</b>
<b>Expenditure on:</b>					
<b>Exceptional Gift</b>	<b>6</b>	1,110,904	-	1,110,904	-
<b>Expenditure on charitable activities</b>	<b>7</b>	775,830	20,413	796,243	718,095
<b>Expenditure on raising funds</b>	<b>7</b>	333,428	-	333,428	208,276
<b>Total expenditure</b>	<b>7</b>	<b>2,220,162</b>	<b>20,413</b>	<b>2,240,575</b>	<b>926,371</b>
<b>Net (expenditure) / income for the year</b>		<b>(1,002,579)</b>	<b>(14,163)</b>	<b>(1,016,742)</b>	<b>209,353</b>
<b>Other recognised gains</b>					
Gain on revaluation of fixed assets	<b>9</b>	90,000	-	90,000	-
<b>Net movement in funds</b>		<b>(912,579)</b>	<b>(14,163)</b>	<b>(926,742)</b>	<b>209,353</b>
Funds brought forward	<b>16 17</b>	1,510,248	14,163	1,524,411	1,315,058
<b>Funds carried forward</b>	<b>16 17</b>	<b>597,669</b>	<b>-</b>	<b>597,669</b>	<b>1,524,411</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities of the group.

A fully detailed Statement of Financial Activities for the year ended 31 March 2021 is shown in note 21 of the financial statements.

# York RI

## Balance sheets as at 31 March 2022

	Note	Group 2022 £	Charity 2022 £	Group 2021 £	Charity 2021 £
<b>Fixed assets</b>					
Tangible assets	9	242,441	242,441	873,805	866,282
Investments	10	-	-	-	100
Investment properties	10	-	-	90,000	90,000
		242,441	242,441	963,805	956,382
<b>Current assets</b>					
Stock	11	2,637	2,637	5,107	-
Debtors	12	10,221	10,221	35,256	33,712
Cash at bank and in hand		397,608	397,608	830,228	830,228
		410,466	410,466	870,591	863,940
<b>Creditors:</b>					
Amounts falling due within one year	13	(55,238)	(55,238)	(309,985)	(297,983)
<b>Net current assets</b>		355,228	355,228	560,606	565,957
<b>Net assets</b>		597,669	597,669	1,524,411	1,522,339
<b>The funds of the charity</b>					
Restricted funds		-	-	14,163	14,163
Unrestricted funds	16	597,669	597,669	1,510,248	1,508,176
<b>Total funds</b>		597,669	597,669	1,524,411	1,522,339

The notes on pages 29 to 41 form part of these financial statements.

These financial statements were approved by the Board of Trustees on ..... and were authorised for issue and signed on its behalf by:

Sean Heslop  
Chair of the Trustees

## Consolidated cash flow statement for the year ended 31 March 2022

	2022 £	2021 £
<b>Net cash (used in) / provided by operating activities (reconciliation below)</b>	(386,430)	405,845
<b>Cash flows from investing activities</b>		
Purchase of tangible fixed assets	(46,190)	(23,570)
<b>Net cash used in investing activities</b>	(46,190)	(23,570)
<b>Change in cash and cash equivalents</b>	(432,620)	382,275
Cash and cash equivalents at the beginning of the year	830,228	447,953
<b>Cash and cash equivalents at the end of the year</b>	397,608	830,228

### Reconciliation of net income to net cash flow from operating activities

	2022 £	2021 £
Net movement in funds	(926,742)	209,353
Gain on fixed asset revaluation	(90,000)	-
Exceptional gift – non-cash assets	492,443	-
Depreciation charge	47,202	99,944
Loss on disposal of fixed assets	32,357	26,095
(Increase) / Decrease in stock	(4,178)	8,236
Decrease in debtors	12,945	43,561
Increase in creditors	49,543	18,656
<b>Net cash (used in) / provided by from operating activities</b>	<b>(386,430)</b>	<b>405,845</b>

The CIO had no debt in this, or the previous, financial year.

The Exceptional Gift of £1,110,904 is made up of the following assets:

	£
Cash	618,461
Investments	90,000
Fixed Assets	687,995
Debtors	12,090
Stock	6,648
Creditors	(304,290)
<b>Total</b>	<b>1,110,904</b>
Cash	618,461
Non cash	492,443
<b>Total</b>	<b>1,110,904</b>

## Notes to the Financial Statements for the year ended 31 March 2022

### 1. Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

#### Charity information

York RI is a charitable incorporated organisation registered in England and Wales. The registered office is The Sports Centre, Queen Street, York, YO24 1AD.

#### Accounting convention

The financial statements have been prepared on a going concern basis in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) ("Charities SORP (FRS 102)"), the Financial Reporting Standard applicable in the UK and Ireland (FRS 102) and the Charities Act 2011.

The Financial Statements are prepared in sterling, which is the financial currency of the charity. Monetary amounts in these Financial Statements are rounded to the nearest £1.

York RI meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at cost or transaction value unless otherwise stated in the relevant accounting policy notes.

On the grounds that the CIO's results are consolidated into the group accounts the CIO has taken advantage of certain exemptions conferred by section 1.11 of FRS 102 as follows:

- Exemption from presenting a statement of cash flows as a primary statement to the financial statements.

#### Going concern

The Trustees have at the time of approving the financial statements a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. The CIO has cash reserves sufficient to meet its immediate requirements. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

There still remains significant uncertainty around the future of the Queen Street site which is still closed. Longer term the redevelopment of the surrounding area, a renegotiated lease and a potential need for building redevelopment all pose a significant challenge.

#### Group financial statements

The financial statements consolidate the results of the charity and its wholly owned subsidiary York RI Trading Limited on a line-by-line basis. The summarised profit and loss account for the subsidiary is shown in note 5. A separate Statement of Financial Activities ("SoFA"), including the income and expenditure account, for the charity itself is not presented. The gross income of the charity was £1,223,833 (2021: £934,242) and the net expenditure was £986,909. (2021: net income of £216,147).

#### Fund accounting

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity.

Restricted funds can only be used for restricted purposes within the objectives of the charity. These arise when funds are subject to specific restrictive conditions imposed by funders/donors or by the purpose of the grant. At the balance sheet date, there were no restricted funds.

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 1. Accounting policies (continued)

#### Income

Income is recognised in the year in which entitlement arises, receipt is probable and the amount can be reliably measured.

Income is deferred:

- where the charity must fulfil conditions before becoming entitled to it,
- where the income is received specifically for expenditure in a future accounting period, or
- where donations, sponsorship and entry fees are received in anticipation of an event to be held in a future accounting period.

Income from Government and other grants are recognised in the statement of financial activities in the period in which the charity is entitled to the income.

#### Subscriptions

Income is recognised in the period to which the subscription relates. Income received prior to the year-end which relates to future periods, is deferred.

#### Gifts in kind

Assets and liabilities donated to the charity are included as donation income at market value or fair value at the date of receipt. No amounts are included in the financial statements for services donated by volunteers.

#### Room, court and equipment hire

Income is recognised in the period to which the hiring transpires.

#### Expenditure and irrecoverable VAT

Expenditure is included in the SoFA on an accruals basis inclusive of any VAT that cannot be recovered. Expenditure is allocated directly to a particular activity where costs relate directly to that activity.

Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with use of the resources.

#### Cost of generating funds

These include the salaries, direct expenditure and overhead costs of the trading team as well.

#### Charitable activity costs

These include the salaries, direct expenditure and overhead costs of the support team.

#### Operating leases

Rentals applicable to operating leases are charged to the SoFA on a straight-line basis over the term of the lease.

#### Pensions

The charity operates a defined contribution scheme for the employees of both the Charity and its trading subsidiary. Contributions are charged as an expense to the SoFA in the period in which they fall due.

#### Staff costs

The costs of short-term employee benefits are recognised as a liability and an expense where settlement of obligations does not fall within the same period.

#### Investments

Investments (other than investments in subsidiaries) are stated at market value at the balance sheet date.

Investments in subsidiaries are stated at cost and the Trustees review the carrying value annually for indications of impairment.



## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 1. Accounting policies (Cont.)

#### Investment property

Investment properties which are properties held to earn rentals and/or for capital appreciation, are measured using the fair value model and are stated at their fair value at the reporting date. The surplus or deficit on revaluation is recognised in the SoFA.

#### Fixed assets and depreciation

Fixed assets are stated at cost. Depreciation is provided to write off the cost less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows:

Plant and machinery	10-20% straight line
Fixtures and fittings	10-20% straight line

Freehold land and property is not depreciated.

It is the group's policy not to provide depreciation on freehold property as, in the opinion of the Trustees, its estimated residual value at the end of its economic life is expected to be at least carrying value so that any depreciation charge would be immaterial. The Trustees will arrange periodic impairment reviews. The land held at New Lane has been subject to a revaluation in the year with the gain on revaluation shown in the consolidated statement of financial activities

#### Stocks

Purchased goods for resale are valued at the lower of cost and net realisable value.

#### Tax

York RI CIO is a registered charity and as such is a charity within the meaning of schedule 6 of the Finance Act 2010. Accordingly, the Charity is potentially entitled to tax exemption under part 11 of the Corporation Tax Act 2010 or section 256 of the Taxation of Chargeable Gains Act 1992 in respect of income and gains arising.

The trading subsidiary is liable to corporation tax on their chargeable profits.

#### Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

#### Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity held for working capital.

#### Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid.

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. The impairment loss is recognised in the income and expenditure account.

#### Creditors, loans and provisions

Creditors, loans and provisions are recognised where the group has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors, loans and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 1. Accounting policies (cont.)

Financial liabilities are only derecognised when, and only when, the group's obligations are discharged, cancelled or they expire.

Amounts recognised as provisions are best estimates of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation.

#### Critical accounting estimates and judgements

In the application of the group's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are outlined below.

#### Depreciation of tangible assets

Depreciation policies have been set according to management's experience of the useful lives of the assets in each category, something which is reviewed annually.

No depreciation has been charged on freehold buildings on the basis that the residual values are estimated to be such that any depreciation charge would be immaterial.

#### Section activity

The CIO has within its control a number of 'Sections' which operate certain charitable activities on a day-to-day level. Due to the number of these sections and the small-scale income and expenditure through them e.g. match fees and cost of match officials, the Trustees have not fully consolidated the activities of these sections into these financial statements but have included their income within 'other income' and expenditure within 'expenditure within sections'.

#### Investment Property

The fair value of investment property is based on a reasonable estimate of its fair value.

### 2. Net income

	2022 £	2021 £
<b>Net income is stated after charging:</b>		
Auditor's remuneration:		
Audit	5,950	5,450
Accounts preparation	2,500	2,400
Other compliance work	1,500	-
Tax compliance	1,750	1,450
Depreciation	47,498	99,944
Operating lease rentals – land and buildings	-	900

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 3. Donations

	2022 £	2021 £
Donations	29,521	32,328

### 4. Grants

	2022 £	2021 £
City of York Council Covid19 Grants	58,000	172,637
Coronavirus Job Retention Scheme	6,920	73,856
City of York Council and Ward Grants	-	16,469
Other grants	-	9,790
<b>Total</b>	<b>64,920</b>	<b>272,752</b>

### 5. Subsidiary company

Until 31 March 2022, the charity had a wholly-owned subsidiary, York RI Trading Limited incorporated in the UK and registered in England (Company Registration No. 10250574). The company operated the bars at the various sites within the charity. On 31 March 2022 the shares in the company were transferred to Pike Hills Golf Club, a Charitable Incorporated Organisation registered under charity number 1197896 and on 27 July 2022 its registered name was changed to Pike Hills Golf Club Trading Ltd .

A summary of its trading results for the year is shown below.

<b>Profit and loss account</b>	<b>2022 £</b>	<b>2021 £</b>
<b>Turnover:</b>		
Bar takings	112,313	60,819
Other takings	227,784	91,059
<b>Total turnover</b>	<b>340,097</b>	<b>151,878</b>
Cost of sales	(304,162)	(194,202)
<b>Gross profit</b>	<b>35,935</b>	<b>(42,324)</b>
Coronavirus Job Retention Scheme	-	49,604
Administration costs	(29,266)	(14,074)
<b>Surplus / (deficit) for the year</b>	<b>6,669</b>	<b>(6,794)</b>
<b>Retained earnings at 1 April 2021</b>	<b>2,072</b>	<b>8,866</b>
<b>Retained earnings at 31 March 2022</b>	<b>8,741</b>	<b>2,072</b>

	<b>2022 £</b>	<b>2021 £</b>
Fixed assets	-	7,523
Current assets	39,454	10,082
Current liabilities	(30,613)	(15,433)
<b>Total net assets</b>	<b>8,841</b>	<b>2,172</b>
Share capital	100	100
Profit and loss account	8,741	2,072
<b>Total funds</b>	<b>8,841</b>	<b>2,172</b>

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 6. Exceptional Gift

During the year the trustees resolved that due to the diversity of activities at multiple sites it was not effective from a governance perspective to operate York RI as had been. It was agreed that golf, sailing and bowls would be better served in a separate independent charity. Under a transfer agreement dated 31 March 2022 the assets of these sections were gifted to the independent charities.

On 31 March 2022 the Charity made a gift of assets to the following charities:

York Railway Bowls and Social Club (registered charity number 1196809) £44,626

York Sailing Club (registered charity number 1196943) £29,247

Pike Hills Golf Club (registered charity number 1197896) £1,037,031

These values represent current assets and fixed asset values at book value at the date of transfer

### 7. Expenditure

For the year ended 31 March 2022	Bowls £	Pike Hills Golf £	New Lane £	Queen Street £	Sailing £	Total £
<b>Costs directly allocated to activities:</b>						
Staff costs	-	249,083	4,054	1,374	-	254,511
Repairs and renewals	15,561	83,724	14,766	27,457	11,737	153,245
Advertising	-	2,177	-	15	23	2,215
Subscriptions and licences	419	20,001	-	999	464	21,883
Cleaning	216	12,255	928	1,012	32	14,443
Rent, rates and utilities	3,465	47,236	12,578	23,703	385	87,367
Insurance	1,547	15,835	4,123	14,987	1,652	38,144
Depreciation	-	37,017	955	3,003	1,511	42,486
Printing, postage and stationery	349	5,057	11	56	-	5,473
Loss on disposal of fixed assets	-	(1,628)	-	(1,500)	-	(3,128)
Expenditure within sections	-	-	79,877	35,387	-	115,264
Training fees	-	2,422	-	-	-	2,422
Legal and professional	7,663	27,578	5,018	8,820	6,611	55,690
Irrecoverable VAT	(347)	(7,167)	(1,378)	(3,435)	(735)	(13,062)
Sundry	2,069	4,799	718	850	3,289	11,725
<b>Support costs:</b>						
Audit and accountancy	-	30	-	-	-	30
Computer Costs	253	6,474	-	747	61	7,535
<b>Total</b>	<b>31,195</b>	<b>504,893</b>	<b>121,650</b>	<b>113,475</b>	<b>25,030</b>	<b>796,243</b>
<b>Costs directly allocated to raising funds:</b>						
Staff costs	-	101,613	25,011	-	-	126,624
Wet stock purchases	6,407	142,119	28,895	-	-	177,421
Repairs and renewals	385	5,767	546	-	-	6,698
Subscriptions and fees	275	6,392	360	-	-	7,027
Cleaning	-	940	-	-	-	940
Depreciation	4,463	253	-	-	-	4,716
Sundry	280	7,419	2,303	-	-	10,002
<b>Total</b>	<b>11,810</b>	<b>264,503</b>	<b>57,115</b>	<b>-</b>	<b>-</b>	<b>333,428</b>

Expenditure of £20,413 relates to restricted funds.

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 7 Total expenditure (continued)

For the year ended 31 March 2021	Bowls £	Pike Hills Golf £	New Lane £	Queen Street £	Sailing £	Total £
<b>Costs directly allocated to activities:</b>						
Staff costs	2,849	204,499	17,699	52,005	-	277,052
Repairs and renewals	249	34,320	28,282	10,062	170	73,083
Advertising	-	523	-	-	-	523
Subscriptions and licences	155	1,743	-	336	178	2,412
Cleaning	320	8,566	106	205	5	9,202
Rent, rates and utilities	1,404	30,390	13,736	17,828	53	63,411
Insurance	915	6,969	2,107	14,693	1,097	25,781
Depreciation	4,972	73,321	2,895	12,642	3,034	96,864
Printing, postage and stationery	-	2,925	2	570	-	3,497
Professional retainer	-	12,000	-	-	-	12,000
Telephone	247	1,584	246	3,675	-	5,752
Transfers from sections	5,803	6,717	1,447	68	-	14,035
Loss on disposal of fixed assets	-	-	-	26,095	-	26,095
Expenditure within sections	-	-	36,952	-	-	36,952
Training fees	-	-	-	138	50	188
Legal and professional	-	1,768	-	4,976	-	6,744
Irrecoverable VAT	-	-	-	384	89	473
Sundry	2,709	24,201	12,942	5,482	702	46,036
<b>Support costs:</b>						
Audit and accountancy	202	6,655	1,730	2,495	78	11,160
Computer Costs	114	6,604	-	106	11	6,835
<b>Total</b>	<b>19,939</b>	<b>422,785</b>	<b>118,144</b>	<b>151,760</b>	<b>5,467</b>	<b>718,095</b>
<b>Costs directly allocated to raising funds:</b>						
Staff costs	-	73,234	15,947	17,875	-	107,056
Wet stock purchases	3,541	70,697	8,191	3,393	-	85,822
Repairs and renewals	310	1,466	180	-	-	1,956
Subscriptions and fees	257	1,721	-	-	-	1,978
Cleaning	4	84	-	-	-	88
Depreciation	1,447	1,309	-	324	-	3,080
Sundry	83	7,088	906	219	-	8,296
<b>Total</b>	<b>5,642</b>	<b>155,599</b>	<b>25,224</b>	<b>21,811</b>	<b>-</b>	<b>208,276</b>

Expenditure of £24,877 relates to restricted funds.

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 8. Staff numbers and costs

The average number of staff employed by the charitable group during the year was as follows:

	<b>Average 2022</b>	<b>Average 2021</b>
Charitable activities	11	16
Bar staff	2	3
Administration staff	1	2
	<b>14</b>	<b>21</b>

The aggregate payroll cost of these persons was as follows:

	<b>2022 £</b>	<b>2021 £</b>
Wages and salaries	348,256	336,488
Social security costs	22,524	13,916
Pension costs	10,355	9,611
Redundancy costs	-	24,093
	<b>381,135</b>	<b>384,108</b>

The Trustees do not receive remuneration or any other benefits. During the year, no expenses were paid to Trustees (2021: none). Trustees are not included in the average number of employees.

No employees were paid over £60,000 in the year (2021: No employees).

The key management personnel of the charitable group comprise the Trustees, finance manager (prior year only), golf club secretary and head greenkeeper. The total remuneration of the key management personnel employed by the charitable group was £88,184 (2021: £101,875).

# York RI

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 9. Tangible fixed assets

#### Group

	Freehold land and property £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
<b>Cost or valuation</b>				
At 31 March 2021	745,000	312,994	158,633	1,216,627
Additions	-	24,273	21,917	46,190
Revaluation	90,000	-	-	90,000
Disposals	(595,000)	(337,267)	(171,772)	(1,104,039)
At 31 March 2022	240,000	-	8,778	248,778
<b>Depreciation</b>				
At 31 March 2021	-	207,862	134,960	342,822
Charge for year	-	40,057	7,145	47,202
On disposals	-	(247,919)	(135,768)	(383,687)
At 31 March 2022	-	-	6,337	6,337
<b>Net book values</b>				
<b>At 31 March 2022</b>	<b>240,000</b>	<b>-</b>	<b>2,441</b>	<b>242,441</b>
<b>At 31 March 2021</b>	<b>745,000</b>	<b>105,132</b>	<b>23,673</b>	<b>873,805</b>

#### Charity

	Freehold land and property £	Plant and machinery £	Fixtures, fittings and equipment £	Total £
<b>Cost or valuation</b>				
At 31 March 2021	745,000	299,424	158,966	1,203,390
Additions	-	24,273	21,917	46,190
Revaluation	90,000	-	-	90,000
Disposals	(595,000)	(323,697)	(172,105)	(1,090,802)
At 31 March 2022	240,000	-	8,778	248,778
<b>Depreciation</b>				
At 31 March 2021	-	202,444	134,664	337,108
Charge for year	-	40,057	7,441	47,498
On disposals	-	(242,501)	(135,768)	(378,269)
At 31 March 2022	-	-	6,337	6,337
<b>Net book values</b>				
<b>At 31 March 2022</b>	<b>240,000</b>	<b>-</b>	<b>2,441</b>	<b>242,441</b>
<b>At 31 March 2021</b>	<b>745,000</b>	<b>96,980</b>	<b>24,302</b>	<b>866,282</b>

Freehold land and buildings with a book value of £595,000 have been gifted as disclosed in note 6, £585,000 being the land and buildings at Pike Hills and £10,000 being the freehold land at the sailing club.

The CIO granted a 99 year lease at a peppercorn rent on these properties such that they cannot be disposed or developed without consent. However, due to the insignificant rent on the life of the lease they have been treated as disposed in the Financial Statements.

During the year the land at New Lane was revalued to £240k from its previous valuation of £150k.

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 10. Investments

Charity	2022 £	2021 £
Shares held in Subsidiary Undertaking	-	100

The charity owned 100% of the issued share capital of York RI Trading Limited, incorporated in England and Wales (Company Registration No. 10250574). The results of this company are shown at note 5 to these financial statements. The issued share capital formed part of the exceptional gift to Pike Hills Golf Club at 31 March 2022.

### Investment property

Group and Charity	2022 £	2021 £
Market value at 31 March 2022	-	90,000
Historic Cost	-	90,000

The investment property related to a plot of land held for redevelopment, currently let out for agricultural use. The Trustees estimated the fair value of the land with respect to recent market conditions and believed the valuation materially represented the fair value of the land at the balance sheet date. The investment property formed part of the exceptional gift to Pike Hills Golf Club at 31 March 2022 and remains on a 99 year peppercorn lease at transfer.

### 11. Stock

	Group 2022 £	Charity 2022 £	Group 2021 £	Charity 2021 £
Bar stock	2,637	2,637	5,107	-

### 12. Debtors

	Group 2022 £	Charity 2022 £	Group 2021 £	Charity 2021 £
Trade debtors	8,681	8,681	2,660	2,660
Prepayments and accrued income	1,540	1,540	29,250	29,250
Other debtors	-	-	3,346	1,802
	10,221	10,221	35,256	33,712

### 13. Creditors: amounts falling due within one year

	Group 2022 £	Charity 2022 £	Group 2021 £	Charity 2021 £
Trade creditors	35,474	35,474	19,890	19,922
Other taxes and social security costs	-	-	3,546	3,546
Accruals and deferred income	19,764	19,764	271,197	270,080
Other creditors	-	-	15,352	1,004
Amounts owed to subsidiary undertakings	-	-	-	3,431
	55,238	55,238	309,985	297,983

Within accruals and deferred income is £11,990 (2021: £247,866) deferred income relating mainly to subscriptions paid in advance (note 14).



# York RI

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 14 Deferred Income

Group and Charity	2022 £	2021 £
Balance at 1 April 2021	247,866	168,897
Released to Statement of Financial Activities	(247,866)	(168,897)
Amount deferred in the year	11,990	247,866
<b>Balance at 31 March 2022</b>	<b>11,990</b>	<b>247,866</b>

Deferred income relates in the main to golf club subscriptions paid in advance. These were included in the gift of assets as disclosed in note 6 to these financial statements.

### 15. Commitments

Total commitments under non-cancellable operating leases are as follows:

Group and Charity	Land and buildings 2022 £	Other 2022 £	Land and buildings 2021 £	Other 2021 £
Within one year	-	-	-	988
More than one year and less than 5 years	-	-	-	988
	-	-	-	1,976

### 16. Statement of funds

Group Year ended 31 March 2022	As at 1 April 2021 £	Income £	Expenditure £	Gains £	As at 31 March 2022 £
<b>Unrestricted funds:</b>					
General fund	1,510,248	1,217,583	(2,220,162)	90,000	597,669
<b>Restricted funds:</b>					
Squash Courts-	-	6,250	(6,250)	-	-
Pike Hills Golf Club - Juniors	557	-	(557)	-	-
Pike Hills Golf Club – furniture fund	13,606	-	(13,606)	-	-
Total Restricted Funds	14,163	6,250	(20,413)	-	-
<b>Total funds</b>	<b>1,524,411</b>	<b>1,223,833</b>	<b>(2,240,575)</b>	<b>90,000</b>	<b>597,669</b>
Group Year ended 31 March 2021	As at 1 April 2020 £	Income £	Expenditure £		As at 31 March 2021 £
<b>Unrestricted funds:</b>					
General fund	1,315,058	1,096,684	(901,494)		1,510,248
<b>Restricted funds:</b>					
Pike Hills Golf Club - Juniors	-	2,400	(1,843)		557
Pike Hills Golf Club – furniture fund	-	24,074	(10,468)		13,606
Squash court installation	-	7,500	(7,500)		-
New Lane: Training room	-	5,066	(5,066)		-
Total Restricted Funds	-	39,040	(24,877)		14,163
<b>Total funds</b>	<b>1,315,058</b>	<b>1,135,724</b>	<b>(926,371)</b>		<b>1,524,411</b>

#### Unrestricted funds

General funds – These represent the free reserves and fixed assets of the charity that are not designated or restricted for particular purposes.

#### Restricted funds

These represent funds to be used for a specific purpose as specified above.

# York RI

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 17. Analysis of Net Assets by Fund

#### As at 31 March 2022

	Fixed assets £	Net current assets £	Total £
<b>Restricted funds</b>	-	-	-
<b>Unrestricted funds</b>			
General	242,441	355,228	597,669
<b>Total</b>	<b>242,441</b>	<b>355,228</b>	<b>597,669</b>

#### As at 31 March 2021

	Fixed assets £	Net current assets £	Total £
<b>Restricted funds</b>	-	14,163	14,163
<b>Unrestricted funds</b>			
General	963,805	546,443	1,510,248
<b>Total</b>	<b>963,805</b>	<b>560,606</b>	<b>1,524,441</b>

### 18. Contingent liabilities

At the year end there were no contingent liabilities.

### 19. Capital commitments

The group had no capital commitments at 31 March 2022 (2021: £nil).

### 20. Related parties

Until 31 March, the charity owed Pike Hills Golf Club Trading Ltd, the wholly owned subsidiary until 31 March 2022, £nil (2021: £3,431). Income of £340,097 (2021: £201,482) and expenditure of £333,428 (2021: £208,276) was accounted for within the bank accounts of the charity.

The CIO made a gift of cash and assets to Pike Hills Golf Club of £1,037,031, David Chapman and Granville Miller are trustees of both the CIO and Pike Hills Golf Club.

The CIO made a gift of cash and assets to York Railway Bowls and Social Club of £44,626, Stephen Atkinson was a trustee of the CIO until 1 April 2022 and was a trustee of the beneficiary charity from 29 November 2021.

The CIO made a gift of cash and assets to York Sailing Club of £29,247, Stephen Hogg was a trustee of the CIO until 1 April 2022 and was a trustee of the beneficiary charity from 6 December 2021.

## Notes to the Financial Statements for the year ended 31 March 2022 (continued)

### 21. Comparative Statement of Financial Activities (Including Income and Expenditure account)

	Unrestricted Funds	Restricted Funds	Total
	2021 £	2021 £	2021 £
<b>Income from:</b>			
<b>Donations and legacies:</b>			
Donations	-	32,328	32,328
Grants	266,040	6,712	272,752
<b>Income from charitable activities:</b>			
Room, court and equipment hire	22,699	-	22,699
Subscriptions and joining fees	433,699	-	433,699
Green fees and other golfing income	92,746	-	92,746
Other income from charitable activities	80,018	-	80,018
<b>Income from other trading activities:</b>			
Income from bar operations	60,819	-	60,819
Income from other trading operations	91,059	-	91,059
Coronavirus Job Retention Scheme	49,604	-	49,604
<b>Total income</b>	<b>1,096,684</b>	<b>39,040</b>	<b>1,135,724</b>
<b>Expenditure on:</b>			
<b>Expenditure on charitable activities</b>	<b>693,218</b>	<b>24,877</b>	<b>718,095</b>
<b>Expenditure on raising funds</b>	<b>208,276</b>	<b>-</b>	<b>208,276</b>
<b>Total expenditure</b>	<b>901,494</b>	<b>24,877</b>	<b>926,371</b>
<b>Net movement in funds for the year</b>	<b>195,190</b>	<b>14,163</b>	<b>209,353</b>
Funds brought forward	1,315,058	-	1,315,058
<b>Funds carried forward</b>	<b>1,510,248</b>	<b>14,163</b>	<b>1,524,441</b>