

REGISTERED COMPANY NUMBER: 09760575 (England and Wales)
REGISTERED CHARITY NUMBER: 1165153

**REPORT OF THE TRUSTEES AND
CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2024
FOR
ROYAL NAVY RUGBY UNION**

Gibson Whitter
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ROYAL NAVY RUGBY UNION

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FOR THE YEAR ENDED 30 SEPTEMBER 2024

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ROYAL NAVAL RUGBY UNION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 SEPTEMBER 2024

The Trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 September 2024. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

CHAIR'S OVERVIEW

This report covers the year to 30 September 2024. This is the third full year of operating since the pandemic and for our Representative teams there were many successes on the pitch. This season, the Mariners delivered an impressive array of performances and won the Inter-Service Championship for the first time in nine years. The Senior Men's team demonstrated resilience and skill throughout and produced a final showcase of Military rugby at the Army v Navy fixture at Twickenham. They dominated the Army in the first half but the Army came back strong in the second, resulting in blockbuster entertainment for the crowds but heartbreak for our team, who were narrowly beaten in the final minutes. The Women's Senior team had a competitive encounter with the RAF and finished the season playing at Twickenham Stadium for the third time but despite the best efforts of those involved, the Army dominated the match.

For the community area, we saw an increase in grassroots rugby participation, across various sessions and festivals, marking a significant rise from the previous year. The introduction of new competitions, such as the Tri-Service 7s, and the continued success of existing ones like Beach Rugby, have enhanced community engagement and participation. However, there was a reduction in the number of unit and regional fixtures played, which can be attributed to player availability and operational commitments. Therefore, we will continue to review and revise competition formats to make them more accessible and seek to increase engagement.

Financial stability for the RNRU was maintained through prudent management, despite lower-than-expected revenue from our key fixture at Twickenham. The effects of the pandemic are still evident with ticket sales falling again this year resulting in only two of the three stadium tiers being used. Nevertheless, we remain determined to challenge the current trajectory and are continuing to pursue our long-term ambition of returning to a sell-out stadium.

Trustee succession planning is a sign of good governance and is key in ensuring the Board of Trustees has a diverse range of skills, experience and knowledge to enable it to continue to be highly effective. We welcomed a new trustee this year and have benefited significantly from the new skills that they have brought to the board. The Trustees have continued to review expenditure, and through good governance, diligence and planning continue to ensure the charity can appropriately respond to any financial challenges presented. Notwithstanding that, we believe that it remains appropriate to plan on a going concern basis. Despite the challenges faced, we have made significant progress and laid a strong foundation for future success.

OBJECTIVES AND ACTIVITIES

Objectives and Aims

The explicit objectives endorsed by the RNRU support the over-riding aim to 'promote and foster' the game within the Royal Navy, and its local communities, as follows:

- Promoting the physical efficiency of members of the Naval Service by providing facilities and other encouragement for all ranks thereof to participate in the game of rugby football;
- Making grants for charitable purposes that benefit either directly or indirectly members both past and present of the Naval Service;
- Promoting amateur sport for the benefit of the public in particular by encouraging the participation of young people in the game of rugby football.

ROYAL NAVAL RUGBY UNION

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OBJECTIVES AND ACTIVITIES (continued)

Achievements and Performance Against Objectives

A summary of the RNRU's achievements against our objectives and future plans as outlined in last year's Report and Accounts can be found in the table below.

We said that we would do	We achieved
Maintain strong governance: ensure the governance of the charity remains robust while renewing the 5-year strategy in alignment with the RFU's overarching strategy for game development.	• Governance and Compliance: The RNRU maintained strong governance practices, with audits confirming compliance with RFU regulations, • Financial Management: The organization managed its finances prudently, with a focus on maintaining reserves and ensuring funds for future rugby activities. • Volunteer Engagement: Continued efforts to recognize and support volunteers, essential for the organization's operations.
Develop Structures and Facilities: Invest in grassroots and community rugby by developing our structures and facilities to support the growth of our representative teams	• Infrastructure Improvements: New LED floodlights and a new hot water and central heating boiler were installed at the Rectory Ground. • Financial Stability: Despite lower-than-expected revenues from the Army Navy match, the organization maintained a healthy cash balance and continued to invest in facilities and grassroots rugby.
Strengthen Championship Position: Achieve back-to-back success in the annual Senior Men's fixture against the Army at Twickenham to consolidate our position in the Inter Service Championship.	• Senior Men's Team: The team had a strong season, with a notable win against the RAF but a narrow loss to the Army in the final minutes. • U23 Team: Achieved a significant victory against the Army but lost to the RAF, impacting their championship position. • Mariners (Over 35s): Successfully won the Inter-Service Championship for the first time in nine years. • Sharks 7s: Demonstrated strong performance in various tournaments, including winning the Cup at Cheltenham 7s. • Women's Senior Team: Faced challenges with player availability and injuries but remained determined to improve. Number of RNRU Women players selected for UKAF team continues to increase.
Enhance Women's Player Pathway: Expand and develop the Women's player pathway to further the achievements in the Women's Game.	• Women's Development Squad: Successfully integrated new players and planned fixtures to increase visibility and participation. • Support for Top Tier Players: Efforts to support players in Premiership Women's Rugby with bursaries and contracts.

ROYAL NAVAL RUGBY UNION

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Promote Rugby Participation and Enjoyment: Enhance the participation and enjoyment of rugby at all levels within the Naval Service.	• Grassroots Rugby: Participation increased significantly, with 377 participants in various sessions and festivals, up by 163 from the previous year. • Community Competitions: Despite some cancellations, new competitions like the Tri-Service 7s were introduced, and existing ones like the Beach Rugby saw increased participation. • Women's Development Squad: Continued growth with new players joining and a full set of fixtures planned.
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Purpose of the RNRU

The Royal Navy Rugby Union has a long and distinguished history dating back to 1906. On its formation rugby was fairly embryonic, with ratings and other ranks not eligible to play. However, the Officers saw the game's value to Naval Service ethos and after the RN were able to select from all their personnel in 1920 there was a burgeoning of service rugby clubs, including Devonport Services and United Services Portsmouth, formed to provide playing opportunities in RFU league structures. Whilst in the early years these clubs were restricted to the use of service personnel approximately 30 years ago membership was opened to the local civilian community, who now form a significant element of the club, providing a valuable opportunity for outreach to the local community through sport.

The adult section of both clubs supports 3 senior sides and one Colts team plus a vibrant youth section from U7 to U16. In addition, Devonport Services maintain a Ladies Youth team. RN ships and units are also active and engage in matches around the globe whilst the Union supports five representative teams (Senior Men, Senior Women, U23, Veterans and Sevens) to provide the pinnacle of Navy sport. In the modern day the Union remains relevant, upholds the values of the Royal Navy in building partnerships with other navies around the world in support of RFU initiatives.

As both a registered charity and National Constituent Body of the Rugby Football Union, we are committed to promoting participation and enjoyment of rugby at all levels within the Naval Service. We are consolidating our position, having professionalised much of what we do, with success in the long running Inter Service Championship particularly at the annual fixture against the Army at Twickenham, which now incorporates both Men's and Women's Senior Teams, remaining a central pillar of our strategy. At the same time, we are developing our structures and facilities and investing in grass roots and community rugby, as this will provide the foundation upon which we can grow our representative teams. The provision of a Women's Development side is providing increased opportunities for emerging players who otherwise would not be sufficiently proficient to break into the hitherto single female representative side. Elsewhere, the provision of coaching and refereeing courses is resulting in greater exposure to sport for all age groups.

ROYAL NAVAL RUGBY UNION
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FOR THE YEAR ENDED 30 SEPTEMBER 2024

Public Benefit

The charity exists to support the military efficiency of the Naval Service as a key component of the nation's Armed Forces and thereby to the defence of the nation. The Trustees have complied with the duty in Section 17 of the Charities Act 2011 and given due regard to the Charity Commission guidance on public benefit. In addition, the RNRU provides public benefit by enhancing and promoting military efficiency, strengthening the moral component of the Royal Navy's and Royal Marines' esprit de corps, which in turn brings tangible benefit to the public:

- the maintenance of maritime security with regard to the UK home bases and their people;
- the Naval Service's global commitment to the furtherance of world peace and stability;
- the protection of lawful maritime trade and the prevention of unlawful acts upon the high seas;
- the contribution to enhanced morale and retention of Naval Service personnel.

FINANCIAL REVIEW

Financial Position

The charitable activities are overseen by the Royal Navy Rugby Union (RNRU). Navy Rugby Ltd (NRL), a wholly-owned subsidiary of the RNRU, manages the trading activities. These accounts cover the 12-month period ending on 30 September 2024. This is the third full year of operations and rugby since the pandemic, and the accounts reflect the charity's primary objective of facilitating rugby while rebuilding a reserve for any future destabilizing events.

Statement of Financial Activities (SOFA)

The Consolidated SOFA for the 12-month period ended on 30 September 2024, with the main fundraising activity remaining the Army v Navy matches at Twickenham. The income for 2024 was £1,188k, a decrease of £197k from the £1,385k generated in 2023. Expenditure also slightly decreased by £53k to £1,048k compared to £1,101k in 2023. Both changes were predominantly linked to the Army vs. Navy match. Overall, annual income exceeded expenditure by £141k (£284k in 2023), marking the third consecutive year of income growth for the RNRU rather than consuming reserves.

The financial activities of the charity, as detailed in Note 2 to the Consolidated Financial Statements, show significantly lower income of £499k for 2024 compared with £642k for 2023. Income is primarily derived from distributions from NRL trading activities, which saw a reduction in profit to £360k from £462k the previous year. Expenditure stood at £358k, consistent with the previous year (£357k), with 94% of that expenditure attributable to charitable activities (Royal Navy Rugby and Community Rugby), as in prior years. Overall, net income was £141k, half of the previous year's £284k, due to a fall in income of £143k.

Balance Sheet

The consolidated group's net assets increased by £141k, rising from £832k on 30 September 2023 to £973k at 30 September 2024. This change is reflected in the net current assets, with cash balances increasing by £277k due to income received in advance, which is included in current liabilities. Additionally, funds held as custodian for Navy Sports Development (£39k) and Army v Navy Match Committee (£151k) contribute to this increase (as per Note 19).

The movement on the charity's standalone balance sheet reflects that of the group mentioned above. The high level of current asset debtors is due to the distribution not being transferred by this date. It is less than at 30 September 2023 due to lower distribution from Navy Rugby Ltd. Bank balance has increased due to the surplus for year and effect of the reduction in debtors. Creditors are comparable year on year.

As of 30 September 2024, net assets of £973k comprise unrestricted funds of £585k (compared to £631k on 30 September 2023) and designated funds of £387k (compared to £201k on 30 September 2023) (see note 21 for details).

ROYAL NAVAL RUGBY UNION
REPORT OF THE TRUSTEES
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FINANCIAL REVIEW (continued)

Review of the Year

This was the third full rugby season since the pandemic, including the show-case event, the Army Navy Matches at Twickenham. It is now established (3rd year) that the Women play immediately after the Men on the Twickenham pitch. The event at Twickenham remains the most significant occasion and the primary source of income for the Charity. Despite this, the pandemic's effects are still evident, with ticket sales falling to approximately 42,000 (paying), resulting in only two of the three stadium tiers being used compared to a sell-out crowd pre-pandemic.

Only one of the five personnel costs (24%) continued to be covered by the Naval Service Sports Charity (NSSC), with another paid for by the Royal Navy. All sponsors returned to support the Charity, and new sponsors contributed, resulting in an income increase to £178k from £156k. Patron income remained constant at £18.7k, though it is relatively small compared to other sources. The RFU Constituent Body grant and Regional Development Officer funding continue to provide guaranteed income. Overall, donations, legacies, and other trading income (excluding Inter Service match income and international ticket sales) were slightly lower than in 2023.

Community Rugby and Representative Rugby expenditure was slightly lower this year by 4%, although like-for-like rugby expenditure was higher, aligning with budget expectations. The representative RNRU rugby teams played the French Marine Nationale matches in France this year. Community Rugby expenditure increased again by 24% to £38k, partly due to having a new Regional Development Officer for the entire year.

Overall, cash reserves have been refreshed for the third year, specifically due to a partially successful AvN Match Day. The RNRU has sufficient cash funds to support the 2024/25 rugby season without requiring additional grants or loans. The outstanding Sports Lottery loan was partially repaid (£5k) and is budgeted for full repayment over the next seven years.

Going concern

The budget for 2024/25 was approved in September 2024 at the Trustees' Board Meeting. The RNRU budget was later adjusted once the NRL distribution became clearer, and additional pay inflation was factored in. It was revised as follows:

Income:	£446k (£538k in FY 23/24)
Expenditure:	£441k (£519k)
Surplus:	£5k

The RNRU will run a surplus budget without relying on reserves, grants, or loans. Additionally, the budget includes a loan repayment of £5k (leaving a balance of £35k) but does not designate any further funds for CNRC or reserves (although £50k will be moved from current cash to reserves in the first quarter). This means that the total cash resources of the charity at 30 Sep 25 are forecast to be approximately £105k in cash, a designated CNRC & Tour fund of £77k, and a designated reserve of £360k.

The Trustee Board anticipates that the Army Navy match will be played again this year at Twickenham in May 2025. An inter-services manager is now employed to plan this event, along with a marketing team. Based on the experience of the last two years, the initial ticket plan is to sell 50,000 tickets in 2-tiers of the stadium (with a capacity of 60,000 rather than the whole stadium of 78,000). At this stage, this is considered a realistic forecast of attendance, and using just 2-tiers of the stadium helps control costs; the long-term goal is to see the match return to full stadium capacity. If successful in 2025, an estimated £400k will be received as a distribution that will allow rugby to continue fully next year and provide surplus funds for designated reserves and future tours.

Based on cash flow forecasts over the next two years, both entities are expected to be able to meet their current ongoing financial commitments until at least September 2026.

The Trustee Board, based on the above information, has concluded that it remains appropriate to prepare these financial statements on the going concern basis.

ROYAL NAVAL RUGBY UNION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 SEPTEMBER 2024

Governance and Administration

The Trustee Board, guided by the Investment Finance and Audit Committee (IFAC), approves the annual budget set by the Executive Committee. The accounting services for the RNRU and NRL (excluding salary and pensions) are managed in-house at HMS TEMERAIRE using our finance officer and Xero accountancy software.

Risk

Financial risks are assessed by the Executive Committee, the IFAC, and the Trustee Board. A primary risk is the successful hosting of the Army Navy match, as it is the main source of income. The cancellation of this match in 2020 and 2021 had a substantial impact on the RNRU's operations. To mitigate this, activities were minimized, allowing the Charity to continue operating by drawing on reserves. During this period, the Charity relied heavily on its reserves and received significant support from sponsors, the RN RM Sports Lottery for salaries and tours, and the NSSC, which provided both a grant and a loan (now being repaid).

Since 2022, the Army v Navy match has been successfully held at Twickenham, although attendance has not reached pre-pandemic levels. Efforts are underway to address this issue. The Trustee Board, IFAC, and Executive Committee will closely monitor this risk and adapt operating plans as necessary.

Investments

The RNRU currently has a single investment of £100k in the trading subsidiary NRL. A long-term investment policy is reviewed periodically and may be re-established in the future if sufficient excess funds are generated. At present, the focus is on building a reserve, which currently stands at £310k.

Due to the financial and operational impacts experienced by NRL in recent years, the Trustee Board has annually evaluated whether the charity's £100k investment in NRL should be impaired as of 30 September 2024. The trustees have reviewed NRL's forecasts and anticipate that the Army Navy match will take place at Twickenham in 2025, with ticket sales expected to cover costs and generate an operating profit for the financial year 25-26.

Investment Restrictions

The Trustee Board does not consider ethical investment restrictions necessary or conflicting with RNRU's objectives. They believe this aligns with the updated guidance to CC14 provided by the Charity Commission.

Reserves Policy

The Trustee Board maintains a reserves policy to allocate adequate free reserves for the needs of current beneficiaries, specifically the RNRU charity budget, while ensuring sustainability for future generations. These designated funds are "cash reserves" specifically earmarked to cover anticipated tour costs in future years and to fund a complete rugby season should the AvN match not occur. Free reserves of £500k are necessary to manage cash flows throughout the year, as income is primarily derived from a single source – the distribution from NRL in arrears. This approach provides sufficient assurance that the charity can achieve its objectives and mitigate any unexpected fluctuations in charitable expenditure or income shortfalls.

The Trustee Board initially agreed upon the current reserves policy in April 2018, based on free reserves that would cover the costs of a basic rugby season. The policy was revised in 2019 to establish a minimum free reserves level of £300k and a maximum of £500k. The policy is reviewed at least annually, with the most recent review in September 2024 setting an objective of holding a designated reserve of £500k in a separate savings account. This account has been established and currently holds £310k (£275k plus a £35k loan). An additional £50k will be added by December 2024 in the next financial year.

ROYAL NAVAL RUGBY UNION

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The charity's free reserves are calculated by taking total unrestricted funds and deducting designated reserves, designated funds, long-term investments, and operational tangible fixed assets. The calculation of free reserves as of 30 September 2024 is shown in the table below:

	30 Sep 21	30 Sep 22	30 Sep 23	30 Sep 24
	£'000	£'000	£'000	£'000
Total unrestricted funds	298	548	832	973
Less: Designated fund for CNRC & tours	0	(20)	(50)	(77)
Less: Designated reserves	0	(60)	(111)	(275)
Less: Loan			(40)	(35)
Less: Long term investments (NRL)	(100)	(100)	(100)	(100)
Less: Operational tangible fixed assets	(5)	(3)	(2)	(1)
Free Reserves	193	365	529	485

With adequate income once again flowing into the RNRU, the Trustee Board will continue to rebuild designated reserves while ensuring that the charity meets its charitable objectives. The Trustee Board acknowledges that one year of designated reserves may be insufficient and is committed to prudently increasing the reserve levels in the future to mitigate identified risks.

PLANS FOR THE FUTURE

Continue to promote the participation and enjoyment of rugby at all levels within the Naval Service. by expanding grassroots rugby programmes and revising and enhancing community competition formats to make them more accessible and engaging ensuring they fit within the operational constraints of the Naval Service

Strengthen competitive performance by implementing targeted training programmes, coaching clinics and support structures to enhance the performance of our senior teams with a focus on regaining the Inter-Service Championship title for the men and for the women to become more competitive to achieve a first IS Championship in the next 5-years.

Confirm financial stability and target growth by continuing to invest heavily in the marketing and promotion of the Army v Navy fixture and enhancing the fan experience, as well as the expansion of the overall Inter-Service Championship, to include holding the Navy v RAF fixture at a Premiership Rugby ground. Additionally, we will carry on diversifying our revenue streams and actively seek new sponsorship opportunities as well as strengthening our relationships with our existing sponsors to secure more financial support.

Continue to develop our structures and facilities by prioritizing the refurbishment and maintenance of key facilities, including clubhouses and training grounds and by developing a comprehensive infrastructure plan outlining necessary upgrades and improvements, along with a timeline and funding strategy.

Continue to enhance women's rugby by expanding player pathway programmes and providing additional resources in terms of coaching and financial support.

The governance element of the charity continues to be a significant focus and the Union is now in the process of carrying out a governance review to ensure we remain compliant with all relevant laws and regulations. We are also in the process of renewing our 5-year strategy, aligned with the RFU's overarching strategy for game development, to ensure the charity remains fit for purpose.

By focusing on these key plans, we aim to build on our successes, address our challenges, and ensure the continued growth and development of rugby within the Naval Service.

ROYAL NAVAL RUGBY UNION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 SEPTEMBER 2024

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational Structure

The RNRU is a regulatory body, which on behalf of the President, directs, controls, administers and promotes the sport of Rugby Football Union within the Royal Navy. The objectives of the RNRU are reviewed by the Trustees and specific targets and objectives, which are compatible with those laid down by the Rugby Football Union (RFU) as the governing body for the sport, are set. The aim of the RNRU is to promote and foster the game of Rugby Union in the Royal Navy and its local communities in accordance with the Laws of the Game promulgated by World Rugby and the rules, regulations and bye laws issued by the RFU. The governing body of the RNRU is the Board of Trustees, which comprises up to 8 members and meets twice a year to review charitable objectives, strategy, risk register and performance. Trustees are elected or appointed for a three-year term, and may, subject to Board approval, serve for further three-year terms. New appointees' induction training is personalised to meet the requirements of the appointee. The President and Secretary attend all Board of Trustees meetings.

The Board is supported by an Investment, Finance and Audit Committee (IFAC) sub-committee, with specific terms of reference and functions delegated by the Board and with a Trustee as Chair, appointed by the Board. An independent member (qualified accountant) attends all meetings together with the Executive Committee Vice Chair.

The Board decide on the strategy of the Union, with implementation of strategy and day-to-day operational management of activity in support of its objectives delegated by the Board to the Executive Committee. The Executive separately, and independently, act as the delivery arm of NRL.

The Executive Committee consist of the following appointments:

Chair	Company Secretary
Vice Chair	Treasurer
RFU Council Member	Commercial Director
Director of Rugby	Director of Communications
Director of Community Rugby	Sports Development Officer (non-voting)
Volunteers Manager	

The majority of RNRU officials are serving Royal Navy/Royal Marines personnel, who undertake the roles on a voluntary basis on top of their high-pressure military appointments. The exception is the RNRU Secretariat and Community Rugby team which are operated by 5 permanent paid members of staff; the RNRU Sports Development Officer is a full-time MOD Civil Servant and the Company Secretary, Business Manager, Finance Officer and Rugby Development Officer are funded by the charity. Due to the financial impact of Covid19, the salary for the Finance Officer and Rugby Development Officer were continued to be underwritten by the NSSC for this financial year. All vacancies within the RNRU are advertised on the RNRU website inviting volunteers, both serving and civilians, to be considered for selection; all Executive Committee appointments are re-appointed at the AGM.

ROYAL NAVAL RUGBY UNION
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Management and Administration

The day-to-day control and administration of the RNRU is delegated to the Chair of the Executive Committee. The Executive Committee are tasked with achieving the objectives set by the trustees in their strategic plans.

Volunteers and Related Parties

The Trustees all gave their services voluntarily and received no remuneration for their activities, other than travel and incidental expenses. The serving members of the Board undertake their RNRU duties as volunteers in addition to their normal line duties.

Navy Rugby Limited

Navy Rugby Limited (NRL) operates as a separate but wholly owned subsidiary of the Royal Navy Rugby Union (RNRU). It is a VAT registered company whose objective is to generate income for the RNRU through trading activities including, but not limited to, receipts from ticket sales to Navy Rugby games, the sale of merchandise associated with Navy Rugby and the support of RNRU sponsors. NRL has three directors: the shareholding director (currently gapped) (a member of the Trustee Board of the RNRU), a managing director (the member of the RNRU Executive Committee responsible for Marketing) and an independent Chair. The RNRU Company Secretary and Treasurer also perform the appropriate professional duties for NRL, which has a separate bank account and operates as a separate entity in legal and financial terms from the RNRU. Established with a £100,000 share issue from which all trading activity is resourced, all its operating profits are donated to the RNRU on completion of its annual audit. The NRL Board of Directors meet at least twice a year and oversight is maintained on the RNRU Board of Trustees by inviting the Chair to report its activities at Trustee Board meetings. In addition, the managing director of NRL reports to the RNRU Trustee Board's Investment, Finance and Audit sub-committee.

Governing Document

The RNRU is controlled by its governing document, its Memorandum and Articles of Association dated 3 September 2015, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company Number

09760575 (England and Wales)

Registered Charity Number

1165153

Registered Office

HMS Temeraire
Burnaby Road
Portsmouth
Hampshire
PO1 2HB

Patron

The Royal Navy Rugby Union is honoured to have had Her Majesty Queen Elizabeth II as our Patron.

President

Vice Admiral Andrew Burns CB, OBE

Trustees

The Trustees in this period were:

Rear Admiral M J Parr CB (Chair)

Mr A Bujalski

Rear Admiral S M Moorhouse CBE

Commander K Marlor Royal Navy

Captain S E Oakley Royal Navy

Mr W Reid

Mrs E Sinden From 23 April 2024

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REPORT OF THE TRUSTEES
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REFERENCE AND ADMINISTRATIVE DETAILS (continued)

Auditors

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ACKNOWLEDGEMENTS

The Board wish to place on record their gratitude to all those who have contributed to the on-going success of the RNRU. These are too numerous to mention in full and the list that follows is just a representative sample of our growing band of supporters.

Babcock International Group PLC	ESS (part of the Compass Group UK)
Rolls Royce	Thales
SA Group	Rohde and Schwarz
Qinetiq	SAAB
MBDA	Peter Cooper Motor Group
BMT	Activision
VX3	Accenture
ThinkLogical	Palantir

ROYAL NAVAL RUGBY UNION
REPORT OF THE TRUSTEES
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STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Royal Navy Rugby Union for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware;
and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Gibson Whitter Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on 3 March 2025 and signed on its behalf by:

Rear Admiral M J Parr CB - Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF ROYAL NAVY RUGBY UNION

Opinion

We have audited the financial statements of Royal Navy Rugby Union (the 'parent charitable company') and its subsidiary (the 'group') for the year ended 30 September 2024 which comprise the Consolidated Statement of Financial Activities, the consolidated Balance Sheet, the consolidated Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 30 September 2024 and the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF ROYAL NAVY RUGBY UNION

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF ROYAL NAVY RUGBY UNION

- We obtained an understanding of the legal and regulatory framework in which the company operates. The key laws considered included the Companies Act 2006. We have corroborated our enquiries through review of Board minutes.
- We have evaluated management incentives and opportunities for fraudulent manipulation of the financial statements including management override of controls and the application of revenue recognition at cut-off and considered that the principal risk was related to the posting of inappropriate journal entries to improve the result before the year end. We have addressed this by assessing journal entries as part of our planning audit approach.
- We have enquired of management and those charge with governance in respect of known or suspected instances of non-compliance with laws and regulations.
- We have also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Gavin Whitter (Senior Statutory Auditor)
for and on behalf of Gibson Whitter Limited
Statutory Auditors
Larch House
Parklands Business Park
Denmead
Hampshire
PO7 6XP

Date: 31 March 2025

ROYAL NAVY RUGBY UNION

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 30 SEPTEMBER 2024

		Year ended 30.9.24 Unrestricted funds £	Year ended 30.9.23 Total funds £
	Notes		
INCOME AND ENDOWMENTS FROM			
Donations and legacies	3	57,790	124,564
Charitable activities	6		
Royal Navy Rugby		22,550	8,796
Community Rugby		7,685	11,592
Other trading activities	4	1,090,294	1,239,036
Investment income	5	10,074	1,206
Total		1,188,393	1,385,194
 EXPENDITURE ON			
Raising funds	7	711,325	745,096
Charitable activities	8		
Royal Navy Rugby		244,592	261,218
Community Rugby		91,909	94,660
Total		1,047,826	1,100,974
NET INCOME/(EXPENDITURE)		140,567	284,220
 RECONCILIATION OF FUNDS			
Total funds brought forward		832,009	547,789
TOTAL FUNDS CARRIED FORWARD		<u>972,576</u>	<u>832,009</u>

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

ROYAL NAVY RUGBY UNION

**CONSOLIDATED BALANCE SHEET
AT 30 SEPTEMBER 2024**

	Notes	Group 30.9.24 £	Group 30.9.23 £	Charity 30.9.24 £	Charity 30.9.23 £
FIXED ASSETS					
Intangible assets	15	-	3,481	-	-
Tangible assets	16	1,942	2,291	1,387	2,291
Investments	17	-	-	100,000	100,000
		<u>1,942</u>	<u>5,772</u>	<u>101,387</u>	<u>102,291</u>
CURRENT ASSETS					
Debtors	18	85,143	34,694	392,249	490,826
Cash at bank		<u>1,187,706</u>	<u>911,098</u>	<u>592,276</u>	<u>353,170</u>
		<u>1,272,849</u>	<u>945,792</u>	<u>984,525</u>	<u>843,996</u>
CREDITORS					
Amounts falling due within one year	19	(267,215)	(79,555)	(78,337)	(74,279)
		<u>1,005,634</u>	<u>866,237</u>	<u>906,188</u>	<u>769,717</u>
NET CURRENT ASSETS					
		<u>1,007,576</u>	<u>872,009</u>	<u>1,007,575</u>	<u>872,008</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>972,576</u>	<u>832,009</u>	<u>972,575</u>	<u>832,008</u>
CREDITORS					
Amounts falling due after more than one year	20	(35,000)	(40,000)	(35,000)	(40,000)
NET ASSETS		<u>972,576</u>	<u>832,009</u>	<u>972,575</u>	<u>832,008</u>
FUNDS	21				
Unrestricted funds		<u>972,576</u>	<u>832,009</u>	<u>972,575</u>	<u>832,008</u>
TOTAL FUNDS		<u>972,576</u>	<u>832,009</u>	<u>972,575</u>	<u>832,008</u>

ROYAL NAVY RUGBY UNION

**BALANCE SHEET - CONTINUED
AT 30 SEPTEMBER 2024**

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved and authorised for issue by the Board of Trustees and authorised for issue on 3 March 2025 and were signed on its behalf by:

Rear Admiral M J Parr CB- Trustee

ROYAL NAVY RUGBY UNION

CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 SEPTEMBER 2024

	Notes	Year ended 30.9.24 £	Year ended 30.9.23 £
Cash flows from operating activities:			
Cash generated from operations	1	119,851	297,652
Net cash provided by (used in) operating activities		119,851	297,652
Cash flows from investing activities:			
Purchase of intangible fixed assets		-	-
Purchase of tangible fixed assets		(834)	-
Interest received		10,074	1,206
Net cash provided by (used in) investing activities		9,240	1,206
Cash flows from financing activities:			
Movement in cash held as custodian		152,517	(9,373)
Interest paid		-	-
Loan repaid in year		(5,000)	(10,000)
		147,517	(19,373)
Net cash provided by (used in) financing activities		-	-
Change in cash and cash equivalents in the reporting period		276,608	279,485
Cash and cash equivalents at the beginning of the reporting period		911,098	631,613
Cash and cash equivalents at the end of the reporting period		1,187,706	911,098

The notes form part of the financial statements

ROYAL NAVY RUGBY UNION

**NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 SEPTEMBER 2024**

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Year ended 30.9.24 £	Year ended 30.9.23 £
Net income/ (expenditure) for the reporting period (as per the statement of financial activities)	140,567	284,220
Adjustments for:		
Depreciation and amortisation charges	4,662	4,539
Interest received	(10,074)	(1,206)
(Increase) in debtors	(50,449)	74,031
Increase in creditors	35,145	(63,932)
Net cash provided by operating activities	<u>119,851</u>	<u>297,652</u>

2. ANALYSIS OF CHANGES IN NET DEBT

	At 1.10.23	Cash flow	Other non-cash changes	At 30.9.24
Net cash				
Cash at bank and in hand	<u>911,098</u>	<u>276,608</u>	<u>-</u>	<u>1,187,706</u>
Debt				
Debts falling due within one year	-	-	-	-
Debts falling due after one year	<u>(40,000)</u>	<u>5,000</u>	<u>-</u>	<u>(35,000)</u>
	<u>(40,000)</u>	<u>5,000</u>	<u>-</u>	<u>(35,000)</u>
Total	<u>871,098</u>	<u>281,608</u>	<u>-</u>	<u>1,152,706</u>

ROYAL NAVY RUGBY UNION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2024

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value.

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the charitable company and its subsidiary.

The financial statements of the subsidiary undertaking included within the consolidated figures are adjusted where appropriate, to conform to Group accounting policies.

Significant judgements and estimates

In preparing these financial statements, the trustee directors have made the following judgements:

- Determine whether financial instruments such as intra-group loans are basic or complex. These decisions depend on an assessment of the terms of the financial instrument.

Income

Voluntary income including donations, gifts and legacies and grants that provide core funding or are of a general nature are recognised where there is entitlement, the receipt is probable and the amount can be measured with sufficient reliability. Such income is only deferred when:

- the donor specifies that the grant or donation must only be used in future accounting periods; or
- the donor has imposed conditions which must be met before the charity has unconditional entitlement.

Income from activities to generate funds, such as sponsorship, merchandise sales, patrons scheme, Army v Navy match, Navy v RAF match and investment income are recognised on a receivable basis.

Income from charitable activities relates to Community Rugby grants and courses. Such income is only deferred when:

- the donor specifies that the grant must only be used in future accounting periods; or
- the donor has imposed conditions which must be met before the charity has unconditional entitlement.

ROYAL NAVY RUGBY UNION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2024

1. ACCOUNTING POLICIES- continued

Volunteers and donated services

The value of services provided by volunteers is not incorporated into these financial statements.

Where goods or services are provided to the charity as a donation that would normally be purchased from suppliers, this contributions is included in the financial statements at an estimate based on the value of the contribution to the charity.

Expenditure

Expenditure is recognised when a liability is incurred. Contractual arrangements are recognised as goods or services are supplied.

- Raising fund costs are those costs incurred in attracting voluntary income.
- Charitable activities include expenditure associated with the Royal Navy's rugby union teams (senior mens, under 23s, women's, veterans and sevens teams) and community rugby activities and include both the direct costs and support costs relating to those activities.
- Support costs and governance costs include central functions and have been allocated to activities on a basis consistent with the use of resources.

Irrecoverable VAT

All resources expended are classified under activity headings that aggregate all costs related to the category. Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Intangible fixed asset

Intangible fixed assets includes websites and databases. Websites have been capitalised where they are capable of directly generating income. Websites and databases are amortised, using the straight line basis, over their estimated useful lives of three and five years respectively.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Player training equipment	- 20% on cost
Motor vehicles	- 25% on reducing balance
Medical Equipment	- 20% on cost
Computer Equipment	- 33% on cost

Individual fixed assets costing £500 or more are capitalised at cost.

Taxation

The charity is exempt from corporation tax on its charitable activities.

ROYAL NAVY RUGBY UNION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 SEPTEMBER 2024

1. ACCOUNTING POLICIES - continued

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity.

Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. FINANCIAL ACTIVITIES OF THE CHARITY

The financial activities shown in the consolidated statement includes those of the Royal Navy Rugby Union and its wholly owed trading subsidiary Navy Rugby Limited.

A summary of the financial activities undertaken by the Royal Navy Rugby Union, is set out below:

	Year ended 30.9.24 £	Year ended 30.9.23 £
Total income	499,071	641,750
Expenditure		
Raising funds	(22,003)	(20,817)
Charitable - Royal Navy Rugby	(244,592)	(248,627)
Charitable - Community Rugby	<u>(91,909)</u>	<u>(88,087)</u>
Net income	140,567	284,219
Total funds brought forward	<u>832,008</u>	<u>547,789</u>
Total funds carried forward	<u><u>972,575</u></u>	<u><u>832,008</u></u>

ROYAL NAVY RUGBY UNION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 SEPTEMBER 2024

3. DONATIONS AND LEGACIES

	Year ended 30.9.24 £	Year ended 30.9.23 £
RFU Constituent Body income	14,086	12,806
RN Sports Lottery - salary contributions	34,704	85,469
Donated goods and services	9,000	26,289
	<u>57,790</u>	<u>124,564</u>

Donated goods and services represent kit given to the charity by the kit supplier. The costs of which is included in team costs.

4. OTHER TRADING ACTIVITIES

	Year ended 30.9.24 £	Year ended 30.9.23 £
Army v Navy match income	845,403	975,940
Navy v RAF match income	7,835	10,751
Kit sales commission	22,000	15,536
Sponsorship	178,000	156,000
International ticket sales	18,386	62,288
Patrons scheme income	<u>18,670</u>	<u>18,521</u>
	<u>1,090,294</u>	<u>1,239,036</u>

5. INVESTMENT INCOME

	Year ended 30.9.24 £	Year ended 30.9.23 £
Bank interest	<u>10,074</u>	<u>1,206</u>

ROYAL NAVY RUGBY UNION

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 30 SEPTEMBER 2024**

6. INCOME FROM CHARITABLE ACTIVITIES

	Year ended 30.9.24	Year ended 30.9.24	Year ended 30.9.24	Year ended 30.9.23
	Royal Navy Rugby	Community Rugby	Total activities	Total activities
	£	£	£	£
Grants	18,402	685	19,087	4,592
RFU - RDO contribution	-	7,000	7,000	7,000
RFU - Targeted delivery	4,148	-	4,148	8,796
	<u>22,550</u>	<u>7,685</u>	<u>30,235</u>	<u>20,388</u>

Grants received, included in the above, are as follows:

	Year ended 30.9.24	Year ended 30.9.23
	£	£
The Nuffield Trust for the Forces of the Crown	3,402	-
RNRMC	10,000	-
RN RM Sports Lottery	5,685	4,592
	<u>19,087</u>	<u>4,592</u>

7. RAISING FUNDS

Other trading activities

	Year ended 30.9.24	Year ended 30.9.23
	£	£
Army v Navy match expenditure	550,885	595,593
Navy v RAF match expenditure	9,053	15,142
Marketing and hospitality	51,855	17,013
Patrons scheme costs	5,160	4,965
International ticket costs	31,719	80,874
Website and other trading costs	45,810	13,467
Support costs (see note 10)	16,843	18,042
	<u>711,325</u>	<u>745,096</u>

ROYAL NAVY RUGBY UNION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 SEPTEMBER 2024

8. CHARITABLE ACTIVITIES COSTS

	Direct costs (see note 9)	Support costs (see note 10)	Totals
	£	£	£
Royal Navy Rugby	143,534	101,058	244,592
Community Rugby	<u>41,379</u>	<u>50,530</u>	<u>91,909</u>
	<u>184,913</u>	<u>151,588</u>	<u>336,501</u>

9. DIRECT COSTS OF CHARITABLE ACTIVITIES

	Year ended 30.9.24 £	Year ended 30.9.23 £
Staff costs (see note 13)	2,740	9,472
Senior Men's team costs	88,255	110,318
Mariners team costs	7,577	5,069
Women's team costs	19,659	6,774
Under 23 team costs	2,906	5,908
Sevens team costs	5,351	5,374
Refereeing costs	2,918	5,705
Marine Nationale	16,868	13,815
Community Rugby expenditure	<u>38,639</u>	<u>31,059</u>
	<u>184,913</u>	<u>193,494</u>

10. SUPPORT COSTS

	Management	Governance costs	Totals
	£	£	£
Other trading activities	16,305	538	16,843
Royal Navy Rugby	97,827	3,231	101,058
Community Rugby	<u>48,914</u>	<u>1,616</u>	<u>50,530</u>
	<u>163,046</u>	<u>5,385</u>	<u>168,431</u>

Activity **Basis of allocation**
Management Staff hours
Governance costs Staff hours
Support costs, included in the above, are as follows:

ROYAL NAVY RUGBY UNION

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS- CONTINUED
FOR THE YEAR ENDED 30 SEPTEMBER 2024**

10. SUPPORT COSTS- CONTINUED

Management

	Other trading activities £	Royal Navy Rugby £	Community Rugby £	Year ended 30.9.24 Total activities £	Year ended 30.9.23 Total activities £
Wages (see note 13)	12,596	75,572	37,786	125,954	123,843
Social security (see note 13)	736	4,417	2,208	7,361	7,138
Pensions (see note 13)	802	4,811	2,406	8,019	8,669
Motor and travel expenses	-	-	-	-	12,881
General insurance	145	868	434	1,447	1,190
Telephone	-	-	-	-	552
Postage, stationery and other costs	167	1,005	503	1,675	3,600
Executive expenses	127	760	380	1,267	1,939
Director of Rugby expenses	477	2,866	1,433	4,776	4,442
Bank charges	274	1,645	823	2,742	2,025
Communications	890	5,341	2,670	8,901	7,083
Depreciation	91	542	271	904	1,057
	<u>16,305</u>	<u>97,827</u>	<u>48,914</u>	<u>163,046</u>	<u>174,419</u>

Governance costs

	Other trading activities £	Royal Navy Rugby £	Community Rugby £	Year ended 30.9.24 Total activities £	Year ended 30.9.23 Total activities £
Auditors remuneration	528	3,168	1,584	5,280	5,840
Other governance costs	10	63	32	105	167
	<u>538</u>	<u>3,231</u>	<u>1,616</u>	<u>5,385</u>	<u>6,007</u>

ROYAL NAVY RUGBY UNION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS- CONTINUED FOR THE YEAR ENDED 30 SEPTEMBER 2024

11. NET INCOME/(EXPENDITURE)

	Year ended 30.9.24	Year ended 30.9.23
Auditors remuneration - RNRU	5,280	5,840
Depreciation - owned assets	1,181	1,057
Amortisation intangible assets	<u>3,481</u>	<u>3,482</u>

12. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 September 2024 nor for the period ended 30 September 2023.

Trustees' expenses

During the year no trustees were reimbursed expenses by the charity for travel, subsistence and training totalling £nil (30.9.23: one trustee £167).

13. STAFF COSTS

	Year ended 30.9.24	Year ended 30.9.23
	£	£
Wages and salaries	128,454	131,925
Social security costs	7,601	7,962
Other pension costs	<u>8,019</u>	<u>9,235</u>
	<u>144,074</u>	<u>149,122</u>

The average monthly number of employees during the year was as follows:

	Year ended 30.9.24	Year ended 30.9.23
Charitable staff	2	2
Support staff	<u>2</u>	<u>2</u>
	<u>4</u>	<u>4</u>

No employees received emoluments in excess of £60,000.

ROYAL NAVY RUGBY UNION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS- CONTINUED FOR THE YEAR ENDED 30 SEPTEMBER 2024

14. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £
INCOME AND ENDOWMENTS FROM	
Donations and legacies	124,564
Charitable activities	
Royal Navy Rugby	8,796
Community Rugby	11,592
Other trading activities	1,239,036
Investment income	1,206
Total	1,385,194
EXPENDITURE ON	
Raising funds	745,096
Charitable activities	
Royal Navy Rugby	261,218
Community Rugby	94,660
Total	1,100,974
NET INCOME/(EXPENDITURE)	284,220
Total funds brought forward	547,789
TOTAL FUNDS CARRIED FORWARD	832,009

15. INTANGIBLE FIXED ASSETS - GROUP AND CHARITY

	Website and database £
COST	
At 1 October 2023	27,080
Additions	-
At 30 September 2024	27,080
AMORTISATION	
At 1 October 2023	23,599
Charge for year	3,481
At 30 September 2024	27,080
NET BOOK VALUE	
At 30 September 2024	-
At 30 September 2023	3,481

ROYAL NAVY RUGBY UNION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS- CONTINUED
FOR THE YEAR ENDED 30 SEPTEMBER 2024

16. TANGIBLE FIXED ASSETS - GROUP

	Computer equipment £	Player training equipment £	Motor vehicles and cycles £	Medical equipment £	Totals £
COST					
At 1 October 2023	-	14,974	14,895	3,584	33,453
Additions	832	-	-	-	832
Disposals	-	-	-	-	-
At 30 September 2024	<u>832</u>	<u>14,974</u>	<u>14,895</u>	<u>3,584</u>	<u>34,285</u>
DEPRECIATION					
At 1 October 2023	-	14,974	13,046	3,142	31,162
Charge for year	277	-	462	442	1,181
Eliminated on disposal	-	-	-	-	-
At 30 September 2024	<u>277</u>	<u>14,974</u>	<u>13,508</u>	<u>3,584</u>	<u>32,343</u>
NET BOOK VALUE					
At 30 September 2024	<u>555</u>	<u>-</u>	<u>1,387</u>	<u>-</u>	<u>1,942</u>
At 30 September 2023	<u>-</u>	<u>-</u>	<u>1,849</u>	<u>442</u>	<u>2,291</u>
TANGIBLE FIXED ASSETS - CHARITY					
		Player training equipment £	Motor vehicles and cycles £	Medical equipment £	Totals £
COST					
At 1 October 2023		14,974	14,895	3,584	33,453
Additions		-	-	-	-
Disposals		-	-	-	-
At 30 September 2024		<u>14,974</u>	<u>14,895</u>	<u>3,584</u>	<u>33,453</u>
DEPRECIATION					
At 1 October 2023		14,974	13,046	3,142	31,162
Charge for year		-	462	442	904
Eliminated on disposal		-	-	-	-
At 30 September 2024		<u>14,974</u>	<u>13,508</u>	<u>3,584</u>	<u>32,066</u>
NET BOOK VALUE					
At 30 September 2024		<u>-</u>	<u>1,387</u>	<u>-</u>	<u>1,387</u>
At 30 September 2023		<u>-</u>	<u>1,849</u>	<u>442</u>	<u>2,291</u>

ROYAL NAVY RUGBY UNION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS- CONTINUED FOR THE YEAR ENDED 30 SEPTEMBER 2024

17. FIXED ASSET INVESTMENTS - CHARITY ONLY

	Share in Group undertakings
	£
MARKET VALUE	
At 1 October 2023 and 30 September 2024	<u>100,000</u>
NET BOOK VALUE	
At 30 September 2024	<u>100,000</u>
At 30 September 2023	<u>-</u>

This represents 100,000 £1 shares in the charity's wholly owned subsidiary, Navy Rugby Limited (Company number: 10259113).

18. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group 30.9.24 £	Group 30.9.23 £	Charity 30.9.24 £	Charity 30.9.23 £
Trade debtors	7,616	7,646	727	7,000
Other debtors	<u>77,527</u>	<u>27,048</u>	<u>391,522</u>	<u>483,826</u>
	<u>85,143</u>	<u>34,694</u>	<u>392,249</u>	<u>490,826</u>

19. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group 30.9.24 £	Group 30.9.23 £	Charity 30.9.24 £	Charity 30.9.23 £
Trade creditors	4,707	-	285	-
PAYE and national insurance	7,792	7,500	7,792	7,500
Other creditors	12,735	11,012	9,075	5,736
Funds held as custodian	189,940	39,957	38,690	39,957
Deferred income (see below)	<u>52,041</u>	<u>21,086</u>	<u>22,495</u>	<u>21,086</u>
	<u>267,215</u>	<u>79,555</u>	<u>78,337</u>	<u>74,279</u>

Funds held as custodian for HMS Temeraire Sports Development Fund of £38,690 and for Army V Navy Matchday Committee of £151,250. These are represented by cash at bank.

ROYAL NAVY RUGBY UNION

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS- CONTINUED
FOR THE YEAR ENDED 30 SEPTEMBER 2024**

19. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR- Continued

Deferred income

Deferred income relates to sale of international tickets and grants relating to a future financial period.

	Group 30.9.24	Group 30.9.23	Charity 30.9.24	Charity 30.9.23
	£	£	£	£
Balance brought forward	21,086	76,619	21,086	12,806
Amount released to incoming resources	(21,086)	(76,619)	(21,086)	(12,806)
Amount deferred in the period	<u>52,041</u>	<u>21,086</u>	<u>22,495</u>	<u>21,086</u>
Balance carried forward	<u>52,041</u>	<u>21,086</u>	<u>22,495</u>	<u>21,086</u>

20. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group 30.9.24	Group 30.9.23	Charity 30.9.24	Charity 30.9.23
	£	£	£	£
Other loans	<u>35,000</u>	<u>40,000</u>	<u>35,000</u>	<u>40,000</u>

Other loans above is in respect of a loan from RN Sports Lottery which will only become repayable when the charity has sufficient cashflow to do so.

21. MOVEMENT IN FUNDS CHARITY ONLY

	At 1.10.23 £	Net movement in funds £	Transfer between funds £	At 30.9.24 £
Unrestricted funds				
General fund	631,008	140,567	(186,280)	585,295
CNRC and Tours fund	50,000	-	27,241	77,241
Reserves build up	151,000	-	159,039	310,039
	<u>832,008</u>	<u>140,567</u>	<u>-</u>	<u>972,575</u>
TOTAL FUNDS	<u>832,008</u>	<u>140,567</u>	<u>-</u>	<u>972,575</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	499,071	(358,504)	140,567
	<u>499,071</u>	<u>(358,504)</u>	<u>140,567</u>
TOTAL FUNDS	<u>499,071</u>	<u>(358,504)</u>	<u>140,567</u>

ROYAL NAVY RUGBY UNION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS- CONTINUED FOR THE YEAR ENDED 30 SEPTEMBER 2024

22. RELATED PARTY DISCLOSURES

There were no related party transactions for the period ended 30 September 2024 (30.09.23: None).

23. ULTIMATE CONTROLLING PARTY

The charity is controlled by its board of trustees acting in concert.

24. SHARE CAPITAL AND LIABILITY OF MEMBERS

The charitable company is a company limited by guarantee and its members have undertaken to contribute to the assets of the company in the event of it being wound up such amounts as may be required not exceeding £1.