

# THE WINTER GARDENS TRUST

England & Wales · Charity number 1164930

## Details

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**Status** Registered

**Legal form** CIO

**Registered** 2015-12-18

**Register** [View on the Charity Commission register](#)

## Contact

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**Address** 81 Central  
77-81 Church Street  
Blackpool  
Lancashire  
FY1 1HU

**Phone** 01253476242

**Email** [info@wintergardenstrust.org.uk](mailto:info@wintergardenstrust.org.uk)

**Website** <http://www.wintergardenstrust.org.uk>

## Activities

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**Objects:** • THE OBJECTS OF THE CHARITY ARE, FOR THE BENEFIT OF THE PUBLIC, WITHOUT DISTINCTION OF SEX, SEXUAL ORIENTATION, RACE OR POLITICAL, RELIGIOUS OR OTHER OPINIONS, TO: • PRESERVE, RESTORE, MAINTAIN, REPAIR AND IMPROVE BLACKPOOL WINTER GARDENS, A GRADE II\* LISTED BUILDING; • TO ADVANCE THE EDUCATION OF THE PUBLIC IN THE PRESERVATION AND HISTORY OF BLACKPOOL WINTER GARDENS; • TO FURTHER OR BENEFIT THE RESIDENTS OF BLACKPOOL AND THE LOCAL AREA, BY ASSOCIATING TOGETHER THE SAID RESIDENTS AND THE LOCAL AUTHORITIES, VOLUNTARY AND OTHER ORGANISATIONS IN A COMMON EFFORT TO ADVANCE EDUCATION (PARTICULARLY BUT NOT LIMITED TO THE FIELDS OF LOCAL HERITAGE AND CULTURE) • AND TO PROVIDE FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION AND LEISURE TIME OCCUPATION, WITH THE OBJECTIVE OF IMPROVING THE CONDITIONS OF LIFE FOR THE RESIDENTS

**Activities:** THE OBJECTS OF THE CHARITY ARE, TO: • PRESERVE AND RESTORE BLACKPOOL WINTER GARDENS, A GRADE II\* LISTED BUILDING; • TO ADVANCE THE EDUCATION OF THE PUBLIC IN THE PRESERVATION AND HISTORY OF BLACKPOOL WINTER GARDENS • AND TO PROVIDE FACILITIES IN THE INTERESTS OF SOCIAL WELFARE FOR RECREATION AND LEISURE TIME OCCUPATION, WITH THE OBJECTIVE OF IMPROVING THE CONDITIONS OF LIFE FOR THE RESIDENTS

## Classification

- **How:** Makes Grants To Organisations, Provides Advocacy/advice/information, Sponsors Or Undertakes Research
- **What:** General Charitable Purposes, Arts/culture/heritage/science, Environment/conservation/heritage
- **Who:** The General Public/mankind

## Geography

- Blackpool

## Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£13,783	£15,461	-	-
2024-03-31	£17,510	£17,770	-	-
2023-03-31	£19,027	£17,699	-	-
2022-03-31	£13,264	£6,439	-	-
2021-03-31	£144	£714	-	-

## Trustees

Name	Role	Appointed
DAVID OWEN LLB	Chair	2015-07-16
BETTY BRADFORD		2016-07-16
ELAINE SMITH MBE		2015-07-16
Garry Sidney Bignell		2025-12-03
Linda Ann Barrie		2025-12-03

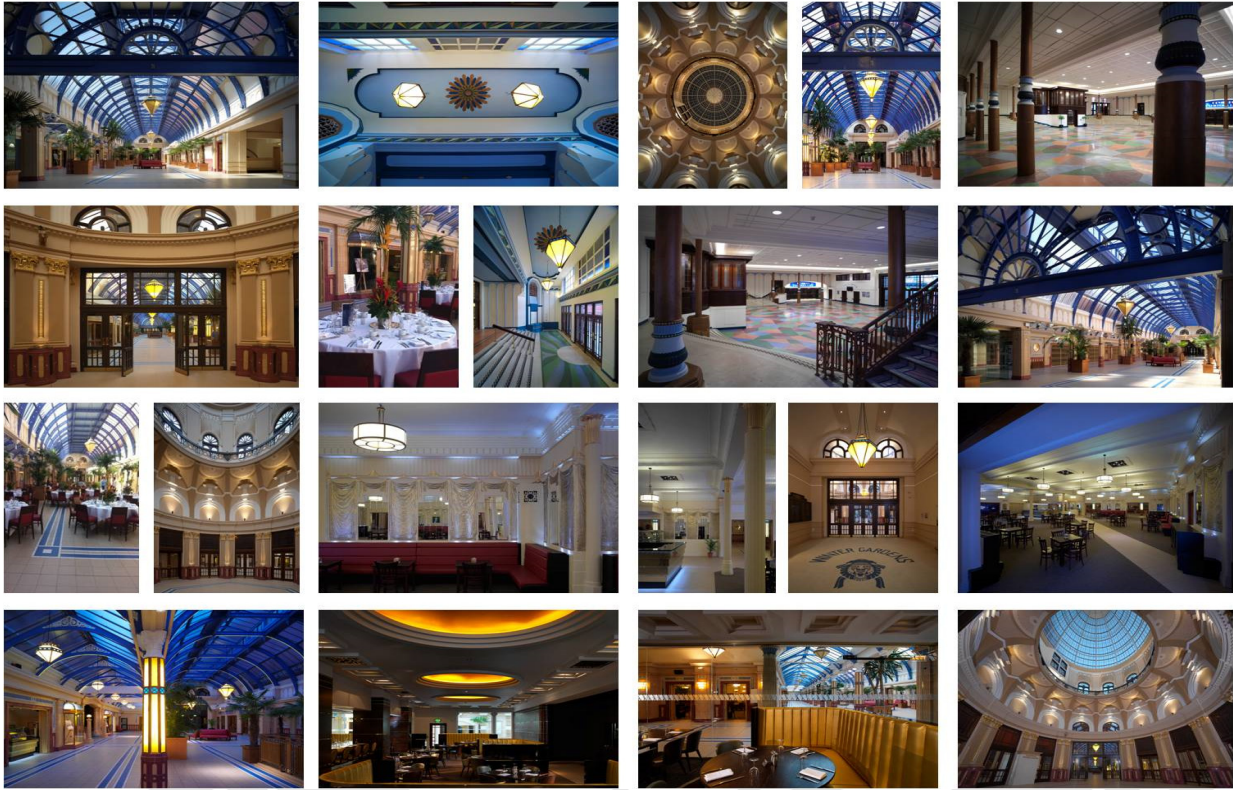
**THE WINTER GARDENS TRUST**

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# Accounts

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# AGM 2025



## Trustees Report for 2024/25



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# Message from the Chair of Trustees



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Dear Member

The Winter Gardens Trust held its first AGM ten years ago in July 2015 and at that meeting, the Board of Trustees committed to issuing an annual report on activity to members. This is our fifth year of meeting in the lead up to the festive season and it gives me enormous pleasure to again extend an invitation to join us on the evening of Wednesday 3<sup>rd</sup> December for a glass of wine and a mince pie.

We've had a relatively quiet year in 2025 despite bringing in over thirteen thousand pounds of funding. We've done this yet again through regular coffee mornings, raffles and events like our Christmas Makers Market and our annual trip out, which this year was to Wakefield, where we were hosted for a fantastic tour by Wakefield Civic Trust.

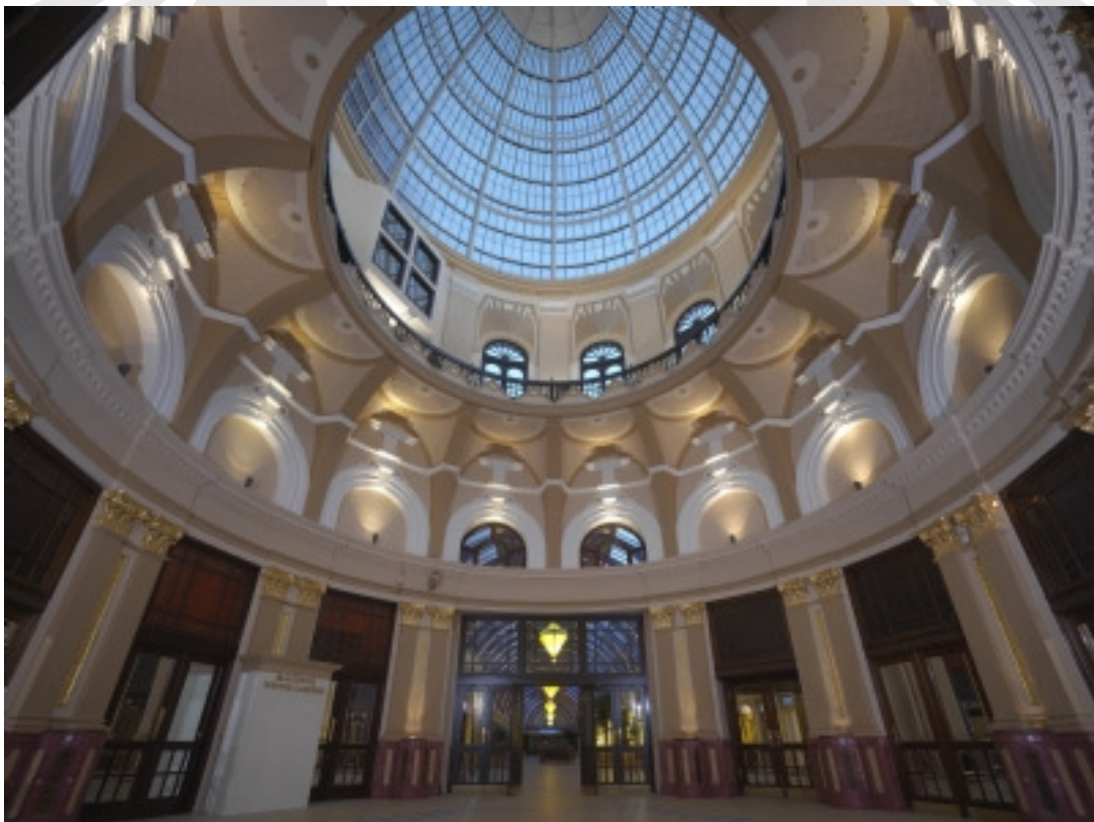
Again this year, our Christmas Fair event in the Horseshoe will already have happened on November 29<sup>th</sup> when we meet for our AGM. I do hope you'll support us on the day to look at this year's selection of locally made and often unique Christmas gifts. I often reflect on how lucky we are to have such a vibrant arts and creative scene in Blackpool and I'm always pleased that the Winter Gardens Trust can play a part in showcasing that local talent. Our own volunteer team will be there selling our Christmas cards and other merchandise, and whilst I know I say this every year, if you know someone who'd appreciate a membership for Christmas, you know where to go!

Speaking of our volunteers, I would just like to make you all aware – in case you'd missed all the fanfare back in September – that our remarkable Elaine Smith had a landmark birthday recently. I'm too much of a gentleman to say what that landmark was, but suffice to say, Elaine is a living example of how we can all go on to play an enormous part in our communities no matter what our age. Elaine has been an important player in Blackpool's civic and heritage life for almost as long as I can remember and the number of hats she's worn would put any regular Ascot lady to shame! Anyway, hats off to Elaine and our wonderful core of volunteers who strive tirelessly to raise funds and keep you all entertained.

I would like to close by yet again thanking you all for all your support over the last year, whether it is simply by subscribing and being a friend or by being one of our keen volunteers, helping out at events and with fundraising. I would also like to thank the staff at the Winter Gardens, particularly the remarkable team of managers who work so hard to support us and for whom it seems that nothing is too much trouble.

I look forward to seeing you all on the **3rd December** at 6pm for our AGM in the Baronial Hall at the Winter Gardens.

David Owen  
Chair of the Board of Trustees  
The Winter Gardens Trust



# Our Funds



**Our funds and what we do with them is important, and whilst it's not all about the money, we still need to bring money in to deliver and support activities within the Winter Gardens.**

Our income and expenditure report for the financial year 2024/2025 is given below and our Secretary will run through this and answer any questions at the AGM. In the interests of transparency, we'll also have a full transaction list available on the evening for anyone who would like to see the accounts in item by item detail!

## Winter Gardens Trust Income/Expenditure 2024/25

	In	Out
Carried Forward from 2023/24	<b>£ 18,513.00</b>	
Admin/Website	£ -	-£ 288.00
Stationery	£ -	-£ 13.98
Stamps	£ -	-£ 169.00
Events	£ 10,643.68	-£ 8,004.61
Merchandise	£ 350.08	
Sponsorship/Grants		-£ 7,000.00
Membership	£ 1,879.96	
Trustee Expenses	£ -	£ -
Acquisitions	£ -	£ -
Equipment	£ -	£ -
Donations	£ 910.00	
Debtors		

### Year Totals

<b>£ 32,296.72</b>	<b>-£15,475.59</b>
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### Available Balance

<b>£ 16,821.13</b>
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At the close of the financial year in March 2025, the Trust has available funding of £16,821.13. This is slightly down from last year, but yet again it should be remembered that some costs for activities in the current financial year (2025/26) appear in the previous year without the related income.

# Our Membership



**Our membership is the most important part of who we are. Without their support our work would be much more difficult and whilst your subscription money is important, the involvement of our members is even more critical.**

Membership numbers continue to remain strong with our current membership standing at about 260 with a large number of renewals due at the AGM. Membership subs remain a core source of funding, with an income of £1879.96 in the 2024/25 year. This is down from last year, but this has been because of the shift to a single point in the year for renewals. We fully expect this to right itself from December onwards as we enter the new membership year.

Yet again, the Trustees are not recommending any increase to membership fees in the current year. However, as they did last year, the Trustees would also like to ask members to help us grow. Do you know someone who was a member but isn't anymore? Do you know others who might be interested and who you could encourage to join?

What about a year's subscription as a Christmas present? We'd be only too happy to provide cards in a lovely Christmas card with envelope for you to give friends and family.



# Our Events



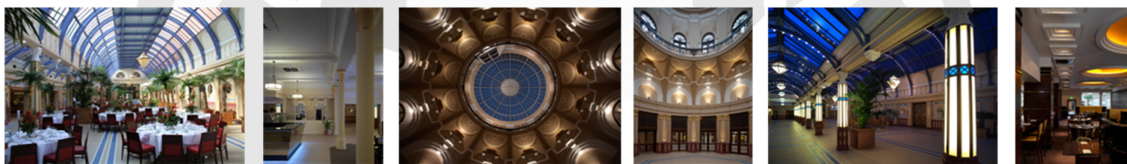
**Our events are important to us because they offer a way to raise money as well as an opportunity to get together as a group to celebrate what's special about the Winter Gardens.**

We have had another excellent year for income from events with the overall total after costs showing an income of **£2639.07**.

Our trip to Wakefield this summer allowed members of the Winter Gardens Trust to visit the Frank Matcham Theatre Royal as well as meet members of the Wakefield Civic Society for a tour around the city centre covering all the key heritage assets and highlighting recent improvements to the city. For our next tour, it has been suggested that we might revisit Morecambe in 2026 to look at the amazing progress they've made as a result of significant funding from Historic England and other partners. It would be good to keep up with our sister venue and support the incredible work of volunteers there.

Our coffee mornings remain the backbone of our events calendar and as these continue to grow and we're always looking for new speakers, so if you know of one, do get in touch! Again, we'd just like to say that we're immensely grateful to all of those who gave up their time to speak to us and who have made the coffee mornings such a success.

# Our Sponsorships & Acquisitions



**The way we support others in bringing the past to life is also important to us and we're always looking to fund and work with partners to achieve this.**

**Sponsorship/Grants** We made only two grants in the 2024/25 financial year and these were; the payment of the latest instalment of £5000 for the Empress Ballroom Chandeliers and the agreed £2000 to support the Blackpool Music Fund that we announced at the 2024 AGM.

**Acquisitions** We have had no acquisitions in the financial year 2024/25

# Our Programme 2024/25



**Our programme of events is changing all the time and our events below don't include the many shows and non – trust events held at the Winter Gardens every year.**

All our usual events will be back in 2026, St George's Day afternoon tea and our usual extensive programme of coffee mornings alongside future open days and hopefully a signature event for 2026.

As one of our Board members Garry Bignell has agreed to work with our webmaster to update content and stories, we're hoping 2026 will be the year our website comes alive, so as we move into next year, please feel free to check in at: <http://www.wintergardensblackpool.co.uk>

## Our Constitution & Board



**Our constitution was written and ratified when the Trust became a Charity in 2015, but like all such documents, it requires occasional amendments to keep up with the times!**

**Constitution** – There are no proposed changes to the constitution for consideration at this AGM.

**Board** – All current elected Trustees have indicated their willingness to re-stand as trustees so unless other nominations are received they are all willing to continue to serve until the next AGM.

After the last AGM the Board co-opted Mrs Linda Barrie to the Board. Many of you will know Linda as a regular volunteer at our events and she's proving a very useful addition. On this basis, the chair will be proposing Linda be elected to the Board formally at the AGM.

This will bring the Trust Board back up to its traditional 8 members but we are always willing to consider new members with special skills that can help us achieve our objectives, so if you do think you can bring that something extra, let us know as soon as possible.



81 CENTRAL, 77-81 CHURCH STREET, BLACKPOOL, FY1 1HU [www.wintergardentrust.org.uk](http://www.wintergardentrust.org.uk) Registered Charity Number 1164930

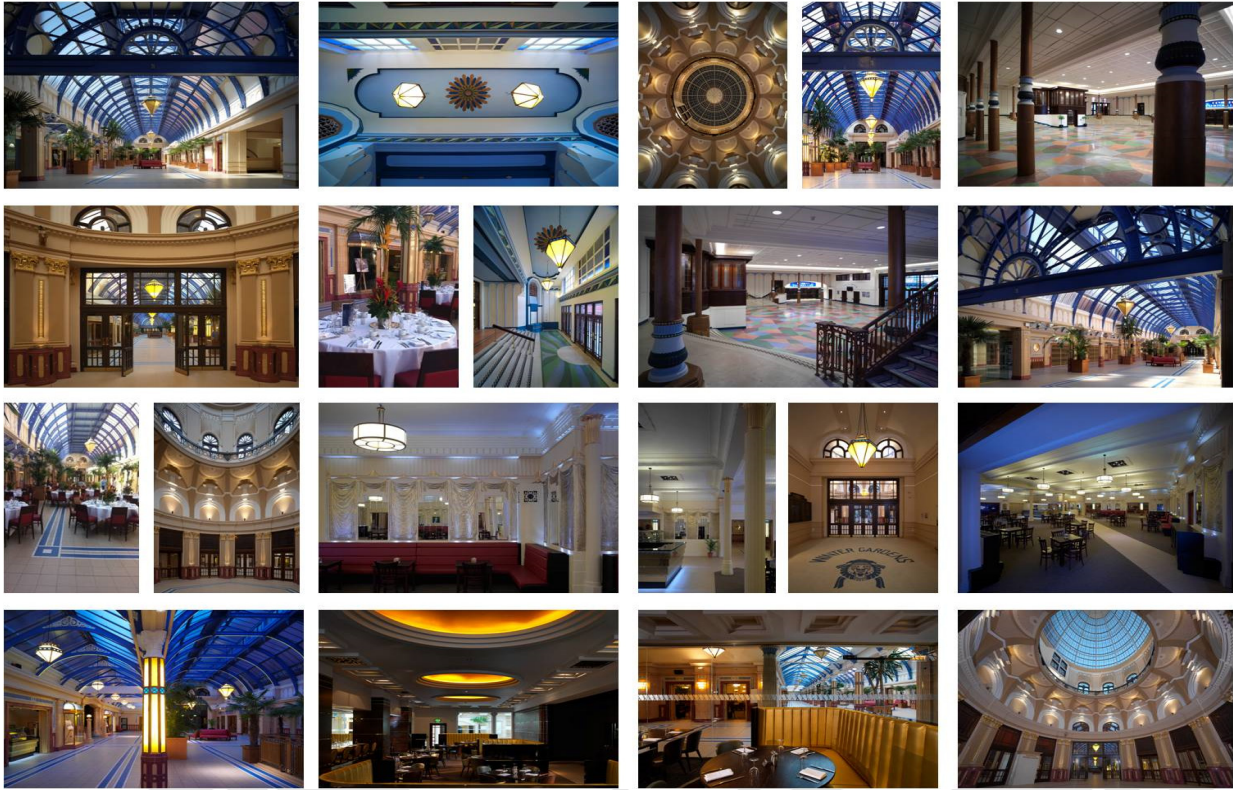
**THE WINTER GARDENS TRUST**

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# AGM 2024



## Trustees Report for 2024



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# Message from the Chair of Trustees



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Dear Member

The Winter Gardens Trust held its first AGM eight years ago in July 2015 and at that meeting, the Board of Trustees committed to issuing an annual report on activity to members. This is our fourth year of meeting in the lead up to the festive season and it gives me enormous pleasure to again extend an invitation to join us on the evening of Wednesday 4<sup>th</sup> December for a glass of wine and a mince pie.

One piece of good news for 2024 is that we have now met our commitment for funding the restoration of the Empress Ballroom Chandeliers which are now all complete and as you will have seen over the year, look stunning. As usual, we extend our thanks to the Winter Gardens team handling this work, which has been such a success.

In addition, in September, the Trustees voted to support the Blackpool Music Service with a small grant of £2000 per year for three years to make their Winter Gardens fundraising event more sustainable. Having recently lost other funding, we felt that this was a cause that our membership would support, particularly given the connection of the organisation to the Winter Gardens. Our thanks to Michael Williams for bringing this to us and making us aware of the challenges faced by the Blackpool Music Service and providing us with an opportunity to help young people in their musical journey. Our thanks also for the opportunity to strengthen the connection of young people to the Winter Gardens for the future.

Our coffee mornings go from strength to strength and in June, we replaced our normal event with a trip to Richmond's Georgian Theatre to look at how a charitable trust has restored and operates this remarkable survival of a very early theatre. This followed on from the trip last year to Morecambe Winter Gardens and I understand that these have been so popular, that we're looking at options for next year as well.

Unusually this year, our Christmas Fair event in the Horseshoe will already happened on November 30<sup>th</sup> when we meet for our AGM. I do hope you'll support us on the day, I know last year many of our members were able to drop in and find some locally made Christmas gifts. Our volunteers will be there selling our Christmas cards and other merchandise so if you know someone who'd appreciate a membership for Christmas, you know where to go!

We would also like to thank one of our Trustees, Pay Hayes, who has retired from the Board after more than ten years of working with the Trust. Pat has played a pivotal role in the development of our work and whilst we're sorry to see her go, we're pleased that she'll continue to help us as a volunteer. Thank you for everything Pat!

I would like to close by yet again thanking you all for all your support over the last year, whether it is simply by subscribing and being a friend or by being one of our keen volunteers, helping out at events and with fundraising. I would also like to thank the staff at the Winter Gardens, particularly the remarkable team of managers who work so hard to support us and for whom it seems that nothing is too much trouble.

I look forward to seeing you all on the **4th December**

David Owen  
Chair of the Board of Trustees  
The Winter Gardens Trust

# Our Funds



**Our funds and what we do with them is important, and whilst it's not all about the money, we still need to bring money in to deliver and support activities within the Winter Gardens.**

Our income and expenditure report for the financial year 2023/2024 is given below and our Secretary will run through this and answer any questions at the AGM. In the interests of transparency, we'll also have a full transaction list available on the evening for anyone who would like to see the accounts in item by item detail!

## Winter Gardens Trust Income/Expenditure 2022/23

	In	Out
Carried Forward from 2018.19	<b>£ 18,772.97</b>	
Admin/Website	£ -	-£ 2,290.40
Stationery	£ -	-£ 17.41
Stamps	£ -	-£ 122.55
Events	£ 7,227.30	-£ 6,082.74
Merchandise	£ 566.53	-£ 79.00
Sponsorship/Grants		-£ 9,000.00
Membership	£ 2,469.49	£ -
Trustee Expenses		-£ 48.10
Acquisitions	£ -	£ -
Equipment		-£ 129.99
Donations	£ 7,246.90	
Debtors	£ -	£ -
<b>Year Totals</b>	<b>£ 36,283.19</b>	<b>-£ 17,770.19</b>
<b>Available Balance</b>	<b>£ 18,513.00</b>	

As discussed at our last AGM, the final settlement of the Chandelier account, the trustees feel we need to take a break from active funding larger projects so we can rebuild the Trust's reserves. As set out in the Chair's message, the Trustees have agreed to support the Blackpool Music Service to the tune of £2000 a year for the current year and the two financial years that follow. This will still allow us to build up funds for a bigger project at some point in the 206/27 financial year.

# Our Membership



**Our membership is the most important part of who we are. Without their support our work would be much more difficult and whilst your subscription money is important, the involvement of our members is even more critical.**

Membership numbers continue to remain strong with our current membership stands at 271. The monthly social opportunity of the coffee morning has clearly contributed to this with many of our new members joining as a result of them. Membership subs remain a core source of funding, totalling £2469.49 in the 2023/4 financial year.

The Trustees are not recommending any increase to membership fees in the current year. This largely because we want membership to remain affordable and also because rising costs for other activities like the coffee mornings will already have added pressure elsewhere.

As they did last year, the Trustees would also like to ask members to help us grow. Do you know someone who was a member but isn't anymore? Do you know others who might be interested and who you could encourage to join?

What about a year's subscription as a Christmas present? We'd be only too happy to provide cards in a lovely Christmas card with envelope for you to give friends and family.



# Our Events



**Our events are important to us because they offer a way to raise money as well as an opportunity to get together as a group to celebrate what's special about the Winter Gardens.**

Income from events in the 2023/24 may look significantly down from last year but this year's total of £1144.66 does not include £1319.88 of income from makers market stalls in Oct and December 2023 paid to us in at the beginning of April 2024, (appearing therefore in next year's accounts and making the actual total 2464.44).

Our trip to Morecambe in May 2023 allowed members of the Winter Gardens Trust to meet volunteers for the Morecambe Winter Gardens Trust to see the ongoing restoration work to our sister venue further up the Lancashire coast. A huge amount has been achieved in the last few years and the venue continues to go from strength to strength both in its restoration and the range of events on offer. We were warmly welcomed and enjoyed not only a tour but afternoon tea provided by the venue. We'd like to thank everyone involved, both the volunteers for the Winter Gardens Trust who organised everything and our counterparts at Morecambe who have worked so hard to bring this remarkable building back from the brink.

The trip to Morecambe Winter Gardens in May (2023) was such a success with members that it was immediately agreed we would look for another trip in 2024. In the end, it was decided to take a trip to Richmond in North Yorkshire to see the remarkable Georgian Theatre. More on this in our next report.

One of the continuing highlights of the 2023/24 year has been the ongoing success of our monthly coffee mornings. With an average of 65-75 at each event, we're hoping this continues to grow and we're always looking for new speakers, so if you know of one, do get in touch! We're immensely grateful to all of those who gave up their time to speak to us and who have made the coffee mornings such a success.

# Our Sponsorships & Acquisitions



**The way we support others in bringing the past to life is also important to us and we're constantly looking to develop new volunteers and contribute to partnership costs.**

## Sponsorship

Our only grant in 2023/24 was a further payment of £9000 for the repair of the Empress Ballroom Chandeliers. We'll be splitting the cost of these between 2022/23 and 2024/25 with the final payments being made next year. As was explained at our last AGM, once we've completed these payments, the intent is to take a year or two off funding bigger projects to build up a pot of money so that we can start to look for another project in 2026/2027.

## Acquisitions

The Trust bought a second credit card reader this year, but with a built in sim card, meaning it avoids members having to work it through mobile phones. This is simpler than the previous card reader but more expensive at £129.00.

## Our Programme 2024/25



**Our programme of events is changing all the time and our events below don't include the many shows and non – trust events held at the Winter Gardens every year.**

We're still working on the programme of events for the coming year but we're hoping to bring back our annual dinner (we have dates set aside in April), St George's Day afternoon tea and an extensive programme of coffee mornings alongside future open days and hopefully a signature event for 2025.

For updated details on the Winter Gardens Programme, go to our website at <http://www.wintergardenstrust.org.uk>. If you're wondering what to do over the coming months, why not look at the huge range of events programmed for the Winter Gardens this winter online at: <http://www.wintergardensblackpool.co.uk>

# Our Constitution & Board



**Our constitution was written and ratified when the Trust became a Charity in 2015, but like all such documents, it requires occasional amendments to keep up with the times!**

**Constitution** – There are no proposed changes to the constitution for consideration at this AGM.

**Board** – All current elected Trustees have indicated their willingness to re-stand as trustees so unless other nominations are received they will all continue to serve until the next AGM. We have had one Trustee stand down in the current year and so we would encourage anybody interested in standing to put themselves forward as soon as possible.



81 CENTRAL, 77-81 CHURCH STREET, BLACKPOOL, FY1 1HU [www.wintergardenstrust.org.uk](http://www.wintergardenstrust.org.uk) Registered Charity Number 1164930

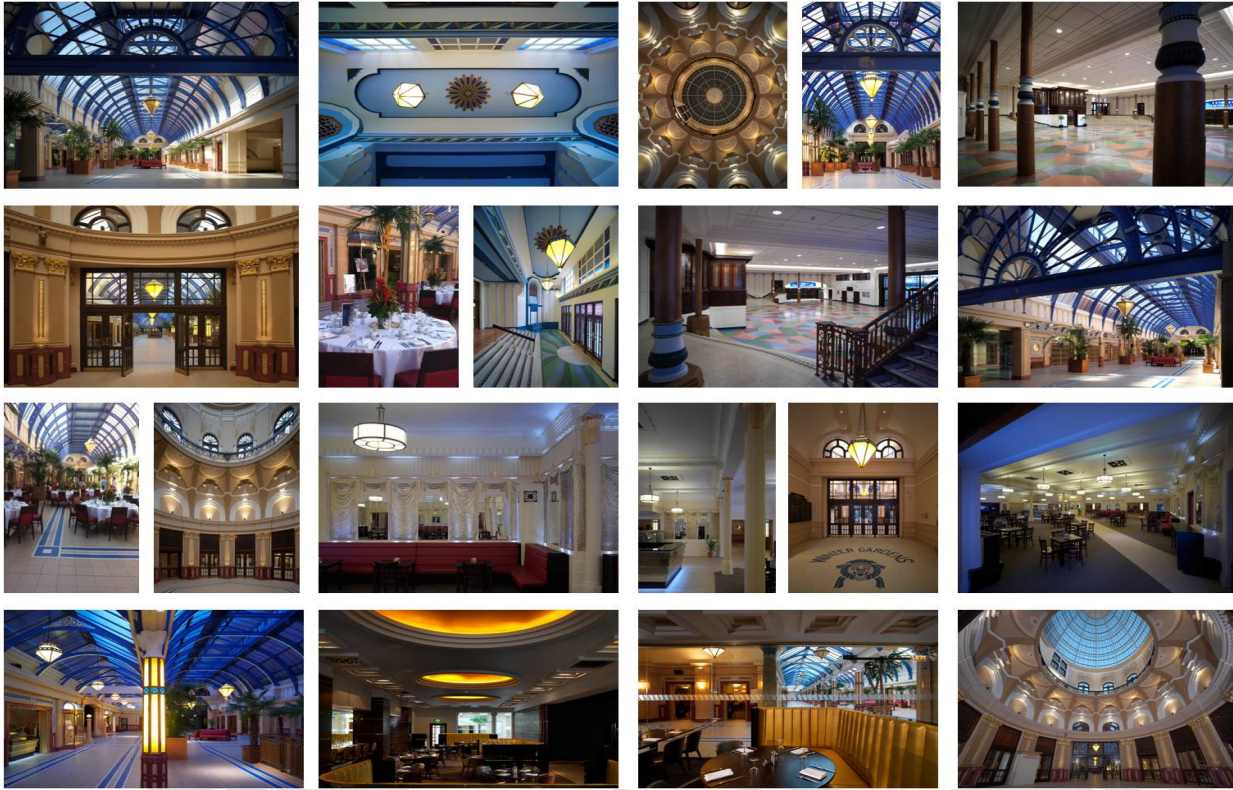
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# AGM 2023



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# Message from the Chair of Trustees



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Dear Member

The Winter Gardens Trust held its first AGM eight years ago in July 2015 and at that meeting, the Board of Trustees committed to issuing an annual report on activity to members. This is our third year of meeting in the lead up to the festive season and it gives me enormous pleasure to again extend an invitation to join us on the evening of Wednesday 6<sup>th</sup> December for a glass of wine and a mince pie.

With the pandemic now very much behind us, even though I think it will take a very long time indeed to forget the impact it has had on us all, we are now getting back to our pre-pandemic membership numbers and our events programme is beginning to get back to 'normal'. Whilst I know that some of our members are still very cautious in coming out to attend events, it's encouraging that people still feel that their subscription contributes towards our work in highlighting the importance of this incredible complex.

One of our good news stories from the past year is the growing success of our coffee mornings which we are now holding monthly and for which attendance seems to grow every time with 70 or 80 people in attendance each time. Thanks to our team of regular volunteers, we make a little money on the tickets and our members are always generous when buying raffle tickets, so these are slowly but surely adding to our funds.

Another success was the May coach trip to visit our sister building, Morecambe Winter Gardens, where we were made very welcome by Professor Vanessa Toulmin and the Morecambe Winter Gardens Trust's dedicated team of volunteers. The visit included a splendid afternoon tea and those on the trip got a chance to explore Morecambe's seafront into the bargain!

In our last Trustees Report I also drew your attention to the ongoing work to the Church Street façade, changes which are now largely complete with the exception of one or two specific areas. Whilst it's taken longer than anticipated, I for one believe that the works have made an enormous difference, in particular the exposing and restoration of the beautiful carved stonework to either side of the arch that forms the bulk of the Quilligans frontage.

As I also outlined in the last Trustees Report, this building work is also linked to a programme of creative activity intended to bring new life to the Town centre by providing different reasons to visit and use its facilities. We have been pleased to support the HAZ programme by hosting a number of local craft and art markets as well as summer activities for young people through our partners Aunty Social in their new building at 28 Topping Street. This programme has been a huge success and just about every workshop and event laid on for the community has been oversubscribed. I do hope we can find a way to continue this kind of outreach after the Heritage Action Zone Project finishes next year.

As a reminder, we'll be hosting another of these markets with a more festive flavour on Saturday the 2<sup>nd</sup> December. The date is again before that of our AGM, but I know you'll be reading this before then, so we hope to see you there on the day!

I would like to close by yet again thanking you all for all your support over the last year, whether it is simply by subscribing and being a friend or by being one of our keen volunteers, helping out at events and with fundraising. I would also like to thank the staff at the Winter Gardens, particularly the remarkable team of managers who work so hard to support us and for whom it seems that nothing is too much trouble.

I look forward to seeing you all on the **6th December**

David Owen  
Chair of the Board of Trustees  
The Winter Gardens Trust

# Our Funds



**Our funds and what we do with them is important, and whilst it's not all about the money, we still need to bring money in to deliver and support activities within the Winter Gardens.**

Our income and expenditure report for the financial year 2022/2023 is given below and our Secretary will run through this and answer any questions at the AGM. In the interests of transparency, we'll also have a full transaction list available on the evening for anyone who would like to see the accounts in item by item detail!

## Winter Gardens Trust Income/Expenditure 2022/23

	In	Out
Carried Forward from 2021/22	<b>£ 17,445.68</b>	
Admin/Website	£ -	-£ 395.50
Stationery	£ -	-£ 403.00
Stamps	£ -	£ -
Events	£ 4,834.50	-£ 1,654.68
Merchandise	£ 612.87	-£ 2,789.90
Equipment	£ -	£ -
Membership	£ 2,734.41	-£ 40.00
Acquisitions	£ -	-£ 366.91
Sponsorship	£ -	-£ 12,049.50
Donations	£ 10,845.00	
Debtors	£ -	£ -

<b>Year Totals</b>	<b>£ 36,472.46</b>	<b>-£17,699.49</b>
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<b>Available Balance</b>	<b>£ 18,772.97</b>
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At the **last AGM** we presented proposals for focusing on funding the repairs to the remaining three unrestored chandeliers in the Empress Ballroom and we have now made payments totalling £20,000 towards these works (£12,000 last year and £9,000 so far in the 2023/24 year), although the cost has now risen due to the condition of the remaining chandeliers being worse than anticipated. The final cost will now be £34,000 which represents an increase of £4,000 on the original estimates. The Board has agreed to increase funding to meet the additional costs.

Paying out over £30,000 over two years has stretched the Trust's finances significantly and the Trustees are recommending a break in active funding for the 2024/25 year to try and rebuild our financial reserves before looking at further projects. The idea would be to focus on a bid to the National Lottery Heritage Fund (formerly the Heritage Lottery Fund) to help us build our capacity for fundraising and direct involvement in projects. Initial conversations with the Fund have been positive, so we're encouraged enough to recommend moving forward with this.

This break will also offer an opportunity to implement some of the fundraising projects outlined at last year's AGM and which we haven't had the time to look at in the current year.

## Our Membership



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**Our membership is the most important part of who we are. Without their support our work would be much more difficult and whilst your subscription money is important, the involvement of our members is even more critical.**

We now appear to be back to our pre-pandemic levels of membership but we have noticed that whilst many are happy to join and subscribe, many of our members are still uncertain about getting out and participating in group events. This means we need to look at ways in which we can engage with our members who are either unable or reluctant to attend some of our in person events. We hope to do this as part of our capacity building work over the next year or so.

At our last AGM we outlined our plans not to increase our standard membership fee. Instead we agreed to introduce a higher tier membership for £30 with some additional benefit. The response to date has been good, with quite a few of our members opting to move to the enhanced membership scheme. This has added a further £390 to our membership receipts for 2022/23, which was £2734.41.

As they did last year, the Trustees would also like to ask members to help us grow. Do you know someone who was a member but isn't anymore? Do you know others who might be interested and who you could encourage to join? What about a year's subscription as a Christmas present? We'd be only too happy to provide cards in a lovely Christmas card with envelope for you to give friends and family.

## Our Events



**Our events are important to us because they offer a way to raise money as well as an opportunity to get together as a group to celebrate what's special about the Winter Gardens.**

We've seen a significant increase in our income from events across the 2022/23 year with an income after costs of £3179.82. This is a significant increase from last year and shows an upward trend that we hope will continue.

One of the highlights of the 2022/23 year has been the growing success of our coffee mornings which are now monthly. From relying on a very small group of people initially, we've expanded the topics covered by speakers to general local history and entertainment and this has proven very popular.

So far, we've had a range of fascinating talks and tours from both managers within the venue (Michael Williams on the History of the Dance at the Winter Gardens and Lynda Baker on her career at the Winter Gardens and all the remarkable people she's met managing the Opera House) and outside speakers such as Beryl Johnson, who gave a fascinating talk in June about the golden years of variety in Blackpool.

This was followed in August by Norman Barrett who spoke to us about his life as a ringmaster, most notably of course at Blackpool Tower.

This was followed in September by Peter Lindup who talked about his late father, Rowland Lindup, and showed us 100 of the caricatures of famous comedians drawn by him. Our most recent speaker was one of our own members, Shirley Matthews who talked about the many important venues in Blackpool (some now gone) where the Victorians and Edwardians enjoyed their seaside entertainment.

We're immensely grateful to all of those who gave up their time to speak to us and who have made the coffee mornings such a success.

## Our Sponsorships & Acquisitions



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**The way we support others in bringing the past to life is also important to us and we're constantly looking to develop new volunteers and contribute to partnership costs. We also sometimes acquire equipment or items for our collection.**

### **Sponsorship**

Our biggest grant in 2022/23 was the first payment of £12,000 for the repair of the Empress Ballroom Chandeliers. We'll be splitting the cost of these between 2022/23 and 2023/24 so the rest of the funding will be spent in the current financial year. We also paid for our core events volunteers for a lunch at the Winter Gardens, which at under £50 was something of a bargain for all the hard work they put in.

We have also co-hosted a number of events at the Winter Gardens such as the Blackpool Civic Trust Awards and the Seaside Heritage Alliance Bucket and Spade Awards as well as a programme of craft markets across the year. Some of these events we support because of partnerships with existing organisations and some we make a small return from, but all of them are well attended by our members and help us bring new audiences into the building to enjoy it in different ways.

### **Acquisitions**

The Trust made a few smaller acquisitions over the year totalling £366.91 including a card reader for events where we offer membership or merchandise as well as some new tablecloths for our stalls and some new sign holders for prices and information.

## Our Programme 2023/24



**Our programme of events is changing all the time and the listings below don't include the many shows and non – trust events held at the Winter Gardens every year.**

We're still working on the programme of events for the coming year but we're hoping to see a comeback for the Film Festival, Annual Dinner, St George's Day afternoon tea and an extensive programme of coffee mornings alongside future open days and hopefully a signature event for 2024.

For updated details on the Winter Gardens Programme, go to our website at <http://www.wintergardenstrust.org.uk>. If you're wondering what to do over the coming months, why not look at the huge range of events programmed for the Winter Gardens this winter online at:

<http://www.wintergardensblackpool.co.uk>

## Our Constitution & Board

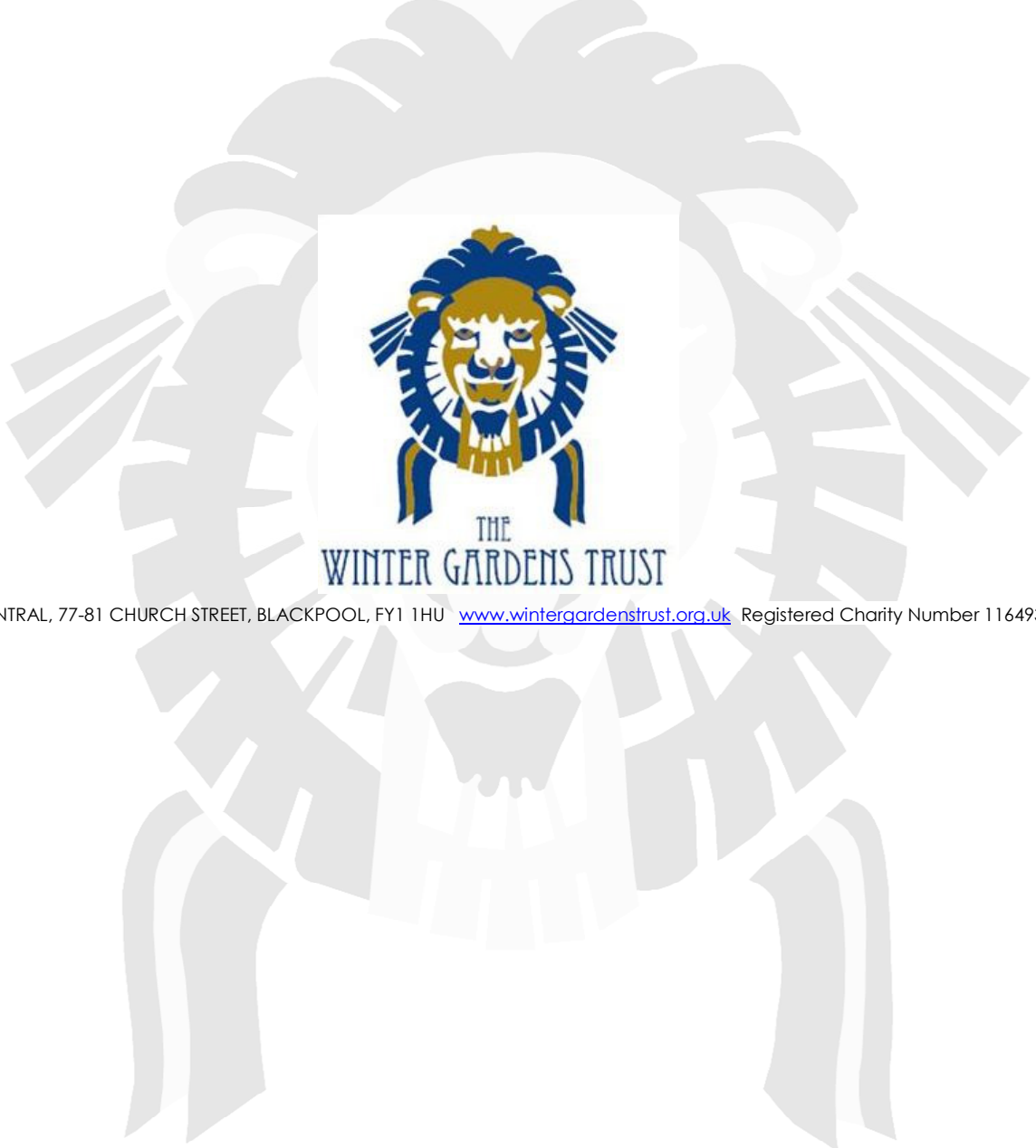


**Our constitution was written and ratified when the Trust became a Charity in 2015, but like all such documents, it requires occasional amendments to keep up with the times!**

**Constitution** – There are no proposed changes to the constitution for consideration at this AGM.

**Board** – All current elected Trustees have indicated their willingness to re-stand as trustees so unless other nominations are received they will all continue to serve until the next AGM. The loss of Ted Lightbown has created a vacancy for an elected trustee so do consider standing if you have any skills or experience you feel the Trust might benefit from. The forms for nomination with the explanatory rules are all issued to members with the AGM pack of which this is one document of four in total.

**Chair** – As many of you will know, our current Chair, David Owen, stood down as a Councillor at the last election but indicated he was still willing to serve on the board if the Board wished to have him. As a result, a proposal was received to second David to the Board and he was duly re-elected as Chair. David has indicated he is willing to stand formally at this AGM subject to a vote by the members so the election of David as nominee to the Board (on which there is a vacancy) will form part of the agenda for the AGM to regularise his membership as a Trustee.



81 CENTRAL, 77-81 CHURCH STREET, BLACKPOOL, FY1 1HU [www.wintergardentrust.org.uk](http://www.wintergardentrust.org.uk) Registered Charity Number 1164930

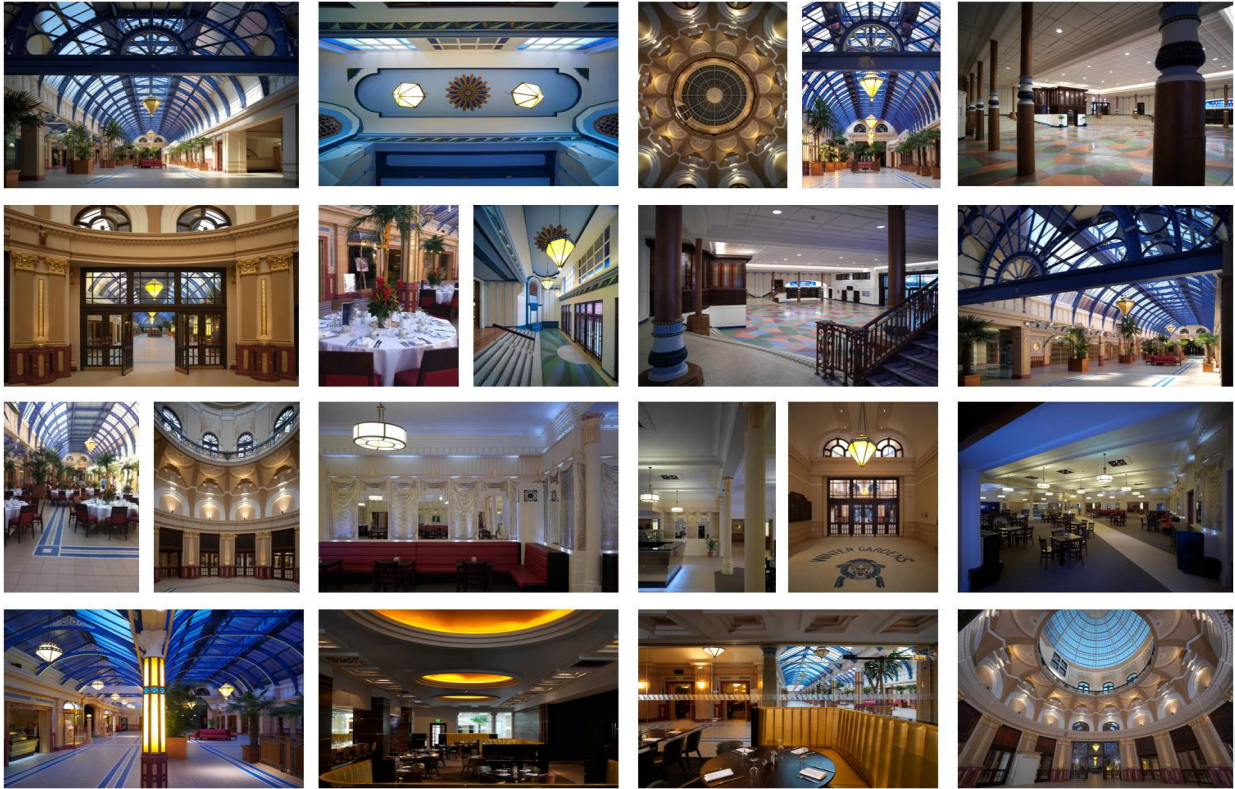
**THE WINTER GARDENS TRUST**

England & Wales - Charity number 1164930

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# Accounts

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AGM 2022



Trustees Report for 2021/22



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# Message from the Chair of Trustees



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Dear Member

The Winter Gardens Trust held its first AGM seven years ago in July 2015 and at that meeting, the Board of Trustees committed to issuing an annual report on activity to members. Despite the tail end of the pandemic and the concerns of many of our members, we were able to meet in December last year and along with the business of the AGM we enjoyed a glass of wine and a mince pie or two. This made it all seem very much more social, so we decided to do the same again this year and hope we will see many more of you in attendance.

I would like to begin by expressing my own sadness and that of the Board over the loss of one of our founding Trustees, Ted Lightbown who passed away in February of this year. It's difficult to express how important Ted was to Blackpool both as a serious local historian and as an ambassador for Blackpool and its past. Ted was one of the driving forces behind the formation of the Trust and continued to serve as a Trustee up to the time of his passing. One could not hope for a more generous, kind, and loyal friend. He will be terribly missed by everyone who knew him. Our heartfelt condolences go out to his wife Ann and all of Ted's family.

This year has been rather busier than the two I covered in the last Trustees Report and I'm pleased to say that with the hard work of Trustees and volunteers, our membership is now moving towards pre-pandemic levels. Our events programme has also picked up and our more regular coffee morning are attracting a significant following, so much so that we're now looking at hosting one every month.

To support this return to normal and a busier events programme, we have commissioned a new website which will help all of us find out what's happening and when. It will also have a built in membership system so you can join and pay online in one simple process.

We have also been working closely with BECL to look at projects for future funding. You'll remember at our last meeting we agreed that as an organisation, we'd be focusing on helping to re decorate the Empress Ballroom and its magnificent ceiling but for various reasons, this wasn't possible, so we're proposing to switch our focus to the three remaining chandeliers in the Empress Ballroom as the focus for the next two years so we can get them complete and help relieve any pressure on bigger restoration projects further down the line.

To support these, we've also been looking at new ways of raising funds to ensure we can continue to support these projects into the future. We recognise that with the national cost of living crisis that this will be very challenging but we can only hope that this will ease as we move forward into future years. One of the areas we have been looking at is our subscription fee. There has been much discussion about whether it might be time to increase this as it has stayed the same since the membership scheme began in 2014. Another option is to first try a two tier approach to membership so that members can voluntarily opt for a larger subscription fee for increased benefits. Because this is an important decision, we are asking all members to vote on this via email or postal correspondence and a form will be attached which outlines the proposals and the cost of each option. Please do respond to this as it's important we get the widest possible representation.

In our last Trustees Report I also drew your attention to the upcoming changes to the Church Street façade, changes which are now largely complete with the exception of one or two specific areas. The work that's been done here has improved this side of the building and enhanced St John's Square immeasurably.

All of this building work is also linked to a programme of creative activity intended to bring new life to the Town centre by providing different reason to visit and use its facilities. Here at the Winter Gardens we've had a series of local craft and art markets as well as summer activities for young people and on the 3<sup>rd</sup> December we'll be having another of these markets with the addition of promenade theatre, entertainment and a giant interactive snow globe in which you can have your picture taken! The date is before that of our AGM, but I know you'll be reading this before then, so we hope to see you there on the day!

I would like to close by yet again thanking you all for all your support over the last year, whether it is simply by subscribing and being a friend or by being one of our keen volunteers, helping out at events and with fundraising. I would also like to thank the staff at the Winter Gardens, particularly the remarkable team of managers who work so hard to support us and for whom it seems that nothing is too much trouble.

I look forward to seeing you all on the **7<sup>th</sup> December**

David Owen  
Chair of the Board of Trustees  
The Winter Gardens Trust



**2019 AGM**

# Our Funds



**Our funds and what we do with them is important, and whilst it's not all about the money, we still need to bring money in to deliver and support activities within the Winter Gardens.**

Our income and expenditure report for the financial year 2021/2022 are given below and our Secretary will run through this and answer any questions at the AGM. In the interests of transparency, we'll also have a full transaction list available on the evening for anyone who would like to see the accounts in item by item detail!

## Winter Gardens Trust Income/Expenditure 2021/22

	In	Out
<b>Carried Forward from 2020/21</b>	£ 10,620.63	
Admin/Website	£ -	-£ 318.18
Stationery	£ -	£ -
Stamps	£ -	-£ 165.67
Events	£ 287.00	-£ 209.88
Merchandise	£ 2,100.58	£ -
Sponsorship	£ -	£ -
Membership	£ 377.94	-£ 557.33
Acquisitions		-£ 2,688.00
Equipment		-£ 2,500.00
Donations	£ 10,498.59	
<b>Year Totals</b>	<b>£ 23,884.74</b>	<b>-£6,439.06</b>
<b>Available Balance</b>	<b>£ 17,445.68</b>	

At the **last AGM** we presented proposals for how we more actively support projects within the Winter Gardens and it was decided to dedicate a proportion of our surplus income to do this.

In the subsequent year and with some discussion with BECL we have decided to modify this slightly in response to changing circumstances. For instance, the Ballroom ceiling will not be ready for painting in the next eighteen months so we have agreed to channel available funding to complete the restoration of the Empress Ballroom chandeliers of which three remain unrestored. This requires a commitment to supply C£30k over the next 2-3 years. Once these have been completed, the Board will agree new priorities for funding with BECL and present them at the first available AGM.

As outlined in the Chairman's message, the Trust Board has been looking at ways of improving fundraising and a number of suggestions were examined including

- Reviewing Membership Subscription Fees
- Reviewing the events programme
- Implementing Gift Aid
- Creating a Legacy Scheme
- Expanding our Merchandise

The first two will be dealt with in the appropriate sections of this report but the proposals for the remaining three are as follows

**Implementing Gift Aid** – As many of you will be aware, we have featured the gift aid tick box on our membership forms for the past five years but to date we haven't made a claim. This is largely due to the fact that the bulk of our members are retired and do not pay tax on their income which makes them ineligible for allocating gift aid reducing the amount the Trust can claim. We're proposing that this now be collected (we can backdate claims for three years) and that we ensure it is collected yearly in future.

**Creating a legacy Scheme** – Many charities have a legacy scheme that encourages money to be left to them as legacies. This can be very complex and it's not always a popular route for funding, but evidence suggests that where there is a strong connection to a building, place or organisation, it can yield occasional boosts to revenue. It has been agreed that this needs to be approached carefully and the Board will aim to circulate more information in the next few months.

**Expanding our Merchandise** – Many of you will be familiar with the Trust's cards and books but given that these have been around for a while, it was decided that this offer needed to be refreshed. As a result, we have now produced an enamel badge featuring the Winter Gardens Trust Lion, a range of new cards and a tea towel. There are plans to look at a mug or mugs and potentially another tea towel.

Another issue raised was how we make sure Trust merchandise is more available on a day to day basis. Aunty Social have agreed to retail our merchandise through their new Topping Street shop and the Board are working on a retail arrangement with BECL so merchandise can be bought at the Mazzei sales point.



Images of some of our new greetings cards

# Our Membership



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**Our membership is the most important part of who we are. Without their support our work would be much more difficult and whilst your subscription money is important, the involvement of our members is even more critical.**

Our membership is back up again post pandemic but we're not quite there yet. To make joining or re-subscribing to the Winter Gardens Trust easier we will be launching a new website with online membership and payment functions. This should be ready to go by the AGM so we're hoping to have further updates there.

As part of looking at how to improve fundraising the Board have discussed the potential to either up the subscription fee or create a second tier of membership with enhanced benefits. On balance and given the current cost of living crisis it was decided to keep our standard subscription fee the same and to add an enhanced tier of membership.

This new category of membership at £30.00 will feature significantly enhanced membership benefits potentially including a welcome pack of merchandise, a range of discounts and priority consideration for complimentary and/or discounted ticketing. We're still working on the detail but hope to announce the package at the AGM.

The Trustees would also like to ask members to help us grow. Do you know someone who was a member but isn't anymore? Do you know others who might be interested and who you could encourage to join? What about a year's subscription as a Christmas present? We'd be only too happy to provide cards in a lovely Christmas card with envelope for you to give friends and family.

# Our Events

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**Our events are important to us because they offer a way to raise money as well as an opportunity to get together as a group to celebrate what's special about the Winter Gardens.**

With 2021/22 being the year that the Trust effectively came out of lockdown, it was another quiet year, although the Trust did establish a new tradition for a Christmas AGM with wine and mince pies, so it was good to see 2021 out with a bit of festive cheer!

We do have a lot more to look forward to in 2022/23, with an extensive programme of coffee mornings exploring various aspects of the Winter Gardens history and architecture and some unusual tours. Alongside this a programme of creative markets and summer activity for families will hopefully help us build new events and a more exciting programme.

As part of our focus on improved fundraising it has been suggested that we look at bigger ticket signature events and one of the suggestions is to host something like an annual Winter Gardens Carnival Ball,. Something we'll develop if you agree.



A Costume Ball of the early 1930's in the Empress Ballroom

# Our Sponsorships & Acquisitions



**The way we support others in bringing the past to life is also important to us and we're constantly looking to develop new volunteers and contribute to partnership costs. We also sometimes acquire equipment or items for our collection.**

## **Sponsorship**

There were no sponsorships offered over the financial year covered by this report (2021/22).

## **Acquisitions**

The Trust made its final payment of £2688.00 for the Winter Gardens Book which we commissioned to be reprinted in 2014. We thank the Council for its patience and its kindness in allowing the reprint and the reassignment of the copyright to the Trust.

# Our Programme 2022/23

**Our programme of events is changing all the time and the listings below don't include the many shows and non – trust events held at the Winter Gardens every year.**

We're still working on the programme of events for the coming year but we're hoping to see a comeback for the Film Festival, Annual Dinner, St Georges Day afternoon tea and an extensive programme coffee mornings alongside future open days and hopefully a signature event for 2023.

For updated details on the Winter Gardens Programme, go to our website at <http://www.wintergardenstrust.org.uk>. If you're wondering what to do over the coming months, why not look at the huge range of events programmed for the Winter Gardens this winter online at:

<http://www.wintergardensblackpool.co.uk>

# Our Constitution & Board



**Our constitution was written and ratified when the Trust became a Charity in 2015, but like all such documents, it requires occasional amendments to keep up with the times! Our Board will also occasionally change too as people retire or go on to bigger and better things and this year we'd like to make a special addition.**

**Constitution** – There are no proposed changes to the constitution for consideration at this AGM.

**Board** – All current elected Trustees have indicated their willingness to re-stand as trustees so unless other nominations are received they will all continue to serve until the next AGM. The loss of Ted Lightbown has created a vacancy for an elected trustee so do consider standing if you have any skills or experience you feel the Trust might benefit from. The forms for nomination with the explanatory rules are all issued to members with the AGM pack of which this is one document of four in total.



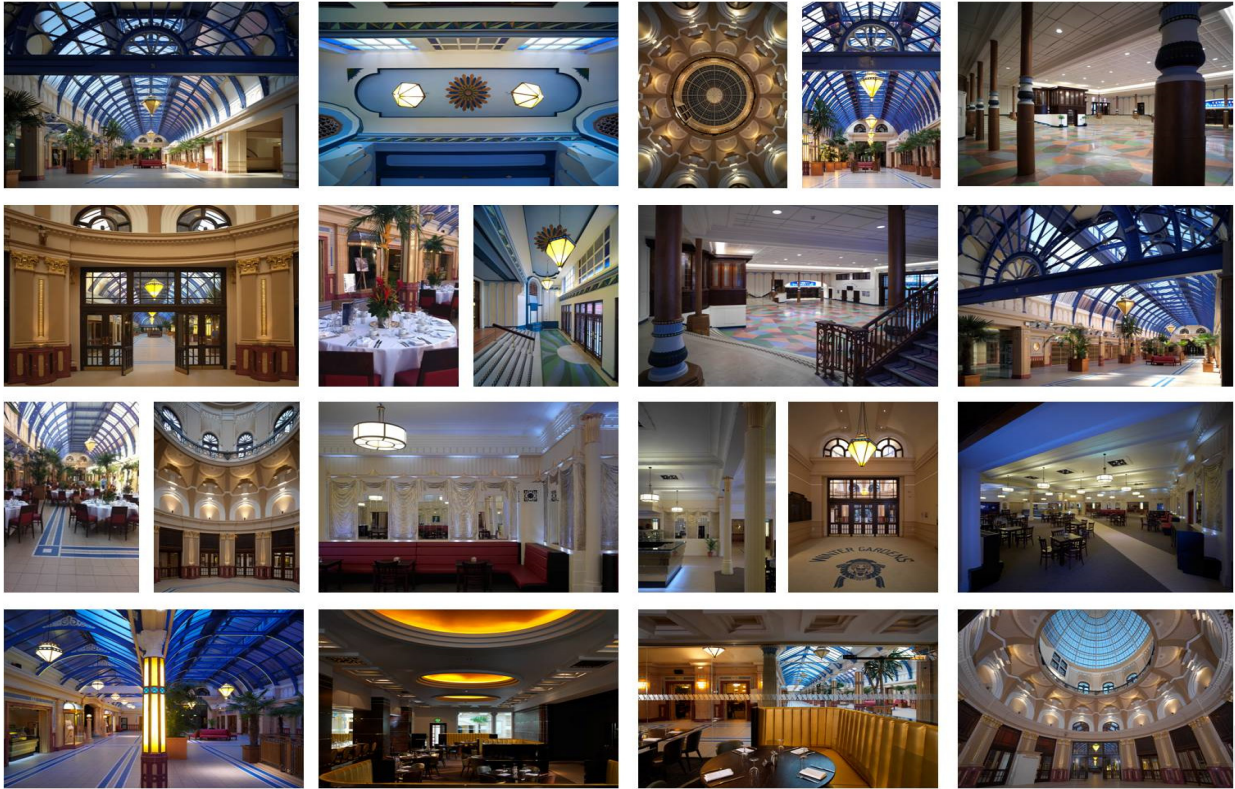
**THE WINTER GARDENS TRUST**

England & Wales - Charity number 1164930

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# Accounts

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# AGM 2021



## Trustees Report December 2021



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# Message from the Chair of Trustees



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Dear Member

The Winter Gardens Trust held its first AGM six years ago in July 2015 and at that meeting, the Board of Trustees committed to issuing an annual report on activity to members. Because of the Pandemic, we were unable to meet last year and the lingering effects of Coronavirus has necessitated a deferral of the AGM until December 2021. One of the proposals at the AGM will be to seek permission to hold a virtual AGM in the event of another national emergency such as the one we faced during the pandemic. This will help us stay connected and allow us to complete necessary paperwork like returns to the Charity Commission.

Naturally, the Pandemic has affected all areas of our operation as it has so many other charities and community groups and with the venue being closed for the whole of the lockdown period between March 2020 and May 2021 there hasn't been much to report. That said, we have been fortunate that our costs are relatively low and because of this, we've come out of a year of no activity with our resources intact and raring to get going again.

At the end of 2019 and into the very beginning of 2020, we did manage to get some activity in, most notably our Christmas Tree Festival in November 2019 and the 2020 Open Day, the latter of which had high attendance despite the trouble brewing on the horizon. Hopefully the coming year will see these events back in our calendar and working closely with the venue again.

We also have some hellos and goodbyes within the Trust's Board and staff. Firstly we welcome Peter Evans who replaces Michael Williams as the BECL ex officio Trustee. Peter comes to us from his role as Commercial Director at the Birmingham Hippodrome and has over 30 years' experience in running large commercial businesses ranging from regional and West End theatres to multi-functional venues. Appropriately, Peter's previous roles include Trustee of Manchester Jazz Festival and The Empire Theatre, Sunderland. We look forward to working closely with Peter who is already engaging with us to look at events for the coming year.

We also sadly said goodbye to David Gore, our marketing and communications officer who has stepped down from his role to focus on other work. I know David has been a huge support to us over the last few years and many of you will know him as the author of our email updates and membership information. We're currently looking at ways to get back on track with the updates and to link these into our website, so stay tuned but don't be too worried if it takes a couple of months into the new year to sort.

The Trust continues to support BECL where it can, but the Board recently met to look at how we can increase the amounts we raise and how we help the venue with its ambitious programme of improvements. As you will no doubt be aware, the Trust regularly supports Blackpool Council and BECL in bids to funders through demonstrating the public value of the venue and how we support greater public access. We will be asking you, our members to consider some proposals for how we manage this in future as part of the AGM. These proposals are set out in the next section of this report (Our Funds).

In closing I'd like to ask you all to keep your eyes out for the imminent changes coming to the Church Street side of the Winter Gardens. You may or may not have read in the local press that Historic England have awarded significant funding to replace the modern shopfronts under Empress Buildings with beautiful Victorian style hardwood frontages and to replace the modern tiling around the main doors with copies of the original faience panels

I'd like to close by yet again thanking you all for all your support over the last year, whether it is simply by subscribing and being a friend or by being one of our keen volunteers, helping out at events and with fundraising. I would also like to thank the staff at the Winter Gardens, particularly the remarkable team of managers who work so hard to support us and for whom it seems that nothing is too much trouble.

I look forward to seeing you all on the **16<sup>th</sup> December**

David Owen  
Chair of the Board of Trustees  
The Winter Gardens Trust

# Our Funds



**Our funds and what we do with them is important, and whilst it's not all about the money, we still need to bring funds in to deliver and support activities within the Winter Gardens.**

Our income and expenditure report for the financial years 2019/2020 and 2020/2021 are given below and our Secretary will run through this and answer any questions at the AGM. In the interests of transparency, we'll also have a full transaction list available on the evening for anyone who would like to see the accounts in item by item detail!

## Winter Gardens Trust Income/Expenditure 2019/20

	In	Out
Carried Forward from 2018/19	<b>£ 22,167.46</b>	

Admin/Website		-£ 589.46
Stationery		-£ 401.26
Stamps		-£ 16.80
Events	£ 4,755.50	-£ 3,645.86
Merchandise	£ 442.37	-£ 1,033.11
Sponsorship		-£ 200.00
Membership	£ 914.84	
Acquisitions		
Equipment		
Projects		
Donations	£ 2,057.79	-£12,000.00
Debtors		

### Year Totals

<b>£ 30,337.96</b>	<b>-£17,886.49</b>
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### Available Balance

<b>£ 12,451.47</b>
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## Winter Gardens Trust Income/Expenditure 2020/21

	In	Out
Carried Forward from 2019/20	<b>£ 12,451.47</b>	

Admin/Website		-£ 423.97
Stationery		-£ 82.00
Stamps		-£ 33.06
Events		-£ 175.00
Merchandise	£ 133.76	
Sponsorship		
Membership	£ 10.00	
Acquisitions		
Equipment		
Donations		
Debtors		

<b>Year Totals</b>	<b>£ 12,595.23</b>	<b>-£ 714.03</b>
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<b>Available Balance</b>	<b>£ 11,881.20</b>
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As indicated in the message from the Chair of Trustees, there has been much discussion of how we more effectively transfer surplus funds to projects within the Winter Gardens. There are two factors to consider; the first is how much is offered and the second is what it will be spent on and how that spend is monitored.

In terms of the first, the Board proposes that at the end of every financial year, any surplus funding will be divided into two. 20% will be retained for reserves and the remaining 80% will be handed over to BECL.

In terms of the second, the Board is proposing that the Trust engage on a focused five year campaign to raise the necessary funding to re-paint the Empress Ballroom ceiling which has been left looking patchy after its recent repair and strengthening.

These proposals will be put to the membership and a vote on the proposals will be tabled in the AGM agenda. The Board would welcome any views from members on this subject.

# Our Membership



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**Our membership is the most important part of who we are. Without their support our work would be much more difficult and whilst your subscription money is important, the involvement of our members is even more critical.**

At the beginning of lockdown in March 2020 the Winter Gardens Trust had 326 fully paid up members. Our revenue from membership has fallen in real terms over the past three years. Partly this is due to our two year membership deal in 2018 in support of the Big 140 fundraising programme and of course in part to the freezing of membership fees during the pandemic.

This means that in essence, all memberships are now up for renewal and we will be launching a membership drive at the AGM where members will be able to renew in person. Our online system will be re-opened for memberships and we will be looking to ensure that the facility for renewals and new members is available at all of our events.

## Our Events

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**Our events are important to us because they offer a way to raise money as well as an opportunity to get together as a group to celebrate what's special about the Winter Gardens. Here are some highlights.**

Our last two events (both in the financial year 2019/20) were our **Christmas Tree Festival** (Nov 2019) and the Winter Gardens Open Day (Feb 2020). Both were slightly lower key than usual in terms of income but they still represented two of our largest events both in terms of income streams and public participation. The Christmas Tree Festival yielded an income of £2470.00 and the Open day yielded a total income of £1000, both figures down from 2018/19 but still very welcome.

# Our Sponsorships & Acquisitions



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**The way we support others in bringing the past to life is also important to us and we're constantly looking to develop new volunteers as well as rewarding our stalwart regulars.**

## **Sponsorship**

We have only given one grant since the last AGM which was to support training for colleagues responsible for organising the Winter Gardens Film Festival. The £200 grant allowed access to a British Film Institute (BFI) training course on effective and inclusive programming

## **Acquisitions**

There were no acquisitions over the two financial years covered by this report (2019/20 & 2020/21).

## Our Programme 2021/22

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**Our programme of events is changing all the time and the listings below don't include the many shows and non – trust events held at the Winter Gardens every year.**

We're still working on the programme of events for the coming year but we're hoping to see a comeback for the Annual Dinner (which we may work around a Platinum Jubilee theme), Burns Night and coffee mornings alongside the Open Day and a relaunched Christmas event.

For updated details on the Winter Gardens Programme, go to our website at <http://www.wintergardenstrust.org.uk>. If you're wondering what to do over the coming months, why not look at the huge range of events programmed for the Winter Gardens this Winter online at:

<http://www.wintergardensblackpool.co.uk>

# Our Constitution & Board



**Our constitution was written and ratified when the Trust became a Charity in 2015, but like all such documents, it requires occasional amendments to keep up with the times! Our Board will also occasionally change too as people retire or go on to bigger and better things and this year we'd like to make a special addition.**

**Constitution** - At the 2021 AGM we will be proposing an amendment to our constitution that specifically allows us to hold statutory meetings like the AGM online in circumstances like those we've recently seen with the Coronavirus pandemic.

The proposal will require a simple addition to the constitution under section 11 which sets out the rules for meetings. Under Section 11.2 it is proposed that an additional clause will be inserted at 11.2 (j). The working will be as follows:

- (j) In extraordinary circumstances, the Board of Trustees may elect to call an online or virtual AGM. This decision must be circulated with any papers for the AGM clearly setting out the reasons for moving to an online meeting.

**Board** – We recognise how passionate staff working at the Winter Gardens are about the venue and history but we should remember that they also have a vested interest in its future. In recognition of this, the Board would like to co-opt a member of staff from the Winter Gardens team to the Board. This staff member will not be a Trustee but will be a part of decisions the Board makes.

The nominee will be selected by staff ballot so in effect, the staff will vote for the person they wish to be represented by. This does not require a change to the constitution but the Board would like members support in this move.

The Board would welcome any views from members on this subject in advance of, or at the meeting.



THE  
WINTER GARDENS TRUST

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